FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

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BOARD OF FINANCE
AGENDA

Waterford Town Hall
Regular Meeting

May 19, 2021
7:00 p.m.

1. Establishment of a quorum and call to order.
2. Public Comment.
3. Approval and acceptance of minutes of April 14, 2021.
4. Review of the 2021 Audit Engagement Letter from CLA (CliftonLarsonAllen LLP).
5. To consider and act on a request from Alan Wilenski, Tax Collector, to review a list of **tax accounts to approve for transfer to suspense for the current fiscal year.**
6. To consider and act on a transfer request from the Board of Selectmen, contingent upon their approval, on behalf of Jeff Lathrop, Interim Director of Fire Services, for an **Out of Series Transfer as follows:**

Account	Description	Approved Budget Amount	Current Available Budget Amount	Account Increase	Account Decrease	Revised Available Budget Amount
10123-52050	Dues, Conferences & Education	48,675.00	18,832.00		(11,050.00)	7,782.33
10123-54060	Office Equipment	3,000.00	2,791.50		(600.00)	2,191.50
10123-54218	Firefighting Equipment	30,000.00	8,230.76		(6,000.00)	2,230.76
10123-52090	Heating Oil	45,410.00	(12.55)	50.00		37.54
10123-53070	Auto Repairs	88,000.00	(15,404.28)	17,600.00		2,195.72
	Total			**17,650.00**	**(17,650.00)**	

7. To consider and act on a transfer request from the Board of Selectmen, contingent upon their approval, on behalf of Kimberly Allen, Finance Director, for an **Out of Series Transfer as follows:**

Account	Description	Approved Budget Amount	Current Available Budget Amount	Account Increase	Account Decrease	Revised Available Budget Amount
10107-52050	Dues, Conferences	4,240.00	2,345.00		(70.00)	2,275.00
10107-54010	Furniture	0.00	0.00	70.00		70.00
	Total			**70.00**	**(70.00)**	

8. To consider and act on a transfer request from the Board of Selectmen, contingent upon their approval, on behalf of Paige Walton, Assessor, for an **Out of Series Transfer as follows:**

Account	Description	Approved Budget Amount	Current Available Budget Amount	Account Increase	Account Decrease	Revised Available Budget Amount
10104-52020	Postage	1,204.00	(45.13)	100.00		54.87
10104-51110	Administration	196,/88.00	33,363.02		(100.00)	33,263.02
	Total			**100.00**	**(100.00)**	

9. To consider and act on a transfer request from the Board of Selectmen, contingent upon their approval, on behalf of Steven Sinagra, Emergency Management Director, for an **Out of Series Transfer as follows:**

Account	Description	Approved Budget Amount	Current Available Budget Amount	Account Increase	Account Decrease	Revised Available Budget Amount
10122-52050	Dues, Conference & Education	22,084.00	19,696.00		(8,346.71)	11,349.29
10122-54120	Disp. Center Equipment	1.00	1.00	8,346.71		8,346.71
	Total			**8,346.71**	**8,346.71**	

10. To consider and act on a transfer request from the Board of Selectmen, contingent upon their approval, on behalf of Chief Brett Mahoney, IT Chairman, for an **Out of Series Transfer as follows:**

Account	Description	Approved Budget Amount	Current Available Budget Amount	Account Increase	Account Decrease	Revised Available Budget Amount
10147-52043	Service Contracts	773,708.00	77,424.72		(54,000.00)	23,424.72
10147-54130	Computer Equipment	51,260.00	75.35	54,000.00		54,075.35
	Total			**54,000.00**	**(54,000.00)**	

11. Discussion: Board of Education FY21 Balance Projection and Capital/CNR Funding.

12. Review List of FY21/22 Revenues and Estimated Tax Rate Based upon the RTM 2022 budget.

13. Establish Tax Rate for Fiscal Year 2021-2022.

14. Old Business:

15. New Business:

16. Liaison Reports

17. Correspondence

    a. Craig Merriman, Chair, Waterford Board of Education, FY 22 Budget Update.
    b. Virginia Bielucki, Town Accountant, Periodic Financial Statements dated April 13, 2021.
    c. Virginia Bielucki, Town Accountant, Status of General Fund Unassigned Balance dated April 13, 2021.
    d. Virginia Bielucki, Town Accountant, Status of Contingency Fiscal Year 2021 dated April 20, 2021.

18. Adjournment

Ronald Fedor, Chairman

CLA (CliftonLarsonAllen LLP)
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May 5, 2021

Board of Finance and Management
Town of Waterford, Connecticut
142 East Main Street
Meriden, CT 06450-8022

Dear Ladies and Gentlemen:

We are pleased to confirm our understanding of the terms and objectives of our engagement and the nature and limitations of the audit and nonaudit services CliftonLarsonAllen LLP ("CLA," "we," "us," and "our") will provide for the Town of Waterford, Connecticut ("you," "your," or "the entity") for the year ended June 30, 2021.

Vanessa E. Rossitto, CPA is responsible for the performance of the audit engagement.

Audit services

We will audit the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information, which collectively comprise the basic financial statements of the Town of Waterford, Connecticut, as of and for the year ended June 30, 2021, and the related notes to the financial statements.

The Governmental Accounting Standards Board (GASB) provides for certain required supplementary information (RSI) to accompany the entity's basic financial statements. The RSI will be subjected to certain limited procedures, but will not be audited.

1. Management's discussion and analysis.
2. Budgetary comparison schedules.
3. GASB-required supplementary pension and OPEB information.

We will also evaluate and report on the presentation of the following supplementary information other than RSI accompanying the financial statements in relation to the financial statements as a whole:

1. Schedule of expenditures of federal awards
2. Schedule of expenditures of state financial assistance
3. Combining and individual fund financial statements

The following information other than RSI accompanying the financial statements will not be subjected to the auditing procedures applied in our audit of the financial statements and our auditors' report will not provide an opinion or any assurance on that information:

1. Introductory section
2. Statistical tables

Nonaudit services

We will also provide the following nonaudit services:

- Preparation of your financial statements, schedule of expenditures of federal awards, schedule of expenditures of state financial assistance, and related notes.
- Preparation and submission of the electronic Data Collection Form SF-SAC
- Preparation of adjusting journal entries.

Audit objectives

The objective of our audit is the expression of opinions about whether your basic financial statements are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). Our audit will be conducted in accordance with auditing standards generally accepted in the United States of America (U.S. GAAS); the standards for financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the Connecticut State Single Audit Act (State Single Audit). Our audit will include tests of your accounting records, a determination of major program(s) in accordance with the Uniform Guidance and the State Single Audit, and other procedures we consider necessary to enable us to express opinions and render the required reports. We will apply certain limited procedures to the RSI in accordance with U.S. GAAS. However, we will not express an opinion or provide any assurance on the RSI because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance. We will also perform procedures to enable us to express an opinion on whether the supplementary information as identified above other than RSI accompanying the financial statements is fairly stated, in all material respects, in relation to the financial statements as a whole.

The objectives of our audit also include:

- Reporting on internal control over financial reporting and compliance with the provisions of laws, regulations, contracts, and award agreements, noncompliance with which could have a material effect on the financial statements in accordance with *Government Auditing Standards.*
- Reporting on internal control over compliance related to major programs and expressing an opinion (or disclaimer of opinion) on compliance with federal and state statutes, regulations, and the terms and conditions of federal and state awards that could have a direct and material effect on each major program in accordance with the Uniform Guidance and the State Single Audit.

The *Government Auditing Standards* report on internal control over financial reporting and on compliance and other matters will include a paragraph that states (1) that the purpose of the report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance, and (2) that the report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Both the Uniform Guidance report and the State Single Audit report on internal control over compliance will each include a paragraph that states that the purpose of the report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the result of that testing based on the requirements of the Uniform Guidance and the State Single Audit, respectively. All reports will state that the report is not suitable for any other purpose.

We will issue written reports upon completion of our audit of your financial statements and compliance with requirements applicable to major programs. We cannot provide assurance that unmodified opinions will be expressed. Circumstances may arise in which it is necessary for us to modify our opinions, add an emphasis-of-matter or other-matter paragraph(s), or withdraw from the engagement. If our opinions on the financial statements or the single audit compliance opinions are other than unmodified, we will discuss the reasons with you in advance. If circumstances occur related to the condition of your records, the availability of sufficient, appropriate audit evidence, or the existence of a significant risk of material misstatement of the financial statements or material noncompliance caused by error, fraudulent financial reporting, or misappropriation of assets, which in our professional judgment prevent us from completing the audit or forming opinions on the financial statements or an opinion on compliance, we retain the right to take any course of action permitted by professional standards, including declining to express opinions or issue reports, or withdrawing from the engagement.

Auditor responsibilities, procedures, and limitations

We will conduct our audit in accordance with U.S. GAAS and the standards for financial audits contained in *Government Auditing Standards*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements as a whole are free from material misstatement, whether due to fraud or error. An audit involves performing procedures to obtain sufficient appropriate audit evidence about the amounts and disclosures in the basic financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the basic financial statements.

There is an unavoidable risk, because of the inherent limitations of an audit, together with the inherent limitations of internal control, that some material misstatements or noncompliance may not be detected, even though the audit is properly planned and performed in accordance with U.S. GAAS, *Government Auditing Standards*, the Uniform Guidance and the State Single Audit. Because we will not perform a detailed examination of all transactions, material misstatements, whether from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity, may not be detected. Because the determination of waste and abuse is subjective, *Government Auditing Standards* do not require auditors to perform specific procedures to detect waste or abuse in financial audits nor do they expect auditors to provide reasonable assurance of detecting waste or abuse.

In addition, an audit is not designed to detect immaterial misstatements or violations of laws or governmental regulations that do not have a direct and material effect on the financial statements or on major programs. However, we will inform the appropriate level of management and those charged with governance of any material errors, fraudulent financial reporting, or misappropriation of assets that come to our attention. We will also inform the appropriate level of management and those charged with governance of any violations of laws or governmental regulations that come to our attention, unless clearly inconsequential. We will include such matters in the reports required for a single audit.

In making our risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the basic financial statements and compliance in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Tests of controls may be performed to test the effectiveness of certain controls that we consider relevant to preventing and detecting fraud or errors that are material to the financial statements and to preventing and detecting misstatements resulting from noncompliance with provisions of laws, regulations, contracts, and grant agreements that have a material effect on the financial statements. Our tests, if performed, will be less in scope than would be necessary to render an opinion on internal control and, accordingly, no opinion will be expressed in our report on internal control issued pursuant to *Government Auditing Standards*.

As required by the Uniform Guidance and the State Single Audit, we will perform tests of controls over compliance to evaluate the effectiveness of the design and operation of controls that we consider relevant to preventing or detecting material noncompliance with the direct and material compliance requirements applicable to each major federal and state award program. However, our tests will be less in scope than would be necessary to render an opinion on those controls and, accordingly, no opinion will be expressed in our report on internal control issued pursuant to the Uniform Guidance and the State Single Audit.

An audit is not designed to provide assurance on internal control or to identify deficiencies, significant deficiencies, or material weaknesses in internal control. However, we will communicate to you in writing significant deficiencies or material weaknesses in internal control relevant to the audit of the basic financial statements that we identify during the audit that are required to be communicated under AICPA professional standards, *Government Auditing Standards*, the Uniform Guidance, and the State Single Audit.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we will perform tests of the entity's compliance with the provisions of laws, regulations, contracts, and grant agreements that have a material effect on the financial statements. However, the objective of our audit will not be to provide an opinion on overall compliance and we will not express such an opinion in our report on compliance issued pursuant to *Government Auditing Standards*.

We will include in our report on internal control over financial reporting and on compliance relevant information about any identified or suspected instances of fraud and any identified or suspected noncompliance with provisions of laws, regulations, contracts, or grant agreements that may have occurred that are required to be communicated under *Government Auditing Standards*.

Both the Uniform Guidance and the State Single Audit require that we also plan and perform the audit to obtain reasonable assurance about whether the auditee has complied with federal and state statutes, regulations, and the terms and conditions of federal and state awards that may have a direct and material effect on each of the entity's major programs. Our procedures will consist of tests of transactions and other applicable procedures described in the "OMB Compliance Supplement" and the "Compliance Supplement to the State Single Audit Act" for the types of compliance requirements that could have a direct and material effect on each of the entity's major programs. The purpose of these procedures will be to express an opinion on the entity's compliance with requirements applicable to each of its major programs in our report on compliance issued pursuant to the Uniform Guidance and the State Single Audit.

We will evaluate the presentation of the schedule of expenditures of federal awards and the schedule of expenditures of state financial assistance accompanying the financial statements in relation to the financial statements as a whole. We will make certain inquiries of management and evaluate the form, content, and methods of preparing each schedule to determine whether the information complies with U.S. GAAP, the Uniform Guidance, and the State Single Audit, the method of preparing has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We will compare and reconcile each schedule to the underlying accounting records and other records used to prepare the financial statements or to the financial statements themselves.

Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

Management responsibilities

Our audit will be conducted on the basis that you (management and, when appropriate, those charged with governance) acknowledge and understand that you have certain responsibilities that are fundamental to the conduct of an audit.

You are responsible for the preparation and fair presentation of the financial statements, RSI, the schedule of expenditures of federal awards, and the schedule of expenditures of state financial assistance in accordance with U.S. GAAP. Management is also responsible for identifying all federal and state awards received, understanding and complying with the compliance requirements, and for the preparation of the schedule of expenditures of federal awards, and schedule of expenditures of state financial assistance (including notes and noncash assistance received) in accordance with the requirements of the Uniform Guidance and the State Single Audit.

Management's responsibilities include the selection and application of accounting principles; recording and reflecting all transactions in the financial statements; determining the reasonableness of significant accounting estimates included in the financial statements; adjusting the financial statements to correct material misstatements; and confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole. Management is responsible for compliance with applicable laws and regulations and the provisions of contracts and grant agreements, including compliance with federal and state statutes, regulations, and the terms and conditions of federal and state awards applicable to the entity's federal and state programs. Your responsibilities also include identifying significant contractor relationships in which the contractor has responsibility for program compliance and for the accuracy and completeness of that information.

You are responsible for the design, implementation, and maintenance of effective internal control, including internal control over compliance, and for evaluating and monitoring ongoing activities to help ensure that appropriate goals and objectives are met relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; and that there is reasonable assurance that government programs are administered in compliance with compliance requirements.

You are responsible for the design, implementation, and maintenance of internal controls to prevent and detect fraud; assessing the risk that the financial statements may be materially misstated as a result of fraud; and for informing us about all known or suspected fraud affecting the entity involving (1) management, (2) employees who have significant roles in internal control, and (3) others where the fraud could have a material effect on the financial statements. Your responsibilities include informing us of your knowledge of any allegations of fraud or suspected fraud affecting the entity received in communications from employees, former employees, grantors, regulators, or others. In addition, you are responsible for implementing systems designed to achieve compliance with applicable laws and regulations and the provisions of contracts and grant agreements, including compliance with federal and state statutes, regulations, and the terms and conditions of federal and state awards applicable to the entity's federal and state programs; identifying and ensuring that the entity complies with applicable laws, regulations, contracts, and grant agreements, including compliance with federal and state statutes, regulations, and the terms and conditions of federal and state awards applicable to the entity's federal and state programs; and informing us of all instances of identified or suspected noncompliance whose effects on the financial statements should be considered.

You are responsible for taking timely and appropriate steps to remedy any fraud and noncompliance with provisions of laws, regulations, contracts, and grant agreements that we may report. Additionally, as required by the Uniform Guidance and the State Single Audit, it is management's responsibility to evaluate and monitor noncompliance with federal and state statutes, regulations, and the terms and conditions of federal and state awards; take prompt action when instances of noncompliance are identified, including noncompliance identified in audit findings; and to follow up and take prompt corrective action on reported audit findings and to prepare a summary schedule of prior audit findings and a corrective action plan.

You are responsible for ensuring that management is reliable and for providing us with (1) access to all information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters, and for the accuracy and completeness of that information, and for ensuring the information is reliable and properly reported; (2) access to personnel, accounts, books, records, supporting documentation, and other information as needed to perform an audit under the Uniform Guidance and the State Single Audit; (3) additional information that we may request for the purpose of the audit; and (4) unrestricted access to persons within the entity from whom we determine it necessary to obtain audit evidence. You agree to inform us of events occurring or facts discovered subsequent to the date of the financial statements that may affect the financial statements.

You agree to include our report on the schedule of expenditures of federal awards and our report on the schedule of expenditures on state financial assistance in any document that contains and indicates that we have reported on the schedule of expenditures of federal awards and the schedule of expenditures of state financial assistance. You also agree to include the audited financial statements with any presentation of the schedule of expenditures of federal awards and the schedule of expenditures of state financial assistance that includes our report thereon or make the audited financial statements readily available to intended users of the schedule of expenditures of federal awards and the schedule of expenditures of state financial assistance no later than the date the schedule of expenditures of federal awards and the schedule of expenditures of state financial assistance are issued with our report thereon. Your responsibilities include acknowledging to us in the representation letter that (1) you are responsible for presentation of the schedule of expenditures of federal awards in accordance with the Uniform Guidance, and the presentation of the schedule of expenditures of state financial assistance in accordance with the state single audit; (2) you believe the schedule of expenditures of federal awards, including its form and content, is fairly presented in accordance with the Uniform Guidance, and the schedule of expenditures of state financial assistance, including its form and content, is fairly presented in accordance with the state single audit; (3) the methods of measurement or presentation have not changed from those used in the prior period (or, if they have changed, the reasons for such changes); and (4) you have disclosed to us any significant assumptions or interpretations underlying the measurement or presentation of the schedule of expenditures of federal awards and the schedule of expenditures of state financial assistance.

Management is responsible for the preparation and fair presentation of other supplementary information in accordance with U.S. GAAP. You agree to include our report on the supplementary information in any document that contains, and indicates that we have reported on, the supplementary information. You also agree to include the audited financial statements with any presentation of the supplementary information that includes our report thereon or make the audited financial statements readily available to users of the supplementary information no later than the date the supplementary information is issued with our report thereon. You agree to provide us written representations related to the presentation of the supplementary information.

Management is responsible for providing us with a written confirmation concerning representations made by you and your staff to us in connection with the audit and the presentation of the basic financial statements and RSI. During our engagement, we will request information and explanations from you regarding, among other matters, the entity's activities, internal control, future plans, specific transactions, and accounting systems and procedures. The procedures we will perform during our engagement and the conclusions we reach as a basis for our report will be heavily influenced by the representations that we receive in the representation letter and otherwise from you. Accordingly, inaccurate, incomplete, or false representations could cause us to expend unnecessary effort or could cause a material fraud or error to go undetected by our procedures. In view of the foregoing, you agree that we shall not be responsible for any misstatements in the entity's financial statements that we may fail to detect as a result of misrepresentations made to us by you.

Management is responsible for establishing and maintaining a process for tracking the status of audit findings and recommendations. Management is also responsible for identifying and providing report copies to us of previous financial audits, attestation engagements, performance audits, or other studies related to the objectives discussed in the "Audit objectives" section of this letter. This responsibility includes relaying to us corrective actions taken to address significant findings and recommendations resulting from those audits, attestation engagements, performance audits, or other engagements or studies. You are also responsible for providing management's views on our current findings, conclusions, and recommendations, as well as your planned corrective actions for the report, and for the timing and format for providing that information.

Responsibilities and limitations related to nonaudit services

For all nonaudit services we may provide to you, management agrees to assume all management responsibilities; oversee the services by designating an individual, preferably within senior management, who possesses suitable skill, knowledge, and/or experience to understand and oversee the services; evaluate the adequacy and results of the services; and accept responsibility for the results of the services. Management is also responsible for ensuring that your data and records are complete and that you have received sufficient information to oversee the services.

The responsibilities and limitations related to the nonaudit services performed as part of this engagement are as follows:

- We will prepare a draft of your financial statements, schedule of expenditures of federal awards, schedule of expenditures of state financial assistance and related notes in conformity with U.S. GAAP, the Uniform Guidance and the State Single Audit based on information provided by you. Since the preparation and fair presentation of the financial statements, schedule of expenditures of federal awards, and schedule of expenditures of state financial assistance is your responsibility, you will be required to acknowledge in the representation letter our assistance with preparation of the financial statements, schedule of expenditures of federal awards, and schedule of expenditures of state financial assistance and that you have reviewed and approved the financial statements, schedule of expenditures of federal awards, schedule of expenditures of state financial assistance and related notes prior to their issuance and have accepted responsibility for them. You have a responsibility to be in a position in fact and appearance to make an informed judgment on those financial statements, schedule of expenditures of federal awards, and schedule of expenditures of state financial assistance.

- We will prepare a draft of the data collection form. You will be required to review and approve this draft to affirm that it is complete and accurate. We will also submit to the federal audit clearinghouse after your approval.

- We will propose adjusting journal entries as needed. You will be required to review and approve those entries and to understand the nature of the changes and their impact on the financial statements.

These nonaudit services do not constitute an audit under *Government Auditing Standards* and such services will not be conducted in accordance with *Government Auditing Standards*.

Use of financial statements

The financial statements and our report thereon are for management's use. If you intend to reproduce and publish the financial statements and our report thereon, they must be reproduced in their entirety. Inclusion of the audited financial statements in a document, such as an annual report or an offering document, should be done only with our prior approval of the document. You are responsible to provide us the opportunity to review such documents before issuance.

If the parties (i.e., you and CLA) agree that CLA will not be involved with your official statements related to municipal securities filings or other offering documents, we will require that any official statements or other offering documents issued by you with which we are not involved clearly indicate that CLA is not involved with the contents of such documents. Such disclosure should read as follows:

> CliftonLarsonAllen LLP, our independent auditor, has not been engaged to perform and has not performed, since the date of its report included herein, any procedures on the financial statements addressed in that report. CliftonLarsonAllen LLP also has not performed any procedures relating to this offering document.

With regard to the electronic dissemination of audited financial statements, including financial statements published electronically on your website or submitted on a regulator website, you understand that electronic sites are a means to distribute information and, therefore, we are not required to read the information contained in those sites or to consider the consistency of other information in the electronic site with the original document.

We may issue preliminary draft financial statements to you for your review. Any preliminary draft financial statements should not be relied on or distributed.

Engagement administration and other matters

We understand that your employees will prepare all confirmations, account analyses, and audit schedules we request and will locate any documents or invoices selected by us for testing. A list of information we expect to need for our audit and the dates required will be provided in a separate communication.

At the conclusion of the engagement, we will complete the auditor sections of the electronic Data Collection Form SF-SAC and perform the steps to certify the Form SF-SAC and single audit reporting package. It is management's responsibility to complete the auditee sections of the Data Collection Form. We will create the single audit reporting package PDF file for submission; however, it is management's responsibility to review for completeness and accuracy and electronically submit the reporting package (including financial statements, schedule of expenditures of federal awards, summary schedule of prior audit findings, auditors' reports, and corrective action plan) along with the Data Collection Form to the federal audit clearinghouse and, if appropriate, to pass-through entities. The Data Collection Form and the reporting package must be electronically submitted within the earlier of 30 calendar days after receipt of the auditors' reports or nine months after the end of the audit period.

We will make the required submissions to the Connecticut State Office of Policy and Management; however, management is responsible for distribution of the reporting package (including financial statements, schedule of expenditures of state financial assistance, summary schedule of prior audit findings, auditors' reports, and corrective action plan) to State pass-through entities.

We will provide copies of our reports to the entity; however, management is responsible for distribution of the reports and the financial statements. Unless restricted by law or regulation, or containing confidential or sensitive information, copies of our reports are to be made available for public inspection.

The audit documentation for this engagement is the sole and exclusive property of CLA and constitutes confidential and proprietary information. However, subject to applicable laws and regulations, audit documentation and appropriate individuals will be made available upon request and in a timely manner to the State of Connecticut, or its designee, a federal agency providing direct or indirect funding, or the U.S. Government Accountability Office for purposes of a quality review of the audit, to resolve audit findings, or to carry out oversight responsibilities. We will notify you of any such request. If requested, access to such audit documentation will be provided under the supervision of CLA personnel. Furthermore, upon request, we may provide copies of selected audit documentation to the aforementioned parties. These parties may intend, or decide, to distribute the copies or information contained therein to others, including other governmental agencies.

The audit documentation for this engagement will be retained for a minimum of seven years after the report release date or for any additional period requested by the State of Connecticut. If we are aware that a federal awarding agency, pass-through entity, or auditee is contesting an audit finding, we will contact the party(ies) contesting the audit finding for guidance prior to destroying the audit documentation.

CLA will not disclose any confidential, proprietary, or privileged information of the entity to any persons without the authorization of entity management or unless required by law. This confidentiality provision does not prohibit us from disclosing your information to one or more of our affiliated companies in order to provide services that you have requested from us or from any such affiliated company. Any such affiliated company shall be subject to the same restrictions on the use and disclosure of your information as apply to us.

Our engagement ends on delivery of our signed report. Any additional services that might be requested will be a separate, new engagement. The terms and conditions of that new engagement will be governed by a new, specific engagement letter for that service.

Government Auditing Standards require that we make our most recent external peer review report publicly available. The report is posted on our website at www.CLAconnect.com/Aboutus/.

Mediation

Any disagreement, controversy, or claim ("Dispute") that may arise out of any aspect of our services or relationship with you, including this engagement, shall be submitted to non-binding mediation by written notice ("Mediation Notice") to the other party. In mediation, we will work with you to resolve any differences voluntarily with the aid of an impartial mediator.

The mediation will be conducted as specified by the mediator and agreed upon by the parties. The parties agree to discuss their differences in good faith and to attempt, with the assistance of the mediator, to reach an amicable resolution of the Dispute.

Each party will bear its own costs in the mediation. The fees and expenses of the mediator will be shared equally by the parties.

Any Dispute will be governed by the laws of the state of Minnesota, without giving effect to choice of law principles.

Time limitation

The nature of our services makes it difficult, with the passage of time, to gather and present evidence that fully and fairly establishes the facts underlying any Dispute that may arise between the parties. The parties agree that, notwithstanding any statute or law of limitations that might otherwise apply to a Dispute, including one arising out of this agreement or the services performed under this agreement, for breach of contract or fiduciary duty, tort, fraud, misrepresentation or any other cause of action or remedy, any action or legal proceeding by you against us must be commenced within twenty-four (24) months ("Limitation Period") after the date when we deliver our final audit report under this agreement to you, regardless of whether we do other services for you relating to the audit report, or you shall be forever barred from commencing a lawsuit or obtaining any legal or equitable relief or recovery.

The Limitation Period applies and begins to run even if you have not suffered any damage or loss, or have not become aware of the existence or possible existence of a Dispute.

Fees

Our fixed fee for these services is $60,500. Our fee includes expenses (including travel, other costs such as report production, word processing, postage, etc., and internal and administrative charges) plus a technology and client support fee of five percent (5%) of all professional fees billed. This fee is based on anticipated cooperation from your personnel and their assistance with preparing confirmations and requested schedules. If the requested items are not available on the dates required or are not accurate, the fees and expenses will likely be higher. If unexpected circumstances require significant additional time, we will advise you before undertaking work that would require a substantial increase in the fee and expense estimates. Our invoices will be rendered each month as work progresses and are payable on presentation. In accordance with our firm policies, work may be suspended if your account becomes 60 days or more overdue and will not be resumed until your account is paid in full. If we elect to terminate our services for nonpayment, our engagement will be deemed to have been completed even if we have not issued our reports. You will be obligated to compensate us for all time expended and related fees and to reimburse us for all out-of-pocket expenditures through the date of termination.

Additional work resulting from unanticipated changes in your organization or accounting records

If your organization undergoes significant changes in key personnel, accounting systems, and/or internal control, we are required to update our audit documentation and audit plan. The following are examples of situations that will require additional audit work:

- Revising documentation of your internal control for changes resulting from your implementation of new information systems
- Deterioration in the quality of the entity's accounting records during the current-year engagement in comparison to the prior-year engagement
- Significant new accounting issues
- New or unusual transactions
- Changes in audit scope or requirements resulting from changes in your activities
- Erroneous or incomplete accounting records
- Evidence of material weaknesses or significant deficiencies in internal control
- Regulatory examination matters

- Implementation or adoption of new or existing accounting, reporting, or regulatory requirements
- New financial statement disclosures

Changes in engagement timing and assistance by your personnel

The fee estimate is based on anticipated cooperation from your personnel and their assistance with timely preparation of confirmations and requested schedules. If the requested items are not available on the dates required or are not accurate, we will advise management. Additional time and costs may be necessary because of such unanticipated delays. Examples of situations that may cause our estimated fee to increase include:

- Significant delays in responding to our requests for information such as reconciling variances or providing requested supporting documentation (e.g., invoices, contracts, and other documents)
- Rescheduling our fieldwork
- Identifying a significant number of proposed audit adjustments
- Schedules prepared by your personnel that do not reconcile to the general ledger
- Numerous revisions to information and schedules provided by your personnel
- Restating financial statements for accounting errors in the prior year
- Lack of availability of entity personnel during audit fieldwork

Changes in accounting and audit standards

Standard setters and regulators continue to evaluate and modify standards. Such changes may result in new or revised financial reporting and disclosure requirements or expand the nature, timing, and scope of the activities we are required to perform. To the extent that the amount of time required to provide the services described in this letter increases due to such changes, our fee may need to be adjusted. We will discuss such circumstances with you prior to performing the additional work.

Changes related to COVID-19

COVID-19 continues to have significant direct and indirect impacts on financial reporting, disclosure requirements, and the nature, timing, and scope of the activities we are required to perform. To the extent that the amount of time required to provide the services described in this letter increases due to such changes, our fee may need to be adjusted. We will discuss such circumstances with you prior to performing the additional work.

Other fees

You also agree to compensate us for any time and expenses, including time and expenses of legal counsel, we may incur in responding to discovery requests or participating as a witness or otherwise in any legal, regulatory, or other proceedings that we are asked to respond to on your behalf.

Finance charges and collection expenses

You agree that if any statement is not paid within 30 days from its billing date, the unpaid balance shall accrue interest at the monthly rate of one and one-quarter percent (1.25%), which is an annual percentage rate of 15%. In the event that any collection action is required to collect unpaid balances due us, reasonable attorney fees and expenses shall be recoverable.

Subcontractors

CLA may, at times, use subcontractors to perform services under this agreement, and they may have access to your information and records. Any such subcontractors will be subject to the same restrictions on the use of such information and records as apply to CLA under this agreement.

Agreement

We appreciate the opportunity to be of service to you and believe this letter accurately summarizes the significant terms of our engagement. This letter constitutes the entire agreement regarding these services and supersedes all prior agreements (whether oral or written), understandings, negotiations, and discussions between you and CLA. If you have any questions, please let us know. Please sign, date, and return the copy of this letter to us to indicate your acknowledgment and understanding of, and agreement with, the arrangements for our audit of your financial statements including the terms of our engagement and the parties' respective responsibilities.

Sincerely,

CliftonLarsonAllen LLP

Vanessa E. Rossitto

Vanessa E. Rossitto, CPA
Principal
860-561-6824
Vanessa.rossitto@CLAconnect.com

Enclosure

Response:

This letter correctly sets forth the understanding of the Town of Waterford, Connecticut.

Authorized governance signature: ______________________________

Title: ______________________________

Date: ______________________________

Authorized management signature: ______________________________

Title: ______________________________

Date: ______________________________

Cherry Bekaert LLP
CPAs & Advisors

Report on the Firm's System of Quality Control

November 21, 2019

To the Principals of CliftonLarsonAllen LLP
and the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of CliftonLarsonAllen LLP (the firm) applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended May 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act; audits of employee benefit plans; audits performed under FDICIA; audits of broker-dealers; and examinations of service organizations [SOC 1 and SOC 2 engagements].

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of CliftonLarsonAllen LLP applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended May 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass, pass with deficiency(ies)* or *fail*. CliftonLarsonAllen LLP has received a peer review rating of *pass*.

Cherry Bekaert LLP

Cherry Bekaert LLP

5,

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

To: Board of Finance

From: Alan Wilensky, CCMC
Waterford Tax Collector

Date: May 12, 2020

Subject: Proposed Tax Accounts for Transfer to Suspense

I have attached a list of tax accounts that I request you approve for transfer to suspense for the current fiscal year. This action is required under State Statute 12-165 and must be completed by the close of the fiscal year.

I will be at your meeting on May 19th to discuss the suspense process, our collection efforts, and these accounts specifically. Historically, the suspense list has been based on an evaluation of a single year of delinquent accounts and selected other individual bills. I have found that this does not represent a true picture of the suspense process wherein one person's accounts that require transfer to the suspense account may span several years and there are many current circumstances that suggest a transfer to suspense would be prudent. My proposed suspense list for FY 2021 is $30,600.15

Again this year, virtually all delinquent bills are being turned over to a debt collection law practice. The only bills that are not being sent to collection are those of known deceased or bankrupt taxpayers where we are certain that further collection procedures would be fruitless.

Once this list is approved, most delinquent motor vehicle and personal property tax accounts through the 2017 Grand List will be in suspense. Exceptions are made when the tax office has reason to believe that an individual is still in the area, or that a business is still in operation.

This allows the tax office to concentrate its efforts on the past three years of delinquent motor vehicle and personal property tax bills.

Collection is not precluded once accounts are placed on the suspense list. Rather, our financial statements are adjusted to reflect our opinion that collection is not likely. All suspended vehicle accounts will continue to be reported as delinquent to the DMV.

Upon approval, the original and one copy of the list should be signed and returned to me to enable compliance in filing the list with the Town Clerk by June 30, 2021.

Thank you,

Alan Wilensky, CCMC
Waterford Tax Collector

Attachments

I hereby certify that to the best of my knowledge and belief each tax in the above statement has not been paid, is uncollectible, and should be transferred to the suspense book.

Dated at Waterford, Connecticut, the 19th day of May, 2021

Respectfully submitted, ____________________

Alan Wilensky, CCMC
Waterford Tax Collector

ACTION TAKEN BY THE BOARD OF FINANCE

To: Alan Wilensky CCMC, Tax Collector of the Town of Waterford:

A detailed examination has been made of the above statement, dated the 19th of May, 2021, recommending the transfer of certain uncollected taxes to the suspense tax book. The taxes listed in such statement are believed to be uncollectible, and pursuant to section 12-165 of the General Statutes, authority is hereby given to you to transfer such taxes, in accordance with law, to the suspense book.

Dated at Waterford, Connecticut, the 19th day of May, 2021

Town of Waterford by ______________________________

Clerk, Board of Finance

I hereby certify that to the best of my knowledge and belief each tax in the above statement has not been paid, is uncollectible, and should be transferred to the suspense book.

Dated at Waterford, Connecticut, the 19th day of May, 2021

Respectfully submitted, ______________________

Alan Wilensky, CCMC
Waterford Tax Collector

ACTION TAKEN BY THE BOARD OF FINANCE

To: Alan Wilensky CCMC, Tax Collector of the Town of Waterford:

A detailed examination has been made of the above statement, dated the 19th of May, 2021, recommending the transfer of certain uncollected taxes to the suspense tax book. The taxes listed in such statement are believed to be uncollectible, and pursuant to section 12-165 of the General Statutes, authority is hereby given to you to transfer such taxes, in accordance with law, to the suspense book.

Dated at Waterford, Connecticut, the 19th day of May, 2021

Town of Waterford by ______________________

Clerk, Board of Finance

Analysis of 2021 Suspense List

Personal Property:

Total # 6 $5,010.75

Breakdown by year:	Reason for Transfer:	
2018 - 4	Out-of-Business	6
2019 - 2		

Motor Vehicle:

Total # 214 $25,589.40

Breakdown by year:	Reason for Transfer:	
2017 - 92	Exp. Registration 1 year+	96
2018 - 90	Moved out-of-state	82
2019 - 32	Deceased	26
	No DMV Records	7
	Whereabouts Unknown	3

Total 2019 Suspense:

Total # 220 $30,600.15

Breakdown by year:	Reason for Transfer:	
2017 - 92	Exp. Registration 1 year +	96
2018 - 94	Moved Out-of-State	82
2019 - 34	Deceased	26
	No DMV Records	7
	Out of Business	6
	Whereabouts Unknown	3

Suspense History 1993-Present

Year	Amount			Collected from Suspense	
1993	$21,027.75			$3,648.75	
1994	$22,451.95			$3,908.29	
1995	$17,019.34			$3,009.94	
1996	$24,077.02			$5,915.89	
1997	$16,709.94			$2,327.54	
1998	$15,954.53			$5,107.23	
1999	$23,649.29			$5,215.91	
2000	$27,204.25			$2,407.25	
2001	$29,700.44			$1,108.64	
2002	$21,658.09			$3,908.29	
2003	$23,503.37			$3,648.75	
2004	$166,476.68			$6,110.19	
2005	$41,034.10			$8,690.37	
2006	$32,815.91			$5,783.72	
2007	$16,707.81			$3,156.08	
2008	$40,908.18			$3,152.48	
2009				$3,286.97	
2010	$38,720.27			$3,105.35	
2011	$23,951.30			$5,160.84	
2012	$26,952.40			$2,546.12	
2013	$25,883.99			$4,447.17	
2014	$21,081.50			$4,049.20	
2015	$48,213.78			$2,610.32	
2016	$61,038.38			$5,868.34	
2017	$111,855.48		Real Estate $16,126; Bankruptcies $50,979	$6,157.96	
2018	$80,671.69			$11,224.53	
2019	$200,538.83		2 Stipulated Agreements Pers. Prop. $106,000	$14,186.17	
2020	$36,864.95			$19,552.83	
2021	$30,600.15			***$14,016.08***	***YTD***

Modify Suspense
Date: 05/11/2021 Time: 09:24:47
Condition (s): Year: 2019, Type: 00 - ALL BILLS, Order: Bill Number, Total Only: No, Recap by Dist: No

Bill #	Name	Prop Loc	Dist/MBL	AMT/SUSP	S	Year	Reason
2019-03-0050145 50145	ACCURTI MORSE A	310 BOSTON POST RD #22 809PDS		0.00 **96.71****	Y	2021	20 - DECEASED
2017-04-0090039 90039	ADAIR JAMES A 3RD	44 HICKORY LN 4972DA		0.00 **13.71****	Y	2021	20 - DECEASED
2018-03-0050177 50177	ADAIR JAMES A 3RD	44 HICKORY LN 4972DA		0.00 **13.99****	Y	2021	20 - DECEASED
2018-03-0050316 50316	ALBERTO ADALBERTO JR	207 SACKETT ST 558YNW		0.00 **13.99****	Y	2021	10 - MOVED OUT OF STA
2017-03-0050348 50348	ALFIERO JOSEPH M SR	1018 CHISHOLM ESTATES DR 921709		0.00 **397.59****	Y	2021	10 - MOVED OUT OF STA
2017-04-0090118 90118	ANTCZAK KEITH E	21 FRENCH ST AL22782		0.00 **32.18****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0050584 50584	ANTCZAK KEITH E	21 FRENCH ST AL22782		0.00 **127.31****	Y	2021	85 - EXP/CANCEL/SUSP
2019-03-0050588 50590	ANTCZAK KEITH E	21 FRENCH ST AL22782		0.00 **104.51****	Y	2021	85 - EXP/CANCEL/SUSP
2019-03-0050702 50704	ARNOLD CATHERINE	663 BIRD BAY CIR 313REL		0.00 **132.66****	Y	2021	10 - MOVED OUT OF STA
2018-03-0050943 50943	BACON-ORTIZ SUSAN P	6500 ALTA AVENUE 481ZPD		0.00 **129.27****	Y	2021	10 - MOVED OUT OF STA
2018-03-0051871 51871	BORDEAU DIANA L	8 BROADWAY TERRACE SEXZ		0.00 **32.60****	Y	2021	20 - DECEASED
2019-03-0052229 52233	BROWN BRYNA M	168 OLD NORWICH RD AL55924		0.00 **108.41****	Y	2021	80 - NO DMV RECORD
2019-03-0052365 52372	BUNDY LINDA L	771 HILL STREET 629WPG		0.00 **34.28****	Y	2021	10 - MOVED OUT OF STA
2017-04-0090481 90481	CARDOZA JOSHUA R	181 ROPE FERRY RD AM09311		0.00 **125.86****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0052766 52766	CARDOZA JOSHUA R	181 ROPE FERRY RD AM09311		0.00 **118.08****	Y	2021	85 - EXP/CANCEL/SUSP
2019-03-0052795 52802	CARDOZA JOSHUA R	181 ROPE FERRY RD AM09311		0.00 **103.40****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0052830 52830	CARLONE ALEXIS A	759 BROAD ST EXT 9AUUS5		0.00 **56.21****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0053344 53344	CHURCH RANDY S	54 WAYNE ROAD 817KKF		0.00 **1.58****	Y	2021	85 - EXP/CANCEL/SUSP

Condition (s): Year: 2019, Type: 00 - ALL BILLS, Order: Bill Number, Total Only: No, Recap by Dist: No

Bill #	Name	Prop Loc	Dist/MBL	AMT/SUSP	S	Year	Reason
2018-03-0053368 53368	CIMMINO JEREMY D	280 COSSADUCK HILL RD AL46751		0.00 282.04**	Y	2021	90 - WHEREABOUTS UNKN
2018-04-0080595 80595	CIMMINO JEREMY D	280 COSSADUCK HILL RD AL46751		0.00 263.26**	Y	2021	90 - WHEREABOUTS UNKN
2018-04-0080631 80631	COLLINS ROBERT D	413 TAPESTRY PARK DR APT 724 AU07626		0.00 4.64**	Y	2021	10 - MOVED OUT OF STA
2019-03-0053707 53716	COLLINS ROBERT D	413 TAPESTRY PARK DR APT 724 AL90637		0.00 13.94**	Y	2021	10 - MOVED OUT OF STA
2019-03-0053708 53717	COLLINS ROBERT D	413 TAPESTRY PARK DR APT 724 AU07626		0.00 13.94**	Y	2021	10 - MOVED OUT OF STA
2019-03-0053709 53718	COLLINS ROBERT D	413 TAPESTRY PARK DR APT 724 MB5469		0.00 13.94**	Y	2021	10 - MOVED OUT OF STA
2018-02-0040292 40084630	CONNELLY MARC	1 GREEN HILLS RD		0.00 121.43**	Y	2021	40 - OUT OF BUSINESS
2019-03-0053875 53884	CONTI MICHAEL A	245 MONTAUK AVE AU95302		0.00 193.70**	Y	2021	20 - DECEASED
2018-03-0053982 53982	CORAH ERIN P	135 FOG PLAIN RD AJ65932		0.00 30.17**	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0090676 R90676	CORLEY TIARA J	51 SPITHEAD RD AL21469		0.00 148.34**	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0054001 54001	CORLEY TIARA J	51 SPITHEAD RD AL21469		0.00 142.98**	Y	2021	85 - EXP/CANCEL/SUSP
2019-03-0053932 53941	CORLEY TIARA J	51 SPITHEAD RD AL21469		0.00 119.00**	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0090680 90680	CORTES TAHIRI M	221 HARRISON AVE AM58141		0.00 78.70**	Y	2021	10 - MOVED OUT OF STA
2018-03-0054036 54036	CORTES TAHIRI M	221 HARRISON AVE AM58141		0.00 76.95**	Y	2021	10 - MOVED OUT OF STA
2018-03-0054037 54037	CORTES TAHIRI M	221 HARRISON AVE AH10320		0.00 38.30**	Y	2021	10 - MOVED OUT OF STA
2018-03-0054047 54047	COSGROVE BRIAN H	940 BELMONT ST 4AUVM9		0.00 47.57**	Y	2021	10 - MOVED OUT OF STA
2019-02-0040312 40086277	CRYSDUN LLC	850 HARTFORD TPKE		0.00 3,906.26**	Y	2021	40 - OUT OF BUSINESS
2018-03-0054243 54243	CULLEN DEVAN P	17 MAPLE CT AM57795		0.00 100.45**	Y	2021	20 - DECEASED

Modify Suspense
Date: 05/11/2021 Time: 09:24:47

Condition (s): Year: 2019, Type: 00 - ALL BILLS, Order: Bill Number, Total Only: No, Recap by Dist: No

Bill #	Name	Prop Loc	Dist/MBL	AMT/SUSP	S	Year	Reason
2018-04-0080720 80720	CULLEN DEVAN P	17 MAPLE CT AT10547		0.00 **43.06****	Y	2021	20 - DECEASED
2019-03-0054186 54196	CULLEN DEVAN P	17 MAPLE CT AT10547		0.00 **94.20****	Y	2021	20 - DECEASED
2017-03-0055127 55127	DOLE RORY J JR	172 HAWTHORNE DRIVE APT 19G 2206CN		0.00 **53.74****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0055128 55128	DOLE RORY J JR	172 HAWTHORNE DRIVE APT 19G AL04806		0.00 **97.89****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0055110 55110	DOLE RORY J JR	172 HAWTHORNE DR APT 19G AL04806		0.00 **95.41****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0055258 55258	DONOVAN NIKKI L	28 MONROE ST AB37736		0.00 **103.10****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0055293 55293	DOWDEN ETHEL M	22 WOODLAWN AVE AK05292		0.00 **64.63****	Y	2021	85 - EXP/CANCEL/SUSP
2018-04-0080953 80953	DUPLICE SHANE P	9341 HOFFMAN WAY 5C6709		0.00 **39.00****	Y	2021	10 - MOVED OUT OF STA
2019-03-0055453 55466	DUPLICE SHANE P	9341 HOFFMAN WAY 5C6709		0.00 **146.32****	Y	2021	10 - MOVED OUT OF STA
2018-03-0055850 55850	ESCOBAR JENNIFER W	360 GREAT NECK RD # A AG43035		0.00 **13.99****	Y	2021	85 - EXP/CANCEL/SUSP
2019-03-0056548 56570	GALLANT RONALD F	4 DEBORAH ST TW1700		0.00 **13.94****	Y	2021	20 - DECEASED
2017-04-0091149 91149	GILEAU PAUL A	164 HEMPSTEAD ST AM57502		0.00 **67.78****	Y	2021	20 - DECEASED
2018-03-0056875 56875	GILEAU PAUL A	164 HEMPSTEAD ST AM57502		0.00 **105.20****	Y	2021	20 - DECEASED
2019-03-0056844 56866	GILEAU PAUL A	164 HEMPSTEAD ST AM57502		0.00 **96.71****	Y	2021	20 - DECEASED
2017-03-0057063 57063	GOFF LUCIAN T	56 BELLVUE PL 189XXT		0.00 **13.71****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0057126 57126	GOMEZ-MAY MARY C	12 HIGHLAND DR 873XCH		0.00 **133.54****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0057065 57065	GOMEZ-MAY MARY C	12 HIGHLAND DR 873XCH		0.00 **122.55****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0057352 57352	GREEN-DORO ASHLEY K	133 RIVERWOOD TRACE AD11838		0.00 **97.26****	Y	2021	10 - MOVED OUT OF STA

Bill #	Name	Prop Loc	Dist/MBL	AMT/SUSP	S	Year	Reason
2018-03-0057282 57282	GREEN-DORO ASHLEY K	133 RIVERWOOD TRACE AD11838		0.00 **127.31****	Y	2021	10 - MOVED OUT OF STA
2017-03-0057501 57501	GROTJAN TAYLOR F	PO BOX 962 AB94411		0.00 **287.36****	Y	2021	10 - MOVED OUT OF STA
2017-03-0057620 57620	GUZMAN JAILYN	103 UNIVERSITY DR AA67916		0.00 **128.05****	Y	2021	10 - MOVED OUT OF STA
2017-03-0057745 57745	HALLISEY ARIEL J	2904 DUCK POND RD AD07993		0.00 **143.96****	Y	2021	10 - MOVED OUT OF STA
2019-03-0057627 57650	HALLISEY DEBORAH M	2904 DUCK POND RD AK21327		0.00 **179.48****	Y	2021	10 - MOVED OUT OF STA
2017-04-0091267 91267	HALLISEY MARIAH A	2904 DUCK POND RD AL40201		0.00 **119.00****	Y	2021	10 - MOVED OUT OF STA
2017-03-0057992 57992	HAUGER SUSAN M	142 A MAPLE AVENUE 924641		0.00 **103.10****	Y	2021	90 - WHEREABOUTS UNKN
2017-03-0058430 58430	HOGAN VIRGINIA	364 MAGO POINT WAY AD10589		0.00 **69.10****	Y	2021	20 - DECEASED
2017-03-0058494 58494	HOLTZMAN JACKIE M	28 CLARK HILL RD 6AJBH6		0.00 **49.08****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0058497 58497	HOOKER GERRY M	6286 GLENNS ROAD AE58416		0.00 **25.46****	Y	2021	10 - MOVED OUT OF STA
2017-03-0059216 59216	JOHNSON JUDITH M	16 GEORGE ST 6APBD4		0.00 **142.04****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0059091 59091	JOHNSON JUDITH M	16 GEORGE ST 6APBD4		0.00 **123.39****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0059213 59213	JONES ROBERT J	278 BLOOMINGDALE 2FL 701MXD		0.00 **13.99****	Y	2021	20 - DECEASED
2019-03-0059139 59164	JONES ROBERT J	278 BLOOMINGDALE RD FL 2 701MXD		0.00 **13.94****	Y	2021	20 - DECEASED
2017-03-0060018 60018	KNOLTON RIDGE L	138 GREAT NECK RD AK58204		0.00 **201.54****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0059906 59906	KNOLTON RIDGE L	138 GREAT NECK RD AK58204		0.00 **171.52****	Y	2021	85 - EXP/CANCEL/SUSP
2018-02-0040643 40040803	KNOWLES SUSAN E	66 DAYTON RD		0.00 **80.86****	Y	2021	40 - OUT OF BUSINESS
2017-04-0091701 91701	KUNJE KAMOZA A	6 ROSE GARDEN LN FL2 AM56367		0.00 **34.69****	Y	2021	85 - EXP/CANCEL/SUSP

Bill #	Name	Prop Loc	Dist/MBL	AMT/SUSP	S	Year	Reason
2018-03-0060176 60176	KUNJE KAMOZA A	6 ROSE GARDEN LN FL2 AM56367		0.00 **53.44****	Y	2021	85 - EXP/CANCEL/SUSP
2019-03-0060198 60230	LAFERRIERE RAYMOND J	16 HICKORY LN WA9084		0.00 **33.44****	Y	2021	20 - DECEASED
2017-03-0060402 60402	LAFOUNTAIN JEFFERY S	66 FENNER HILL RD 00ACXA		0.00 **13.71****	Y	2021	10 - MOVED OUT OF STA
2018-03-0060348 60348	LAMPERELLI ANGELA R	8 SOUTH RD 553YOL		0.00 **92.61****	Y	2021	80 - NO DMV RECORD
2018-03-0060397 60397	LANE LEONARD J 3RD	254 GREENWAY CIR W AH09883		0.00 **93.17****	Y	2021	10 - MOVED OUT OF STA
2018-03-0060457 60457	LARIVIERE JEFFREY F	81 MARION ST #2 AH88094		0.00 **245.94****	Y	2021	10 - MOVED OUT OF STA
2019-03-0060443 60478	LAVARIERE GEORGAMARI	15 HIGHLAND DR 554YXV		0.00 **13.94****	Y	2021	20 - DECEASED
2018-03-0060546 60546	LEA BRENDAN J	500 AMSTON RD #25 AL60762		0.00 **13.99****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0060621 60621	LEE YUNG	13825 ELDER AVE #10K 130TOL		0.00 **336.88****	Y	2021	10 - MOVED OUT OF STA
2018-03-0060636 60636	LEIBY ROBERT H III	183 SUMMER HILL RD AK05522		0.00 **111.64****	Y	2021	10 - MOVED OUT OF STA
2017-03-0060812 60812	LEMOINE JAQUELINE D	8 DAVID ST AA16627		0.00 **83.08****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0061158 61158	MACDONALD ALLISON V	7 HILLTOP TER 619PWJ		0.00 **247.90****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0061587 61587	MARCELLO ANTHONY S	4 TRUMBULL RD AG74877		0.00 **87.74****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0061431 61431	MARCELLO ANTHONY S	4 TRUMBULL RD AG74877		0.00 **79.46****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0061580 61580	MARTELL-ALVAREZ MADELINE	1214 CHURCH ST 1AWLN1		0.00 **79.46****	Y	2021	10 - MOVED OUT OF STA
2018-04-0081969 81969	MARTELL-ALVAREZ MADELINE	1214 CHURCH ST AD39193		0.00 **2.80****	Y	2021	10 - MOVED OUT OF STA
2017-03-0070875 070875	MARTIN JESSICA ELIZABETH	26 SUSAN TERRACE 995YYN		0.00 **310.94****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0062109 62109	MCCROBIE EARL B	63 COLONIAL DR 3301CY		0.00 **367.15****	Y	2021	85 - EXP/CANCEL/SUSP

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2017-03-0062161 62161	MCDOWELL ACACIA R	14 N PHILLIPS DR AA73289		0.00 **58.95** **	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0091963 91963	MCGOVERN MATTHEW M	2900 BRUSH CREEK RD AN54357		0.00 **151.85** **	Y	2021	10 - MOVED OUT OF STA
2018-03-0062029 62029	MCGOVERN MATTHEW M	2900 BRUSH CREEK RD AN54357		0.00 **310.58** **	Y	2021	10 - MOVED OUT OF STA
2018-03-0062030 62030	MCGOVERN MATTHEW M	2900 BRUSH CREEK RD AG78728		0.00 **171.52** **	Y	2021	10 - MOVED OUT OF STA
2019-03-0061997 62035	MCGOVERN MATTHEW M	2900 BRUSH CREEK RD AG78728		0.00 **138.51** **	Y	2021	10 - MOVED OUT OF STA
2018-03-0062062 62062	MCINTEAR ROBERT J	45 OLD COLCHESTER RD AG43071		0.00 **71.07** **	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0062369 62369	MEDFORD MARCELLE M	257 VAUGHN STREET #1 AG07513		0.00 **54.37** **	Y	2021	10 - MOVED OUT OF STA
2017-03-0062481 62481	MERCADO JUENZY A	3 KENYON RD # 1FL AD81841		0.00 **13.71** **	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0062482 62482	MERCADO JUENZY A	3 KENYON RD # 1FL AD81840		0.00 **81.16** **	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0062483 62483	MERCADO JUENZY A	3 KENYON RD # 1FL AJ14963		0.00 **68.28** **	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0092005 92005	MERCADO JUENZY A	3 KENYON RD # 1FL AD81841		0.00 **25.03** **	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0062317 62317	MERCADO JUENZY A	3 KENYON RD # 1FL AJ14963		0.00 **61.84** **	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0092013 92013	MESSORE FELICIA A	1200 RT 163 AM56372		0.00 **7.98** **	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0062371 62371	METIVIER DONALD P	38 MACKENZIE RD C074624		0.00 **285.96** **	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0062393 62393	MEZZARANA ANGELO	18 HIGH ST AA53407		0.00 **186.99** **	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0092034 92034	MILLER BREANA L	119 PENN STREET APT 11 AM58256		0.00 **31.94** **	Y	2021	10 - MOVED OUT OF STA
2018-03-0062444 62444	MILLER BREANA L	119 PENN STREET APT 11 AM58256		0.00 **60.16** **	Y	2021	10 - MOVED OUT OF STA
2017-03-0062686 62686	MIRLAS JORGE L	38 VIVIAN STREET AD39290		0.00 **109.95** **	Y	2021	80 - NO DMV RECORD

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2018-03-0062531 62531	MIRLAS JORGE L	38 VIVIAN ST AD39290		0.00 **97.09****	Y	2021	80 - NO DMV RECORD
2018-03-0062703 62703	MORGAN MATTHEW R	85 ELM STREET APT 1 AG39534		0.00 **251.82****	Y	2021	85 - EXP/CANCEL/SUSP
2019-03-0062703 62746	MORGAN RAYMOND E	44 STONEYBROOK DR 336GRJ		0.00 **126.25****	Y	2021	20 - DECEASED
2017-03-0062891 62891	MORIN DIANE	11 GODFREY LN 5AMKJ4		0.00 **311.49****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0063031 63031	MYERS RONNY B II	1 POINT COMFORT AJ16973		0.00 **340.80****	Y	2021	80 - NO DMV RECORD
2017-04-0092153 92153	NGUON CHANNA	326A BOSTON POST RD AK88336		0.00 **39.48****	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0092154 92154	NGUON CHANNA	326A BOSTON POST RD AM57630		0.00 **53.22****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0063194 63194	NGUON CHANNA	326A BOSTON POST RD AM57630		0.00 **74.99****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0063195 63195	NGUON CHANNA	326A BOSTON POST RD AK88336		0.00 **36.37****	Y	2021	85 - EXP/CANCEL/SUSP
2019-03-0063197 63240	NGUON CHANNA	326A BOSTON POST RD AK88336		0.00 **33.17****	Y	2021	85 - EXP/CANCEL/SUSP
2018-04-0082257 82257	NIEVES-TORRES SAUL	3 KENYON RD FL 2 AR79753		0.00 **59.18****	Y	2021	20 - DECEASED
2019-03-0063258 63301	NIEVES-TORRES SAUL	3 KENYON RD FL 2 AL60417		0.00 **13.94****	Y	2021	20 - DECEASED
2019-03-0063259 63302	NIEVES-TORRES SAUL	3 KENYON RD FL 2 AR79753		0.00 **73.58****	Y	2021	20 - DECEASED
2017-03-0063532 63532	NOOR KHAN M	1014 HALLIMONT RD 00DUMC		0.00 **154.92****	Y	2021	10 - MOVED OUT OF STA
2017-03-0063533 63533	NOOR KHAN M	1014 HALLIMONT RD AJ06526		0.00 **86.37****	Y	2021	10 - MOVED OUT OF STA
2017-04-0092200 92200	NOOR KHAN M	1014 HALLIMONT RD AJ06526		0.00 **70.41****	Y	2021	10 - MOVED OUT OF STA
2017-04-0092201 92201	NOOR KHAN M	1014 HALLIMONT RD 00KRUR		0.00 **168.58****	Y	2021	10 - MOVED OUT OF STA
2018-03-0063371 63371	NOOR KHAN M	1014 HALLIMONT RD 00KRUR		0.00 **192.78****	Y	2021	10 - MOVED OUT OF STA

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2018-03-0063372 63372	NOOR KHAN M	1014 HALLIMONT RD AJ06526		0.00 **246.22****	Y	2021	10 - MOVED OUT OF STA
2019-03-0063369 63412	NOOR KHAN M	1014 HALLIMONT RD 00KRUR		0.00 **177.25****	Y	2021	10 - MOVED OUT OF STA
2019-03-0063370 63413	NOOR KHAN M	1014 HALLIMONT RD AJ06526		0.00 **208.19****	Y	2021	10 - MOVED OUT OF STA
2017-04-0092217 92217	OBERNE WILLIAM S	214 SHAW ST AP37550		0.00 **3.43****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0063470 63470	OBERNE WILLIAM S	214 SHAW ST AP37550		0.00 **13.99****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0063689 63689	ODONNELL ERIN N	440 WARREN STREET 1APWK6		0.00 **217.99****	Y	2021	10 - MOVED OUT OF STA
2017-03-0071033 071033	OLBRYSS LYNN H	67 CLARK LANE 0ASXA5		0.00 **13.71****	Y	2021	80 - NO DMV RECORD
2018-03-0063637 63637	OREGAN ELIZABETH A	18655 LAKE BEND DR OREGAN		0.00 **154.73****	Y	2021	10 - MOVED OUT OF STA
2019-03-0063909 63954	PARKS SHARON C	24 WILLIAM ST 863JWS		0.00 **49.33****	Y	2021	20 - DECEASED
2017-04-0092291 92291	PARRISH JACOB T	10 BROOKS LN AK88398		0.00 **53.19****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0063901 63901	PARRISH JACOB T	10 BROOKS LN 991108		0.00 **9.79****	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0092317 92317	PAUL YVONNE M	500 AMSTON RD #15 AL60634		0.00 **108.25****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0064019 64019	PAUL YVONNE M	500 AMSTON RD #15 AL60634		0.00 **116.68****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0064059 64059	PEABODY RAYMOND A 3RD	104 GREAT NECK RD 816XGH		0.00 **71.91****	Y	2021	20 - DECEASED
2017-03-0064422 64422	PERO COLLEEN	916 VAUXHALL STREET EXT AJ05779		0.00 **92.68****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0064235 64235	PERO COLLEEN	916 VAUXHALL STREET EXT AJ05779		0.00 **75.83****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0064816 64816	PLAXA KARA M	6 WEST MAIN ST #3 260ZME		0.00 **209.76****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0064821 64821	PLOWCHALK DAVID R	3 PLANT DR AB93595		0.00 **154.10****	Y	2021	85 - EXP/CANCEL/SUSP

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2017-03-0064835 64835	POE JACOB E	175 CLARK LN AJ65740		0.00 **148.34****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0064636 64636	POE JACOB E	175 CLARK LN AJ65740		0.00 **140.46****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0064745 64745	PRATER AUSTIN K	PO BOX 102 AJ16977		0.00 **157.81****	Y	2021	10 - MOVED OUT OF STA
2017-03-0065153 65153	RAMOS ALEXANDER A	36 TWIN LAKES DR AK04778		0.00 **66.36****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0064955 64955	RAMOS ALEXANDER A	36 TWIN LAKES DR AK04778		0.00 **64.07****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0065353 65353	RENSHAW SUSAN E	46 BUTLERTOWN RD AB93491		0.00 **56.21****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0065405 65405	RHODES SPECIAL G	17 DUNBAR RD 2ARAM5		0.00 **186.73****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0065409 65409	RICCIARDI DOMINIC J	596 MOHEGAN AVENUE PKWY 00ACJD		0.00 **13.71****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0065431 65431	RICE RAYMOND J	375 METLAKO WAY #21 AE34602		0.00 **6.86****	Y	2021	10 - MOVED OUT OF STA
2017-03-0065432 65432	RICE RAYMOND J	375 METLAKO WAY #21 AJ07344		0.00 **141.49****	Y	2021	10 - MOVED OUT OF STA
2017-03-0065433 65433	RICE RAYMOND J	375 METLAKO WAY #21 AJ65810		0.00 **128.05****	Y	2021	10 - MOVED OUT OF STA
2018-03-0065232 65232	RICE RAYMOND J	375 METLAKO WAY #21 AJ65810		0.00 **84.78****	Y	2021	10 - MOVED OUT OF STA
2018-03-0065233 65233	RICE RAYMOND J	375 METLAKO WAY #21 AE34602		0.00 **6.16****	Y	2021	10 - MOVED OUT OF STA
2018-03-0065234 65234	RICE RAYMOND J	375 METLAKO WAY #21 AJ07344		0.00 **130.39****	Y	2021	10 - MOVED OUT OF STA
2019-03-0065215 65268	RICE RAYMOND J	375 METLAKO WAY # 21 AE34602		0.00 **5.57****	Y	2021	10 - MOVED OUT OF STA
2018-03-0065333 65333	RIVERA ALEXIA N	310 BOSTON POST RD #57 AG79640		0.00 **233.63****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0065699 65699	RODRIGUEZ ROBERT A	137 NILES HILL RD AD83836		0.00 **112.42****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0065496 65496	RODRIGUEZ ROBERT A	137 NILES HILL RD AD83836		0.00 **104.93****	Y	2021	85 - EXP/CANCEL/SUSP

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2017-03-0065812 65812	ROSACKER EDWARD H	357 HIGHFIELD LOOP AJ64875		0.00 **63.89****	Y	2021	10 - MOVED OUT OF STA
2018-03-0065604 65604	ROSACKER EDWARD H	357 HIGHFIELD LOOP AJ64875		0.00 **58.76****	Y	2021	10 - MOVED OUT OF STA
2018-03-0065627 65627	ROSE CHAPPELL M	127 SAN PAULO CIR ZC8190		0.00 **99.89****	Y	2021	10 - MOVED OUT OF STA
2017-03-0065841 65841	ROSE TODD M	28 MINER AVE 0AJTJ9		0.00 **67.73****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0065842 65842	ROSE TODD M	28 MINER AVE AA16739		0.00 **57.03****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0065843 65843	ROSE TODD M	28 MINER AVE AD86185		0.00 **20.84****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0065844 65844	ROSE TODD M	28 MINER AVE AD92477		0.00 **14.81****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0066091 66091	RYAN-JOHNSON WILLIAM N	23 KENYON RD AD40572		0.00 **66.36****	Y	2021	80 - NO DMV RECORD
2018-03-0066002 66002	SANDERS SHEA A	12104 BLUE PACIFIC DR AM14201		0.00 **230.67****	Y	2021	10 - MOVED OUT OF STA
2018-03-0066003 66003	SANDERS SHEA A	12104 BLUE PACIFIC DR AK52296		0.00 **205.09****	Y	2021	10 - MOVED OUT OF STA
2018-03-0066004 66004	SANDERS SHEA A	12104 BLUE PACIFIC DR 1840Y		0.00 **106.41****	Y	2021	10 - MOVED OUT OF STA
2018-04-0082737 82737	SANTIAGO-SANTIAGO ANGEL L	11 GRABNER DR AU30654		0.00 **29.52****	Y	2021	85 - EXP/CANCEL/SUSP
2018-02-0041008 40068600	SEAVIEW SCUBA INC	51 NORWICH RD		0.00 **126.19****	Y	2021	40 - OUT OF BUSINESS
2018-03-0066467 66467	SERRILLI TINA	48 GURLEY RD 968RDA		0.00 **18.08****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0066997 66997	SILVA JOSEPH G	15 APACHE DR UNIT #J 916694		0.00 **113.52****	Y	2021	10 - MOVED OUT OF STA
2017-03-0066998 66998	SILVA JOSEPH G	15 APACHE DR UNIT #J AJ06274		0.00 **52.37****	Y	2021	10 - MOVED OUT OF STA
2017-04-0092776 92776	SILVA JOSEPH G	15 APACHE DR UNIT #J AL88959		0.00 **635.87****	Y	2021	10 - MOVED OUT OF STA
2018-03-0066790 66790	SILVA JOSEPH G	15 APACHE DR UNIT #J 916694		0.00 **109.68****	Y	2021	10 - MOVED OUT OF STA

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2018-03-0066791 66791	SILVA JOSEPH G	15 APACHE DR UNIT #J AL88959		0.00 737.55**	Y	2021	10 - MOVED OUT OF STA
2018-03-0066792 66792	SILVA JOSEPH G	15 APACHE DR UNIT #J AJ06274		0.00 48.13**	Y	2021	10 - MOVED OUT OF STA
2019-03-0066761 66814	SILVA JOSEPH G	15 APACHE DR UNIT #J AL88959		0.00 615.93**	Y	2021	10 - MOVED OUT OF STA
2019-02-0043391 2019114	SKRIVANOS KONSTANTINO	806 HARTFORD TURNPIKE		0.00 748.59**	Y	2021	40 - OUT OF BUSINESS
2017-03-0067319 67319	SMITH MARYANN	30 SHATTUCK RD #4412 AA16508		0.00 67.73**	Y	2021	10 - MOVED OUT OF STA
2017-03-0067355 67355	SMITH STEVEN M	5050 SW 10TH CT 3457CD		0.00 42.23**	Y	2021	10 - MOVED OUT OF STA
2017-03-0067492 67492	SOVA ADAM N	271 BURGHER AVE 530ZNM		0.00 579.66**	Y	2021	10 - MOVED OUT OF STA
2017-03-0067581 67581	ST GERMAINE ROGER L	45 OLD COLCHESTER RD 407480		0.00 2.74**	Y	2021	20 - DECEASED
2018-02-0041086 40086321	STREET TRENDS	850 HARTFORD TPKE		0.00 27.42**	Y	2021	40 - OUT OF BUSINESS
2019-03-0067690 67743	STUDER CARL J	6 FOURTH AVENUE C097303		0.00 13.94**	Y	2021	20 - DECEASED
2017-04-0092939 92939	SWAIN IAN S	7391 W ELLSWORTH AVE AJ33283		0.00 72.94**	Y	2021	10 - MOVED OUT OF STA
2018-03-0067802 67802	SWAIN IAN S	7391 W ELLSWORTH AVE AJ33283		0.00 61.84**	Y	2021	10 - MOVED OUT OF STA
2017-03-0068292 68292	TERRANOVA CHERYL L	37 OLD COLCHESTER RD 104TCB		0.00 35.37**	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0068302 68302	TERRY MICHAEL C	385 BOSTON POST RD 51CX74		0.00 11.79**	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0068044 68044	TERRY MICHAEL C	385 BOSTON POST RD 51CX74		0.00 10.91**	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0068103 68103	THOMAS SOPHIE A	81 JAMES RD AK03714		0.00 13.99**	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0092999 92999	TINAGERO DIANTHA L	28 OCEAN AVE 1848Y		0.00 230.88**	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0068193 68193	TINAGERO DIANTHA L	28 OCEAN AVE 1848Y		0.00 205.09**	Y	2021	85 - EXP/CANCEL/SUSP

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2017-03-0068471 68471	TITTLE CHANDLER E	10 BUTLERTOWN RD AF95981		0.00 **200.99****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0068207 68207	TITTLE CHANDLER E	10 BUTLERTOWN RD AF95981		0.00 **173.48****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0068497 68497	TOMAS MICHAEL JR	59 COURTLAND AVE #1R AJ27054		0.00 **202.91****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0068233 68233	TOMAS MICHAEL JR	59 COURTLAND AVE #1R AJ27054		0.00 **188.59****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0068529 68529	TOMTANIA DANIA	3030 BLACKBERRY AVE 37CT59		0.00 **268.72****	Y	2021	10 - MOVED OUT OF STA
2017-03-0068530 68530	TOMTANIA DANIA	3030 BLACKBERRY AVE 781TTO		0.00 **382.78****	Y	2021	10 - MOVED OUT OF STA
2018-03-0068287 68287	TORRES MARIA D	81 PENNSYLVANIA AVE 319SAL		0.00 **40.52****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0068716 68716	TRASK MARK J SR	76 OLIVE ST C112091		0.00 **725.53****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0068462 68462	TRASK MARK J SR	76 OLIVE ST C112091		0.00 **695.30****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0068734 68734	TRINIDAD ALFREDO C JR	62 MINER LN 8AUVP4		0.00 **36.47****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0068480 68480	TRINIDAD ALFREDO C JR	62 MINER LN 8AUVP4		0.00 **34.70****	Y	2021	85 - EXP/CANCEL/SUSP
2017-04-0093100 93100	VANISAVATH RASASACK	11021 PARK AVE S #E102 AL53799		0.00 **93.15****	Y	2021	10 - MOVED OUT OF STA
2018-03-0068788 68788	VANISAVATH RASASACK	11021 PARK AVE S #E102 AL53799		0.00 **113.04****	Y	2021	10 - MOVED OUT OF STA
2019-03-0068805 68870	VANISAVATH RASASACK	11021 PARK AVE S #E102 AL53799		0.00 **98.94****	Y	2021	10 - MOVED OUT OF STA
2017-03-0069174 69174	VENTURINI JENNIFER R	248 VAUXHALL ST 282XNF		0.00 **8.88****	Y	2021	85 - EXP/CANCEL/SUSP
2017-03-0069185 69185	VERESPIE STACEY	420 EIGHTH STREET 2ARRP9		0.00 **99.26****	Y	2021	10 - MOVED OUT OF STA
2017-04-0093205 93205	WARNER MAUREEN E	830 170TH AVE AL53107		0.00 **26.60****	Y	2021	10 - MOVED OUT OF STA
2017-03-0069525 69525	WARNER WILLIAM J	7085 LIVE OAK DR AF93199		0.00 **214.97****	Y	2021	10 - MOVED OUT OF STA

Condition (s): Year: 2019, Type: 00 - ALL BILLS, Order: Bill Number, Total Only: No, Recap by Dist: No

Bill #	Name	Prop Loc	Dist/MBL	AMT/SUSP	S	Year	Reason
2018-03-0069253 69253	WARNER WILLIAM J	7085 LIVE OAK DR AF93199		0.00 **205.09****	Y	2021	10 - MOVED OUT OF STA
2019-03-0069392 69459	WATTERSON EUGENE S	258 NIANTIC RIVER RD 00CMET		0.00 **13.94****	Y	2021	20 - DECEASED
2018-03-0069658 69658	WILKINSON HEATHER J	300 COLD SPRING RD #C601 AR27602		0.00 **191.94****	Y	2021	85 - EXP/CANCEL/SUSP
2018-03-0070330 70330	ZAHAREK RICHARD L 3RD	10005 MAPLE TREE LN AJ29691		0.00 **220.48****	Y	2021	85 - EXP/CANCEL/SUSP
TOTAL	220			0.00 **30,600.15****			

6.

TOWN OF WATERFORD
TRANSFER REQUEST FORM
Out of Series Transfer Request

FIRE
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10123	52050	DUES, CONFERENCES & EDUC	48,675.00	18,832.33		(11,050.00)	7,782.33
2	10123	54060	OFFICE EQUIPMENT	3,000.00	2,791.50		(600.00)	2,191.50
3	10123	54218	FIREFIGHTING EQUIPMENT	30,000.00	8,230.76		(6,000.00)	2,230.76
4	10123	52090	HEATING OIL	45,410.00	(12.55)	50.00		37.45
5	10123	53070	AUTO REPAIRS	88,000.00	(15,404.28)	17,600.00		2,195.72
6								0.00
7								0.00
8								0.00
9								0.00
10								0.00
								0.00
								0.00
					TOTAL	17,650.00	(17,650.00)	

Explanation

The auto repair deficit is due to unexpected large vehicle repairs during the current fiscal year.

Jeff Lathrop
Department Head

5/11/2021
Date

Kim Allen
Director of Finance

5/12/2021
Date

First Selectman

Date

Commission/Board Approval

Date

revised 9/9/20

FOR 2021 13

ACCOUNTS FOR: 101 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10123 FIRE SERVICES							
10123 51110 ADMINISTRATION	219,533	0	219,533	257,092.59	.00	-37,559.59	117.1%*
10123 51120 INSPECTION	76,849	0	76,849	67,258.26	.00	9,590.74	87.5%
10123 51210 CLERICAL AND TECHNI	131,263	0	131,263	110,078.49	.00	21,184.51	83.9%
10123 51240 EDUCATIONAL INCENTI	20,430	0	20,430	16,925.00	.00	3,505.00	82.8%
10123 51410 FIRE FIGHTING	1,226,023	71,569	1,297,592	1,104,666.33	.00	192,925.67	85.1%
10123 51411 INCENTIVE PROGRAM S	0	0	0	.00	.00	.00	.0%
10123 51440 DISPATCH	0	0	0	.00	.00	.00	.0%
10123 51450 EXTRA DUTY	0	0	0	.00	.00	.00	.0%
10123 51451 EXTRA DUTY REGULAR	0	0	0	.00	.00	.00	.0%
10123 51810 OVERTIME	59,518	0	59,518	227,109.23	.00	-167,591.23	381.6%*
10123 51830 TRAINING & EDUCATIO	0	0	0	.00	.00	.00	.0%
10123 51920 F.I.C.A.	132,622	5,475	138,097	129,503.91	.00	8,593.09	93.8%
10123 52010 ADVERTISING	200	-100	100	.00	.00	100.00	.0%
10123 52020 POSTAGE	250	0	250	203.87	.00	46.13	81.5%
10123 52030 PROFESSIONAL FEES	3,875	50	3,925	4,379.25	.00	-454.25	111.6%*
10123 52040 SERVICE CONT. AND R	18,130	0	18,130	10,795.88	2,510.00	4,824.12	73.4%
10123 52050 DUES,CONFERENCES &	48,675	-5,000	43,675	21,647.67	3,195.00	18,832.33	56.9%
10123 52060 PRINTING	0	50	50	26.00	.00	24.00	52.0%
10123 52070 REIMBURSABLE EXPENS	1,500	0	1,500	.00	.00	1,500.00	.0%
10123 52080 TELEPHONE	18,050	0	18,050	15,809.53	.00	2,240.47	87.6%
10123 52090 HEATING FUEL	45,410	-6,000	39,410	30,091.80	9,330.75	-12.55	100.0%*
10123 52100 ELECTRICITY	62,383	0	62,383	50,223.87	.00	12,159.13	80.5%
10123 52110 WATER	5,746	0	5,746	4,052.25	.00	1,693.75	70.5%
10123 52120 SEWER	8,645	0	8,645	6,116.15	.00	2,528.85	70.7%
10123 52290 PUBLIC SAFETY AWARE	2,500	0	2,500	410.20	.00	2,089.80	16.4%
10123 52310 EXAMINATIONS	6,000	0	6,000	5,348.35	613.90	37.75	99.4%
10123 52320 RENTAL OF HYDRANTS	457,200	-6,252	450,948	338,104.62	.00	112,843.38	75.0%
10123 52370 CLOTHING OR UNIFORM	15,500	0	15,500	9,489.81	140.79	5,869.40	62.1%
10123 52371 FIRE POLICE	1,500	0	1,500	21.17	.00	1,478.83	1.4%
10123 52372 INSURANCE	117,810	17,252	135,062	134,222.68	.00	839.32	99.4%
10123 52373 LP GAS	4,375	0	4,375	2,165.92	.00	2,209.08	49.5%
10123 52374 CABLE TELEVISION	6,060	0	6,060	6,868.78	.00	-808.78	113.3%*
10123 52375 GROUND LADDER TESTI	5,825	95	5,920	5,919.45	.00	.55	100.0%
10123 52376 HYDRAULIC TESTING	2,500	-95	2,405	1,934.63	.00	470.37	80.4%
10123 52377 BREATHING APPARATUS	6,760	3,638	10,398	11,666.01	.00	-1,268.01	112.2%*
10123 52378 BUILDING MAINTENANC	80,000	0	80,000	80,150.08	4,340.00	-4,490.08	105.6%*
10123 52379 HOSE TESTING AND RE	9,825	-2,138	7,687	7,539.45	.00	147.55	98.1%
10123 52387 PUMP TESTING SERVIC	4,000	-1,500	2,500	2,475.00	.00	25.00	99.0%
10123 52392 GENERATOR MAINTENAN	4,225	0	4,225	1,690.06	.00	2,534.94	40.0%
10123 52396 FF -PROTECTIVE CLOT	0	0	0	.00	.00	.00	.0%

FOR 2021 13

ACCOUNTS FOR: 101 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10123 53010 OFFICE SUPPLIES	2,000	0	2,000	518.52	.00	1,481.48	25.9%
10123 53020 OTHER SUPPLIES	17,000	4,768	21,768	22,911.09	1,629.43	-2,772.52	112.7%*
10123 53021 CONSUMABLE SUPPLIES	7,500	-1,068	6,432	3,821.74	.00	2,610.26	59.4%
10123 53070 AUTO REPAIRS	88,000	4,562	92,562	102,069.43	5,896.85	-15,404.28	116.6%*
10123 53090 FUELS AND LUBRICANT	28,800	-4,562	24,238	17,217.86	.00	7,020.14	71.0%
10123 53110 COMPUTER SUPPLIES	2,500	0	2,500	1,648.47	.00	851.53	65.9%
10123 53111 FF PROTECTIVE CLOTH	78,080	0	78,080	38,445.84	41,409.51	-1,775.35	102.3%*
10123 53112 FIREFIGHTING SUPPLI	10,000	0	10,000	10,966.91	1,130.08	-2,096.99	121.0%*
10123 53113 VOLUNTEER RESPONDER	5,000	-3,700	1,300	517.60	.00	782.40	39.8%
10123 53114 MEDICAL SUPPLIES	0	0	0	.00	.00	.00	.0%
10123 54060 OFFICE EQUIPMENT	3,000	0	3,000	208.50	.00	2,791.50	7.0%
10123 54202 EQUIPMENT -FIRE INV	500	0	500	158.34	.00	341.66	31.7%
10123 54207 SCBA REPLACEMENT BO	0	0	0	.00	.00	.00	.0%
10123 54215 THERMAL CAMERAS -OS	0	0	0	.00	.00	.00	.0%
10123 54216 MULTI-GAS METER	0	0	0	.00	.00	.00	.0%
10123 54217 RESCUE SAWS	0	0	0	.00	.00	.00	.0%
10123 54218 FIREFIGHTER EQUIPME	30,000	-3,128	26,872	15,596.78	3,044.46	8,230.76	69.4%
10123 54219 EQUIPMENT STORAGE L	0	0	0	.00	.00	.00	.0%
10123 54220 RADIO/EMERGENCY LIG	9,000	1,149	10,149	10,965.46	113.21	-929.67	109.2%*
10123 54221 SERVICE TRUCK EQUIP	0	0	0	.00	.00	.00	.0%
10123 54222 RESCUE TRUCK EQUIPM	5,000	1,979	6,979	6,978.76	.00	.24	100.0%
10123 54226 EQUIPMENT	12,000	0	12,000	.00	11,506.65	493.35	95.9%
10123 54241 TELEPHONE SYSTEM -G	0	0	0	.00	.00	.00	.0%
TOTAL FIRE SERVICES	3,101,562	77,044	3,178,606	2,896,011.59	84,860.63	197,733.78	93.8%
TOTAL GENERAL FUND	3,101,562	77,044	3,178,606	2,896,011.59	84,860.63	197,733.78	93.8%
TOTAL EXPENSES	3,101,562	77,044	3,178,606	2,896,011.59	84,860.63	197,733.78	

TOWN OF WATERFORD
TRANSFER REQUEST FORM
Out of Series Transfer Request

FINANCE
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10107	52050	Dues, Conferences	4,240.00	2,345.00		(70.00)	2,275.00
2	10107	54010	Furniture	0.00	0.00	70.00		70.00
3								0.00
4								0.00
5								0.00
6								0.00
7								0.00
8								0.00
9								0.00
10								0.00
								0.00
								0.00
					TOTAL	70.00	(70.00)	

Explanation

COVID-19 has caused cancellations of conferences to allow for a surplus in this account. The Director of Finance's office chair is broken and needs to be replaced. No funds were budgeted for new or replacement equipment and I am requesting that surplus funds in line 52050 be used to purchase a new office chair.

Kim Allen
Department Head

5/12/2021
Date

Kim Allen
Director of Finance

5/12/2021
Date

First Selectman

Date

Commission/Board Approval

Date

FOR 2021 13

ACCOUNTS FOR: 101 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10107 FINANCE							
10107 51010 ELECTED OFFICIALS	28,620	0	28,620	23,847.89	.00	4,772.11	83.3%
10107 51110 ADMINISTRATION	292,050	-5,775	286,275	242,860.08	.00	43,414.92	84.8%
10107 51210 CLERICAL AND TECHNI	188,150	0	188,150	170,015.77	.00	18,134.23	90.4%
10107 51810 OVERTIME	2,650	0	2,650	1,431.88	.00	1,218.12	54.0%
10107 51910 FRINGE BENEFITS	2,750	0	2,750	1,614.86	.00	1,135.14	58.7%
10107 51920 F.I.C.A.	39,150	0	39,150	31,752.05	.00	7,397.95	81.1%
10107 52010 ADVERTISING	500	0	500	370.15	.00	129.85	74.0%
10107 52020 POSTAGE	4,800	0	4,800	3,073.40	.00	1,726.60	64.0%
10107 52030 PROFESSIONAL FEES	68,820	0	68,820	41,022.18	.00	27,797.82	59.6%
10107 52040 SERVICE CONT. AND R	21,490	5,775	27,265	19,739.54	3,222.45	4,303.01	84.2%
10107 52043 SERVICE CONTRACTS I	0	0	0	.00	.00	.00	.0%
10107 52050 DUES,CONFERENCES &	4,240	0	4,240	1,895.00	.00	2,345.00	44.7%
10107 52070 REIMBURSABLE EXPENS	100	0	100	.00	.00	100.00	.0%
10107 52080 TELEPHONE	17,950	0	17,950	12,275.49	.00	5,674.51	68.4%
10107 53010 OFFICE SUPPLIES	30,000	0	30,000	25,693.23	.00	4,306.77	85.6%
10107 54010 FURNITURE	0	0	0	.00	.00	.00	.0%
10107 54060 OFFICE EQUIPMENT	0	0	0	.00	.00	.00	.0%
10107 54130 COMPUTER SUPPORT SY	0	0	0	.00	.00	.00	.0%
TOTAL FINANCE	701,270	0	701,270	575,591.52	3,222.45	122,456.03	82.5%
TOTAL GENERAL FUND	701,270	0	701,270	575,591.52	3,222.45	122,456.03	82.5%
TOTAL EXPENSES	701,270	0	701,270	575,591.52	3,222.45	122,456.03	

Staples Tervina Luxura Mid-Back Manager Chair, Black (56904)

Item #: 24396771 | Model #: 56904

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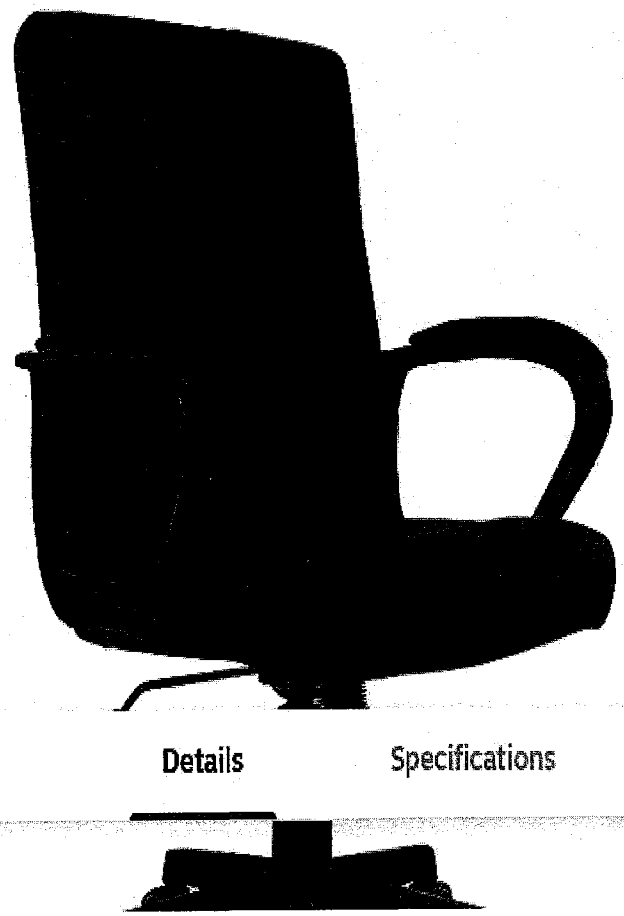

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TOWN OF WATERFORD
TRANSFER REQUEST FORM
Out of Series Transfer Request

ASSESSOR
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10104	52020	POSTAGE	1,204.00	(45.13)	100.00		54.87
2	10104	51110	ADMINISTRATION	196,788.00	33,363.02	0.00	(100.00)	33,263.02
3								0.00
4								0.00
5								0.00
6								0.00
7								0.00
8								0.00
9								0.00
10								0.00
								0.00
								0.00
					TOTAL	100.00	(100.00)	

Explanation

Income and Expense Forms for the upocoming revaluation mailed to commerical/rental properties per CT State Statues in March totalled $192.16 (approx $46 above budget estimate). February postage totaled $336.78 for elderly/disabled homeowner application correspondence (approx $50 above budget). Administration balance is expected to reflect a slight surplus - will not be affected by interim assessor payments made last year.

Paide Walton
Department Head

5/7/2021
Date

Kim Allen
Director of Finance

5/10/2021
Date

First Selectman

Date

Commission/Board Approval

Date

FOR 2021 13

ACCOUNTS FOR: 101 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10104 ASSESSOR							
10104 51110 ADMINISTRATION	196,788	0	196,788	163,424.98	.00	33,363.02	83.0%
10104 51210 CLERICAL AND TECHNI	58,818	-736	58,082	51,767.27	.00	6,314.51	89.1%
10104 51810 OVERTIME	0	0	0	.00	.00	.00	.0%
10104 51910 FRINGE BENEFITS	2,697	-1,805	892	891.47	.00	.53	99.9%
10104 51920 F.I.C.A.	19,761	0	19,761	15,695.26	.00	4,065.74	79.4%
10104 52010 ADVERTISING	650	-435	215	214.39	.00	.61	99.7%
10104 52020 POSTAGE	744	460	1,204	1,249.13	.00	-45.13	103.7%*
10104 52030 PROFESSIONAL FEES	0	250	250	250.00	.00	.00	100.0%
10104 52040 SERVICE CONT. AND R	1,680	3,561	5,241	5,083.22	.00	158.00	97.0%
10104 52050 DUES,CONFERENCES &	1,825	-1,445	380	380.00	.00	.00	100.0%
10104 52070 REIMBURSABLE EXPENS	0	0	0	.00	.00	.00	.0%
10104 53020 OTHER SUPPLIES	150	150	300	282.47	.00	17.53	94.2%
10104 53200 PRICING BOOKS	500	0	500	470.00	.00	30.00	94.0%
10104 54060 OFFICE EQUIPMENT	0	0	0	.00	.00	.00	.0%
TOTAL ASSESSOR	283,613	0	283,613	239,708.19	.00	43,904.81	84.5%
TOTAL GENERAL FUND	283,613	0	283,613	239,708.19	.00	43,904.81	84.5%
TOTAL EXPENSES	283,613	0	283,613	239,708.19	.00	43,904.81	

9.

Waterford Office of Emergency Management

204 BOSTON POST ROAD • WATERFORD, CT • 06385 • (860) 442-9585 • FAX (860) 443-5327

To: First Selectman Robert Brule
From: EMD Steven Sinagra
Date: May 11, 2021
RE: YNHH L&M Paramedics Dispatching / Radio Equipment

In March of 2021 I met with the Yale New Haven Health, Lawrence + Memorial Hospital director of paramedic services. The purpose of the meeting was to discuss the migration of the L+M paramedics to the Department of Statewide Emergency Telecommunications (DSET), Connecticut Telecommunications System (CTS) for all of their radio communications. This is a radio system with statewide coverage. The Town of Groton dispatches L+M Paramedics on the east side of the Thames River and is already on the CTS. The Waterford Emergency Communications Center has dispatched the L+M Paramedics on the west side of the Thames River since the inception of the paramedic program in the 1980's. L+M pays the Town of Waterford $6,000 per year for this service. This radio communication is currently handled through a high band radio system installed in the Town of Waterford.

I have been working with Tactical Communications, Harris and L+M Hospital on this project. L+M is in the process of signing a Memorandum of Understanding (MOU) with CTS to use their radio system. L+M will be responsible for all costs associated with the use of the system. The Town of Waterford will need to install a Control Station in the public safety building to connect to the CTS radio system to continue dispatching the L+M paramedics and to continue receiving $6,000 in revenue for this dispatching service from L+M Hospital.

The cost of the equipment and installation for the Control Station is $16,693.42 (quote attached). L+M Hospital has agreed to pay for half of the cost of equipment and installation ($8,346.71). L+M Hospital will nearly cover the cost of the equipment and installation between their initial cost share and the $6,000 annual service fee totaling $14,346.71. I am respectfully requesting an out-of-series transfer of $8,346.71 from Dues, Conferences & Education (10122-52050) to Dispatch Center Equipment (10122-54120) to cover the town's cost for purchasing and installing the Control Station equipment. The majority of the funding in Dues, Conferences and Education (10122-52050) will not be spent in the current fiscal year due to the ongoing COVID-19 pandemic.

Very respectfully,

Steven R. Sinagra

Steven Sinagra
Emergency Management Director
Emergency Communications Supervisor

cc: Kim Allen, Director of Finance

TACTICAL COMMUNICATIONS

Waterford EOC
L+M Medic P25 Control Station

March 23, 2021

Model No.	Description	Qty	Unit Price	Contract Price	Ext Price
MAMW-SDMXX	MOBILE,XG-75M/M7300,764-870MHZ,HALF DPLX	1	$ 2,300.00	$ 1,840.00	$ 1,840.00
MAMW-PKGPT	Feature Package,P25 Trunking	1	$ 1,100.00	$ 1,100.00	$ 1,100.00
MW-PL4F	Feature, P25 Phase 2, TDMA	1	$ 250.00	$ 250.00	$ 250.00
MAMW-NPL5K	FEATURE,PROFILE OVER-THE-AIR-PROGRAMMING	1	$ 265.00	$ 265.00	$ 265.00
MAMW-NCP9G	Control Unit,CH721,Scan,Front Mount	1	$ 685.00	$ 548.00	$ 548.00
MAMW-NZN6W	ACCESSORIES,XG-75M/M7300 FRONT MOUNT	1	$ 274.50	$ 219.60	$ 219.60
MAMW-NMC72	Microphone	1	$ 80.00	$ 64.00	$ 64.00
MAMW-NZN8L	Desktop Station,CS-7000,Local/Remote	1	$ 5,675.00	$ 4,540.00	$ 4,540.00
MAMW-NMA6P	Bracket Kit,Rack Mount,CS-7000	1	$ 160.00	$ 128.00	$ 128.00
Labor	Program and Assemble Radio	5	$ 130.00	$ 130.00	$ 650.00
ANT790F2	700/800 Control Station Antenna	1	$ 820.00	$ 820.00	$ 820.00
	Freight	1	$ 75.00	$ 75.00	$ 75.00
SCF12-50J-P7	Cable	75	$ 2.92	$ 2.92	$ 219.00
43F-SCF12-D01	Connector	1	$ 33.00	$ 33.00	$ 33.00
F4PDMV2-C	Connector	1	$ 27.60	$ 27.60	$ 27.60
WMU-24S	Wall Mount	2	$ 185.00	$ 185.00	$ 370.00
C20100553	Ground Kit	1	$ 27.27	$ 27.27	$ 27.27
Jumper		1	$ 95.00	$ 95.00	$ 95.00
IS-50NX-C2-MA	Arrestor	1	$ 76.95	$ 76.95	$ 76.95
MISC	Hardware and electrical	1	$ 145.00	$ 145.00	$ 145.00
Labor	Antenna Installation	24	$ 130.00	$ 130.00	$ 3,120.00
Labor	Base installation, console with Harris	8	$ 130.00	$ 130.00	$ 1,040.00
Labor	Cutover and transfer	8	$ 130.00	$ 130.00	$ 1,040.00
	Project Total				$ 16,693.42

Where applicable
CT DAS Contract 19PSX0088 pricing applied

Quote Validity 30 Days
For Budget Only

TOWN OF WATERFORD
TRANSFER REQUEST FORM
Out of Series Transfer Request

Emergeny Management
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Budget Amount	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Budget Amount
1	10122	52050	Dues, Conf. & Education	22,084.00	19,696.00		(8,346.71)	11,349.29
2	10122	54120	Disp. Center Equipment	1.00	1.00	8,346.71		8,347.71
3								0.00
4								0.00
5								0.00
6								0.00
7								0.00
8								0.00
9								0.00
10								0.00
								0.00
								0.00
					TOTAL	8,346.71	(8,346.71)	

Explanation

The Waterford Emergency Communications Center dispatches YNHH, L+M Paramedics for all calls west of the Thames River. L+M Paramedics are changing to the State of CT radio system. The town will need to install radio equipment to be able to communicate on the State of CT radio system and continue dispatching L+M paramedics. YNHH, L+M Hospital has agreed to pay for half of the cost of this equipment. The cost to each entity is $8,346.71. YNHH, L+M Hopsital also pays a $6,000/yr service fee to the Town of Waterford for dispatching services. The majority of the funds in 10122-52050 will not be spent this year as in person training and conferences were cancelled due to COVID-19.

Steven Sinagra EMD
Department Head

11-May-21
Date **Date**

Kim Allen
Director of Finance

5/12/2021
Date **Date**

First Selectman

Date **Date**

Commission/Board Approval

Date **Date**

FOR 2021 13

ACCOUNTS FOR: 101 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10122 EMERGENCY MANAGEMENT							
10122 51110 ADMINISTRATION	73,600	0	73,600	65,953.39	.00	7,646.61	89.6%
10122 51210 CLERICAL AND TECHNI	14,256	0	14,256	12,830.40	.00	1,425.60	90.0%
10122 51240 DISPATCH EDUCATION	2,300	0	2,300	120.00	.00	2,180.00	5.2%
10122 51440 DISPATCH PERSONNEL	642,931	0	642,931	529,608.59	.00	113,322.41	82.4%
10122 51810 DISPATCH OVERTIME	131,668	0	131,668	98,999.71	.00	32,668.29	75.2%
10122 51823 EMERGENCY PERSONNEL	1,800	0	1,800	.00	.00	1,800.00	.0%
10122 51830 TRAINING & EDUCATIO	7,080	0	7,080	2,717.27	.00	4,362.73	38.4%
10122 51920 F.I.C.A.	66,069	0	66,069	50,626.94	.00	15,442.06	76.6%
10122 52010 ADVERTISING	200	0	200	.00	.00	200.00	.0%
10122 52020 POSTAGE	50	0	50	1.70	.00	48.30	3.4%
10122 52030 PROFESSIONAL FEES	1,000	0	1,000	757.00	.00	243.00	75.7%
10122 52040 SERVICE CONT. AND R	45,524	0	45,524	25,974.30	.00	19,549.70	57.1%
10122 52050 DUES,CONFERENCES &	22,084	0	22,084	2,388.00	.00	19,696.00	10.8%
10122 52060 PRINTING	200	0	200	.00	.00	200.00	.0%
10122 52070 REIMBURSABLE EXPENS	0	0	0	.00	.00	.00	.0%
10122 52080 TELEPHONE	25,537	0	25,537	24,134.21	.00	1,402.79	94.5%
10122 52100 ELECTRICITY	35,546	0	35,546	30,480.52	.00	5,065.48	85.7%
10122 52300 TRAINING,EDUCATION	2,600	0	2,600	956.92	.00	1,643.08	36.8%
10122 52370 DISPATCH CLOTHING A	3,760	0	3,760	2,242.50	.00	1,517.50	59.6%
10122 52415 GENERATOR MAINTENAN	8,200	0	8,200	.00	.00	8,200.00	.0%
10122 53010 OFFICE SUPPLIES	250	0	250	44.22	.00	205.78	17.7%
10122 53020 OTHER SUPPLIES	1,000	0	1,000	880.62	.00	119.38	88.1%
10122 53090 FUELS AND LUBRICANT	600	0	600	.00	.00	600.00	.0%
10122 53120 SHELTER SUPPLIES	600	0	600	.00	.00	600.00	.0%
10122 53130 RADIOLOGICAL SUPPLI	400	0	400	.00	.00	400.00	.0%
10122 54120 DISPATCH CENTER EQU	1	0	1	.00	.00	1.00	.0%
10122 54150 SURPLUS EQUIPMENT	1	0	1	.00	.00	1.00	.0%
10122 54190 EMERGENCY EQUIPMENT	1	0	1	.00	.00	1.00	.0%
TOTAL EMERGENCY MANAGEMENT	1,087,258	0	1,087,258	848,716.29	.00	238,541.71	78.1%
TOTAL GENERAL FUND	1,087,258	0	1,087,258	848,716.29	.00	238,541.71	78.1%
TOTAL EXPENSES	1,087,258	0	1,087,258	848,716.29	.00	238,541.71	

TOWN OF WATERFORD
TRANSFER REQUEST FORM
Out of Series Transfer Request

INFORMATION TECHNOLOGY
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10147	52043	SERVICE CONTRACTS	773,708.00	77,424.72		(54,000.00)	23,424.72
2	10147	54130	COMPUTER EQUIPMENT	51,260.00	75.35	54,000.00		54,075.35
3								0.00
4								0.00
5								0.00
6								0.00
7								0.00
8								0.00
9								0.00
10								0.00
								0.00
								0.00
					TOTAL	54,000.00	(54,000.00)	

Explanation

Transferring $54,000 to purchase desktop computers for various Town Departments to replace existing Windows 7 machines.

Brett Mahoney
Department Head

5/12/2021
Date

Kim Allen
Director of Finance

5/13/2021
Date

First Selectman

Date

Commission/Board Approval

Date

FOR 2021 13

ACCOUNTS FOR: 101 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10147 INFORMATION TECHNOLOGY EXPENDI							
10147 51110 ADMINISTRATION	0	0	0	.00	.00	.00	.0%
10147 51920 F.I.C.A.	0	0	0	.00	.00	.00	.0%
10147 52043 SERVICE CONTRACTS I	773,708	33,639	807,347	702,274.51	27,647.77	77,424.72	90.4%
10147 54130 COMPUTER EQUIPMENT	51,260	0	51,260	49,945.98	1,238.67	75.35	99.9%
TOTAL INFORMATION TECHNOLOGY EXPENDI	824,968	33,639	858,607	752,220.49	28,886.44	77,500.07	91.0%
TOTAL GENERAL FUND	824,968	33,639	858,607	752,220.49	28,886.44	77,500.07	91.0%
TOTAL EXPENSES	824,968	33,639	858,607	752,220.49	28,886.44	77,500.07	

TOWN OF WATERFORD
GENERAL FUND EXPENDITURES
2021-2022 PROPOSED BUDGET

DEPT/AGENCY: **DEPARTMENTAL SUMMARY**

LINE ITEM	DESCRIPTION	2019/2020 ACTUAL EXPENDED	2020/2021 RTM APPROP.	2020/2021 ADDITIONAL /TRANSFERS (1/1/21)	ACTUAL EXPEND & ENCUMB AS OF 1/1/21	2021/2022 APPROVED BD/COMM.	2021/2022 BOS APPROVED - FINAL (2/10/21)	2021/2022 BOF APPROVED FINAL (3/24/21)
GENERAL GOVERNMENT:								
10101	BOARD OF SELECTMEN	392,891	201,320	0	90,277	0	205,313	205,313
10102	REGISTRARS OF VOTERS	69,802	74,279	0	43,451	0	74,508	74,508
10103	BOARD OF FINANCE	61,418	66,000	0	59,177	65,547	65,547	65,547
10104	ASSESSOR	290,208	283,613	0	138,772	0	291,847	291,847
10105	BD. OF ASSESSMENT APPEALS	1,446	1,588	0	242	1,620	1,620	1,620
10106	TAX COLLECTOR	198,508	206,156	0	111,348	0	211,907	211,907
10107	FINANCE DEPARTMENT	655,167	701,270	0	321,757	0	653,894	653,894
10108	LEGAL DEPARTMENT	307,356	298,000	0	108,075	0	298,000	298,000
10109	TOWN CLERK	265,192	267,309	0	146,528	0	269,750	269,750
10110	PLANNING & ZONING	550,528	629,267	0	319,075	634,914	634,914	634,914
10111	BUILDING MAINTENANCE	225,090	253,045	0	103,042	0	778,870	778,870
10112	INSURANCE	4,649,884	4,658,000	0	1,140,148	0	4,717,903	4,717,903
10113	ECONOMIC DEVELOPMENT COMM	6,831	8,576	0	7,043	11,076	10,076	10,076
10114	CONSERVATION COMMISSION	16,969	18,250	0	12,891	0	18,250	18,250
10115	ZONING BOARD OF APPEALS	2,459	4,310	0	1,935	4,310	4,310	4,310
10116	RETIREMENT COMMISSION	5,098,103	5,982,978	0	3,709,972	5,932,906	5,682,906	5,682,906
10117	REPRESENTATIVE TOWN MTG.	18,019	18,953	0	8,958	18,903	18,903	18,903
10118	BUILDING DEPARTMENT	244,453	289,423	0	105,976	0	293,008	293,008
10119	YOUTH & FAMILY SERVICES	242,910	244,743	0	115,931	288,224	232,634	232,634
10120	SOC. SVC. GRANTS/MISC.	83,175	81,780	0	74,281	84,366	84,366	84,366
10121	CONTINGENCY	114,934	265,000	(77,044)	0	265,000	265,000	265,000
10122	EMERGENCY MANAGEMENT	1,122,592	1,087,258	0	485,640	0	1,062,665	1,062,665
10123	FIRE SERVICES	3,069,463	3,101,562	77,044	1,749,168	0	3,411,155	3,326,034
10129	POLICE DEPARTMENT	6,272,172	6,450,741	0	3,336,113	6,421,688	6,421,688	6,421,688
10130	PUBLIC WORKS DEPARTMENT	4,357,816	4,689,207	0	2,616,765	0	4,709,654	4,709,654
10132	CONSERVATION OF HEALTH	140,082	139,197	0	139,197	0	142,282	142,282
10133	PUBLIC HEALTH NURSING SERV.	25,830	27,820	0	2,520	0	27,820	27,820
10135	SENIOR CITIZENS COMMISSION	477,293	548,127	0	202,326	491,489	491,489	491,489
10136	WATERFORD PUBLIC LIBRARY	1,017,094	1,069,663	0	586,266	1,014,724	999,475	999,475
10137	RECREATION & PARKS COMM.	1,438,643	1,511,615	0	639,858	1,487,566	1,450,159	1,450,159
10141	FLOOD & EROSION CONTROL BD	335	2,138	0	145	2,138	2,138	2,138
10143	ETHICS COMMISSION	1,011	650	0	219	0	850	850
10145	HUMAN RESOURCES DEPT.	244,000	266,233	0	123,505	0	265,664	265,664
10146	COMMUNITY USE OF SCHOOLS	172,252	86,126	0	0	0	0	
10147	INFORMATION TECHNOLOGY	753,374	824,968	0	502,123	854,618	846,642	846,642
TOTAL GENERAL GOV'T OPERATIONS		**32,587,300**	**34,359,165**	**0**	**17,002,724**	**17,579,089**	**34,645,207**	**34,560,086**
BOARD OF EDUCATION:								
10160	OPERATING BUDGET	48,672,211	50,372,315	0	19,598,448	50,645,471		51,043,047
TOTAL BOE OPERATIONS		**48,672,211**	**50,372,315**	**0**	**19,598,448**	**50,645,471**	**0**	**51,043,047**
CAPITAL AND DEBT SERVICE:								
10138	CURRENT YEAR CAPITAL IMPR.	1,443,850	2,216,680	0	2,228,530	2,964,754	2,964,754	2,964,754
10139	DEBT SERVICE	7,389,902	7,628,790	0	5,766,252	7,934,633	7,934,633	7,934,633
10140	TRANS TO CAP & NON-REC.	0	1,401,280	0	1,401,280	975,600	975,600	900,600
TOTAL CAPITAL & DEBT SERVICE		**8,833,752**	**11,246,750**	**0**	**9,396,062**	**11,874,987**	**11,874,987**	**11,799,987**
TOTAL GENERAL FUND		**90,093,263**	**95,978,230**	**0**	**45,997,234**	**80,099,547**	**46,520,194**	**97,403,120**

TOWN OF WATERFORD
GENERAL FUND
2021-2022 PROPOSED BUDGET REVENUE

REVENUE

DESCRIPTION	2020 ACTUAL	BOF APPROVED FY 2021	ACTUAL RECEIVED AS OF 1/1/21	DEPT RECOMM 2021-2022 (as of 5/10/21)	2021-2022 DOLLAR INCREASE/ (DECREASE)	2021-2022 PERCENTAGE INCREASE/ (DECREASE)
STATE OF CONNECTICUT - EDUCATION						
ED. COST SHARING GRANT	344,097	326,091	81,611	326,444	353	0.0%
HEALTH & WELFARE	6,147	6,000	0	6,000	0	0.0%
TOTAL - STATE OF CT - EDUCATION GRANTS	**350,244**	**332,091**	**81,611**	**332,444**	**353**	**0.1%**
STATE OF CT - GENERAL GOVERNMENT						
PILOT-STATE-OWNED PROP.	143,075	143,075	143,075	143,075	0	0.0%
PILOT-DISABLED	1,873	1,873	1,919	1,873	0	0.0%
PILOT-PRIVATE TAX EXEMPT PROP	109,838	109,838	109,838	109,838	0	0.0%
TAX RELIEF-VETERANS	8,148	8,148	8,503	8,148	0	0.0%
COURT FINES	9,490	9,000	1,405	5,000	(4,000)	-44.4%
EMERGENCY MANAGEMENT- CIVIL PREPAREDNESS	2,500	2,500	19,823	2,500	0	0.0%
TELECOMMUNICATIONS PROPERTY TAX	53,807	52,000	0	58,656	6,656	12.8%
TOWN AID ROADS	317,588	318,883	158,638	317,277	(1,606)	-0.5%
SDE STATE GRANTS	14,000	14,000	7,095	14,000	0	0.0%
GRANTS FOR MUNICIPAL PROJECTS	34,255	34,255	0	34,255	0	100.0%
COVID RELIEF FUNDS	0	0	106,000	0	0	
ENHANCED 911 (CMED FUNDS)	22,333	22,981	16,612	21,996	(985)	-100.0%
TOTAL - STATE OF CT - GENERAL GOV'T GRANTS	**716,907**	**716,553**	**572,908**	**716,618**	**65**	**0.0%**
TOTAL STATE OF CONNECTICUT	**1,067,151**	**1,048,644**	**654,519**	**1,049,062**	**418**	**0.0%**

TOWN OF WATERFORD
GENERAL FUND
2021-2022 PROPOSED BUDGET REVENUE

REVENUE

DESCRIPTION	2020 ACTUAL	BOF APPROVED FY 2021	ACTUAL RECEIVED AS OF 1/1/21	DEPT RECOMM 2021-2022 (as of 5/10/21)	2021-2022 DOLLAR INCREASE/ (DECREASE)	2021-2022 PERCENTAGE INCREASE/ (DECREASE)
TOTAL STATE AND FEDERAL	**1,067,151**	**1,048,644**	**654,519**	**1,049,062**	**418**	**0.0%**
OTHER SOURCES - EDUCATION						
TUITION	61,620	183,450		195,680	12,230	0.0%
RENT AND MISCELLANEOUS	4,260	5,910		5,910	0	0.0%
TOTAL EDUCATION	**65,880**	**189,360**	**0**	**201,590**	**12,230**	**6.5%**
OTHER SOURCES - GENERAL GOVERNMENT						
INTEREST & LIEN FEES	301,889	325,000	141,541	407,280	82,280	25.3%
INTEREST - INVESTMENTS	872,628	300,000	52,140	120,000	(180,000)	-60.0%
RECREATION & PARKS COMM.	165,818	150,000	46,246	220,000	70,000	46.7%
COMMUNITY USE OF SCHOOLS	14,447	0	0	0	0	#DIV/0!
BUILDING INSPECTOR	336,118	325,000	281,045	357,237	32,237	9.9%
LICENSES, FEES, PERMITS & FINES	19,147	21,797	18,133	56,727	34,930	160.3%
LIBRARY	10,304	16,810	0	16,810	0	0.0%
WATER MAIN ASSESSMENTS	781	0	363	1,200	1,200	0.0%
SALE OF EQUIPMENT	9,236	0	854	0	0	#DIV/0!
SCRRRA REBATE	2,252	0	7,814	0	0	0.0%
NEW LONDON RADIO COMM. NETWORK USE FEE	114,000	114,000	81,237	81,000	(33,000)	-28.9%
ALARM PENALTIES	100	0	100	0	0	#DIV/0!
BULKY WASTE FEES	95,063	100,000	55,919	72,851	(27,149)	-27.1%
MISCELLANEOUS	54,478	50,000	80,160	69,312	19,312	38.6%
CONVEYANCE TAX	291,184	200,000	235,980	200,000	0	0.0%
REGIONAL COMMUNICATION CTR.	6,000	6,000	1,500	6,000	0	0.0%
SEWER ASSESSMENTS	13,507	0	6,253	0	0	#DIV/0!
P&Z, ZBA & CONSERVATION	33,094	44,000	43,298	40,062	(3,938)	-9.0%
TOWN CLERK'S FEES	188,548	150,000	126,745	200,000	50,000	33.3%
UTILITY COMMISSION LIEN FEES	10,360	10,000	0	10,000	0	0.0%
COMMERCIAL TIPPING FEES	267,846	300,000	127,874	319,083	19,083	6.4%
RECYCLING	39,650	50,000	17,181	35,562	(14,438)	-28.9%
UNLIQUIDATED PRIOR YEAR ENCUMBRANCES	39,365	100	6,152	1,000	900	900.0%
RENTALS	199,307	150,940	103,074	105,950	(44,990)	-29.8%
AMBULANCE OPERATING SUBSIDY	214,896	12,000	6,000	12,000	0	0.0%

TOWN OF WATERFORD
GENERAL FUND
2021-2022 PROPOSED BUDGET REVENUE

REVENUE

DESCRIPTION	2020 ACTUAL	BOF APPROVED FY 2021	ACTUAL RECEIVED AS OF 1/1/21	DEPT RECOMM 2021-2022 (as of 5/10/21)	2021-2022 DOLLAR INCREASE/ (DECREASE)	2021-2022 PERCENTAGE INCREASE/ (DECREASE)
SENIOR SERVICES	26,781	30,880	0	15,820	(15,060)	-48.8%
TRANSFER IN OTHER FUNDS	358,913	0	0	0	0	0.0%
VERSA KART/BLUE BOX SALES	5,370	4,500	4,530	5,370	870	19.3%
C-PACE STIPEND	500	500	0	0	(500)	-100.0%
EUGENE O'NEILL GATE RECEIPTS	23,648	0	8,587	10,000	10,000	100.0%
BOE HUMAN RESOURCES OFFSET	15,665	15,628	16,119	15,119	(509)	-3.3%
CIRMA MEMBERS EQUITY DISTRIBUTION	90,164	0	37,305	0	0	0.0%
YSB BOE CLERICAL SUBSIDY	5,000	5,000	5,000	5,000	0	0.0%
TOTAL GENERAL GOVERNMENT	**3,826,059**	**2,382,155**	**1,511,150**	**2,383,383**	**1,228**	**0.1%**
TOTAL OTHER SOURCES	**3,891,939**	**2,571,515**	**1,511,150**	**2,584,973**	**13,458**	**0.5%**
TOTAL - REVENUE EXCLUSIVE OF TAXES	**4,959,090**	**3,620,159**	**2,165,669**	**3,634,035**	**13,876**	**0.4%**
PROPERTY TAXES						
CURRENT YEAR TAXES	91,732,698	91,912,639	74,048,340	93,500,000	1,587,361	1.7%
PRIOR YEAR TAXES	25,578	350,000	160,939	584,450	234,450	67.0%
TOTAL PROPERTY TAXES	**91,758,276**	**92,262,639**	**74,209,279**	**94,084,450**	**1,821,811**	**2.0%**
FUND BALANCE APPLIED	0	0	0	0	0	0.0%
GRAND TOTAL REVENUES	**96,717,366**	**95,882,798**	**76,374,948**	**97,718,485**	**1,835,687**	**1.9%**

TOWN OF WATERFORD
MILL RATE CALCULATION
FY2022 EXPENDITURES PROPOSED BUDGET

Grand List

Net Taxable Grand List after BAA - 3/10/2021	3,387,173,186
Average Rate of Collections	99.1%
Net Grand List - Adj. For Rate of Collections	3,356,688,627
Value of a Mill (adjusted for rate of collections)	3,356,689

Mill Rate Calculation

Expenditures as approved by the RTM (5/6/21)	97,005,544
Revenue from sources other than Taxes	4,218,485
Application of Fund Balance	0
Amount to Be Raised by Taxes	92,787,059
FY 2022 Mill Rate Requirement	27.64
FY 2021 Mill Rate	27.87
Mill Rate Increase/Decrease	-0.23
Percent Increase/Decrease	-0.83%

OFFICE OF THE SUPERINTENDENT
THOMAS W. GIARD III
Waterford Public Schools
15 Rope Ferry Road, Waterford, CT 06385
860-444-5852

TO: Moderator Dembek
Members of the Waterford RTM

FROM: Craig R. Merriman, Chair, Waterford Board of Education
Thomas W. Giard III, Superintendent of Schools

DATE: April 26, 2021

RE: Waterford Board of Education FY 22 Budget Update

CC: Waterford Board of Education Members
Robert J. Brule, First Selectman
Ronald R. Fedor, Chair, Board of Finance

At the April 22, 2021 Board of Education meeting, administration shared with the Board of Education members that the Connecticut State Department of Education has approved our ESSER II grant. Our FY 22 budget, approved by the Board of Education and the Board of Finance, included $397,576 in COVID-related costs that have subsequently been approved by CSDE in the ESSER II grant.

The current budget, for your consideration on May 3, 2021, indicates a 1.33% increase ($670,731). We ask that you consider reducing the Board of Education budget by $397,576 due to this ESSER II funding. That would bring the FY 22 Board of Education budget to a .54% increase ($273,155).

Therefore, the total budget for the Board of Education for FY 22 would be $50,645,470.

Please contact the Superintendent with any questions.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

To: Board of Finance Members

From: Town Accountant

Date: April 13, 2021

Subject: Status of General Fund Unassigned Balance

Unassigned Fund Balance:

Unassigned balance 06/30/20	18,963,147
Projected revenues in excess of (less than) budgeted through 03/31/21	177,400
Estimated Ending Unassigned Balance	19,140,547

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

Date: April 20, 2021

To: Members of the Board of Finance

From: The Town Accountant

Subject: Status of Contingency Fiscal Year 2021

Contingency Fund, Line item 10121-59010:

07/01/20 Appropriation	265,000
Transferred through 04/14/21	(183,570)
Balance	81,430

Virginia Bielucki

FISCAL YEAR 2020-2021
CONTINGENCY TRANSFERS & BALANCE

ORG	OBJECT	DESCRIPTION	BOARD OF FINANCE	RTM	TRANSFER AMOUNT	BALANCE
		BALANCE 07/01/20				$265,000.00
10138	55864	XFER OUT TO CIF -BODY CAMERAS	7/15/2020	8/3/2020	$11,850.00	$253,150.00
10123	51410	FIRE FIGHTING	10/23/2020	N/A	$71,569.00	$181,581.00
10123	51920	FICA-FIRE SERVICES	10/23/2020	N/A	$5,475.00	$176,106.00
10136	51110	LIBRARY ADMINISTRATION	2/10/2021	N/A	$44,471.00	$131,635.00
10129	53220	POLICE MARINE PATROL	2/10/2021	N/A	$16,566.00	$115,069.00
10147	52043	I.T. SERVICE CONTRACTS	2/10/2021	N/A	$33,639.00	$81,430.00
					($183,570.00)	$81,430.00

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

Date: April 13, 2021

To: The Members of the Board of Finance

From: The Town Accountant

Subject: Periodic Financial Statements

Enclosed are the latest financial statements.
If you have any questions, please call.

Thank you,

Virginia Bielucki

Enclosures:

General Fund-Statement of Revenues and Statement of Expenditures

Fleet Management-Statement of Revenues and Expenditures

Capital and Non-recurring Fund-Statement of Fund Balance Designations and Appropriations

Capital Improvement Fund-Expenditures

Capital Projects Funds-Expenditures

Contributed Gifts Fund-Balances

Insurance Administration Fund- Balance Sheet

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2020-2021, THROUGH MARCH 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2019-2020, THROUGH MARCH 31, 2020

	FISCAL YEAR 2020-2021 BUDGET	FISCAL YEAR 2020-2021 ACTUAL	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2020-2021 VARIANCE	FISCAL YEAR 2019-2020 ACTUAL
STATE OF CONNECTICUT				
EDUCATION				
EQUALIZED COST SHARING	$326,091	$163,222	(162,869)	$162,322
HEALTH & WELFARE	$6,000	$6,359	359	$6,147
SUB TOTAL	**332,091**	**169,581**	**(162,510)**	**168,469**
GENERAL GOVERNMENT				
PILOT-STATE-OWNED PROPERTY	143,075	143,075	0	143,075
PILOT-DISABLED	1,873	1,919	46	1,873
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	109,838	0	109,838
TAX RELIEF-VETERANS	8,148	8,503	355	8,148
COURT FINES	9,000	2,297	(6,703)	6,632
CIVIL PREPAREDNESS	2,500	19,823	17,323	2,500
TELECOMMUNICATIONS PROPERTY TAX	52,000	58,656	6,656	52,911
TOWN AID ROADS-IMPROVED	318,883	317,277	(1,606)	0
SDE STATE GRANT	14,000	10,642	(3,358)	7,000
ENHANCEMENT 911	22,981	22,149	(832)	22,333
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	(34,255)	0
COVID RELIEF FUND REIMBURSEMENT	0	106,000	106,000	0
TOTAL GENERAL GOVERNMENT	**716,553**	**800,178**	**83,625**	**354,310**
TOTAL STATE OF CONNECTICUT	**1,048,644**	**969,759**	**(78,885)**	**522,779**
OTHER SOURCES				
EDUCATION				
TUITION	183,450	111,330	(72,120)	61,345
RENT & MISCELLANEOUS	5,910	25	(5,885)	3,959
SUB TOTAL	**189,360**	**111,355**	**(78,005)**	**65,304**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2020-2021, THROUGH MARCH 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2019-2020, THROUGH MARCH 31, 2020

	FISCAL YEAR 2020-2021 BUDGET	FISCAL YEAR 2020-2021 ACTUAL	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2020-2021 VARIANCE	FISCAL YEAR 2019-2020 ACTUAL
GENERAL GOVERNMENT				
INTEREST & LIENS	325,000	237,818	(87,182)	253,187
INTEREST ON INVESTMENTS	300,000	69,012	(230,988)	820,961
RECREATION & PARKS	150,000	46,246	(103,754)	165,635
COMMUNITY USE OF SCHOOLS	0	0	0	16,347
BUILDING INSPECTOR	325,000	401,686	76,686	269,372
LICENSE, FEE, PERMIT, FINE	21,797	26,992	5,195	14,995
LIBRARY	16,810	0	(16,810)	10,292
WATER MAIN ASSESSMENTS	0	554	554	531
SALE OF EQUIPMENT	0	3,704	3,704	1,684
SCRRRA REBATE	0	7,814	7,814	2,252
NL RADIO COMM. NETWORK USE FEE	114,000	81,237	(32,763)	114,000
ALARM PENALTIES	0	100	100	50
BULKY WASTE FEES	100,000	74,152	(25,848)	71,404
MISCELLANEOUS	50,000	96,872	46,872	39,662
CONVEYANCE TAX	200,000	318,119	118,119	229,266
EMS-REG COMM CTR FEES	6,000	3,000	(3,000)	3,000
SEWER ASSESSMENTS	0	6,420	6,420	4,837
PLANNING& ZONING, ZBA, CONSRV COMM	44,000	57,281	13,281	21,316
TOWN CLERK FEES	150,000	185,982	35,982	133,757
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	4,240	(5,760)	3,860
TIPPING FEES	300,000	205,956	(94,044)	188,135
RECYCLING	50,000	30,451	(19,549)	28,279
TRANSFERS FROM OTHER FUNDS	0.00	19,480	19,480	432
TRANSFERS IN-PY ENCUMBRANCES	100	18,050	17,950	25,338
C-PACE STIPEND	500	0	(500)	500
EUGENE O'NEILL GATE/LEASE REVENUE	0	8,587	8,587	0
AMBULANCE OPERATING SUBSIDY	12,000	9,000	(3,000)	151,878
YSB BOE CLERICAL STIPEND	5,000	5,000	0	5,000
RENTAL OF BUILDINGS	150,940	133,700	(17,240)	157,211
SENIOR SERVICES	30,880	5,170	(25,710)	38,490
VERSA KART/BLUE BOXES	4,500	6,360	1,860	3,490
BOE HUMAN RESOURCES OFFSET	15,628	16,119	491	15,665
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	37,305	37,305	90,164
SUB TOTAL	**2,382,155**	**2,116,406**	**(265,749)**	**2,880,990**
TOTAL OTHER SOURCES	**2,571,515**	**2,227,761**	**(343,754)**	**2,946,294**
PROPERTY TAXATION				
CURRENT PROPERTY TAX	92,008,071	91,786,930	(221,141)	91,356,223
PRIOR YEAR TAXES	350,000	314,776	(35,224)	(46,372)
TOTAL PROPERTY TAXATION	**92,358,071**	**92,101,706**	**(256,365)**	**91,309,851**
TOTAL REVENUES	**95,978,230**	**95,299,226**	**(679,004)**	**94,778,924**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2020-2021, THROUGH MARCH 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2019-2020, THROUGH MARCH 31, 2020

	FISCAL YEAR 2020-2021 BUDGET	FISCAL YEAR 2020-2021 ACTUAL	FISCAL YEAR 2020-2021 PERCENT RECEIVED	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2020-2021 VARIANCE	FISCAL YEAR 2019-2020 ACTUAL
STATE OF CONNECTICUT					
EDUCATION					
EQUALIZED COST SHARING	$326,091	$163,222	50.05%	(162,869)	$162,322
HEALTH & WELFARE	$6,000	$6,359	105.98%	359	$6,147
SUB TOTAL	**332,091**	**169,581**	**51.06%**	**(162,510)**	**168,469**
GENERAL GOVERNMENT					
PILOT-STATE-OWNED PROPERTY	143,075	143,075	100.00%	0	143,075
PILOT-DISABLED	1,873	1,919	102.44%	46	1,873
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	109,838	100.00%	0	109,838
TAX RELIEF-VETERANS	8,148	8,503	104.36%	355	8,148
COURT FINES	9,000	2,297	25.52%	(6,703)	6,632
CIVIL PREPAREDNESS	2,500	19,823	792.92%	17,323	2,500
TELECOMMUNICATIONS PROPERTY TAX	52,000	58,656	112.80%	6,656	52,911
TOWN AID ROADS-IMPROVED	318,883	317,277	99.50%	(1,606)	0
SDE STATE GRANT	14,000	10,642	76.01%	(3,358)	7,000
ENHANCEMENT 911	22,981	22,149	96.38%	(832)	22,333
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	0.00%	(34,255)	0
COVID RELIEF FUND REIMBURSEMENT	0	106,000	#DIV/0!	106,000	0
TOTAL GENERAL GOVERNMENT	**716,553**	**800,178**	**111.67%**	**83,625**	**354,310**
TOTAL STATE OF CONNECTICUT	**1,048,644**	**969,759**	**92.48%**	**(78,885)**	**522,779**
OTHER SOURCES					
EDUCATION					
TUITION	183,450	111,330	60.69%	(72,120)	61,345
RENT & MISCELLANEOUS	5,910	25	0.42%	(5,885)	3,959
SUB TOTAL	**189,360**	**111,355**	**58.81%**	**(78,005)**	**65,304**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2020-2021, THROUGH MARCH 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2019-2020, THROUGH MARCH 31, 2020

	FISCAL YEAR 2020-2021 BUDGET	FISCAL YEAR 2020-2021 ACTUAL	FISCAL YEAR 2020-2021 PERCENT RECEIVED	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2020-2021 VARIANCE	FISCAL YEAR 2019-2020 ACTUAL
GENERAL GOVERNMENT					
INTEREST & LIENS	325,000	237,818	73.17%	(87,182)	253,187
INTEREST ON INVESTMENTS	300,000	69,012	23.00%	(230,988)	820,961
RECREATION & PARKS	150,000	46,246	30.83%	(103,754)	165,635
COMMUNITY USE OF SCHOOLS	0	0	#DIV/0!	0	16,347
BUILDING INSPECTOR	325,000	401,686	123.60%	76,686	269,372
LICENSE, FEE, PERMIT, FINE	21,797	26,992	123.83%	5,195	14,995
LIBRARY	16,810	0	0.00%	(16,810)	10,292
WATER MAIN ASSESSMENTS	0	554	#DIV/0!	554	531
SALE OF EQUIPMENT	0	3,704	#DIV/0!	3,704	1,684
SCRRRA REBATE	0	7,814	#DIV/0!	7,814	2,252
NL RADIO COMM. NETWORK USE FEE	114,000	81,237	71.26%	(32,763)	114,000
ALARM PENALTIES	0	100	#DIV/0!	100	50
BULKY WASTE FEES	100,000	74,152	74.15%	(25,848)	71,404
MISCELLANEOUS	50,000	96,872	193.74%	46,872	39,662
CONVEYANCE TAX	200,000	318,119	159.06%	118,119	229,266
EMS-REG COMM CTR FEES	6,000	3,000	50.00%	(3,000)	3,000
SEWER ASSESSMENTS	0	6,420	#DIV/0!	6,420	4,837
PLANNING& ZONING, ZBA, CONSRV COMM	44,000	57,281	130.18%	13,281	21,316
TOWN CLERK FEES	150,000	185,982	123.99%	35,982	133,757
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	4,240	42.40%	(5,760)	3,860
TIPPING FEES	300,000	205,956	68.65%	(94,044)	188,135
RECYCLING	50,000	30,451	60.90%	(19,549)	28,279
TRANSFERS FROM OTHER FUNDS	0.00	19,480	#DIV/0!	19,480	432
TRANSFERS IN-PY ENCUMBRANCES	100	18,050	18050.21%	17,950	25,338
C-PACE STIPEND	500	0	0.00%	(500)	500
EUGENE O'NEILL GATE/LEASE REVENUE	0	8,587	#DIV/0!	8,587	0
AMBULANCE OPERATING SUBSIDY	12,000	9,000	75.00%	(3,000)	151,878
YSB BOE CLERICAL STIPEND	5,000	5,000	100.00%	0	5,000
RENTAL OF BUILDINGS	150,940	133,700	88.58%	(17,240)	157,211
SENIOR SERVICES	30,880	5,170	16.74%	(25,710)	38,490
VERSA KART/BLUE BOXES	4,500	6,360	141.33%	1,860	3,490
BOE HUMAN RESOURCES OFFSET	15,628	16,119	103.14%	491	15,665
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	37,305	#DIV/0!	37,305	90,164
SUB TOTAL	**2,382,155**	**2,116,406**	**88.84%**	**(265,749)**	**2,880,990**
TOTAL OTHER SOURCES	**2,571,515**	**2,227,761**	**86.63%**	**(343,754)**	**2,946,294**
PROPERTY TAXATION					
CURRENT PROPERTY TAX	92,008,071	91,786,930	99.76%	(221,141)	91,356,223
PRIOR YEAR TAXES	350,000	314,776	89.94%	(35,224)	(46,372)
TOTAL PROPERTY TAXATION	**92,358,071**	**92,101,706**	**99.72%**	**(256,365)**	**91,309,851**
TOTAL REVENUES	**95,978,230**	**95,299,226**	**99.29%**	**(679,004)**	**94,778,924**

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2019-2020, THROUGH MARCH 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2018-2019, THROUGH MARCH 31, 2020

	FISCAL YEAR2021 APPROPRIATED	FISCAL YEAR2021 ACTUAL	FISCAL YEAR2021 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2019-2020 ACTUAL
GENERAL GOVERNMENT				
Board of Selectmen	$201,320	$143,815	57,505	$144,681
Registrar of Voters	$74,279	$54,854	19,425	$55,675
Board of Finance	$66,000	$60,030	5,970	$59,211
Assessor	$283,613	$207,034	76,579	$217,962
Board of Assessment Appeals	$1,588	$1,045	543	$687
Tax Collector	$206,156	$153,765	52,391	$156,765
Finance Department	$701,270	$484,771	216,499	$482,605
Legal Department	$298,000	$198,921	99,079	$194,954
Town Clerk	$267,309	$200,546	66,763	$200,964
Planning and Zoning	$629,267	$445,319	183,948	$399,008
Building Maintenance	$253,045	$148,039	105,006	$162,280
Insurance	$4,658,000	$4,334,184	323,816	$4,517,631
Economic Development Commission	$8,576	$7,043	1,533	$6,831
Conservation Commission	$18,250	$13,235	5,015	$16,594
Zoning Board of Appeals	$4,310	2,460	1,850	1,672
Retirement Commission	$5,982,978	$4,749,962	1,233,016	$4,192,241
R.T.M.	$18,953	$9,738	9,215	$16,294
Building Department	$289,423	$175,968	113,455	$188,070
Youth Service Bureau	$244,743	$179,144	65,599	$178,434
Social Service Grants/Miscellaneous	$80,116	$76,367	3,749	$75,416
Contingency Fund	$81,430	0	81,430	0
Emergency Management	$1,087,258	$709,842	377,416	$839,574
Fire Services	$3,178,606	$2,752,925	425,681	$2,461,645
Police Department	$6,437,307	$4,730,983	1,706,324	$4,587,795
Public Works Department	$4,689,207	$3,515,076	1,174,131	$3,649,469
Conservation of Health	$139,197	139,197	0	140,082
Public Health Nursing	$27,820	2,520	25,300	16,056
Senior Citizens Commission	$548,127	$309,564	238,564	$396,471
Waterford Public Library	$1,114,134	$798,095	316,039	$775,664

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2019-2020, THROUGH MARCH 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2018-2019, THROUGH MARCH 31, 2020

	FISCAL YEAR2021 APPROPRIATED	FISCAL YEAR2021 ACTUAL	FISCAL YEAR2021 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2019-2020 ACTUAL
Recreation and Parks	$1,506,865	$913,931	592,934	$1,085,753
Flood and Erosion Control Bd.	$2,138	262	1,876	335
Ethics Commission	$650	303	347	756
Human Resources	$266,233	$190,186	76,047	$170,679
Community Use of Schools	$86,126	$86,126	0	$172,252
Information Technology	$858,607	$775,500	83,107	$694,339
Transfer to Waterford Week Activity Fund	$4,750	$4,750	0	$4,750
Transfer to Waterford Shellfish Fund	$1,664	$1,664	0	$3,500
Transfer to Capital Improvement Fund	$2,228,530	$2,228,530	0	$2,542,510
Transfer to Capital & Non-Recurring Fund	$1,401,280	$1,401,280	0	$2,073,309
Transfer to Dog Fund	$30,000	$30,000	0	$30,000
Debt Service	$7,628,790	$7,564,396	64,394	$7,389,901
Total General Government	***$45,605,915***	***$37,801,369***	***$7,804,546***	***$38,302,815***
Board of Education	***$50,372,315***	***$34,539,465***	**15,832,850**	***$35,218,072***
Total General Fund	***$95,978,230***	***$72,340,834***	***$23,637,396***	***$73,520,887***

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2019-2020, THROUGH MARCH 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2018-2019, THROUGH MARCH 31, 2020

	FISCAL YEAR2021 APPROPRIATED	FISCAL YEAR2021 ACTUAL	FISCAL YEAR2021 PERCENT EXPENDED	FISCAL YEAR2021 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2019-2020 ACTUAL
GENERAL GOVERNMENT					
Board of Selectmen	$201,320	$143,815	71.44%	57,505	$144,681
Registrar of Voters	$74,279	$54,854	73.85%	19,425	$55,675
Board of Finance	$66,000	$60,030	90.95%	5,970	$59,211
Assessor	$283,613	$207,034	73.00%	76,579	$217,962
Board of Assessment Appeals	$1,588	$1,045	65.81%	543	$687
Tax Collector	$206,156	$153,765	74.59%	52,391	$156,765
Finance Department	$701,270	$484,771	69.13%	216,499	$482,605
Legal Department	$298,000	$198,921	66.75%	99,079	$194,954
Town Clerk	$267,309	$200,546	75.02%	66,763	$200,964
Planning and Zoning	$629,267	$445,319	70.77%	183,948	$399,003
Building Maintenance	$253,045	$148,039	58.50%	105,006	$162,280
Insurance	$4,658,000	$4,334,184	93.05%	323,816	$4,517,631
Economic Development Commission	$8,576	$7,043	82.12%	1,533	$6,831
Conservation Commission	$18,250	$13,235	72.52%	5,015	$16,594
Zoning Board of Appeals	$4,310	2,460	57.08%	1,850	1,672
Retirement Commission	$5,982,978	$4,749,962	79.39%	1,233,016	$4,192,241
R.T.M.	$18,953	$9,738	51.38%	9,215	$16,294
Building Department	$289,423	$175,968	60.80%	113,455	$188,070
Youth Service Bureau	$244,743	$179,144	73.20%	65,599	$178,434
Social Service Grants/Miscellaneous	$80,116	$76,367	95.32%	3,749	$75,415
Contingency Fund	$81,430	0	0.00%	81,430	0
Emergency Management	$1,087,258	$709,842	65.29%	377,416	$839,574
Fire Services	$3,178,606	$2,752,925	86.61%	425,681	$2,461,645
Police Department	$6,437,307	$4,730,983	73.49%	1,706,324	$4,587,795
Public Works Department	$4,689,207	$3,515,076	74.96%	1,174,131	$3,649,469
Conservation of Health	$139,197	139,197	100.00%	0	140,082
Public Health Nursing	$27,820	2,520	9.06%	25,300	16,055
Senior Citizens Commission	$548,127	$309,564	56.48%	238,564	$396,471
Waterford Public Library	$1,114,134	$798,095	71.63%	316,039	$775,664

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2019-2020, THROUGH MARCH 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2018-2019, THROUGH MARCH 31, 2020

	FISCAL YEAR2021 APPROPRIATED	FISCAL YEAR2021 ACTUAL	FISCAL YEAR2021 PERCENT EXPENDED	FISCAL YEAR2021 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2019-2020 ACTUAL
Recreation and Parks	$1,506,865	$913,931	60.65%	592,934	$1,085,753
Flood and Erosion Control Bd.	$2,138	262	12.26%	1,876	335
Ethics Commission	$650	303	46.55%	347	756
Human Resources	$266,233	$190,186	71.44%	76,047	$170,679
Community Use of Schools	$86,126	$86,126	100.00%	0	$172,252
Information Technology	$858,607	$775,500	90.32%	83,107	$694,339
Transfer to Waterford Week Activity Fund	$4,750	$4,750	100.00%	0	$4,750
Transfer to Waterford Shellfish Fund	$1,664	$1,664	100.00%	0	$3,500
Transfer to Capital Improvement Fund	$2,228,530	$2,228,530	100.00%	0	$2,542,510
Transfer to Capital & Non-Recurring Fund	$1,401,280	$1,401,280	100.00%	0	$2,073,309
Transfer to Dog Fund	$30,000	$30,000	100.00%	0	$30,000
Debt Service	$7,628,790	$7,564,396	99.16%	64,394	$7,389,901
Total General Government	***$45,605,915***	***$37,801,369***	**82.89%**	***$7,804,546***	***$38,302,815***
Board of Education	***$50,372,315***	***$34,539,465***	**68.57%**	**15,832,850**	***$35,218,072***
Total General Fund	***$95,978,230***	***$72,340,834***	**75.37%**	***$23,637,396***	***$73,520,887***

TOWN OF WATERFORD
STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCE
FLEET MANAGEMENT FUND
AS OF MARCH 31, 2021

Revenues:	
Investment Income	2,339
Vehicle Rentals	64,000
Sale of Equipment	35,126
Total Revenues	101,465
Expenditures:	
Equipment Replacement	37,262
Vehicle Replacement	807,585
Total Expenditures	844,847
Excess (Deficiency) of Revenues Over Expenditures	(743,382)
Other Financing Sources (Uses):	
Transfers from other funds	900,000
Total Other Financing Sources (Uses)	900,000
Net Change in Fund Balances	156,618
Fund Balances - Beginning	2,199,339
Fund Balances - Ending	2,355,957

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF MARCH 31, 2021

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20501-57639	REVALUATION	$12,378.54	$257,700.00	$0.00	**$270,078.54**
20501-57740	COHANZIE SCHOOL REMEDIATION & DEMO	$63,573.51	$0.00	$0.00	**$63,573.51**
20501-57780	HVAC SYSTEM TOWN HALL/YSB	$3,745.00	$0.00	$0.00	**$3,745.00**
20501-57788	COMMUNITY CENTER HVAC CONTROL SEPARATION	$0.00	$59,650.00	$0.00	**$59,650.00**
20501-57858	PURCHASE 13 PARKWAY DRIVE	$1,000.00	$0.00	$0.00	**$1,000.00**
20507-57776	FIBER INSTALL MUNICPAL COMPLEX	$14,808.85	$0.00	$0.00	**$14,808.85**
20507-57790	WIFI TOWN-WIDE WIRING	$0.00	$25,000.00	$0.00	**$25,000.00**
20511-57767	NEVINS COTTAGE STRUCTURAL REPAIRS	$20,715.00	$0.00	$0.00	**$20,715.00**
20511-57805	YSB FLOORING	$45,611.44	$0.00	$0.00	**$45,611.44**
20511-57818	TOWN HALL FLOORING	$52,562.30	$0.00	$0.00	**$52,562.30**
20511-57839	TOWN HALL EMERGENCY EGRESS	$0.00	$46,000.00	$0.00	**$46,000.00**
20511-57840	PLAN OF CONSERVATION DEVELOPMENT	$100,000.00	$0.00	$0.00	**$100,000.00**
20511-57856	JORDAN VILLAGE SIDEWALKS	$0.00	$100,000.00	$0.00	**$100,000.00**
20511-57857	CIVIC TRIANGLE UPGRADES	$0.00	$50,000.00	$0.00	**$50,000.00**
20511-57859	EUGENE O'NEILL ROOF REPLACEMENT	$25,767.64	$0.00	$0.00	**$25,767.64**
20500-48070	DONATION-EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$25,000.00	**$25,000.00**
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	$0.00	$740,165.00	$0.00	**$740,165.00**
20523-57733	OSWEGATCHIE FIRE BUILDING IMPROVEMENTS	$500.00	$1,000,000.00	$0.00	**$1,000,500.00**
20523-57792	OSWEGATCHIE-BUILDING RENOVATIONS	$213,700.00	$1,990,000.00	$0.00	**$2,203,700.00**
20507-59205	FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE	$0.00	($3,000,000.00)	$0.00	**($3,000,000.00)**
20523-57751	ELECTRICAL UPGRADE-JORDAN	$40,175.25	$0.00	$0.00	**$40,175.25**
20523-57791	JORDAN-TRAFFIC LIGHT UPGRADE	$0.00	$25,000.00	$0.00	**$25,000.00**
20523-57811	GOSHEN RESTROOM RENOVATIONS	$10.31	$0.00	$0.00	**$10.31**
20523-57825	FIRE STATION TELEPHONE SYSTEM	$161.83	$0.00	$0.00	**$161.83**
20523-57826	FIRE SERVICES HYDRAULIC EQUIPMENT	$0.00	$50,000.00	$0.00	**$50,000.00**
20523-57836	FIRE SERVICES CARPET REPLACEMENT	$0.00	$30,000.00	$0.00	**$30,000.00**
20523-57837	FIRE SERVICES HYDRAULIC EQUIPMENT UPGRADE	$0.00	$150,000.00	$0.00	**$150,000.00**
20523-57838	FIRE SERVICES PRE EMPTION LIGHT REPAIRS	$0.00	$50,000.00	$0.00	**$50,000.00**
20530-57695	MUNICIPAL COMPLEX RENOVATION	$390,703.52	$6,100,833.00	$0.00	**$6,491,536.52**
20507-59205	FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	($1,251,500.00)	($6,000,000.00)	$0.00	**($7,251,500.00)**
20530-57696	MUNICIPAL COMPLEX CLEAN UP	$8,129.05	$0.00	$1,441,884.10	**$1,450,013.15**
20530-57815	REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD	$83,447.00	$0.00	$0.00	**$83,447.00**
20530-57832	LED STREETLIGHT CONVERSION	$27,131.80	$0.00	$0.00	**$27,131.80**
20530-57855	BRAMAN ROAD REDESIGN/RECONSTR	$0.00	$263,470.00	$0.00	**$263,470.00**
20531-55771	HARVEY AVENUE PUMP STATION REHAB	$19,422.12	$0.00	$0.00	**$19,422.12**
20531-57685	I/I MITIGATION & CONTROL	$332,286.86	$0.00	$0.00	**$332,286.86**
20531-57766	WASTEWATER SCADA SYSTEM UPGRADE	$3,570.04	$0.00	$0.00	**$3,570.04**
20531-57802	FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE	$0.00	$43,000.00	$0.00	**$43,000.00**
20531-57816	OLD NORWICH PUMP STATION REHAB	$0.00	$1,050,000.00	$0.00	**$1,050,000.00**
20531-57817	WASTEWATER PS FLOOD PROTECTION	$30.10	$85,000.00	$0.00	**$85,030.10**
20536-57848	LIBRARY HVAC UPGRADE	$0.00	$200,000.00	$0.00	**$200,000.00**

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF MARCH 31, 2021

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20537-57735	LEARY PARK ROAD /PARKING LOT	$0.00	$20,000.00	$0.00	$20,000.00
20537-57781	WATERFORD BEACH PAVILION RESTROOM	$17,787.74	$0.00	$0.00	$17,787.74
20537-57795	WBP CAUSEWAY BRIDGE	$0.00	$25,000.00	$0.00	$25,000.00
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	$0.00	$61,700.00	$0.00	$61,700.00
20541-57328	ALEWIFE COVE DREDGING	$0.00	$37,500.00	$0.00	$37,500.00
20547-57790	TOWN-WIDE WIFI	$2,971.13	$0.00	$0.00	$2,971.13
20547-57809	CORE SWITCHES & BLADES-EOC/TOWN HALL	$890.59	$4,381.00	$0.00	$5,271.59
20547-57846	FIBER UPGRADE	$0.00	$14,000.00	$0.00	$14,000.00
20500-43600	TURF FIELD RENTAL REVENUES	$0.00	$4,815.00	$0.00	$4,815.00
20560-57822	IT LEARNING BOARDS -END OF LIFE	$4,590.29	$91,888.88	$0.00	$96,479.17
20560-57823	IT SECURITY DVR CAMERAS	$1.29	$0.00	$0.00	$1.29
20560-57827	IT VIRTUAL DESKTOP MAIN PROCESSOR	$0.00	$11,225.00	$0.00	$11,225.00
20560-57828	QH 10-YR RETRO COMMISSIONING	$0.00	$30,000.00	$0.00	$30,000.00
20560-57833	TENNIS COURTS	$0.00	$52,300.00	$0.00	$52,300.00
20560-57841	BUS LOT OFFICE	$0.00	$75,000.00	$0.00	$75,000.00
20560-57842	SCHOOL SECURITY	$32,175.00	$0.00	$0.00	$32,175.00
20560-57844	WHS GIRLS' SOFTBALL FIELD	$14,205.38	$0.00	$0.00	$14,205.38
205-31520	UNDESIGNATED FUND BALANCE	$0.00	$0.00	$1,445,051.22	$1,445,051.22
	TOTAL	$280,551.58	$3,743,627.88	$2,911,935.32	$6,936,114.78

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2020 TO JUNE 30,2021
AS OF MARCH 31,2021

		BEGINNING BALANCE			FY21 RTM XFER IN	FISCAL YEAR 2020-2021						AVAILABLE TO DATE		
		APPROPRIATIONS	DESIGNATED	UNDESIGNATED	DESIGNATED	APPROPRIATED	DESIGNATED	UNDESIGNATED	EXPENDED	INTEREST INC	OTHER REVENUES	APPROPRIATED	DESIGNATED	UNDESIGNATED
20501-57639	REVALUATION	$12,378.54	$367,000.00	$0.00	$150,000.00	$259,300.00	($259,300.00)		$259,300.00			$12,378.54	$257,700.00	$0.00
20501-57740	COHANZIE SCHOOL REMEDIATION & DEMO	$63,573.51	$0.00	$0.00								$63,573.51	$0.00	$0.00
20501-57780	HVAC SYSTEM TOWN HALL/YSB	$3,745.00	$0.00	$0.00								$3,745.00	$0.00	$0.00
20501-57788	COMMUNITY CENTER HVAC CONTROL SEPARATION	$0.00	$59,650.00	$0.00								$0.00	$59,650.00	$0.00
20501-57858	PURCHASE 13 PARKWAY DRIVE	$1,000.00	$0.00	$0.00								$1,000.00	$0.00	$0.00
20507-57776	FIBER INSTALL MUNICPAL COMPLEX	$14,808.85	$0.00	$0.00								$14,808.85	$0.00	$0.00
20507-57790	WIFI TOWN-WIDE WIRING	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20510-57830	THAMES RIVER MARINA DOCK SYSTEM	$219,466.50	$0.00	$0.00					$219,466.50			$0.00	$0.00	$0.00
20511-57767	NEVINS COTTAGE STRUCTURAL REPAIRS	$42,708.00	$0.00	$0.00					$21,993.00			$20,715.00	$0.00	$0.00
20511-57805	YSB FLOORING	$45,611.44	$0.00	$0.00								$45,611.44	$0.00	$0.00
20511-57818	TOWN HALL FLOORING	$90,734.67	$0.00	$0.00					$38,172.37			$52,562.30	$0.00	$0.00
20511-57839	TOWN HALL EMERGENCY EGRESS	$0.00	$46,000.00	$0.00								$0.00	$46,000.00	$0.00
20511-57840	PLAN OF CONSERVATION DEVELOPMENT	$100,000.00	$0.00	$0.00								$100,000.00	$0.00	$0.00
20511-57845	BOILER REPLACEMENT @ COMMUNITY CENTER	$2,080.00	$0.00	$0.00					$2,080.00			$0.00	$0.00	$0.00
20511-57856	JORDAN VILLAGE SIDEWALKS	$0.00	$0.00	$0.00	$100,000.00							$0.00	$100,000.00	$0.00
20511-57857	CIVIC TRIANGLE UPGRADES	$0.00	$0.00	$0.00	$50,000.00							$0.00	$50,000.00	$0.00
20511-57859	EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$0.00		$65,000.00			$39,232.36			$25,767.64	$0.00	$0.00
20500-48070	DONATION-EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$0.00							$25,000.00	$0.00	$0.00	$25,000.00
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	$0.00	$466,355.00	$0.00	$273,810.00							$0.00	$740,165.00	$0.00
20523-57733	OSWEGATCHIE FIRE BUILDING IMPROVEMENTS	$500.00	$1,000,000.00	$0.00								$500.00	$1,000,000.00	$0.00
20507-59205	FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE	$0.00	($3,000,000.00)	$0.00								$0.00	($3,000,000.00)	$0.00
20523-57751	ELECTRICAL UPGRADE-JORDAN	$40,175.25	$0.00	$0.00								$40,175.25	$0.00	$0.00
20523-57791	JORDAN-TRAFFIC LIGHT UPGRADE	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20523-57792	OSWEGATCHIE-BUILDING RENOVATIONS	$213,700.00	$1,990,000.00	$0.00								$213,700.00	$1,990,000.00	$0.00
20523-57811	GOSHEN RESTROOM RENOVATIONS	$1,810.31	$0.00	$0.00					$1,800.00			$10.31	$0.00	$0.00
20523-57825	FIRE STATION TELEPHONE SYSTEM	$55,000.00	$0.00	$0.00					$54,838.17			$161.83	$0.00	$0.00
20523-57826	FIRE SERVICES HYDRAULIC EQUIPMENT	$0.00	$50,000.00	$0.00								$0.00	$50,000.00	$0.00
20523-57836	FIRE SERVICES CARPET REPLACEMENT	$0.00	$30,000.00	$0.00								$0.00	$30,000.00	$0.00
20523-57837	FIRE SERVICES HYDRAULIC EQUIPMENT UPGRADE	$0.00	$50,000.00	$0.00	$100,000.00							$0.00	$150,000.00	$0.00
20523-57838	FIRE SERVICES PRE EMPTION LIGHT REPAIRS	$0.00	$50,000.00	$0.00								$0.00	$50,000.00	$0.00
20530-55850	CROSS ROAD DESIGN WORK	$7,935.89	$0.00	$0.00					$7,935.89			$0.00	$0.00	$0.00
20530-57695	MUNICIPAL COMPLEX RENOVATION	$6,692,830.81	$6,100,833.00	$0.00					$6,302,127.29			$390,703.52	$6,100,833.00	$0.00
20507-59205	FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	($4,906,500.00)	($6,000,000.00)	$0.00							$3,655,000.00	($1,251,500.00)	($6,000,000.00)	$0.00
20530-57696	MUNICIPAL COMPLEX CLEAN UP	$12,979.05	$0.00	$0.00					$4,850.00		$1,441,884.10	$8,129.05	$0.00	$1,441,884.10
20530-57815	REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD	$101,955.48	$0.00	$0.00					$18,508.48			$83,447.00	$0.00	$0.00
20530-57832	LED STREETLIGHT CONVERSION	$67,168.65	$0.00	$0.00					$40,036.85			$27,131.80	$0.00	$0.00
20530-57855	BRAMAN ROAD REDESIGN/RECONSTR	$0.00	$0.00	$0.00	$263,470.00							$0.00	$263,470.00	$0.00
20531-55771	HARVEY AVENUE PUMP STATION REHAB	$19,422.12	$0.00	$0.00								$19,422.12	$0.00	$0.00
20531-57685	I/I MITIGATION & CONTROL	$332,286.86	$0.00	$0.00								$332,286.86	$0.00	$0.00
20531-57766	WASTEWATER SCADA SYSTEM UPGRADE	$3,570.04	$0.00	$0.00								$3,570.04	$0.00	$0.00
20531-57802	FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE	$0.00	$43,000.00	$0.00								$0.00	$43,000.00	$0.00
20531-57816	OLD NORWICH PUMP STATION REHAB	$0.00	$950,000.00	$0.00	$100,000.00							$0.00	$1,050,000.00	$0.00
20531-57817	WASTEWATER PS FLOOD PROTECTION	$30.10	$85,000.00	$0.00								$30.10	$85,000.00	$0.00

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2020 TO JUNE 30,2021
AS OF MARCH 31,2021

		BEGINNING BALANCE			FY21 RTM XFER IN	FISCAL YEAR 2020-2021						AVAILABLE TO DATE		
		APPROPRIATIONS	DESIGNATED	UNDESIGNATED	DESIGNATED	APPROPRIATED	DESIGNATED	UNDESIGNATED	EXPENDED	INTEREST INC	OTHER REVENUES	APPROPRIATED	DESIGNATED	UNDESIGNATED
20536-57848	LIBRARY HVAC UPGRADE	$0.00	$0.00	$0.00	$200,000.00							$0.00	$200,000.00	$0.00
20537-57735	LEARY PARK ROAD /PARKING LOT	$0.00	$20,000.00	$0.00								$0.00	$20,000.00	$0.00
20537-57781	WATERFORD BEACH PAVILION RESTROOM	$140,833.99	$0.00	$0.00		$150,000.00			$273,046.25			$17,787.74	$0.00	$0.00
20537-57795	WBP CAUSEWAY BRIDGE	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20537-57796	TENNIS COURT SURFACE REPAIRS	$20,000.00	$0.00	$0.00					$20,000.00			$0.00	$0.00	$0.00
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	$10,347.50	$61,700.00	$0.00					$10,347.50			$0.00	$61,700.00	$0.00
20537-57854	WTFD BEACH PARK IMPROVEMENTS	$0.00	$0.00	$0.00	$150,000.00		($150,000.00)					$0.00	$0.00	$0.00
20541-57328	ALEWIFE COVE DREDGING	$0.00	$37,500.00	$0.00								$0.00	$37,500.00	$0.00
20547-57790	TOWN-WIDE WIFI	$25,000.00	$0.00	$0.00					$22,028.87			$2,971.13	$0.00	$0.00
20547-57809	CORE SWITCHES & BLADES-EOC/TOWN HALL	$890.59	$4,381.00	$0.00								$890.59	$4,381.00	$0.00
20547-57846	FIBER UPGRADE	$0.00	$0.00	$0.00	$14,000.00							$0.00	$14,000.00	$0.00
20560-57808	REPLACE DVR SECURITY CAMERA	$0.00	$30,000.00	$0.00		$30,000.00	($30,000.00)		$30,000.00			$0.00	$0.00	$0.00
20500-43600	TURF FIELD RENTAL REVENUES	$0.00	$4,815.00	$0.00								$0.00	$4,815.00	$0.00
20560-57822	IT LEARNING BOARDS -END OF LIFE	$4,590.29	$247,176.00	$0.00		$155,287.12	($155,287.12)		$155,287.12			$4,590.29	$91,888.88	$0.00
20560-57823	IT SECURITY DVR CAMERAS	$30,000.00	$0.00	$0.00					$29,998.71			$1.29	$0.00	$0.00
20560-57827	IT VIRTUAL DESKTOP MAIN PROCESSOR	$0.00	$150,350.00	$0.00		$139,125.00	($139,125.00)		$139,125.00			$0.00	$11,225.00	$0.00
20560-57828	QH 10-YR RETRO COMMISSIONING	$0.00	$30,000.00	$0.00								$0.00	$30,000.00	$0.00
20560-57833	TENNIS COURTS	$0.00	$52,300.00	$0.00								$0.00	$52,300.00	$0.00
20560-57841	BUS LOT OFFICE	$0.00	$75,000.00	$0.00								$0.00	$75,000.00	$0.00
20560-57842	SCHOOL SECURITY	$0.00	$100,000.00	$0.00		$100,000.00	($100,000.00)		$67,825.00			$32,175.00	$0.00	$0.00
20560-57844	WHS GIRLS' SOFTBALL FIELD	$14,481.49	$0.00	$0.00					$276.11			$14,205.38	$0.00	$0.00
205-31520	UNDESIGNATED FUND BALANCE	$0.00	$0.00	$1,499,939.03				($65,000.00)		$10,112.19		$0.00	$0.00	$1,445,051.22
		$3,485,114.93	$3,176,060.00	$1,499,939.03	$1,401,280.00	$898,712.12	($833,712.12)	($65,000.00)	$7,758,275.47	$10,112.19	$5,121,884.10	$280,551.58	$3,743,627.88	$2,911,935.32

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
MARCH 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE
30115-55790	SELECTMEN FY15	ANIMAL CONTROL SHELTER A/E	55,000.00	53,193.54	1,806.46
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	0.00	20,000.00
30120-55738	SELECTMEN FY21	FLEET MANAGEMENT PLAN	900,000.00	900,000.00	0.00
30716-55793	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47
31117-55803	BLDG MAINT FY17	PARKING LOT -YOUTH SERVICES	300,000.00	7,200.00	292,800.00
31118-55803	BLDG MAINT FY18	PARKING LOT -YSB/POLICE	195,320.00	22,500.00	172,820.00
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	0.00	87,000.00
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	0.00	87,500.00
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	0.00	80,700.00
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00
32318-55813	FIRE SERVICES FY18	JORDAN FIRE ESCAPE REPAIR	25,000.00	22,300.00	2,700.00
32318-55814	FIRE SERVICES FY18	COHANZIE FIRE ESCAPE REPAIR	25,000.00	20,300.00	4,700.00
32319-55812	FIRE SERVICES FY19	SCBA UPGRADE	140,000.00	140,000.00	0.00
32320-55847	FIRE SERVICES FY20	COHANZIE ROOF REPLACEMENT	45,000.00	0.00	45,000.00
32920-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,800.00	(800.00)
32920-55859	POLICE DEPT FY20	POLICE BLGD ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00
32921-55837	POLICE DEPT FY21	POLICE INFRARED CAMERAS IN CARS	14,350.00	0.00	14,350.00
32921-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	114,107.07	(4,007.07)
33017-55802	PUBLIC WORKS FY17	GLENWOOD AVE BRIDGE	85,000.00	0.00	85,000.00
33020-55848	PUBLIC WORKS FY20	INDUSTRIAL DRIVE RELAIM/PAVE	264,280.00	264,280.00	0.00
33020-55849	PUBLIC WORKS FY20	CHAPMAN/PILGRIM/SOUTH MILL/PAV	133,243.00	133,243.00	0.00
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	0.00	2,754,000.00
33020-59300	PUBLIC WORKS FY20	FUNDING OFFSET-CROSS ROAD	(2,754,000.00)	0.00	(2,754,000.00)
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	131,300.00	116,430.00	14,870.00

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
MARCH 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	299,000.00	37,000.00	262,000.00
33021-55868	PUBLIC WORKS FY21	GALLOWS LANE RECLAIM/PAVE	134,080.00	48,620.00	85,460.00
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	0.00	48,000.00
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOI	37,000.00	31,676.54	5,323.46
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	0.00	85,000.00
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	0.00	375,000.00
33197-55304	UTILITY COMM FY97	WATER DISTRIBUTION SYSTEM MODEL	51,659.47	51,659.47	0.00
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00
34718-55807	I.T. COMMITTEE FY18	GIS UPGRADE	50,000.00	50,000.00	0.00
34719-55831	I.T. COMMITTEE FY19	REC TRAC SOFTWARE	18,500.00	18,500.00	0.00
34720-55805	I.T. COMMITTEE FY20	HARDWARE REFRESH	26,348.00	26,325.52	22.48
34720-55843	I.T. COMMITTEE FY20	SYSLOG SERVER	12,880.00	0.00	12,880.00
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	120,000.00	0.00
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	69,563.24	4,436.76
		TOTALS	4,425,447.47	2,421,726.91	2,003,720.56
		PRIOR YEAR EXPENDITURES		591,287.13	
		CURRENT YEAR EXPENDITURES		1,830,439.78	

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
MARCH 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	EXPENDED	TRANSFERS OUT	
30115-55790	SELECTMEN FY15	ANIMAL CONTROL SHELTER A/E	55,000.00	53,193.54	1,806.46	96.7%		
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	0.00	20,000.00	0.0%		
30120-55738	SELECTMEN FY21	FLEET MANAGEMENT PLAN	900,000.00	900,000.00	0.00	100.0%	900,000.00	TO FLT MGMT
30716-55793	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47	84.7%		
31117-55803	BLDG MAINT FY17	PARKING LOT -YOUTH SERVICES	300,000.00	7,200.00	292,800.00	2.4%		
31118-55803	BLDG MAINT FY18	PARKING LOT -YSB/POLICE	195,320.00	22,500.00	172,820.00	11.5%		
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	0.00	87,000.00	0.0%		
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	0.00	87,500.00	0.0%		
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00	0.0%		
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	0.00	80,700.00	0.0%		
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00	0.0%		
32318-55813	FIRE SERVICES FY18	JORDAN FIRE ESCAPE REPAIR	25,000.00	22,300.00	2,700.00	89.2%		
32318-55814	FIRE SERVICES FY18	COHANZIE FIRE ESCAPE REPAIR	25,000.00	20,300.00	4,700.00	81.2%		
32319-55812	FIRE SERVICES FY19	SCBA UPGRADE	140,000.00	140,000.00	0.00	100.0%	262.04	
32320-55847	FIRE SERVICES FY20	COHANZIE ROOF REPLACEMENT	45,000.00	0.00	45,000.00	0.0%		
32920-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,800.00	(800.00)	102.7%		
32920-55859	POLICE DEPT FY20	POLICE BLGD ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00	0.0%		
32921-55837	POLICE DEPT FY21	POLICE INFRARED CAMERAS IN CARS	14,350.00	0.00	14,350.00	0.0%		
32921-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	114,107.07	(4,007.07)	103.6%		
33017-55802	PUBLIC WORKS FY17	GLENWOOD AVE BRIDGE	85,000.00	0.00	85,000.00	0.0%		
33020-55848	PUBLIC WORKS FY20	INDUSTRIAL DRIVE RELAIM/PAVE	264,280.00	264,280.00	0.00	100.0%		
33020-55849	PUBLIC WORKS FY20	CHAPMAN/PILGRIM/SOUTH MILL/PAV	133,243.00	133,243.00	0.00	100.0%	18.00	
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	0.00	2,754,000.00	0.0%		
33020-59300	PUBLIC WORKS FY20	FUNDING OFFSET-CROSS ROAD	(2,754,000.00)	0.00	(2,754,000.00)	0.0%		
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	131,300.00	116,430.00	14,870.00	88.7%		

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
MARCH 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	EXPENDED	TRANSFERS OUT
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	299,000.00	37,000.00	262,000.00	12.4%	
33021-55868	PUBLIC WORKS FY21	GALLOWS LANE RECLAIM/PAVE	134,080.00	48,620.00	85,460.00	36.3%	
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	0.00	48,000.00	0.0%	
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOI	37,000.00	31,676.54	5,323.46		
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	0.00	85,000.00	0.0%	
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	0.00	375,000.00	0.0%	
33197-55304	UTILITY COMM FY97	WATER DISTRIBUTION SYSTEM MODEL	51,659.47	51,659.47	0.00	100.0%	7,500.00
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00	0.0%	
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00	0.0%	
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00	0.0%	
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00	0.0%	
34718-55807	I.T. COMMITTEE FY18	GIS UPGRADE	50,000.00	50,000.00	0.00	100.0%	1,500.00
34719-55831	I.T. COMMITTEE FY19	REC TRAC SOFTWARE	18,500.00	18,500.00	0.00	100.0%	10,200.00
34720-55805	I.T. COMMITTEE FY20	HARDWARE REFRESH	26,348.00	26,325.52	22.48	99.9%	
34720-55843	I.T. COMMITTEE FY20	SYSLOG SERVER	12,880.00	0.00	12,880.00	0.0%	
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00	0.0%	
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	120,000.00	0.00	100.0%	
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	69,563.24	4,436.76	94.0%	
		TOTALS	4,425,447.47	2,421,726.91	2,003,720.56	54.7%	919,480.04
		PRIOR YEAR EXPENDITURES		591,287.13			
		CURRENT YEAR EXPENDITURES		1,830,439.78			

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
MARCH 31, 2021

FUND I	DESCRIPTION	APPROPRIATION	EXPENDED	REMAINING BALANCE
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34
	TOTALS	**89,611,679.00**	**89,035,223.85**	**576,455.15**
	PRIOR YEAR EXPENDITURES		**89,035,223.85**	
	CURRENT YEAR EXPENDITURES		**0.00**	

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
MARCH 31, 2021

FUND I	DESCRIPTION	APPROPRIATION	EXPENDED	REMAINING BALANCE	PCT EXP	BALANCE RETURNED
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81	100.00%	
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34	99.16%	
	TOTALS	**89,611,679.00**	**89,035,223.85**	**576,455.15**	**99.36%**	**0.00**
	PRIOR YEAR EXPENDITURES		**89,035,223.85**			
	CURRENT YEAR EXPENDITURES		**0.00**			

Contributed Gifts Fund
Fund # 212
March 31, 2021

FISCAL YEAR 2021	R&P HELMET RODEO DONATIONS	R&P ACCESSIBLE MAT DONATIONS	R&P MEMORIAL TREES & BENCHES DONATIONS	R&P FRANCES X. SWEENEY MEMORIAL DONATIONS	R&P DOG PARK DONATIONS	R&P PLAYGROUND DONATIONS	R&P CIVIC TRIANGLE MEMORIAL DONATIONS	R&P DEIDRICK FIELD PRESS BOX DONATIONS	FINANCE DEPT. AUDITORIUM A/V UPGRADE	POLICE AUSTISM TRAINING
REVENUES										
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS			$2,180.00							
REC & PARKS DEIDRICK FIELD PRESS BOX DONATIONS								$14,000.00		
POLICE DEPT. GENERAL DONATIONS										
TOTAL REVENUES	$0.00	$0.00	$2,180.00	$0.00	$0.00	$0.00	$0.00	$14,000.00	$0.00	$0.00
EXPENDITURES										
07/15/20 VCA N L ANIMAL HOSPITAL										
07/27/20 AMERICAN ALUMINUM										
8/18/2020 JP MORGAN CHASE										
10/14/20 DESCHAMPS MATS		$4,200.00								
12/31/2020 EMP REIMB-K-9										
12/31/2020 JP MORGAN CHASE										
01/31/2021 JP MORGAN CHASE										
2/3/2021 WAYNE A TAYOLR -PRESS BOX								$1,400.00		
02/08/2021 EMP REIMB-K-9										
02/08/21 ALPHA DOG DESIGN										
02/24/21 JP MORGAN CHASE										
03/17/21 JP MORGAN CHASE										
03/24/2021 EMP REIMB-K-9										
03/24/2021 BOW WOW PET WASTE BAGS					$296.97					
TOTAL EXPENDITURES	$0.00	$4,200.00	$0.00	$0.00	$296.97	$0.00	$0.00	$1,400.00	$0.00	$0.00
NET CURRENT YEAR ACTIVITY	$0.00	($4,200.00)	$2,180.00	$0.00	($296.97)	$0.00	$0.00	$12,600.00	$0.00	$0.00
PRIOR YEAR BALANCE	$6,425.57	$4,200.00	$57.92	$65.00	$1,022.94	$26,175.81	$300.00	$0.00	$151.00	$1,700.00
CURRENT YEAR BALANCE	$6,425.57	$0.00	$2,237.92	$65.00	$725.97	$26,175.81	$300.00	$12,600.00	$151.00	$1,700.00

Contributed Gifts Fund
Fund # 212
March 31, 2021

FISCAL YEAR 2021	POLICE DEPT. VEHICLE CHALLENGE	POLICE DEPT. K-9 PROGRAM	POLICE DEPT. GENERAL DONATIONS	POLICE PUBLIC SAFETY DOCK	TOTAL
REVENUES					
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS					
REC & PARKS DEIDRICK FIELD PRESS BOX DONATIONS					
POLICE DEPT. GENERAL DONATIONS			$755.00		
TOTAL REVENUES	$0.00	$0.00	$755.00	$0.00	$16,935.00
EXPENDITURES					
07/15/20 VCA N L ANIMAL HOSPITAL		$113.73			
07/27/20 AMERICAN ALUMINUM		$185.00			
8/18/2020 JP MORGAN CHASE		$39.99			
10/14/20 DESCHAMPS MATS					
12/31/2020 EMP REIMB-K-9		$508.76			
12/31/2020 JP MORGAN CHASE			$2,446.00		
01/31/2021 JP MORGAN CHASE			$2,508.90		
2/3/2021 WAYNE A TAYOLR -PRESS BOX					
02/08/2021 EMP REIMB-K-9		$437.80			
02/08/21 ALPHA DOG DESIGN			$229.72		
02/24/21 JP MORGAN CHASE			$2,446.00		
03/17/21 JP MORGAN CHASE			($2,446.00)		
03/24/2021 EMP REIMB-K-9		$49.97			
03/24/2021 BOW WOW PET WASTE BAGS					
TOTAL EXPENDITURES	$0.00	$1,335.25	$5,184.62	$0.00	$12,416.84
NET CURRENT YEAR ACTIVITY	$0.00	($1,335.25)	($4,429.62)	$0.00	$4,518.16
PRIOR YEAR BALANCE	$780.11	$6,816.09	$9,387.27	$7.04	$57,088.75
CURRENT YEAR BALANCE	$780.11	$5,480.84	$4,957.65	$7.04	$61,606.91

Insurance Administration Fund Balance Sheet March 31, 2021

Assets	
Cash and Cash Equivalents	8,537,995
Accounts Receivable	1
Due From Other Funds	449,768
Total Assets	8,987,764
Liabilities	
Accrued Liabilities (IBNR)	639,399
Advance Payments	20,916
Total Liabilities	660,315
Net Assets	
Unrestricted	$8,327,449
Total Net Assets	$ $8,327,449