



**THE BOARD OF SELECTMEN SPECIAL BUDGET MEETING
AGENDA**

Monday, February 9, 2026

4:00 PM

Waterford Town Hall

PROCEDURE: The Board of Selectmen will hear budget requests in accordance with the below agenda for the Budget meeting, which begins at 4:00pm:

The Board of Selectmen to consider and act on the following proposed budgets and at the appropriate time forward to the Board of Finance for its consideration of and action on the FY27 Budgets:

- A. Call to Order & Roll Call:**
- B. Pledge of Allegiance**
- C. Public Comment:**
- D. Consider and act on the following budget requests:**

- 1. Recreation & Parks Commission** - To consider and act on the proposed FY27 Recreation & Parks Commission budget request in the amount of \$1,608,405.
- 2. Public Works Department** - To consider and act on the proposed FY27 Public Works Department budget request in the amount of \$5,312,218.
- 3. Fire Services** - To consider and act on the proposed FY27 Fire Services budget request in the amount of \$4,345,218.
- 4. Building Maintenance** - To consider and act on the proposed FY27 Building Maintenance budget request in the amount of \$1,217,876.
- 5. Building Department** - To consider and act on the proposed FY27 Building Department budget request in the amount of \$355,537.
- 6. Finance Department** - To consider and act on the proposed FY27 Finance Department budget request in the amount of \$805,507.

- E. Recess:**

RECEIVED FOR RECORD
WATERFORD, CT
2026 JAN 21 P 1:36
TEST: David J. Long
TOWN CLERK

**TOWN OF WATERFORD
GENERAL FUND EXPENDITURES
2026-2027 PROPOSED BUDGET**

DEPT/AGENCY:

DEPARTMENTAL SUMMARY

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL / TRANSFERS (1/1/26)	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase	Department Request % Increase
GENERAL GOVERNMENT:								
10101	BOARD OF SELECTMEN	195,254	206,402	0	98,702	207,470	1,068	0.52%
10102	REGISTRARS OF VOTERS	124,596	121,255	0	61,004	119,293	(1,962)	-1.62%
10103	BOARD OF FINANCE	85,342	83,608	0	53,370	86,406	2,798	3.35%
10104	ASSESSOR	311,197	319,641	0	154,921	351,260	31,619	9.89%
10105	BD. OF ASSESSMENT APPEALS	1,271	1,829	0	226	5,693	3,864	211.26%
10106	TAX COLLECTOR	216,940	227,817	0	109,910	233,609	5,792	2.54%
10107	FINANCE DEPARTMENT	761,497	784,326	0	431,364	805,507	21,181	2.70%
10108	LEGAL DEPARTMENT	286,169	295,000	0	291,458	295,000	0	0.00%
10109	TOWN CLERK	260,585	272,301	0	122,720	271,688	(613)	-0.23%
10110	PLANNING & ZONING	660,450	695,016	0	314,468	699,654	4,638	0.67%
10111	BUILDING MAINTENANCE	1,152,391	1,020,000	0	669,801	1,217,876	197,876	19.40%
10112	INSURANCE	4,849,536	5,604,561	0	3,611,694	5,947,106	342,545	6.11%
10113	ECONOMIC DEVELOPMENT COMM	9,191	25,352	0	9,462	25,407	55	0.22%
10114	CONSERVATION COMMISSION	5,031	18,250	0	10,317	18,250	0	0.00%
10115	ZONING BOARD OF APPEALS	2,108	4,310	0	2,960	4,310	0	0.00%
10116	RETIREMENT COMMISSION	7,461,685	7,200,257	0	3,939,325	8,301,874	1,101,617	15.30%
10117	REPRESENTATIVE TOWN MTG.	17,085	17,403	0	15,652	17,802	399	2.29%
10118	BUILDING DEPARTMENT	264,700	321,515	0	111,881	355,537	34,022	10.58%
10119	YOUTH & FAMILY SERVICES	289,113	307,435	0	113,992	292,078	(15,357)	-5.00%
10120	SOC. SVC. GRANTS/MISC.	99,380	103,510	0	72,860	122,825	19,315	18.66%
10121	CONTINGENCY	263,706	265,000	0	7,113	285,000	20,000	7.55%
10122	EMERGENCY MANAGEMENT	1,086,655	1,230,035	0	521,510	1,270,180	40,145	3.26%
10123	FIRE SERVICES	3,618,796	3,958,130	88,640	1,874,316	4,345,218	387,088	9.78%
10129	POLICE DEPARTMENT	7,054,299	7,215,097	0	2,369,159	7,321,043	105,946	1.47%
10130	PUBLIC WORKS DEPARTMENT	4,705,872	5,154,902	0	2,320,484	5,312,218	157,316	3.05%
10132	CONSERVATION OF HEALTH	148,407	155,063	0	155,063	160,368	5,305	3.42%
10133	PUBLIC HEALTH NURSING SERV.	25,862	21,600	0	1,100	17,280	(4,320)	-20.00%
10135	SENIOR CITIZENS COMMISSION	524,333	523,586	0	266,193	528,682	5,096	0.97%
10136	WATERFORD PUBLIC LIBRARY	1,012,967	1,012,780	0	495,299	1,045,991	33,211	3.28%
10137	RECREATION & PARKS COMM.	1,487,357	1,535,328	0	824,869	1,608,405	73,077	4.76%
10141	FLOOD & EROSION CONTROL BD	327	1,109	0	168	1,104	(5)	-0.45%
10143	ETHICS COMMISSION	540	900	0	526	900	0	0.00%
10145	HUMAN RESOURCES DEPT.	224,945	244,204	0	143,365	256,477	12,273	5.03%
10147	INFORMATION TECHNOLOGY	1,203,901	1,214,796	0	1,003,971	1,380,069	165,273	13.61%
TOTAL GENERAL GOV'T OPERATIONS		38,411,488	40,162,318	88,640	20,179,223	42,159,310	1,996,992	4.97%
CAPITAL AND DEBT SERVICE:								
10138	CURRENT YEAR CAPITAL IMPR.	2,634,168	1,101,089		1,101,089	3,669,490	2,568,401	233.26%
10140	TRANS TO CAP & NON-REC.	4,296,312	773,264		773,264	816,971	43,707	5.65%
10139	DEBT SERVICE	8,109,746	7,964,500		7,354,264	7,922,996	(41,504)	-0.52%
TOTAL CAPITAL & DEBT SERVICE		15,040,226	9,838,853	0	9,228,617	12,409,457	2,570,604	26.13%
TOTAL TOWN (OPERATING, CAPITAL, DEBT)		53,451,714	50,001,171	88,640	29,407,840	54,568,767	4,567,596	9.13%
BOARD OF EDUCATION:								
10160	OPERATING BUDGET	57,500,835	59,828,308				(59,828,308)	-100.00%
TOTAL BOE OPERATIONS		57,500,835	59,828,308			0	(59,828,308)	-100.00%
TOTAL GENERAL FUND		110,952,549	109,829,479	88,640	29,407,840	54,568,767	(55,260,712)	-50.32%

TOTAL BOARD OF EDUCATION FUNDS BEING REQUESTED/PROPOSED

Operating (account 10160)	
Capital (accounts 10138 & 10140)	858,307
Fleet Management Plan	144,000
Debt Payments (account 10139)	6,506,701
Retirement (account 10116)	1,678,715
GRAND TOTAL BOE BUDGET	9,187,723

TOWN OF WATERFORD
GENERAL FUND
2026-2027 PROPOSED BUDGET

DEPT/AGENCY:

10137

RECREATION & PARKS COMMISSION

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	2026-2027 APPROVED BD/COMM.	Department Request \$ Increase	Department Request % Increase
PERSONNEL COSTS									
51110	ADMINISTRATION	176,628	245,327		106,209	252,757	252,757	7,430	3.03%
51210	CLERICAL/TECHNICAL	93,357	98,721		46,615	96,025	96,025	(2,696)	-2.73%
51610	PARKS MAINTENANCE	478,489	501,274		232,726	544,878	548,878	47,604	9.50%
51620	RECREATION PROGRAMS	341,082	289,722		235,041	296,690	296,690	6,968	2.41%
51810	OVERTIME	31,661	31,111		17,497	31,512	31,512	401	1.29%
51910	FRINGE BENEFITS	3,641	4,250		2,100	4,825	4,825	575	13.53%
51920	FICA	82,058	89,536		47,260	93,842	94,148	4,612	5.15%
	SUBTOTAL	1,206,916	1,259,941	0	687,448	1,320,529	1,324,835	64,894	5.15%
SERVICES									
52010	ADVERTISING	352	1,360		0	1,360	1,360	0	0.00%
52020	POSTAGE	5,551	6,700		4,417	7,165	7,165	465	6.94%
52040	SERVICE CONTRACTS & REPAIRS	6,245	3,299		774	6,469	6,469	3,170	96.09%
52050	DUES, CONF., & EDUCATION	1,795	3,030		480	2,710	2,710	(320)	-10.56%
52070	REIMBURSABLE EXPENSE	0	650		0	0	0	(650)	-100.00%
52080	TELEPHONE	2,204	2,740		1,024	2,856	2,856	116	4.23%
52206	COMMUNITY EVENTS TRANSFER	4,750	0		0	0	0	0	0.00%
52380	PROGRAMS	12,886	6,784		1,184	9,134	9,134	2,350	34.64%
52390	CO-SPONSORED PROGRAMS	39,943	41,549		28,451	41,549	41,549	0	0.00%
52420	MAINTENANCE OF PROPERTY	109,728	115,462		64,157	114,451	114,451	(1,011)	-0.88%
	SUBTOTAL	183,454	181,574	0	100,487	185,694	185,694	4,120	2.27%
MATERIALS & SUPPLIES									
53010	OFFICE SUPPLIES	1,363	1,363		911	2,488	2,485	1,122	82.32%
53020	OTHER SUPPLIES	38,205	41,383		8,806	43,838	43,838	2,455	5.93%
53080	MAINTENANCE OF VEHICLES	28,914	24,500		11,151	24,500	24,500	0	0.00%
53090	FUELS & LUBRICANTS	20,948	18,191		7,690	18,056	18,056	(135)	-0.74%
	SUBTOTAL	89,430	85,437	0	28,558	88,882	88,879	3,442	4.03%
EQUIPMENT									
54020	EQUIPMENT	7,559	8,376		8,376	8,997	8,997	621	7.41%
	SUBTOTAL	7,559	8,376	0	8,376	8,997	8,997	621	7.41%
	DEPARTMENT TOTAL	1,487,359	1,535,328	0	824,869	1,604,102	1,608,405	73,077	4.76%

TOWN OF WATERFORD

FY2027

BUDGET REQUEST

DEPARTMENT: *Recreation & Parks*



**TOWN OF WATERFORD
FY2027
BUDGET REQUEST**



DEPARTMENT: *Recreation & Parks*

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TOWN OF WATERFORD

FY2027

BUDGET REQUEST

DEPARTMENT: *Recreation & Parks*



QUICK REFERENCE STATISTICS

	FY'24		FY'25	
REVENUES	\$341,698		\$345,550	
Cash	\$125,655	37%	\$58,187	17%
Check	\$66,875	20%	\$73,178	21%
Credit	\$149,618	43%	\$214,185	62%
Special Revenue Balance	\$70,000		\$72,813	
Beach Sticker Sales				
Resident (1,528)	\$38,207		\$44,494	2,948
Non-Resident (440)	\$55,000		\$75,845	458
WPD Wellness Program	\$1,175		\$0	
NR-FT Town/BOE staff	\$250		\$721	
Senior (PAID)	\$5,910		\$6,380	
Veteran (FREE)	69		156	
Gatehouse Sales	\$102,149		\$33,052	
ENROLLMENTS	1,516		2,519	
male	955	63%	1,757	70%
Male	561	37%	760	30%
Non-Resident	121	8%	250	10%
Resident	1,395	92%	2,269	90%
Program Efficiency	152		173	
Offered	129		163	
Administered	85%		94%	
Run Rate%				
Community Center Attendance	15,431		22,388	
Social Media	102,900		124,500	
Reach				
Interactions	12,100		11,200	
Concert Attendance	12,900	8	14,475	8
MAINTENANCE HOURS				
BOE	2,750		2,830	
TOWN	8,711		10,376	
	17% loss of manpower		19% loss of manpower	
Wood Orders				
Deliveries	49		69	
Residences	32		38	
Athletic Field/Facility Permits	1,489		2,584	

TOWN OF WATERFORD

FY2027

BUDGET REQUEST



DEPARTMENT: *Recreation & Parks*

LINE ITEM	DESCRIPTION	2025	2026	YTD Expended 12/8/25	2027 Request
51110	Administration	\$189,263	\$245,327	\$87,849	\$252,757
51210	Clerical/Technical	\$90,881	\$98,721	\$39,143	\$96,025
51220	Custodial	\$19,960	\$0		
51610	Park Maintenance	\$476,284	\$501,274	\$196,403	\$544,878
51620	Recreation Programs	\$313,172	\$289,722	\$230,254	\$296,690
51630	Summer Jobs For Minors				
51810	Overtime	\$33,700	\$31,111	\$12,769	\$31,512
51910	Fringe Benefits	\$4,325	\$4,250	\$2,100	\$4,825
51920	FICA	\$90,830	\$89,536	\$42,038	\$93,842
SUBTOTAL		\$1,218,415	\$1,259,941	\$610,556	\$1,320,529
52010	Advertising	\$1,360	\$1,360	0	\$1,360
52020	Postage	\$6,700	\$6,700	\$4,411	\$7,165
52040	Service Contracts & Repairs	\$2,976	\$3,299	\$1,012	\$6,469
52050	Dues/Conferences/Education	\$3,030	\$3,030	\$480	\$2,710
52070	Reimbursable Expense	\$650	\$650	\$0	\$0
52080	Telephone	\$2,740	\$2,740	\$1,024	\$2,856
52380	Program Materials	\$14,564	\$6,784	\$1,184	\$9,134
52390	Co-Sponsored Programs	\$41,549	\$41,549	\$28,451	\$41,549
52420	Maintenance of Property	\$101,098	\$115,462	\$58,878	\$114,451
SUBTOTAL		\$179,417	\$181,574	\$95,440	\$185,694
53010	Office Supplies	\$1,363	\$1,363	\$911	\$2,488
53020	Other Supplies	\$36,703	\$41,383	\$8,523	\$43,838
53080	Maintenance of Vehicles	\$24,500	\$24,500	\$10,410	\$24,500
53090	Fuels and Lubricants	\$21,772	\$18,191	\$6,611	\$18,056
SUBTOTAL		\$84,338	\$85,437	\$26,455	\$88,882
54020	Equipment	\$7,480	\$8,376	\$8,376	\$8,997
TOTAL		\$1,489,650	\$1,535,328	\$740,827	\$1,604,102
			+\$69,424		% 4.52

TOWN OF WATERFORD FY2027 BUDGET REQUEST



DEPARTMENT: *Recreation & Parks* Requested Funds

1000 Series

PERSONNEL

- ❖ Funds requested under this section are used to pay personnel for the operational aspects of our department. Instrumental factors to arriving at these figures are union collective bargaining agreements (GGA and 1303), minimum wage laws, and the approved Seasonal/Occasional and Enrichment Instructor wage schedules.
- ❖ The positions and wages are broken down for clarification in the workbook.
- ❖ Overtime hours have a "known" quantity for trash and bathroom overtime responsibilities, however, numbers are approximate due to dynamic weather patterns. Snow storm work is estimated. There are times when work must be done on weekends to avoid conflicts with users of facilities (work to be performed around active parking lots, while school is in session, etc.)
- ❖ Fringe benefits and FICA are all correlated to contracts and state standards.

Line Detail Breakdown: Increase of %4.81 or \$60,588

- Personnel is 83% of the Recreation and Parks budget due to services and programs administered. It should also be noted that 84% of the one hundred and twenty-eight (128) employees staffed by the R&P Department are *Waterford residents*. Full year allotment for Maintainer II started in 1/2026 (%50 of increase)

10137-51110 Administration	Class	DOH	Base Pay	Longevity	Total
Director		6/24/04	\$118,274	\$2,365	\$120,639
Assistant Director		12/28/23	\$76,600		\$76,600
Program Coordinator		10/6/25	\$55,518		\$55,518
				TOTAL	\$252,757

10137-51210 Clerical/Technical	Class	DOH	Base Pay	Longevity	Total
Office Coordinator		12/22/14	\$63,943	\$250	\$64,193
Clerk Typist II			\$21,252		\$21,252
Part Time Clerical			\$8,406		\$10,580
				TOTAL	\$96,025

10137-51220 Custodial	Class	DOH	Base Pay	Longevity	Total
Custodian I			\$0		\$0
				TOTAL	\$0

10137-51610 Park Maintenance	Class	DOH	Base Pay	Longevity	Total
Park Foreman		12/3/12	\$87,890	\$250	\$88,140
Maintainer IV		11/13/06	\$79,323	\$500	\$79,823
Maintainer III		11/13/06	\$71,949	\$500	\$72,449
Maintainer II		6/17/19	\$62,152		\$62,152
Maintainer II		8/5/19	\$59,192		\$59,192
Maintainer II		9/14/20	\$60,848		\$60,848
Maintainer II		6/14/21	\$56,871		\$56,871
Maintainer II		1/26	\$51,133		\$51,133
Seasonal Maintenance			\$18,270		\$18,270
				TOTAL	\$548,878

TOWN OF WATERFORD

FY2027

BUDGET REQUEST

DEPARTMENT: Recreation & Parks



10137-51620 Programs	Rate	Hours	Total
BEACH – Gatehouse	\$17	1,043	\$17,731
BEACH – Gate Supervisor	\$18.8957	225	\$4,252
BEACH – Waterfront Super.	\$22.5320	600	\$13,519
BEACH – Captain of LG	\$18.5	1,428	\$26,418
BEACH - Lifeguards	\$18.5	3,780	\$69,930
Community Center Monitors	\$18.13	1,560	\$28,289
PLYGRND - Directors	\$20.7201	419	\$8,682
PLYGRND - Assistants	\$17	1,331	\$22,627
AQUATICS - AM Swim	Varies	1,470	\$0
AQUATICS – PM Swim	Varies	2,352	\$36,568
AQUATICS – Summer Swim Lessons	Varies	2,340	\$37,794
AQUATICS – Winter Swim Lessons	Varies	864	\$13,953
AQUATICS – Special Use/Rentals	Varies	330	\$6,215
AQUATICS - Director		500	\$10,712
		TOTAL	\$296,690
10137-51810 Overtime	Rate	Hours	Total
Summer/Fall	\$46.43	300	\$13,929
Winter		61	\$2,832
Spring/Summer		211	\$9,797
Call-Outs/Misc		80	\$3,714
Clerical Overtime	\$51.65	24	\$1,240
		TOTAL	\$31,512
10137-51910 Fringe Benefits			
1303 Union Maintainers (8)			
Clothing			\$4,000
Seasonal			\$150
Meal Allowance			\$450
GGA Administration			\$225
		TOTAL	\$4,825
10137-51920 FICA			
Administration: 51110			\$252,757
Clerical: 51210			\$96,025
Park Maintenance: 51610			\$544,878
Programs: 51620			\$296,690
Overtime: 51810			\$31,512
Fringe Benefits: 51910			\$4,825
			\$1,226,687
		TOTAL	X .0765
1000 Series Total:	\$1,320,529		\$93,842

**TOWN OF WATERFORD
FY2027
BUDGET REQUEST**



DEPARTMENT: *Recreation & Parks*

2000 Series

SERVICES

2000 Series Budget Request: Please refer to page #24-31 for detail breakdown

Requested funds are for programming and maintenance services/materials, and maintenance supplies.

Advertising and Postage require funding to promote programming and events. Bid announcements, three seasonal brochures delivered to each household in Waterford, event notifications, etc.

Service Contracts for scheduled maintenance, office/fitness equipment, and building fire extinguishers.

This series also covers background checks and drug testing for new employees.

Educational seminars are imperative in understanding new developments and opportunities to be able to provide to the public. Professional organization memberships provide access to collected data across the country and help keep the staff informed to provide answers and results to the community. Supervisory and applicator license credit renewal requirements.

The Waterford Recreation & Parks maintenance team has advanced well beyond traditional landscaping and snow removal. In addition to caring for Town and Board of Education facilities, our staff now plays a central role in sustaining Waterford's unique assets—waterfronts, indoor pool, Community Center, and co-sponsored programs.

Key accomplishments this past year include:

- Expanding gardens, planting trees, and improving accessibility in parks.
- Supporting community events with set-up, decorating, and logistics.
- Delivering meals and supplies to residents in need.
- Reducing costs by completing more projects in-house rather than outsourcing.
- Enhancing sustainability with native plantings and proactive tree care.
- Maintaining readiness for storm response and emergency support.

This division has become a cornerstone of community well-being and environmental stewardship. Continued investment in staffing is essential to sustain Waterford's reputation as a premier destination and to meet the growing demands of our residents.

Line Detail Breakdown: Increase of %2.64 or \$4,770

- Pond & Lake contract for AHJ pond aquatic treatments
- Gantry (Hoist) Annual Inspection
- **NEW** adaptive and modified program initiatives – collaborative Unified events
- **Leary Park** water meter pit replacement
- Cooperative and State contracts used when possible
- ASCAP performance/entertainment licensing

TOWN OF WATERFORD

FY2027

BUDGET REQUEST



DEPARTMENT: *Recreation & Parks*

10137-52010 Advertising	FY'26	FY'27 Request
Capital Improvement Bid Postings	\$1,360	\$1,360
TOTAL		\$1,360
10137-52020 Postage	FY'26	FY'27 Request
Program Booklets	\$5,700	\$6,165
Mailing and Specialty Mailing	\$1,000	\$1,000
TOTAL		\$7,165
10137-52040 Service Contracts	FY'26	FY'27 Request
Copier/Fax	\$1,484	\$1,484
ASCAP Music-Performance license	\$0	\$445
WBP Garage Gantry/Hoist Inspection	\$0	\$962
Pond & Lake Aquatic Treatments (AHJ pond)	\$0	\$1,500
Pre-Employment Drug Tests	\$57	\$171
18+ Seasonal Staff Background Checks	\$388	\$411
Dedrick Field Irrigation Winterization	\$165	\$168
Fire Extinguisher Service	\$257	\$257
Fire Extinguisher Repair/Replacements	\$200	\$180
----- Shared w Senior Services -----		
Quarterly Fitness Room Inspections	\$400	\$425
Basic Cable Service – Breezeline	\$348	\$466
TOTAL		\$6,469
10137-52050 Association Education	FY'26	FY'27 Request
National Recreation and Parks Association (NRPA)	\$450	\$470
Connecticut Recreation and Parks Association (CRPA)	\$275	\$315
New England Parks Association	\$105	\$175
Park Management Seminars	\$850	\$700
New England Sports Turf Managers Association	\$75	\$100
Supervisory Pesticide License Credits	\$1,200	\$950
TOTAL		\$2,710
10137-52080 Telephone	FY'26	FY'27 Request
Cell Phone Service (4)	\$1,620 (3)	\$2,112 (4)
Mobile Hot Spot	\$0	\$372
Robotic Painter Satellite GPS	\$0	\$372
TOTAL		\$2,856
10137-52380 Programs	FY'26	FY'27 Request
Adaptive/Modified Program Initiatives	\$2,500	\$3,000
Program Supplies	\$1,500	\$1,750
Seasonal Staff Uniforms (T-shirts)	\$3,084	\$3,084
American Red Cross – Certificates & Supplies	1200	\$1,300
TOTAL		\$9,134
10137-52390 Co-Sponsored Programs	FY'26	FY'27 Request
American Legion	\$1,805	\$1,805
Babe Ruth	\$4,750	\$4,750
Community Band	\$3,850	\$3,850
Football & Cheerleading	\$4,750	\$6,006

TOWN OF WATERFORD

FY2027

BUDGET REQUEST



DEPARTMENT: *Recreation & Parks*

Lacrosse	\$4,500	\$4,500
Little League	\$11,390	\$11,390
Waterford Basketball	\$4,061	\$4,061
Youth Soccer	\$5,187	\$5,187
	TOTAL	\$41,549
10137-52420 Maintenance of Properties	FY' 26	FY'27 Request
Mason Sand	\$696	\$696
Loam	\$1,624	\$1,624
Clay	\$9,174	\$6,864
Stone Dust	\$1,079	\$1,079
Marking Lime	\$810	\$810
Turf Surface Conditioner	\$709	\$1,075
Grass Seed	\$6,569	\$5,833
Marking Paint	\$4,395	\$4,259
Fertilization	\$13,000	\$14,000
Soil Test	\$225	\$225
Playground Surfacing	\$2,716	\$2,910
Bark Mulch	\$3,300	\$3,300
Sod Repair	\$1,632	\$1,275
Gravel	\$3,263	\$3,263
Plantings	\$1,800	\$1,575
Chain Link Fence Repair	\$1,800	\$1,000
Beach Dune Fencing	\$900	\$900
Split Rail Fencing	\$1,000	\$1,800
Baseball & Softball Field Products	\$2,980	\$1,990
Basketball-Soccer-Tennis Maintenance	\$1,916	\$2,194
Port-O-John Rentals	\$5,400	\$5,811
Leary Park meter pit project – 1x cost	\$0	\$2,900
Park signage- replacements (WBP-Stenger-Leary)	\$0	\$3,000
BOE – Bark Mulch	\$5,340	\$5,340
BOE – Sod Repairs	\$1,275	\$1,275
BOE – Soil Tests	\$270	\$270
BOE - Fertilization	\$13,000	\$14,000
BOE Field Safety Hardware	\$555	\$390
BOE – Marking Paint	\$5,899	\$5,269
BOE – Grass Seed	\$5,890	\$5,230
BOE – Marking Lime	\$432	\$432
BOE - Clay	\$7,072	\$7,722
BOE – Stone Dust	\$720	\$1,152
BOE - Plantings	\$1,400	\$1,700
BOE – Loam	\$2,100	\$2,213
BOE- Turf Surface Conditioner	\$708	\$1,075
52420 Sub Total:		\$114,451
2000 Series Total	TOTAL	\$185,694

TOWN OF WATERFORD FY2027 BUDGET REQUEST



DEPARTMENT: *Recreation & Parks*

3000 Series

MATERIALS & SUPPLIES

3000 Series Budget Request: Please refer to page ## for detail breakdown

The 3000 series is defined by Materials and Supplies – Fuels –Maintenance of Vehicles. This line funds operations at the Community Center (shared with Senior Services) and Maintenance division.

Line Detail Breakdown: Increase of %4.03 or \$3,445

- Fuel usage offset with lower unleaded gas rate.
- Main entrance park signage replacements: WBP, Leary, Stenger, etc.

10137-53010 Office Supplies	FY'26	FY'27 Request
Beach Stickers	\$927	\$1,360
Wristbands	\$0	\$158
Calendars, Time Cards, Newspaper	\$436	\$967
TOTAL		\$2,485
10137-53020 Other Supplies	FY'26	FY'27 Request
Disposal Fees	\$500	\$500
Paint Supplies	\$2,500	\$2,500
Lock & Key Repairs/Replacement	\$800	\$800
OSHA Gas Cans	\$180	\$180
Garage-Bathrooms-JPH- Lightbulbs	\$650	\$650
Safety Gear – PPE - ANSI	\$1,500	\$1,500
Carpenter and Lumber Supplies	\$3,000	\$3,000
Designated Swim Buoys	\$353	\$1,500
Dog Park Waste Bags	\$756	\$1,800
First Aid Supplies	\$750	\$750
Replacement Hand Tools	\$2,000	\$2,000
Replacement Power Tools	\$2,500	\$2,500
Plumbing Supplies	\$5,850	\$5,850 (Dedrick & Mago repairs)
Flag Replacements	\$600	\$600
Hardware-Cement-Roofing	\$7,500	\$7,500
Electrical Supplies	\$1,500	\$1,500
Wood Processor Rental	\$3,790	\$3,790
Custodial		
Toilet Tissue	\$879	\$879
Gojo Hand Cleaner	\$150	\$165
Steel Sak Trash Liners	\$1,920	\$2,250
Large Steel Sak Trash Liners	\$663	\$734
Brown Paper Roll Towels	\$310	\$353
M Fold Towels	\$111	\$34
Disinfectant Spray	\$44	\$44
Paper Towels	\$128	\$148
Water Cooler Service	\$110	\$110
Nitrile Gloves	\$440	\$456
SUB TOTAL		\$42,093

TOWN OF WATERFORD

FY2027

BUDGET REQUEST



DEPARTMENT: *Recreation & Parks*

::: Shared w/Senior Services :::		
Disposable Gloves	\$40.73	\$45.60
Facial Tissues	\$76.34	\$37.20
M Fold Towels	\$111.37	\$302.76
Gojo Hand Cleaner	\$74.86	\$353.10
Toilet Tissue	\$62.75	\$210.65
Waste Paper Basket Liners	\$33.13	\$91.80
High Density Can Liners	\$50.77	\$140.65
Paper Towel Rolls	\$48	\$72.15
Wipe-All Wipes	\$111.37	\$55.69
Hand Sanitizer	\$39.54	\$39.54
Fitness Equipment Wipes	\$127.95	\$383.85
Sanitary Napkin Bags	\$23.78	\$11.89
	SUB TOTAL	\$1,745
	TOTAL	\$43,838
10137-53080 Maintenance Of Vehicles	Last year Miles	Current Miles (12/2025)
R-8 – 2016 Chevrolet Silverado	41,905	44,632
R9 – 2020 GMC Sierra Dump Truck	34,109	40,049
R10 – 2025 Chevrolet 2500	81,453	2,962 (Fleet Replacement)
R11 – 2015 Chevy Silverado 3500 Dump	46,449	49,873
R14 – 2022 Ford F-450 Dump Truck	13,696	19,599
R15 – 2020 Ford F-250 Pickup	28,438	41,160
R16 – 2020 Ford F-250 Pickup	34,204	41,170
R17 – 2023 Can Am HD10 UTV	603	1,526
	Sub Total	\$14,000
Tractors/Mowers	Last Year Hours	Current Hours (12/2025)
P51 – 2024 Kubota L6060 HSTC	84	325
P53 – 2016 Toro GroundMaster 4100	1,847	1,963
P54 – 2017 Ferris IS 5000	1,500	1,706
P55 – 2016 Toro GroundMaster 4100	1,292	1,388
P59 – 2019 Kubota L6060	2,313	2,573
P60 – 2024 Ventrac 4520Z	113	306
P61 – 2014 Kabota L4760 GST	3,097	3,254
P62 – 2024 Toro GroundMaster 7200	1	318
P63 – 2016 Toro GroundMaster 7200	2,047	2,175
P65 – 2022 Ventrac 4520Z	374	583
P74 – 2016 Toro SandPro 3040	1,264	1,383
	Sub Total	\$7,000
Other: Trailers (6), Snowblower, Sod Cutter, Top Dresser, Leaf Vacs, Trimmers, blowers, saws, plows	Sub Total	\$3,500
	TOTAL	\$24,500

TOWN OF WATERFORD

FY2027

BUDGET REQUEST



DEPARTMENT: *Recreation & Parks*

	FY'25	FY'26	FY'27 Request
10137-53090 Fuels and Lubricants			
Unleaded	\$18,590	\$12,642	\$12,430
Diesel	\$12,615	\$5,049	\$5,126
Hydraulic Brake, Transmission, Oil, etc.	500	500	500
		TOTAL	\$18,056

3000 Series Total:

\$88,882

4000 Series

EQUIPMENT

While Fleet Management handles vehicle and equipment purchases, the funding for items under \$10,000 fall under department's operating budgets. Although this is an increase to our operating budget, the Fleet Management budget is allowed to decrease and an overall savings of \$2,000 was achieved. Attachments are sought after to establish savings replacing annual rental costs. The new Ventrac system allows for a variety of use and can perform just about any task with the right attachment. As we begin to replace our fleet of lawn mowers with multi-purpose equipment, we will also be able to improve efficiency and output. This changeover will save thousands of dollars in Fleet cycle replacements.

The power rake attachment is an essential maintenance tool that directly supports turf health, reduces long-term repair costs, and increases staff efficiency. By removing thatch, improving soil conditions, and restoring high-traffic areas quickly, it prevents expensive turf rehabilitation and minimizes the need for outsourced services. Its multi-season versatility and compatibility with existing equipment make it a high-value investment that strengthens overall facility appearance, safety, and operational readiness. Cutting this item would create avoidable maintenance gaps and higher future costs, making its inclusion both practical and fiscally responsible.

10137-54020 Equipment	FY'25	FY'26	FY'27 Request
	\$7,480	\$8,997	\$8,997
		TOTAL	\$8,997

4000 Series Total:

\$8,997

TOTAL FY'27 Request: \$1,604,102 (+\$69,424 or %4.52)

TOWN OF WATERFORD

FY2027

BUDGET REQUEST



DEPARTMENT: *Recreation & Parks*

Considerations and Justifications:

Please review our annual report and data metrics for specific ways that Waterford R&P is defining our initiatives and planning for future generations.

In conclusion, this budget increase is not merely an expenditure but an investment in our community's well-being and quality of life. By addressing staffing mandates/contracts, rising material costs, equipment needs, and infrastructure demands, we can ensure that our parks and recreation facilities continue to serve as valuable community assets. Your support for this budget will enable us to maintain high service standards and meet the evolving expectations of our residents.

Budget Summary:

Notable Requests:

- Operational expenses for Aquatics and Beaches – varies, competitive lifeguard pay
- Contracts: Pond & Lake aquatic treatment services, Gantry/Hoist inspection, ASCAP licensing
- Taking on full year of Maintainer II. (Starts in spring 2026) +\$27,500
- Water meter pit, Backflow Preventer, irrigation projects (Leary, Dedrick, and Mago)
- Main entrance sign replacements at WBP, Stenger Farm, and Leary

The personnel budget lines constitute 83% of our total budget. For the past three-plus years, our department has been requested to maintain a 0% increase in budget. With mandated increases in minimum wage, union contracts, and cost of living adjustments, the only feasible cuts have been from materials, programs, and equipment.

Municipal recreation and parks are essential to community well-being. They provide accessible green spaces and recreation opportunities that improve resident health, encourage active lifestyles, and reduce public health costs. Parks also strengthen the local economy by attracting investment, supporting job growth, and enhancing Waterford's competitiveness as a place to live and work. This past year, the department has advanced beyond traditional maintenance to embrace new infrastructure demands. Staff continue to deliver outstanding services—maintaining facilities, organizing events, and ensuring safe, enjoyable experiences—while adapting to evolving community needs.

Key Goals and Work Patterns:

- **Sustainable Design & Maintenance:** Expanding native plantings, efficient irrigation, and energy-conscious systems.
- **Accessibility & Inclusion:** Ensuring all new facilities and upgrades meet ADA standards and broaden community access.
- **Community Connectivity:** Linking parks, trails, and waterfronts into a cohesive recreation network.
- **Special Revenue Fund Success:** Adoption of a dedicated fund for programs and special events has reduced the overall tax burden. Staple programs continue to flourish, while the ability to create on-demand offerings keeps pace with changing trends.

**TOWN OF WATERFORD
FY2027
BUDGET REQUEST**



DEPARTMENT: *Recreation & Parks*

- **Continued Infrastructure Investments:** Playground improvements, special event staging, and court surface updates are being planned.

Staffing and Resources: Approved funding for staff remains critical. Supplies and materials—from playground equipment and sports fields to benches and waste systems—are essential to maintaining high-quality facilities and delivering positive visitor experiences.

Conclusion: Demand for recreation and parks services continues to grow. By investing in staff, infrastructure, and innovative funding models, Waterford ensures its parks remain vibrant assets that enrich residents' lives and adapt to future needs.

Respectfully Submitted,

Ed Murphy, Chairman of Recreation and Parks Commission
Ryan McNamara, Recreation and Park Director

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

1000 Series

PERSONNEL

<u>10137-51110 Administration</u>	Class	DOH	Base Pay	Longevity	Total
Director		24-Jun-04	\$118,274	\$2,365	\$120,639
Assistant Director			\$76,600		\$76,600
Program Coordinator			\$55,518		\$55,518
10137-51110 Administration Total					\$252,757

10137-51210 Clerical/Technical

Office Coordinator		22-Dec-14			
261 Days x 8hrs/day x \$34.4788/hr			\$63,943	\$250	\$64,193
Clerk Typist II		10-Apr-00	Expected retirement 6/2026		
19hrs per week x 52 weeks @ \$21.51			\$21,252	\$0	\$21,252
	FY'25 hours	Rate			
Part-Time Clerical	604	17.53			\$10,580
10137-51210 Clerical/Technical Total					\$96,025

1000 Series

PERSONNEL

<u>10137-51610 Parks Maintenance</u>	DOH	Base Pay	Longevity	Total
Park Foreman	3-Dec-12	\$87,890	\$250	\$88,140
Maintainer IV	13-Nov-06	\$79,323	\$500	\$79,823
Maintainer III	13-Nov-06	\$71,949	\$500	\$72,449
Maintainer II	5-Aug-19	\$59,193		\$59,193
Maintainer II	14-Sep-20	\$60,848		\$60,848
Maintainer II	14-Jun-21	\$56,870		\$56,870
Maintainer II	17-Jun-19	\$62,152		\$62,152
Maintainer II	beginning 1/26	\$51,133		\$51,133
Seasonal Maintainers				\$14,270
10137-51610 Park Maintenance Total				\$544,878

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

1000 Series PERSONNEL

BEACH OPERATIONS 7/1/25 - 6/30/26

Gatehouse M-F 8am-4pm 8 hrs/day 2 shifts
Sa-Su 8am-4pm 12/hrs/day 3 shifts/Additional staff from 10a - 2p

	<u>RATE</u>	<u>HOURS</u>	<u>TOTAL</u>
Gatehouse Attendants	\$17/hr	1,043	\$17,731
Gate supervisor	\$18.8957/hr	225	\$4,252

Waterfront Operations 12 weeks

Waterfront Supervisor	\$22.5320/hr	600	\$13,519
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40 hrs per week and 10 hours for scheduling, timecards/payroll = 50 hrs

Captain of Lifeguards

7/1/25 - 6/30/26: 8:45am - 5:15pm x 2 staff = 1,428 hrs	1,428	\$26,418
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Beach Lifeguards	\$18.50/hr	3,780	\$69,930
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7/1/25 - 6/30/26: 9:45am - 5:15pm x 6 staff = 3,780 hrs	Sub-Total	\$131,850
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PLAYGROUND PROGRAM 7/1/26 - 6/30/27: 30 days x 3hrs/day

Directors (CPR, First Aid, Med Distribution)	\$20.7201/hr	419	\$8,682
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Playground Assistants	\$17/hr	1331	\$22,627
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9am-12pm M-F	Sub-Total	\$31,309
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COMMUNITY CENTER 4pm to 8pm x 5days week

Monitor	8am-12pm Saturdays	24 total hours /week
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2025: 26 weeks x 24hrs/wk x \$17.5313	\$18.13	624	\$11,313
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2026: 26 weeks x 24hrs/wk		624	\$11,313
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Community Activities: 152 hrs in FY'24		152	\$2,665
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Weekend Rentals: 171 hours in FY'24		171	\$2,998
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Sub-Total			\$28,289
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WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

WATERFORD HIGH SCHOOL POOL OPERATIONS

Evening Lap Swim (Open and Lap Swim)

49 weeks x 10hrs/wk = 490hrs 6:30pm - 9pm

<i>Lifeguards</i>	\$18.50/hr	
2026: 245hrs x 2 guards		\$9,065
2027: 245hrs x 2 guards		\$9,065
<i>Pool Attendant</i>	\$17.121/hr	
2026: 245hrs		\$4,217
2027: 245hrs		\$4,217
<i>Supervisor</i>	\$20.4151/hr	
2026: 245hrs		\$5,002
2027: 245hrs		\$5,002
Sub-Total		\$36,568

Swim Lessons: Summer

2026: 26 days x 5hrs/day = 130 hrs

Supervisor/Coordinator (+10hrs for certs, hiring, etc.)

2026: 130hrs	\$20.4151/hr	\$2,795
<i>Water Safety Instructors - Mandated by Rec Cross</i>		
2026: 130hrs x 2WSI	\$18.00/hr	\$4,680
<i>Assistant Swim Instructors</i>		
2026: 130hrs x 13 staff	\$17.94	\$30,319
Sub Total		\$37,794

Swim Lessons: Winter

2026: 8days x 6hrs/day = 48hrs

<i>Supervisor/Coordinator</i>	\$20.4151/hr	x 48 hrs	\$1,032
<i>Water Safety Instructors</i>	\$18.00/hr	x 48hrs x 2 staff	\$1,728
<i>Assistant Swim Instructors</i>	\$17.9372/hr	x 48hrs x 13 staff	\$11,193
Sub Total			\$13,953

Special Use of Pool - Rental Revenue

Private Pool Parties/ ARC Events/Special Olympics

55 events @ 2hrs/event = 110hrs

<i>Supervisor</i>	\$20.4151/hr	
110hrs		\$2,145
<i>Lifeguards</i>	\$18.50/hr	
110hrs x 2 staff		\$4,070
Sub Total		\$6,215

Aquatics Director

salary position - 50 weeks/yr, 10hrs /week

2026: 25 weeks x 10hrs x \$21.4221/hr	\$5,356
2027: 25 weeks x 10hrs	\$5,356
Sub Total	\$10,712

10137 - 51620 Rec Program Personnel TOTAL:	\$296,690
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WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

10137 - 51810 Overtime

Summer/Fall 2026

**New bathrooms require additional afternoon cleaning throughout season- 1 shift =3hrs*

2 or 3 maintainers x 3hrs/each = 6 - 9hrs/day AND afternoon cleaning (3hrs) = 9-12hrs

July - 10 weekend days x 9hrs, <u>includes July 4th</u>	90
August - 8 weekend days x 9hrs	72
Waterford Day Parade - 3 hrs x 1 maintainers	3
September: 9 weekend days x 9hrs, <u>includes Labor Day</u>	82
October - 8 weekend days x 3hrs	24
October - Harvest Festival 2023 (2 maintainers x 5hrs)	10
November - 8 weekend days x 2hrs	16
November - Veterans Day Event	3

Sub Total 300

Winter 2026 - 2027

Snow Removal (Plowing, sidewalks, entrances, etc.)	45
Pearl Harbor Road Race: 4 hrs x 2 maintainers	8
JPH Tree Lighting - 4 hrs x 2 maintainers	8

Sub Total 61

Spring/Summer 2027

2 maintainers x 3hrs/each = 6hrs/day AND 1 maintainer afternoon shift (+3)=9hrs/day

April - 8 weekend days x 6hrs	48
May - 8 weekend days x 8hrs	64
May - Memorial Day - 2 maintainers x 3hrs + Afternoon cleaning shift	9
June - 10 weekend days x 9hrs	90

Sub Total 211

Additional Call-Out - After Hours

Vandalism and Damage, Restroom Malfunctions,	30
Special Projects: ballfield overhaul, etc.	50
Opening Day & Graduation at BOE, etc.	80

Sub Total 80

Total Maintenance Hours 652

Average Overtime Rate = \$46.43 x 652 hours TOTAL \$30,272

Clerical Overtime

12 Commission Meetings avg	
Clerical Overtime Rate = \$51.65 x 2hrs x 12 meetings	\$1,240
Sub Total	\$1,240

10137 - 51810 Overtime Total \$31,512

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

10137 - 51910 Fringe Benefits

1303 Union Maintainers	
Clothing: 8 maintainers x \$500	\$4,000
Seasonal Maintainers: 1 x \$150	\$150
Meal Allowance	\$450
Administration: 3 x \$75	\$225
10537 - 51910 Fringe Benefits Total	\$4,825

10137 - 51920 FICA

51110: Administration	\$252,757
51210: Clerical	\$96,025
51220: Custodial	\$0
51610: Maintenance	\$544,878
51620: Programs	\$296,690
51630: Summer Jobs For Minors	\$0
51810: Overtime	\$31,512
51910: Fringe Benefits	\$4,825
	Total
	\$1,226,687
10137 - 51920 FICA Total:	Total x .0765
	\$93,842

1000 SERIES TOTAL:

\$1,320,529

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

2000 SERIES:

SERVICES

10137 - 52010 Advertising

Bid postings for Capital Improvement Projects Planned: 4 x \$340 \$1,360

10137 - 52010 Advertising	TOTAL	\$1,360
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10137 - 52020 Postage Backup p.23

Program Booklets: Distributed 3x/yr, approx. 9,600 copies ea. mailing, avg. \$2,055 ea. \$6,165

Ad fees pay for production. All Town Depts. Can place info in booklets.

Mail: 2yr/24 month avg = \$82/month = \$984 w/ \$16 additional for specialty mailing \$1,000

10137 - 52020 Postage	TOTAL	\$7,165
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10137 - 52040 Service Contracts

Copier/Fax Machine \$1,484

Pond & Lake Aquatic Treatments \$1,500

NEW: Gantry Inspection WBP Garage \$962

NEW: ASCAP Music Licensing \$445

Pre-Employment Drug Tests: \$57 (3 seasonal) \$171

Program Instructor Background Checks: All 18+ need checks @ \$41.12 (10 in 2025) \$411

Dedrick Field Irrigation winterization: Maxum backup p.22 \$168

Fire Extinguisher Service: 27 extinguishers (buildings, vehicles) x \$9.50 (Shipmans) \$257

Fire Extinguisher Inspections (2 @ \$90) \$180

Sub Total \$5,578

Community Center Shared Costs w Senior Services

Quarterly Fitness Room Inspections/Equipment - CIRMA \$425

Basic Cable Service- Atlantic Broadband \$466

Sub Total \$891

10137-52040 Service Contracts Total	\$6,469
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10137 - 52050 Association Education

Memberships: Discounted programs, quarterly journal updates, data collection

National Recreation and Parks Association (NRPA) \$470

Connecticut Recreation and Parks Association (CRPA) \$315

New England Parks Association \$175

Park Management Seminars \$700

New England Sports Turf Managers Association \$100

NRPA/CRPA/CPA Training Sessions - Maintenance \$950

(Continuing Education credits required to maintain licenses)

10137 - 52050 Association Education Total	\$2,710
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WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

10137 - 52080 Telephone

Cell Phone Service (4)	\$176 avg x 12 months	\$2,112
Hot Spot credit card reader	\$31 avg x 12 months	\$372
Robo Painter GPS Satellite	\$31 avg x 12 months	\$372
10137 - 52080 Telephone Total		\$2,856

10137 - 52380 Programs

Adaptive/Modified Programs and Speical Olympics Initiatives	\$3,000
Program Supplies - Playground, CC	\$1,750
Sub Total	\$4,750

Program Clothing

Waterfront and Pool Lifeguards

Male swim suits: 30 x \$32/suit	\$960
Female suits: 30 x \$42/suit	\$1,260
Summer Personnel Staff Shirts: 6 dozen x \$12/shirt	\$864
(Gatehouse, Playgrounds, etc.)	
Sub Total	\$3,084

Safety Training: American Red Cross - Certificates - Swim Lessons, etc.

\$1,300
Sub Total
\$1,300

10137 - 52380 Program Total	\$9,134
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10137 - 52390 Co-Sponsored Programs

American Legion	\$1,805
Babe Ruth	\$4,750
Community Band	\$3,850
Football/Cheerleading	\$6,006
Lacrosse	\$4,500
Little League	\$11,390
Pre-Teen Basketball	\$4,061
Soccer	\$5,187

10137 - 52390 Co-Sponsored Programs Total	\$41,549
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WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

10137 - 52420 Maintenance of Properties

Materials:

Beach/Mason Sand- Lombardi Quote attached

Pricing:	\$29/ton	
Waterford Beach Park - Volleyball and Horseshoes	24 ton	\$696
SUB TOTAL		\$696

Loam - Daniels quote

Pricing:	\$29.50/yd	
Stump grinding repair	avg. 58 yds/year	\$1,624
Repairs around Gazebo		
Athletic Fields: top dressing		
Park area repair - re-seeding/ruts/etc.		
Trenching		
SUB TOTAL		\$1,624

Clay: Dura-Edge Quote

Pricing:	\$143/ton	
Leary Baseball	24 ton	\$3,432
Vets Memorial Field	24 ton	\$3,432
SUB TOTAL		\$6,864

Stone Dust: Kobyluck quote

Pricing:	\$23.98/Ton	
Leary Softball	avg 48 tons/year	\$1,079
Lisa Dedrick Field (Cohanzie)		
Ridgewood Park walkways		
SUB TOTAL		\$1,079

Marking Lime: Site One -state contract

Pricing:	\$10.81/Bag	
Civic Triangle/Vets Memorial Field	30 Bags	\$324
Leary Baseball, Softball	40 Bags	\$432
Lisa Dedrick Field (Cohanzie)	5 Bags	\$54
SUB TOTAL		\$810

Turf Field Conditioner

Pricing:	\$26.88/bag	
Leary BB/SB	25	\$672
Vets Softball	15	\$403
SUB TOTAL		\$1,075

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

Grass Seed: Tom Irwin - CCROG #714 in backup

Pricing:	\$5.23/lb	
Civic Triangle (JPH, Gazebo, Library, etc.)	240lbs.	\$1,255
Vets Memorial Field	150 lbs	\$785
Leary Baseball, Softball, Soccer	350 lbs	\$1,831
Lisa Dedrick Field (Cohanzie)	125 lbs	\$654
Veteran's Memorial Park	100 lbs	\$523
Waterford Beach Park	150 lbs	\$785
	SUB TOTAL	\$5,833

Marking Paint: Pioneer (State Contract #18PSX0319)

Bright Stripe WHITE	25	63.35	\$1,584
Bright Stripe RED (multi-purpose fields)	15	103.65	\$1,555
Airless Throat Seal Oil	1	25.24	\$25
Airless Pump Conditioner	1 qt	26.39	\$27
Shipping & Handling		398.15	\$398
Parking Lots	25	\$26.79	\$670
CC, Vets, Dedrick, Mago			
Leary and WBP completed in FY'26			
	SUB TOTAL		\$4,259

Fertilization - Tom Irwin, Site One, etc. - CCROG Contract in backup \$14,000

Synthetic and Various Blends

Leary Baseball, Softball, Soccer		
Lisa Dedrick Field (Cohanzie)		
Stenger Park		
WBP Grub Control - NEW		
Veteran's Memorial Field		
ADDED 2 ballfields in QH.		
	SUB TOTAL	\$14,000

Soil Tests Tom Irwin administers

Pricing:	\$45/Test	
Vets Memorial Field		\$45
Leary Baseball, Softball, Soccer		\$135
Lisa Dedrick Field (Cohanzie)		\$45
	SUB TOTAL	\$225

Playground Surfacing:

Pricing:	CT Mulch Quote	\$30.00/yard	
Leary Park (+ Playground Safety Mat Replacment)	32 yards		\$960
Lisa Dedrick Field (Cohanzie)	25 yards		\$750
Veterans Playground	15 yards		\$450
Waterford Beach Park	25 yards		\$750
	SUB TOTAL		\$2,910

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

Bark Mulch CT Mulch Quote

Pricing: Gardens	\$30/yard	
Civic Triangle - Town Hall,PD, YSB, JPH, etc.	45 yards	\$1,350
Leary Flag bed	5 yards	\$150
JPH Wetland and Rose gardens	25 yards	\$750
Veterans Memorial Park	10 yards	\$300
Waterford Beach Park	25 yards	\$750
		SUB TOTAL \$3,300

Sod (Field Repair for infield)	\$0.51/sf	
Dedrick softball field	1000 sf	\$510
Leary Softball	1500 sf	\$765
		SUB TOTAL \$1,275

Gravel: Kobyluck quote attached	\$22.50/ton	
Leary Park Access Road (rain storm washouts)	20 ton	\$450
Library Back walk into Historic District	5 ton	\$113
Stenger Farm Park parking lot + access road	60 ton	\$1,350
Veteran's Maintenance Garage (driveway)	20 ton	\$450
Waterford Beach Park (pavilion roadway,drop off, etc.)	40 ton	\$900
		SUB TOTAL \$3,263

Plantings		
Leary Park Flag bed		\$250
Continue JPH wetland garden - AHJ Pollinator/wetland garden		\$400
QH Green Blue or Norwegian Spruce balled and burlapped for holiday lightings		\$350
JPH Rose maint compost-fertilizer		\$175
WBP gardens		\$100
Town Hall		\$200
Vets Memorial		\$100
		SUB TOTAL \$1,575

Fence Repair		
<i>Chain Link</i>		\$1,000
Leary Park Softball Gates (2)		
Veterans Softball Field - gate opening Boston Post Road		
Safety Rail Covers: QH Field replacement		
<i>Dune Fencing</i>		\$900
WBP and PB		
<i>Split Rail</i>		\$1,800
Ridgewood Park		
Jordan Park House		
Stenger Park		
Waterford Beach Park		
		SUB TOTAL \$3,700

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

Baseball and Softball Field Products

New Batters Box Template	1	480	\$480
Ballfield Bases - full set	1	270	\$270
Home Plate	2	\$120/ea	\$240
Leary pitchers tarp			\$1,000
		SUB TOTAL	\$1,990

Basketball/Soccer/Tennis Court Maintenance - BSN Sports

Leary Park

Soccer Net	1	\$230/ea	\$230
Basketball Goal/Rim	0	\$300/ea	\$0
Basketball Nets	6	\$12.99/ea	\$78
Pickleball Nets	3	\$200/ea	\$600
Tennis Nets:	1	\$200/ea	\$200

Quaker Hill

Tennis Courts (2)	1	\$200/ea	\$200
Basketball Nets	4	\$12.99/ea	\$52

Town Hall

Basketball Nets (6 Hoops)	18	\$12.99/ea	\$234
Basketball Goal/Rim	0	\$300/ea	\$0

Waterford Beach Park

Tennis Courts (2)	1	\$200/ea	\$200
Pickleball Nets	2	\$200/ea	\$400
		SUB TOTAL	\$2,194

Port-A-John Rental

Pricing: Clean RestRoom Rentals

ADA Handicapped Accessible (H) \$175/month

Standard (S) \$160/month

Grimsey Beach: Save The River Save The Hills Regatta: weekend H \$275
\$175 for unit and \$100 delivery/pickup

Leary Park *Tennis and Pickleball - Nov - Mar* H \$1,013

Pleasure Beach 2026: 2 mo. / 2027: 3 mo. S \$938

Waterford Beach Park *Tennis and Pickleball - Upper WBP - 12 mo* H \$2,172
Lower WBP Nov-Mar: 5 months H \$1,013

Pick Up & Delivery Fees \$50 delivery/\$50 pick up

4 seasonal require delivery and p/u each: 4 x \$100=\$400

SUB TOTAL \$5,811

Leary Park meter pit replacement - quote attached

New Park Signage - Leary, Stenger Farm, Civic Triangle, WBP - Main signs

\$2,900

\$3,000

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

Board of Education

Bark Mulch - Dark Cedar	CT Mulch	Pricing \$30/yard	\$5,340
<i>Waterford High School</i>		avg. 178 yards/annually	
<i>Clark Lane</i>			
<i>Great Neck</i>			
<i>Oswegatchie</i>			
<i>Quaker Hill</i>			

SUB TOTAL \$5,340

Sod (Field Repair for infield)	\$0.51/sf	
<i>Waterford High School Baseball Warning Track</i>	2,500 sf	SUB TOTAL \$1,275

Soil Tests Tom Irwin	\$45/Test	
<i>Waterford High School</i>	2 tests	\$90
<i>Clark Lane Middle School</i>	1 tests	\$45
<i>Great Neck</i>	1 tests	\$45
<i>Oswegatchie</i>	1 tests	\$45
<i>Quaker Hill</i>	1 tests	\$45

SUB TOTAL \$270

Field Plates, Bases, Safety Hardware (Pioneer Quote - State Contract)

<i>Ballfield bases</i>	1	\$270/ea	\$270
<i>Home Plate</i>	1	\$120/ea	\$120

SUB TOTAL \$390

Fertilization

<i>Waterford High School</i>	Tom Irwin	Various	
<i>Clark Lane Middle School</i>		Organic	
<i>Great Neck</i>		Organic	
<i>Oswegatchie</i>		Organic	
<i>Quaker Hill</i>		Organic	

SUB TOTAL \$14,000

Marking Paint:

	Pioneer		
Bright Strip White	75	63.35/ea	\$4,751.00
Bright Stripe Red	5	103.65/ea	\$518.00
<i>Clark Lane - Soccer - Lacrosse - Softball - Lap Lines</i>			
<i>Elementary School fields (flag football, lap lines, etc.)</i>			
<i>WHS - Field Hockey - Lacrosse - Football - Soccer - T&F</i>			

SUB TOTAL \$5,269

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

Board of Education

Grass Seed:	\$5.23/Pound	
<i>Fall and Dormant Seeding</i>	1,000 lbs/annually	\$5,230
<i>Athletic Fields and Open Space play</i>		
<i>CLMS - GN - OSW - QH - WHS</i>		
	SUB TOTAL	\$5,230

Marking Lime:	\$10.81/Bag	
<i>Waterford High School Baseball Field</i>	40 bags	\$432
	SUB TOTAL	\$432

Clay:	\$143/ton	
<i>Waterford High School Baseball Field</i>	24 ton	\$3,432
<i>QH School Fields (2)</i>	30 ton	\$4,290
	SUB TOTAL	\$7,722

Stone Dust	\$23.98/ton	
<i>WHS Warning track</i>	24	\$576
<i>QH School Field (1) and Warning Track (3)</i>	24	\$576
	SUB TOTAL	\$1,152

Plantings		
<i>CLMS erosion control mats</i>		\$1,200
<i>QH Back landing garden</i>		\$250
<i>WHS circle entrance and main entrance gardens</i>		\$250
	SUB TOTAL	\$1,700

Loam	\$29.50/yd	
<i>Rut Repair</i>	75 yds/annually	\$2,213
<i>Top Dressing</i>		
<i>Infield/Outfield athletic field repairs</i>		
<i>Open space play areas at elemenary schools</i>		
<i>CLMS-GN-OSW-QH-WHS</i>		
	SUB TOTAL	\$2,213

Turfacer Field Conditioner	\$26.88/bag	
<i>WHS</i>	40	
<i>10137-52420 Sub Total</i>	\$114,451	
	SUB TOTAL	\$1,075

10137 - 52420 Total		\$185,608
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Sales Order

Order No.: SO-275762
Order Date: 12/4/2025
Delivery Date: 12/4/2025
Customer ID: TO9373
Currency: USD
For: Josh Therrien

Pioneer Athletics
4529 Industrial Parkway
Cleveland, OH, 44135
Phone: 800-877-1500
Web: www.pioneerathletics.com

SHIP TO:

TOWN OF WATERFORD
15 ROPE FERRY RD
WATERFORD CT 06385-2806
Attn: Josh Therrien

BILL TO:

TOWN OF WATERFORD
RECREATION & PARKS
15 ROPE FERRY RD
WATERFORD CT 06385-2806

CUSTOMER P.O. NO.

Quote

TERMS

NET 15

NO.	ITEM	QTY.	UOM	PRICE	EXTENDED PRICE
1	ATHW5: BRITE STRIPE WHITE 5 GL.	42.0000	EA	63.3500	2,660.70
2	ATHRED5: BRITE STRIPE RED 5 GL.	6.0000	EA	103.6500	621.90
3	CH-BH88: PRO BURY ALL HOMEPLATE (WOOD BOTTOM)	1.0000	EA	145.4000	145.40
4	CH-BH87: PRO ANCHORED HOMEPLATE	1.0000	EA	120.0000	120.00
5	CH-M501: PRO ANCHOR BASE SET	1.0000	EA	270.0000	270.00

NOTE: Plus Shipping
CT State Contract #25PSX0007

Total Weight (LB):

3010

Sales Total: 3,818.00
Freight & Misc.: 0.00
Tax Total: 0.00
Total (USD): 3,818.00

☐ Bark mulch dark cedar	\$30/yard
☐ Home Plates (wood bottom)	\$145.40/each
☐ Home Plate (anchors)	\$120/each
☐ Bases w/ anchors	\$270/set
☐ White Paint	\$63.35/5 gallon
☐ Red Paint	\$103.65/5 gallon
☐ Dura Edge Clay	\$143/ton
☐ Mix Clay	\$99/ton
☐ Guide Line	\$5.93/bag
☐ Turface (gamesaver)	\$26.88/bag
☒ Stone Dust	\$ <i>2067/ton</i>
☒ Loam	\$30/yard
☐ 3/4" Stone	\$22.50/ton
☐ Parking Lot Paint	\$145.36/5 gallon
☐ Playground Mulch	\$30/yard + \$350 delivery
☐ Mason Sand	\$34.5/ton
☐ Process Gravel	\$

*Noway
Blue Spruce*

WATER & SEWER SPECIALTIES L.L.C.

131 BROWNSTONE AVE.
PO BOX 414
PORTLAND, CT 06480

E-mail

info@waterandsewerspecialties.com

Quote

Date

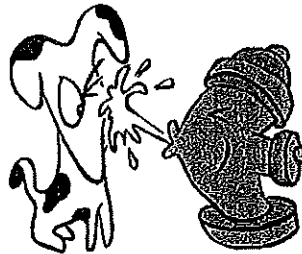
Quote #

12/5/2025

15928

Name / Address

Waterford WPCA
15 Rope Ferry Road
Waterford, CT 06385



Home of "Meter Pit Man"

Attn:

Josh Therrien

Description	Qty	Cost	Total
1 1/2" Veolia Spec Meter Pit Complete New London/Waterford CT	1	3,850.00	3,850.00
1 1/2" CTS Compression x FIP Adapter NL	2	125.00	250.00
Shipping & Handling	1	100.00	100.00
Quote Valid thru Calendar 2026			
jtherrien@waterfordct.org			
Phone #	Fax #	QUOTE IS VALID FOR 15 DAYS	
860-342-5318	860-342-4445	Total: \$4,200.00	

Statement

Date

10/10/2025

1112 Federal Road
Brookfield, CT 06804

To:

Town of Waterford
S. Olsen
15 Rope Ferry Rd
Waterford, CT 06385

Amount Due

\$5,030.00

Date	Transaction	Amount	Balance		
07/01/2025	INV #69751. Due 07/01/2025. Orig. Amount \$1,450.00. --- Pond and Lake Treatment, 1 @ \$1,450.00 = 1,450.00 --- Tax: Tax CT Exempt @ 0.00 = 0.00	1,450.00	1,450.00		
07/31/2025	INV #70710. Due 07/31/2025. Orig. Amount \$895.00. --- Pond and Lake Treatment, 1 @ \$895.00 = 895.00 --- Tax: Tax CT Exempt @ 0.00 = 0.00	895.00	2,345.00		
08/13/2025	INV #71184. Due 08/13/2025. Orig. Amount \$895.00. --- Pond and Lake Treatment, 1 @ \$895.00 = 895.00 --- Tax: Tax CT Exempt @ 0.00 = 0.00	895.00	3,240.00		
09/12/2025	INV #71760. Due 09/12/2025. Orig. Amount \$895.00. --- Pond and Lake Treatment, 1 @ \$895.00 = 895.00 --- Tax: Tax CT Exempt @ 0.00 = 0.00	895.00	4,135.00		
09/24/2025	INV #71996. Due 09/24/2025. Orig. Amount \$895.00. --- Pond and Lake Treatment, 1 @ \$895.00 = 895.00 --- Tax: Tax CT Exempt @ 0.00 = 0.00	895.00	5,030.00		
CURRENT	1-30 DAYS PAST DUE	31-60 DAYS PAST DUE	61-90 DAYS PAST DUE	OVER 90 DAYS PAST DUE	Amount Due
0.00	1,790.00	895.00	895.00	1,450.00	\$5,030.00

Phone #

Fax #

E-mail

Web Site

203-885-0184

203-885-0873

pondconnection@gmail.com

www.thepondconnection.com



Town of Waterford
Beach Park Shop
305 Great Neck Shop
Waterford CT 06385

May 20, 2025
Quote 11761

Subject: Service Agreement for 2025 Annual Crane & Hoist Inspections

Regarding the above, we are pleased to offer our Service Agreement contract as follows:

All inspections will be conducted in accordance with the applicable requirements of:

NEC	National Electrical Code
ANSI/ASME	American National Standard Institute/The American Society of Mechanical Engineers
CMAA	Crane Manufacturers Association of America
OSHA	Code of Federal Regulations, Title 29, Part 1910, Section 179(1910.179)

WORK TO BE PERFORMED WILL BE A VISUAL INSPECTION OF:

Hooks, latches, hoist ropes or chains, reeving, pendant cables and control stations, power cords, air lines, valves and couplings for leakage, function check of limit devices and operating mechanisms for proper adjustment or unusual sounds; evidence worn, corroded, cracked, or distorted parts such as load blocks, evidence of damage to hook retaining nuts or collars and pins' evidence of damage or excessive wear of load sprockets, idler sprockets, and drums or sheaves; evidence of excessive wear on motor or load brake; function labels on pendant control stations for legibility; and end connections.

MINOR REPAIRS AT TIME OF INSPECTION

All minor repairs, which can be accomplished in a small amount of time, will be made during the inspection. This would include replacement of contact shoes, installation of ANSI labels, tightening of bolts and screws, etc. You would be charged for parts only.

MAJOR REPAIRS AT TIME OF INSPECTION

On large repairs requiring additional service time; parts, labor and mileage would be invoiced accordingly.

SCHEDULING

Inspection and service would be done annually, semi-annually, quarterly, or monthly depending on usage of equipment, and customer requirements.

SERVIC

Annual Crane and Hoist inspection:

TOTAL NET PRICE \$961.30Tow

If proposal is accepted, please email po to: skerski@ctcrane.com

CREDIT CARD PAYMENTS WILL HAVE ADDITIONAL 6% ADDED TO INVOICE

Price does NOT include changing oils or opening any gearboxes for internal inspections.

Price based on normal working hours, normal wages

Taxes, Lift Rental if Applicable not included in above pricing

After the inspection is completed, you will receive a computer-generated report for each crane system with a list of needed repairs.

EMERGENCY REPAIR SERVICE

The major advantage to having a Service Agreement, a scheduled inspection and adjustment of brakes, components, and the assurance of proper lubrication, is to prevent failure, improving safety and reducing downtime.

You will receive a computer-generated copy of each inspection report and

A copy of all inspection reports is kept on file for insurance purposes.

If you require any additional information, please do not hesitate to call our office. Thank you for the opportunity of servicing you. You will find our prices competitive and our service prompt.

Very truly yours,

CT CRANE & HOIST SERVICE, INC.

PROPOSAL ACCEPTED BY:

Please sign and return if decision is made to accept proposal.

Sandy Kerski

DATE: _____

PO# _____

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

10137 - 53010 Office Supplies

Beach Stickers	3,400 x \$0.40	\$1,360
Wrist Bands		\$158
Misc: Calendars, Signage, Pens, pads, File Folders, newspaper, etc.		\$967
10137-53010 Office Supplies Total:		\$2,485

10137 - 53020 Other Supplies

Disposal fees for removal of debris not accepted by Transfer Station/Miner Lane Dump		\$500
Facility Repairs and Maintenance		
Paint and Paint Supplies for Indoor/Outdoor use		\$2,500
tables, walls, posts, covers, grafitti removal		
Replacement & Repair of Locks and Keys		\$800
Gas Can Replacements: OSHA, 2 x \$90		\$180
Light Bulbs & Flouresents: Shops(2), Restrooms, JPH, Parks		\$650
Safety Gear Replacement (ANSI)-Hearing/Eye/Work Gloves/PPE		\$1,500
Carpenter Supplies/Lumber::	picnic tables, event projects, foot bridges, planters	\$3,000
Designate Swimming Areas (Buoys, Lines, Etc.)-NEW ROPE BUOYS D.E.E.P.		\$1,500
Dog Park bags: Bow Wow Waste: 36 cases at @ \$50/ea		\$1,800
Leary, WBP, Vets, Dog Park,		
First Aid Supplies::	Re-stock Vets & WBP Garages, Comm. Center, and all 8 fleet vehicles	\$750
Wood Processer rental for Wood Row	\$1,895 per week x 2 weeks	\$3,790
Replacement Hand Tools	rakes, shovels, tampers, snips	\$2,000
Replacement Power Tools	drills, weedwhackers, blowers, chainsaws	\$2,500
Plumbing Supplies: Water meters, repairs to 3 facilities and 2 portable units		\$2,350
Dedrick irrigation repairs - Mago Pt backflow preventer		\$3,500
Flag Replacements	7 locations- avg. 12 American, 6 state annually	\$600
Supplies (Hardware, Cement, Roofing, etc.)	Home Depot, Cash True Value, ACE	\$7,500
Electrical Supplies/Repairs: AED servicing, shop lighting		\$1,500
SUB TOTAL		\$36,920

Custodial	Per Case/ Unit	Quantity	Total
Toilet Tissue	\$62.75	14	\$879
Go-Jo Hand Cleaner	\$82.54	2	\$165
Steel Saks, Trash Can Liners (Large)	\$56.26	40	\$2,250
Trash Can Liners (Small)	\$36.72	20	\$734
Brown Roll Paper Towels	\$35.30	10	\$353
M Fold Towels	\$34.49	1	\$34
Disinfectant Spray	\$44.00	1	\$44
Paper Towels	\$37.10	4	\$148
Water Cooler	\$55.00	2	\$110
Nitrile Gloves	\$45.64	10	\$456
SUB TOTAL			\$5,173

WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

10137-53080 Maintenance Of Vehicles

<u>Maintenance Vehicles</u>	<i>Miles</i>	
R-8 2016 Chevrolet Silverado Pick Up	41,905	44,632
R-9 2020 GMC Sierra Dump Truck	34,109	40,049
R-10 2014 Chevrolet 2500 Pick Up	81,453	2,962
R-11 2015 Chevy Silverado 3500 Dump	46,449	49,873
R-14 2022 Ford F-450 Dump Truck	13,696	19,599
R-15 2020 Ford F-250 Pick Up	28,438	41,160
R-16 2020 Ford F-250 Pick Up	34,204	
R-17 2023 Can-Am HD10 UTV	603	1,526
SUB TOTAL		\$14,000

<u>Tractors/Mowers</u>	<i>Hours</i>	
P51- 2024 Kubota L6060 HSTC	84	325
P53-2016 Toro Groundmaster 4100	1,847	1,963
P54- 2017 Ferris IS 5000 Mower	1,500	1,706
P55- 2016 Toro Groundmaster 4100	1,292	1,388
P59- 2019 Kubota L6060 Tractor w/Loader	2,313	2,573
P60- 2024 Ventrac 452ON	113	306
P61- 2014 Kabota L4760 GST Tractor w/Loader	3,097	3,254
P62- 2024 Toro Groundmaster 7200 6' Mower	1	318
P63- 2016 Toro Groundmaster 7200 6' Mower	2,047	2,175
P65- 2022 Ventrac Utility 452OZ	374	583
P74- 2016 Toro Sand Pro 3040	1,264	1,383
SUB TOTAL		\$7,000

Other

Trailers(6), Snow Blower(1), Sod Cutter, Top Dresser,
Infield Machine, Leaf Vacs(2) Push Mower (1), Grass Trimmers (7),
Back-Pack Blowers (5), Chain Saws (6), Snow Plows(5), Salt Spreader (2)

SUB TOTAL \$3,500

10137-53080 Maintenance of Vehicles Total:	\$24,500
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10137-53090 Fuels and Lubricants

	<i>FY'25</i>	<i>FY'26</i>	<i>FY'27</i>
Unleaded: 6,050 gallons @ \$2.0545	6,500 (\$2.86)	5,768 (\$2.19)	\$12,430
Diesel: 1,675 gallons @ \$3.06	2,900 (\$4.35)	1,650 (\$3.06)	\$5,126
Hydraulic Brake, Transmission, Oil, etc.	500	500	\$500

10137-53090 Fuels and Lubricants Total:	\$18,056
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10137 - 5300 Series Total	\$87,854
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	Mileage/Hours Spreadsheet												2025					
	Jan	Feb	March	April	May	June	July	Aug	Sept	Oct	Nov	Dec						
Equipment																		
R8	41905	41982	42146	42367	42959	????	43177	43601	43988	44213	44444	44632						
R9	34109	34816	35470	36177	36734	37200	37798	37977	38556	39040	39739	40049						
R10	81453	81825	RED LINE	RED LINE	RED LINE	RED LINE	363	1000	1348	2054	1560	2962						
R11	46449	46535	AT PW	47328	47845	48128	48449	48794	49084	49451	49703	49873						
R14	13696	14479	15182	15803	16419	16787	17068	17713	18130	18595	19312	19599						
R15	28438	28943	29772	30370	30907	31700	32305	32872	33457	34004	34678	41160						
R16	34204	34853	35687	36320	36900	37642	38220	38775	39807	40330	40593	41160						
R17	603	620	626.2	675.5	771.7	896	1014.7	1100.4	1248	1337	1469	1526						
P51	84.3	155	224.6	256	275.8	281.1	290	295	297	309.5	320	325						
P53	1847	1847	1847	1847	1853	1876	1916	1936.5	1942	1951	1963	1963						
P54	1500	1501	1501	1501	1515	1569	1610	1650	1667	1677	1688	1706						
P55	1292	1292	1292	1292	1294	1309	1342	1358	1370	1380	1388	1388						
P59	2313	2313.5	2336.5	2348	2363.5	2403	2448.6	2490	2548	2553.5	2559	2573						
P60	112.5	127.5	127.5	128.6	138.8	173.8	197.7	226	247	277.5	295	306						
P61	3097	3107	3122	3156	3163.8	3167.7	3172	3187	3196	3222.5	3238	3254						
P62	1.4	1.5	1.5	1.5	34.7	103.1	163.7	213	252	286	305	318						
P63	2047	2048	2048	2048	2053	2092	2117.6	2125.6	2132	2146	2175	2175						
P65	374	379	406	422.8	435.6	471.9	505.6	521.6	537	558	572	583						
P74	1264	1264	1264	1275.5	1298	1320	1337	1351	1356	1377	1382	1383						

Recreation & Parks Month By Month Fuel Usage FY'25

June	DIESEL	271.81	2.7392	\$	744.54
May	DIESEL	173.68	2.7392	\$	475.74
April	DIESEL	78.56	2.7392	\$	215.19
March	DIESEL	77.58	2.7392	\$	212.51
February	DIESEL	39.58	2.7392	\$	108.42
January	DIESEL	57.40	2.7392	\$	157.23
December	DIESEL	56.74	2.7392	\$	155.42
November	DIESEL	37.88	2.7392	\$	103.76
October	DIESEL	128.66	2.7392	\$	352.43
September	DIESEL	194.13	2.7392	\$	531.76
August	DIESEL	273.65	2.7392	\$	749.58
July	DIESEL	294.40	2.7392	\$	806.42
		1684.07		\$	4,613.00

June	GASOLINE	574.82	2.6994	\$	1,551.67
May	GASOLINE	571.71	2.6994	\$	1,543.27
April	GASOLINE	507.52	2.6994	\$	1,370.00
March	GASOLINE	420.04	2.6994	\$	1,133.86
February	GASOLINE	534.13	2.6994	\$	1,441.83
January	GASOLINE	624.75	2.6994	\$	1,686.45
December	GASOLINE	632.44	2.6994	\$	1,707.21
November	GASOLINE	468.68	2.6994	\$	1,265.15
October	GASOLINE	544.85	2.6994	\$	1,470.77
September	GASOLINE	541.63	2.6994	\$	1,462.08
August	GASOLINE	565.71	2.6994	\$	1,527.08
July	GASOLINE	64.92	2.6994	\$	175.25
		6051.20		\$	16,334.61

Dylan McNamara

From: Kimberly Allen
Sent: Friday, December 12, 2025 3:40 PM
To: Department Heads
Subject: RE: Gasoline Costs

I apologize. I did not include all the applicable taxes in the price per gallon. The correct figure to use for budgeting for FY27 is below.

\$2.0545

Kimberly Allen
Director of Finance
Town of Waterford
15 Rope Ferry Road
Waterford, CT 06385
kallen@waterfordct.org
860.444.5840



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From: Kimberly Allen
Sent: Friday, December 12, 2025 2:37 PM
To: Department Heads <depheads@waterfordct.org>
Subject: Gasoline Costs

All,

We locked in our gasoline costs per gallon today for FY27. The rate to use is \$2.0478 for your FY27 budget requests.

Thank you.

Kimberly Allen
Director of Finance
Town of Waterford
15 Rope Ferry Road
Waterford, CT 06385
kallen@waterfordct.org
860.444.5840

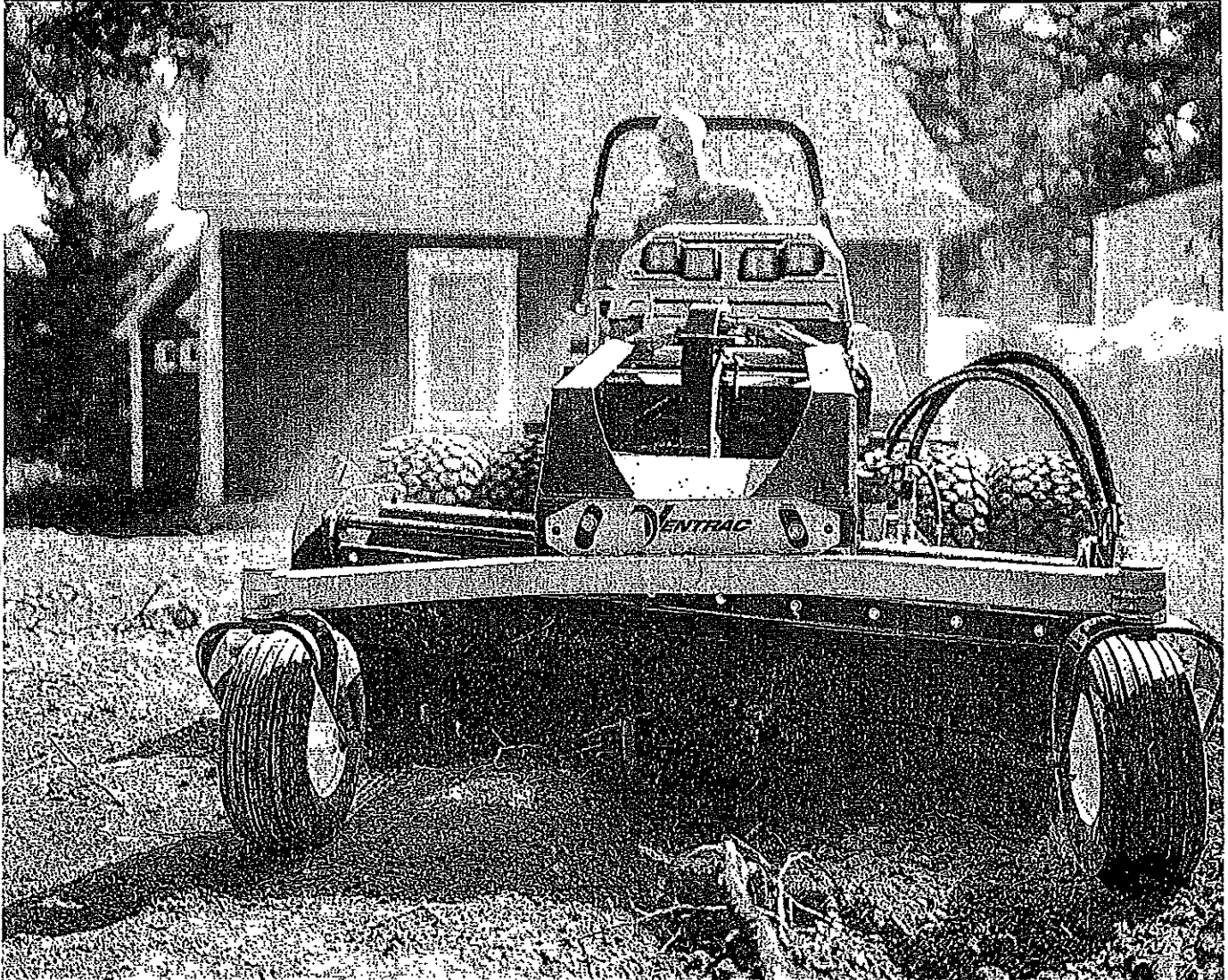


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WATERFORD RECREATION AND PARKS COMMISSION FISCAL YEAR 2027 BUDGET

Ventrac Power Rake attachment	\$8,997
10137-54020 Equipment Total:	<u>\$8,997</u>
1000 Series	\$1,324,835
2000 Series	\$184,710
3000 Series	\$91,367
4000 Series	\$8,997
Recreation and Parks FY 2026 Budget Total:	<u>\$1,609,909</u>

VENTRAC



Prepared For:

Sold & Serviced by:

Ryan McNarmara
Waterford Recreation and Park
15 Rope Ferry Road
Waterford, CT 06385
860 444 5881

Turf Products LLC
Brian Pope
157 Moody Road
Enfield, CT 06082
Phone: 860-395-6936

**TOWN OF WATERFORD
PROPOSED REVENUE BY DEPARTMENT
GENERAL FUND
2026-2027 FISCAL YEAR**

All revenues from each department must be listed in the following categories. Please add any revenue lines that are not listed below.

DEPARTMENT: Recreation & Parks

LINE ITEM	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 YTD	2026-2027 PROPOSED	VARIANCE
Beach Admission Fees	158,730	222,520	129,753	113,542	160,000	30,247
Program/Registration Fees	29,155	28,632	21,510	28,850	27,000	5,490
Rentals	19,807	30,726	6,833	19,208	33,000	26,167
TOTALS	207,692	281,878	158,096	161,600	220,000	61,904



Pricing Quote

Quote #: 110800-1002
Contract #: 112624-TTC

Date Quoted: December 19, 2025
Quote Expires: January 19, 2026

Prepared For:

Ryan McNamara
Waterford Recreation and Park
15 Rope Ferry Road
Waterford, CT 06385
860 444 6881

Prepared By:

Turf Products LLC
Brian Pope
157 Moody Road
Enfield, CT 06082
Phone: 860-395-6936

Customer's Sourcewell Membership ID: 97487

Thank you for the opportunity to quote the following Ventrac product(s) for your review. I have added the items that we feel would best serve your needs. Please feel free to contact me with any questions.

QTY	Model #	Description	Sourcewell	Total
1	KG540 (39.55436)	Attachment: POWER RAKE KG, KG540 Power Rake	8,434.80	8,434.80
1	70.4164	Accessory: DUAL FRONT HYD AUX Kit, Dual Front Hyd Aux 4520/4500	572.00	572.00
			Subtotal	9,006.80

CHARGES

Other Charge: SET UP (5%) +450.34

TOTAL USD \$ 9,457.14



turf products
SINCE 1970



Revenue By Program

** Difference between GROSS and NET calculation is that NET uses CC (Net) value instead of CC (Gross) value

Registrants	Gross	Net	Cash	Check	CC (Gross)	CC (Net)	ACH (Gross)	ACH (Net)	Internal CC	Acct Credit	Refunds	Expenses
All Programs	982	\$33,488.00	\$33,488.00	\$4,352.00	\$29,865.00	\$29,865.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$1,089.00)	(\$825.00)
Adult Tennis Lessons												
17	\$610.00	\$610.00	\$40.00	\$120.00	\$450.00	\$450.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
AM Summer Swim Class												
36	\$990.00	\$990.00	\$60.00	\$655.00	\$300.00	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$25.00)	\$0.00
Baby and I (Infant to 3 yrs)												
10	\$380.00	\$380.00	\$0.00	\$0.00	\$420.00	\$420.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$40.00)	\$0.00
Baby and I (Infant to 3 yrs)												
11	\$410.00	\$410.00	\$0.00	\$80.00	\$370.00	\$370.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$40.00)	\$0.00
Baby and I (Infant to 3 yrs) - PM												
10	\$400.00	\$400.00	\$0.00	\$0.00	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Baby and I (Infant to 3 yrs) - PM												
10	\$400.00	\$400.00	\$0.00	\$0.00	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cactus Jack Basketball												
27	\$1,130.00	\$1,130.00	\$40.00	\$40.00	\$1,050.00	\$1,050.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cardio Sculpt Interval												
14	\$460.00	\$460.00	\$75.00	\$150.00	\$575.00	\$575.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$340.00)	\$0.00
CT Goju Kan Jr. Dragon Beginner Karate, 6-8 yrs												
4	\$396.00	\$396.00	\$0.00	\$0.00	\$396.00	\$396.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CT Goju Kan Lil' Beginner Karate, 3-5 yr												
13	\$758.00	\$758.00	\$0.00	\$0.00	\$817.00	\$817.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$59.00)	\$0.00

Revenue By Program

[illegible]

Level 2 Swim - 12:25PM

Level 2 Swim - 12:25PM	10	\$440.00	\$440.00	\$0.00	\$40.00	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 3 Swim - 1:30PM	11	\$440.00	\$440.00	\$0.00	\$0.00	\$440.00	\$440.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 3 Swim - 1:30PM	10	\$450.00	\$450.00	\$0.00	\$0.00	\$450.00	\$450.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 3 Swim - 10AM	10	\$420.00	\$420.00	\$40.00	\$40.00	\$340.00	\$340.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 3 Swim - 10AM	11	\$440.00	\$440.00	\$0.00	\$40.00	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 3 Swim - 11AM	10	\$430.00	\$430.00	\$0.00	\$0.00	\$430.00	\$430.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 3 Swim - 11AM	9	\$370.00	\$370.00	\$0.00	\$0.00	\$370.00	\$370.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 3 Swim - 12:25PM	10	\$430.00	\$430.00	\$40.00	\$0.00	\$390.00	\$390.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 3 Swim - 12:25PM	11	\$450.00	\$450.00	\$0.00	\$80.00	\$370.00	\$370.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 4 Swim - 1:30PM	10	\$400.00	\$400.00	\$0.00	\$80.00	\$320.00	\$320.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 4 Swim - 1:30PM	10	\$400.00	\$400.00	\$160.00	\$0.00	\$240.00	\$240.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 4 Swim - 10AM	9	\$380.00	\$380.00	\$0.00	\$40.00	\$340.00	\$340.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 4 Swim - 10AM	8	\$350.00	\$350.00	\$0.00	\$0.00	\$350.00	\$350.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Revenue By Program

Level 4 Swim - 11AM	6	\$250.00	\$250.00	\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 4 Swim - 11AM	5	\$210.00	\$210.00	\$0.00	\$0.00	\$210.00	\$210.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 4 Swim - 12:25PM	6	\$250.00	\$250.00	\$40.00	\$0.00	\$210.00	\$210.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 4 Swim - 12:25PM	6	\$260.00	\$260.00	\$0.00	\$40.00	\$220.00	\$220.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 5 Swim - 10AM	4	\$160.00	\$160.00	\$0.00	\$0.00	\$160.00	\$160.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 5 Swim - 10AM	7	\$290.00	\$290.00	\$0.00	\$40.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 5 Swim - 11AM	7	\$280.00	\$280.00	\$0.00	\$0.00	\$280.00	\$280.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 5 Swim - 11AM	6	\$250.00	\$250.00	\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 6 Swim - 1:30PM	7	\$290.00	\$290.00	\$0.00	\$0.00	\$290.00	\$290.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 6 Swim - 1:30PM	1	\$40.00	\$40.00	\$0.00	\$0.00	\$40.00	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 6 Swim - 12:25PM	2	\$90.00	\$90.00	\$0.00	\$0.00	\$90.00	\$90.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Level 6 Swim - 12:25PM	3	\$130.00	\$130.00	\$0.00	\$0.00	\$130.00	\$130.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Meditation/Chi Kung/Tai Chi	8	\$335.00	\$335.00	\$25.00	\$0.00	\$310.00	\$310.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Revenue By Program

[illegible]

Yoga on the Beach

[illegible]

Revenue By Program

** Difference between GROSS and NET calculation is that NET uses CC (Net) value instead of CC (Gross) value

Registrants	Gross	Net	Cash	Check	CC (Gross)	CC (Net)	ACH (Gross)	ACH (Net)	Internal CC	Acct Credit	Refunds	Expenses
All Programs	\$18,930.35	\$18,930.35	\$1,315.25	\$3,507.10	\$14,522.00	\$14,522.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$414.00)	\$0.00
ARC Lifeguarding Recertification												
2	\$150.00	\$150.00	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Baby and 1 (Infant to 3 yrs)												
10	\$450.00	\$450.00	\$0.00	\$45.00	\$405.00	\$405.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cactus Jack Basketball												
36	\$1,800.00	\$1,800.00	\$70.00	\$70.00	\$1,660.00	\$1,660.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cardio Sculpt Interval - Evening												
18	\$575.00	\$575.00	\$50.00	\$125.00	\$475.00	\$475.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$75.00)	\$0.00
CT Goju Kan Jr. Dragon Beginner Karate, 6-8 yrs												
4	\$411.25	\$411.25	\$86.25	\$0.00	\$325.00	\$325.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CT Goju Kan Lil' Beginner Karate, 3-5 yr												
8	\$472.00	\$472.00	\$0.00	\$0.00	\$541.00	\$541.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$69.00)	\$0.00
Early Morning Pilates												
25	\$750.00	\$750.00	\$100.00	\$325.00	\$325.00	\$325.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Evening Yoga												
11	\$510.00	\$510.00	\$0.00	\$120.00	\$450.00	\$450.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$60.00)	\$0.00
Everybody Yoga												
35	\$1,690.00	\$1,690.00	\$150.00	\$565.00	\$975.00	\$975.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Indoor Volleyball												
20	\$1,440.00	\$1,440.00	\$0.00	\$140.00	\$1,300.00	\$1,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Meditation/Chi Kung/Tai Chi

[illegible]

Swimnastics

[illegible]

Revenue By Program

→ Difference between GROSS and NET calculation is that NET uses CC (Net) value instead of CC (Gross) value

Registrants	Gross	Net	Cash	Check	CC (Gross)	CC (Net)	ACH (Gross)	ACH (Net)	Internal CC	Advt Credit	Refunds	Expenses
All Programs	834	\$39,349.44	\$1,759.00	\$10,477.50	\$31,141.50	\$31,141.50	\$0.00	\$0.00	\$0.00	\$0.00	(\$2,567.38)	(\$1,461.18)
ARC Lifeguarding Certification												
2	\$550.00	\$550.00	\$0.00	\$0.00	\$550.00	\$550.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Art and Crafts Class, 3-5 yrs (6 classes)	0	\$0.00	\$0.00	\$0.00	\$80.00	\$80.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$80.00)	\$0.00
Art Painting, Grades 3-6 - (6 classes)	2	\$0.00	\$0.00	\$65.00	\$65.00	\$65.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$130.00)	\$0.00
Cactus Jack Basketball	24	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cactus Jack Basketball	22	\$567.50	\$0.00	\$12.50	\$555.00	\$555.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cardio Sculpt Interval (11 classes)	23	\$1,089.00	\$19.00	\$360.00	\$710.00	\$710.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cardio Sculpt Interval (11 classes)	24	\$1,065.00	\$0.00	\$390.00	\$735.00	\$735.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$60.00)	\$0.00
CT Goju Kan Jr. Dragon Beginner Karate, 6-8 yrs	4	\$345.00	\$0.00	\$105.00	\$240.00	\$240.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CT Goju Kan Lil' Beginner Karate, 3-5 yr	8	\$472.00	\$0.00	\$59.00	\$413.00	\$413.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Early Morning Pilates (11 classes)	29	\$1,113.00	\$103.00	\$570.00	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$60.00)	\$0.00

Revenue By Program

Early Morning Pilates (11 classes)												
29	\$1,100.00	\$150.00	\$570.00	\$380.00	\$380.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Early Morning Pilates -Mini												
17	\$195.00	\$54.00	\$27.00	\$114.00	\$114.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Everybody Yoga (11 classes)												
31	\$1,745.00	\$0.00	\$324.00	\$1,494.00	\$1,494.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$72.00)	\$0.00	\$0.00
Everybody Yoga (11 classes)												
32	\$1,868.00	\$68.00	\$396.00	\$1,404.00	\$1,404.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Meditation/Chi Kung/Tai Chi (6 classes)												
4	\$99.00	\$20.00	\$0.00	\$79.00	\$79.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Meditation/Chi Kung/Tai Chi (8 classes)												
13	\$416.00	\$26.00	\$156.00	\$234.00	\$234.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Meditation/Chi Kung/Tai Chi (8 classes)												
12	\$502.00	\$26.00	\$125.00	\$351.00	\$351.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Power Up												
9	\$90.94	\$0.00	\$143.00	\$435.00	\$435.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$487.06)	\$0.00
Power Up												
11	\$312.94	\$0.00	\$285.00	\$515.00	\$515.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$487.06)	\$0.00
Power Up												
11	\$267.94	\$0.00	\$180.00	\$695.00	\$695.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$120.00)	(\$487.06)	\$0.00
Saturday Yoga (11 classes)												
32	\$1,818.00	\$72.00	\$432.00	\$1,638.00	\$1,638.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$324.00)	\$0.00	\$0.00
Saturday Yoga (11 classes)												
30	\$1,908.00	\$144.00	\$450.00	\$1,314.00	\$1,314.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Stretching and Flexibility - Friday (11 classes)												
22	\$1,080.00	\$108.00	\$594.00	\$594.00	\$594.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$216.00)	\$0.00	\$0.00

[illegible]

Swim Level 3 - 10:00AM

10111441-1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121 122 123 124 125 126 127 128 129 130 131 132 133 134 135 136 137 138 139 140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175 176 177 178 179 180 181 182 183 184 185 186 187 188 189 190 191 192 193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 214 215 216 217 218 219 220 221 222 223 224 225 226 227 228 229 230 231 232 233 234 235 236 237 238 239 240 241 242 243 244 245 246 247 248 249 250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271 272 273 274 275 276 277 278 279 280 281 282 283 284 285 286 287 288 289 290 291 292 293 294 295 296 297 298 299 300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318 319 320 321 322 323 324 325 326 327 328 329 330 331 332 333 334 335 336 337 338 339 340 341 342 343 344 345 346 347 348 349 350 351 352 353 354 355 356 357 358 359 360 361 362 363 364 365 366 367 368 369 370 371 372 373 374 375 376 377 378 379 380 381 382 383 384 385 386 387 388 389 390 391 392 393 394 395 396 397 398 399 400 401 402 403 404 405 406 407 408 409 410 411 412 413 414 415 416 417 418 419 420 421 422 423 424 425 426 427 428 429 430 431 432 433 434 435 436 437 438 439 440 441 442 443 444 445 446 447 448 449 450 451 452 453 454 455 456 457 458 459 460 461 462 463 464 465 466 467 468 469 470 471 472 473 474 475 476 477 478 479 480 481 482 483 484 485 486 487 488 489 490 491 492 493 494 495 496 497 498 499 500 501 502 503 504 505 506 507 508 509 510 511 512 513 514 515 516 517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536 537 538 539 540 541 542 543 544 545 546 547 548 549 550 551 552 553 554 555 556 557 558 559 560 561 562 563 564 565 566 567 568 569 570 571 572 573 574 575 576 577 578 579 580 581 582 583 584 585 586 587 588 589 590 591 592 593 594 595 596 597 598 599 600 601 602 603 604 605 606 607 608 609 610 611 612 613 614 615 616 617 618 619 620 621 622 623 624 625 626 627 628 629 630 631 632 633 634 635 636 637 638 639 640 641 642 643 644 645 646 647 648 649 650 651 652 653 654 655 656 657 658 659 660 661 662 663 664 665 666 667 668 669 670 671 672 673 674 675 676 677 678 679 680 681 682 683 684 685 686 687 688 689 690 691 692 693 694 695 696 697 698 699 700 701 702 703 704 705 706 707 708 709 710 711 712 713 714 715 716 717 718 719 720 721 722 723 724 725 726 727 728 729 730 731 732 733 734 735 736 737 738 739 740 741 742 743 744 745 746 747 748 749 750 751 752 753 754 755 756 757 758 759 760 761 762 763 764 765 766 767 768 769 770 771 772 773 774 775 776 777 778 779 780 781 782 783 784 785 786 787 788 789 790 791 792 793 794 795 796 797 798 799 800 801 802 803 804 805 806 807 808 809 810 811 812 813 814 815 816 817 818 819 820 821 822 823 824 825 826 827 828 829 830 831 832 833 834 835 836 837 838 839 840 841 842 843 844 845 846 847 848 849 850 851 852 853 854 855 856 857 858 859 860 861 862 863 864 865 866 867 868 869 870 871 872 873 874 875 876 877 878 879 880 881 882 883 884 885 886 887 888 889 890 891 892 893 894 895 896 897 898 899 900 901 902 903 904 905 906 907 908 909 910 911 912 913 914 915 916 917 918 919 920 921 922 923 924 925 926 927 928 929 930 931 932 933 934 935 936 937 938 939 940 941 942 943 944 945 946 947 948 949 950 951 952 953 954 955 956 957 958 959 960 961 962 963 964 965 966 967 968 969 970 971 972 973 974 975 976 977 978 979 980 981 982 983 984 985 986 987 988 989 990 991 992 993 994 995 996 997 998 999 1000 1001 1002 1003 1004 1005 1006 1007 1008 1009 1010 1011 1012 1013 1014 1015 1016 1017 1018 1019 1020 1021 1022 1023 1024 1025 1026 1027 1028 1029 1030 1031 1032 1033 1034 1035 1036 1037 1038 10

Program Name	Start Date	Max Enrollment	Current Enrollment	Waitlist
110011-A1 - Baby and I (Infant to 3 yrs) - 8:45AM	7/1/2025	10	10	0
110011-A2 - Baby and I (Infant to 3 yrs) - 9:15AM	7/1/2025	10	5	0
110011-A3 - Preschool Swim - 7:45AM	7/4/2025	10	1	0
110011-A5 - Level 1 Swim - 2:30PM	7/1/2025	10	10	1
110011-B1 - Baby and I (Infant to 3 yrs) - 8:45AM	7/22/2025	10	1	0
110011-B2 - Baby and I (Infant to 3 yrs) - 9:15AM	7/22/2025	10	6	0
110011-B3 - Preschool Swim - 7:45AM	7/25/2025	10	0	0
110011-B5 - Level 1 Swim - 2:30PM	7/22/2025	10	10	1
110021-A1 - Level 2 Swim - 10AM	7/1/2025	10	10	3
110021-A2 - Level 2 Swim - 11AM	7/1/2025	10	11	3
110021-A3 - Level 2 Swim - 12:25PM	7/1/2025	10	10	2
110021-A4 - Level 2 Swim - 1:30PM	7/1/2025	10	11	2
110021-B1 - Level 2 Swim - 10AM	7/22/2025	10	10	5
110021-B2 - Level 2 Swim - 11AM	7/22/2025	10	10	4
110021-B3 - Level 2 Swim - 12:25PM	7/22/2025	10	10	3
110021-B4 - Level 2 Swim - 1:30PM	7/22/2025	10	10	4
110031-A1 - Level 3 Swim - 10AM	7/1/2025	10	10	0
110031-A2 - Level 3 Swim - 11AM	7/1/2025	10	12	4
110031-A3 - Level 3 Swim - 12:25PM	7/1/2025	10	10	2
110031-A4 - Level 3 Swim - 1:30PM	7/1/2025	10	10	3
110031-B1 - Level 3 Swim - 10AM	7/22/2025	10	9	0
110031-B2 - Level 3 Swim - 11AM	7/22/2025	10	11	0
110031-B3 - Level 3 Swim - 12:25PM	7/22/2025	10	10	0
110031-B4 - Level 3 Swim - 1:30PM	7/22/2025	10	11	2
110041-A1 - Level 4 Swim - 10AM	7/1/2025	10	10	0
110041-A2 - Level 4 Swim - 11AM	7/1/2025	10	8	0
110041-A3 - Level 4 Swim - 12:25PM	7/1/2025	10	11	0
110041-A4 - Level 4 Swim - 1:30PM	7/1/2025	10	13	2
110041-B1 - Level 4 Swim - 10AM	7/22/2025	10	8	0
110041-B2 - Level 4 Swim - 11AM	7/22/2025	10	7	0
110041-B3 - Level 4 Swim - 12:25PM	7/22/2025	10	8	0
110041-B4 - Level 4 Swim - 1:30PM	7/22/2025	10	9	0
110051-A1 - Level 5 Swim - 10AM	7/1/2025	10	2	0
110051-A2 - Level 5 Swim - 11AM	7/1/2025	10	9	0
110051-B1 - Level 5 Swim - 10AM	7/22/2025	10	3	0
110051-B2 - Level 5 Swim - 11AM	7/22/2025	10	9	0
110061-A3 - Level 6 Swim - 12:25PM	7/1/2025	10	3	0
110061-A4 - Level 6 Swim - 1:30PM	7/1/2025	10	2	0
110061-B3 - Level 6 Swim - 12:25PM	7/22/2025	10	3	0
110061-B4 - Level 6 Swim - 1:30PM	7/22/2025	10	2	0
110085-01 - Water Workout - 7:45AM	7/1/2025	30	31	1
130025-01 - Everybody Yoga	7/9/2025	30	32	1
130025-02 - Saturday Yoga	7/5/2025	30	27	0
130035 - Early Morning Pilates	7/1/2025	30	32	1
130035-01 - Early Morning Pilates	8/12/2025	30	24	0
130045 - Cardio Sculpt Interval	7/2/2025	25	16	0
130045-01 - Cardio Sculpt Interval	8/20/2025	25	9	0
130055-02 - Zumba - Wednesday	7/2/2025	20	14	0
130055-03 - Zumba - Monday	7/7/2025	20	20	1
130065 - Total Body Conditioning - High Intensity	7/1/2025	20	16	0
130075-01 - Tai Chi Dragon Fan	7/11/2025	15	8	0
130075-02 - Meditation/Chi Kung/Tai Chi	7/7/2025	15	5	0
130075-03 - Meditation/Chi Kung/Tai Chi	7/12/2025	15	12	0
130085-03 - Power Up	7/1/2025	16	0	0
130085-04 - Power Up	7/3/2025	16	1	0
130105-01 - Stretching and Flexibility - Mon PM (8 classes)	7/7/2025	20	19	2
130105-02 - Stretching and Flexibility - Tue AM (9 classes)	7/1/2025	20	27	1
130105-03 - Stretching and Flexibility - Wed PM (9 classes)	7/2/2025	20	12	0
130105-04 - Stretching and Flexibility - Fri AM (8 classes)	7/11/2025	25	21	0
130115-01 - Table Tennis	7/22/2025	20	0	0
150015-01 - Entry Level Tennis Lessons with USTA	7/7/2025	8	8	2
150015-02 - Cactus Jack Basketball	7/15/2025	40	13	0
150021-01 - CT Goju Kan Lil' Beginner Karate, 3-5 yr	7/9/2025	15	6	0
150021-02 - CT Goju Kan Jr. Dragon Beginner Karate, 6-8 yrs	7/9/2025	20	2	0
165011-01 - Great Neck Playgrounds - 1 child	7/1/2025	110	37	0
165011-02 - Great Neck Playgrounds - 2 children	7/1/2025	110	28	0
165011-03 - Great Neck Playgrounds - 3 children	7/1/2025	110	5	0
165021-01 - Oswegatchie Playgrounds - 1 child	7/1/2025	110	36	0
165021-02 - Oswegatchie Playgrounds - 2 children	7/1/2025	110	17	0
165021-03 - Oswegatchie Playgrounds - 3 children	7/1/2025	110	1	0
165031-01 - Quaker Hill Playgrounds - 1 child	7/1/2025	110	28	0
165031-02 - Quaker Hill Playgrounds - 2 children	7/1/2025	110	14	0
165031-03 - Quaker Hill Playgrounds - 3 children	7/1/2025	110	3	0

210011-01 - Baby and Me (6mos -1.5 yrs)	9/5/2025	10	10	4
210085-01 - Water Workout	9/3/2025	30	31	1
210085-02 - Swimnastics (20 classes)	9/2/2025	30	32	6
210085-09 - Water Workout (added Classes)	12/2/2025	30	20	0
210095-01 - Water Sports 6-9 years	9/3/2025	12	12	0
210095-02 - Water Sports 10-14 years	9/3/2025	12	6	0
210125-01 - Adult Group Swim Lessons	9/4/2025	10	10	1
210125-01 - Adult Group Swim Lessons	10/23/2025	10	4	0
210205-01 - 100 Mile Swim Challenge	9/1/2025	N/A	3	0
210205-02 - 50 Mile Swim Challenge	9/1/2025	N/A	4	0
220015-01 - Woodlands Nature Preserves	9/14/2025	25	5	0
220015-02 - Conover Nature Preserves	9/20/2025	25	5	0
220015-03 - Fall Tree Identification	10/11/2025	25	7	0
220015-04 - Stenger Farm	10/25/2025	25	5	0
220015-05 - Avery Nature Preserve	11/8/2025	25	10	0
230025-03 - Yoga - Monday (8 classes)	11/3/2025	30	31	1
230025-01 - Everybody Yoga - Wed AM (12 classes)	9/3/2025	30	33	0
230025-02 - Early Yoga - Saturday AM (12 classes)	9/13/2025	30	30	0
230025-03 - Yoga - Monday (5 classes)	9/8/2025	30	20	0
230025-05 - Yoga - Wednesday PM (12 classes)	9/10/2025	30	15	0
230035-01 - Early Morning Pilates (12 classes)	9/2/2025	30	27	0
230035-02 - Power Pilates (8 classes)	9/3/2025	30	19	0
230035-03 - Muscle Matters (8 classes)	9/4/2025	30	23	0
230035-04 - Power Pilates (6 classes)	10/29/2025	30	13	0
230035-05 - Muscle Matters (5 classes)	11/6/2025	30	20	0
230035-06 - Early Morning Pilates (4 classes)	12/2/2025	30	24	0
230045-01 - Cardio Sculpt Interval	9/8/2025	30	21	0
230055-01 - Zumba - Monday (12 classes)	9/8/2025	25	18	0
230055-02 - Zumba - Wednesday (12 classes)	9/3/2025	25	14	0
230055-03 - Zumba - Monday (4 classes)	12/8/2025	25	14	0
230055-04 - Zumba - Wednesday (3 classes)	12/3/2025	25	7	0
230065-01 - Total Body Conditioning - High Intensity	9/2/2025	20	20	0
230075-01 - Meditation/Chi Kung/Tai Chi - Monday	9/8/2025	15	15	0
230075-02 - Meditation/Chi Kung/Tai Chi - Saturday	9/6/2025	15	14	0
230075-03 - Tai Chi Dragon Fan (12 classes)	9/5/2025	15	8	0
230105-01 - Stretching and Flexibility - Mon PM (12 classes)	9/8/2025	20	20	0
230105-02 - Stretching and Flexibility - Tue AM (12 classes)	9/2/2025	25	24	0
230105-03 - Stretching and Flexibility - Wed PM (12 classes)	9/3/2025	30	15	0
230105-04 - Stretching and Flexibility - Friday (12 classes)	9/5/2025	30	22	0
230105-05 - Stretching and Flexibility - Mon PM (4 classes)	12/8/2025	25	10	0
230105-06 - Stretching and Flexibility - Tue AM (4 classes)	12/2/2025	25	16	0
230105-07 - Stretching and Flexibility - Wed PM (3 classes)	12/3/2025	25	10	0
230105-08 - Stretching and Flexibility - Friday (3 classes)	12/5/2025	25	15	0
250015-01 - Cactus Jack Basketball	9/7/2025	35	37	4
250025-01 - Indoor Volleyball (32 classes)	9/4/2025	20	20	4
250031-01 - Tennis in the Parks - Youth (4-7 yrs)	9/13/2025	8	8	4
250031-02 - Tennis in the Parks - Youth (4-7 yrs)	9/13/2025	8	0	8
250031-03 - Tennis in the Parks - Youth (8+ yrs)	9/13/2025	8	9	4
250035-01 - Tennis in the Parks - Adults	9/13/2025	8	7	0
250505-01 - Pickleball Tournament - Women/Div A- Early AM	9/20/2025	24	13	0
250505-02 - Pickleball Tournament - Women/Div B- Mid AM	9/20/2025	24	9	0
250505-03 - Pickleball Tournament - Mixed/Div A- Midday	9/20/2025	24	16	0
250505-04 - Pickleball Tournament - Mixed/Div B- Afternoon	9/20/2025	24	11	0
265025 - Pearl Harbor Road Race (In-Person REG Only)	12/7/2025	N/A	50	0
310011-03 - Swim Level 1 - 1:00PM	2/8/2025	8	8	8
310011-04 - Swim Level 1 - 1:30PM	2/8/2025	8	8	6
310021-01 - Swim Level 2 - 10:00AM	2/8/2025	8	10	1
310021-02 - Swim Level 2 - 11:00AM	2/8/2025	8	10	1
310021-03 - Swim Level 2 - 12:00AM	2/8/2025	8	9	1
310031-01 - Swim Level 3 - 10:00AM	2/8/2025	8	10	1
310031-02 - Swim Level 3 - 11:00AM	2/8/2025	8	10	4
310031-03 - Swim Level 3 - 12:00AM	2/8/2025	8	8	0
310041-01 - Swim Level 4 - 10:00AM	2/8/2025	8	10	1
310041-02 - Swim Level 4 - 11:00AM	2/8/2025	8	7	1
310051-01 - Swim Level 5 - 10:00AM	2/8/2025	8	3	0
310051-02 - Swim Level 5 - 11:00AM	2/8/2025	8	4	0
310075-01 - ARC Lifeguarding Certification	5/7/2025	15	2	0
310075-02 - ARC Lifeguarding Recertification	4/23/2025	15	0	0
310075-02 - ARC Lifeguarding Recertification	4/23/2025	15	0	0
310085-01 - Water Workout	1/6/2025	30	30	1
310085-02 - Swimnastics	4/8/2025	35	35	7
310085-03 - Water Workout	4/7/2025	30	21	0
320011-01 - Art and Crafts Class, 3-5 yrs (6 classes)	1/25/2025	10	0	0
320011-02 - Art Painting, Grades 3-6 - (6 classes)	1/28/2025	10	2	0

320055-01 - Weekly Wellness	1/7/2025	15	4	0
320105-01 - Winter Tree Identification	1/23/2025	20	7	0
320185-02 - Tree and Shrub Pruning	3/29/2025	20	13	0
330015-01 - Everybody Yoga (11 classes)	1/15/2025	30	31	13
330015-02 - Saturday Yoga (11 classes)	1/4/2025	30	30	2
330015-03 - Everybody Yoga (11 classes)	3/26/2025	30	32	6
330015-04 - Saturday Yoga (11 classes)	3/22/2025	30	32	0
330025-01 - Total Body Conditioning - High Inten (11 classes)	1/7/2025	15	18	4
330025-02 - Total Body Conditioning - High Inten (11 classes)	3/25/2025	15	18	3
330035-01 - Early Morning Pilates (11 classes)	1/7/2025	28	29	2
330035-02 - Early Morning Pilates (11 classes)	3/25/2025	25	29	0
330035-03 - Early Morning Pilates -Mini	6/10/2025	25	17	0
330045-01 - Cardio Sculpt Interval (11 classes)	1/6/2025	25	24	1
330045-02 - Cardio Sculpt Interval (11 classes)	4/14/2025	25	23	0
330055-01 - Zumba - Mon (11 classes)	1/27/2025	20	0	0
330055-02 - Zumba -Wed (11 classes)	1/8/2025	20	8	0
330055-03 - Zumba - Mon (11 classes)	4/7/2025	20	9	0
330055-04 - Zumba -Wed (11 classes)	3/26/2025	20	13	0
330065-01 - Stretching and Flexibility - Mon Even (11 classes)	1/6/2025	20	17	0
330065-02 - Stretching and Flexibility - Wed Even (11 classes)	1/8/2025	20	19	0
330065-03 - Stretching and Flexibility - Mon Even (11 classes)	4/7/2025	20	12	0
330065-04 - Stretching and Flexibility - Wed Even (11 classes)	3/26/2025	20	14	0
330065-10 - Stretching and Flexibility - Tuesday (11 classes)	1/7/2025	20	22	0
330065-11 - Stretching and Flexibility - Friday (11 classes)	1/3/2025	20	22	1
330065-12 - Stretching and Flexibility - Tuesday (11 classes)	4/8/2025	23	27	0
330065-13 - Stretching and Flexibility - Friday (11 classes)	3/21/2025	20	20	0
330075-01 - Meditation/Chi Kung/Tai Chi (8 classes)	1/4/2025	15	13	0
330075-02 - Tai Chi - Dragon Fan (6 classes)	1/3/2025	15	11	0
330075-03 - Meditation/Chi Kung/Tai Chi (8 classes)	3/8/2025	15	12	0
330075-04 - Tai Chi - Dragon Fan (8 classes)	2/14/2025	15	10	0
330075-05 - Meditation/Chi Kung/Tai Chi (6 classes)	5/24/2025	15	4	0
330075-06 - Tai Chi - Dragon Fan (8 classes)	5/9/2025	15	10	0
330085-01 - Power Up	1/7/2025	16	11	0
330085-02 - Power Up	2/4/2025	16	9	0
330085-03 - Power Up	3/4/2025	16	11	0
330201-01 - Strong Start-fitness Fundamentals - CLMS	1/8/2025	8	8	0
350015-01 - Cactus Jack Basketball	1/12/2025	40	22	0
350015-02 - Cactus Jack Basketball	4/15/2025	40	24	0
350021-01 - CT Goju Kan Lil' Beginner Karate, 3-5 yr	1/8/2025	20	8	0
350021-02 - CT Goju Kan Jr. Dragon Beginner Karate, 6-8 yrs	1/8/2025	20	4	0
350035-01 - Ping Pong	5/27/2025	40	0	0
WHS Summer - 150512- 01 Boys Basketball	6/24/2025	N/A	12	0
WHS Summer - 150512- 016 Track	6/24/2025	N/A	10	0
WHS Summer - 150512- 02 Girls Basketball	6/23/2025	N/A	5	0
WHS Summer - 150512- 03 Girls Volleyball	6/24/2025	N/A	22	0
WHS Summer - 150512- 04 Cheerleading	6/23/2025	N/A	31	0
WHS Summer - 150512- 05 Wrestling	6/24/2025	N/A	19	0
WHS Summer - 150512- 06 Cross Country	6/24/2025	N/A	13	0
WHS Summer - 150512- 07 Girls Soccer	6/26/2025	N/A	21	0
WHS Summer - 150512- 09 Field Hockey - Girls	6/17/2025	N/A	16	0
WHS Summer - 150512- 10 Football	6/16/2025	N/A	27	0
WHS Summer - 150512- 12 Boys Lacrosse	6/17/2025	N/A	19	0
WHS Summer - 150512- 13 Girls Tennis	7/1/2025	N/A	4	0
WHS Summer - 150512- 14 Boys Tennis	7/8/2025	N/A	7	0

Town of Waterford, CT

BALANCE SHEET FOR 2026 5

FUND: 206 WATERFORD SPECIAL ACTIVITY FUND			NET CHANGE FOR PERIOD	ACCOUNT BALANCE
ASSETS	206	14101 DF GENERAL FUND	2,268.03	153,280.97
		TOTAL ASSETS	-2,268.03	153,280.97
LIABILITIES	206	21001 ACCOUNTS PAYABLE	50.18	.00
	206	24101 DT GENERAL FUND	-6,117.25	-71,300.65
		TOTAL LIABILITIES	-6,067.07	-71,300.65
FUND BALANCE	206	31510 FUND BALANCE	.00	-93,327.55
	206	39001 REVENUE CONTROL	-1,978.03	-52,799.00
	206	39002 EXPENDITURE CONTROL	5,777.07	64,146.23
	206	39300 ENCUMBRANCE CONTROL	10,143.20	18,087.80
	206	39350 RESERVE FOR ENCUMBRANCES	-10,143.20	-18,087.80
		TOTAL FUND BALANCE	-3,739.04	-81,980.32
		TOTAL LIABILITIES + FUND BALANCE	-2,268.03	153,280.97

** END OF REPORT - Generated by Ginny Bielucki **

Revenues	20600-44015 DOT BEE TRANSACTIONS IN MICROGRANT	20600-44017 RYAN MARSHALL FOUNDATION	20600-44008 DONATIONS	20600-44000 AQUA PROGRAMS	20600-44012 ADVERTISING	20600-44014 SUMMER MUSIC SPONSORSHIP	20600-44009 EDUCATIONAL PROGRAMS	20600-44006 FITNESS PROGRAMS	20600-44000 TOTAL PROGRAMS	20600-44000 PLAYGROUND	20600-44000 SPORTS PROGRAMS	20600-44000 FUNRAISING	20600-44018 SPECIAL EVENTS	Total
July			\$	\$ 600.00			\$	\$	\$ 1,884.00		\$	\$ 1,402.00		\$ 10,176.00
August			\$	\$ 3,247.00		2,050.00	\$	\$ 130.00	\$ 12,681.13		\$	\$ 4,099.00	\$	\$ 34,362.13
September			\$	\$ 1,316.00		500.00	\$	\$ 180.00	\$ 4,700.00		\$	\$ 2,684.00	\$	\$ 9,900.00
October			\$	\$ 201.26		400.00	\$	\$ 10.00	\$ 1,850.00		\$	\$ 3,016.00		\$ 4,377.26
November			\$	\$ 472.00			\$	\$ 70.00	\$ 1,026.00		\$	\$	\$	\$ 2,376.00
Total	\$ - \$	\$ - \$	\$ - \$	\$ 7,985.26	\$ 2,450.00	\$ - \$	\$ 900.00	\$ 24,441.15	\$ - \$	\$ - \$	\$ 11,271.00	\$ - \$	\$ - \$	\$ 51,299.00

Expenses	20600-51020/51023 DOT BEE TRANSACTIONS OUT MICROGRANT	20600-51021 RYAN MARSHALL FOUNDATION	20600-51022/51023 DONATIONS	20600-51024 AQUA PROGRAMS	20600-51026 PROGRAM BUDGET	20600-51028 SUMMER MUSIC PROGRAM	20600-51029/51030/51031 EDUCATIONAL PROGRAMS	20600-51032/51033/51034 FITNESS PROGRAMS	20600-51035/51036/51037 TOTAL PROGRAMS	20600-51038 PLAYGROUND	20600-51039 SPORTS PROGRAMS	20600-51040 FUNRAISING	20600-51041 SPECIAL EVENTS	Total
July			\$	\$ 337.50		\$ 4,334.00	\$	\$ 888.51	\$ 161.68		\$	\$	\$	\$ 15,588.08
August			\$	\$ 341.70	\$	\$ 2,778.25	\$	\$ 4,136.61	\$ 701.19		\$	\$	\$ 1,713.83	\$ 34,046.58
September			\$	\$ 788.41			\$	\$ 3,793.21	\$ 1,423.48		\$	\$	\$ 851.85	\$ 7,060.54
October		\$ 681.00		\$ 2,178.74			\$	\$ 2,411.33	\$ 4,007.48	\$ 32,481.99	\$	\$	\$ 4,007.48	\$ 32,481.99
November			\$	\$ 2,271.08			\$	\$ 3,513.98	\$ 541.37		\$	\$	\$ 338.58	\$ 5,777.07
December			\$	\$ 5,137.52	\$	\$ 4,360.00	\$	\$ 560.82	\$ 11,566.40	\$ 18,087.00	\$	\$	\$ 2,165.40	\$ 38,087.00
January			\$	\$	\$ 4,894.00	\$ 37,978.25	\$	\$ 14,454.96	\$ 16,302.89	\$	\$	\$	\$ 2,132.82	\$ 78,011.04
Total	\$ - \$	\$ - \$	\$ - \$	\$ 2,984.72	\$ 15,744.00	\$ 37,978.25	\$ 240.32	\$ 13,986.80	\$ - \$	\$ - \$	\$ 18,613.62	\$ - \$	\$ - \$	\$ 221,712.00
February			\$	\$ 912.15	\$ 3,947.00	\$ 11,295.00	\$	\$ 363.23	\$ 47,340.37	\$ 1,415.68	\$	\$	\$ 1,279.55	\$ 93,327.55
March	\$ 62,000.00	\$ - \$	\$ 2,000.00	\$ 16,865.64	\$	\$	\$	\$	\$ 20,377.84	\$	\$	\$	\$ 1,279.55	\$ 93,327.55
April	\$ 62,000.00	\$ - \$	\$ 1,319.00	\$ 16,865.64	\$	\$	\$	\$	\$ 15,156.45	\$	\$	\$	\$ 1,279.55	\$ 71,615.49

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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

EXPENDITURES

JOURNAL DETAIL-2026 1-TO-2026-13									
FOR 2026-13									
ACCOUNTS FOR:	ORIGINAL APPROP.	TRANSFERS/ADJUSTMENTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCI USED		
101 GENERAL FUND									
10137 RECREATION AND PARKS									
10137 5110 ADMINISTRATION	245,327	0	245,327	101,529.37	.00	143,797.63	41.4%		
2026/01/000008 07/03/2025 GNI	3,553.33 REF ADPTMP								
2026/01/000009 07/03/2025 GRV	-3,553.33 REF GS200								
2026/01/000164 07/11/2025 GNI	3,588.25 REF ADPTMP								
2026/01/000203 07/11/2025 GRV	-717.65 REF GS203								
2026/01/000233 07/18/2025 GNI	3,588.25 REF ADPTMP								
2026/01/000312 07/25/2025 GNI	3,588.25 REF ADPTMP								
2026/01/000402 07/01/2025 BUC	245,327.00 REF								
2026/02/000004 08/01/2025 GNI	3,588.25 REF ADPTMP								
2026/02/000025 08/08/2025 GNI	3,588.25 REF ADPTMP								
2026/02/000109 08/15/2025 GNI	3,588.25 REF ADPTMP								
2026/02/000151 08/22/2025 GNI	3,588.25 REF ADPTMP								
2026/02/000195 08/29/2025 GNI	3,588.25 REF ADPTMP								
2026/03/000012 09/05/2025 GNI	4,073.53 REF ADPTMP								
2026/03/000036 09/12/2025 GNI	3,642.17 REF ADPTMP								
2026/03/000042 09/12/2025 GEN	-221.05 REF								
2026/03/000087 09/19/2025 GNI	3,642.17 REF ADPTMP								
2026/03/000138 09/26/2025 GNI	3,642.17 REF ADPTMP								
2026/04/000002 10/03/2025 GNI	3,642.17 REF ADPTMP								
2026/04/000032 10/10/2025 GNI	4,679.79 REF ADPTMP								
2026/04/000069 10/17/2025 GNI	4,679.79 REF ADPTMP								
2026/04/000103 10/24/2025 GNI	4,679.79 REF ADPTMP								
2026/04/000161 10/31/2025 GNI	4,679.79 REF ADPTMP								
2026/05/000007 11/07/2025 GNI	4,679.79 REF ADPTMP								
2026/05/000045 11/14/2025 GNI	4,679.79 REF ADPTMP								
2026/05/000106 11/21/2025 GNI	4,679.79 REF ADPTMP								
2026/05/000164 11/28/2025 GNI	4,679.79 REF ADPTMP								
2026/06/000007 12/05/2025 GNI	4,679.79 REF ADPTMP								
2026/06/000048 12/12/2025 GNI	4,679.79 REF ADPTMP								
2026/06/000082 12/19/2025 GNI	4,679.79 REF ADPTMP								
2026/06/000120 12/26/2025 GNI	4,679.79 REF ADPTMP								
10137 51210 CLERICAL AND TECHN	98,721	0	98,721	44,890.89	.00	53,830.11	45.5%		
2026/01/000008 07/03/2025 GNI	1,817.13 REF ADPTMP								
2026/01/000009 07/03/2025 GRV	-1,817.13 REF GS200								
2026/01/000164 07/11/2025 GNI	1,785.53 REF ADPTMP								
2026/01/000203 07/11/2025 GRV	-357.11 REF GS203								
2026/01/000233 07/18/2025 GNI	1,766.28 REF ADPTMP								
2026/01/000312 07/25/2025 GNI	1,716.88 REF ADPTMP								
2026/01/000402 07/01/2025 BUC	98,721.00 REF								
2026/02/000004 08/01/2025 GNI	1,780.40 REF ADPTMP								
2026/02/000025 08/08/2025 GNI	1,743.97 REF ADPTMP								
2026/02/000109 08/15/2025 GNI	1,711.18 REF ADPTMP								

FOR 2026-13 JOURNAL DETAIL 2026-1 TO 2026-13

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program ID: glytddud

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



FOR 2026-13									
JOURNAL DETAIL 2026-1 TO 2026-13									
ACCOUNTS FOR: GENERAL FUND									
101	ORIGINAL APPROP	TRANSFRS/ADJUSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED		
10137 51610 PARKS MAINTENANCE									
2026/06/000007 12/05/2025 GNI	9,089.87 REF ADPTMP								
2026/06/000048 12/12/2025 GNI	9,137.58 REF ADPTMP								
2026/06/000082 12/19/2025 GNI	9,037.82 REF ADPTMP								
2026/06/000120 12/26/2025 GNI	9,057.83 REF ADPTMP								
10137 51620 RECREATION PROGRAMS	289,722	0	289,722	234,762.75		54,959.25	81.0%		
2026/01/000008 07/03/2025 GNI	14,711.32 REF ADPTMP								
2026/01/000009 07/03/2025 GRV	-14,711.32 REF GB200								
2026/01/000164 07/11/2025 GNI	23,457.51 REF ADPTMP								
2026/01/000203 07/11/2025 GRV	4,691.50 REF GB203								
2026/01/000233 07/18/2025 GNI	29,060.40 REF ADPTMP								
2026/01/000312 07/25/2025 GNI	28,917.89 REF ADPTMP								
2026/01/000402 07/01/2025 BUC	289,722.00 REF								
2026/02/000004 08/01/2025 GNI	30,067.15 REF ADPTMP								
2026/02/000025 08/08/2025 GNI	29,710.57 REF ADPTMP								
2026/02/000109 08/15/2025 GNI	29,672.40 REF ADPTMP								
2026/02/000151 08/22/2025 GNI	17,674.07 REF ADPTMP								
2026/02/000195 08/29/2025 GNI	16,481.20 REF ADPTMP								
2026/03/000012 09/05/2025 GNI	6,332.23 REF ADPTMP								
2026/03/000036 09/12/2025 GNI	4,849.54 REF ADPTMP								
2026/03/000087 09/19/2025 GNI	1,778.38 REF ADPTMP								
2026/03/000138 09/26/2025 GNI	2,057.82 REF ADPTMP								
2026/04/000002 10/03/2025 GNI	1,817.88 REF ADPTMP								
2026/04/000032 10/10/2025 GNI	1,891.23 REF ADPTMP								
2026/04/000069 10/17/2025 GNI	1,763.48 REF ADPTMP								
2026/04/000103 10/24/2025 GNI	1,420.75 REF ADPTMP								
2026/04/000161 10/31/2025 GNI	1,582.69 REF ADPTMP								
2026/05/000007 11/07/2025 GNI	1,593.21 REF ADPTMP								
2026/05/000045 11/14/2025 GNI	1,578.88 REF ADPTMP								
2026/05/000106 11/21/2025 GNI	1,081.07 REF ADPTMP								
2026/05/000164 11/28/2025 GNI	1,507.05 REF ADPTMP								
2026/06/000007 12/05/2025 GNI	1,649.67 REF ADPTMP								
2026/06/000048 12/12/2025 GNI	1,485.21 REF ADPTMP								
2026/06/000082 12/19/2025 GNI	1,489.42 REF ADPTMP								
2026/06/000120 12/26/2025 GNI	1,574.55 REF ADPTMP								
10137 51610 OVERTIME	31,111	0	31,111	14,935.79		16,175.21	48.0%		
2026/01/000008 07/03/2025 GNI	848.42 REF ADPTMP								
2026/01/000009 07/03/2025 GRV	-848.42 REF GB200								
2026/01/000164 07/11/2025 GNI	1,002.50 REF ADPTMP								
2026/01/000203 07/11/2025 GRV	-200.50 REF GB203								
2026/01/000233 07/18/2025 GNI	1,112.98 REF ADPTMP								
2026/01/000312 07/25/2025 GNI	1,192.22 REF ADPTMP								
2026/01/000402 07/01/2025 BUC	31,111.00 REF								
2026/02/000004 08/01/2025 GNI	711.12 REF ADPTMP								

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



FOR 2026 13 JOURNAL DETAIL 2026 01 TO 2026 13									
ACCOUNTS FOR: 101 GENERAL FUND									
ORIGINAL APPROP	TRANSFRS/ADJUSTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED			
10137 51810 OVERTIME									
2026/02/000025 08/08/2025 GNI	402.38 REF ADPIMP								
2026/02/000109 08/15/2025 GNI	1,277.82 REF ADPIMP								
2026/02/000151 08/22/2025 GNI	670.87 REF ADPIMP								
2026/02/000195 08/29/2025 GNI	1,635.14 REF ADPIMP								
2026/03/000012 09/05/2025 GNI	723.79 REF ADPIMP								
2026/03/000036 09/12/2025 GNI	720.44 REF ADPIMP								
2026/03/000087 09/19/2025 GNI	231.42 REF ADPIMP								
2026/03/000138 09/26/2025 GNI	565.98 REF ADPIMP								
2026/04/000002 10/03/2025 GNI	702.01 REF ADPIMP								
2026/04/000032 10/10/2025 GNI	413.91 REF ADPIMP								
2026/04/000069 10/17/2025 GNI	368.59 REF ADPIMP								
2026/04/000103 10/24/2025 GNI	271.98 REF ADPIMP								
2026/04/000161 10/31/2025 GNI	484.15 REF ADPIMP								
2026/05/000007 11/07/2025 GNI	258.35 REF ADPIMP								
2026/05/000045 11/14/2025 GNI	11.16 REF ADPIMP								
2026/05/000106 11/21/2025 GNI	212.99 REF ADPIMP								
2026/06/000048 12/12/2025 GNI	191.47 REF ADPIMP								
2026/06/000082 12/19/2025 GNI	594.04 REF ADPIMP								
2026/06/000120 12/26/2025 GNI	1,381.18 REF ADPIMP								
10137 51910 FRINGE BENEFITS	4,250	0	4,250		2,100.00	49.4%			
2026/01/000233 07/18/2025 GNI	2,100.00 REF ADPIMP								
2026/01/000402 07/01/2025 BUC	4,250.00 REF								
10137 51920 F.I.C.A.	89,536	0	89,536		45,930.93	51.3%			
2026/01/000008 07/03/2025 GNI	2,195.39 REF ADPIMP								
2026/01/000009 07/03/2025 GRV	-2,195.39 REF GR200								
2026/01/000164 07/11/2025 GNI	2,942.75 REF ADPIMP								
2026/01/000203 07/11/2025 GRV	-588.55 REF GR203								
2026/01/000233 07/18/2025 GNI	3,489.42 REF ADPIMP								
2026/01/000312 07/25/2025 GNI	3,320.15 REF ADPIMP								
2026/01/000402 07/01/2025 BUC	89,536.00 REF								
2026/02/000004 08/01/2025 GNI	3,377.04 REF ADPIMP								
2026/02/000025 08/08/2025 GNI	3,305.91 REF ADPIMP								
2026/02/000109 08/15/2025 GNI	3,383.98 REF ADPIMP								
2026/02/000151 08/22/2025 GNI	2,428.57 REF ADPIMP								
2026/02/000195 08/29/2025 GNI	2,477.33 REF ADPIMP								
2026/03/000012 09/05/2025 GNI	1,593.37 REF ADPIMP								
2026/03/000036 09/12/2025 GNI	1,467.20 REF ADPIMP								
2026/03/000087 09/19/2025 GNI	-16.91 REF ADPIMP								
2026/03/000138 09/26/2025 GNI	1,175.51 REF ADPIMP								
2026/04/000002 10/03/2025 GNI	1,219.06 REF ADPIMP								
2026/04/000032 10/10/2025 GNI	1,216.86 REF ADPIMP								
2026/04/000069 10/17/2025 GNI	1,218.20 REF ADPIMP								
2026/04/000120 10/24/2025 GNI	1,271.06 REF ADPIMP								

Town of Waterford, CT

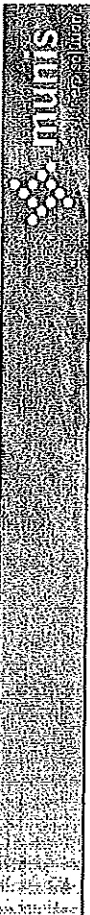
YEAR-TO-DATE BUDGET REPORT

FOR 2026-13 JOURNAL DETAIL 2026 1-TO-2026-13

ACCOUNTS FOR:	ORIGINAL APPROP.	TRANSFRS/ADJUSTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCI USED
10137 51920 F.I.C.A.							
2026/04/000103 10/24/2025 GNI	1,236.30 REF ADPIMP						
2026/04/000161 10/31/2025 GNI	1,336.87 REF ADPIMP						
2026/05/000007 11/07/2025 GNI	1,285.17 REF ADPIMP						
2026/05/000045 11/14/2025 GNI	1,247.40 REF ADPIMP						
2026/05/000106 11/21/2025 GNI	1,222.45 REF ADPIMP						
2026/05/000164 11/28/2025 GNI	1,239.42 REF ADPIMP						
2026/06/000007 12/05/2025 GNI	1,189.54 REF ADPIMP						
2026/06/000048 12/12/2025 GNI	1,256.69 REF ADPIMP						
2026/06/000082 12/19/2025 GNI	1,287.37 REF ADPIMP						
2026/06/000120 12/26/2025 GNI	1,348.77 REF ADPIMP						
10137 52010 ADVERTISING	1,360	0	1,360	.00	.00	1,360.00	.0%
2026/01/000402 07/01/2025 BUC	1,360.00 REF						
10137 52020 POSTAGE	6,700	0	6,700	4,417.36	895.59	1,387.05	79.3%
2026/01/000402 07/01/2025 BUC	6,700.00 REF						
2026/01/000478 07/31/2025 GEN	3.60 REF						
2026/01/000478 07/31/2025 GEN	192.40 REF						
2026/02/000055 08/05/2025 POE	5,000.00 VND 000159 PO 260260						
2026/02/000124 08/15/2025 API	2,050.66 VND 000159 VCH						
2026/02/000124 08/15/2025 POL	-2,050.66 VND 000159 PO 260260						
2026/02/000278 08/31/2025 GEN	14.45 REF						
2026/02/000278 08/31/2025 GEN	65.12 REF						
2026/03/000198 09/30/2025 GEN	30.34 REF POSTAG						
2026/04/000244 10/31/2025 GEN	2,053.75 VND 000159 VCH						
2026/05/000147 11/21/2025 API	-2,053.75 VND 000159 PO 260260						
2026/05/000247 11/30/2025 POL	.93 REF POSTAG						
2026/05/000248 11/30/2025 GEN	5.18 REF POSTAG						
10137 52040 SERVICE CONT. AND R	3,299	0	3,299	812.13	1,012.54	1,474.33	55.3%
2026/01/000147 07/07/2025 POE	1,398.68 VND 000678 PO 260121						
2026/01/000248 07/18/2025 API	38.61 VND 000678 VCH						
2026/01/000248 07/18/2025 POL	-38.61 VND 000678 PO 260121						
2026/01/000268 07/03/2025 GCR	-35.40 REF						
2026/01/000269 07/07/2025 GCR	-17.93 REF						
2026/01/000269 07/07/2025 GCR	-40.98 REF						
2026/01/000269 07/07/2025 GCR	-16.05 REF						
2026/01/000269 07/07/2025 GCR	-35.33 REF						
2026/01/000281 07/08/2025 GCR	-39.28 REF						
2026/01/000281 07/08/2025 GCR	-7.94 REF						
2026/01/000284 07/10/2025 GCR	-37.90 REF						
2026/01/000289 07/11/2025 GCR	-16.73 REF						
2026/01/000310 07/14/2025 GCR	-18.07 REF						

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FOR 2026-13									
JOURNAL DETAIL 2026 1-TO-2026-13									
ACCOUNTS FOR:	GENERAL FUND	ORIGINAL APPROP	TRANSFRS/ADJUSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
10137 52040 SERVICE CONT. AND R									
2026/01/000310 07/14/2025 GCR		-29.11 REF					R&P 071125 CC		
2026/01/000310 07/14/2025 GCR		-5.90 REF					R&P 071225 CC		
2026/01/000311 07/15/2025 GCR		-19.75 REF					R&P 071325 CC		
2026/01/000313 07/16/2025 GCR		-73.75 REF					R&P 071425 CC		
2026/01/000315 07/17/2025 GCR		-16.04 REF					R&P 071525 CC		
2026/01/000381 07/18/2025 GCR		-31.81 REF					R&P 071625 CC		
2026/01/000382 07/22/2025 GCR		-1.80 REF					R&P 072025 CC		
2026/01/000389 07/23/2025 GCR		-25.26 REF					R&P 072125 CC		
2026/01/000391 07/24/2025 GCR		-16.11 REF					R&P 072225 CC		
2026/01/000398 07/21/2025 GCR		-15.78 REF					R&P 071725 CC		
2026/01/000398 07/21/2025 GCR		-11.40 REF					R&P 071825 CC		
2026/01/000402 07/01/2025 BUC		-7.70 REF					R&P 071925 CC		
2026/01/000481 07/25/2025 GCR		3,299.00 REF					ORIGINAL BUDGET 2026		
2026/01/000485 07/28/2025 GCR		-5.18 REF					R&P 072325 CC		
2026/01/000485 07/28/2025 GCR		-20.55 REF					R&P 072425 CC		
2026/01/000485 07/28/2025 GCR		-37.91 REF					R&P 072525 CC		
2026/01/000485 07/28/2025 GCR		-8.28 REF					R&P 072625 CC		
2026/01/000486 07/29/2025 GCR		-64 REF					R&P 072725 CC		
2026/01/000489 07/30/2025 GCR		-33.47 REF					R&P 072825 CC		
2026/01/000499 07/31/2025 GCR		-38.63 REF					R&P 072925 CC		
2026/01/000500 07/31/2025 GCR		-9.90 REF					R&P 073025 CC		
2026/01/000502 07/31/2025 GCR		-4.58 REF					R&P 073125 CC		
2026/02/000116 08/04/2025 GCR		1,001.66 REF					R&P 073225 CC		
2026/02/000116 08/04/2025 GCR		-3.61 REF					R&P 080125 CC		
2026/02/000117 08/05/2025 GCR		-3.15 REF					R&P 080125 CC		
2026/02/000120 08/06/2025 GCR		-5.57 REF					R&P 080125 CC		
2026/02/000121 08/07/2025 GCR		-46.71 REF					R&P 080225 CC		
2026/02/000124 08/15/2025 API		-33.05 REF					R&P 080325 CC		
2026/02/000124 08/15/2025 POL		77.23 VND					R&P 080425 CC		
2026/02/000124 08/15/2025 API		-77.23 VND					R&P 080525 CC		
2026/02/000124 08/15/2025 GCR		35.46 VND					copier Charges per Dept		324695
2026/02/000124 08/15/2025 GCR		-4.02 REF					copier Charges per Dept		324589
2026/02/000214 08/29/2025 API		1,466.12 VND					R&P 080625 CC		324761
2026/02/000217 08/11/2025 GCR		-10.42 REF					R&P 080725 CC		
2026/02/000217 08/11/2025 GCR		-7.80 REF					R&P 080825 CC		
2026/02/000224 08/14/2025 GCR		-7.48 REF					R&P 080925 CC		
2026/02/000226 08/15/2025 GCR		-8.22 REF					R&P 081225 CC		
2026/02/000258 08/13/2025 GCR		-4.02 REF					R&P 081325 CC		
2026/02/000259 08/18/2025 GCR		-25.74 REF					R&P 081425 CC		
2026/02/000259 08/18/2025 GCR		-3.28 REF					R&P 081525 CC		
2026/02/000259 08/18/2025 GCR		-12.87 REF					R&P 081625 CC		
2026/02/000262 08/19/2025 GCR		-37.54 REF					R&P 081725 CC		
2026/02/000263 08/20/2025 GCR		-33.32 REF					R&P 081825 CC		
2026/02/000264 08/20/2025 GCR		-54.80 REF					R&P 081925 CC		
2026/02/000265 08/21/2025 GCR		-57.22 REF					R&P 082025 CC		
2026/02/000267 08/23/2025 GCR		-103.56 REF					R&P 082125 CC		
		-38.24 REF							

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YEAR-TO-DATE BUDGET REPORT



FOR 2026-13 JOURNAL DETAIL 2026-1 TO 2026-13													
ACCOUNTS FOR:		ORIGINAL APPROP		TRANSACTIONS/ADJUSTMENTS		REVISED BUDGET		ENCUMBRANCES		AVAILABLE BUDGET		PCT USED	
GENERAL FUND													
10137	52040	SERVICE CONT.	AND R										
2026/02/000267	08/25/2025	GCR											
2026/02/000267	08/25/2025	GCR											
2026/02/000267	08/25/2025	GCR											
2026/02/000268	08/26/2025	GCR											
2026/02/000268	08/27/2025	GCR											
2026/02/000268	08/27/2025	GCR											
2026/02/000270	08/28/2025	GCR											
2026/02/000286	08/29/2025	GCR											
2026/02/000287	08/31/2025	GCR											
2026/02/000287	08/31/2025	GCR											
2026/02/000287	08/31/2025	GCR											
2026/02/000287	08/31/2025	GCR											
2026/03/000055	09/03/2025	GCR											
2026/03/000055	09/03/2025	GCR											
2026/03/000055	09/03/2025	GCR											
2026/03/000056	09/04/2025	GCR											
2026/03/000059	09/08/2025	GCR											
2026/03/000059	09/08/2025	GCR											
2026/03/000059	09/08/2025	GCR											
2026/03/000070	09/10/2025	GCR											
2026/03/000071	09/05/2025	GCR											
2026/03/000094	09/09/2025	GCR											
2026/03/000096	09/11/2025	GCR											
2026/03/000120	09/12/2025	GCR											
2026/03/000121	09/15/2025	GCR											
2026/03/000121	09/15/2025	GCR											
2026/03/000121	09/15/2025	GCR											
2026/03/000121	09/15/2025	GCR											
2026/03/000126	09/16/2025	GCR											
2026/03/000126	09/18/2025	GCR											
2026/03/000136	09/19/2025	GCR											
2026/03/000144	09/26/2025	GCR											
2026/03/000144	09/26/2025	GCR											
2026/03/000184	09/22/2025	GCR											
2026/03/000184	09/22/2025	GCR											
2026/03/000186	09/25/2025	GCR											
2026/03/000186	09/25/2025	GCR											
2026/03/000223	09/30/2025	GCR											
2026/04/000112	10/03/2025	GCR											
2026/04/000112	10/03/2025	GCR											
2026/04/000113	10/06/2025	GCR											
2026/04/000113	10/06/2025	GCR											
2026/04/000118	10/14/2025	GCR											
2026/04/000118	10/14/2025	GCR											
2026/04/000135	10/24/2025	GCR											
2026/04/000135	10/24/2025	GCR											
2026/04/000135	10/24/2025	GCR											
2026/04/000180	10/16/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR											
2026/04/000183	10/20/2025	GCR	</										

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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

JOURNAL DETAIL 2026 1 TO 2026 13									
FOR 2026 13									
ACCOUNTS FOR:									
GENERAL FUND									
ORIGINAL APPROP	TRANSFRS/ADJUSTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED			
10137 52040 SERVICE CONT. AND R									
2026/06/000075 12/08/2025 GCR	-23.84 REF				R&P 120525 CC				
2026/06/000075 12/08/2025 GCR	-16.93 REF				R&P 120625 CC				
2026/06/000077 12/09/2025 GCR	-9.30 REF				R&P 120725 CC				326129
2026/06/000077 12/09/2025 GCR	-77.33 VND	000678 VCH			FY26 copier Charges per Dept				
2026/06/000088 12/19/2025 API	-77.33 VND	000678 PO 260121			FY26 copier Charges per Dept				
2026/06/000088 12/19/2025 POL	-11.22 REF				R&P 120825 CC				
2026/06/000108 12/10/2025 GCR	-13.87 REF				R&P 120925 CC				
2026/06/000109 12/11/2025 GCR	-11.21 REF				R&P 121025 CC				
2026/06/000110 12/12/2025 GCR									
10137 52050 DUES, CONFERENCES &	3,030	0	3,030	480.00	.00	2,550.00	15.8%		
2026/01/000402 07/01/2025 BUC	3,030.00 REF				ORIGINAL BUDGET 2026				
2026/04/000135 10/24/2025 API	315.00 VND	000076 VCH			CT REC & PARKS ASSOC ANNUAL MEMBERSHIP DUES				325400
2026/05/000029 11/07/2025 API	65.00 VND	000076 VCH			CT REC & PARKS ASSOC CONFERENCE REGISTRATION-CHAD A				325612
2026/05/000147 11/21/2025 API	100.00 VND	000814 VCH			MEMBERSHIP RENEWAL				325816
10137 52070 REIMBURSABLE EXPENS	650	0	650	.00	.00	650.00	.0%		
2026/01/000402 07/01/2025 BUC	650.00 REF				ORIGINAL BUDGET 2026				
10137 52080 TELEPHONE	2,740	0	2,740	1,023.98	1,282.06	433.96	84.2%		
2026/01/000402 07/01/2025 BUC	2,740.00 REF				ORIGINAL BUDGET 2026				
2026/02/000036 08/03/2025 POE	2,306.04 VND	002762 PO 260261			FY26 T-Mobile -Town Phones				324712
2026/02/000124 08/15/2025 API	-192.17 VND	002762 VCH			FY26 T-Mobile -Town Phones				925019
2026/02/000124 08/15/2025 POL	-192.17 VND	002762 PO 260261			FY26 T-Mobile -Town Phones				325331
2026/03/000058 09/12/2025 API	-192.17 VND	002762 VCH			FY26 T-Mobile -Town Phones				325686
2026/03/000058 09/12/2025 POL	-192.17 VND	002762 VCH			FY26 T-Mobile -Town Phones				325981
2026/04/000041 10/10/2025 API	-192.17 VND	002762 VCH			FY26 T-Mobile -Town Phones				
2026/04/000041 10/10/2025 POL	-192.17 VND	002762 VCH			FY26 T-Mobile -Town Phones				
2026/05/000029 11/07/2025 API	-215.53 VND	002762 VCH			FY26 T-Mobile -Town Phones				
2026/05/000029 11/07/2025 POL	-215.53 VND	002762 VCH			FY26 T-Mobile -Town Phones				
2026/06/000019 12/05/2025 API	-231.94 VND	002762 VCH			FY26 T-Mobile -Town Phones				
2026/06/000019 12/05/2025 POL	-231.94 VND	002762 PO 260261			FY26 T-Mobile -Town Phones				
10137 52380 PROGRAMS	6,784	0	6,784	1,183.78	2,000.00	3,600.22	46.9%		
2026/01/000123 07/02/2025 POE	2,000.00 VND	000015 PO 260107			AMERICAN RED CROSS LGtraining and Certificates -				
2026/01/000123 07/02/2025 BUC	6,784.00 REF				ORIGINAL BUDGET 2026				
2026/02/000007 08/01/2025 API	144.00 VND	002989 VCH			AMAZON CAPITAL SERVI SUPPLIES				324395
2026/02/000007 08/01/2025 API	15.67 VND	002989 VCH			AMAZON CAPITAL SERVI SUPPLIES				324397
2026/02/000007 08/01/2025 API	714.90 VND	002989 VCH			AMAZON CAPITAL SERVI SUPPLIES				324395
2026/02/000007 08/01/2025 API	64.00 VND	002989 VCH			AMAZON CAPITAL SERVI SUPPLIES				324580
2026/02/000124 08/15/2025 API	28.55 REF GB55				COLOR COPY CHARGES 073125				
2026/02/000124 08/15/2025 GEN	1.30 REF GB55				COLOR COPY CHARGES AUGUST				
2026/02/000282 08/31/2025 GEN	28.55 REF GB55				COLOR COPY CHARGES 073125				
2026/02/000283 08/31/2025 GEN	-28.55 REF GB55				reverse -posted twice (JE 281				

YEAR-TO-DATE BUDGET REPORT



JOURNAL DETAIL 2026 1 TO 2026 13

ACCOUNTS FOR:	ORIGINAL APPROP.	TRANSFERS/ADJUSTS	REVISED BUDGET	YTD. EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT. USED
101 GENERAL FUND							

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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026		JOURNAL DETAIL 2026		1 TO 2026	
ACCOUNTS FOR:		REVISD		AVAILABLE	
101 GENERAL FUND		BUDGET		BUDGET	
		YTD EXPENDED		PCT USED	
		TRANSFERS/ADJUSTMENTS			
		ORIGINAL APPROP			
10137 52420 MAINTENANCE OF PROP					
2026/02/000214 08/29/2025 API		335.00 VND 000109 VCH	SUBURBAN SANITATION	RENTAL	324869
2026/02/000214 08/29/2025 API		325.50 VND 000134 VCH	HOME DEPOT INC.	6035 3225 4096 2804	324823
2026/02/000214 08/29/2025 API		453.74 VND 000134 VCH	HOME DEPOT INC.	6035 3225 4096 2804	324823
2026/02/000214 08/29/2025 API		89.98 VND 000184 VCH	CASH TRUE VALUE HM C	SUPPLIES	324771
2026/02/000214 08/29/2025 API		-89.98 VND 000184 VCH	CASH TRUE VALUE HM C	SUPPLIES	2026
2026/02/000214 08/29/2025 API		46.97 VND 000184 VCH	CASH TRUE VALUE HM C	SUPPLIES	324771
2026/02/000214 08/29/2025 API		-46.97 VND 000184 VCH	CASH TRUE VALUE HM C	SUPPLIES	2026
2026/02/000214 08/29/2025 API		193.94 VND 000184 VCH	CASH TRUE VALUE HM C	SUPPLIES	324771
2026/02/000214 08/29/2025 API		-193.94 VND 000184 VCH	CASH TRUE VALUE HM C	SUPPLIES	2026
2026/02/000214 08/29/2025 API		984.90 VND 000460 VCH	RING'S END LUMBER DB RINGS End Miscellaneous Supp	2026	324859
2026/02/000214 08/29/2025 API		-984.90 VND 000460 VCH	RING'S END LUMBER DB RINGS End Miscellaneous Supp	2026	324889
2026/02/000214 08/29/2025 API		210.07 VND 000109 VCH	WHALING CITY GRAPHIC	LEARY PARK HOOP COURT RULES	925016
2026/02/000214 08/29/2025 API		160.00 VND 000109 VCH	SUBURBAN SANITATION	RENTAL	925016
2026/03/000058 09/12/2025 API		175.00 VND 000109 VCH	SUBURBAN SANITATION	RENTAL	924941
2026/03/000058 09/12/2025 API		194.21 VND 000184 VCH	CASH TRUE VALUE HM C	Cash True Value	325115
2026/03/000058 09/12/2025 API		-194.21 VND 000184 VCH	CASH TRUE VALUE HM C	Cash True Value	325099
2026/03/000144 09/26/2025 API		230.76 VND 000134 VCH	HOME DEPOT INC.	BEACH BATHROOM	325071
2026/03/000144 09/26/2025 API		101.59 VND 000922 VCH	F.W. WEBB COMPANY	WEEKLY SERVICE	325071
2026/03/000144 09/26/2025 API		150.00 VND 002912 VCH	CLEAN RESTROOM RENTA	RENTAL	325071
2026/03/000144 09/26/2025 API		350.00 VND 002912 VCH	CLEAN RESTROOM RENTA	RENTAL	325152
2026/03/000144 09/26/2025 API		175.00 VND 002912 VCH	CLEAN RESTROOM RENTA	RENTAL	
2026/03/000144 09/26/2025 API		1.485.00 VND 003071 VCH	QUANTUM BIOPOWER	REC AND PARKS	
2026/03/000144 09/26/2025 API		4,092.00 VND 000285 PO 260360	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	
2026/03/000144 09/26/2025 API		33,411.02 VND 001069 PO 260375	TOM IRWIN INC	Fertilization and Seed for Fall	
2026/03/000144 09/26/2025 API		362.08 VND 000184 VCH	CASH TRUE VALUE HM C	Cash True Value	325236
2026/04/000041 10/10/2025 API		-362.08 VND 000184 VCH	CASH TRUE VALUE HM C	Cash True Value	325330
2026/04/000041 10/10/2025 API		134.36 VND 000588 VCH	SUPERIOR PRODUCTS DI	SUPPLIES	325266
2026/04/000041 10/10/2025 API		149.87 VND 000922 VCH	F.W. WEBB COMPANY	SUPPLIES	325266
2026/04/000041 10/10/2025 API		45.08 VND 000922 VCH	F.W. WEBB COMPANY	WSP	325266
2026/04/000041 10/10/2025 API		7.24 VND 000922 VCH	F.W. WEBB COMPANY	VETS	325266
2026/04/000041 10/10/2025 API		264.63 VND 000922 VCH	STAHL HOLDINGS LLC	POND LAKE TREATMENT	325329
2026/04/000041 10/10/2025 API		895.00 VND 002442 VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	325497
2026/04/000041 10/10/2025 API		2,865.00 VND 000285 VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	
2026/04/000041 10/10/2025 API		-1,785.57 VND 000285 PO 260360	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026
2026/04/000041 10/10/2025 API		-1,785.57 VND 000285 PO 260360	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026
2026/04/000041 10/10/2025 API		-210.04 VND 000285 PO 260360	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026
2026/04/000041 10/10/2025 API		-84.02 VND 000285 PO 260360	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026
2026/04/000041 10/10/2025 API		470.33 VND 000285 VCH	SUPERIOR RENTAL	SOD CUTTER	
2026/04/000041 10/10/2025 API		19.97 VND 000134 VCH	HOME DEPOT INC.	6035 3225 4096 2804	325486
2026/04/000041 10/10/2025 API		91.56 VND 000134 VCH	HOME DEPOT INC.	6035 3225 4096 2804	325645
2026/04/000041 10/10/2025 API		365.39 VND 000134 VCH	HOME DEPOT INC.	6035 3225 4096 2804	325645
2026/04/000041 10/10/2025 API		117.83 VND 000134 VCH	HOME DEPOT INC.	6035 3225 4096 2804	325645
2026/04/000041 10/10/2025 API		117.83 VND 000134 VCH	HOME DEPOT INC.	6035 3225 4096 2804	325645
2026/04/000041 10/10/2025 API		130.81 VND 000134 VCH	HOME DEPOT INC.	6035 3225 4096 2804	325645
2026/04/000041 10/10/2025 API		155.94 VND 000184 VCH	CASH TRUE VALUE HM C	Cash True Value	325586
2026/04/000041 10/10/2025 API		-155.94 VND 000184 VCH	CASH TRUE VALUE HM C	Cash True Value	
2026/04/000041 10/10/2025 API		26.99 VND 000184 VCH	CASH TRUE VALUE HM C	Cash True Value	325586

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



FOR 2026-13										JOURNAL DETAIL 2026 1 TO 2026 13									
ACCOUNTS FOR GENERAL FUND																			
10137 52420 MAINTENANCE OF PROP																			
101	GENERAL FUND	ORIGINAL APPROP	TRANSFERS/ADJUSTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED											
2026/05/000029	11/07/2025	POL	-26.99	VND	000184	PO 260108	CASH TRUE VALUE HM C	Cash True Value	2026	325586									
2026/05/000029	11/07/2025	API	45.98	VND	000184	VCH	CASH TRUE VALUE HM C	Cash True Value	2026	325586									
2026/05/000029	11/07/2025	POL	-45.98	VND	000184	PO 260108	CASH TRUE VALUE HM C	Cash True Value	2026	325586									
2026/05/000029	11/07/2025	API	67.97	VND	000184	VCH	CASH TRUE VALUE HM C	Cash True Value	2026	325586									
2026/05/000029	11/07/2025	POL	-67.97	VND	000184	PO 260108	CASH TRUE VALUE HM C	Cash True Value	2026	325586									
2026/05/000029	11/07/2025	API	44.98	VND	000357	VCH	NORTHEAST ELECTRICAL	LEARY AED	2026	325662									
2026/05/000029	11/07/2025	POL	2,875.46	VND	000357	VCH	PIONEER MFG CO./PION	PIONEER painting supplies	2026	325672									
2026/05/000029	11/07/2025	API	-2,875.46	VND	000357	VCH	PIONEER MFG CO./PION	PIONEER painting supplies	2026	325648									
2026/05/000029	11/07/2025	POL	1,036.56	VND	000834	VCH	KOBYLUCK CONSTRUCTIO	MANUFACTURED C STAND	2026	325593									
2026/05/000029	11/07/2025	API	251.06	VND	000922	VCH	F.W. WEBB COMPANY	LEARY WATER	2026	325798									
2026/05/000029	11/07/2025	POL	350.00	VND	002912	VCH	CLEAN RESTROOM RENTA	305 GREAT NECK RD	2026	325757									
2026/05/000029	11/07/2025	API	166.73	VND	000134	VCH	HOME DEPOT INC.	6035 3225 4096 2804	2026	325854									
2026/05/000029	11/07/2025	POL	41.99	VND	000184	VCH	CASH TRUE VALUE HM C	Cash True Value	2026										
2026/05/000029	11/07/2025	API	-41.99	VND	000184	VCH	CASH TRUE VALUE HM C	Cash True Value	2026										
2026/05/000029	11/07/2025	POL	962.00	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	API	-263.77	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	POL	-599.49	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	API	-70.53	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	POL	-28.21	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	API	33.03	VND	000692	VCH	TURF PRODUCTS CORP	Operational Equipment : Toro a	2026										
2026/05/000029	11/07/2025	POL	350.00	VND	000692	VCH	TURF PRODUCTS CORP	Operational Equipment : Toro a	2026										
2026/05/000029	11/07/2025	API	225.00	VND	002912	VCH	CLEAN RESTROOM RENTA	305 GREAT NECK RD	2026										
2026/05/000029	11/07/2025	POL	2,815.00	VND	002912	VCH	CLEAN RESTROOM RENTA	305 GREAT NECK RD	2026										
2026/05/000029	11/07/2025	API	124.14	VND	000184	VCH	SUPERIOR RENTAL	Emergency Tree Removal	2026										
2026/05/000029	11/07/2025	POL	-124.14	VND	000184	VCH	SUPERIOR RENTAL	Emergency Tree Removal	2026										
2026/05/000029	11/07/2025	API	41.99	VND	000184	VCH	CASH TRUE VALUE HM C	Cash True Value	2026										
2026/05/000029	11/07/2025	POL	-41.99	VND	000184	VCH	CASH TRUE VALUE HM C	Cash True Value	2026										
2026/05/000029	11/07/2025	API	209.00	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	POL	-57.31	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	API	-130.24	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	POL	-15.32	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	API	-6.13	VND	000285	VCH	TUCKAHOE TURF FARMS	WHS and Leary Sod Project	2026										
2026/05/000029	11/07/2025	POL	56.30	VND	000922	VCH	F.W. WEBB COMPANY	PPE	2026										
2026/05/000029	11/07/2025	API	14,543.67	VND	001069	VCH	TOM IRWIN INC	Fertilization and Seed for 2026	2026										
2026/05/000029	11/07/2025	POL	-8,212.87	VND	001069	VCH	TOM IRWIN INC	Fertilization and Seed for 2026	2026										
2026/05/000029	11/07/2025	API	-6,330.80	VND	001069	VCH	TOM IRWIN INC	Fertilization and Seed for 2026	2026										
2026/05/000029	11/07/2025	POL	18,702.35	VND	001069	VCH	TOM IRWIN INC	Fertilization and Seed for 2026	2026										
2026/05/000029	11/07/2025	API	-10,654.48	VND	001069	VCH	TOM IRWIN INC	Fertilization and Seed for 2026	2026										
2026/05/000029	11/07/2025	POL	-8,212.87	VND	001069	VCH	TOM IRWIN INC	Fertilization and Seed for 2026	2026										
2026/05/000029	11/07/2025	API	82.47	VND	000184	VCH	CASH TRUE VALUE HM C	Cash True Value	2026										
2026/05/000029	11/07/2025	POL	-82.47	VND	000184	VCH	CASH TRUE VALUE HM C	Cash True Value	2026										
2026/05/000029	11/07/2025	API	274.11	VND	001099	VCH	WHALING CITY GRAPHIC	WBP MARSH	2026										
2026/05/000029	11/07/2025	POL	750.00	VND	001727	VCH	JEFFREY S DANIELS	TOPSOIL	2026										
2026/05/000029	11/07/2025	API	191.00	VND	002912	VCH	CLEAN RESTROOM RENTA	LEARY PARK	2026										
2026/05/000029	11/07/2025	POL	414.00	VND	002912	VCH	CLEAN RESTROOM RENTA	LEARY PARK	2026										
2026/05/000029	11/07/2025	API	2,806.69	VND	003085	VCH	SUPERIOR RENTAL	Emergency Tree Removal	2026										

munis
 the city solution

JOURNAL DETAIL 2026.1 TO 2026.13

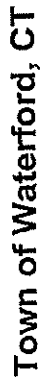
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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



FOR: 2026-13										JOURNAL DETAIL-2026-1 TO 2026-13									
ACCOUNTS FOR: GENERAL FUND										REVISED BUDGET YTD EXPENDED ENCUMBRANCES AVAILABLE BUDGET PCT USED									
101	ORIGINAL APPROP	TRANSFERS/ADJUSTS																	
10137 53020 OTHER SUPPLIES																			
2026/02/000214 08/29/2025 POL	-58.41	VND 002603 PO 260110	ACE HARDWARE																
2026/02/000214 08/29/2025 API	17.51	VND 002880 VCH	BLUETRITON BRANDS IN 6708213165																
2026/02/000214 08/29/2025 API	36.43	VND 002880 VCH	BLUETRITON BRANDS IN 6708213168																
2026/02/000214 08/29/2025 API	6.98	VND 002989 VCH	THE SHERWIN-WILLIAMS SUPPLIES																
2026/03/000058 09/12/2025 API	32.98	VND 002629 VCH	ACE HARDWARE																
2026/03/000058 09/12/2025 API	156.31	VND 002603 VCH	ACE HARDWARE																
2026/03/000058 09/12/2025 POL	-156.31	VND 002603 VCH	ACE HARDWARE																
2026/03/000144 09/26/2025 API	12.59	VND 002603 VCH	ACE HARDWARE																
2026/03/000144 09/26/2025 POL	-12.59	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 API	217.07	VND 002584 VCH	IMPERIAL BAG & PAPER CUSTODIAL SUPPLIES																
2026/04/000041 10/10/2025 POL	-217.07	VND 002584 VCH	IMPERIAL BAG & PAPER CUSTODIAL SUPPLIES																
2026/04/000041 10/10/2025 API	28.63	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 POL	-28.63	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 API	6.76	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 POL	-6.76	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 API	8.07	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 POL	-8.07	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 API	13.99	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 POL	-13.99	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 API	39.54	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 POL	-39.54	VND 002603 VCH	ACE HARDWARE																
2026/04/000041 10/10/2025 API	8.48	VND 002880 VCH	BLUETRITON BRANDS IN 6708213165																
2026/04/000041 10/10/2025 POL	34.44	VND 002880 VCH	BLUETRITON BRANDS IN 6708213168																
2026/04/000135 10/24/2025 API	9.99	VND 002889 VCH	AMAZON CAPITAL SERV SUPPLIES																
2026/04/000228 10/31/2025 API	1,466.12	VND 001007 VCH	BOW WOW PET WASTE PR																
2026/05/000029 11/07/2025 API	7.98	VND 000134 VCH	HOME DEPOT INC.																
2026/05/000029 11/07/2025 POL	19.12	VND 002603 VCH	ACE HARDWARE																
2026/05/000029 11/07/2025 API	-19.12	VND 002603 PO 260110	ACE HARDWARE																
2026/05/000029 11/07/2025 POL	1.20	VND 002603 VCH	ACE HARDWARE																
2026/05/000029 11/07/2025 API	-1.20	VND 002603 PO 260110	ACE HARDWARE																
2026/05/000029 11/07/2025 POL	16.18	VND 002603 VCH	ACE HARDWARE																
2026/05/000029 11/07/2025 API	-16.18	VND 002603 PO 260110	ACE HARDWARE																
2026/05/000029 11/07/2025 POL	1.99	VND 002880 VCH	BLUETRITON BRANDS IN 6708213165																
2026/05/000029 11/07/2025 API	1.99	VND 002880 VCH	BLUETRITON BRANDS IN 6708213168																
2026/05/000029 11/07/2025 POL	211.99	VND 002889 VCH	AMAZON CAPITAL SERV SUPPLIES																
2026/05/000147 11/21/2025 API	1,280.28	VND 002584 VCH	IMPERIAL BAG & PAPER CUSTODIAL SUPPLIES																
2026/05/000147 11/21/2025 POL	-1,280.28	VND 002584 PO 260184	IMPERIAL BAG & PAPER CUSTODIAL SUPPLIES																
2026/05/000147 11/21/2025 API	256.63	VND 002584 VCH	IMPERIAL BAG & PAPER CUSTODIAL SUPPLIES																
2026/05/000147 11/21/2025 POL	-256.63	VND 002584 PO 260184	IMPERIAL BAG & PAPER CUSTODIAL SUPPLIES																
2026/05/000147 11/21/2025 API	6.29	VND 002603 VCH	ACE HARDWARE																
2026/05/000147 11/21/2025 POL	-6.29	VND 002603 PO 260110	ACE HARDWARE																
2026/05/000147 11/21/2025 API	17.96	VND 002603 VCH	ACE HARDWARE																
2026/05/000147 11/21/2025 POL	-17.96	VND 002603 PO 260110	ACE HARDWARE																
2026/05/000147 11/21/2025 API	53.89	VND 002603 VCH	ACE HARDWARE																
2026/05/000147 11/21/2025 POL	-53.89	VND 002603 PO 260110	ACE HARDWARE																
2026/05/000147 11/21/2025 API	80.97	VND 002603 VCH	ACE HARDWARE																
2026/05/000147 11/21/2025 POL	-80.97	VND 002603 PO 260110	ACE HARDWARE																

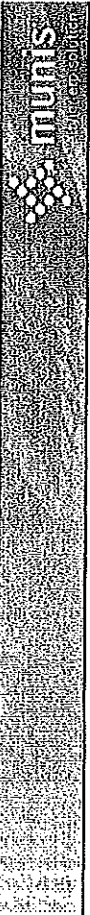


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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



FOR 2026 13 JOURNAL-DETAIL 2026 1 TO 2026 13

ACCOUNTS FOR: GENERAL FUND TRANSFER/ADJUSTMENTS REVISED BUDGET YTD EXPENDED ENCUMBRANCES AVAILABLE BUDGET PCT USED

10137 53080 MAINTENANCE VEHICLE	410.50 VND 000231 VCH	KAHN TRACTOR & EQUIP EQUIP MTN	325647				
2026/05/000029 11/07/2025 API	991.19 VND 000231 VCH	KAHN TRACTOR & EQUIP EQUIP MTN	325647				
2026/05/000029 11/07/2025 API	50.36 VND 000462 VCH	DARLING AUTO PARTS, OIL SEAL	325614				
2026/05/000029 11/07/2025 API	63.83 VND 000496 VCH	ADVANCED POWER EQUIP SUPPLIES	325566				
2026/05/000029 11/07/2025 API	5.65 VND 001850 VCH	GATES GMC BUICK NISS R11	325639				
2026/05/000029 11/07/2025 API	366.73 VND 001850 VCH	GATES GMC BUICK NISS R11	325639				
2026/05/000029 11/07/2025 API	547.77 VND 001850 VCH	GATES GMC BUICK NISS R11	325639				
2026/05/000147 11/21/2025 API	109.98 VND 000165 VCH	DEVINE HYDRAULICS IN P62	325639				
2026/05/000147 11/21/2025 API	860.00 VND 000175 VCH	THE TIRE STORE LLC R-16	325772				
2026/05/000147 11/21/2025 API	2.41 VND 000496 VCH	ADVANCED POWER EQUIP SUPPLIES	325850				
2026/05/000147 11/21/2025 API	79.63 VND 000496 VCH	ADVANCED POWER EQUIP SUPPLIES	325742				
2026/05/000147 11/21/2025 API	63.62 VND 000514 VCH	NATIONAL AUTO PARTS LEARY	325815				
2026/05/000147 11/21/2025 API	170.12 VND 000692 VCH	TURF PRODUCTS CORP SUPPLIES	325855				
2026/05/000147 11/21/2025 API	7.34 VND 001091 VCH	COLUMBIA FORD INC. R16	325763				
2026/06/000019 12/05/2025 API	13.78 VND 000462 VCH	DARLING AUTO PARTS, R11	325909				
2026/06/000019 12/05/2025 API	34.68 VND 000462 VCH	DARLING AUTO PARTS, R11	325909				
2026/06/000019 12/05/2025 API	124.50 VND 000462 VCH	DARLING AUTO PARTS, R11	325909				
2026/06/000019 12/05/2025 API	29.70 VND 000496 VCH	ADVANCED POWER EQUIP SUPPLIES	325877				
2026/06/000019 12/05/2025 API	28.98 VND 000514 VCH	NATIONAL AUTO PARTS TOOLS TOOLS	325954				
2026/06/000019 12/05/2025 API	42.62 VND 000514 VCH	NATIONAL AUTO PARTS SUPPLIES	325954				
2026/06/000019 12/05/2025 API	87.95 VND 000514 VCH	NATIONAL AUTO PARTS A18	325954				
2026/06/000019 12/05/2025 API	39.99 VND 001170 VCH	MOTORSPORTS NATION- R17	325954				
2026/06/000019 12/05/2025 API	449.49 VND 001188 VCH	INTERSTATE BATTERY S P53/R9	325952				
2026/06/000019 12/05/2025 API	22.14 VND 001481 VCH	HARTFORD TRUCK EQUIP R11	325943				
2026/06/000088 12/19/2025 API	25.25 VND 000514 VCH	NATIONAL AUTO PARTS R9	325937				
2026/06/000088 12/19/2025 API	15.93 VND 001321 VCH	AUTOZONE INC	326098				
2026/06/000088 12/19/2025 API	700.00 VND 001481 VCH	HARTFORD TRUCK EQUIP R10	326018				
10137 53090 FUELS AND LUBRICANT	18,191	0	18,191	7,690.37	.00	10,500.63	42.3%
2026/01/000402 07/01/2025 BUC	18,191.00 REF	ORIGINAL BUDGET 2026					
2026/01/000471 07/31/2025 GEN	625.99 REF	JULY25 FUEL USAGE REPORT					
2026/01/000471 07/31/2025 GEN	1,264.53 REF	JULY25 FUEL USAGE REPORT					
2026/02/000252 08/31/2025 GEN	378.57 REF	AUG25 FUEL USAGE REPORT					
2026/02/000252 08/31/2025 GEN	1,363.33 REF	AUG25 FUEL USAGE REPORT					
2026/03/000214 09/30/2025 GEN	272.22 REF	SEPT25 FUEL USAGE REPORT					
2026/03/000214 09/30/2025 GEN	1,127.07 REF	SEPT25 FUEL USAGE REPORT					
2026/04/000234 10/31/2025 GEN	1,227.76 REF	FUEL USAGE REPORT					
2026/04/000234 10/31/2025 GEN	1,351.13 REF	FUEL USAGE REPORT					
2026/05/000245 11/30/2025 GEN	81.61 REF	FUEL USAGE REPORT NOV25					
2026/05/000245 11/30/2025 GEN	998.16 REF	FUEL USAGE REPORT NOV25					

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



FOR 2026-13 JOURNAL DETAIL 2026-1 TO 2026-13													
ACCOUNTS FOR:		ORIGINAL		TRANSFRS/		REVISED		ENCUMBRANCES		AVAILABLE		PCT	
GENERAL FUND		APPROP		ADJUSTS		BUDGET		YTD EXPENDED		BUDGET		USED	
10137	54020	EQUIPMENT		8,376	0	8,376	8,376.00	.00	.00	100.0%			
2026/01/000247	07/16/2025	POE	8,409.03	VND	000692	PO 260188	TURF PRODUCTS	CORP	Operational Equipment : Toro a				
2026/01/000258	07/17/2025	POM	-33.03	VND	000692	PO 260188	TURF PRODUCTS	CORP	change order#1 dated 7/17/2026				
2026/01/000402	07/01/2025	BUC	8,376.00	REF					ORIGINAL BUDGET 2026				
2026/05/000147	11/21/2025	API	8,376.00	VND	000692	VCH	TURF PRODUCTS	CORP	Operational Equipment : Toro a				
2026/05/000147	11/21/2025	POL	-8,376.00	VND	000692	PO 260188	TURF PRODUCTS	CORP	Operational Equipment : To2026				
TOTAL RECREATION AND PARKS			1,535,328		0	1,535,328	805,264.47	12,397.79	717,665.74	53.3%			
TOTAL GENERAL FUND			1,535,328		0	1,535,328	805,264.47	12,397.79	717,665.74	53.3%			
TOTAL EXPENSES			1,535,328		0	1,535,328	805,264.47	12,397.79	717,665.74				

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



FOR 2026-13 JOURNAL DETAIL 2026-1 TO 2026-13

	ORIGINAL APPROP	TRANSFERS/ ADJUSTMENTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
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GRAND TOTAL	1,535,328	0	1,535,328	805,264.47	12,397.79	717,665.74	53.3%
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** END OF REPORT - Generated by Ryan McNamara **

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



REPORT OPTIONS

Sequence	Field #	Total	Page Break
1	1	Y	Y
2	9	Y	N
3	0	N	N
4	0	N	N

Report title:

YEAR-TO-DATE BUDGET REPORT

Includes accounts exceeding 0% of budget.

Print totals only: N

Print Full or Short description: F

Print full GL account: N

Format type: 1

Double space: N

Suppress zero bal accts: Y

Include requisition amount: N

Print Revenues-Version headings: N

Print revenue as credit: Y

Print revenue budgets as zero: N

Include Fund Balance: N

Print Journal detail: Y

From Yr/Per: 2026/1

To Yr/Per: 2026/13

Include budget entries: Y

Incl encumb/liq entries: Y

Sort by JE # or PO #: 3

Detail format option: 1

Include additional JE comments: N

Multiyear view: F

Amounts/totals exceed 999 million dollars: N

Year/Period: 2026/13

Print MTD version: N

Roll projects to object: N

Carry forward code: 1

Find Criteria
Field Name Field Value

Org 10137

Object

Rollup code

Account type Expense

Account status

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

REVENUE

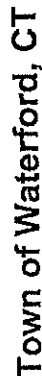
JOURNAL DETAIL: 2026 1 TO 2026 13									
FOR 2026-13									
ACCOUNTS FOR:	GENERAL FUND	ORIGINAL APPROP	TRANSFERS/ADJUSTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
101									
10137	43100 FACILITY RESERVATIO	-20,000	0	-20,000	-19,207.50	.00	-792.50	96.0%	324266
2026/01/000248	07/18/2025 API	260.00 VND	201737 VCH	REC & PARK REFUNDS	CHANGED VENUE				
2026/01/000284	07/10/2025 GCR	-990.00 REF			R&P 070825 CC				
2026/01/000289	07/11/2025 GCR	-60.00 REF			R&P 0707-070825				
2026/01/000310	07/14/2025 GCR	-162.50 REF			R&P 071025 CC				
2026/01/000311	07/15/2025 GCR	-60.00 REF			R&P 071025				
2026/01/000311	07/15/2025 GCR	-60.00 REF			R&P 0711-071325				
2026/01/000311	07/15/2025 GCR	-2,175.00 REF			R&P 071425 CC				
2026/01/000313	07/16/2025 GCR	-1,740.00 REF			ADVANCED COLLECTIONS				
2026/01/000327	07/01/2025 GRV	-910.00 REF			ADVANCED COLLECT 2026				
2026/01/000327	07/01/2025 GRV	-20,000.00 REF			ORIGINAL BUDGET 2026				
2026/01/000403	07/01/2025 BUC	-960.00 REF			R&P 072825 CC				
2026/01/000489	07/30/2025 GCR	-1,180.00 REF			R&P 072925 CC				
2026/01/000499	07/31/2025 GCR	-60.00 REF			R&P 073125 CC				
2026/01/000502	07/31/2025 GCR	-80.00 REF			R&P 080125 CC & JULY FEES				
2026/02/000116	08/04/2025 GCR	-240.00 REF			R&P 0801-080325				
2026/02/000117	08/05/2025 GCR	-1,325.00 REF			R&P 080425 CC				
2026/02/000120	08/06/2025 GCR	60.00 VND	201737 VCH	REC & PARK REFUNDS	FAMILY ILLNESS				
2026/02/000124	08/15/2025 API	990.00 REF			R&P FY25 A/R LEARY FIELD				
2026/02/000187	08/31/2025 GRV	-120.00 REF			R&P 080725 CC				
2026/02/000211	08/12/2025 GCR	-120.00 REF			R&P 0806-081025				
2026/02/000259	08/18/2025 GCR	-60.00 REF			R&P 081525 CC				
2026/02/000262	08/19/2025 GCR	-60.00 REF			R&P 0815-081725				
2026/02/000264	08/21/2025 GCR	-120.00 REF			R&P 081925 CC				
2026/02/000267	08/25/2025 GCR	-60.00 REF			R&P 082225 CC				
2026/02/000289	08/27/2025 GCR	-390.00 REF			R&P 082525 CC				
2026/02/000270	08/28/2025 GCR	-60.00 REF			R&P 082625 CC				
2026/02/000286	08/29/2025 GCR	-250.00 REF			R&P 082125				
2026/02/000286	08/29/2025 GCR	-250.00 REF			R&P 082625 CC				
2026/03/000059	09/08/2025 GCR	-250.00 REF			R&P 090625 CC				
2026/03/000071	09/05/2025 GCR	-60.00 REF			RECDISK 072225 CC CORRECTION				
2026/03/000088	09/16/2025 GEN	60.00 VND	201737 VCH	REC & PARK REFUNDS	PICNIC RAINED OUT				
2026/03/000144	09/26/2025 API	390.00 VND	201737 VCH	REC & PARK REFUNDS	NO MONITOR FOR RESERVED DATE				
2026/03/000144	09/26/2025 API	-130.00 REF			R&P 1001-100225				
2026/04/000114	10/07/2025 GCR	-180.00 REF			R&P 101425				
2026/04/000181	10/17/2025 GCR	-325.00 REF			R&P 102025				
2026/04/000226	10/24/2025 GCR	-790.00 REF			R&P 102225 CC				
2026/04/000226	10/24/2025 GCR	-500.00 REF			R&P 1103-110525				
2026/05/000124	11/07/2025 GCR	-250.00 REF			R&P 111025 CC				
2026/05/000129	11/12/2025 GCR	-195.00 REF			R&P 111325 CC				
2026/05/000134	11/17/2025 GCR	-195.00 REF			R&P 111325				
2026/05/000170	11/14/2025 GCR	-962.50 REF			R&P 111325				
2026/05/000171	11/18/2025 GCR	-3,237.50 REF			R&P 111825 CC				
2026/05/000206	11/20/2025 GCR								

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



JOURNAL DETAIL 2026 1 TO 2026 13									
FOR 2026 13									
ACCOUNTS FOR	GENERAL FUND	ORIGINAL APPROP	TRANSFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
10137 43100 FACILITY RESERVATIO									
2026/05/000207 11/21/2025 GCR		-380.00 REF							R&P 1117-111825
2026/05/000207 11/21/2025 GCR		-960.00 REF							R&P 111925 CC
2026/06/000067 12/03/2025 GCR		-500.00 REF							R&P 120125 CC & NOV FEES
2026/06/000077 12/09/2025 GCR		-250.00 REF							R&P 120425
2026/06/000077 12/09/2025 GCR		-250.00 REF							R&P 120525
10137 43200 BEACH REVENUE									
2026/01/000268 07/03/2025 GCR		-103,000	0	-103,000	-113,541.83	.00	10,541.83	110.2%	
2026/01/000268 07/03/2025 GCR		-407.00 REF							R&P 070125
2026/01/000268 07/03/2025 GCR		-4.00 REF							R&P 070125
2026/01/000268 07/03/2025 GCR		-741.00 REF							R&P 070125 CC-SPLIT W/JUNE FEE
2026/01/000269 07/07/2025 GCR		-144.00 REF							R&P 070225 CC
2026/01/000269 07/07/2025 GCR		-2.00 REF							R&P 070225 CC
2026/01/000269 07/07/2025 GCR		-1,298.00 REF							R&P 070325 CC
2026/01/000269 07/07/2025 GCR		-544.00 REF							R&P 070425 CC
2026/01/000269 07/07/2025 GCR		-1,144.00 REF							R&P 070525 CC
2026/01/000281 07/08/2025 GCR		-397.00 REF							R&P 070225
2026/01/000281 07/08/2025 GCR		-1,441.00 REF							R&P 070325
2026/01/000281 07/08/2025 GCR		-326.00 REF							R&P 0704-070625
2026/01/000282 07/09/2025 GCR		-1,222.00 REF							R&P 070625 CC
2026/01/000282 07/09/2025 GCR		-149.00 REF							R&P 070725 CC
2026/01/000284 07/10/2025 GCR		-294.00 REF							R&P 070825 CC
2026/01/000289 07/11/2025 GCR		-927.00 REF							R&P 0707-070825
2026/01/000289 07/11/2025 GCR		-16.00 REF							R&P 0707-070825
2026/01/000289 07/11/2025 GCR		-425.00 REF							R&P 070925
2026/01/000289 07/11/2025 GCR		-2.00 REF							R&P 070925
2026/01/000289 07/11/2025 GCR		-172.00 REF							R&P 070925 CC
2026/01/000310 07/14/2025 GCR		-250.00 REF							R&P 071025 CC
2026/01/000310 07/14/2025 GCR		-886.00 REF							R&P 071025 CC
2026/01/000311 07/15/2025 GCR		-200.00 REF							R&P 071125 CC
2026/01/000311 07/15/2025 GCR		-86.00 REF							R&P 071125 CC
2026/01/000311 07/15/2025 GCR		-707.00 REF							R&P 071225 CC
2026/01/000311 07/15/2025 GCR		-2.00 REF							R&P 071025
2026/01/000313 07/16/2025 GCR		-525.00 REF							R&P 0711-071325
2026/01/000313 07/16/2025 GCR		-200.00 REF							R&P 071325 CC
2026/01/000315 07/17/2025 GCR		-288.00 REF							R&P 071425 CC
2026/01/000321 07/20/2025 GRV		-73,629.52 REF							R&P 071525 CC
2026/01/000381 07/18/2025 GCR		-399.00 REF							ALLOCATE REVENUE ACROSS FY'S
2026/01/000381 07/18/2025 GCR		-648.00 REF							R&P 071425
2026/01/000381 07/18/2025 GCR		-653.00 REF							R&P 071325
2026/01/000381 07/18/2025 GCR		-922.00 REF							R&P 071625
2026/01/000382 07/22/2025 GCR		-335.00 REF							R&P 071725
2026/01/000382 07/22/2025 GCR		-760.00 REF							R&P 0718-072025
2026/01/000382 07/22/2025 GCR		-1.00 REF							R&P 0718-072025
2026/01/000382 07/22/2025 GCR		-61.00 REF							R&P 072025 CC
2026/01/000389 07/23/2025 GCR		-626.00 REF							R&P 072125 CC
2026/01/000391 07/24/2025 GCR		-271.00 REF							R&P 072225 CC



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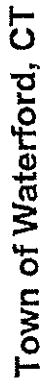
ACCOUNTS FOR:	GENERAL FUND	ORIGINAL APPROP.	TRANSFERS/ADJUSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10137 43200 BEACH REVENUE								
2026/01/000398 07/21/2025 GCR	-335.00 REF					R&P 071725 CC		
2026/01/000398 07/21/2025 GCR	-386.00 REF					R&P 071825 CC		
2026/01/000398 07/21/2025 GCR	-261.00 REF					R&P 071925 CC		
2026/01/000403 07/21/2025 BUC	-103,000.00 REF					ORIGINAL BUDGET 2026		
2026/01/000403 07/21/2025 GEN	1,692.14 REF	GB51				SALES TX INCLUDED IN FEE		
2026/01/000480 07/31/2025 GCR	-670.00 REF					R&P 072125		
2026/01/000481 07/25/2025 GCR	-510.00 REF					R&P 072225		
2026/01/000481 07/25/2025 GCR	-650.00 REF					R&P 072325		
2026/01/000481 07/25/2025 GCR	-175.00 REF					R&P 072325 CC		
2026/01/000481 07/28/2025 GCR	-586.00 REF					R&P 072425 CC		
2026/01/000485 07/28/2025 GCR	-1,086.00 REF					R&P 072425 CC		
2026/01/000485 07/28/2025 GCR	-5.00 REF					R&P 072525 CC		
2026/01/000485 07/28/2025 GCR	-257.00 REF					R&P 072525 CC		
2026/01/000485 07/28/2025 GCR	-506.00 REF					R&P 072625 CC		
2026/01/000485 07/29/2025 GCR	-1,037.00 REF					R&P 072625 CC		
2026/01/000486 07/29/2025 GCR	-833.00 REF					R&P 072725		
2026/01/000486 07/29/2025 GCR	-22.00 REF					R&P 072725 CC		
2026/01/000486 07/29/2025 GCR	-154.00 REF					R&P 072825 CC		
2026/01/000489 07/30/2025 GCR	-129.00 REF					R&P 072925 CC		
2026/01/000499 07/31/2025 GCR	-1,206.00 REF					R&P 072825 DIT 080125		
2026/01/000500 07/31/2025 GCR	-2.00 REF					R&P 072825 DIT 080125		
2026/01/000500 07/31/2025 GCR	-810.00 REF					R&P 072925 DIT 080125		
2026/01/000500 07/31/2025 GCR	-4.00 REF					R&P 072925 DIT 080125		
2026/01/000500 07/31/2025 GCR	-811.00 REF					R&P 073025 DIT 080125		
2026/01/000500 07/31/2025 GCR	-1.00 REF					R&P 073025 DIT 080125		
2026/01/000500 07/31/2025 GCR	-335.00 REF					R&P 073025 CC DIT 080125		
2026/01/000502 07/31/2025 GCR	-25.00 REF					R&P 073125 CC DIT 080425		
2026/01/000503 07/31/2025 GCR	-81.00 REF					R&P 073125 DIT 080525		
2026/01/000503 07/31/2025 GCR	-4.00 REF					R&P 073125 DIT 080525		
2026/01/000503 07/31/2025 GCR	-72.00 REF					R&P 080225 CC		
2026/02/000116 08/04/2025 GCR	-20.00 REF					R&P 080225 CC		
2026/02/000116 08/04/2025 GCR	-638.00 REF					R&P 0801-080325		
2026/02/000117 08/05/2025 GCR	-4.00 REF					R&P 0801-080325		
2026/02/000117 08/05/2025 GCR	-169.00 REF					R&P 080325 CC		
2026/02/000117 08/05/2025 GCR	-20.00 REF					R&P 080325 CC		
2026/02/000117 08/05/2025 GCR	-250.00 REF					R&P 080425 CC		
2026/02/000120 08/06/2025 GCR	-50.00 REF					R&P 080525 CC		
2026/02/000121 08/07/2025 GCR	25.00 VND							324690
2026/02/000124 08/15/2025 API	11.00 REF	GB12				NC RTN CK # 1012 SANTORO		324738
2026/02/000160 08/07/2025 GEN	28.00 VND	201737 VCH				OVERPAYMENT OF ENTRANCE FEE		
2026/02/000176 08/22/2025 API	-1,267.00 REF	201737 VCH				R&P 0804-080525		
2026/02/000210 08/08/2025 GCR	-5.00 REF					R&P 0804-080525		
2026/02/000210 08/08/2025 GCR	-100.00 REF					R&P 080625 CC		
2026/02/000210 08/08/2025 GCR	-225.00 REF					R&P 080725 CC		
2026/02/000217 08/11/2025 GCR	-252.00 REF					R&P 080825 CC		
2026/02/000217 08/11/2025 GCR	-4.00 REF					R&P 080825 CC		
2026/02/000217 08/11/2025 GCR	-241.00 REF					R&P 080925 CC		

Town of Waterford, CT

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ACCOUNTS FOR:	GENERAL FUND	ORIGINAL APPROP	TRANSFERS/ADJUSTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
10137 43200 BEACH REVENUE									
2026/02/000217 08/11/2025 GCR		-12.00 REF				R&P 080925 CC			
2026/02/000221 08/12/2025 GCR		-2,020.00 REF				R&P 0806-081025			
2026/02/000221 08/12/2025 GCR		-10.00 REF				R&P 0806-081025			
2026/02/000224 08/14/2025 GCR		-263.00 REF				R&P 081225 CC			
2026/02/000226 08/15/2025 GCR		-1,059.00 REF				R&P 081125			
2026/02/000226 08/15/2025 GCR		-4.00 REF				R&P 081125			
2026/02/000226 08/15/2025 GCR		-670.00 REF				R&P 081125			
2026/02/000226 08/15/2025 GCR		-10.00 REF				R&P 081225			
2026/02/000226 08/15/2025 GCR		-698.00 REF				R&P 081225			
2026/02/000226 08/15/2025 GCR		-5.00 REF				R&P 081325			
2026/02/000226 08/15/2025 GCR		-136.00 REF				R&P 081325 CC *20 REFUND			
2026/02/000228 08/13/2025 GCR		-102.00 REF				R&P 081125 CC			
2026/02/000229 08/18/2025 GCR		-111.00 REF				R&P 081425 CC			
2026/02/000229 08/18/2025 GCR		-375.00 REF				R&P 081525 CC			
2026/02/000229 08/18/2025 GCR		-31.00 REF				R&P 081625 CC			
2026/02/000229 08/18/2025 GCR		-150.00 REF				R&P 081425			
2026/02/000262 08/19/2025 GCR		-5.00 REF				R&P 081425			
2026/02/000262 08/19/2025 GCR		-1,339.00 REF				R&P 0815-081725			
2026/02/000262 08/19/2025 GCR		-5.00 REF				R&P 0815-081725			
2026/02/000262 08/19/2025 GCR		-11.00 REF				R&P 081725 CC			
2026/02/000263 08/20/2025 GCR		-2.00 REF				R&P 081825 CC			
2026/02/000264 08/21/2025 GCR		-61.00 REF				R&P 081925 CC			
2026/02/000265 08/22/2025 GCR		-333.00 REF				R&P 0819-082025			
2026/02/000265 08/22/2025 GCR		-33.00 REF				R&P 0819-082025			
2026/02/000265 08/22/2025 GCR		-11.00 REF				R&P 082125 NSF SANTORO			
2026/02/000265 08/22/2025 GCR		-279.00 REF				R&P 081825			
2026/02/000265 08/22/2025 GCR		-106.00 REF				R&P 082025 CC			
2026/02/000267 08/25/2025 GCR		-25.00 REF				R&P 082125 CC			
2026/02/000267 08/25/2025 GCR		-77.00 REF				R&P 082225 CC			
2026/02/000267 08/25/2025 GCR		-147.00 REF				R&P 082325 CC			
2026/02/000268 08/26/2025 GCR		-791.00 REF				R&P 0822-02425			
2026/02/000268 08/26/2025 GCR		-22.00 REF				R&P 0822-02425			
2026/02/000269 08/27/2025 GCR		-5.00 REF				R&P 082425 CC			
2026/02/000270 08/28/2025 GCR		-73.00 REF				R&P 082525 CC			
2026/02/000280 08/31/2025 GEN		805.53 REF				SALES TAX INCLUDED IN FEE			
2026/02/000280 08/29/2025 GCR		-102.00 REF				R&P 082125			
2026/02/000286 08/29/2025 GCR		25.00 REF				R&P 082125			
2026/02/000286 08/29/2025 GCR		-537.00 REF				R&P 0825-082625			
2026/02/000286 08/29/2025 GCR		-125.00 REF				R&P 082725			
2026/02/000287 08/31/2025 GCR		-50.00 REF				R&P 082825 CC DIT 090225			
2026/02/000287 08/31/2025 GCR		-10.00 REF				R&P 083025 CC DIT 090225			
2026/02/000287 08/31/2025 GCR		-17.00 REF				R&P 083125 CC DIT 090225			
2026/02/000296 08/31/2025 GCR		-179.00 REF				R&P 082725 DIT 090525			
2026/02/000296 08/31/2025 GCR		-87.00 REF				R&P 082825 DIT 090525			
2026/02/000296 08/31/2025 GCR		-186.00 REF				R&P 0829-083125 DIT 090525			
2026/02/000296 08/31/2025 GCR		-25.00 REF				R&P 0829-083125 DIT 090525			



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FOR 2026 13										JOURNAL-DETAIL 2026 1 TO 2026 13										ACCOUNTS FOR: 101 GENERAL FUND									
ORIGINAL APPROP.			TRANSFERS/ADJUSTMENTS			REVISED BUDGET			YTD EXPENDED			ENCUMBRANCES			AVAILABLE BUDGET			PCT USED											
10137 43200 BEACH REVENUE										R&P 090125										R&P 090325 CC									
2026/03/000071 09/05/2025 GCR										RECDISK 072225 CC CORRECTION										SALES TAX INCLUDED IN FEE									
2026/03/000071 09/05/2025 GCR																													
2026/03/000088 09/16/2025 GEN																													
2026/03/000090 09/16/2025 GEN																													
										-133.00 REF																			
										-152.00 REF																			
										60.00 REF GB16																			
										17.02 REF GB28																			
										-21.644										0									
										-21,644										-21,585.00									
10137 44300 AQUA PROGRAMS																				.00									
										-59.00										99.7%									
2026/01/000269 07/07/2025 GCR										R&P 070225 CC										R&P 0707-070825									
2026/01/000289 07/11/2025 GCR										R&P 071025 CC										R&P 071425 CC									
2026/01/000310 07/14/2025 GCR										R&P 071425 CC										R&P 071525 CC									
2026/01/000313 07/16/2025 GCR										R&P 071525 CC										ALLOCATE REVENUE ACROSS FY'S									
2026/01/000315 07/17/2025 GCR										R&P 071525 CC										R&P 071625 CC									
2026/01/000321 07/20/2025 GRV										R&P 071625 CC										R&P 071725									
2026/01/000381 07/18/2025 GCR										R&P 072125 CC										R&P 0707-070825 CORR WATER WOR									
2026/01/000382 07/22/2025 GCR										R&P 072125 CC										R&P 072225 CC									
2026/01/000386 07/11/2025 GCR										R&P 072225 CC										ORIGINAL BUDGET 2026									
2026/01/000389 07/23/2025 GCR										R&P 073125 CC DIT 080425										R&P 081725 CC									
2026/01/000391 07/24/2025 GCR										R&P 081725 CC										AUGUST RECDISK RECON									
2026/01/000403 07/01/2025 BUC										R&P 120125 CC & NOV FEES										R&P 120225 CC									
2026/01/000485 07/28/2025 GCR										R&P 120225 CC										R&P 120125									
2026/01/000502 07/31/2025 GCR										R&P 120325 CC										R&P 120425 CC									
2026/02/000262 08/19/2025 GCR										R&P 120425 CC										R&P 120525 CC									
2026/03/000194 09/30/2025 GCR										R&P 120525 CC										R&P 120625 CC									
2026/06/000067 12/03/2025 GCR										R&P 120625 CC										R&P 120825 CC									
2026/06/000068 12/04/2025 GCR										R&P 120825 CC										R&P 120825 CC									
2026/06/000071 12/05/2025 GCR										R&P 120825 CC										R&P 120825 CC									
2026/06/000071 12/05/2025 GCR										R&P 120825 CC										R&P 120825 CC									
2026/06/000075 12/08/2025 GCR										R&P 120825 CC										R&P 120825 CC									
2026/06/000075 12/08/2025 GCR										R&P 120825 CC										R&P 120825 CC									
2026/06/000088 12/19/2025 API										R&P 120825 CC										R&P 120825 CC									
2026/06/000108 12/10/2025 GCR										R&P 120825 CC										R&P 120825 CC									
10137 44400 EDUCATIONAL PROGRAM										REC & PARK REFUNDS										SIGNED UP FOR 2 CLASSES BY MIS									
										-5,356										0									
										-7,265.00										.00									
										-5,356										1,909.00									
										135.6%										324267									
2026/01/000248 07/18/2025 API										HAS AGED OUT										R&P 070125 CC-SPLIT W/JUNE FEE									
2026/01/000268 07/03/2025 GCR										R&P 070225 CC										R&P 070325 CC									
2026/01/000269 07/07/2025 GCR										R&P 070325 CC										R&P 070625 CC									
2026/01/000281 07/08/2025 GCR										R&P 070725 CC										R&P 070925 CC									
2026/01/000282 07/09/2025 GCR										R&P 071025 CC										R&P 071325 CC									
2026/01/000289 07/11/2025 GCR										R&P 071425 CC										R&P 071525 CC									
2026/01/000310 07/14/2025 GCR										R&P 071625 CC										R&P 071725 CC									
2026/01/000311 07/15/2025 GCR										R&P 071825 CC										R&P 071925 CC									
2026/01/000313 07/16/2025 GCR										R&P 072025 CC										R&P 072125 CC									
2026/01/000315 07/17/2025 GCR										R&P 072225 CC										R&P 072325 CC									
2026/01/000321 07/20/2025 GRV										R&P 072425 CC										R&P 072525 CC									
2026/01/000381 07/18/2025 GCR										R&P 072625 CC										R&P 072725 CC									
2026/01/000382 07/22/2025 GCR										R&P 072825 CC										R&P 072925 CC									
2026/01/000386 07/11/2025 GCR										R&P 073025 CC										R&P 073125 CC									
2026/01/000389 07/23/2025 GCR										R&P 073225 CC										R&P 073325 CC									
2026/01/000391 07/24/2025 GCR										R&P 073425 CC										R&P 073525 CC									
2026/01/000403 07/01/2025 BUC										R&P 073625 CC										R&P 073725 CC									
2026/01/000485 07/28/2025 GCR										R&P 073825 CC										R&P 073925 CC									
2026/01/000502 07/31/2025 GCR										R&P 074025 CC										R&P 074125 CC									
2026/02/000262 08/19/2025 GCR										R&P 074225 CC										R&P 074325 CC									
2026/03/000194 09/30/2025 GCR										R&P 074425 CC										R&P 074525 CC									
2026/06/000067 12/03/2025 GCR										R&P 074625 CC										R&P 074725 CC									
2026/06/000068 12/04/2025 GCR										R&P 074825 CC										R&P 074925 CC									
2026/06/000071 12/05/2025 GCR										R&P 075025 CC										R&P 075125 CC									
2026/06/000071 12/05/2025 GCR										R&P 075225 CC										R&P 075325 CC									
2026/06/000075 12/08/2025 GCR										R&P 075425 CC										R&P 075525 CC									
2026/06/000075 12/08/2025 GCR										R&P 075625 CC										R&P 075725 CC									
2026/06/000088 12/19/2025 API										R&P 075825 CC										R&P 075925 CC									
2026/06/000108 12/10/2025 GCR										R&P 076025 CC										R&P 076125 CC									
10137 44400 EDUCATIONAL PROGRAM										REC & PARK REFUNDS										SIGNED UP FOR 2 CLASSES BY MIS									
										-5,356										0									
										-7,265.00										.00									
										-5,356										1,909.00									
										135.6%										324267									
2026/01/000248 07/18/2025 API										HAS AGED OUT										R&P 070125 CC-SPLIT W/JUNE FEE									
2026/01/000268 07/03/2025 GCR										R&P 070225 CC										R&P 070325 CC									
2026/01/000269 07/07/2025 GCR										R&P 070325 CC										R&P 070625 CC									
2026/01/000281 07/08/2025 GCR										R&P 070725 CC										R&P 070925 CC									
2026/01/000282 07/09/2025 GCR										R&P 071025 CC										R&P 071325 CC									
2026/01/000289 07/11/2025 GCR										R&P 071425 CC										R&P 071525 CC									
2026/01/000310 07/14/2025 GCR										R&P 071625 CC										R&P 071725 CC									
2026/01/000311 07/15/2025 GCR										R&P 071825 CC										R&P 071925 CC									
2026/01/000313 07/16/2025 GCR										R&P 072025 CC										R&P 072125 CC									
2026/01/000315 07/17/2025 GCR										R&P 072225 CC										R&P 072325 CC									
2026/01/000321 07/20/2025 GRV										R&P 072425 CC										R&P 072525 CC									
2026/01/000381 07/18/2025 GCR										R&P 072625 CC										R&P 072725 CC									
2026/01/000382 07/22/2025 GCR										R&P 072825 CC										R&P 072925 CC									
2026/01/000386 07/11/2025 GCR										R&P 073025 CC										R&P 073125 CC									
2026/01/000389 07/23/2025 GCR										R&P 073225 CC										R&P 073325 CC									
2026/01/000391 07/24/2025 GCR										R&P 073425 CC										R&P 073525 CC									
2026/01/000403 07/01/2025 BUC										R&P 073625 CC										R&P 073725 CC									
2026/01/000485 07/28/2025 GCR										R&P 073825 CC										R&P 073925 CC									
2026/01/000502 07/31/2025 GCR										R&P 074025 CC										R&P 074125 CC									
2026/02/000262 08/19/2025 GCR										R&P 074225 CC										R&P 074325 CC									
2026/03/000194 09/30/2025 GCR										R&P 074425 CC										R&P 074525 CC									
2026/06/000067 12/03/2025 GCR										R&P 074625 CC										R&P 074725 CC									
2026/06/000068 12/04/2025 GCR										R&P 074825 CC										R&P 074925 CC									
2026/06/000071 12/05/2025 GCR										R&P 075025 CC										R&P 075125 CC									
2026/06/000071 12/05/2025 GCR										R&P 075225 CC										R&P 075325 CC									
2026/06/000075 12/08/2025 GCR										R&P 075425 CC										R&P 075525 CC									
2026/06/000075 12/08/2025 GCR										R&P 075625 CC										R&P 075725 CC									
2026/06/000088 12/19/2025 API										R&P 075825 CC										R&P 075925 CC									
2026/06/000108 12/10/2025 GCR										R&P 076025 CC										R&P 076125 CC									
10137 44400 EDUCATIONAL PROGRAM										REC & PARK REFUNDS										SIGNED UP FOR 2 CLASSES BY MIS									
										-5,356										0									
										-7,265.00										.00									
										-5,356										1,909.00									
										135.6%										324267									
2026/01/000248 07/18/2025 API										HAS AGED OUT										R&P 070125 CC-SPLIT W/JUNE FEE									
2026/01/000268 07/03/2025 GCR										R&P 070225 CC										R&P 070325 CC									
2026/01/000269 07/07/2025 GCR										R&P 070325 CC										R&P 070625 CC									
2026/01/000281 07/08/2025 GCR										R&P 070725 CC										R&P 070925 CC									
2026/01/000282 07/09/2025 GCR										R&P 071025 CC										R&P 071325 CC									
2026/01/000289 07/11/2025 GCR										R&P 071425 CC										R&P 071525 CC									
2026/01/000310 07/14/2025 GCR										R&P 071625 CC										R&P 071725 CC									
2026/01/000311 07/15/2025 GCR										R&P 071825 CC										R&P 071925 CC									
2026/01/000313 07/16/2025 GCR										R&P 072025 CC										R&P 072125 CC									
2026/01/000315 07/17/2025 GCR										R&P 072225 CC										R&P 072325 CC									
2026/01/000321 07/20/2025 GRV										R&P 072425 CC										R&P 072525 CC									
2026/01/000381 07/18/2025 GCR										R&P 072625 CC										R&P 072725 CC									
2026/01/000382 07/22/2025 GCR										R&P 072825 CC										R&P 072925 CC									
2026/01/000386 07/11/2025 GCR										R&P 073025 CC										R&P 073125 CC									
2026/01/000389 07/23/2025 GCR										R&P 073225 CC										R&P 073325 CC									
2026/01/000391 07/24/2025 GCR										R&P 073425 CC										R&P 073525 CC									
2026/01/000403 07/01/2025 BUC										R&P 073625 CC										R&P 073725 CC									
2026/01/000485 07/28/2025 GCR										R&P 073825 CC										R&P 073925 CC									
2026/01/000502 07/31/2025 GCR										R&P 074025 CC										R&P 074125 CC									
2026/02/000262 08/19/2025 GCR										R&P 074225 CC										R&P 074325 CC									
2026/03/000194 09/30/2025 GCR										R&P 074425 CC										R&P 074525 CC									
2026/06/000067 12/03/2025 GCR										R&P 074625 CC										R&P 074725 CC									
2026/06/000068 12/04/2025 GCR										R&P 074825 CC										R&P 074925 CC									
2026/06/000071 12/05/2025 GCR										R&P 075025 CC										R&P 075125 CC									
2026/06/000071 12/05/2025 GCR										R&P 075225 CC										R&P 075325 CC									
2026/06/000075 12/08/2025 GCR										R&P 075425 CC										R&P 075525 CC									
2026/06/000075 12/08/2025 GCR										R&P 075625 CC										R&P 075725 CC									
2026/06/000088 12/19/2025 API										R&P 075825 CC										R&P 075925 CC									
2026/06/000108 12/10/2025 GCR										R&P 076025 CC										R&P 076125 CC									
10137 44400 EDUCATIONAL PROGRAM										REC & PARK REFUNDS										SIGNED UP FOR 2 CLASSES BY MIS									
										-5,356										0									
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										-5,356										1,909.00									
										135.6%										324267									
2026/01/000248 07/18/2025 API										HAS AGED OUT										R&P 070125 CC-SPLIT W/JUNE FEE									
2026/01/000268 07/03/2025 GCR										R&P 070225 CC										R&P 070325 CC									
2026/01/000269 07/07/2025 GCR										R&P 070325 CC										R&P 070625 CC									
2026/01/000281 07/08/2025 GCR										R&P 070725 CC										R&P 070925 CC									
2026/01/000282 07/09/2025 GCR										R&P 071025 CC										R&P 071325 CC									
2026/01/000289 07/11/2025 GCR										R&P 071425 CC										R&P 071525 CC									
2026/01/000310 07/14/2025 GCR										R&P 071625 CC										R&P 071725 CC									
2026/01/000311 07/15/2025 GCR										R&P 071825 CC										R&P 071925 CC									
2026/01/000313 07/16/2025 GCR										R&P 072025 CC										R&P 072125 CC									
2026/01/000315 07/17/2025 GCR										R&P 072225 CC										R&P 072325 CC									
2026/01/000321 07/20/2025 GRV										R&P 072425 CC										R&P 072525 CC									
2026/01/000381 07/18/2025 GCR										R&P 072625 CC										R&P 072725 CC									
2026/01/000382 07/22/2025 GCR										R&P 072825 CC										R&P 072925 CC									
2026/01/000386 07/11/2025 GCR										R&P 073025 CC										R&P 073125 CC									
2026/01/000389 07/23/2025 GCR										R&P 073225 CC										R&P 073325 CC									
2026/01/000391 07/24/2025 GCR										R&P 073425 CC										R&P 073525 CC									
2026/01/000403 07/01/2025 BUC										R&P 073625 CC										R&P 073725 CC									
2026/01/000485 07/28/2025 GCR										R&P 073825 CC										R&P 073925 CC									
2026/01/000502																													

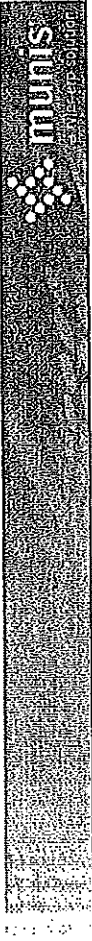
YEAR-TO-DATE BUDGET REPORT



JOURNAL DETAIL 2026 - 1 TO 2026-13					
ACCOUNTS FOR:	ORIGINAL APPROP	TRANSFERS/ADJUSTMENTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES AVAILABLE BUDGET USED
101 GENERAL FUND					
10137 44400 EDUCATIONAL PROGRAM					
2026/01/000382 07/22/2025 GCR	-35.00 REF				R&P 071725
2026/01/000389 07/23/2025 GCR	-35.00 REF				R&P 072125 CC
2026/01/000391 07/24/2025 GCR	-35.00 REF				R&P 072225 CC
2026/01/000403 07/01/2025 BUC	-5.3556.00 REF				ORIGINAL BUDGET 2025
2026/04/000187 10/23/2025 GCR	-210.00 REF				R&P 102125 CC
2026/05/000154 11/20/2025 GCR	210.00 REF GB40				R&P 102125 CC CORRECTION
TOTAL RECREATION AND PARKS	-150,000	0	-150,000	-161,599.33	.00 11,599.33 107.7%
TOTAL GENERAL FUND	-150,000	0	-150,000	-161,599.33	.00 11,599.33 107.7%
TOTAL REVENUES	-150,000	0	-150,000	-161,599.33	.00 11,599.33

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



FOR 2026-13 JOURNAL DETAIL 2026-1 TO 2026-13

	ORIGINAL APPROP.	TRANSFERS/ ADJUSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
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GRAND TOTAL	-150,000	0	-150,000	-161,599.33	.00	11,599.33	107.7%
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** END OF REPORT - Generated by Ryan McNamara **

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT



REPORT OPTIONS

Sequence	Field #	Total	Page Break
1	1	Y	Y
2	9	Y	N
3	0	N	N
4	0	N	N

Report title:

YEAR-TO-DATE BUDGET REPORT

Includes accounts exceeding 0% of budget.

Print totals only: N

Print full or Short description: F

Print full GL account: N

Format type: 1

Double space: N

Suppress zero bal accts: Y

Include requisition amount: N

Print Revenues-Version headings: N

Print revenue as credit: Y

Print revenue budgets as zero: N

Include Fund balance: N

Print Journal detail: Y

From Yr/Per: 2026/1

To Yr/Per: 2026/13

Include budget entries: Y

Incl encumb/liq entries: Y

Sort by JE # or PO #: 1

Detail format option: 1

Include additional JE comments: N

Multiyear view: F

Amounts/totals exceed 999 million dollars: N

Year/Period: 2026/13

Print MTD Version: N

Roll projects to object: N

Carry forward code: 1

Find Criteria
Field Name Field Value

Org 10137

Object

Rollup code

Account type Revenue

Account status

**TOWN OF WATERFORD
PROPOSED REVENUE BY DEPARTMENT
GENERAL FUND
2026-2027 FISCAL YEAR**

All revenues from each department must be listed in the following categories. Please add any revenue lines that are not listed below.

DEPARTMENT: Recreation & Parks

LINE ITEM	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 YTD	2026-2027 PROPOSED	VARIANCE
Beach Admission Fees	158,730	222,520	129,753	113,542	160,000	30,247
Program/Registration Fees	29,155	28,632	21,510	28,850	27,000	5,490
Rentals	19,807	30,726	6,833	19,208	33,000	26,167
TOTALS	207,692	281,878	158,096	161,600	220,000	61,904

	FY2026	FY2025	FY2024	FY2023	FY2022	FY2021
LIBRARY:						
PERSONNEL COSTS	993,737	999,975	1,009,878	946,985	943,860	957,026
SERVICES	984	1,103	1,195	1,170	1,112	89,838
MATERIALS & SUPPLIES	11,681	228	8,000	7,843	7,359	7,912
EQUIPMENT	465	45,000	44,989	44,000	43,989	45,000
TOTAL	1,006,837	1,012,967	1,063,891	999,478	999,476	1,069,663
RECREATION & PARKS:						
PERSONNEL COSTS	1,213,445	1,208,916	1,176,803	1,142,118	1,247,038	1,134,847
SERVICES	174,667	178,704	169,517	223,501	199,503	287,249
MATERIALS & SUPPLIES	84,336	89,429	81,169	72,066	65,442	72,844
EQUIPMENT	7,480	7,559	0	0	0	1,825
TOTAL	1,480,330	1,482,607	1,418,773	1,418,679	1,541,514	1,506,665
COMMUNITY USE OF SCHOOLS	0	0	0	0	0	86,126
TOTAL RECREATION	1,480,330	1,482,607	1,418,773	1,418,679	1,541,514	1,592,791
DEBT SERVICE	8,109,746	8,109,746	8,148,260	7,187,540	7,187,459	7,564,386
BOARD OF EDUCATION	57,811,181	57,500,835	64,183,983	62,109,124	61,804,421	60,372,315
OPERATING TRANSFERS OUT	7,358,966	7,038,520	8,301,644	4,261,426	7,468,932	3,654,374
TOTALS	107,230,958	110,689,843	105,015,449	99,381,223	101,324,165	93,822,142

TOWN OF WATERFORD, CONNECTICUT
 STATEMENT OF EXPENDITURES AND OTHER FINANCING USES
 ORIGINAL BUDGET AND ACTUAL-GENERAL FUND
 FOR THE FIVE YEARS ENDED JUNE 30, 2025



Waterford Recreation and Parks Commission

Rental Fees

Athletic Fields

Clark Lane Middle School

Multi-Purpose Field

Softball Diamond

Resident

Non-Resident

\$50/HR

\$100/HR

\$25/HR

\$50/HR

Dedrick

Softball Field

\$25/HR

\$50/HR

Great Neck Elementary School

Multi-Purpose Field

\$50/HR

\$100/HR

Jordan Park

Green

\$50/HR

\$100/HR

Leary Park

Baseball Field

Multi-Purpose Field

Softball Field

\$25/HR

\$50/HR

\$50/HR

\$100/HR

\$25/HR

\$50/HR

Oswegatchie Elementary School

Multi-Purpose Field

\$50/HR

\$100/HR

Quaker Hill Elementary School

Multi-Purpose Field

\$50/HR

\$100/HR

Stenger Farm

Upper Field

Lower Field

\$50/HR

\$100/HR

\$50/HR

\$100/HR

Veterans Park

Softball Field

\$25/HR

\$50/HR

Waterford Beach Park

Upper Field

Lower Field

\$50/HR

\$100/HR

\$50/HR

\$100/HR

Waterford High School

Artificial Turf Field/Track *includes mandatory Stadium Supervisor

Miner Lane Field #1

Miner Lane Field #2

\$125/HR

\$250/HR

\$50/HR

\$100/HR

\$50/HR

\$100/HR

Field Dressing

lights

Scoreboard

Facilities

Community Center

Arts & Crafts Room	\$40/HR	\$80/HR
Dining Room (kitchen included)	\$65/HR	\$130/HR
Gymnasium	\$65/HR	\$130/HR

Waterford Beach Park

Pavilion #1	\$60/Day	\$120/Day
Pavilion #2	\$60/Day	\$120/Day
Pavilion #3	\$60/Day	\$120/Day

Waterford High School

Auditorium	\$225/HR	\$450/HR
Cafeteria		
Classroom	\$25/HR	\$50/HR
Field House	\$100/HR	\$200/HR
Gymnasium	\$65/HR	\$130/HR
Kitchen	Specialty	Specialty
Pool	\$50/HR	\$100/HR
Pool Parties	\$125	\$250

- Weekends Only - 12:30pm-2:30pm -

DEPT/AGENCY: 10137

RECREATION & PARKS COMMISSION

LINE ITEM	DESCRIPTION	FY'25 RTM APPROP.	FY'26 RTM APPROP.	FY'27 DEPT/ AGENCY REQUEST	Plus/Minus	Reason
PERSONNEL COSTS						
51110	ADMINISTRATION	\$ 189,263	\$ 245,327	\$ 252,757	\$7,430	3.03% Union Increases
51210	CLERICAL/TECHNICAL	\$ 90,881	\$ 98,721	\$ 96,025	-\$2,696	-2.73% Expected retirement in 2026
51220	CUSTODIAL	\$ 19,960	\$ -	\$ -	\$ -	0.00% Services now contracted through Town
51610	PARKS MAINTENANCE	\$ 476,284	\$ 501,274	\$ 544,878	\$43,604	8.70% 1303 Union contractual increases- Full year employee from 6mos.
51620	RECREATION PROGRAMS	\$ 313,172	\$ 289,722	\$ 296,690	\$6,968	2.22% Min wage increases, Aquatic Programs/LG increases
51630	SUMMER JOBS FOR MINORS	\$ -	\$ -	\$ -	\$0	Hoping to rekindle in future
51810	OVERTIME	\$ 33,700	\$ 31,111	\$ 31,512	\$401	1.19%
51910	FRINGE BENEFITS	\$ 4,325	\$ 4,250	\$ 4,825	\$575	13.29%
51920	FICA	\$ 86,260	\$ 89,536	\$ 93,842	\$4,306	4.99%
SUBTOTAL		\$1,213,845	\$1,259,941	\$1,320,529	\$60,588	4.81%
SERVICES						
52010	ADVERTISING	\$ 1,360	\$ 1,360	\$ 1,360	\$ -	0.00%
52020	POSTAGE	\$ 6,700	\$ 6,700	\$ 7,165	\$ 465	6.94%
52040	SERVICE CONTRACTS & REPAIRS	\$ 2,976	\$ 3,299	\$ 6,469	\$ 3,170	96.09% Pond & Lake aquatic treatments/Gantry/ASCAP
52050	DUES, CONF., & EDUCATION	\$ 3,030	\$ 3,030	\$ 2,710	\$ (320)	-10.56%
52080	TELEPHONE	\$ 2,740	\$ 2,740	\$ 2,856	\$ 116	4.23% Additional admin phone
52380	PROGRAMS	\$ 14,564	\$ 6,784	\$ 9,134	\$ 2,350	34.64% Unified program initiatives
52390	CO-SPONSORED PROGRAMS	\$ 41,549	\$ 41,549	\$ 41,549	\$ -	0.00%
52420	MAINTENANCE OF PROPERTY	\$ 101,098	\$ 115,462	\$ 114,451	\$ (1,011)	-0.88%
SUBTOTAL		\$174,017	\$180,924	\$ 185,694	\$4,770	2.64%
MATERIALS & SUPPLIES						
53010	OFFICE SUPPLIES	\$ 1,363	\$ 1,363	\$ 2,488	\$1,125	\$2.54% Office supplies not supported by Finance any longer
53020	OTHER SUPPLIES	\$ 36,703	\$ 41,383	\$ 43,838	\$2,455	5.93% Dedrick & Mago backflow repairs, CC commodity increases
53080	MAINTENANCE OF VEHICLES	\$ 24,500	\$ 24,500	\$ 24,500	\$0	0.00%
53090	FUELS & LUBRICANTS	\$ 21,772	\$ 18,191	\$ 18,056	-\$135	-0.74% Contracted rates
SUBTOTAL		\$ 84,338	\$ 85,437	\$ 88,882	\$3,445	4.03%
EQUIPMENT						
54020	EQUIPMENT	\$ 7,840	\$ 8,376	\$ 8,997	\$ 621	7.41%
SUBTOTAL		\$ 7,840	\$ 8,376	\$ 8,997		
DEPARTMENT TOTAL		\$ 1,480,040	\$ 1,534,678	\$ 1,604,102	\$ 69,424	4.52%

Annual Revenue to General Fund approx \$200,000

83% personnel and services

84% of TOTAL employed live in Waterford.

GOVERNMENTAL FUNCTION OF THE RECREATION AND PARKS COMMISSION

2026-2027

Mission

Programs will be offered for all ages and interests giving each individual the opportunity to engage in a variety of activities. Through these activities, participants will be able to make constructive use of leisure time and contribute to positive physical and mental health, and good sportsmanship.

Vision

Well maintained parks, public spaces, and various nature areas provide opportunities for residents to maintain active, healthy lifestyles; while appreciating our community's natural resources and preserving them for future generations.

The Recreation and Parks Commission is responsible to the Town of Waterford for the management, control, and development of the Town's recreational and park facilities and expenditures made in connection therewith as approved in 1969.

Through this ordinance 2.68.010, per actions of the Board of Finance and subsequent legislative actions of the RTM, policy decisions by the Board of Education, the Recreation and Parks Commission is responsible to the Town for the five (5) governmental functions as listed below:

1. Maintenance, operation, and development of all turf and garden areas on Town and Board of Education properties. Primary focuses on landscaping and improvements, building maintenance (the Community Center, garages, etc.), playgrounds, parks, youth sport complexes, tennis courts, beaches, and open space/greenways/trail systems, to name a few. Snow removal, tree work, carpentry (picnic tables, life guard stands, Guard Shack, press boxes, etc.), assistance to other departments for transport/delivery, as well as completing all tasks assigned in addition from the Town Building Manager. The Recreation and Parks Commission will continue to provide their unique wood delivery program, which supplies Senior Citizens meeting income requirements with alternative heating during the winter months.
2. Town sponsored recreational programming and leisure opportunities for all age groups. A variety of Town-wide special events are provided to the public as well including Easter Egg Hunts, Summer Concert Series, Road Races, Harvest Festival and Fireworks, to name a few. Programming ranges from high intensity athletic participation to passive and educational leisure activities.
3. The Recreation and Parks Commission acts as the primary liaison to various co-sponsored organizations, which include the Little League, Youth Football and Cheerleading, Youth Soccer, Lacrosse, Softball, Basketball, etc. The Commission also helps subsidize Town non-profit groups such as the Waterford Community Band, Southeastern Connecticut Orchestra, and the Waterford Farmer's Market.
4. Coordination of all athletic field and facility usage within the Town of Waterford. Additionally, the Commission is responsible for the scheduling of all Town buildings and facilities approved and acceptable for Community Use to include all Board of Education facilities as available.
5. The implementation of a limited youth service program, "Summer Jobs For Minors", which allows young adults to earn income and experiences while providing the Town with additional assistance in maintenance, clerical/record keeping, and assistance to other departments as appropriate. This item is being reviewed annually through the Recreation and Parks Commission.

TOWN OF WATERFORD
PERSONNEL WORKSHEET - RECREATION & PARKS COMMISSION
2026/2027 FISCAL YEAR

DATE OF HIRE	EMPLOYEE	HOURS WORKED/ WEEK	HOURLY RATE FY27	SALARY FY26	LONGEVITY FY26	SALARY FY27	LONGEVITY FY27	TOTAL EMPLOYEE SALARY	PAYROLL TAXES (F.I.C.A.)
51110 - ADMINISTRATION									
06/24/2004	Director	40	N/A	115,389.14	\$ 2,251.49	118,273.87	\$ 2,365.48	120,639.35	9,228.91
12/28/2022	Assistant Director	40	N/A	74,732.04	N/A	76,600.34	N/A	76,600.34	5,859.93
10/06/2025	Program Coordinator	40	N/A	39,637.08	N/A	55,517.86	N/A	55,517.86	4,247.12
	TOTALS			229,758.27	2,251.49	250,392.07	2,365.48	252,757.55	19,335.95
		*add longevity		232,009.76					
51210 - CLERICAL/TECHNICAL									
12/22/2014	Office Coordinator I	35	\$ 34.9987	62,332.49	\$ 250.00	63,942.69	\$ 250.00	64,192.69	4,910.74
04/10/2000	Clerk/Typist II	35	\$ 15.7080	27,998.51	N/A	28,698.48	N/A	28,698.48	2,195.43
	TOTALS			90,331.00	250.00	92,641.17	250.00	92,891.17	7,106.17
		*add longevity		90,581.00					
51220 - CUSTODIAL									
	*now a contracted service Custodian I			0.00	N/A	0.00	N/A	0.00	0.00
	TOTALS			0.00	0.00	0.00	0.00	0.00	0.00
51610 - PARKS MAINTENANCE									
12/03/2012	Parks Foreman	40	\$ 42.0927	85,778.62	\$ 250.00	87,889.59	\$ 250.00	88,139.59	6,742.68
11/13/2006	Maintainer IV	40	\$ 37.9901	79,323.33	\$ 350.00	79,323.33	\$ 500.00	79,823.33	6,106.48
11/13/2006	Maintainer III	40	\$ 34.4582	71,948.72	\$ 350.00	71,948.72	\$ 500.00	72,448.72	5,542.33
	VACANT Maintainer II	40	\$ 24.4888	51,132.61	N/A	51,132.61	N/A	51,132.61	3,911.65
08/05/2019	Maintainer II	40	\$ 28.3488	57,572.41	N/A	59,192.29	N/A	59,192.29	4,528.21
09/14/2020	Maintainer II	40	\$ 29.1417	59,192.29	N/A	60,847.93	N/A	60,847.93	4,654.87
06/14/2021	Maintainer II	40	\$ 27.2368	55,499.43	N/A	56,870.47	N/A	56,870.47	4,350.59
06/17/2019	Maintainer II	40	\$ 29.7663	62,152.03	N/A	62,152.03	N/A	62,152.03	4,754.63
2-seasonal combined	Seasonal Maintainers	40	\$ 17.5000	36,540.00	N/A	36,540.00	N/A	36,540.00	2,795.31
	TOTALS			559,139.46	950.00	565,896.99	1,250.00	567,146.99	43,386.74
		*add longevity		560,089.46					
51810 - OVERTIME									
				31,740.00	0.00	30,000.00	0.00	30,000.00	2,295.00
51910 - FRINGE/F.I.C.A.									
				4,500.00				5,125.00	306.00
	TOTALS			918,920.22	3,451.49	938,930.23	3,865.48	947,920.71	72,429.87
	BUDGET TOTAL W/F.I.C.A			989,217.62				1,020,350.58	

TOWN OF WATERFORD
FRINGE BENEFITS WORKSHEET - RECREATION & PARKS COMMISSION
2026/2027 FISCAL YEAR

	LINE 51910		LINE 51920	
POSITION	CLOTHING/SHOE ALLOWANCE	MEAL ALLOWANCE	TOTAL FRINGE BENEFITS	PAYROLL TAXES (F.I.C.A)
DIRECTOR	\$ 125.0000		125.00	0
ASSISTANT DIRECTOR	\$ 125.0000		125.00	0
PROGRAM COORDINATOR	\$ 125.0000		125.00	0
Parks Foreman	\$ 500.0000		500.00	38.25
Maintainer IV	\$ 500.0000		500.00	38.25
Maintainer III	\$ 500.0000		500.00	38.25
Maintainer II	\$ 500.0000		500.00	38.25
Maintainer II	\$ 500.0000		500.00	38.25
Maintainer II	\$ 500.0000		500.00	38.25
Maintainer II	\$ 500.0000		500.00	38.25
Maintainer II	\$ 500.0000		500.00	38.25
303 - Maintainers B\$10, L\$12, D\$12		450.00	450.00	
Seasonal Maintainer Boots	\$ 300.0000		300.00	
TOTALS - FRINGE BENEFITS			5,125.00	306.00

***ADDED TO FICA ON
PERSONNEL WORKSHEET

RECREATION & PARKS COMMISSION

FY'25 ANNUAL REPORT



It is important to remember and consider the value and impact Recreation and Park services have on their communities. This annual report identifies the need and importance of providing opportunities for activity and connections.

The benefits are endless in terms of health and wellness, safe social spaces, and education in our community.

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Message from the Director

As we reflect on the past year, I'm proud to share that our Recreation and Parks Department has made tremendous strides in advancing our mission to serve every member of our community with inclusive, innovative, and efficient services.

♣ Park Inclusion & Accessibility One of our most impactful achievements has been the expansion of access walks to several of our main parks. These new pathways not only enhance mobility and safety but also open up opportunities for all residents to enjoy our green spaces. Our staff has been hard at work developing fresh programming and activities tailored to these newly accessible areas, ensuring that every corner of our parks can be a place for connection, recreation, and joy.

Efficiency Through Innovation We've continued to invest in research and technology to improve operational efficiency. A standout addition this year was the purchase of a robotic paint machine, which has significantly elevated the quality of our field markings while saving countless hours of staff labor. This advancement has also enabled us to better support our co-sponsored youth sports groups with more consistent and timely field preparation.

💰 Fiscal Responsibility & Stewardship This year marked our strongest budget season in the past three years—a testament to the diligence and stewardship of our dedicated staff. Weekly staff meetings focused on budget oversight and strategic planning have helped us maximize resources while maintaining high-quality services.

➡ Modernizing Service Delivery We've embraced digital transformation by enhancing our communication channels and payment systems. Residents now benefit from timely updates via social media, our website, and can conveniently make payments online using credit cards. These improvements have streamlined our operations and made it easier than ever for the community to engage with us.

🌳 Community Engagement on the Rise Perhaps most exciting is the surge in participation at our community events. From seasonal festivals to special event gatherings, we've seen a remarkable increase in attendance and enthusiasm. This growth reflects the strong bonds we're building and the trust our community places in us.

As we look ahead, we remain committed to fostering inclusive spaces, embracing innovation, and deepening our connection with the community. Thank you for your continued support and partnership in making our parks and programs a source of pride for all.

Department Overview:

Commission Members

Chairman: Ed Murphy
Vice Chair: Melissa Chiappone
Tim Burrows
Rich Erricson
Robert Kyne
Traci Santos
Nan Schelber
Megan Sheehan
Taylor Stino

Staff Organizational Structure

Director: Ryan McNamara
Asst. Director: Tim Cieplik
Program Coordinator: Nolan Clack
Office Coordinator: Eileen Sullivan
Receptionist/Clerk: Hilary Willard
Foreman: Josh Therrien
Maintainers: Chad Adams
Nick Cancelmo
Corey Gladue
Scott Olson
Todd Robbins
Jordan Silvestri

Mission

Programs will be offered for all ages and interests giving each individual the opportunity to engage in a variety of activities. Through these activities, participants will be able to make constructive use of leisure time and contribute to positive physical and mental health, and good sportsmanship.

Vision

Well maintained parks, public spaces, and various nature areas provide opportunities for residents to maintain active, healthy lifestyles; while appreciating our community's natural resources and preserving them for future generations.

		FY'24		FY'25	
REVENUES		\$341,698		\$345,550	
	Cash	\$125,655	37%	\$58,187	17%
	Check	\$66,875	20%	\$73,178	21%
	Credit	\$149,618	43%	\$214,185	62%
	Special Revenue Balance.	\$70,000		\$72,813	
Beach Sticker Sales					
	Resident (1,528)	\$38,207		\$44,494	2,948
	Non-Resident (440)	\$55,000		\$75,845	458
	WPD Wellness Program	\$1,175		\$0	
	NR-FT Town/BOE staff	\$250		\$721	
	Senior (PAID)	\$5,910		\$6,380	
	Veteran (FREE)	69		156	
Gatehouse Sales		\$102,149		\$33,052	
ENROLLMENTS		1,516		2,519	
	Female	955	63%	1,757	70%
	Male	561	37%	760	30%
	Non-Resident	121	8%	250	10%
	Resident	1,395	92%	2,269	90%
Program Efficiency	Offered	152		173	
	Administered	129		163	
	Run Rate%	85%		94%	
Community Center Attendance		15,431		22,388	
Social Media	Reach	102,900		124,500	
	Interactions	12,100		11,200	
Concert Attendance		12,900	8	14,475	8
MAINTENANCE HOURS					
	BOE	2,750		2,830	
	TOWN	8,711		10,376	
		17% loss of manpower		19% loss of manpower	
Wood Orders					
	Deliveries	49		69	
	Residences	32		38	
Athletic Field/Facility Permits		1,489		2,584	

Special Events and Programs

The Town of Waterford Recreation and Parks Department continues to build on the momentum of last year's successes, expanding our reach and deepening our impact across the community. With a focus on innovation, inclusion, and wellness, we've introduced new programming, strengthened partnerships, and made strategic strides toward long-term sustainability.

🌿 Expanding Programming & Community Engagement

This year saw the launch of our **Nature Walks & Talks** series, offering residents guided experiences through Waterford's natural spaces. These programs have been met with enthusiastic participation and have helped foster environmental awareness and appreciation for our local ecosystems.

Our **community program survey** continues to be a valuable tool for shaping our offerings. Feedback from residents has led to the development of new classes and events that reflect the evolving interests of our community.

💰 Sponsorship Growth & Budget Relief

We've made significant progress in securing local sponsorships, which have helped offset programming costs and reduce the financial burden on both the department and participants. These partnerships have allowed us to maintain high-quality programming while remaining fiscally responsible.

🏫 School-Based Health & Activity Initiatives

In response to the growing need for accessible after-school activities, we're planning to expand our presence in elementary and secondary schools. New health and activity programs will be introduced to fill the gap left by reduced intramural offerings. These initiatives promote physical wellness, social connection, and positive role modeling—especially through collaborations with WHS student-athletes and leaders. Our continued partnership with Waterford High School, following the CIAC's 2024 changes, enabled over **265 student-athletes** to participate in structured off-season training. This initiative generated more than **5,600 hours of skill development and fitness**, reinforcing our commitment to athletic excellence and youth development.

🤝 Adaptive & Inclusive Programming

We remain dedicated to expanding **adaptive programming**, inspired by the global growth of unified sports. While space and scheduling remain challenges, we are actively working to create inclusive opportunities that meet the diverse needs of our community.

🎵 Events, Branding & Visibility

Our updated **departmental logo** and refreshed branding continue to resonate with residents. Concerts, parades, and special events have showcased our new signage and marketing materials, reinforcing the department's growth and visibility.

We are also encouraging greater participation in **Town-wide events**, including parades and concerts, and are exploring ways to better integrate youth programs, such as Scout troops/youth sport organizations/and transition groups "Cool Beans" into these celebrations.

A listing of our community offerings in FY'25 that we supported or hosted:

January:	Yearly event planning and New Years pop up
February:	Sweethearts Dance/Valentine themed event
March:	Easter Egg Hunt -- pictures with Easter Bunny
April:	Earth Day awareness and BioBlitz Farmers Market Outdoor
May:	Water Safety Awareness Memorial Day Ceremony Farmers Market Outdoor
June:	Summer Concert Series (2 concerts at WBP) Farmers Market Outdoor Eagle Scout project: Beach Toy Boxes at WBP
July:	Summer Concert Series (4 concerts at WBP) Farmers Market Outdoor
August:	Summer Concert Series (3-4 concerts at WBP) Farmers Market Outdoor Waterford Day Parade -- Unity In The Community Save The River Save The Hills Regatta
September:	Farmers Market Outdoor
October:	Farmers Market Outdoor Safe Futures Walk Harvest Festival Trunk or Treat Addy's Run Terri Brodeur Cancer Awareness Walk
November:	Veterans Day Ceremony Stuff the Bus and Food deliveries for Senior & Youth/Family Services Farmers Market Indoor Lions Craft Fair
December:	Winter tree lightings at Jordan and Quaker Hill Greens Pearl Harbor Day Road Race Bright Lights Spirited Nights competition Farmers Market Indoor

Maintenance

Personnel & Leadership

The continued evolution of leadership within the Maintenance Division has yielded measurable improvements in efficiency, morale, and service delivery. Under the guidance of new supervisory staff, we've implemented **enhanced training protocols**, streamlined **communication systems**, and fostered a culture of **collaboration and accountability**. Staff are now more empowered to share ideas, troubleshoot challenges, and take ownership of their roles—resulting in faster response times and more consistent upkeep across all Town properties.

As infrastructure expands and responsibilities grow, the division remains committed to staff development and cross-training, ensuring coverage and flexibility across a wide range of tasks—from athletic field prep to trail restoration.

🔧 Equipment & Technology Integration

We continue to invest in cutting-edge equipment that reduces labor hours and improves precision:

- The **SWOZI Robo-painter** has become a cornerstone of our field operations. We are actively collecting data on paint usage, time savings, and labor efficiency, with early results showing significant reductions in manual workload.
- Our fleet of **Ventrac multi-use vehicles** has expanded, allowing for seamless transitions between mowing, aerating, snow removal, and trail grooming. The versatility of these attachments has proven invaluable in managing diverse terrain and seasonal needs.
- We are actively exploring **smart lighting/locking systems**, **GPS-enabled usage tracking**, and continued exploration of **battery-powered and robotic landscaping tools** to further reduce fuel consumption and improve sustainability.

🌳 Seasonal Responsibilities & Expanded Activities

This year brought increased demand and visibility across several key sites:

- **Arnie Holms Jr. Park** saw expanded programming and foot traffic, requiring elevated maintenance attention, especially around walking paths and garden beds.
- **Sutera and Greco fields** were added to our regular rotation, with a focus on mowing assistance and initial field paint layouts.
- **Town Hall Basketball Courts** received enhanced service, including debris removal, water management, and surface inspections.
- **Athletic fields and beaches** continue to grow in use and complexity, requiring coordinated scheduling and proactive turf care to meet community expectations.

We've also begun integrating native plantings and low-maintenance landscaping in select areas to reduce long-term upkeep and support pollinator habitats, garden management, trail upkeep, and landscape restoration.

Facility & Park Project Updates

Civic Triangle

Arnie Holms Jr Boardwalk: Opened park in August 2024. Awaiting full approvals for landscaping ownership. Cost savings for arborvitae plantings and installed yard drain/meter pit for streetscape sod and tree irrigation. Activity and event planning underway.

Nevins Cottage: A new 501c3 has been formed to preserve and repurpose the use of the building for the community. Discussions are beginning on the interior design and layout to become a resource for the community.

Jordan Park House: The park continues to bustle with more activities and a very active Historical Society. Considerations for building repairs, accessibility, and the parking lot are being reviewed.

Community Center – The potential ownership of current LEARN space next door may become available in 2025/2026 when the transfer to the Southwest School property is scheduled. Community Center Garden installation completed with fencing, gate, and planter beds.

Public Safety - Building entrance garden bed improvements, supplied support for trench and conduit @ EMS for new electronic sign

Library – Extended pollinator garden to wrap around front of building

Waterford Beach Park

- A new policy implemented to improve safety and protect assets (grinder pump issues for overuse, etc.)
- Speed bump installation and signage
- Facility updates under review and design with engineer and P&Z
- Wood Program - Alternative heating for seniors and qualified residents

Leary Park

- Began court replacement, accessibility pathways, and park design.
- Performed emergency repair of water line with Utility Department – Thank you Utilities!
- Phase II will address drainage and emergency access to lower fields

Stenger Farm Park

- Plan received from Haley & Ward for handicapped parking spaces and access walk/landing to each portion of dog park entrance. Awaiting funding opportunities.
- Extended fire breaks around park
- Dog park fencing and paver landing repairs
- Installed new benches

Old Barry Farm

- Completed Eagle Scout project by Henry Roenke. Trail mapping and signage throughout trails.

Pleasure Beach

- Boardwalk plans – Bid process overbid. Awaiting additional funding for project.
- PW assisted staff for entrance access improvements
- Lifeguard chair for staff re-built

BOE Properties

Clark Lane Middle School: Plan development for growth removal along hillside and re-planting

Great Neck Elementary: Awaiting completed project from coordinating study on backfield issues

Oswegatchie Elementary: New landscaping for the front of the main building entrance, replaced backboards and rims at playground court

Quaker Hill School and Hoelck Park: major ballfield renovations, demo and install new water meter pit, remove/replaced old scoreboard with new scoreboard donated by Ryan Marshall Foundation.

Waterford High School: assisted garden club, performed major renovation in tandem with contracted laser grade service and sodding--pitching mounds, dugout drainage, and on deck areas

Financial Overview

Over the year the department converted operational improvements into stronger budgetary performance while continuing to invest in capital projects and service enhancements.

Key Fiscal Effects from Operational Changes

- **Staffing and payroll rebalancing** — Closing critical vacancies has reduced emergency outsourcing and overtime, shifting some previously contracted costs into recurring payroll lines and producing more predictable expenses and improved program continuity.
- **Electrification and lower maintenance demand** — Pilot electric mowers and utility vehicles, plus lower-maintenance material choices in projects, are beginning to reduce fuel consumption and service hours; early indicators point to lower fuels and lubricants spend versus historical burn rates.
- **Communications and earned revenue** — A structured social media and public information approach has increased program visibility and participation, supporting higher earned revenue for fee-based programs and events and improving cost recovery on promotional spend.

Revenue, Expense, and Budget Management Actions

- **Realign near-term appropriations** — Continue monitoring lines with high encumbrances (maintenance of property and program-related POs) and consider targeted realignments proactively during the budget cycle.
- **Capture electrification savings** — Track monthly fuel and maintenance expense variances to quantify savings from electrification pilots; if sustained, establish a fleet replacement plan to accelerate further low-maintenance equipment purchases.
- **Leverage grants and partnerships** — Prioritize applying for grants and pursuing public-private partnerships to cover a larger share of capital costs (special events, equipment, etc). Successful grant awards will reduce pressure on the General Fund appropriation and preserve operating dollars for programs and maintenance.
- **Measure communications ROI** — Implement formal tracking for social media campaigns to connect outreach activity with program registrations and revenue; use conversion metrics to guide modest increases in advertising that demonstrably drive participation and volunteerism.

The department's improved staffing levels, measured electrification investments, and a more active public communications program have strengthened operational resilience and given the department levers to better manage both operating and capital budgets. By continuing disciplined budget monitoring, capturing operational savings, and aggressively pursuing external funding, Recreation & Parks can advance the priority projects and programs while maintaining high-quality core services and long-term fiscal sustainability.

Approved Operating Budget (last 10 years)

❖	2016	\$1,380,554
❖	2017	\$1,375,909
❖	2018	\$1,461,426
❖	2019	\$1,412,921
❖	2020	\$1,519,608

❖	2021	\$1,511,615
❖	2022	\$1,450,159
❖	2023	\$1,452,431
❖	2024	\$1,409,665
❖	2025	\$1,485,080

Achievements:

1. Enhanced Accessibility and Recreation:
 - o *New Walkways and Boardwalks:* The new walkway at Waterford Beach Park, the boardwalk at Arnie Holms Jr. Park, and the walkway at Pleasure Beach have improved accessibility and provided more recreational opportunities for residents and visitors.
 - o *Court Resurfacing:* Planning and executing projects at Town Hall basketball courts and Leary Park basketball, tennis, and pickleball courts to renovate with post-tension concrete. Access walks installed from parking lot to new amenities. Developing plans for continued access walks and drainage to the lower portion of the park.
 - o Completion of Town Hall Basketball court renovations. \$249,000 Capital project completed.
2. Established a growing relationship with the Waterford Land Trust. Trail marking coordination and future collaboration on trail development are being discussed. This year Recreation and Park helped host the Waterford Land Trust's 50th anniversary on the Jordan Green.
3. Staff continues to create and add events contributing towards increased participation and attendance numbers. The staggering of major events throughout the year, combined with min pop up events and activities has really blossomed for the department. Please see section E (Special Events) on page 6 and 7 for a listing of events held or supported.
4. The successful management and execution of the newly created (FY23) Special revenue account has provided the same level (and more) with less subsidization of residents.
5. Eagle Scout Projects:
 - o Barry Farm trail ID completed (Roenke)
 - o Park bat houses in progress (Laffey)
 - o AHJ three (3) accessible picnic tables completed (Seltzer)
6. Bench Dedications and updated Bench/Tree memorial policies:
 - o Arrangements for Allan bench at WBP tree line
 - o Two bench requests for front of Community Center

Challenges & Strategic Growth Response

Annual challenges in Recreation and Parks remain multifaceted, requiring ongoing creativity, collaboration, and resourcefulness. Over the past year, the department has made meaningful strides in addressing several persistent issues while laying the groundwork for sustainable growth.

Time Constraints & Task Complexity

Challenge: High phone call volume and overlapping responsibilities strained administrative efficiency.

Response:

- Implemented a **direct call routing system** to reduce front desk congestion and improve response times.
- Introduced **task management tracking** to streamline project tracking and reduce duplication of effort.

👥 Staffing & Budget Constraints

Challenge: Limited staffing and rising personnel costs restricted growth. **Response:**

- Secured **new sponsorships and partnerships** to offset program costs and reduce budget strain.
- Advocated for **regional wage discussions** to remain competitive in hiring.
- Reallocated internal resources to prioritize **high-impact programs** and essential services.

💰 Inflation & Cost Increases

Challenge: Rising costs for utilities, equipment, and maintenance. **Response:**

- Invested in **energy-efficient equipment** and **preventative maintenance schedules** to reduce long-term costs.
- Continued to expand the use of **multi-purpose vehicles and smart technology** to reduce labor hours.

📋 Policy & Procedure Updates

Challenge: New BOE usage rules and Youth Sport Council protocols required adaptation. **Response:**

- Developed **clear scheduling guidelines** for BOE morning use and coordinated with school staff.
- Formalized **Youth Sport Council procedures** for codes of conduct and social media guidelines.
- Continued development and update of all policies, procedures, while using National Accreditation Guidelines.

🏠 Indoor Space Demand

Challenge: Overcrowding and increased demand for pickleball, youth sport programs, and fitness programs. **Response:**

- Expanded **programming hours** for pickleball use within the Community Center.
- Improving communications with volunteers for schedules and creative use.
- Partnered with schools and other facilities to **extend usable space** for programming.

📢 Communication & Promotion

Challenge: Inconsistent social media presence limited outreach and engagement. **Response:**

- Designated staff to manage digital platforms.
- Launched a **content calendar** to ensure regular updates and seasonal promotions.
- Balanced traditional outreach (flyers, signage) with **targeted digital campaigns**.

🔧 New Projects & Maintenance

Challenge: Increased traffic and reduced contractual work required more internal maintenance scheduling. **Response:**

- Evolving routine maintenance calendar captures locations and hours of workers as well as special event and town requests.
- Prioritized low-maintenance landscaping and native plantings to reduce future upkeep.

Future Plans and Goals

Over the past year the Recreation and Parks Department made measurable progress on operational capacity, facility projects, community outreach, and long-term sustainability. We closed key staffing gaps that improved service delivery and program continuity, advanced electrification and equipment strategies that reduce maintenance burden and operating costs, and grew our public engagement through a more structured social media and information program. These gains position the department to effectively operate while exploring new funding and partnership opportunities to sustain future investments.

Organizational Capacity and Operation Plans

- **Staffing and Service Improvements** — We recently filled several critical vacancies across maintenance, programming, and event operations, which are expected to produce immediate, organic growth in daily capacity. Increased staffing will reduce backlogs for routine repairs, expand program offerings, and allow more consistent on-site supervision during events and high-use periods.
- **Electrification and Low-Maintenance Investments** — Continued progress toward electrification of select maintenance equipment and small vehicles has begun to reduce fuel costs and time-intensive servicing demands. Pilot purchases and trials of electric mowers and utility vehicles are being reviewed for opportunities to lower maintenance hours and simplify daily upkeep.

Community Engagement and Communications

- **Social Media and Public Information** — We're implementing a structured social media strategy focused on timely program announcements, project updates, safety notices, and engagement-driven content. Analytics show higher reach and improved attendance at events and programs, along with increased public awareness of facility closures and maintenance schedules.
- **Public Outreach and Participation** — Staff held targeted outreach at events and online to solicit resident input on playground activity, facility usage, accessibility needs, and programming surveys. Greater visibility has led to stronger volunteer interest and community support for capital improvements.

Project Updates and Near-Term Priorities

- **Townwide Playground Improvements** — Design and procurement phases advanced at Leary Park and Waterford Beach Park. Vendor proposals were evaluated and prioritized with an emphasis on inclusive play, durable low-maintenance surfacing, and equipment that supports ADA access. With improved staffing, onsite inspections and phased construction planning are on track to limit service disruptions.
- **Waterford Beach Park Concert Staging** — We assessed portable and modular stage options and completed pilot logistics for a portable system that balances cost, storage needs, accessibility, and event flexibility. Next steps include identifying a funding pathway for either a long-term portable inventory or a permanent multipurpose staging element.
- **Civic Triangle Phase II** — Softball field fencing review, lighting upgrades and accessibility improvements to design once maintenance shop arrangements are decided. A temporary

maintenance workspace plan will be needed to accommodate staff during renovations while the WBP garage expansion scope is finalized.

- **Leary Park Access and Drainage Improvements** — Vendor solicitation resulted in concept plans emphasizing accessible routes, dedicated handicap parking, and improved drainage to the lower fields. Plan to be reviewed and cost analysis before going out to bid.

Funding, Partnerships, and Next Steps

- **Public-Private Partnerships and Grants** — With demonstrated operational improvements and clearer project scopes, we will pursue targeted grant applications and cultivate public-private partnerships to accelerate internal projects and special event/park purchases.
- **Maintenance Demand Reduction Strategy** — Continue to prioritize electrification pilots, select low-maintenance materials in capital work, and formalize preventive maintenance schedules to further reduce labor intensity and lifecycle costs.
- **Communications and Engagement Plan** — Expand the social media calendar into a seasonal communications plan that aligns announcements with construction phases, volunteer opportunities, and grant milestones to maximize transparency and community participation.

Over the last year the department converted staffing improvements into tangible service gains, advanced sustainable and low-maintenance solutions, and strengthened public communication channels. These developments reduce operational strain and create momentum for completing playground upgrades, event infrastructure, and Civic Triangle improvements. By combining strategic funding efforts, continued electrification, and proactive community engagement, the Recreation and Parks Department will maintain high-quality services while delivering long-term value to residents.

Acknowledgments:

We extend our deepest gratitude to the many Town of Waterford departments, community partners, and volunteers whose collaboration made this year's programs and projects possible. Special thanks to the First Selectman's office for its steadfast leadership and to Human Resources for prompt and professional on-boarding that helped us close critical staffing gaps. We are especially grateful to volunteers Ann Nolan and Shella Cash for their tireless service, and to Bert for the timely production of printed materials that keep our operations running smoothly. Thank you to Dominion for continued support of our athletic fields at GWR, and to the Gardiner Family Foundation for generous donations and the beautiful new pavilion that will serve our community for years to come.

This year's successes also reflect close coordination with Planning, Utilities, Public Works, Human & Youth Services, Finance, Fire Services (Fire Police and Fire Marshal), the Police Department, the Library, and the Board of Education—whose loan of portable staging and trade support was invaluable. We appreciate the contributions of the Historical Society, Eagle Scout and Girl Scout project teams, event participants, and the countless volunteers who staffed concerts, the Easter Egg Hunt, Harvest Festival, Tree Lightings, the Pearl Harbor Road Race, the Town Parade, Veterans and Memorial Day events, and other community activities.

To everyone who donated time, expertise, funding, and goodwill: thank you. Your partnership, creativity, and generous spirit are the foundation of our department's progress and the reason Waterford's parks and programs continue to thrive.

Supporting Data:

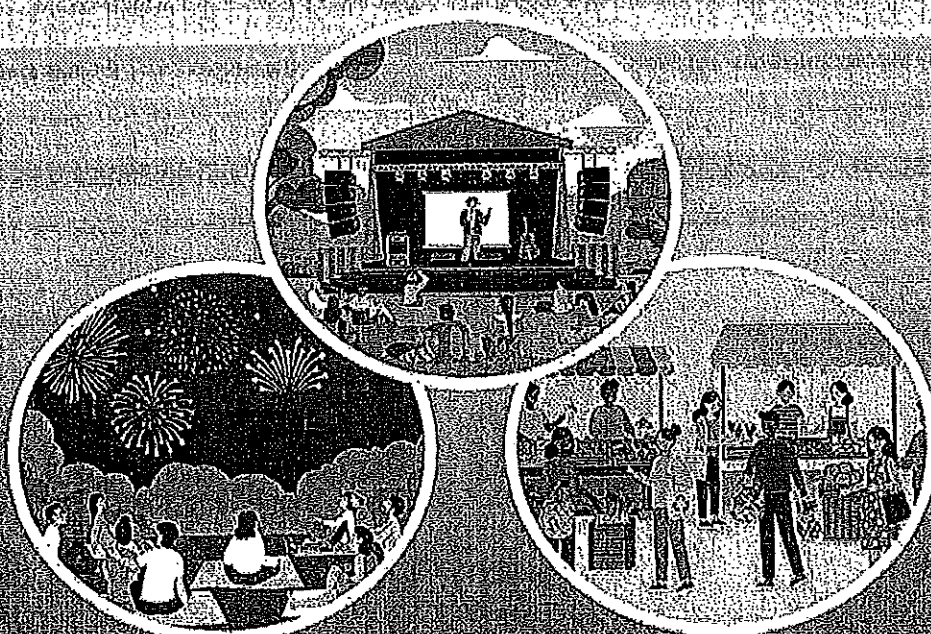
The impact that Waterford Recreation and Parks has on its residents goes even further to meet the standard of benefits. Waterford is blessed with beach waterfront, acres of open space and developed parks/trails, athletic facilities (including pool opportunities), and a Community Center. These are ideal amenities for many individuals and families looking to find permanent residency.

Our department is committed to establishing best practices to provide acceptance, accessibility, and a "belonging" to our Town and activities. In doing so, we review national trends and all opportunities that should be provided to residents.

NRPA PARK PULSE

Parks and Recreation Builds Community

More than 2 in 3 U.S. adults (67%) highly value local community activities, such as festivals, holiday events, fairs and farmers markets.



Most park and recreation agencies (91%) offer themed special events, and 22 percent manage farmers markets, according to the 2025 NRPA Agency Performance Review (nrpa.org/APR)

Each month through a poll of 1000 U.S. residents focused on park and recreation issues, NRPA Park Pulse helps tell the park and recreation story. Questions span from the serious to the more lighthearted. The survey was conducted by Wakefield Research (www.wakefieldresearch.com)

Visit nrpa.org/ParkPulse for more information.



NATIONAL RECREATION AND PARK ASSOCIATION

NRPA PARK PULSE

Parks and Recreation Promotes Physical and Mental Health

U.S. adults report that their healthcare providers recommend a variety of activities to support physical and mental health, including making healthy eating choices (65%) and moving your body daily (59%). Nearly one in three healthcare providers recommend spending time in nature, practicing mindfulness and relaxation techniques, and engaging in creative activities.



Park and recreation agencies provide myriad programming options that support these goals, including farmers markets, sports and fitness programming, yoga, forest bathing, arts and crafts, music lessons, and more.

Each month through a poll of 1,000 U.S. residents focused on park and recreation issues, NRPA Park Pulse helps tell the park and recreation story. Questions span from the serious to the more lighthearted. The survey was conducted by Valich Research (www.valichresearch.com).

Visit nrpa.org/ParkPulse for more information.



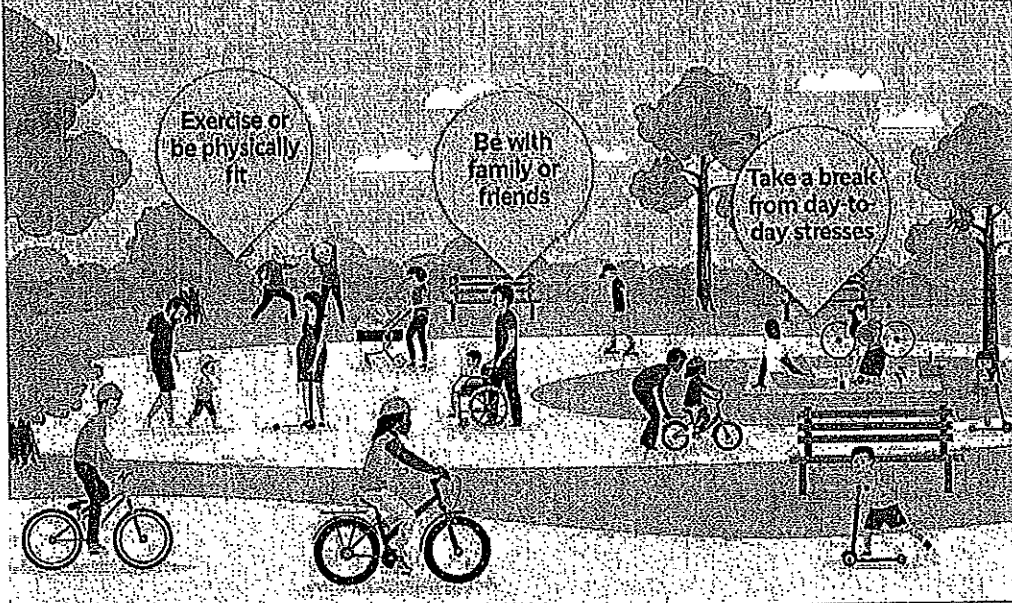
NATIONAL RECREATION
AND PARK ASSOCIATION

- Eighty-six percent of U.S. adults have had a healthcare provider recommend non-medication methods for improving physical and/or mental health
- Parents, Gen Zers and millennials are most likely to have healthcare providers recommend park and recreation-related activities like spending time in nature or engaging in creative activities.
- Nearly 60 percent of U.S. adults have had their healthcare provider recommend moving their body daily.
- One in three U.S. adults have had their healthcare provider suggest practicing mindfulness and relaxation techniques and/or engaging in creative activities such as painting, writing or playing music.

NRPA PARK PULSE

People Visit Parks and Recreation for Myriad Reasons

More than half of U.S. adults visit their local parks and/or recreation facilities to:



Gen Zers (73%) visit their local parks and/or recreation facilities to exercise or be physically fit.
Parents (69%) visit their local parks and/or recreation facilities to be with family or friends.

The NRPA 2024 Annual Engagement With Parks Survey was conducted by V&A Field Research (www.vandafieldresearch.com) among 1,000 nationally representative Americans, ages 18+, between June 26th and July 7th, 2024, using an email invitation and an online survey.

Visit nrpa.org/ParkPulse for more information.



NATIONAL RECREATION
AND PARK ASSOCIATION

- Being with friends and family is the number one reason people go to their local parks
- Going to the park to exercise and taking a break from day-to-day stress tie as the second highest reason people go to their local parks
- Seventy-three percent of Gen Zers visit their local parks and/or recreation facilities to exercise or be physically fit
- Sixty-nine percent of parents visit their local parks and/or recreation facilities to be with friends or family

NRPA PARK PULSE

Parks and Recreation Serves Millions of People

82% of U.S. adults — the equivalent of more than 276 million people — visited a local park or recreation facility at least once within the past year.



Gen Zers (96%), millennials (94%) and parents (94%) were among those most likely to have visited a local park or recreation facility within the past year, according to NRPA's 2024 Engagement With Parks Report (nrpa.org/Engagement).

The NRPA 2024 Annual Engagement With Parks Survey was conducted by Wakefield Research (www.wakefieldresearch.com) among 1,000 nationally representative Americans, ages 18+, between June 21st and July 7th, 2024, using an email invitation and an online survey.



**NATIONAL RECREATION
AND PARK ASSOCIATION**

Visit nrpa.org/ParkPulse for more information.

- More than 276 million people in the United States visited a local park or recreation facility last year.
- Ninety-six percent of Gen Xers and 94 percent of millennials visited a local park or recreation facility last year.
- Of those surveyed, parents (94 percent) are more likely than nonparents (77 percent) to have visited a local park or recreation facility last year.
- People living within walking distance of a park or recreation facility (86 percent) are much more likely to have visited one of these areas within that past year compared to those not living within walking distance (68 percent).

NRPA PARK PULSE

Parks and Recreation Is Supported by Data

93% of U.S. adults support their local park and recreation agency collecting data from monitoring systems — like cameras, counters and patrons' cellphones — to use for specific reasons, including:

Preventing and lowering crime in park and recreation spaces



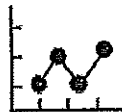
Understanding how people are using park and recreation spaces



Improving access to parks for all community members



Measuring how parks and recreation impacts the local economy



As an essential community service, collecting data is critical for park and recreation agencies to best understand and respond to the specific needs of their community members.

Each month, through a poll of 1,000 U.S. residents focused on park and recreation issues, NRPA Park Pulse helps tell the parks and recreation story. Questions span from the serious to the more lighthearted. The survey was conducted by Wakefield Research (www.wakefieldresearch.com).

Visit nrpa.org/ParkPulse for more information.



NATIONAL RECREATION
AND PARK ASSOCIATION

- Ninety-three percent of U.S. adults support their local park and recreation agency collecting data from monitoring systems — like cameras, counters and/or visitors' cellphones.
- Nearly two in three (62 percent) U.S. adults support their local park and recreation agency collecting data from monitoring systems to prevent and lower crime in park and recreation spaces
- More than half (52 percent) U.S. adults support their local park and recreation agency collecting data from monitoring systems to understand how people are using park and recreation spaces
- Fifty-four percent of Gen Zers and 51 percent of millennials support their local park and recreation agency collecting data from monitoring systems to improve access to parks for all community members recreation spaces

**TOWN OF WATERFORD
CAPITAL IMPROVEMENT PLAN
PROJECT CONSOLIDATION FORM FY 2026-2031**

DEPT PRIORITY	DEPARTMENT/AGENCY:	PROJECT NAME	FUNDING SOURCE	FISCAL YEAR 2026-2027	FISCAL YEAR 2027-2028	FISCAL YEAR 2028-2029	FISCAL YEAR 2029-2030	TOTAL
1		Town-wide Court Renovations	1	450,000	450,000			900,000.00
1		Playground Improvements	1	178,722	143,031	112,963		434,716.00
2		WBP Performance Stage	1	30,000	300,000			330,000.00
2		Civic Triangle Phase II	1	35,000	350,000			385,000.00
3		Waterford Beach Park Garage - in planning stages				750,000	750,000	1,500,000.00
3		Jordan Park House Parking Plan Design			8,500			8,500.00
4		Leary Park Irrigation					150,000	150,000.00
		TOTALS		693,722.00	1,251,531.00	862,963.00		3,708,216.00

NOTES

Placeholder - estimation

Town Wide Courts - Safety - Waterford Beach Park tennis pickleball then QH(Hoelck Park)
 Playground Improvements: Playgrounds need a decent amount of updates and improvements - 1 quote received, awaiting another
 WBP Performance Stage - Request for engineer build/design
 Civic Triangle Phase II - Finish light poles, fencing, and scoreboard relocation. Phase II plan-walkways, lighting, access walk/connector
 WBP garage-storage: No estimates received - awaiting interior design development/exterior final phases
 JPH Parking Lot: Quote for plan received.
 Leary Park Irrigation - Protect field investments and provide better sport field surfaces

INDEX TO FUNDING SOURCES:

- 1 CURRENT YEAR CAPITAL IMPROVEMENTS
- 2 UTILITY BUDGET/SEWER CAPITAL MAINTENANCE FUND
- 3 TRANSFER TO CAPITAL & NONRECURRING.
- 4 SHORT AND LONG TERM DEBT FINANCING
- 5 LoCIP
- 6 CNR UNDESIGNATED FUND BALANCE
- 7 FEDERAL/STATE GRANTS
- 8 OTHER FUNDING

TOWN OF WATERFORD
GENERAL FUND
2026-2027 PROPOSED BUDGET

DEPT/AGENCY:

10130

PUBLIC WORKS

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase	Department Request % Increase
PERSONNEL COSTS								
51110	ADMINISTRATION	359,910	369,263		182,964	378,495	9,232	2.50%
51130	ENGINEERING	0	5,558		0	5,558	-	0.00%
51210	CLERICAL/TECHNICAL	165,494	167,197		87,557	170,868	3,671	2.20%
51510	EQUIPMENT MAINTENANCE	335,826	400,652		129,435	401,853	1,201	0.30%
51520	HIGHWAY MAINTENANCE	855,699	958,297		457,269	907,812	(50,485)	-5.27%
51530	REFUSE COLLECTION & MAINT.	423,770	494,002		228,915	467,975	(26,027)	-5.27%
51540	SNOW REMOVAL	83,772	56,000		32,197	60,000	4,000	7.14%
51810	OVERTIME	76,420	55,000		34,387	65,000	10,000	18.18%
51910	FRINGE BENEFITS	13,242	16,375		7,810	16,375	-	0.00%
51920	FICA	164,763	192,931		84,441	189,227	(3,704)	-1.92%
	SUBTOTAL	2,478,896	2,715,275	0	1,244,975	2,663,163	(52,112)	-1.92%
SERVICES								
52020	POSTAGE	591	1,282		598	1,200	(82)	-6.40%
52030	PROFESSIONAL FEES	143,590	156,500		89,035	201,750	45,250	28.91%
52040	SERVICE CONT & REPAIRS	89,113	70,000		21,978	94,000	24,000	34.29%
52050	DUES, CONF. & EDUCATION	4,395	12,000		1,715	14,415	2,415	20.13%
52060	PRINTING	20	50		11	50	-	0.00%
52070	REIMBURSABLE EXPENSE	50	50		50	50	-	0.00%
52400	MEAL ALLOWANCE	1,736	2,000		100	2,000	-	0.00%
52410	STREET TREE MAINTENANCE	3,432	10,000	9,000	10,133	10,000	-	0.00%
52450	SITE WORK	773	5,000		0	5,000	-	0.00%
52460	STREET LIGHTING	92,303	84,000		56,011	84,000	-	0.00%
52470	SOLID WASTE DISPOSAL	888,311	1,004,950	(9,000)	434,349	1,064,243	59,293	5.90%
52475	RECYCLING PROGRAM	63	500		267	50	(450)	-90.00%
52510	RENTAL OF EQUIPMENT	23,598	30,000		0	30,000	-	0.00%
52531	LANDFILL CAP MAINTENANCE	27,851	26,500		10,154	30,630	4,130	15.58%
	SUBTOTAL	1,275,826	1,402,832	0	624,401	1,537,388	134,556	9.59%

TOWN OF WATERFORD
GENERAL FUND
2026-2027 PROPOSED BUDGET

DEPT/AGENCY:

10130

PUBLIC WORKS

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase	Department Request % Increase
MATERIALS & SUPPLIES								
53010	OFFICE SUPPLIES	348	375		335	2,000	1,625	433.33%
53030	OPERATIONAL SUPPLIES	19,067	18,500		8,233	20,000	1,500	8.11%
53050	ENGINEER EQUIP & SUPPLIES	0	300		0	300	-	0.00%
53070	AUTOMOTIVE REPAIRS	243,718	240,000		107,944	265,000	25,000	10.42%
53090	FUELS & LUBRICANTS	212,270	227,000		65,894	226,016	(984)	-0.43%
53100	TIRES	36,116	45,000		17,872	49,000	4,000	8.89%
53250	TRAFFIC CONTROL MATERIALS	24,790	25,000		13,556	25,000	-	0.00%
53300	HIGHWAY MATERIALS	111,277	135,000		115,849	48,000	(87,000)	-64.44%
	SUBTOTAL	647,586	691,175	0	329,683	635,316	(55,859)	-8.08%
EQUIPMENT								
54050	AUTOMOTIVE EQUIPMENT	10,587	24,000		14,684	45,471	21,471	89.46%
54060	OFFICE FURNITURE	0	500		105	0	(500)	-100.00%
	SUBTOTAL	10,587	24,500	0	14,789	45,471	20,971	85.60%
IMPROVEMENTS								
55010	TOWN AID ROADS-IMPROVED	292,979	321,120		106,636	430,880	109,760	34.18%
	SUBTOTAL	292,979	321,120	0	106,636	430,880	109,760	34.18%
DEPARTMENT TOTAL		4,705,874	5,154,902	0	2,320,484	5,312,218	157,316	3.05%

**TOWN OF WATERFORD
GENERAL FUND
FY27**

DEPT/AGENCY:

10130

PUBLIC WORKS

		COLUMN 1	COLUMN 2	COLUMN 5	
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TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



Budget Index

Opening Statement	page 3
5100 Series	page 6
5200 Series	page 9
5300 Series	page 28
5400 Series	page 36
5500 Series	page 38

Staffed with trained dedicated staff, the Department is comprised of four Divisions:

Administration

Briefly, the division manages and accounts for our assets, manages personnel, prepares the Capital Improvement Plan, plans for emergency management and disaster mitigation and incorporates sustainable practices into public works practices. It also manages the 3 municipal refueling sites.

Highway Operations (...it is not just the asphalt...)

It is important for the residents to have well-maintained roads to ensure that traffic flows as smoothly and safely as possible. This includes curbing, sidewalks, tree care, drainage and mowing. In order to accomplish this, the Department mixes in-house with contracted work to provide a cost effective delivery of services. This division works with the Police Department's Traffic Officer in the installation of new signage.

Solid Waste

This division is charged with the collection and disposal of solid waste and recyclables and the operation of the Transfer Station and the closed landfill off Miner Lane. Our curbside collection programs collect waste and recyclables from approximately 8,000 residential units, 12 dumpster sites and 9 municipal buildings. The Transfer Station experiences over 3,500 trips over the scale each year and is open 4 days a week from April through December and 3 days for January through March.

Equipment Maintenance

This division's skilled mechanics maintains nearly 121 vehicles and 73 pieces of equipment serving every Town Department except the Board of Education and main pieces of fire apparatus. Major repair operations such as engine replacement, hydraulics and transmission are performed in-house using the 6 equipment bays. A mix of vendors are also tapped to assist in specialized rebuilds and tire mounting.

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



Director's Opening Statement:

Public Works is about community. Every week, the Department touches over 8,000 residents and businesses through our solid waste collection and recycling programs, stormwater management, resurfacing roads and sidewalks, snow removal and storm response. Public Works also plays a vital role by building for the future, not just for today.

Our focus remains on;

- Striving for a high level of customer service
- Excellent information management
- Compliance with environmental operating permits
- Maintaining our ability to respond to emergency management incidents while performing our regular duties
- Having a shared vision with the community

Work on this budget started in July and involved hours of staff time at all levels assembling information and seeking pricing for the upcoming year. The basic philosophy in preparing the budget was:

- Adequately fund the infrastructure
- Propose new equipment vs additional personnel
- Work smarter, not harder
- Do not take on new services or projects without a discussion on the impact, and cost.
- Take care of what we already have

The budget is what is required to maintain the infrastructure. The Department is obliged to pay bills for water, waste disposal, environmental permitting and repairs. The roads must get plowed, diseased trees removed and our drainage systems kept clear. This is a level service budget.

General Overview

- Solid Waste remains a significant portion of the budget. Disposal costs continue to increase each year, whether it is garbage (MSW) or bulky waste. While the disposal costs for MSW are still below "market", increased tipping fees are being projected by the regional authority, SCRRRA through the end of our contract year in 2031. SCRRRA is working on ways to decrease our reliance on burning the MSW. It is proceeding with the construction of an organic composting facility. The Authority is anticipating that the project can be placed out for private firms to bid on within the current fiscal year and completed 18 months later.
- Locally, for the last 5 years, the garbage disposal (MSW) has been flat, between 12,131 to 12,610 tons per year. Recycling is also following that trend hovering around 2,000 tons on an average for the last 5 years. This will change. With the increase in housing and economic development comes the increase in tonnage of waste.

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



- The service fee charged by the Authority, the tipping fee for municipal solid waste (garbage) will increase by \$8.04/ton from \$75.06 to \$83.10. The fee to handle the recyclables will continue to be absorbed by the Authority.
- On the personnel side, recruitment remains a challenge throughout all of our skill levels. The Department has experienced on an average of two positions that were unfilled.
- We increased our skills training by offering courses taught by UCONN's T2 program. Courses taken will account towards a certification of a Road Master or higher. This is in addition to the mandatory courses, which are either OSHA or Risk Management required.
- The Department's various divisions need to evolve with new equipment and methods replacing what we currently do and have. There are several tasks in the maintenance of our roads that need to be addressed differently. The Department practices have not changed over the last decade. Our equipment uses brute force, materials do not perform as well as they should and methods that the homeowner uses around their property remain. The equipment needs are identified in the Departments Separate Vehicle/Equipment Request.

New Equipment

- None proposed

Engineering Services

- Proposed is a new pavement management program, which will be the bases for asset management of our right of way. For the pavement portion, it will transition our current program slowly from a "worst first" to a rounded approach. Not every road needs a full course of asphalt to extend its service life. Proposed is an inspection of the condition of our asphalt assets, the 120 center miles of road and 33 miles of sidewalks. Our roads were last inspected in 2020. There are no formal inspections of the sidewalks. The inspections will be conducted with a vehicle mounted LiDAR scanner which geo-locates roadway images every 20-30 feet. AI models use that raw data to create the Pavement Condition Index compliant to ASTM D6433 standards. With this, we can optimize funds by using one of 5 pavement repair categories resulting in keeping or increasing the pavement condition index of the entire road network at the least cost. This same process can be used to address our sidewalks.
The other assets of our right of way such as signs, guardrails, pavement markings and streetlights can be added later.

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

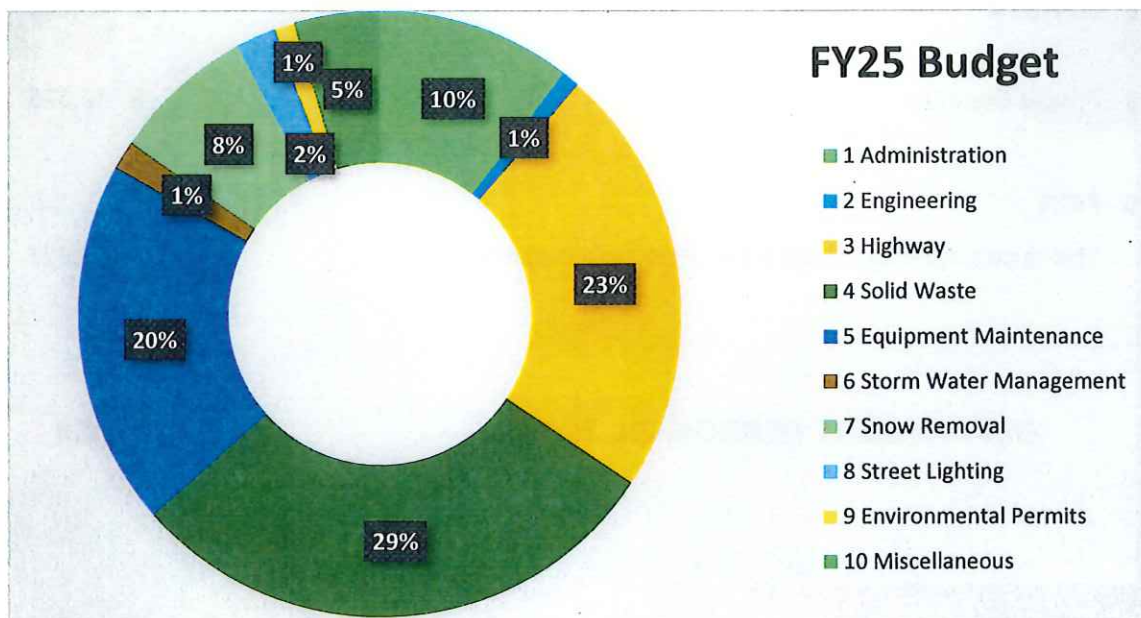
DEPARTMENT: Public Works



Challenges

- Facilities department has placed an additional burden on the resources in the Public Works Department. Back office operations such as work orders, invoices, contracts and projects were transferred to Public Works without additional office support. As we build out the Building Maintenance budget
- Environmental permitting with its' 14 permits in five major areas require reporting and inspections.
- Issues that cannot be resolved with simple actions are becoming the norm. The easy have been completed. Civil engineering services are often needed to solve these concerns generated by our citizens.
- Our crews are not trained to work around the power lines. Those trees will remain to be contracted out, with public works crews providing the ground support and wood removal.
- Street lighting – Now that we are out of the warranty period, repairs now must be budgeted. This includes the cost of Eversource to disconnect/connect the fixture to their power lines.
- Recruitment remains a challenge throughout all of our skill levels. The Department has experience on an average two positions that were unfilled.

In closing, we can add another good year to our record. One that continues with positive results in the maintenance of our roads and our handling of waste. I know next year will challenge us again, but the entire staff is ready to meet those challenges head on.



**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works**



5100 Personnel Costs

The personnel costs are based on actual costs, from current contracts, see attached Personnel Worksheet, pages 5-6

51110 Administration	\$ 378,495
51130 Engineering	\$ 5,558
51210 Clerical/Technical	\$ 170,868
51510 Equipment Maintenance	\$ 401,853
51520 Highway Maintenance	\$ 907,812
51530 Refuse Collection & Maintenance	\$ 467,975
51540 Snow Removal(Overtime)	\$ 60,000
51810 Overtime	\$ 65,000
51910 Fringe Benefits	\$ 16,375
51920 FICA	
This is calculated on the attached Personnel Worksheet	\$ 189,227

DEPARTMENT PERSONNEL TOTAL \$ 2,663,163

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



TOWN OF WATERFORD PERSONNEL WORKSHEET - 30 PUBLIC WORKS 2026/2027 FISCAL YEAR

									LINE 51920
DATE OF HIRE	EMPLOYEE	HOURS WORKED/ WEEK	HOURLY RATE FY27	SALARY FY26	LONGEVITY FY26	SALARY FY27	LONGEVITY FY27	TOTAL EMPLOYEE SALARY	PAYROLL TAXES (F.I.C.A.)
51110 - ADMINISTRATION									
11/04/2019	Director	40	N/A	129,118.27	N/A	132,346.22	N/A	132,346.22	10,124.49
04/22/2013	Assistant Director	40	N/A	121,945.87	\$ 1,219.46	124,994.51	\$ 1,249.95	126,244.46	9,657.70
08/01/1983	General Foreman	40	N/A	114,406.10	\$ 2,574.14	117,266.26	\$ 2,638.49	119,904.75	9,172.71
	TOTALS			365,470.24	3,793.60	374,606.99	3,888.44	378,495.43	28,954.90
				*add longevity					
						369,263.83			
51130 - ENGINEERING									
	AS NEEDED		N/A	5,558.00	N/A	5,558.00	N/A	5,558.00	425.19
	TOTALS			5,558.00	0.00	5,558.00	0.00	5,558.00	425.19
51210 - CLERICAL/TECHNICAL									
08/27/2001	Office Coordinator II	35	\$ 39.6093	72,366.14	\$ 500.00	72,366.14	\$ 600.00	72,966.14	5,581.91
07/31/2023	Clerk Typist III	35	\$ 24.3582	42,577.50	N/A	44,502.41	N/A	44,502.41	3,404.43
06/11/2018	Clerk Typist III	35	\$ 29.2277	51,753.25	\$ -	53,398.99	\$ -	53,398.99	4,085.02
	TOTALS			166,696.89	500.00	170,267.54	600.00	170,867.54	13,071.37
				*add longevity					
						167,196.89			
51510 - EQUIPMENT MAINTENANCE									
09/12/2011	Floor Leader - Mechanics	40	\$ 48.4861	101,238.98	\$ 250.00	101,238.98	\$ 350.00	101,588.98	7,771.56
10/24/2011	Mechanic	40	\$ 41.8841	87,454.00	\$ 250.00	87,454.00	\$ 350.00	87,804.00	6,717.01
06/26/2023	Mechanic	40	\$ 36.1181	71,962.50	\$ -	75,414.59	\$ -	75,414.59	5,769.22
	VACANT Mechanic	40	\$ 32.8173	68,522.52	N/A	68,522.52	N/A	68,522.52	5,241.97
	VACANT Mechanic	40	\$ 32.8173	68,522.52	N/A	68,522.52	N/A	68,522.52	5,241.97
	TOTALS			397,700.53	500.00	401,152.62	700.00	401,852.62	30,741.73
				*add longevity					
						398,200.53			
51520 - HIGHWAY MAINTENANCE									
10/07/2024	MAIN 2-Maintainer II	40	\$ 25.7132	51,730.12	N/A	53,689.16	N/A	53,689.16	4,107.22
07/14/2025	MAIN 2-Maintainer II	40	\$ 25.0564	51,132.61	N/A	52,317.83	N/A	52,317.83	4,002.31
08/01/2023	MAIN 2-Maintainer II	40	\$ 26.8757	53,689.16	N/A	56,116.56	N/A	56,116.56	4,292.92
12/15/2025	MAIN 2-Maintainer II	40	\$ 24.5404	51,132.61	N/A	51,240.36	N/A	51,240.36	3,919.89
	VACANT MAIN 2-Maintainer II	40	\$ -	51,132.61	N/A		N/A	0.00	0.00
02/01/2016	MAIN 3-Maintainer III	40	\$ 32.8173	65,459.63	\$ 250.00	68,522.52	\$ 250.00	68,772.52	5,261.10
10/31/2022	MAIN 3-Maintainer III	40	\$ 29.3318	59,192.29	\$ -	61,244.83	\$ -	61,244.83	4,685.23
08/17/2020	MAIN 3-Maintainer III	40	\$ 30.1427	62,152.03	\$ -	62,937.86	\$ -	62,937.86	4,814.75
11/13/2006	MAIN 3-Maintainer III	40	\$ 34.4582	71,948.72	\$ 350.00	71,948.72	\$ 500.00	72,448.72	5,542.33
04/10/2023	MAIN 3-Maintainer III	40	\$ 27.2885	56,373.70	N/A	56,978.46	N/A	56,978.46	4,358.85
02/03/2014	MAIN 3-Maintainer III	40	\$ 34.4582	71,948.72	\$ 250.00	71,948.72	\$ 250.00	72,198.72	5,523.20
06/11/2007	MAIN 3-Maintainer III	40	\$ 34.4582	71,948.72	\$ 350.00	71,948.72	\$ 500.00	72,448.72	5,542.33
07/01/1998	MAIN 4-Maintainer IV	40	\$ 37.9901	79,323.33	\$ 600.00	79,323.33	\$ 600.00	79,923.33	6,114.13
03/20/2006	MAIN 4-Maintainer IV	40	\$ 37.9901	79,323.33	\$ 350.00	79,323.33	\$ 500.00	79,823.33	6,106.48
03/20/2006	MAIN 4-Maintainer IV	40	\$ 37.9901	79,323.33	\$ 350.00	79,323.33	\$ 500.00	79,823.33	6,106.48
01/30/2012	TOOL KPR-Toolkeeper	40	\$ 34.4582	71,948.72	\$ 250.00	71,948.72	\$ 350.00	72,298.72	5,530.85
09/08/2020	TDC TECH-Traffic Device Control	40	\$ 29.7663	64,188.03	\$ -	62,152.03	\$ -	62,152.03	4,754.63
	VACANT S MAINT-Seasonal Maintainer	LUMP 400	\$ 17.0000	6,800.00	N/A	6,800.00	N/A	6,800.00	520.20
	VACANT S MAINT-Seasonal Maintainer	LUMP 400	\$ 17.0000	6,800.00	N/A	6,800.00	N/A	6,800.00	520.20
	subT			1,105,547.69	2,750.00	1,064,564.50	3,450.00	1,068,014.50	81,703.11
				*add longevity					
						1,108,297.69			
15% of Maintenance line moved to Refuse to cover time off								160,202.17	12,255.47
	TOTAL			942,053.04				907,812.32	69,447.64

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



TOWN OF WATERFORD PERSONNEL WORKSHEET - 30 PUBLIC WORKS 2026/2027 FISCAL YEAR

										LINE 51920
DATE OF HIRE	EMPLOYEE	HOURS WORKED/ WEEK	HOURLY RATE FY27	SALARY FY26	LONGEVITY FY26	SALARY FY27	LONGEVITY FY27	TOTAL EMPLOYEE SALARY	PAYROLL TAXES (F.I.C.A.)	
51530 REFUSE COLLECTION & MAINT.										
02/24/2014	Recycle Route Operator	40	\$ 34.4582	71,029.82	\$ 250.00	71,948.72	\$ 250.00	72,198.72	5,523.20	
08/11/2025	Recycle Route Operator	40	\$ 25.9825	54,566.43	N/A	54,251.49	N/A	54,251.49	4,150.24	
04/04/2022	Refuse Truck Driver	40	\$ 30.1427	61,414.93	N/A	62,937.86	N/A	62,937.86	4,814.75	
08/12/2024	Refuse Truck Driver	40	\$ 28.3488	56,978.46	N/A	59,192.29	N/A	59,192.29	4,528.21	
08/14/2024	Refuse Truck Driver	40	\$ 28.3488	56,978.46	N/A	59,192.29	N/A	59,192.29	4,528.21	
	subT			300,968.10	250.00	307,522.66	250.00	307,772.66	23,544.61	
			*add longevity	301,218.10						
15% of Maintainance line moved to Refuse to cover time off				166,244.65				160,202.17	12,255.47	
	TOTAL			467,462.75				467,974.84	35,800.07	
51540 - SNOW REMOVAL										
	Previous years actual/estimate		approved FY25	56,000.00	\$ -	60,000.00	\$ -	60,000.00	4,590.00	
	TOTALS			56,000.00	0.00	60,000.00	0.00	60,000.00	4,590.00	
51810 - OVERTIME										
				77,000.00	0.00	65,000.00	0.00	65,000.00	4,972.50	
51910 - FRINGE/F.I.C.A.										
				16,375.00				16,375.00	1,224.00	
TOTALS			FY26 FICA	\$ 191,181.92	2,499,110.04	7,793.60	2,448,672.31	8,888.44	2,473,935.74	189,227.40
BUDGET TOTAL W/F.I.C.A				2,690,291.96				2,663,163.14		

WORKDAYS 2026/2027	WEEKS TO BUDGET
261	52.2

TOWN OF WATERFORD FRINGE BENEFITS WORKSHEET - 30 PUBLIC WORKS 2026/2027 FISCAL YEAR

POSITION	CLOTHING ALLOWANCE	HRA FUNDING	LINE 51910	LINE 51920
			TOTAL FRINGE BENEFITS	PAYROLL TAXES (F.I.C.A.)
Director	\$ 125.0000	\$ -	\$ 125.00	\$ -
Assistant Director	\$ 125.0000	\$ -	\$ 125.00	\$ -
General Foreman	\$ 125.0000	\$ -	\$ 125.00	\$ -
17 employees - 51520	\$ 5,100.00	\$ -	\$ 5,100.00	\$ 390.15
5 employees - 51530	\$ 1,500.00	\$ -	\$ 1,500.00	\$ 114.75
27 - 1303 CONTRACT SAFETY SHOES	\$ 5,400.00	\$ -	\$ 5,400.00	\$ 413.10
mechanic uniforms & cleaning - 51510	\$ 4,000.00	\$ -	\$ 4,000.00	\$ 306.00
			\$ -	\$ -
TOTALS - FRINGE BENEFITS			16,375.00	1,224.00

*no FICA -GGA clothing is requisitioned/reimbursed

***ADDED TO FICA ON
PERSONNEL WORKSHEET

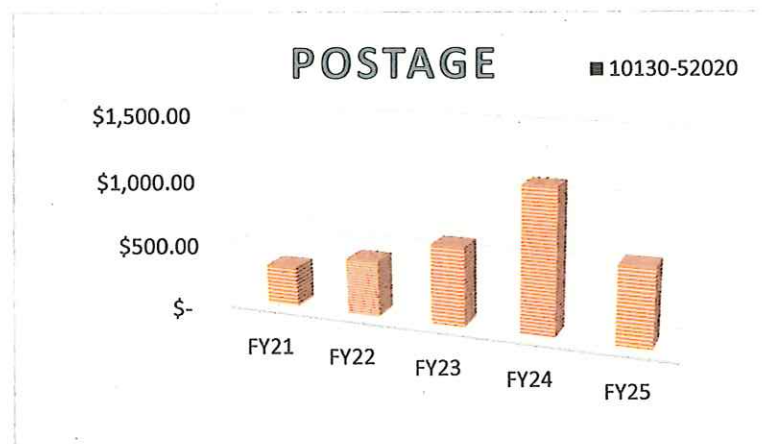
TOWN OF WATERFORD FY2027 BUDGET REQUEST DEPARTMENT: Public Works



5200 Services

52020 Postage:

The postage requirements of Public Works have typically been for daily correspondence, mailing of recycling schedules and confirmation of Bulky Waste appointments. We also mail notices of projects to all residents adjacent to a construction project. This allows for greater awareness of project schedules and potential impacts to residents. Stamps increased to .78 cents for First Class mail as of July 1, 2025. We are using the number of letters sent this fiscal year as last since we are continuing with a robust paving program for this fiscal year.



Stamp Price

FY21	\$ 314	(.55)
FY22	\$ 431	(.58)
FY23	\$ 606	(.60)
FY24	\$1,107	(.63)
FY25	\$ 591	(.73)

5 year average \$ 610

FY27 Request

\$ 1,200

**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works**



52030 Professional Fees:

This appropriation as requested is to provide professional support to the Public Works function.

Employment Physicals - New employees and seasonal employees are provided a physical prior to starting work with the Town. \$1,500

Background checks for each new employee is completed. \$500

Random drug and alcohol testing is performed on a quarterly basis for employees that hold a Commercial Driver's License (CDL). (Federal Requirement) \$3,000 **\$5,000**

OSHA required audiology yearly tests. Public Works has 28 tests. **\$1,000**

AIA Documentation is used as the boiler plate for contracts. **\$3,000**

Engineering/Architectural Fees and general on-call services - The Town has in place several on-call consultants. Proposed is to use these engineering service to apply for the next round of LOTCIP grants. Grant applications are technical and must contain all the information requested in order to be considered.

\$25,000

Catch Basin Cleaning: There are approximately 3200 catch basins, of which, 3,000 are under the MS4 mandate. The program contracts out the cleaning of approximately 1,100 catch basins each year. In FY26 the cost per basin was \$32.50/each. **\$35,750**

Pavement Management Services: Proposed is a new pavement management program, which will be the bases for asset management of our right of way. For the pavement portion, it will transition our current program slowly from a "worse first" to a rounded approach. Not every road needs a full course of asphalt to extend its service life. Proposed is an inspection of the condition of our asphalt assets, the 120 center miles of road and 33 miles of sidewalks. Our roads were last inspected in 2020. There are no formal inspections of the sidewalks. The inspections will be conducted with a vehicle mounted LiDAR scanner which geo-locates roadway images every 20-30 feet.

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
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AI models use that raw data to create the Pavement Condition Index compliant to ASTM D6433 standards. With this, we can optimize funds by using one of 5 pavement repair categories resulting in keeping or increasing the pavement condition index of the entire road network at the least cost. This same process can be used to address our sidewalks. **\$40,000**

MS4 Permit Compliance: – The Town falls under the general permit for Municipal Separate Storm Sewer Systems (MS4). The Town will continue with the services of a consultant, to assist in remaining compliant with the MS4 General Permit. Although Town staff will perform tasks whenever possible, many of the activities are technical or time sensitive.

Activities associated with mandated yearly requirements in general are:

- Water quality sampling at outfalls
- Yearly review of Waterford's stormwater management plan for compliance
- Ongoing inspections of stormwater structures
- Update mapping of the storm drainage system

MS4 Total

\$65,000

Environmental Compliance:

In addition to the MS4 permit, the Department is responsible for numerous environmental permits and regulatory obligations at our operations sites.

General Permits for the Discharge of Stormwater Associated with the Industrial Activity Permits, one at the Municipal Complex and another at the closed Miner Lane Landfill.

Spill Prevention Control & Countermeasure / Oil Spill Contingency Plan (SPCC)

Municipal Complex / Transfer Station

Storm Water Pollution Prevention Plan (SWPPP)

Bus Lot /Transfer Station

Environmental Total

\$ 20,090

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

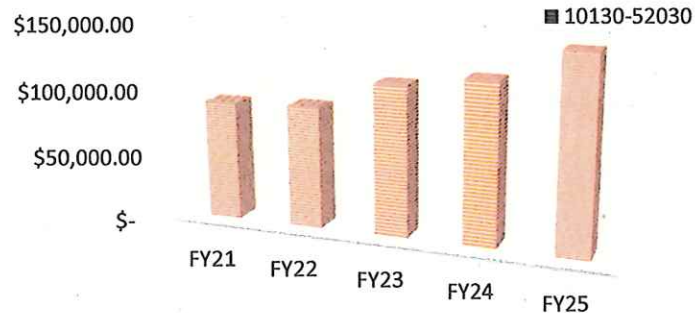
DEPARTMENT: Public Works



Summary of Professional Fees:

Employment Physicals & Random Drug Testing	5,000
Hearing tests	1,000
AIA Documents	3,000
Engineering/Architectural Fees	25,000
Catch Basin Cleaning	35,750
Pavement Management Services	40,000
DEEP MS4 Compliance	65,000
Environmental Compliance	<u>20,090</u>
	\$194,840

PROFESSIONAL FEES



FY21	\$ 89,784
FY22	\$ 91,426
FY23	\$112,370
FY24	\$120,038
FY25	\$143,590

5 year average \$111,442

FY27 Request

\$201,750

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



52040 Service Contracts and Repairs:

Service contracts are for specific services which are either specialized, infrequent and cannot be performed by staff. These contracts or services are listed below.

- Traffic Signal Service – The Town has the responsibility to maintain the signals at the intersections of Cross Road with Parkway North and South, as well as the signal at the Millstone Nuclear Power Station and Sea View Terrace. Periodically the signals malfunction and a service call has to be made to the repair company.
\$5,000
- The streetlights when they fail, or are knocked down.
\$30,000
- Office and Maintenance Equipment (leased and maintenance agreements) Public Works leases our photo copier, through a contract set up by the Purchasing Agent. The cost is approximately \$1,950 a year, plus a charge for extra copies.
\$2,000
- The Vehicle Maintenance shop leases tanks for bottled industrial gases.
\$2,000
- Pollution Prevention, Annual Cleaning – There are Vortechnic Units that need to be cleaned out annually.
\$20,000
- Life Safety / Safety – Each truck has a fire extinguisher. Inspections, maintenance and repairs are required yearly. (NFPA 10) Mandated inspection of mobile and stationary lift equipment, harnesses, lifting slings, and shop cranes are required by OSHA. The overhead crane will require an inspection this year.
\$12,500
- Monthly Service – The department pays for phones for 4 staff members and the cable connection at the municipal complex.
\$5,000
- On-Call Service Fixed Equipment – Repairs are necessary for the fuel sites as they occur. This is also for equipment not permanently affixed to the building. (i.e. hot water heater in the wash bay)
\$17,500

TOWN OF WATERFORD

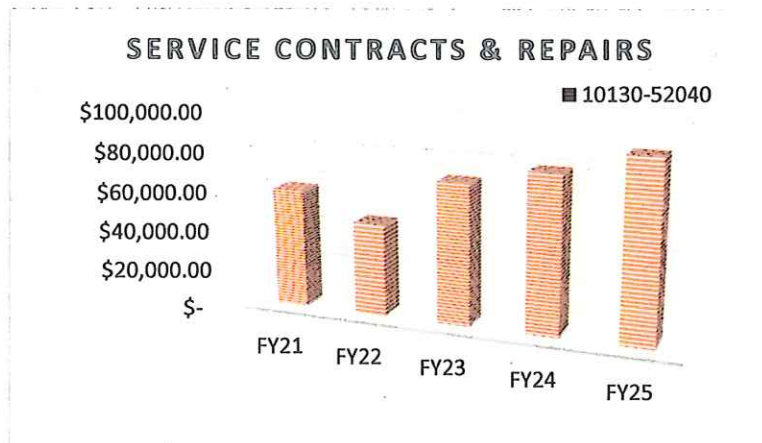
FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



In summary for Service Contracts & Repairs:

	<u>Cost/year</u>
Traffic Signals	\$ 5,000
Street Light Repairs	\$ 30,000
Leased Office Equipment	\$ 2,000
Maintenance Equipment	\$ 2,000
Pollution Prevention, annual cleaning	\$ 20,000
Life Safety / Safety	\$ 12,500
Monthly Service	\$ 5,000
On-Call Service Fixed Equipment	\$ 17,500
	\$ 94,000



FY21	\$59,993
FY22	\$46,352
FY23	\$70,315
FY24	\$78,309
FY25	\$89,113
5 year Average	\$68,816

FY27 Request

\$94,000

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
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52050 Dues, Conferences & Education:

Dues and Professional Fees:

NICET Cert. Assistant Director	\$ 250
Training/Certs.for A.D. (ACI, NETTCP)	1,800
American Public Works Assoc.(APWA) Director	255
CT.Assoc.Street & Hwy.Officials (CASHO) Director	50
Tree Warden Assoc. Director	60
	<u>\$2,415</u>

Conferences / Education / Training Seminars:

All workshops and training selected for office and operational personnel are related to job functions and are intended to introduce new concepts in equipment, procedures and policies. Workshops for the staff are provided through the Connecticut Transportation Institute Technology Transfer Center (T2), and the American Public Works Association (APWA). Also, we receive training through the Human Resources Department.

The Department has begun to send staff to an extensive training courses through UCONN's T2 center for the Public Works Academy. The cost for that program is \$400/per person and includes multiple subjects to become a Road Scholar. We also have employees going through the Road Master program. This generally takes them 2 years to finish, but gives the employees a good foundation of the best practices for municipal work. We currently expect that 3 employees will graduate in the spring of 2026 with this certificate.

\$12,000

Annual OSHA Requirements for all DPW Personnel:

Confined Space	Protective Personal Equipment
Lockout/Tag out	Bucket Truck / Forklift Certification – Every 3 years
Blood borne Pathogens	Flagger Certifications – Every 4 years
Hazard Communications	Fall Protection
Trenching & Excavating	Elevated Work Platforms
DEEP - Class A & Class B certifications for Fuel Storage – Every 2 years (4 employees)	

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

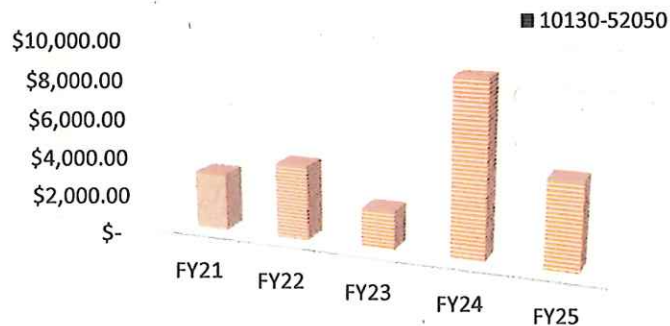
DEPARTMENT: Public Works



UCONN TRAINING ATTENDANCE 2025

<u>Class</u>
ATSSA Flagger Certification Training
Work Zone Safety
All About Asphalt
Principles of Drainage
Effective Communication Skills
Public Works Academy - Professionalism & Communication
Effective Communication Skills
Public Works Academy - Operational Safety
Public Works Academy - Work Zone Safety & Flagger
Public Works Academy - Roadway Fundamentals
Public Works Academy - Chainsaw Safety & Storm Cleanup
Public Works Academy - Winter Ops & Safe Snowplowing

ASSOCIATION DUES & CONFERENCES



TOWN OF WATERFORD FY2027 BUDGET REQUEST DEPARTMENT: Public Works

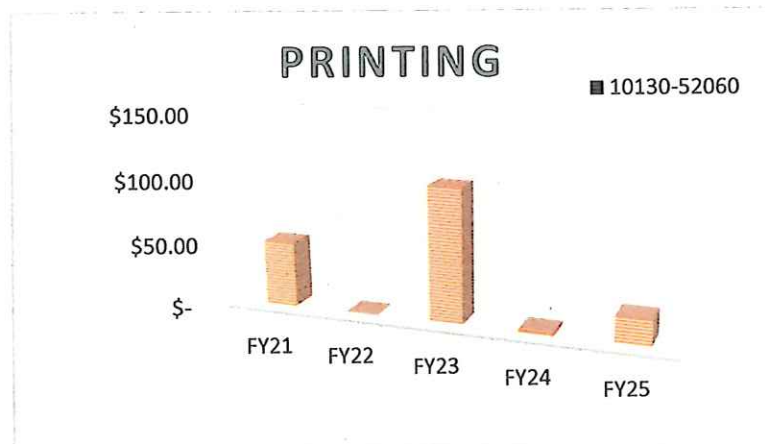


FY21	\$2,983
FY22	\$3,846
FY23	\$2,005
FY24	\$8,899
FY25	\$4,395
5 year average	\$ 4,426

FY27 Request \$14,415

52060 Printing

The Town printing staff has been able to accommodate most of the Public Works printing requirements, at a reduced rate. The cost for the printing of the recycling calendars is \$.05 cents per color copy.



FY21	\$50
FY22	\$0
FY23	\$103
FY24	\$ 2
FY25	\$20
5 year Average	\$35

FY27 Request \$ 50

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



52070 Reimbursable Town Expenses:

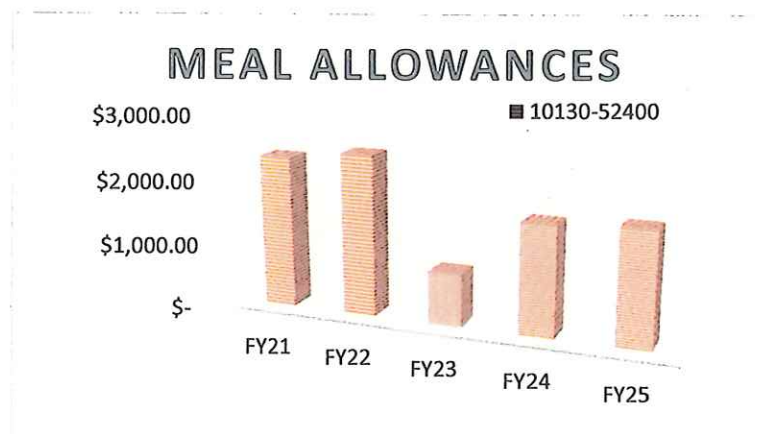
Includes unexpected out-of-pocket expenses

FY 27 Request

\$ 50

52400 Meal Allowances:

Meals are provided for all Local #1303 members required to work emergencies such as snow removal. Expenditures are dependent upon the severity of the winter and the number of emergency responses each year.



FY21	\$2,352
FY22	\$2,484
FY23	\$ 808
FY24	\$1,680
FY25	\$1,736

5 year Average	\$1,812
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FY27 Request

\$2,000

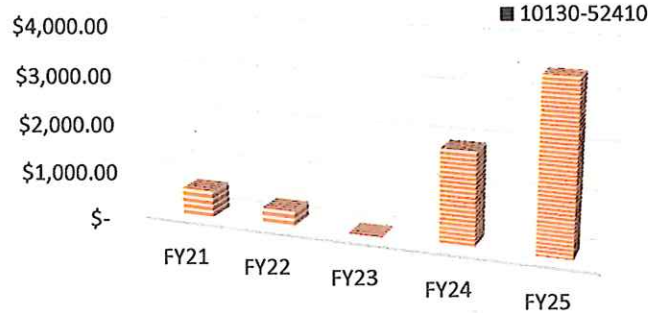
52410 Street Tree Maintenance:

The Town of Waterford has approximately 8,200 street trees along its 122 miles of roadways. At times there is a need to hire a Contractor to perform some of the trimming or tree removals. This is mostly due to excessive tree size, trees too close to structures or electrical lines.

TOWN OF WATERFORD FY2027 BUDGET REQUEST DEPARTMENT: Public Works



STREET TREE MAINTENANCE



FY21	\$ 558
FY22	\$ 327
FY23	\$ 0
FY24	\$ 1,900
FY25	\$ 3,432

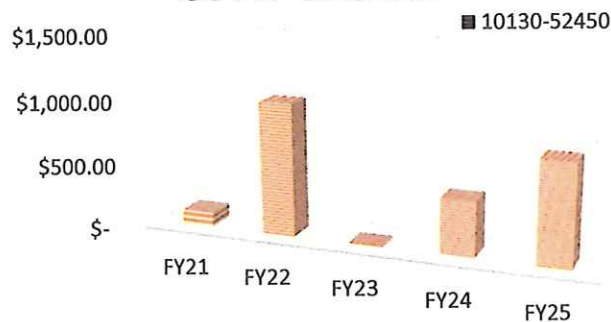
5 year average \$ 1,243

FY27 Request \$10,000

52450 Site Work:

Site repairs are necessary at the Municipal Complex such as miscellaneous landscape replacement, fence repairs, washouts, pavement repairs and other site related improvements.

SITE WORK



TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



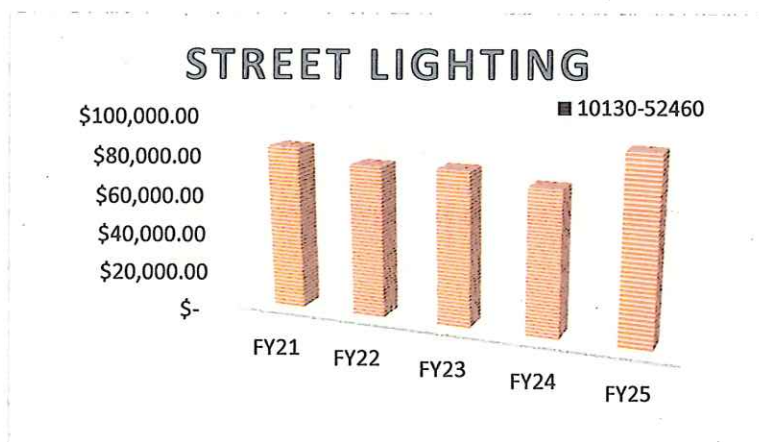
FY21	\$ 113
FY22	\$1,026
FY23	\$ 0
FY24	\$ 424
FY25	\$ 773
5 year average	\$ 467

FY27 Request \$5,000

52460 Street Lighting: Electricity Only

All street lighting and traffic signals are non-metered and thus they are charged based on the size of the street light or number of traffic signal heads.

There are 29 traffic signals. In most cases, the Town pays only the electrical usage and the State of Connecticut DOT performs maintenance on them. Any signals at State road intersections are paid by the State and any private entrances to State or Town roads such as Stop & Shop and at the Regal Cinemas are paid by the abutting property owner. There are 2,072 LED streetlights in Town.



FY21	\$ 83,329
FY22	\$ 76,927
FY23	\$ 78,086
FY24	\$ 72,719
FY25	\$ 92,303
5 year average	\$ 80,673

Between FY20 and FY22, the sodium pressure lights were converted to LED.

FY27 Request \$84,000

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



52470 Solid Waste Disposal:

This Line Item is divided into two primary categories, services supported through a Municipal Services Agreement with the Southeastern Connecticut Regional Resources Recovery Authority (SCRRRA or the Authority) which the Town is a member of, and Town supported services. Both have costs and in some cases revenues associated with them. Waste generation tonnages may fluctuate significantly, making expenditures and revenues difficult to project.

A. Municipal Solid Waste

The Town brings all municipal solid waste to the Waste to Energy Facility located in Lisbon, CT in accordance with the Municipal Services Agreement with the Authority. The tipping fee or cost per ton has been established by the Authority at \$83.10/Ton for FY27. Currently the Town is paying \$75.06/Ton.

Listed below are the tonnages of record for the last five fiscal years. Curbside is the material we collect using our own trucks. Commercial is the material collected by licensed haulers from large commercial/industrial sites, and residential housing developments.

	Curbside	Commercial	Total
<u>FY</u>	<u>Tons</u>	<u>Tons</u>	<u>Tons</u>
21	7,776	4,834	12,610
22	7,529	4,602	12,131
23	7,477	4,296	11,773
24	7,249	3,086	10,335
25	7,361	2,717	10,078

We are using FY25 tonnage for FY27

The proposed budget is 10,078 tons @ \$83.10

\$ 837,482

B. Single Stream Recycling

The Authority has taken on the cost for disposal of recyclable materials. It is factored into the MSW tipping fee.

Recycling Collected Curbside

FY21	1,658 Tons
FY22	2,031 Tons
FY23	1,959 Tons
FY24	2,814 Tons
FY25	2,989 Tons

INFORMATIONAL ONLY

TOWN OF WATERFORD
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The recycling we collect from the curbside is taken to the Transfer Station for compaction and transfer to Casella Waste in Willimantic for processing. The compactor is rented from Casella Waste for \$933/month. The contract is renewed each July and it is unknown if an increase will be proposed by Casella at this time. **\$11,196**

C. Bulky Waste (Transfer Station and Curbside Collection)

- Transfer Station: The Bulky Waste Transfer Station is located at the Municipal Complex. This facility serves only the Town of Waterford residents and small businesses. A fee of \$110/ton is charged for the disposal of the bulky waste.

This resulted in a revenue of \$105,234 for FY25.

We have a three year contract that spans FY25 – FY28. This vendor is to remove 1,000 tons of bulky waste a year at \$115/Ton disposal fee. This contract also includes a price per pull (estimated at 67 pulls in one fiscal year) @ \$275/each. **\$133,335**

- Curbside Collection: We provide curbside bulky waste pickup from April - October and charge per the approved Fee Schedule. In FY25 we had 292 bulky stops.

This service resulted in a revenue of \$6,568 in FY25.

D. Bulky Steel & Freon Removal

- Bulky Steel such as appliances, bicycles, siding, etc. are accepted at the Transfer Station. The value of scrap steel fluctuates greatly. Prior to processing appliances, all refrigerants must be removed from the refrigerators, freezers, dehumidifiers and air conditioners then be certified clean. SCRRRA provides Freon removal as part of services provided by the Authority to the member Towns at no cost to the Town.
- We received approximately \$55,353 in revenues from scrap steel in FY25.
- Our current contract FY25 – FY28 is in place with the Town receiving 71% of the auto bodies export price published in the New York American Metal market (1st issue of the month) but not less than \$150/ton.

TOWN OF WATERFORD
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E. Yard Waste (Brush and Leaves)

- Leaves in biodegradable paper bags or loose may be deposited at the Transfer Station for free. Brush is also accepted. SCRRA grinds the brush, at no cost to the Town. Town crews handled 538.78 tons of leaves in FY25, transporting them to an out of town location.
- Revenues: We collected \$14,392 for brush at the Transfer Station during FY25 and another \$500 for curbside collection of brush totaling \$14,892.

The appropriation requested for disposal is **\$3,500**

F. Roll-Out Trash & Recycling Containers (Carts)

- These 96 gallon units are the roll out carts that the residents put their trash and recyclables in for their curbside pickup. Each household is able to have up to 3 blue & 3 green containers. The cost to the residents are \$50 per cart and the Town delivers to the homeowner, if needed. We also stock parts to repair the carts, when possible. The original carts are beginning to break and the Town is having to replace these more often than ever before.
- The revenue from FY25 for these containers was \$9,690.

The appropriation requested is **\$ 50,000**

G. Street Sweepings / Catch Basin Cleanings Disposal Fee

- The MS4 Stormwater permit requires monitoring and cleaning all catch basins and sweeping all streets once per year. We are responsible for 3200 catch basins and 240 lane miles of roads. This results in the disposal of approximately 375 tons of waste from the sweeping of roads and cleaning of catch basins.

\$25,000

H. Other costs associated with the operation of the Transfer Station

- These are related to the scale used for weighing vehicles in and out of the facility and the DEEP Permit to operate a Transfer Station. Those are:

DEEP Permit Annual Fee	\$ 800
Annual Scale Calibration	\$2,000
State scale registration fee	\$ 250
Weigh Master Licenses for staff	\$ 680
	<u>\$ 3,730</u>

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



In summary, the appropriation requested for Solid Waste Disposal is as follows:

ITEM		REVENUE (Estimated)	EXPENDITURES
MSW (Tipping Fees)	A	\$190,000	\$ 837,482
Single Stream Recycling	B		\$11,196
Bulky Waste (Transfer Station)	C	\$105,234	\$ 133,335
Bulky Waste (Curbside Pickup)	C	\$6,568	
Bulky Steel (Scrap Metal)	D	\$55,353	
Yard Waste/Brush	E	\$14,892	\$ 3,500
Roll Out Containers & replacement parts	F	\$9,690	\$ 50,000
Street Sweeping & Catch Basin Cleaning	G		\$ 25,000
Scale Expenses/DEEP operating Permit	H		\$ 3,730
TOTAL			\$1,064,243



FY21 \$876,159
 FY22 \$858,090
 FY23 \$874,192
 FY24 \$769,472
 FY25 \$888,311

5 year average **\$853,245**

FY 27 Request \$ 1,064,243

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

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52475 Recycling Program

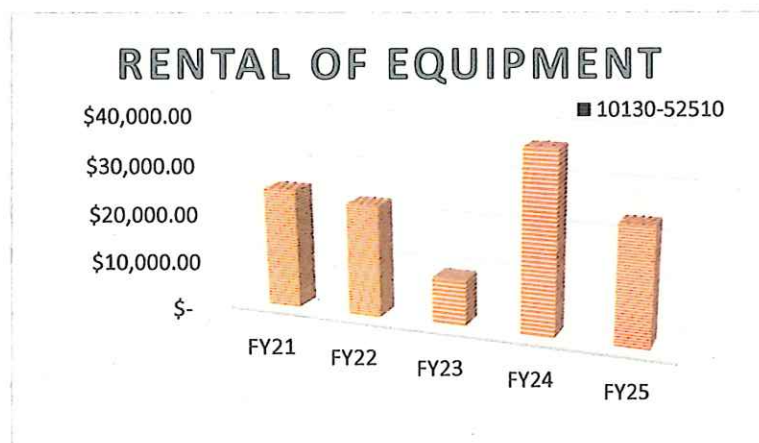
The Town purchases promotional items to inform and motivate residents to use less and recycle more.

FY21	\$0
FY22	\$0
FY23	\$0
FY24	\$0
FY25	\$63

FY 27 Request \$ 50

52510 Rental of Equipment:

There are, at times, the need to rent equipment to replace a large piece of equipment that is down for an extended period of time for repairs. We have also been renting a skid steer to use for sidewalk snowplowing operations. The paving projects have been very aggressive and in an effort to keep on schedule with the water services, we have rented a mini excavator for the Public Works portion of that project. This assists with the temporary trench repair with asphalt.



TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



FY21	\$24,765
FY22	\$23,023
FY23	\$ 9,453
FY24	\$36,545
FY25	\$23,598

5 year Average \$23,477

FY 27 Request \$ 30,000

52531 Landfill Cap Maintenance

This line item includes all costs involving the closed, capped Waterford Landfill located off Miner Lane. The landfill (18 acres) has been officially closed since December 31, 2001. The DEEP permit requires the landfill to be maintained and monitored for 30 years after closure.

Landfill Well Monitoring – involves a monitoring program for testing drilled monitoring wells, domestic water wells and surface water sites.

Currently, monitoring is performed twice a year, in November and May. The monitoring program consists of groundwater and surface water monitoring, plus the collection and sampling of the water supply well at the nearby farm. Decomposition gas monitoring is also required. DEEP requires a semi-annual report, along with an annual report due in February.

\$17,778

Landfill Mowing – The closure Permit requires the landfill be mowed twice a year to prevent large vegetation growth and trees. The current bid expires in spring of 2026. We will use the current number for this work at \$ 5,426 per mowing, and this mowing is done twice a year.

\$ 10,852

Cap Maintenance There is a need for calcium chloride for dust control and bank run gravel for the maintenance of the processing pad and roadway access to the top of the closed landfill where we will continue to process brush and general yard waste.

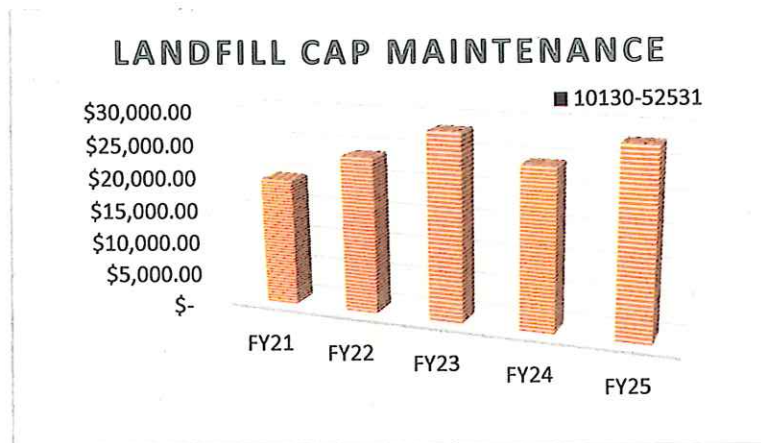
\$2,000

Summary	Landfill Monitoring	\$ 17,778
	Landfill Mowing	10,852
	Cap Maintenance	<u>2,000</u>
		\$ 30.630

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



FY21	\$19,450
FY22	\$23,750
FY23	\$28,200
FY24	\$24,130
FY25	\$27,851

5 year Average \$24,676

FY 27 Request \$ 30,630

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



5300 MATERIALS & SUPPLIES

53010 Office Supplies:

This includes all office supplies not purchased by the Purchasing Agent, which are particular to departmental operations. Examples of these items include printing cartridges, diaries, and calendars. This year the list supplied by the finance office has changed, so we are including in our budget the maintenance of supplies and printers not included in the town's plan as well as the supplies for those printers.



FY21	\$303
FY22	\$324
FY23	\$307
FY24	\$451
FY25	\$348

5 year average \$347

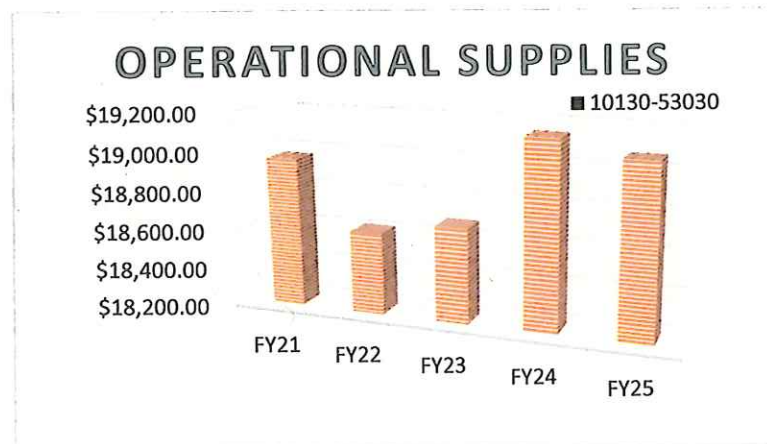
FY 27 Request \$ 2,000

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



53030 Operational Supplies:

Operational supplies are hand tools, rain gear, safety equipment, chains, tarpaulins, paint, wiping rags, gloves, etc. used by highway maintenance personnel. Supplies include paper goods, trash bags, etc. and materials required for maintaining the Public Works Complex in an orderly manner. For the Equipment Maintenance Division this includes specialized tools, safety gear, cleaners, oxygen, acetylene and welding accessories. For the Sanitation Division supplies include gloves, wiping rags and other personal protective equipment.



FY21	\$ 18,965
FY22	\$ 18,615
FY23	\$ 18,681
FY24	\$ 19,146
FY25	\$ 19,067
5 year average	\$18,895

FY 27 Request \$20,000

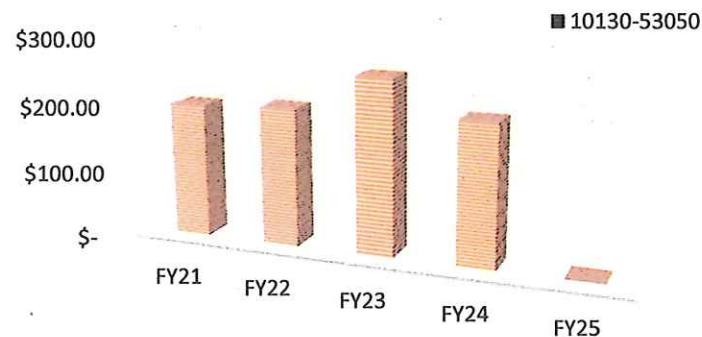
**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works**



53050 Engineering Equipment and Supplies:

This line item is for all expendable supplies used in the field by the staff, such as wooden stakes, paint, survey tape, etc. Also engineering plotting cartridges and paper are charged to this line.

ENGINEERING EQUIPMENT & SUPPLIES



FY21	\$200
FY22	\$206
FY23	\$261
FY24	\$210
FY25	\$0

5 year average \$175

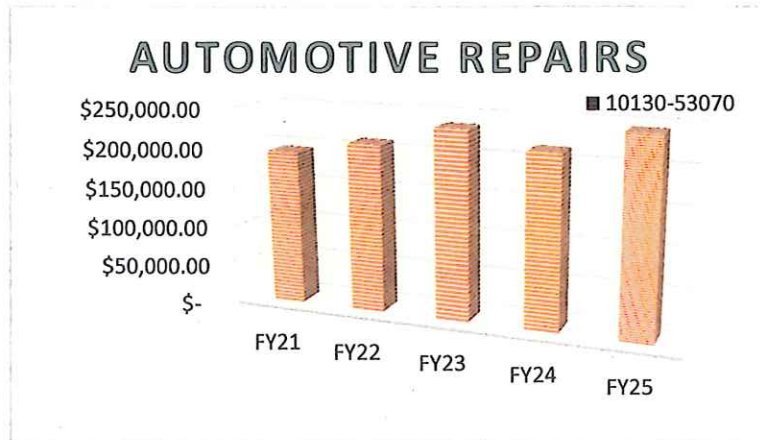
FY 27 Request \$ 300

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



53070 Automotive Repairs:

Includes all parts and sublet services required to maintain our pieces of equipment and vehicles. The repairs that are done for other departments has Public Works perform the repairs, but the invoices for those parts are sent to the respective department for payment from their accounts, except all administrative vehicles are paid for by Public Works.



FY21	\$ 194,378
FY22	\$ 210,742
FY23	\$ 236,498
FY24	\$ 215,468
FY25	\$ 243,718

5 year average \$ 220,161

FY27 Request \$265,000

53090 Fuels and Lubricants:

This includes gasoline, diesel fuel, oils, grease and anti-freeze. Quantities shown are the average usage for calendar years FY21 through FY25. Our Department pays all the invoices for fuel and then transfers from other department's budgets are moved into this line item. Outside agencies such as L&M Paramedics and Waterford Ambulance use our fueling sites and are billed at an agreed contract price.

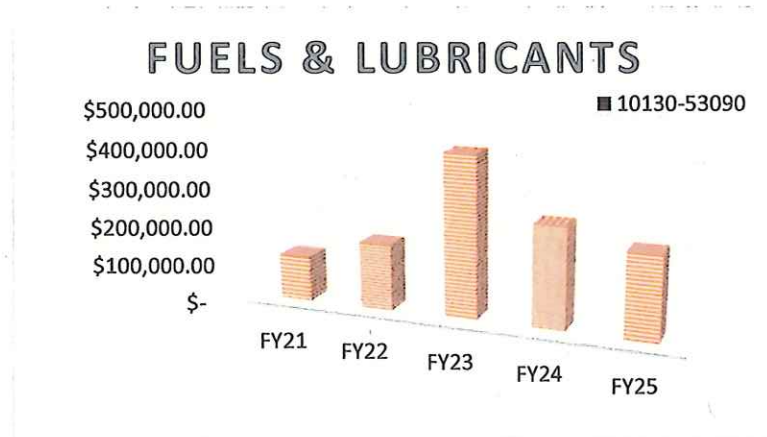
TOWN OF WATERFORD FY2027 BUDGET REQUEST DEPARTMENT: Public Works



	FY21	FY22	FY23	FY24	FY25
Unleaded (gal)	6,064	5,537	5,034	5,267	5,939
Diesel (gal)	62,516	60,414	57,240	60,316	61,628

5 year gallon averages
Unleaded – 5,568
Diesel – 60,423

Unleaded Fuel	5,568	@2.0545/gallon	=	\$ 11,440
Diesel	60,423	@2.78/gallon	=	\$167,976
Lubricants, DEF & Antifreeze			=	\$ 46,600
Total				\$226,016



FY21	\$ 116,293
FY22	\$ 169,151
FY23	\$ 413,807
FY24	\$ 257,791
FY25	\$ 212,270

FY23 – HAD TO PURCHASE FUEL
ON THE OPEN MARKET

5 year average \$ 233,862

Due to pricing fluctuations, we are using 5 year averages for product consumed instead of costs.

FY27 Request \$ 226,016

TOWN OF WATERFORD

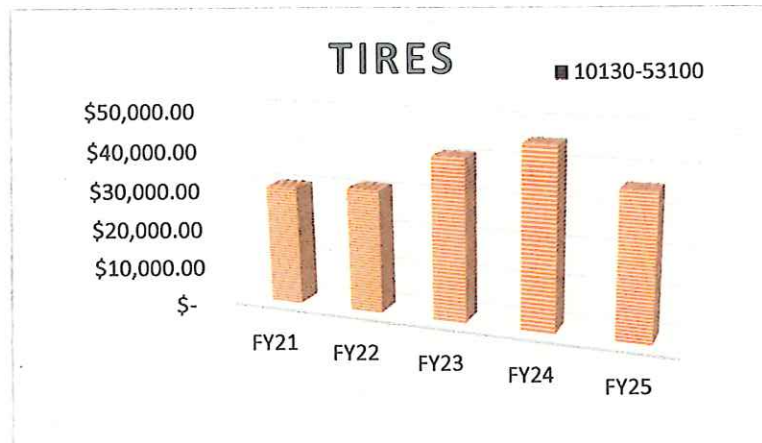
FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



53100 Tires:

This appropriation is for purchases of new tires, recaps and tubes.



FY21	\$ 30,253
FY22	\$ 31,306
FY23	\$ 40,868
FY24	\$ 45,291
FY25	\$ 36,116
5 year average	\$ 36,767

FY 27 Request \$49,000

53250 Traffic Control Materials:

All traffic control and street name signs are purchased, installed and inventoried by Public Works staff, in consultation with the Police Department. Currently we maintain 1,944 Regulatory signs, 642 Warning signs, 12 Directional signs and 715 Street Name signs. Street sign sizes, lettering and symbols and reflectivity have been upgraded per the Federal Highway Administration (FHWA), as described in the Manual of Uniform Control Devices (MUTCD).

TOWN OF WATERFORD

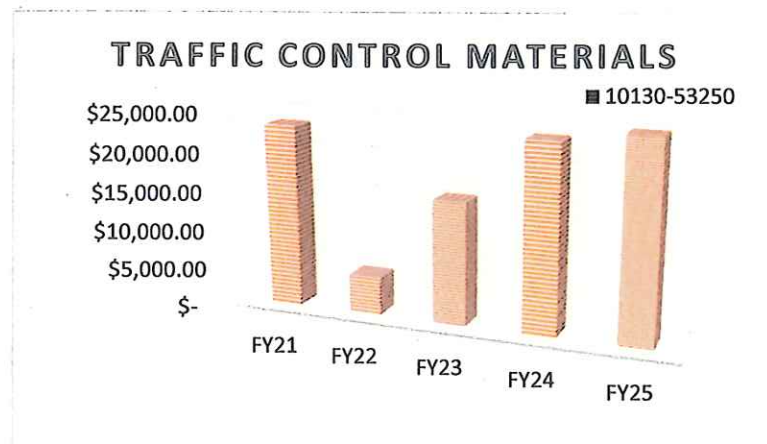
FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



We maintain 521 Stop Bars, 44 Crosswalks, 4 Rail Road Crossing, 66 Turn Lane Arrows, and 30 Lane Dividers throughout the Town.

All lane markings (center and edge markings) are contracted out. Water based centerlines are being replaced with epoxy paint on newly rehabilitated roads. Epoxy lasts approximately 5 years, while water based paint is repainted annually.



FY21	\$ 23,307
FY22	\$ 4,841
FY23	\$ 15,519
FY24	\$ 23,597
FY25	\$ 24,790

5 year average \$18,411

FY 27 Request \$25,000

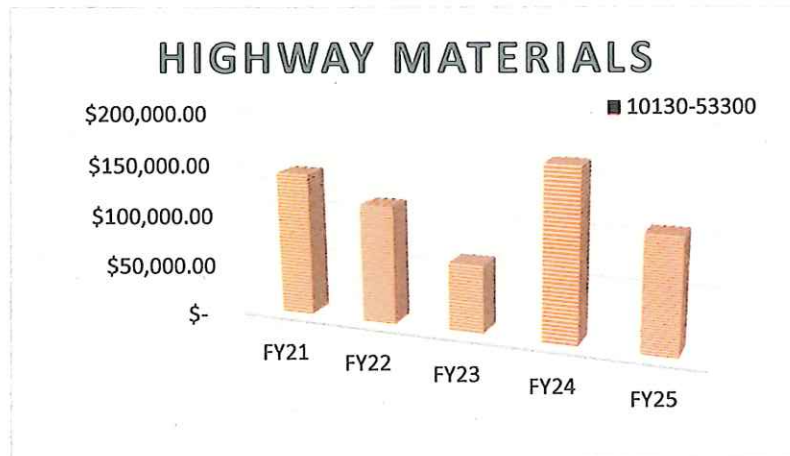
**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works**



53300 Highway Materials:

All materials for highway maintenance, snow & ice control and small drainage projects are purchased from this line item to supplement State Town Aid appropriations presented in line item 10130-55010. Highway maintenance includes:

- Guide rail repairs
- Repairs to the storm drainage system consisting of outfalls, pipe and catch basins.
- Crack seal, patching and surface treatments of asphalt surfaces
- Stone, processed gravel, and sand



FY21	\$ 140,648
FY22	\$ 115,564
FY23	\$ 67,193
FY24	\$ 167,353
FY25	\$ 111,277

5 year average \$ 120,407

FY 27 Request \$48,000

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



5400 EQUIPMENT

54050 Automotive Equipment:

Many smaller or specialized pieces of motorized equipment not registered to be on the road, such as chain saws, pumps, tampers and attachments are essential to this department's operation. This year we have included a 40' Container for storage of items that are removed during evictions. This line item also includes equipment for the Equipment Maintenance Division, including a tool allowance for the mechanics.

Highway Division

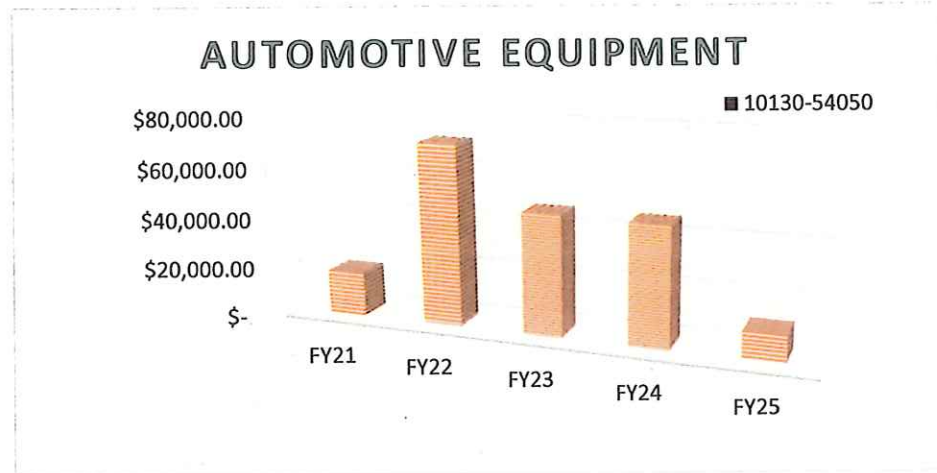
Misc. Small Tools for Highway	\$ 4,000
Cut-N-Break Saw	\$ 2,675
4-Cyle Rammer	\$ 2,849
Reversible Plate Compactor	\$ 4,849
Rammer-Rack Storage System	\$ 525
40' Container (reconditioned)	\$ 4,900
Roll Off Dumpster	<u>\$16,632</u>
Total	\$36,430

Equipment Maintenance Division

5 Mechanics @ \$500/each	\$ 2,500
Small Tool repair/replacement	\$ 5,000
Suspension Strut Spring Compressor	<u>\$ 1,541</u>
	\$ 9,041

Total Highway Division =	\$ 36,430
Total Equipment Maintenance Division =	<u>\$ 9,041</u>
	\$ 45,471

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



FY21	\$ 17,386
FY22	\$ 71,566
FY23	\$ 47,584
FY24	\$ 47,065
FY25	\$ 10,587

5 year average \$ 38,838

FY27 Request: \$ 45,471

54020 Office Equipment:

None

FY27 Request \$ 0

**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works**



5500 TOWN AID

55010 Town Aid - Improved Roads:

Town Aid funds are provided through a State of Connecticut allocation system to all municipalities for maintenance of Town roads. The 2026/2027 allocation to Waterford is estimated to be \$430,880. We typically use these funds to purchase road salt and for roadway maintenance.

FY27 Request \$ 430,880

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Public Works



The Board of Selectmen voted on 11/15/11 to make the following adjustment to the Transfer Station Fees effective July 1, 2012. Fees will be in effect all of FY 27.

IV. FEE SCHEDULE

- A. The Board of Selectmen shall adopt a fee schedule, which will be effective for a minimum of one year from date of adoption unless circumstances warrant interim review.
- B. SCHEDULE OF FEES

1. The Transfer Station **DOES NOT** Accept:

- 1. Regular household trash, bottles & cans. These items are collected curbside during our normal weekly curbside collection.
- 2. Household Hazardous Waste – Collection sites are provided Spring through Fall. Check newspapers or call Public Works for details.
- 3. Grass Clippings: Compost or mulch on lawn.
- 4. Rubble, stone, concrete, asphalt, dirt, stumps, rocks.

2. **COLLECTOR LICENSE FEE** – Annual \$25 per truck

3. **TIRES**

Passenger Tires	\$ 2/ea
Truck Tires 7:50 x 16 & up	\$ 5/ea

4. **STUMPS**

Tree Stump (small) < 8"	No Longer Accepted
Tree Stump (large) > 8"	No Longer Accepted

5. **LOGS** \$110/Ton

6. **BRUSH**

Pickup Truck	\$ 5/load
Small Dump Truck/Small Dump Trailer(1-2 axle)	\$10/load
Large Dump Truck	\$15/load
Automobiles – Covered by passenger	

Load sizes for fee purposes are:

Pickup Truck	1 CY
Small Dump Truck/Small Dump Trailer (1-2 axle)	3 CY
Large Dump Truck	6 CY

Attendant will use judgment in setting fees for odd-size loads.

7. **DEMOLITION/CONSTRUCTION DEBRIS**

Demolition Debris/Shingles	\$110/Ton
\$5.00 minimum Charge	

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



8. APPLIANCES

Refrigerators, Freezers, Air Conditioners, \$15/ea
Dehumidifiers

9. OVERSIZED MSW (Curbside Pick Up Only)

Sofas, Stuffed Chairs, Mattresses \$10/ea
Box springs, Carpets

10. ROLL OUT REFUSE CONTAINERS

96 Gallon \$50
Rental \$10/month
Additional Containers 96 gallon \$50

Refuse Tipping Fee \$75.06/Ton for Municipal Solid Waste
Delivered to SCRRRA in Preston by Contractors

Bulky Waste Curbside Collection

Call 860-444-5864 for information on how to get an appointment
\$20/appt. for regular residential units. Plus applicable fees as shown above.

Brush Curbside Collection

Call 860-444-5864 for information on how to get an appointment
\$20/appt. for regular residential units

Accounts over 30 days past due will accrue interest at 1.5% per month.

Accounts with a balance over 90 days will be suspended and access to the Facility will be denied until the balance is paid in full.

C. All fees shall be due and payable upon invoicing or may be paid immediately upon usage. Anyone with a balance due over sixty (60) days will be denied access to the disposal facility.

D. No charge will be made for:

1. Demolition material from a structure burned as Fire Department training
2. Used Motor Oil
3. Anti-freeze
4. Leaves (no plastic bags or grass clippings)
5. Batteries
6. Propane Tanks
7. Metal
8. Fluorescent Bulbs
9. Electronics Recycling

Computers; monitors, TV, Fax Machines, adding machines, printers, scanners, Stereos, speakers

E. Mixed loads of metal and oversized MSW shall be charged at the rate of \$110/Ton

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works



FIFTEEN ROPE FERRY ROAD



WATERFORD, CT 06385-2886

To: Gary Schneider, Director of Public Works

From: Thomas McKittrick, General Foreman

Date: November 21, 2025

Re: FY27 Budget Requests

1. Misc. Tool Purchases – This gives us the ability to replace broken small hand tools or upgrade the ones we have for a more current option. \$4,000
2. Cut-N-Break Saw – This is the proper tool for cutting concrete curbing around a catch basin. This is a more efficient tool and is much safer for the employees. \$2,675
3. 4-Cyle Rammer – This will allow the crew to get better compaction. This will replace an outdated and unrepairable piece of equipment that the Town has had for years. \$2,849
4. Reversible Plate Compactor – The current compactor needs frequent repairs. This will help the crew to complete their work without interruption. \$4,849
5. Rammer-Rack Storage System – The storage system allows the rammer to be transported without worry of damage. \$ 525
6. 40' Container (reconditioned) – The current containers that we have, has holes in the doors which allow critters to get inside the container. This piece of equipment is where the Town holds items that are removed for evictions. \$4,900
7. Roll Off Dumpster – The current container is rotted out. We use this to haul brush and other material. This will replace it so we don't risk leaving a trail of debris. \$16,632

\$ 4,000

\$ 2,675

\$ 2,849

\$ 4,849

\$ 525

\$ 4,900

\$16,632

\$36,430

**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Public Works**



FIFTEEN ROPE FERRY ROAD



WATERFORD, CT 06385-2886

INTER-OFFICE CORRESPONDENCE

DATE: 11/18/2025

TO: Gary Schneider, Director of Public Works

FROM: Garon VanOverloop, Lead Fleet Mechanic

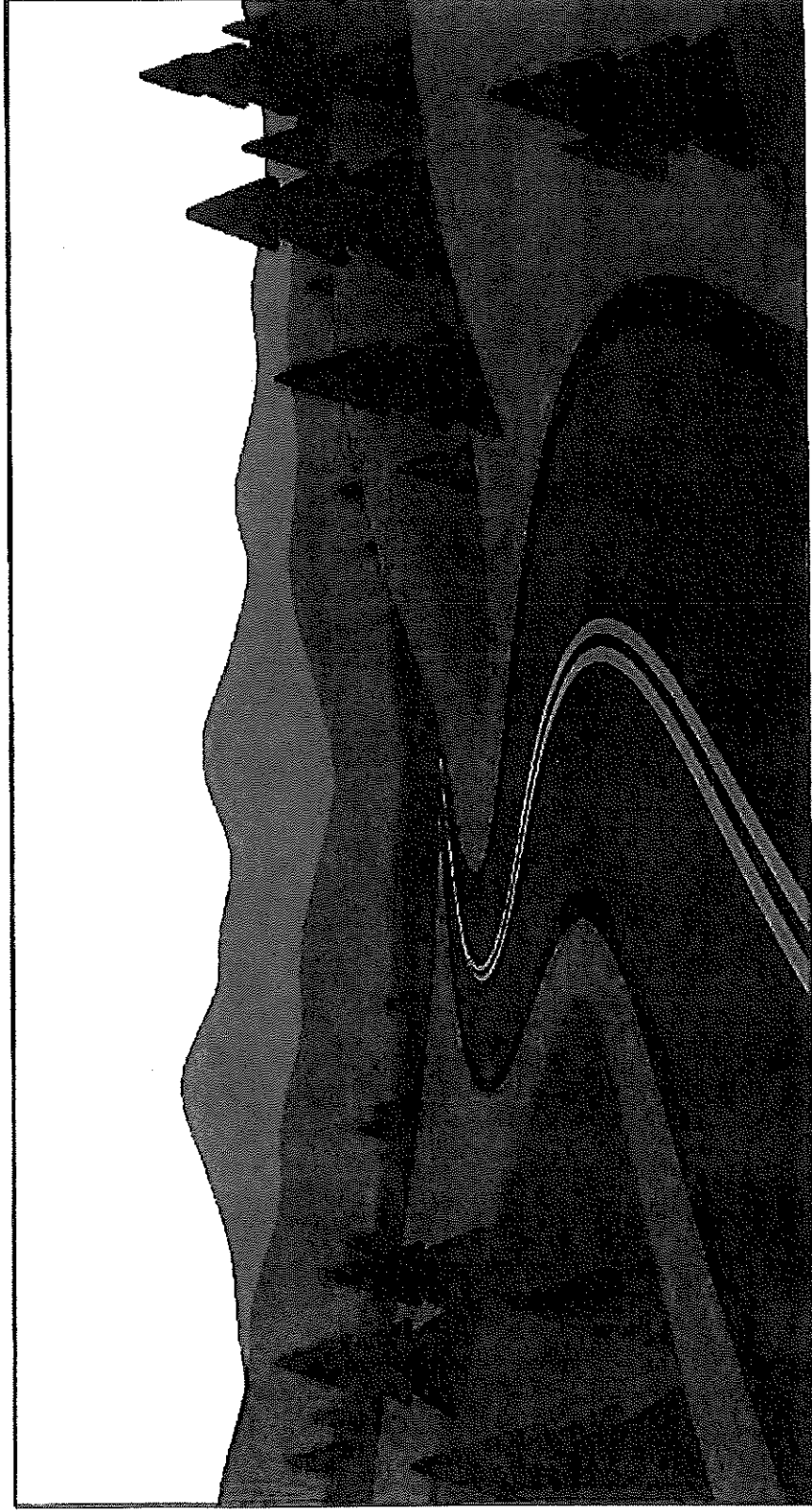
RE: FY27 Budget Request

For the FY27 budget year I am proposing the following.

1. \$5,000 maintenance shop tool, repair and replacement line, continuance.
2. \$1,540.67 Suspension strut spring compressor.
3. \$18,631.61 for a replacement roll off dumpster. The current one is out of service and beyond repair

Garon VanOverloop

Garon VanOverloop
Lead Fleet Mechanic



WATERFORD, CT MEETING PAVEMENT MANAGEMENT SERVICES

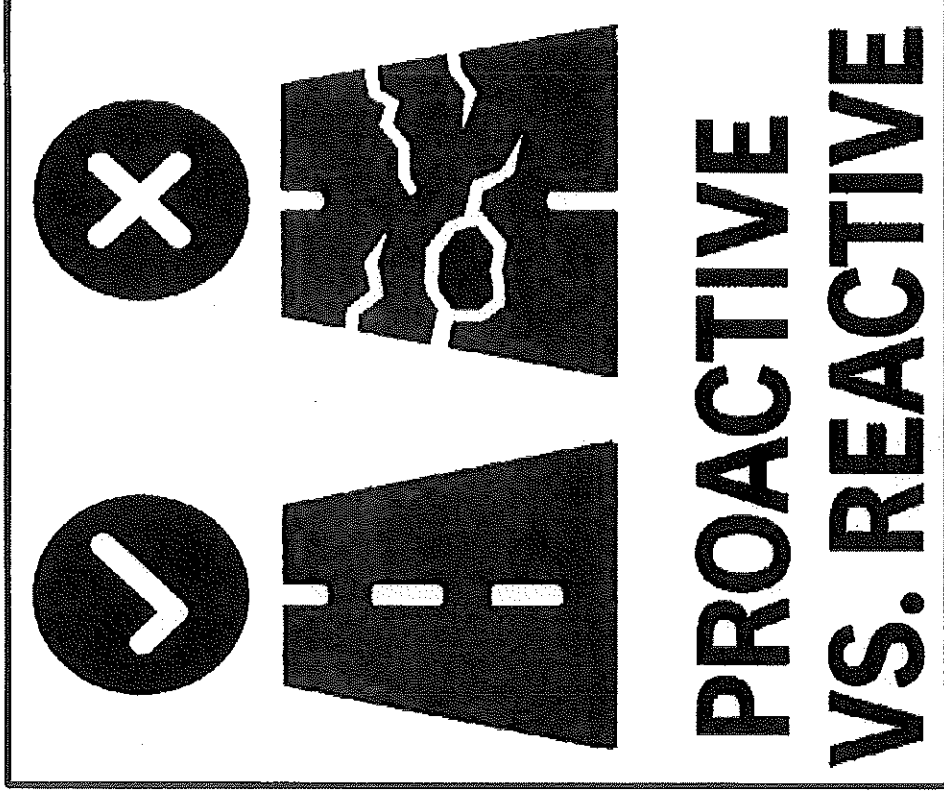
Date: November 13, 2025

Presented By: Joe McGuire, Project Manager

Tighe&Bond

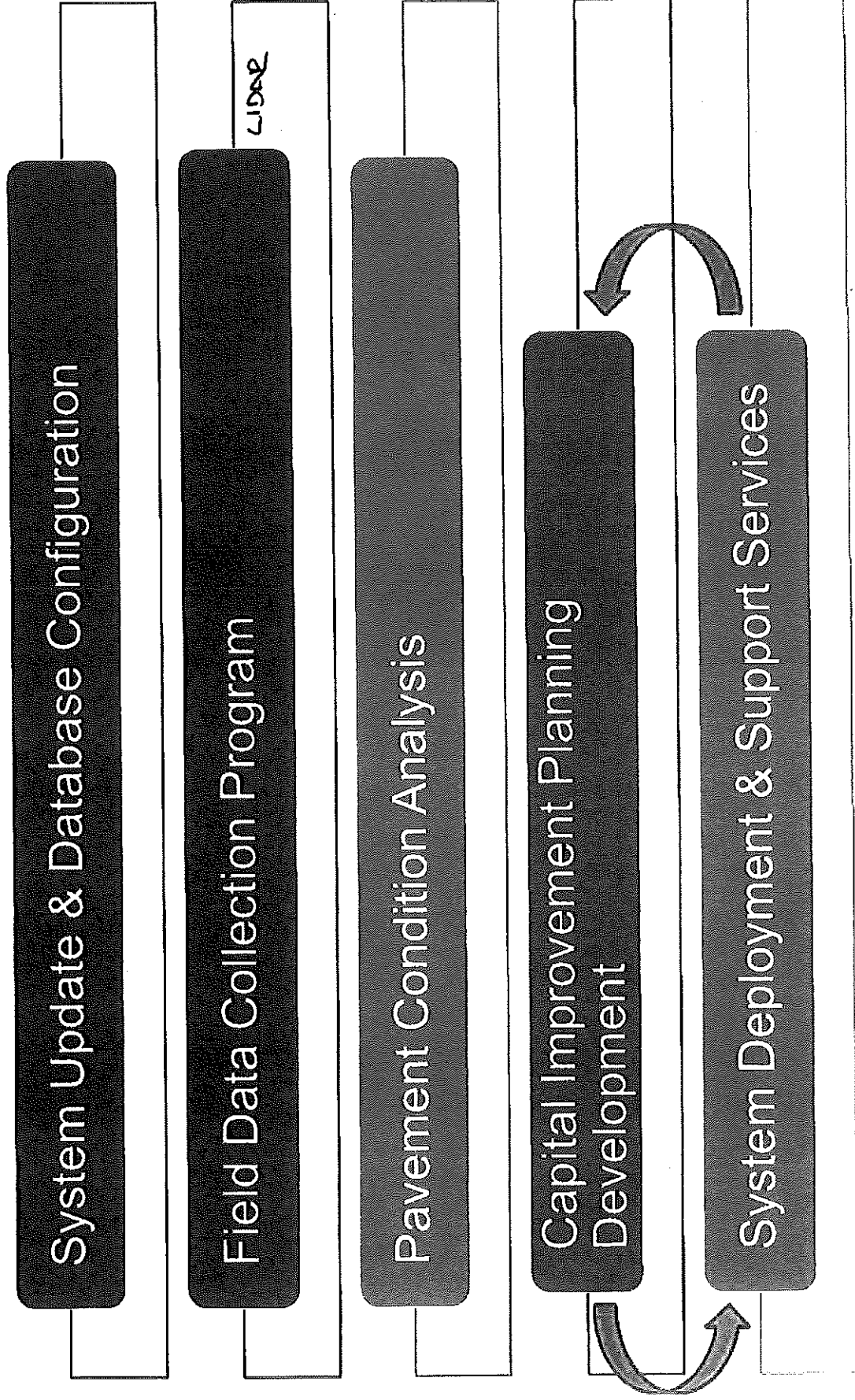
PAVEMENT MANAGEMENT GOALS & OBJECTIVES

- 1.) Optimize Use of Available Funds
- 2.) Extend Pavement Life
- 3.) Data-Driven Decision Making
- 4.) Improved Network Performance
- 5.) Financial Accountability & Transparency
- 6.) Long-Term Planning & Consistency



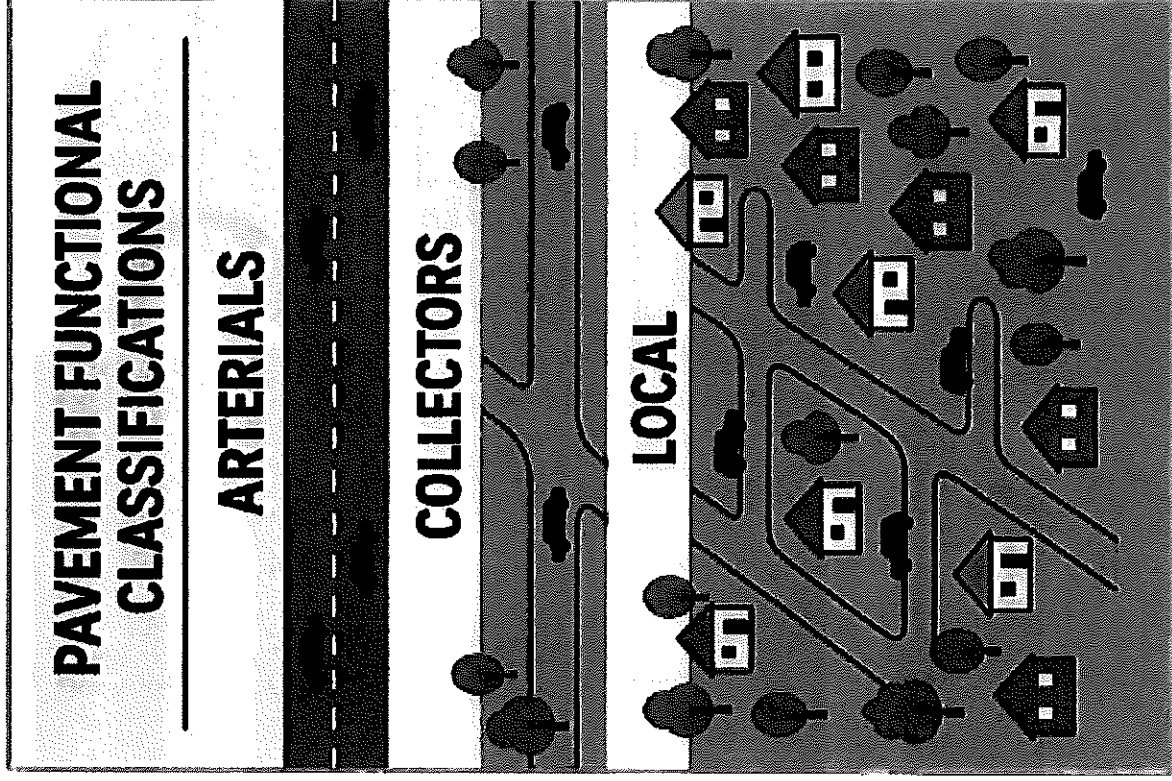
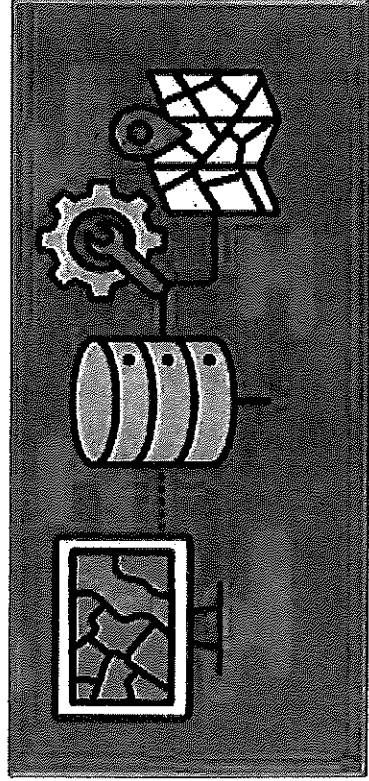
Inspections (Scan roughly every 3 years) vs. Annual Support Services

PROJECT APPROACH



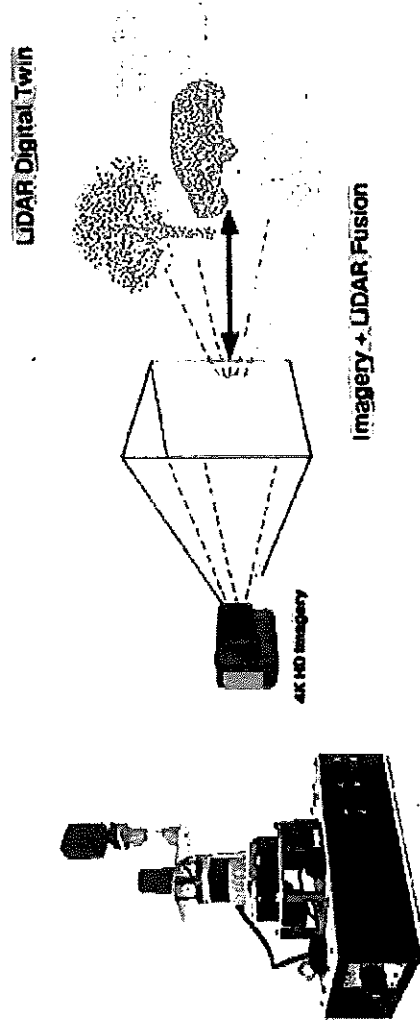
SYSTEM UPDATE & DATA CONFIGURATION

- **Overall project kick-offs:**
 - Understanding the community type (Urban, Suburban, Rural)
- **Leverage existing GIS pavement datasets:**
 - We understand that these communities may already have previous programs
 - Tighe & Bond can inherit the structure of segmentation for continuity of established centerlines
- **Confirm roadway status of each community:**
 - As part of this effort historical pavement work completed will also be integrated into Tighe & Bond's database structure



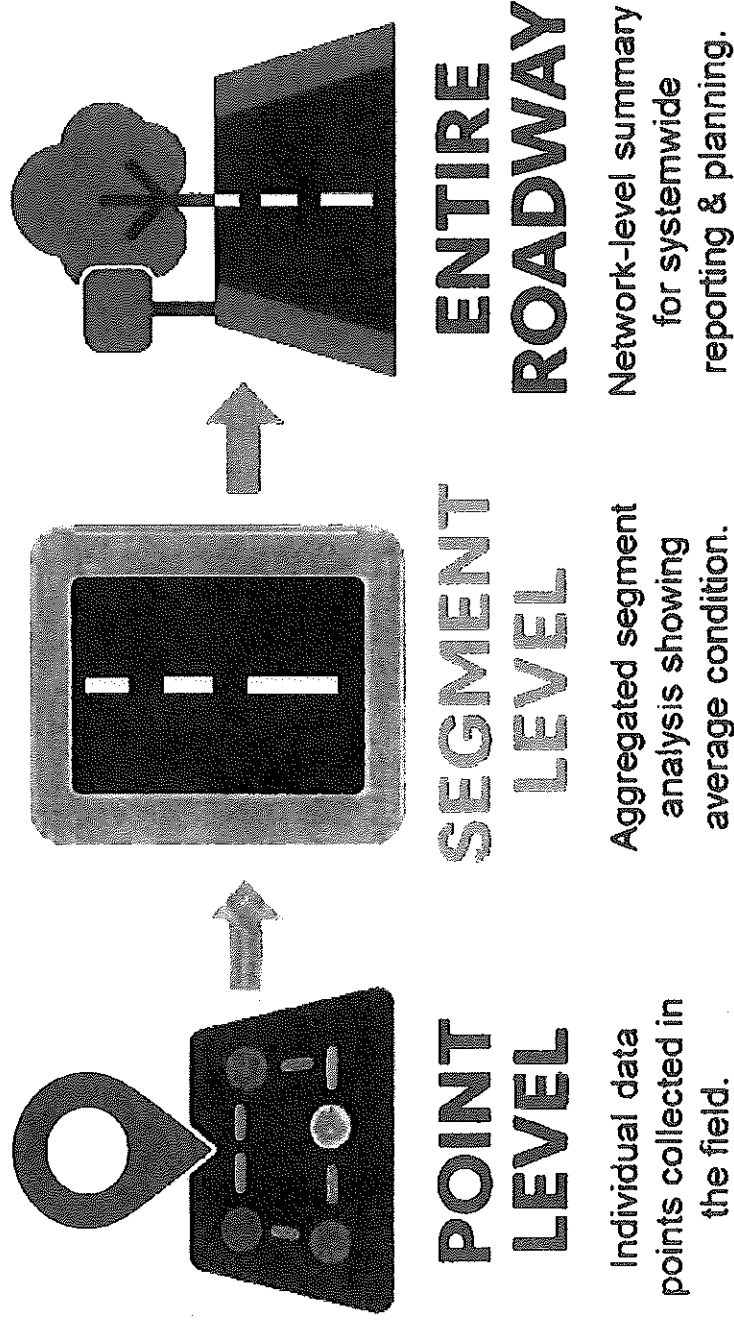
FIELD DATA COLLECTION PROGRAM

- Tighe & Bond has strategically partnered with Cyl.ai to capture LiDAR-based pavement data
- The following highlights the automated process:
 - Vehicle mounted LiDAR scanner equipped with 360-imagery & forward-facing cameras
 - Geolocated roadway images delivered in a GIS point-layer format every 20' to 30' section of road
 - AI models fuse raw point cloud scans with the supplemented 4K HD imagery
 - PCI ratings fully compliant with ASTM D6433 standards for identifying distresses



PAVEMENT MANAGEMENT DATA COLLECTION

LEVELS OF DATA USED FOR ANALYSIS AND REPORTING

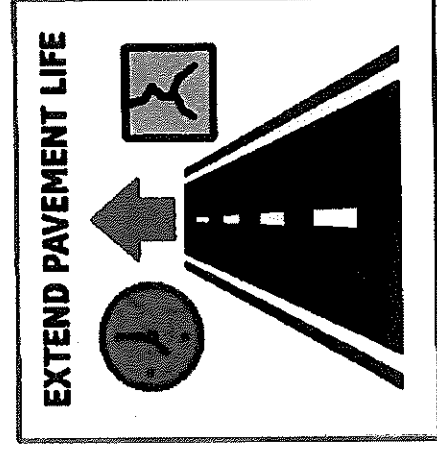
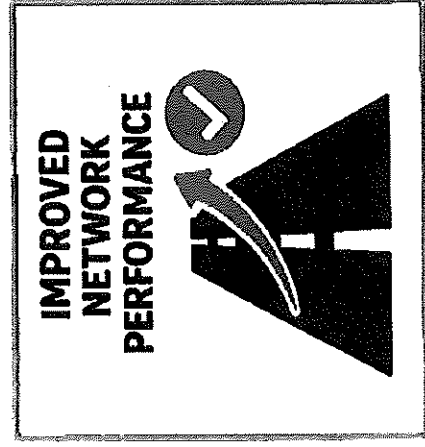


PAVEMENT CONDITION ANALYSIS

Our condition analysis focuses on the confirmation of roadway PCI scores, to maintain the roadway system in optimal form while maximizing available budgets.

The following express the core values of our data analysis process:

- 1.) Data Quality Control (review of LiDAR data & associated scores)
- 2.) Data Classification (repair categories, unit pricing, & CBV)
- 3.) Reporting & Mapping (summary of findings)
- 4.) Forecast Modeling (budget scenarios & deterioration assumptions)
- 5.) Custom Analysis (neighborhood analysis, districts, treatment performance)



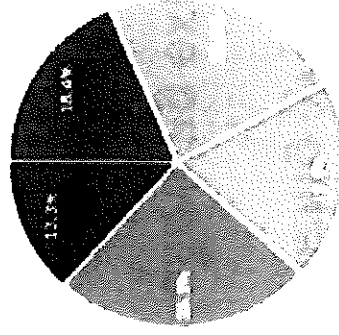
PAVEMENT CONDITION ANALYSIS

We structure pavement data into 5 major repair categories to assist in understanding potential treatment options/recommendations.

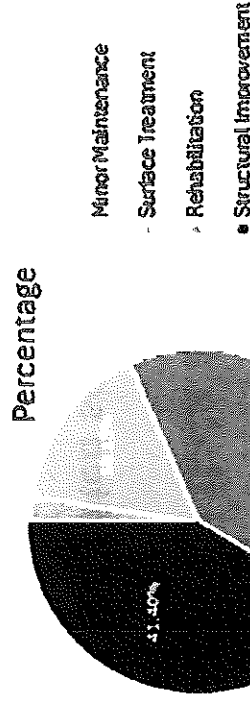
The 5 major repair categories are as follows:

- No Immediate Action (100 to 90: typically roads paved in the past 5 years)
- Minor Maintenance (90 to 80: fog seals or crack sealing candidates)
- Surface Treatment (80 to 65: preservation treatments – i.e. conventional chips seals, 20% rubber chip seals, ultra-thin bonded wearing courses, microsurfacing, etc.)
- Rehabilitation (65 to 40: typically mill & overlay, hot-in-place recycling, heavy shim & overlay, cold-in-place recycling, etc.)
- Structural Improvement (40-0: worst roads in town requiring full depth reclamation/reconstruction or paved-in-place stabilized base treatments)

Roadway Breakdown by Repair Miles



Roadway Breakdown by Estimated Cost



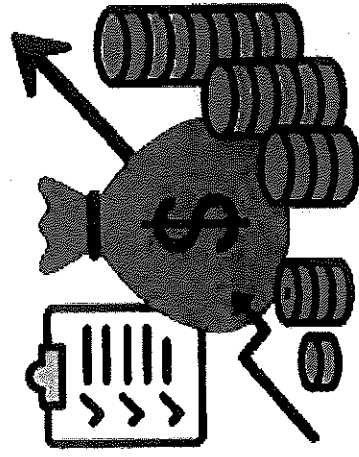
**Repair categories, unit pricing, & PCI banding ranges can be customized based on each community's preference.*

CAPITAL IMPROVEMENT PLANNING DEVELOPMENT

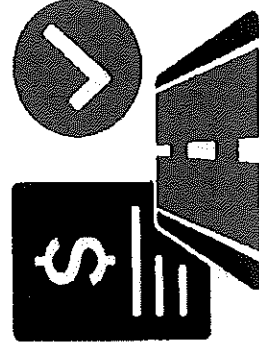
Our approach to CIP's:

- Leverage Cost Benefit Value (CBV) Analysis Combined With Remaining Service Life (RSL)
 - Years Life Added
 - Balanced Approach to Treatment Implementation
 - Develop 3-5 Year Plans
- Recommended treatments can be established based on each community's independent needs.
 - CIP scenario building provided through the online platform for use by the 3 communities
 - Site visits for recommendations are also provided to support planning needs

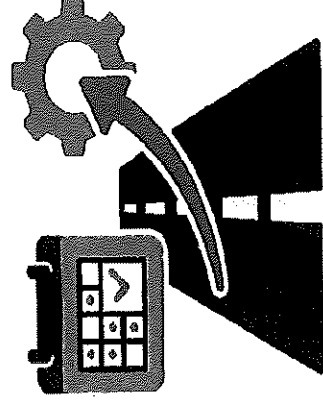
OPTIMIZED USE FUNDS



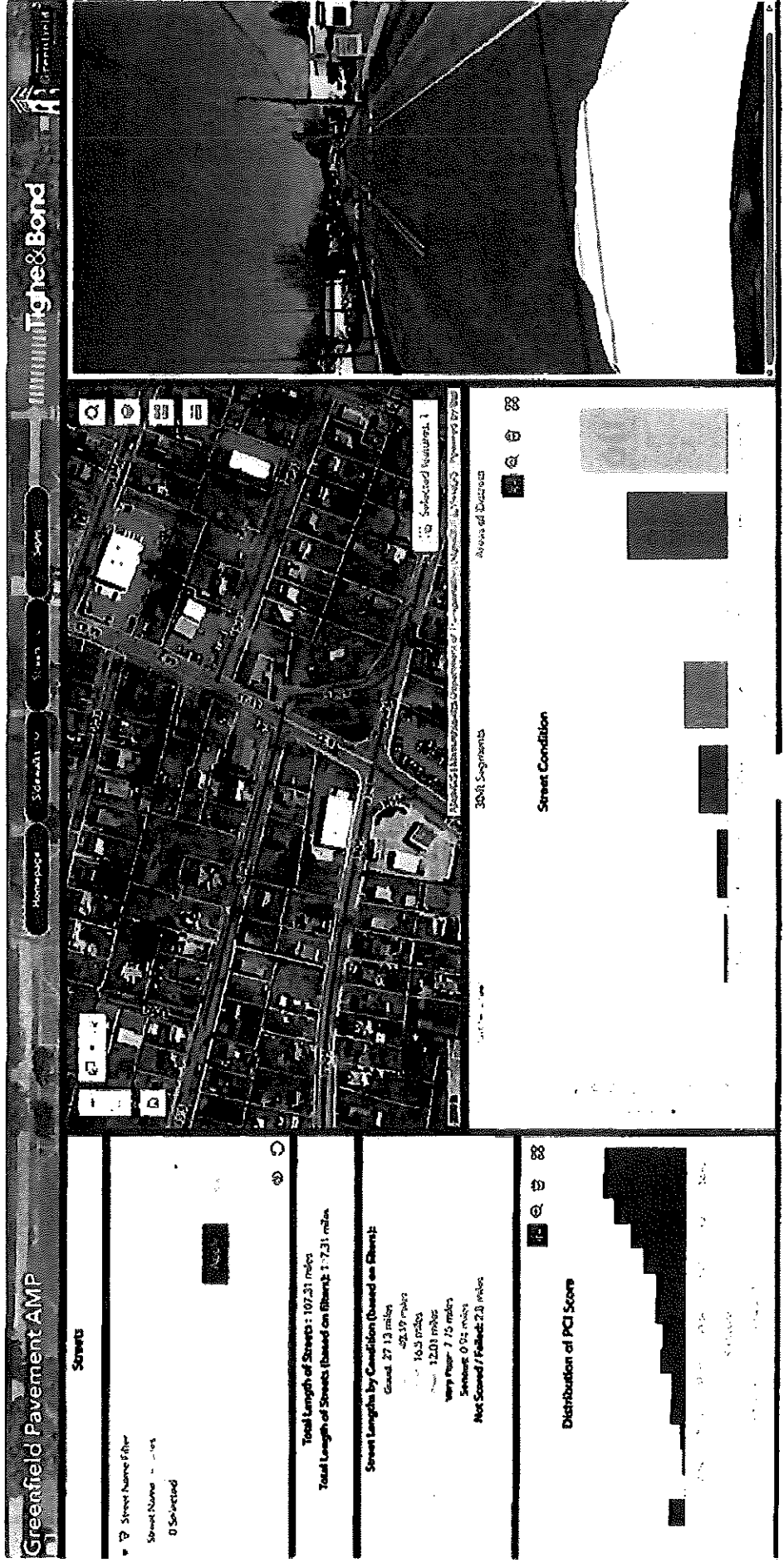
FINANCIAL ACCOUNTABILITY & TRANSPARENCY



LONG-TERM PLANNING & RESILIENCE



SYSTEM DEPLOYMENT & SUPPORT SERVICES



Pavement Dashboard is deployed through ArcGIS Online (AGOL) and shared with a communities account directly.

ADDITIONAL ASSETS

The following assets can be extracted from a LiDAR scan of a community and integrated into the online deliverable as a feature layer to provide a more comprehensive asset management program:

Linear Assets

Pavement Markings

Good, Fair, Poor Condition
Type

Sidewalks

Good, Fair, Poor Condition

Guardrails

Good, Fair, Poor Condition

Concrete Barriers

Concrete Walls

Curbs

Jersey Barriers

Retaining Walls/Fences

Rumble Strips

Point Assets

MUTCD Traffic Signs

MUTCD code
Good, Fair, Poor Condition

Streetlights

Good, Fair, Poor Condition

Billboards

Bus Shelters

Cabinets

Curb Ramps

Fire Hydrants

Flex Delineators

Manhole Covers

Pedestrian Heads

Pedestrian Push Buttons

Street Light Poles

Traffic Cameras

Traffic Signals

Traffic Signal Poles

Trash Bins

Trees

Utility Poles

Water Valves

* IRI condition data can also be collected as an additional asset using TotalPave's phone application to collect an approximate roughness score for roadways.

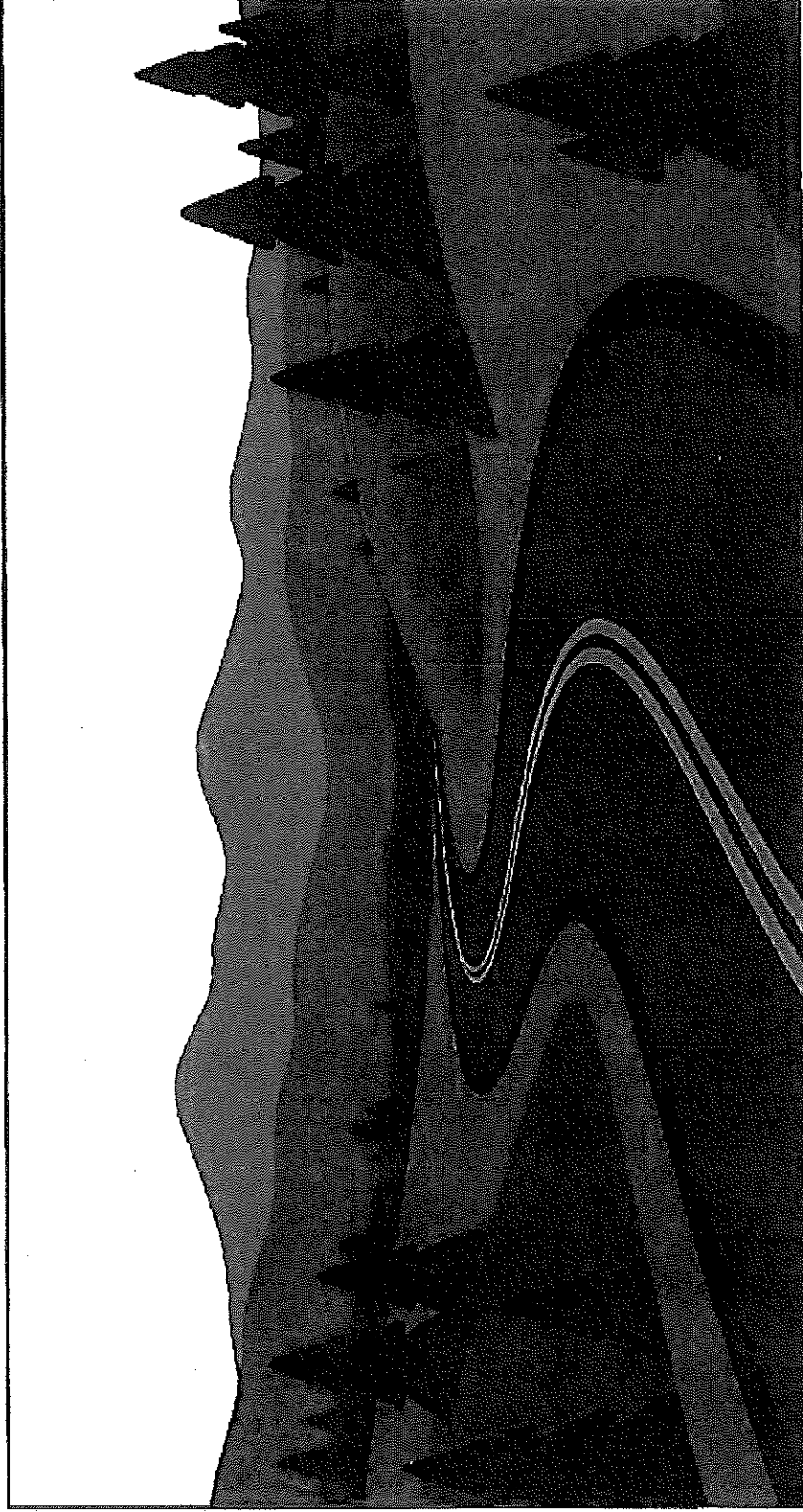
WHY TIGHE & BOND

• Market Trends

- Municipalities/State Agencies are adopting GIS-based tech at a rapid rate to enhance decision-making & improve efficiency
- Pavement Preservation as a focus aligns with the growing environmental/sustainability initiatives that could impact municipal funding
- Innovations in scanning technologies deliver faster pavement assessments that are unbiased and create a consistent & repeatable product



GIS-based pavement management software is competitive from a data collection standpoint; however, the gap exists in the market for a comprehensive pavement service team/product that can combine data with real world application for decision making and recommendations backed by engineers.



THANK YOU FOR YOUR TIME.

Date: November 13, 2025

Tighe&Bond

3220190035
November 25, 2025

Mr. Gary Schneider
Director of Public Works
Town of Waterford
1000 Hartford Turnpike
Waterford, CT 06385

Re: Pavement Management Services: Pavement Condition & Sidewalk Inspections

Dear Mr. Schneider:

As requested, Tighe & Bond is pleased to submit this Scope of Services and Fee Proposal to conduct a pavement condition assessment for the Town of Waterford's locally maintained roadway network. Tighe & Bond will assist the Town in updating its current pavement dataset to reflect current conditions of roads, as well as provide support services in the prioritization of roadway maintenance year-to-year. This project will also include a component for scans of both state and local sidewalks to establish a condition index for use by public works with annual prioritized work.

Project Understanding

The Town of Waterford (Town) desires to conduct an updated pavement condition assessment on approximately 121 miles of Town Accepted paved roadways to reflect current roadway conditions utilizing ESRI-based tools. It is our understanding that the Town is seeking to develop an updated Pavement Management Program (PMP) database to reflect current pavement conditions and establish a new baseline. Tighe & Bond will utilize automated field collection technology to generate the pavement condition data for analysis and leverage the Town's existing pavement database for future capital improvement planning (CIP) efforts. The final dataset will be contained within an ESRI ArcGIS Online (AGOL) platform to allow end-user access for viewing and data analysis. In addition to pavement, the Town is also seeking to establish an inventory and condition of its approximate 33 miles of state and town-maintained sidewalks. This will provide support in the annual planning for maintenance and upgrades to sections of sidewalk throughout the Town.

Scope of Services

Task 1 -- Project Kickoff and Database Setup

Prior to initiating any field work, Tighe & Bond will hold a kickoff meeting with the Town (either in-person or virtual) to outline the Tasks presented in this scope of work.

The Town's existing GIS centerline file from the existing previous pavement management assessment can be converted into Tighe & Bond's database structure. This provides continuity for the Town regarding segmentation structure and leveraging existing data to expedite the database configuration. The centerline file will ultimately be housed within an ESRI geodatabase which will be later integrated into a GIS Experience Builder platform to be deployed to the Town. Each roadway is typically broken down into individual roadway limits to facilitate reporting and data analysis. Typically, road limits are based on intersecting street

locations but may also be broken out by mid-block paving limits, notable landmarks, severe changes in pavement distresses present, or other unique requests from the Town.

As part of this task, Tighe & Bond will confirm with DPW staff that all roadways maintained by the Town are coded appropriately within the database to be included in the inspection program. Additionally, Tighe & Bond staff will work with the Town to confirm, and if necessary, upload roadway improvement projects completed over the past 5 years into the program to allow for data analysis and performance measuring.

Task 2 – Pavement Condition Assessment

Tighe & Bond will utilize an automated LIDAR data collection methodology through its partner Cyvel.ai to execute the pavement condition assessment. A compact LIDAR sensor will be mounted to the rooftop of a motor vehicle that generates a point cloud of each road segment as it is driven. Upon completion of the field survey, both forward facing and 360-degree imagery will be extracted at 10' to 20' intervals and geolocated as point files within ESRI software. The corresponding point cloud and imagery will then be evaluated utilizing artificial intelligence and machine learning technology to identify pavement distresses, such as longitudinal and alligator cracking, patching, seals and potholes. Upon completion of the data post-processing, an industry standard 0-100 Pavement Condition Index (PCI) (worst to best) will be established for each roadway segment with a corresponding hyperlinked photograph attached.

Task 3 – Quality Control, Data Analysis and Deliverables

To ensure the quality of the data deliverable, Tighe & Bond will have staff with substantial experience in Pavement Management and PCI calculation conduct thorough quality control (QC) of the final dataset. This process will include a review of the pavement condition and imagery captured in conjunction with an analysis of recently completed roadway improvements. Tighe & Bond will also conduct a comparison of the current findings to the previous PCI condition data. Any modifications will be documented and can be presented to the Town in Excel format if requested.

Once the dataset is finalized, each individual road limit will be assigned a "repair classification" utilizing the assigned PCI and corresponding range. This assignment acts as a general benchmark to indicate repair treatment options based on each road segments current condition in the traditional roadway life cycle. Additionally, a composite PCI value will be calculated for each roadway in its entirety from beginning to ending limit based on total pavement area. Finally, a federal standard cost benefit value (CBV) index will be assigned to each individual road limit and composite roadway to be utilized as a metric for assisting in the development of a capital improvement plan and roadway prioritization.

To facilitate an updated condition baseline, each road limit and composite roadway will be categorized based on the following repair classifications to facilitate reporting and data analysis:

Repair Classification	PCI Range
No Immediate Action (Monitor)	90-100
Minor Maintenance	80-90
Surface Treatment	65-80
Rehabilitation	40-65
Structural Improvement	0-40

**Repair Classifications, unit pricing, and PCI banding ranges can be customized based on the Town's preference. Specific repair treatments will be assigned to each repair classification based on input from the Town.*

The Town will receive the following deliverables in "Draft" format for review and comment before finalization of the data and its associated reports:

- **Summary of Pavement Condition Assessment/Findings**
- **Analysis Specific Pavement/Roadway Report** (i.e.: Worst-to-Best, Cost Benefit Value, Alphabetical, etc.)
- **Associated GIS Figures** (i.e.: Current PCI, Roadway Improvement Tracking, etc.)
- **AGOL-Based Experience Builder Platform** (Data viewing, interaction, and editing)

Upon review and confirmation of any custom requests or edits from the draft deliverables by the Town, Tighe & Bond will configure an ArcGIS Online based application enabling the Town to view relevant inspections/pavement and associated photos with each segment. Tighe & Bond currently manages the Town's ArcGIS Online organization and GIS applications. Under this agreement, data and applications configured for this project will be incorporated into the Town's existing GIS structure and ArcGIS Online organization. Tighe & Bond can work with the Town to customize specific web applications, key performance indicators and graphics to allow the Town to maintain and update the pavement database accordingly. Functionality includes updating PCI scores, tracking roadway improvements, and development/adjustments to multi-year CIPs.

Tighe & Bond will provide final deliverables in electronic and/or hard copy format based on the Town's preference.

Task 4 – Capital Planning & Support Services

Tighe & Bond understands the challenges faced by all municipalities when reviewing annual budgets and how to best maximize them for roadway infrastructure improvements. This task will provide support to the Town by focusing efforts on roadway prioritization utilizing a combination of data-driven solutions and local institutional knowledge. Tighe & Bond will support the Town to prioritize annual roadway improvement projects based on a review of relevant pricing, Town-preferred treatment strategies, and available funding. The CBV analysis conducted by Tighe & Bond will serve as the main reference for roadway selection and potential grouping of improvement projects in conjunction with geographic proximity. The Town will ultimately make all final decisions for roadways included in a developed plan, but Tighe & Bond will provide the foundation for the layout of a CIP.

Per the development of prioritized plan, Tighe & Bond can provide further support to the Town by confirming treatment strategies for any of the roads included in each year's plan. This can be conducted by field visits and typically impact roadways being considered for preservation type treatments.

It is understood that priorities change over time and outside variables can influence the year-to-year spending of the Town. In any case, Tighe & Bond will support the Town with updates to the CIP as requested.

- **Development of multi-year CIP**
- **Updates to Datasets based on improvements completed year-to-year**
- **Updated Deliverables (i.e. – Maps, Reports, AGOL Experience Builder)**
- **Updates to the CIP**
- **PCI Forecasting & Data Analytics**
- **Public Presentation if requested**

**This task assumes up to 40 hours of support services upon request throughout the duration of this agreement.*

Task 5 (Optional) – Additional Asset Management Inventories

Other roadside assets (signs, pavement markings, curbing, guiderails, street trees, catch basins, manholes, hydrants, utility poles, etc.) can be collected for integration into the GIS-based online platform. The full list of roadside assets can be provided upon request. The Task 5 budget below is adequate for any two roadside assets. If the Town is interested in more than two assets, we can adjust the fee accordingly through a contract amendment.

Based on previous conversations between Tighe & Bond and the Town, we understand the Town has layers that exist already for catch basins, manholes, and streetlights which can be integrated within the ArcGIS online platform. Any two roadside assets that the Town chooses to have extracted can be used by Tighe & Bond to support initiatives for future asset inventory efforts. As part of this optional task the data to be extracted will be a raw dataset with limited attribute information but sets the foundation for future inspections. This optional task is identified as a separate cost in the fee section of this proposal.

**Please Note: The Town will always have the ability to request supplementary roadside assets for an additional fee at a later date if so desired. However, that request will not be included as part of this scope and the fee for the additional assets at a later date is subject to increase based on Tighe & Bond's agreement with Cyvl.ai.*

Task 6 (Optional) – Sidewalk Inventory & Inspection Program

Per our conversations with the Town it was acknowledged that the Town is interested in developing a GIS feature layer specific to sidewalks and curb ramps to be integrated into the ArcGIS Online platform. As part of this task, Tighe & Bond can conduct a similar LIDAR scan approach of all 33 centerline miles of sidewalk (includes both state & town-maintained sidewalks) that exists throughout the road network. We understand the Town must maintain these assets and is trying to develop a condition inspection that can be leveraged for prioritized planning efforts year-to-year.

Tighe & Bond will conduct field assessments jointly with its partner Cyvl of the Town's maintained sidewalk network which will be assessed separately from the pavement inspections, utilizing a pushcart sensor rig. Walking each sidewalk segment individually allows for sidewalk distresses to be clearly identified, thus avoiding any potential conflicts with obstructions such as on-street parking if the sidewalk assessment were to be conducted solely through the pavement scan.

Similar to the pavement evaluation, each distress is mapped as a point with its assigned severity and a linked image. These observations are used to generate condition scores every 10 feet, along with an average score across each Intersection-to-Intersection segment. The scoring system is customizable to Waterford's needs and defaults to a 1-5 scale. Cyvl will conduct its own internal review before providing the raw data deliverables to Tighe & Bond in ESRI geodatabase format.

Raw Data Deliverables will include:

- A point layer of sidewalk distresses with severity ratings and imagery
- A point file for each ramp noting features such as truncated domes
- 10-foot scoring file detailed condition ratings
- A segment-to-segment scoring file that includes slope, material, and type for each sidewalk

Upon receiving the raw data deliverables from Cyvl, Tighe & Bond will leverage this data to perform a quality control review to verify the accuracy of the datasets. The corresponding data deliverables are to be tied to the Town's existing sidewalk database so there is consistency within the sidewalk limits and existing database schema. Tighe & Bond will review Cyvl's 1-5 scoring matrix to confirm current conditions and present distresses for each sidewalk segment to facilitate deliverables and capital planning efforts.

Tighe & Bond will work with the Town to establish appropriate repair categories and unit pricing based on sidewalk material and conditions accordingly to establish a backlog of findings and to present the findings accordingly (similar to pavements).

Upon review and confirmation of any custom requests or edits from the draft deliverables by the Town, Tighe & Bond will configure the ArcGIS Online platform that stores the pavement data to also include the relevant inspection/sidewalk datasets. This platform provides the ability for the Town to view relevant inspection data and images associated with each sidewalk segment inspected. Tighe & Bond will work with the Town to tailor the platform as needed to generate custom analyses, interfaces and key performance indicators (KPIs) upon request. Additionally, as part of this task, Tighe & Bond will receive a separate curb ramp inventory layer from Cyvl.ai. Tighe & Bond will work with the Town to integrate this dataset into the same platform for use by the Town in planning efforts.

Tighe & Bond and Cyvl both recognize the challenge Waterford is currently facing regarding compliance. Our partnership to collect, present, and manage frequent and accurate data will help the Town to identify repair priorities and promote better planning coordination. This in turn aids the Town to meet annual targets regarding ADA improvements.

Schedule

Tighe & Bond will begin work immediately upon receiving an executed agreement from the Town. **Field observations will be conducted in Winter/Spring of 2026 to facilitate all deliverables based on the client's preference.** Tighe & Bond will provide support services through December 31, 2026.

Fee

The fee schedule listed below is based on the above scope of work and current assumptions. The schedule includes reasonable allowances for review and approval times by applicable parties. This schedule may need to be adjusted as the project progresses, allowing for changes in scope, character or size of the project requested, or for delays or other causes beyond our reasonable control. In the event that the scope of work is increased for any reason, the limiting fee to complete the work shall be mutually revised by written amendment.

Tighe & Bond will perform services described in Task 1 through 4 for a lump sum fee of **\$40,000**, invoiced monthly based on percentage complete. If the Town would like to include Task 5 and 6 services, check the box below and the total fee will be adjusted accordingly to the two optional tasks selected. The overall fee for all work included in this scope is **\$80,000**.

Tasks 1 through 4: Pavement Data + 360-Imagery - \$40,000

☐ **Task 5 (Optional): Addition of two roadside assets - \$11,000**

☐ **Task 6 (Optional): Sidewalk Inventory & Inspection Program - \$29,000**

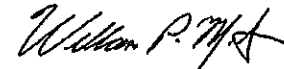
Assumptions and Exclusions

- This contract is valid through December 31, 2026
- Tighe & Bond assumes that all previous existing pavement management data for use in this contract will be provided by the Town to Tighe & Bond.
- Nothing contained in this Agreement shall obligate Tighe & Bond to prepare for or appear in arbitration or litigation on behalf of the Town or to undertake additional work on matters not included in this Agreement, except in consideration of additional compensation mutually agreed upon.
- Automated Inspection Software is priced at a pro-rated rate through Cyvl.ai's auto renewal option. To opt out of auto renewal scanning program, the Town must provide a termination request (email) sixty (60) days prior to the end of the current term (August 30, 2026). Tighe & Bond will support the Town in tracking the termination deadline and provide language to be sent to Cyvl.ai upon the Town's opt-out request for multi-year scanning.
- Our attached Terms and Conditions is part of this letter agreement.

We appreciate this opportunity to continue to work with the Town of Waterford and are looking forward to getting underway with this project. If you have any questions regarding the Agreement, Scope of Services, or require additional information, please call us immediately.

Sincerely,

TIGHE & BOND, INC.



William P. Mertz, PE
Senior Vice President



Joseph McGuire
Project Manager

ACCEPTANCE:

On behalf of the Town of Waterford, the scope, fee, and terms are hereby accepted.

Gary Schneider, Director of Public Works

Date: _____

Enclosures: Terms and Conditions - Rev 04-2020

"CLIENT" is defined in the acceptance line of the accompanying proposal letter or the name the proposal is issued to; Tighe & Bond, Inc. is hereby referenced as "CONSULTANT"; "PROJECT" is defined in the accompanying proposal letter

1. SCHEDULE OF PAYMENTS

1.1 Invoices will generally be submitted once a month for services performed during the previous month. Payment will be due within 30 days of invoice date. Monthly payments to CONSULTANT shall be made on the basis of invoices submitted by CONSULTANT and approved by CLIENT. If requested by CLIENT, monthly invoices may be supplemented with such supporting data as reasonably requested to substantiate them.

1.2 In the event of a disagreement as to billing, the CLIENT shall pay the agreed portion.

1.3 Interest will be added to accounts in arrears at the rate of one and one-half (1.5) percent per month (18 percent per annum) or the maximum rate allowed by law, whichever is less, of the outstanding balance. In the event counsel is retained to obtain payment of an outstanding balance, CLIENT will reimburse CONSULTANT for all reasonable attorney's fees and court costs.

1.4 If CLIENT fails to make payment in full within 30 days of the date due for any undisputed billing, CONSULTANT may, after giving seven days' written notice to CLIENT, suspend services and retain work product until paid in full, including interest. In the event of suspension of services, CONSULTANT will have no liability to CLIENT for delays or damages caused by such suspension.

2. SUCCESSORS AND ASSIGNS

2.1 CLIENT and CONSULTANT each binds itself, its partners, successors, assigns and legal representatives to the other parties to this Agreement and to the partners, successors, assigns and legal representatives of such other parties with respect to all covenants of this Agreement. CONSULTANT shall not assign, sublet or transfer its interest in this Agreement without the written consent of CLIENT, which consent shall not be unreasonably withheld.

2.2 This Agreement represents the entire and integrated Agreement between CLIENT and CONSULTANT and supersedes all prior negotiations, representations or Agreements, whether written or oral. This Agreement may be amended only by written instrument signed by both CLIENT and CONSULTANT. References to this agreement include these Terms & Conditions, any accompanying proposal or description of services, as well as any other documents referenced or incorporated therein. In the event one or more provisions of any of the foregoing documents conflict with the provisions of these Terms & Conditions, the provisions of these Terms & Conditions shall control.

2.3 Nothing contained in this Agreement shall create a contractual relationship or cause of action in favor of a third party against CLIENT or against CONSULTANT.

3. STANDARD OF CARE

3.1 In providing services, CONSULTANT will use that degree of care and skill ordinarily exercised under similar circumstances by individuals providing such services in the same or similar locality for similar projects.

4. TERMINATION

4.1 This Agreement may be terminated by either party upon seven days' written notice in the event of substantial failure by the other party to perform in accordance with the terms hereof through no fault of the terminating party. In addition, CLIENT may terminate this Agreement for its convenience at any time by giving written notice to CONSULTANT. In the event of any termination, CLIENT will pay CONSULTANT for all services rendered and reimbursable expenses incurred under the Agreement to the date of termination and all services and expenses related to the orderly termination of this Agreement.

5. RECORD RETENTION

5.1 CONSULTANT will retain pertinent records relating to the services performed for the time required by law, during which period the records will be made available upon reasonable request and upon reimbursement for any applicable retrieval/copying charges.

5.2 Samples - All soil, rock and water samples will be discarded 30 days after submission of CONSULTANT's report, unless mutually agreed otherwise or unless CONSULTANT's customary practice is to retain for a longer period of time for the specific type of services which CONSULTANT has agreed to perform. Upon request and mutual agreement regarding applicable charges, CONSULTANT will ship, deliver and/or store samples for CLIENT.

6. OWNERSHIP OF DOCUMENTS

6.1 All reports, drawings, specifications, computer files, field data, notes, and other documents, whether in paper or electronic format or otherwise ("documents"), are instruments of service and shall remain the property of CONSULTANT, which shall retain all common law, statutory and other reserved rights including, without limitation, the copyright thereto. CLIENT's payment to CONSULTANT of the compensation set forth in the Agreement shall be a condition precedent to the CLIENT's right to use documents prepared by CONSULTANT.

6.2 Documents provided by CONSULTANT are not intended or represented to be suitable for reuse by CLIENT or others on any extension or modification of this PROJECT or for any other projects or sites. Documents provided by CONSULTANT on this PROJECT shall not, in whole or in part, be disseminated or conveyed to any other party, nor used by any other party, other than regulatory agencies, without the prior written consent of CONSULTANT. Reuse of documents by CLIENT or others on extensions or modifications of this project or on other sites or use by others on this PROJECT, without CONSULTANT's written permission and mutual agreement as to scope of use and as to compensation, if applicable, shall be at the user's sole risk, without liability on CONSULTANT's part, and CLIENT agrees to indemnify and hold CONSULTANT harmless from all claims, damages, and expenses, including attorney's fees, arising out of such unauthorized use or reuse.

6.3 Electronic Documents - CONSULTANT cannot guarantee the authenticity, integrity or completeness of data files supplied in electronic writeable format. If CONSULTANT provides documents in writeable electronic format for CLIENT's convenience, CLIENT agrees to waive any and all claims against CONSULTANT resulting in any way from the unauthorized use, alteration, misuse or reuse of the electronic documents, and to defend, indemnify, and hold CONSULTANT harmless from any claims, losses, damages, or costs, including attorney's fees, arising out of the unauthorized use, alteration, misuse or reuse of any electronic documents provided to CLIENT.

6.4 Electronic Data Bases - In the event that CONSULTANT prepares electronic data bases, geographical information system (GIS) deliverables, or similar electronic documents, it is acknowledged by CLIENT and CONSULTANT that such PROJECT deliverables will be used and perhaps modified by CLIENT and that CONSULTANT's obligations are limited to the deliverables and not to any subsequent modifications thereof. Once CLIENT accepts the delivery of maps, databases, or similar documents developed by CONSULTANT, ownership is passed to CLIENT. CONSULTANT will retain the right to use the developed data and will archive the data for a period of three years from the date of PROJECT completion.

7. INSURANCE

7.1 CONSULTANT will retain Workmen's Compensation Insurance, Professional Liability Insurance with respect to liabilities arising from negligent errors and omissions, Commercial General Liability Insurance, Excess Liability, Unmanned Aircraft, Cyber Liability, and Automobile Liability during this PROJECT. CONSULTANT will furnish certificates at CLIENT's request.

7.2 Risk Allocation - To the fullest extent permitted by law, and not withstanding any other provision of this Agreement, the total liability, in the aggregate, of the CONSULTANT to the CLIENT and anyone claiming by or through the CLIENT, for any and all claims, losses, costs or damage, of any nature whatsoever, the liability of CONSULTANT to all claimants with respect to this PROJECT will be limited to an aggregate sum not to exceed \$100,000 or CONSULTANT's compensation for consulting services, whichever is greater. It is intended that this limitation apply to any and all liability or cause of action however alleged or arising, unless otherwise prohibited by law.

7.3 Damages - Notwithstanding any other provision of this Agreement, and to the fullest extent permitted by law, neither CLIENT nor CONSULTANT, their respective officers, directors, partners, employees, contractors or subconsultants shall be liable to the other or shall make any claim for any incidental, indirect or consequential damages arising out of or connected in any way to the PROJECT or to this Agreement. This mutual waiver of certain damages shall include, but is not limited to, loss of use, loss of profit, loss of business, loss of income, loss of reputation and any other consequential damages that may be incurred from any cause of action including negligence, strict liability, breach of contract and breach of strict or implied warranty. Both CLIENT and CONSULTANT shall require similar waivers of consequential damages protecting all the entities or persons named herein in all contracts and subcontracts with others involved in this PROJECT.

7.4 CLIENT agrees that any and all limitations of CONSULTANT's liability or waivers of damages by CLIENT to CONSULTANT shall include and extend to those individuals and entities CONSULTANT retains for performance of the services under this Agreement, including but not limited to CONSULTANT's officers, partners, and employees and their heirs and assigns, as well as CONSULTANT's subconsultants and their officers, employees, and heirs and assigns.

8. DISPUTE RESOLUTION

8.1 In the event of a disagreement arising out of or relating to this Agreement or the services provided hereunder, CLIENT and CONSULTANT agree to attempt to resolve any such disagreement through direct negotiations between senior, authorized representatives of each party. If any disagreement is not resolved by such direct negotiations, CLIENT and CONSULTANT further agree to consider using mutually acceptable non-binding mediation service in order to resolve any disagreement prior to proceeding to litigation.

9. SITE ACCESS

9.1 Right of Entry - Unless otherwise agreed, CLIENT will furnish right-of-entry on the land for CONSULTANT to make any surveys, borings, explorations, tests or similar field investigations. CONSULTANT will take reasonable precautions to limit damage to the land from use of equipment, but the cost for restoration of any damage that may result from such field investigations is not included in the agreed compensation for CONSULTANT. If restoration of the land is required greater than those included in the scope of work, upon mutual agreement this may be accomplished as a reimbursable additional service at cost plus ten percent.

9.2 Damage to Underground Structures - Reasonable care will be exercised in locating underground structures in the vicinity of proposed subsurface explorations. This may include contact with the local agency coordinating subsurface utility information and/or a review of plans provided by CLIENT or CLIENT representatives for the site to be investigated. CONSULTANT shall be entitled to rely upon any information or plans prepared or made available by others. In the absence of physically confirmed underground structure locations, CLIENT agrees to accept the risk of damage and costs associated with repair and restoration of damage resulting from the exploration work.

10. OIL AND HAZARDOUS MATERIALS

10.1 If, at any time, evidence of the existence or possible existence of asbestos, oil, or other hazardous materials or substances is discovered, outside of any agreed scope of work or greater than those anticipated in any agreed scope of work, CONSULTANT reserves the right to renegotiate the fees for CONSULTANT's services and CONSULTANT's continued involvement in the PROJECT. CONSULTANT will notify CLIENT as soon as practical if evidence of the existence or possible existence of such hazardous materials or substances is discovered.

10.2 The discovery of the existence or possible existence of hazardous materials or substances, outside or greater than any proposed in the agreed scope of work, may make it necessary for CONSULTANT to take accelerated action to protect human health and safety, and/or the environment. CLIENT agrees to compensate CONSULTANT for the cost of any and all measures that in its professional opinion are appropriate to preserve and/or protect the health and safety of the public, the environment, and/or CONSULTANT's personnel. To the full extent permitted by law, CLIENT waives any claims against CONSULTANT and agrees to indemnify, defend and hold harmless CONSULTANT from any and all claims, losses, damages, liability, and costs, including but not limited to cost of defense, arising out of or in any way connected with the existence or possible existence of such hazardous materials substances at the site.

11. SITE INVESTIGATIONS

11.1 In soils, groundwater, soil gas, indoor air, or other investigations, conditions may vary between successive test points and sample intervals and for locations at or between where observations, exploration, and investigations have been made. Because of the variability of conditions and the inherent uncertainties in such evaluations, explorations, or investigations, changed or unanticipated conditions may occur that may affect overall PROJECT costs and/or execution. These variable conditions and related impacts on cost and PROJECT execution are not the responsibility of CONSULTANT.

11.2 CLIENT recognizes that special risks occur whenever engineering or related disciplines are applied to provide

Information regarding subsurface conditions. Even an agreed sampling and testing program, implemented with appropriate equipment and personnel with the assistance of a trained professional performing in accordance with the applicable professional standard of care, may provide data or information which differs significantly from that discovered or encountered subsequently. Environmental, geological, and geotechnical conditions, that CONSULTANT may infer to exist between sampling points may differ significantly from those discovered or encountered subsequently. The passage of time also should be considered, and CLIENT recognizes that due to natural occurrences or direct, or indirect human intervention at or near the site, actual conditions may quickly change. CONSULTANT shall not be responsible for the identification of emerging contaminants for which no current regulatory provisions exist nor shall CONSULTANT be held liable for not identifying or discussing these compounds even if those compounds are detected at a later date. CLIENT realizes that these risks cannot be eliminated. The services included in this agreement are those agreed to, or selected, consistent with CLIENT's risk preferences and other considerations including cost and schedule.

11.3 By authorizing CONSULTANT to proceed with the site investigation services, CLIENT confirms that CONSULTANT has not created nor contributed to the presence of any existing hazardous substances or conditions at or near the site. CLIENT recognizes that there is an inherent risk in drilling, borings, punching or driving probes, excavating trenches or implementing other methods of subsurface exploration at or near a site contaminated by hazardous materials. Further, CLIENT recognizes that these are inherent even through the exercise of the Standard of Care. CLIENT accepts the risk and agrees to defend, indemnify, and hold CONSULTANT and each of CONSULTANT's subcontractors, consultants, officers, directors, and employees harmless against and all claims for damages, costs, or expenses direct or consequential, in connection with a release of hazardous substances, except to the extent that such claims, damages, or losses are adjudicated to have resulted from CONSULTANT's gross negligence or willful misconduct in the performance of the services.

12. FEDERAL AND STATE REGULATORY AGENCY AUDITS

12.1 For certain services rendered by CONSULTANT, documents filed with federal and state regulatory agencies may be audited after the date of filing. In the event that CLIENT's PROJECT is selected for an audit, CLIENT agrees to compensate CONSULTANT for time spent preparing for and complying with an agency request for information or interviews in conjunction with such audit. CLIENT will be notified at the time of any such request by an agency, and CONSULTANT will invoice CLIENT based on its standard billing rates in effect at the time of the audit.

13. CLIENT'S RESPONSIBILITIES

13.1 Unless otherwise stated in the Agreement, CLIENT will obtain, arrange, and pay for all notices, permits, and licenses required by local, state, or federal authorities; and CLIENT will make available the land, easements, rights-of-way, and access necessary for CONSULTANT's services or PROJECT implementation.

13.2 CLIENT will examine CONSULTANT's studies, reports, sketches, drawings, specifications, proposals, and other documents and communicate promptly to CONSULTANT in the event of disagreement regarding the contents of any of the foregoing. CLIENT, at its own cost, will obtain advice of an attorney, insurance counselor, accountant, auditor, bond and financial advisors, and other consultants as CLIENT

deems appropriate; and render in writing decisions required by CLIENT in a timely manner.

14. OPINIONS OF COST, FINANCIAL ANALYSES, ECONOMIC FEASIBILITY PROJECTIONS, AND SCHEDULES

14.1 CONSULTANT has no control over cost or price of labor and materials required to implement CLIENT's PROJECT, unknown or latent conditions of existing equipment or structures that may affect operation or maintenance costs, competitive bidding procedures and market conditions, time or quality of performance by operating personnel or third parties, and other economic and operational factors that may materially affect the ultimate PROJECT cost or schedule. Therefore, CONSULTANT makes no warranty, expressed or implied, that CLIENT's actual PROJECT costs, financial aspects, economic feasibility, or schedules will not vary from any opinions, analyses, projections, or estimates which may be provided by CONSULTANT. If CLIENT wishes additional information as to any element of PROJECT cost, feasibility, or schedule, CLIENT at its own cost will employ an independent cost estimator, contractor, or other appropriate advisor.

15. CONSTRUCTION PHASE PROVISIONS

The following provisions shall be applicable should the CONSULTANT be retained to provide Construction Phase Services in connection with the PROJECT:

15.1 CLIENT and Contractor - The presence of CONSULTANT's personnel at a construction site, whether as onsite representatives or otherwise, does not make CONSULTANT or CONSULTANT's personnel in any way responsible for the obligations, duties, and responsibilities of the CLIENT and/or the construction contractors or other entities, and does not relieve the construction contractors or any other entity of their respective obligations, duties, and responsibilities, including, but not limited to, all construction methods, means, techniques, sequences, and procedures necessary for coordinating and completing all portions of the construction work in accordance with the construction contract documents and for providing and/or enforcing all health and safety precautions required for such construction work.

15.2 Contractor Control - CONSULTANT and CONSULTANT's personnel have no authority or obligation to monitor, to inspect, to supervise, or to exercise any control over any construction contractor or other entity or their employees in connection with their work or the health and safety precautions for the construction work and have no duty for inspecting, noting, observing, correcting, or reporting on health or safety deficiencies of the construction contractor(s) or other entity or any other persons at the site except CONSULTANT's own personnel.

15.3 On-site Responsibility - The presence of CONSULTANT's personnel at a construction site is for the purpose of providing to CLIENT an increased degree of confidence that the completed construction work will conform generally to the construction documents and that the design concept as reflected in the construction documents generally has been implemented and preserved by the construction contractor(s). CONSULTANT neither guarantees the performance of the construction contractor(s) nor assumes responsibility for construction contractor's failure to perform work in accordance with the construction documents.

15.4 Payment Recommendations - Recommendations by CONSULTANT to CLIENT for periodic construction progress payments to the construction contractor(s) are based on CONSULTANT's knowledge, information, and belief from selective observation that the work has progressed to the point indicated. Such recommendations do not represent that

continuous or detailed examinations have been made by CONSULTANT to ascertain that the construction contractor(s) have completed the work in exact accordance with the construction documents; that the final work will be acceptable in all respects; that CONSULTANT has made an examination to ascertain how or for what purpose the construction contractor(s) have used the moneys paid; that title to any of the work, materials, or equipment has passed to CLIENT free and clear of liens, claims, security interests, or encumbrances; or that there are no other matters at issue between CLIENT and the construction contractors that affect the amount that should be paid.

15.5 Record Drawings - Record drawings, if required as part of CONSULTANT's agreed scope of work, will be prepared, in part, on the basis of information compiled and furnished by others, and may not always represent the exact location, type of various components, or exact manner in which the PROJECT was finally constructed. CONSULTANT is not responsible for any errors or omissions in the information from others that are incorporated into the record drawings.

16. DESIGN WITHOUT CONSTRUCTION PHASE SERVICES

The following provisions shall be applicable should the CONSULTANT be retained to provide design services but not be retained to provide Construction Phase Services in connection with the PROJECT:

16.1 It is understood and agreed that the CONSULTANT's Scope of Services under this proposal does not include project observation or review of the Contractor's performance or any other construction phase services, and that such services will be provided by the CLIENT or others. The CLIENT assumes all responsibility for interpretation of the Contract Documents and for construction observation, and the CLIENT waives any claims against the CONSULTANT that may be in any way connected thereto.

16.2 In addition, the CLIENT agrees, to the fullest extent permitted by law, to indemnify and hold harmless the CONSULTANT, its officers, directors, employees and subconsultants (collectively, CONSULTANT) against all damages, liabilities or costs, including reasonable attorney's fees and defense costs, arising out of or in any way connected with the performance of such services by other persons or entities and from any and all claims arising from modifications, clarifications, interpretations, adjustments or changes made to the Contract Documents to reflect changed field or other conditions, except for claims arising from the sole negligence or willful misconduct of the CONSULTANT.

17. SCHEDULE

17.1 The CLIENT agrees that the CONSULTANT is not responsible for damages arising directly or indirectly from any delays for causes beyond the CONSULTANT's reasonable control. For purposes of this Agreement, such causes include, but are not limited to, strikes or other labor disputes; severe weather disruptions or other natural disasters, pandemics, or acts of God; fires, riots, war or other emergencies; failure of any government agency to act in timely manner; failure of performance by the CLIENT or the CLIENT's contractors or consultants.

17.2 The CONSULTANT's schedule includes reasonable allowances for review and approval times required by the CLIENT, performance of services by the CLIENT's consultants, and review and approval times required by public authorities having jurisdiction over the PROJECT. This schedule shall be equitably adjusted as the PROJECT progresses, allowing for changes in scope, character or size

of the PROJECT requested by the Client, or for delays or other causes beyond the Consultant's reasonable control.

18. MISCELLANEOUS TERMS

18.1 GOVERNING LAW - The CLIENT and the CONSULTANT agree that this Agreement and any legal actions concerning its validity, interpretation and performance shall be governed by the laws of the jurisdiction where the PROJECT is located, without regard to any conflict of laws provisions, which may apply the laws of other jurisdictions.

18.2 LENDERS' REQUIREMENTS - The CONSULTANT shall not be required to execute any documents subsequent to the signing of this Agreement that in any way might, in the sole judgment of the CONSULTANT, increase the CONSULTANT's contractual or legal obligations or risks, or adversely affect the availability or cost of its professional or general liability insurance.

18.3 CORPORATE PROTECTION - Notwithstanding anything to the contrary contained herein, the CLIENT agrees that as the CLIENT's sole and exclusive remedy, any claim, demand or suit shall be directed and/or asserted only against the CONSULTANT, a Massachusetts corporation, and not against any of the CONSULTANT's individual employees, officers or directors.

18.4 TITLES - The section headings used in this Agreement are intended principally for convenience and shall not be used in interpreting this Agreement or in determining any of the rights or obligations of the parties to this Agreement.

18.5 Upon execution, these terms as incorporated into the accompanying proposal represent the final intent of the parties. Any modification, rescission, or waivers of these terms shall only be effective and binding if agreed to in writing by the parties.

FIFTEEN ROPE FERRY ROAD



WATERFORD, CT 06385-2886

INTER-OFFICE CORRESPONDENCE

DATE: 11/18/2025

TO: Gary Schneider, Director of Public Works

FROM: Garon VanOverloop, Lead Fleet Mechanic

RE: FY27 Budget Request

For the FY27 budget year I am proposing the following.

1. \$5,000 maintenance shop tool, repair and replacement line, continuance.
2. \$1,540.67 Suspension strut spring compressor.
3. \$18,631.61 for a replacement roll off dumpster. The current one is out of service and beyond repair

Garon VanOverloop

Garon VanOverloop
Lead Fleet Mechanic



DEDICATED TO THE PROFESSIONAL

waterford public works

waterford public works

1000 Hartford Road

Waterford, CT 06385

Phone # 860-444-5964

Created By: pwshop99

Created: 11/18, 2:55 PM

Modified By: pwshop99

Modified: 11/18, 2:55 PM

Quote

Parts & Supplies

Item	Availability	Price	Qty	Item Total
<u>OTC 6637</u>	☒ Order	List: \$2,759.31	1	List: \$2,759.31
OTC Strut Tamer II Extreme	(1) In Network	Cost: \$1,540.67		Cost: \$1,540.67
	In Store By: Tomorrow at 7:30 AM			
	If Ordered By: 5:25 PM			

Quote Summary

Parts:	\$1,540.67
Total:	\$1,540.67



6637 & 6637-ST
SUSPENSION

THE NEW STANDARD FOR STRUT SERVICE

- ✓ MEETS THE NEW ASME PASE SAFETY STANDARDS FOR SPRING COMPRESSION
- ✓ CAPABLE OF SAFELY COMPRESSING THE LARGEST STRUT SPRINGS

STRUT TAMER II EXTREME

The 6637 Strut Tamer II Extreme sets a new standard in strength and safety for strut spring compressors.

- New forged locking jaws includes larger pads and offset to clamp onto and compress springs even tighter than before
- New extra thick 5/8" compression arms for superior strength, stability and safety.

- New locking trunions for optimal stability during spring compression.
- New Lock rings to hold arms in position - standard. This eliminates arms from spreading or sliding when compressing offset or unique strut configurations. No tools needed to adjust.
- New Spring capacity of 2-1/2" - 10" diameter, 1-1/4" - 24" vertical stroke.
- Extreme duty design to handle the heavier springs found on mid- and some full-size truck strut assemblies.

16-106

YouTube

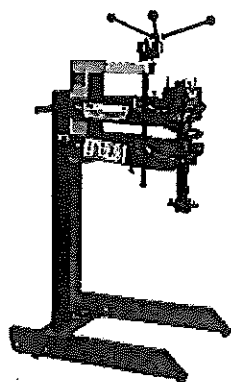
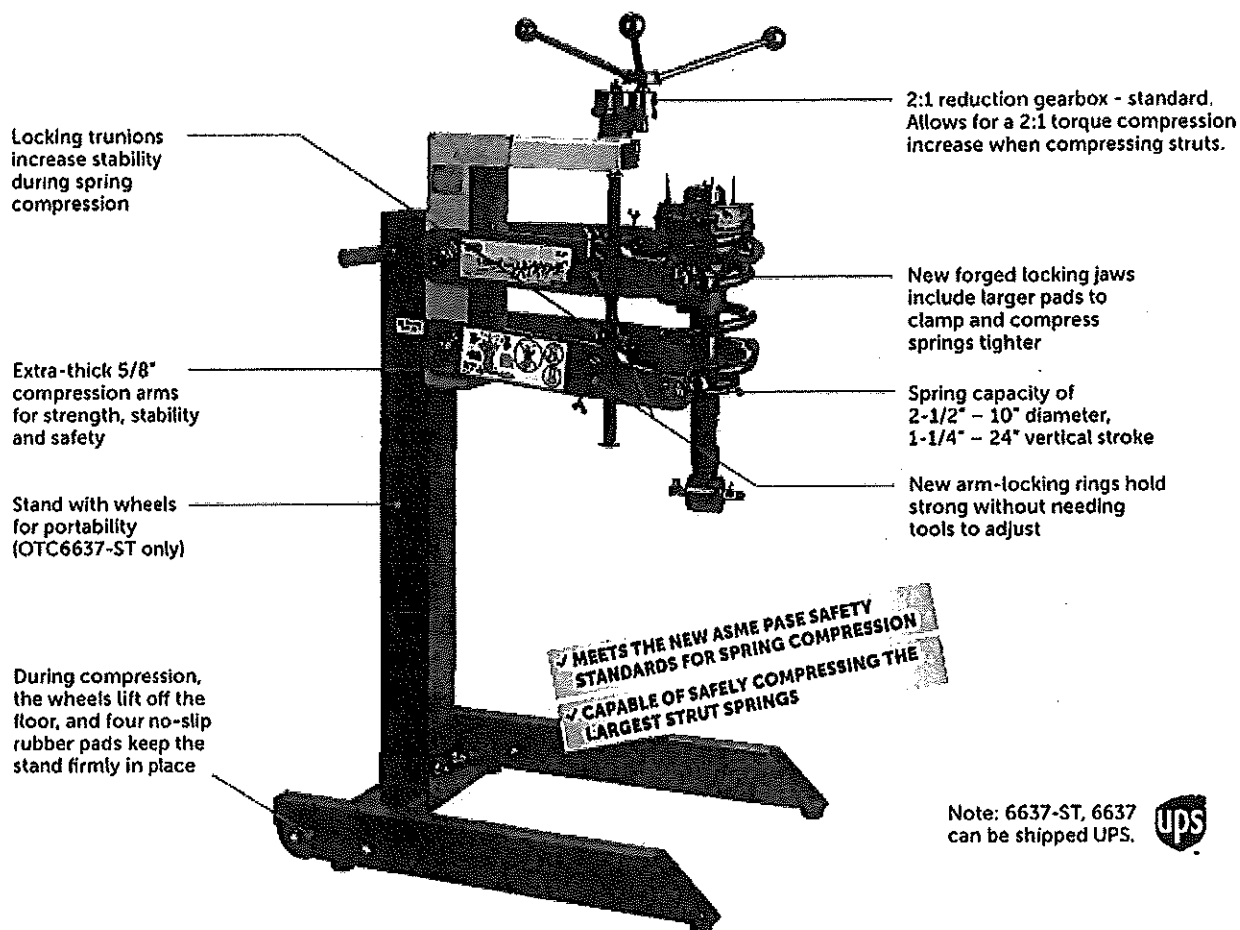


otctools.com

QUESTIONS?
800 533 6127

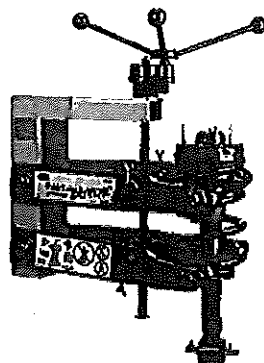


6637 & 6637-ST SUSPENSION

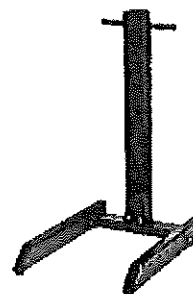


No. 6637-ST
StrutTamer II Extreme
with stand Height 54" (1372 mm)
(36" without handle)
Width 22-1/2" (572 mm)
Depth 32" (813 mm)

Strut assembly
not included



No. 6637
StrutTamer II Extreme
Height 29" (736 mm)
Width 21" (533 mm)
Depth 20" (508 mm)



No. 6582
StrutTamer Stand
Height 44" (1118 mm)
Width 22-1/2" (572 mm)
Depth 32" (813 mm)

FIFTEEN ROPE FERRY ROAD



WATERFORD, CT 06385-2886

To: Gary Schnelder, Director of Public Works

From: Thomas McKittrick, General Foreman *TM*

Date: November 21, 2025

Re: FY27 Budget Requests

1. Misc. Tool Purchases – This gives us the ability to replace broken small hand tools or upgrade the ones we have for a more current option. \$4,000
2. Cut-N-Break Saw – This is the proper tool for cutting concrete curbing around a catch basin. This is a more efficient tool and is much safer for the employees. \$2,675
3. 4-Cyle Rammer – This will allow the crew to get better compaction. This will replace an outdated and unrepairable piece of equipment that the Town has had for years. \$2,849
4. Reversible Plate Compactor – The current compactor needs frequent repairs. This will help the crew to complete their work without interruption. \$4,849
5. Rammer-Rack Storage System – The storage system allows the rammer to be transported without worry of damage. \$ 525
6. 40' Container (reconditioned) – The current containers that we have, has holes in the doors which allow critters to get inside the container. This piece of equipment is where the Town holds items that are removed for evictions. \$4,900
7. Roll Off Dumpster – The current container is rotted out. We use this to haul brush and other material. This will replace it so we don't risk leaving a trail of debris. \$16,632

\$ 4,000

\$ 2,675

\$ 2,849

\$ 4,849

\$ 525

\$ 4,900

\$16,632

\$36,430

SUPERIOR NORWICH
251 WEST THAMES STREET
NORWICH, CT 06360
860-886-9997 Fax 860-886-9995

Quotation

QUOTE DATE	QUOTE NUMBER
07/22/25	S3500360
ORDER TO: SUPERIOR NORWICH 251 WEST THAMES STREET NORWICH, CT 06360 860-886-9997 Fax 860-886-9995	PAGE NO. 1

QUOTE TO:
TOWN OF WATERFORD PUBLIC WORKS
15 ROPE FERRY ROAD
WATERFORD, CT 06385

SHIP TO:
TOWN OF WATERFORD PUBLIC WORKS
15 ROPE FERRY ROAD
WATERFORD, CT 06385

CUSTOMER ORDER NUMBER		JOB REFERENCE		SALESPERSON	
QUOTE				JACOB CHESANEK	
WRITER	SHIP VIA		TERMS		BID DATE
MICHAEL WALSH	PICKUP		NET DUE 30 DAYS NSC		07/22/25
ORDER QTY	DESCRIPTION			UNIT PRICE	EXTENSION
1 ea	K760-CNB HUSQVARNA CUT-N-BREAK SAW W/ BLADES & BREAK TOOL (#967195701) TAXES NOT INCLUDED			2674.427ea	2674.43
				Subtotal	2674.43
				S&H CHGS	0.00
				Amount Due	2674.43

THIS IS A QUOTATION. Applicable taxes are extra.
Prices are firm for 30 days. Prices are subject to change without notice after 30 days.
Items listed as "Market Price at time of Shipment" are not valid for 30 days.

THIS IS A QUOTATION. Applicable taxes are extra.
Prices are firm for 30 days. Prices are subject to change without notice after 30 days.
Items listed as "Market Price at time of Shipment" are not valid for 30 days.
Custom/fabricated and Special Order items are non-returnable without prior consent and agreement. Quantities of all items are the responsibility of the purchaser.

SUPERIOR NORWICH
251 WEST THAMES STREET
NORWICH, CT 06360
860-886-9997 Fax 860-886-9995

Quotation

DATE QUOTE	QUOTE NUMBER
06/09/25	S3483373
ORDER NO:	OFFER NO:
SUPERIOR NORWICH	1
251 WEST THAMES STREET	
NORWICH, CT 06360	
860-886-9997 Fax 860-886-9995	

QUOTE TO:
TOWN OF WATERFORD PUBLIC WORKS
15 ROPE FERRY ROAD
WATERFORD, CT 06385

SHIP TO:
TOWN OF WATERFORD PUBLIC WORKS
15 ROPE FERRY ROAD
WATERFORD, CT 06385

CUSTOMER ORDER NUMBER		SHIP REFERENCE		SALESPERSON	
PRICE		JACOB CHESANEK			
QUANTITY	DESCRIPTION	UNIT PRICE	EXTENSION		
1 ea	MTX60HD MIKASA 4-CYCLE RAMMER W/ HONDA ENGINE	2849.000ea	2849.00		
1 ea	MVH128GH MIKASA REVERSIBLE PLATE COMPACTOR W/ HONDA ENGINE	4849.000ea	4849.00		
1 ea	RAMMER-RACK JUMPING JACK STORAGE SYSTEM (#TYPE-2U)	525.000ea	525.00		
1 ea	INCOMING FREIGHT CHARGE TBD Special order item - cannot be returned for credit or refund.	0.000ea	0.00		
				TAXES NOT INCLUDED	
			Subtotal	8223.00	
			S&H CHGS	0.00	
			Amount Due	8223.00	

THIS IS A QUOTATION. Applicable taxes are extra.

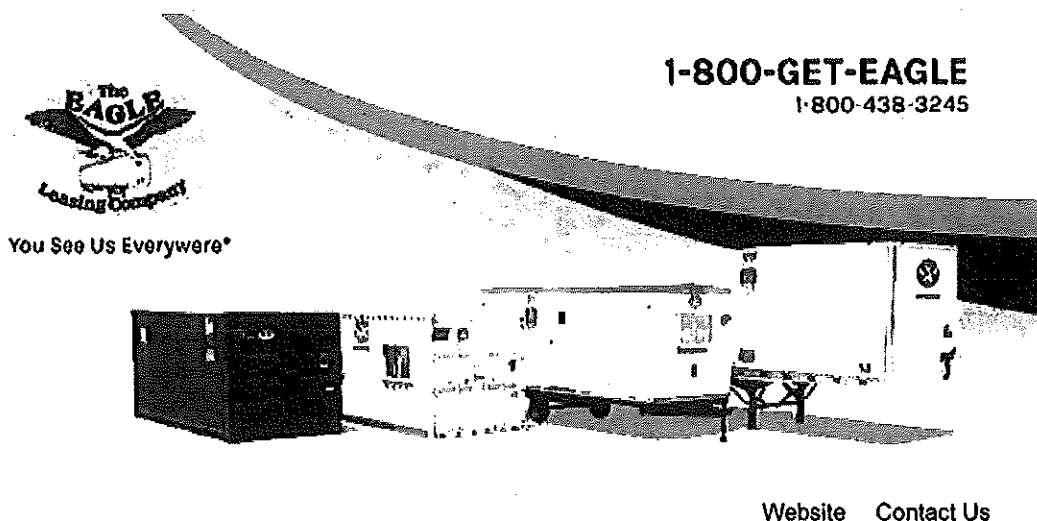
Prices are firm for 30 days. Prices are subject to change without notice after 30 days. Items listed as "Market Price at time of shipment" are not valid for 30 days.

Non-manufactured and Special Order items are non-refundable without prior consent and agreement. Quantities of all items are the responsibility of the purchaser.

Thomas McKittrick Jr

From: Andrew Nagorski <ANagorski@eagleleasing.com>
Sent: Thursday, August 7, 2025 10:49 AM
To: Thomas McKittrick Jr
Subject: Eagle Leasing Quote RQ0074133

| **CAUTION: This email originated from outside of the organization.** |
| **Do not click links or open attachments unless you recognize the sender's email address and know the** |
content is safe.



[Website](#) [Contact Us](#)

Dear Tom,

We are pleased to quote you on the following:

Quote #: RQ0074133
Quote Date: 08/07/25
Expiration Date: 09/06/25
Min Term: 0 Day(s)

Delivery Location:
TOWN OF WATERFORD
WATERFORD CT 06385
(860) 460-2863

One Time Charges

Item	Qty	Amount per Unit
40' Container Reconditioned	1	\$4,900.00

Sanitary Equipment Company Inc. Source Well #112014-LEG*"Do It Right The First Time"*

Date: Aug 11, 2026

26 Industry Drive / PO Box 26006
West Haven, CT. 06516
Phone 203-933-9599 Fax 203-933-4271
www.sanitaryequipment.com

Scott Black (30)
Phone 203 927-9070
scott@sanitaryequipment.com
Ref #

Quote for:
Mr. Geron VanOverloop
Town of Waterford

Subject:
Oversized RO container

Waterford, CT

Line	QTY	DESCRIPTION	AMOUNT
1.)	1.00	XDHD 28FT PLATFORM X FT WIDE OD X 7FT OD	\$16,631.61
2.)		MAIN RAILS 1/4"	Included
3.)		FLOOR 1/4"	Included
4.)		12" OC CROSSMEMBERS	Included
5.)		10GA BULKHEAD	Included
6.)		10GA SIDES	Included
7.)		12GA 4-WAY POSTS	Included
8.)		TOP CROWN 1/4"	Included
9.)			
10.)			
11.)			
12.)			
13.)			
14.)			
15.)			
16.)			
17.)			
18.)			
19.)			
20.)			
21.)			
22.)			
23.)			
24.)	1.00	FREIGH TO TOWN	Included
** OPTIONS AVAILABLE **			
QTY		Unless a QTY is entered on the left, the items below are an ADDITIONAL COST	
25.)			
26.)			
27.)			
28.)			
29.)			

SUBTOTAL w/ SELECTED OPTIONS \$ 16,631.61

QUOTE NOTES:

Thank You for the Opportunity to Quote our Products and Services

TAX RATE	
SALES TAX	\$ -
12% FET TAX	\$ -
FREIGHT	\$ -
TOTAL	\$ 16,631.61

This proposal may be withdrawn by S.E.C.I if not accepted with a deposit > Fri - 05/31/24

PAYMENT TERMS: Balance Due at Time of Delivery unless otherwise noted. Equipment
and Materials remain the property of S.E.C.I. until paid in full.

Accepted By: _____ Company: _____ Date: _____

Thank you, for the opportunity to quote you on your service needs



PW PUBLIC WORKS
WATERFORD



Annual Report Fiscal Year 2025

Waterford Public Works



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From the Director

This past year the Department took on several challenges and have made some great successes.

Resurfacing:

The resurfacing of our roads has been one of the greatest challenges. Several years of effort has us where we are today, a robust plan that is continually updated projecting the roads to be addressed, allowing for funding projections to be made.

This plan allows the Utility Commission to coordinate their work with our resurfacing schedule. Utility work such as the replacement of plastic water services are completed before the road is resurfaced.

We are now adjusting manholes after the resurfacing of the road. That allows the manhole to match the surface eliminating those nasty depressions.

Municipal Small Separate Stormwater Systems (MS4):

Our storm drainage system is more than catch basins and pipe. Our outfalls (where the pipes end) number around 428, our catch basin number hovers around 3,300 with miles of pipe that connect them to the outfalls. But wait, add to that 88 acres of retention detention ponds.

Mapping of the system is now complete. Now that we know what we have, the focus will shift to maintaining the system and managing the discharges to the coves, streams and rivers.

Solid Waste:

The challenge has been not where to take our waste, it is how to temper the growing cost to dispose of it. Whether collected from at the curb or what is brought to our Transfer Station, it is becoming a larger percentage of the public Works Department budget.

The challenge is to control the cost and there are two parts to that equation. For the where, the Town is a member of the regional authority, which has secured long term disposal contracts for garbage and recyclables. We are enjoying one of the lowest per ton disposal fees in the State. The other side of the equation is the amount each resident generates. Using less, recycling more is where we ask our residents for assistance. While the tonnages have been stable over the past several years, the recent apartment complexes constructed and planned in the Town are expected to increase our yearly disposal totals.

Food composting is being addressed by the regional authority. Permits are almost complete for the construction of a food waste composting facility to be located off Route 12 in the Town of Preston. This will offer another commodity to recycle.

Social Media:

This is a challenge. Many, including myself, find it hard to tell others what has been accomplished. It is our job to get work done. Well, that is changing. We have close to 1100 likes (serious 1000's looking at our posts). The challenge on the table is to double that number in a year. That means you will be hearing more from us.

Work Force Development:

This is a challenge we have met. I remain committed to our employee's professional development in all areas of public works. Ensuring that our employees receive the best, we have engaged the T2 office at UCONN where we have several employees working towards the Road Master Certifications. In addition, Waterford Ambulance taught a class on Stop the Bleed. All of our trucks have kits that can be used in the event of a serious laceration.

New Initiatives:

Visibility: Our new logo on the vehicles. It is a sign of pride; it marks whom we are and who is doing the work. No more mystery vehicles. The department will be focusing growing our presence at events to get our word out. Next year will see our presence at more events sponsored by the Town Departments. More than just supporting, we will have an active seat at a table or under a tent, promoting Public Works Careers, our positive impact on the Town, and the value of what we do.

National Public Works Week: This event is a national level event. Next year, you will see that brought down to the local level.

Roadside vegetation control and pavement management: These are areas that we are investigating ways to address the tasks using new equipment and methods to keep our roads in good repair and the vegetation cut back of our roads.

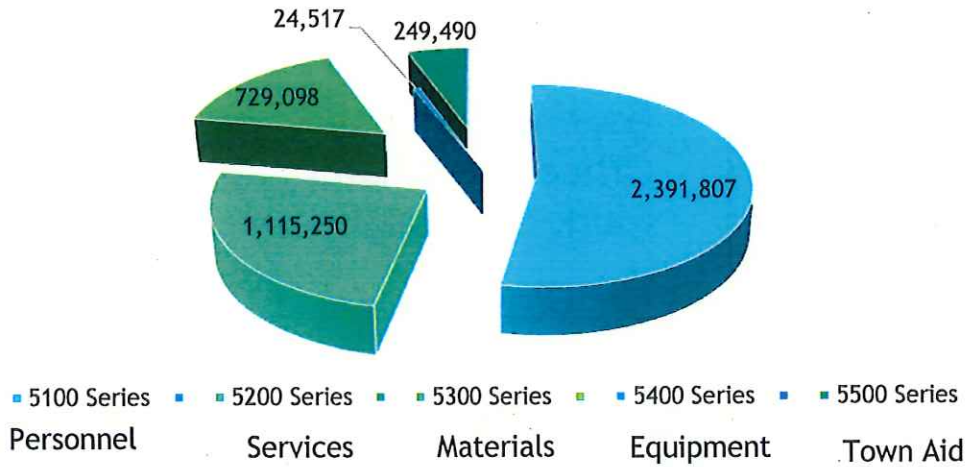
I have said enough, please take a read of what follows. If you find it interesting, like us on Facebook.

Regards,

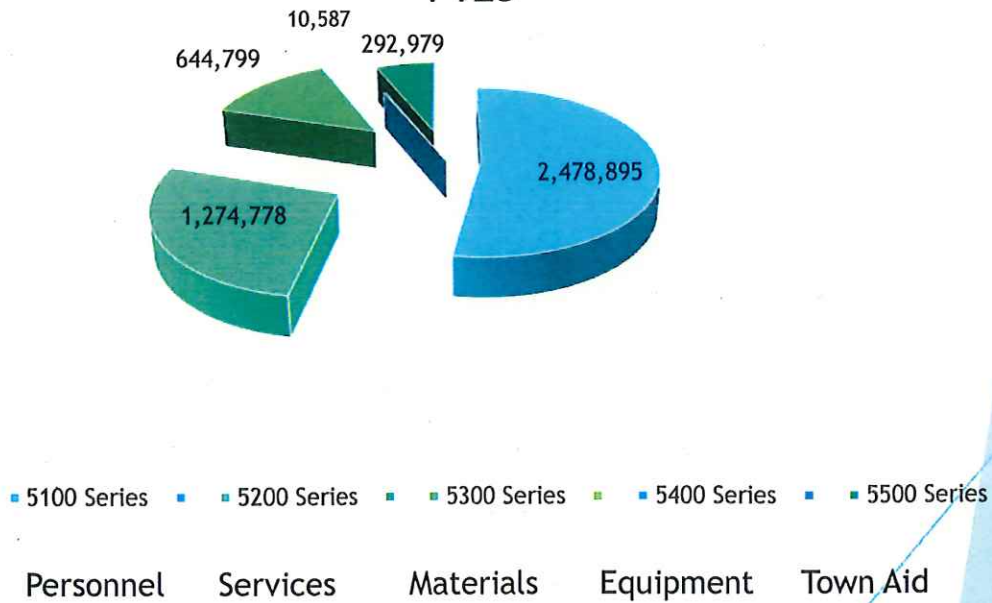
Gary J. Schneider

Authorized Funding

FY24 \$4,510,163



FY25 \$4,702,038



33 Full Time

Administration



Director
Assistant Director
General Foreman
Office Coordinator
Clerk Typists(2)

Highway / Sanitation



Highway Maintainer IV (3)
Highway Maintainer III (7)
Highway Maintainer II (5)
Traffic Control (1)
Toolkeeper (1)



Refuse Truck Driver (3)
Recycle Route Driver (2)

Equipment Maintenance



Fleet Lead Mechanic
Mechanics (4)

INFRASTRUCTURE

20 Bridge & Major culverts
(plus 2 bridges shared with NL)
33 Miles of sidewalks
3200 Stormwater Catch Basins
58 Miles of Stormwater Piping
3 Traffic Signal Locations
3,400 Traffic Signs
707 Street Name Locations
523 Stop Bars
2 Railroad Crossings
44 Crosswalk Locations
560,000 LF of Center Line Markings
122 Miles of Road
49 Miles of guide rails
(wire, rope, rail & guard posts)
2,072 Street Light Units
8,200 Street Trees



FY25 Maintenance Statistics

Guardrail
1,110 Linear Feet
Replaced



Call Before You Dig
Tickets
1,640

Streetlight Repairs
32 Repaired



Potholes Repaired
266



Catch Basin Maintenance
46 Replaced
758 Cleaned

Resurfaced Roads
1.38 Miles



Resident Concerns - 534

- ❖ General - 13
- ❖ Tree Concerns - 78
- ❖ Sidewalk - 7
- ❖ Mailbox Issues - 23
- ❖ Snow Concerns - 8
- ❖ Road Concerns - 173
- ❖ Private Property Damage - 6
- ❖ Streetlight - 54
- ❖ Trash - 172



Sign Maintenance

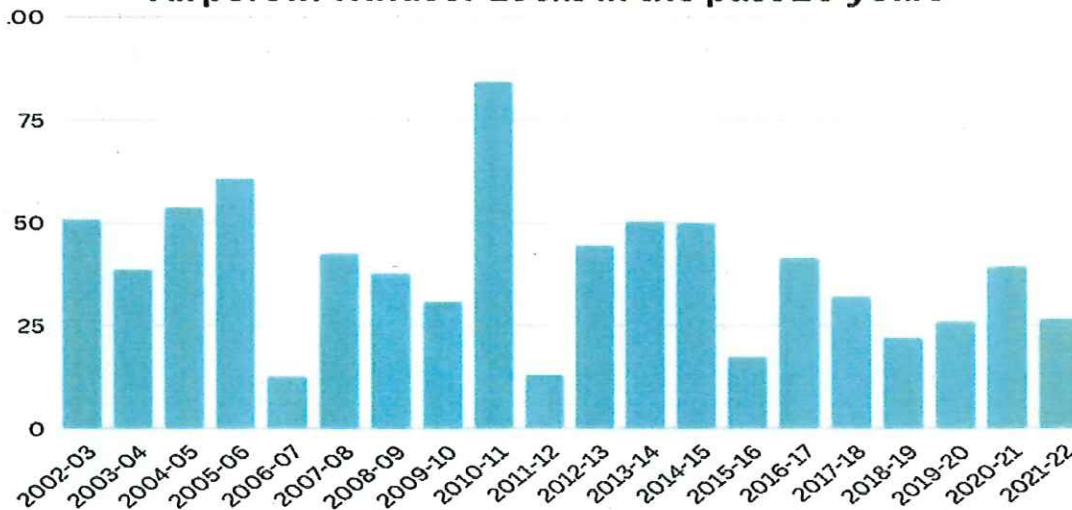


- 341 Street Name Signs
- 77 Directional Signs
- 418 Total Signs

WINTER OPERATIONS

Public Works is charged with the responsibility of responding to winter storm events. During storms, our primary focus is to provide safe travel for cars and emergency vehicles on heavily traveled roads. While snow is actively falling, plowing is generally limited to the center portion of the roadway to clear a travel lane in each direction. As the storm subsides, our crews will further widen the roadways and clear out the cul-de-sacs. Sidewalks will be addressed last.

Annual snowfall figures taken at Bradley International Airport in Windsor Locks in the past 20 years



Data sourced from the Northeast Regional Climate Center. Measurements are in inches.

Snow removal

240 lane miles of roads

33 miles of sidewalks

Main traffic loops - 4 schools



Treated Road Salt (no sand)

FY21 2,544 tons

FY22 2,291 tons

FY23 1,012 tons

FY24 1,114 tons

FY25 1,524 tons



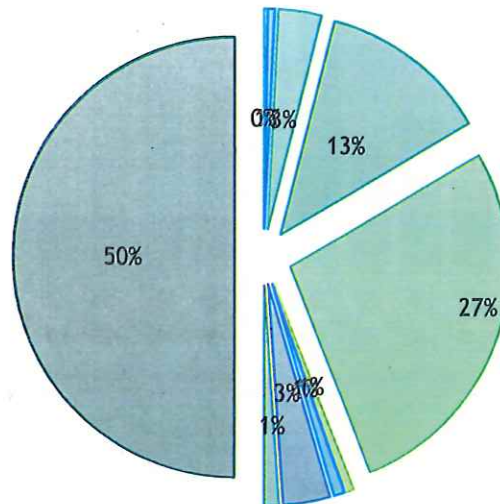
Vehicle Maintenance Report

Fleet / Assets they are responsible for 240

Repair work orders completed 680

	# Tickets	Total Cost
FIRST SELECTMAN	3	\$1,777.47
ADMINISTRATION	7	\$1,099.36
WUC	43	\$44,050.64
POLICE	172	\$69,835.55
PUBLIC WORKS	374	\$304,881.28
FIRE MARSHALL	8	\$5,572.13
Fire Departments	11	\$1,897.69
REC & PARK	47	\$29,243.16
SENIOR SERVICES	15	\$5,040.57
TOTAL	680	\$463,397.85

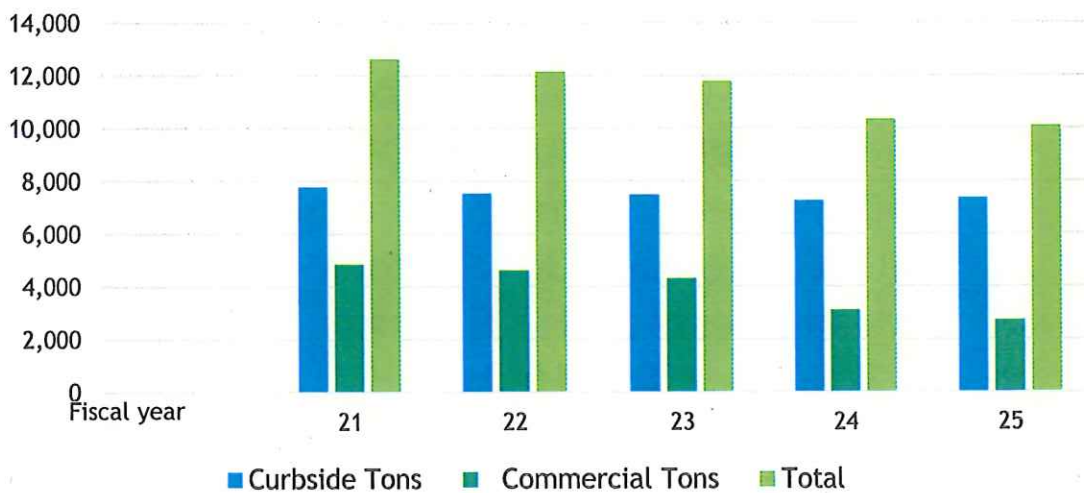
- FIRST SELECTMAN
- ADMINISTRATION
- WUC
- POLICE
- PUBLIC WORKS
- FIRE MARSHALL
- Fire Departments
- REC & PARK
- SENIOR SERVICES



Sanitation Report

Waste collected from the curbside is handled by the crews from the Public Works Department weekly. The Department collects close to 12,000 carts from residential stops for garbage and an additional 8,000 plus stops every other week for recycling.

Garbage by the Tons



Total number of Blue Carts	11,782
Total number of Green Carts	8,675

Public Works crews also perform Bulky Waste and yard waste collections from the curbside, by appointment certain times during the year.

Yard Waste stops	1,533
Paid Brush stops	22

Bulky Waste stops	292
Appliances picked up curbside	66
Oversized MSW picked curbside	255

TRANSFER STATION STATISTICS

The Transfer Station is located at the Municipal Complex and is opened 4 days a week in the summer and 3 days a week in the winter. This facility serves Town of Waterford residents and small businesses. Public Works crews man the facility and private vendors remove the waste collected.



Batteries - 1,356 units
Propane Tanks - 105
Motor Oil - 4,075 gallons
Fluorescent Bulbs - 2,415
Freon - 979 Units
Electronics - 381.02 tons
Mattresses - 1,832 Units
Tires - 1,017 Units

Bulky Waste removed - 1,146.93 Tons

Leaves / Brush - 538.78 tons



Town crews took 412 loads of brush to the old Landfill, so it could be made into mulch.



TRANSFER STATION CONTINUED

In addition to the bulky waste at the transfer station, we have collection bins for clothing and deposit bottles and cans.

Arc Bin had 11 pulls

The deposit bottles and cans are collected by The Arc. The Arc promotes and protects the human rights of people with intellectual and developmental disabilities and actively supports their full inclusion and participation in the community throughout their lifetimes.



Apparel Impact had 24 pulls

The clothing/fabrics are collected by Apparel Impact. Apparel Impact is a Family and Veteran Owned operated business that focuses on the recovery of textiles and the support of communities

280,000 Mattresses Recycled in NE

More than 280,000 mattresses were collected in Connecticut and Rhode Island, according to annual reports recently filed with both states. The reports covered the period of July 1, 2023, through June 30, 2024. Over 5,000 tons of steel, foam, fiber, and wood were recycled during that period.

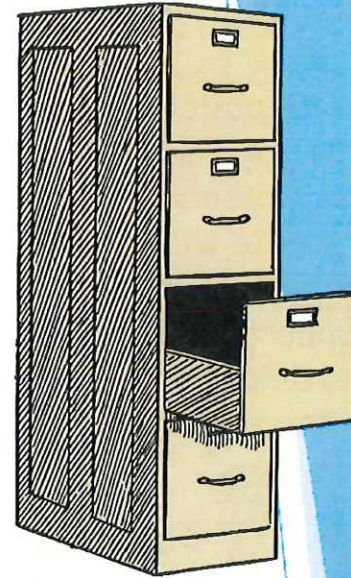
Since the program began in 2015, more than 2.4 million mattresses have been recycled in the Northeast.

In Connecticut, MRC reported collecting 195,725 units and recycling 3,456 tons of mattress materials.

OFFICE

Public Works office staff assist in many aspects, but also:

- ❖ Processed 101 excavation permits
 - ❖ 47 Site access
 - ❖ 35 Driveway Aprons
 - ❖ 19 Utility Trench
- ❖ Took over 7,304 phone calls
- ❖ Processed 5,004 daily work orders
- ❖ Kept track of fuel usage at the town pumps
 - ❖ 130,481.65 gallons of diesel
 - ❖ 105,353.58 gallons of unleaded



Large Construction projects are completed by the use of private contractors.

The next few pages show what the talented Public Works crews have accomplished this year:

- Paving an extension of the parking at Waterford Beach to assist with traffic
- Removing years of debris from encroachment of an abutter to the Civic Green
- Installing curbing at the gas pumps next to the police station
- Removing a stand of trees at the Jordan Park House
- Removal of the sign and foundation at the public safety complex to prepare for the installation of the new digital sign.
- Tree and Stump removals at the Town Hall, Library and Eugene O'Neill Theater.

PROJECTS



Waterford Beach



Civic Green

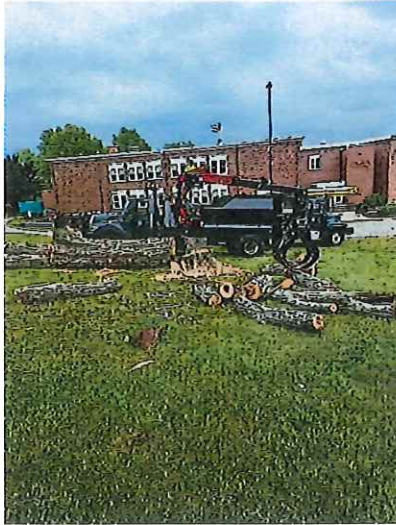


Police Curbing



Jordan Park House





Town Hall



Public Safety
Complex



Eugene O'Neill



Library



COMMUNITY INVOLVEMENT



Harvest
Festival

Parade



Halloween
fun



TRAINING



Forklift Training

UConn T2 Training



Bleed Kits for each truck

Stop The Bleed class



TOWN OF WATERFORD
GENERAL FUND
2026-2027 PROPOSED BUDGET

DEPT/AGENCY:

10123

FIRE SERVICES

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase	Department Request % Increase
PERSONNEL COSTS								
51110	ADMINISTRATION	162,128	226,823	(20,077)	101,012	306,878	80,055	35.29%
51120	INSPECTION	87,258	87,983		47,225	90,384	2,401	2.73%
51210	CLERICAL/TECHNICAL	171,285	171,720		84,935	173,240	1,520	0.89%
51240	EDUCATION INCENTIVE	7,490	11,880		7,240	11,490	(390)	-3.28%
51410	FULL TIME FIRE FIGHTING	1,359,664	1,436,511	146,760	782,868	1,787,580	351,069	24.44%
51411	INCENTIVE PROGRAM STIPENDS	26,962	40,000		6,659	35,000	(5,000)	-12.50%
51412	PART TIME FIRE FIGHTING	142,269	136,129	(35,600)	70,187	129,845	(6,284)	-4.62%
51810	OVERTIME	80,827	123,129	210,000	138,648	258,289	135,160	109.77%
51812	FIRE INSPECTORS OVERTIME	4,031	6,000		4,551	8,500	2,500	41.67%
51820	REPLACEMENT OVERTIME	176,942	200,000	(200,000)	0	0	(200,000)	-100.00%
51830	TRAINING OVERTIME	18,017	10,000	(10,000)	0	0	(10,000)	-100.00%
51920	FICA	160,294	187,058		91,644	213,910	26,852	14.35%
	SUBTOTAL	2,397,167	2,637,233	91,083	1,334,969	3,015,116	377,883	14.33%
SERVICES								
52010	ADVERTISING	738	400		364	400	-	0.00%
52020	POSTAGE	85	250		17	250	-	0.00%
52030	PROFESSIONAL FEES	1,769	2,500		264	2,825	325	13.00%
52040	SERV. CONT & REPAIRS	17,040	23,437		14,264	48,230	24,793	105.79%
52050	DUES, CONFERENCES & EDUC.	23,664	38,418		18,111	53,122	14,704	38.27%
52060	PRINTING	17	100		10	1,000	900	900.00%
52070	REIMBURSABLE EXPENSE	246	1,000		295	1,000	-	0.00%
52080	TELEPHONE	31,121	29,500		9,720	24,500	(5,000)	-16.95%
52290	PUBLIC SAFETY AWARENESS	2,911	4,000		1,961	4,000	-	0.00%
52305	OSHA COMPLIANCE	1,450	1,800		173	0	(1,800)	-100.00%
52310	EXAMINATIONS	11,756	12,254	2,300	7,328	38,735	26,481	216.10%
52320	RENTAL OF HYDRANTS	540,950	579,000	(12,500)	141,625	540,950	(38,050)	-6.57%
52370	CLOTHING ALLOWANCE	23,150	21,525	4,463	7,916	32,800	11,275	52.38%
52371	FIRE POLICE	902	750		0	750	-	0.00%
52372	INSURANCE	147,535	160,750	(5,290)	141,183	147,500	(13,250)	-8.24%
52373	LP GAS	2,884	4,600		608	4,000	(600)	-13.04%
52374	CABLE TELEVISION	9,589	10,800		4,356	6,000	(4,800)	-44.44%

**TOWN OF WATERFORD
GENERAL FUND
2026-2027 PROPOSED BUDGET**

10123 FIRE SERVICES

DEPT/AGENCY:

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase	Department Request % Increase
52375	LADDER TESTING & REPAIRS	4,878	6,190	(3,000)	3,000	2,600	(3,590)	-58.00%
52376	HYDRAULIC TESTING & REPAIRS	5,620	6,492		6,078	6,492	-	0.00%
52377	BREATHING APPARATUS TESTING & REPAIRS	8,575	9,800		6,117	8,200	(1,600)	-16.33%
52378	BUILDING MAINTENANCE	56,006	81,500		15,653	81,500	-	0.00%
52379	HOSE TESTING AND REPAIRS	10,194	10,108		9,502	10,130	22	0.22%
52387	PUMP TESTING SERVICES	3,250	3,000		0	3,000	-	0.00%
52392	GENERATOR MAINT. & REPAIRS	18,911	9,500		0	10,000	500	5.26%
	SUBTOTAL	923,241	1,017,674	(14,027)	388,545	1,027,984	10,310	1.01%
	MATERIALS & SUPPLIES							
53010	OFFICE SUPPLIES	43	1,000		231	1,000	-	0.00%
53020	OTHER SUPPLIES	9,315	10,000		3,466	10,000	-	0.00%
53021	CONSUMABLE SUPPLIES	2,198	4,500		1,132	4,500	-	0.00%
53070	AUTOMOTIVE REPAIRS	131,017	110,000		49,720	110,000	-	0.00%
53080	AUTOMATIVE MAINTENANCE	23,131	20,000	(800)	12,476	20,000	-	0.00%
53085	MARINE REPAIRS	2,874	5,000		0	5,000	-	0.00%
53090	FUELS & LUBRICANTS	37,429	40,815		14,498	40,404	(411)	-1.01%
53100	TIRES	14,423	8,000	3,000	12,401	19,847	11,847	148.09%
53110	COMPUTER SUPPLIES	237	1,000		950	1,000	-	0.00%
53111	FF - PROTECTIVE CLOTHING	47,818	35,000	8,584	31,482	42,000	7,000	20.00%
53112	FIREFIGHTING SUPPLIES & REPAIRS	9,090	9,500	800	10,095	5,500	(4,000)	-42.11%
53113	VOLUNTEER RESPONDER AWARDS	1,200	3,500		1,500	3,500	-	0.00%
53114	MEDICAL SUPPLIES	6,884	6,500		3,820	8,000	1,500	23.08%
53115	VOLUNTEER FIREFIGHTER SUPPLIES	189	3,000		450	3,000	-	0.00%
	SUBTOTAL	285,848	257,815	11,584	142,221	273,751	15,936	6.18%

TOWN OF WATERFORD
GENERAL FUND
2026-2027 PROPOSED BUDGET

10123 FIRE SERVICES

DEPT/AGENCY:

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase	Department Request % Increase
EQUIPMENT								
54060	OFFICE EQUIPMENT	420	1,200		279	4,200	3,000	250.00%
54202	EQUIPMENT - FIRE INVESTIGATIONS	784	750		703	1,500	750	100.00%
54218	FIREFIGHTER EQUIPMENT	4,507	22,758		7,393	6,900	(15,858)	-69.68%
54220	RADIO/EMERGENCY LIGHTS	6,826	9,500		35	6,000	(3,500)	-36.84%
54222	RESCUE TRUCK EQUIPMENT	0	5,500		171	5,600	100	1.82%
54226	EQUIPMENT	0	5,700		0	4,167	(1,533)	-26.89%
	SUBTOTAL	12,537	45,408	0	8,581	28,367	(17,041)	-37.53%
	DEPARTMENT TOTAL	3,618,793	3,958,130	88,640	1,874,316	4,345,218	387,088	9.78%



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

BUDGET FUNCTION

The Waterford Fire Department is a combination service provider delivering Fire Suppression, Emergency Medical First Response, and Technical Rescue services. The department serves approximately 20,000 permanent residents, along with several thousand businesses, industrial facilities, motorists, mercantile customers, and commuting workers who contribute to Waterford's expanded functional population. The Operations Division consists of twenty-seven paid personnel supported by volunteer members, collectively responding to roughly 3,000 calls for service each year.

The Waterford Fire Marshal's Office, staffed by two uniformed personnel and one civilian position, oversees fire prevention, code compliance inspections, and public safety education. The office supports community preparedness and reduces fire-related risk across more than 2,200 inspection-required occupancies.

Fire Department Administration operates six facilities spanning 15.08 acres and 69,622 square feet of mixed-use space, with a combined assessed value of \$6,412,525. The department also maintains a fleet of 24 vehicles valued at approximately \$14,913,005, along with an estimated \$3,000,000 in associated equipment assets.

These services are delivered to a diverse community of residential, commercial, industrial, and recreational users distributed across Waterford's uniquely challenging geographic environment. The town's combination of coastal areas, major transportation corridors, limited interconnecting roads, dispersed residential neighborhoods, and high-value commercial and industrial zones creates a service area that is both operationally complex and spatially demanding. Waterford's geographic and transit characteristics require consistent response capacity and strategically positioned resources, as incident locations and access challenges vary significantly across the jurisdiction. As a result, localized service delivery remains a core priority in long range planning.



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

FY27 BUDGET SUMMARY

FY27 represents a significant step in the Waterford Fire Department's transition toward a modern, professional Fire and EMS service model. This evolution requires ongoing adjustments in operations, personnel structure, culture, and infrastructure. As the department continues aligning itself with contemporary service expectations, the FY27 budget prioritizes investments that strengthen operational capacity, improve service delivery, and support long-term organizational sustainability. These priorities will continue to shape future budgets as funds, assets, and projects are reassessed and realigned. Significant internal restructuring began in FY26 to stabilize and realign the organization. The extensive backup narratives provided herein intend to bolster public confidence and trust, as our organization continues to orient itself effectively forward as a consolidated municipal fire department.

Fire-Based Emergency Medical Response – Putting the “First” in First Responder

A central component of the department's service-delivery model is the enhancement of Emergency Medical First Response. All paid on-duty personnel are certified Emergency Medical Technicians, and all frontline engine companies are equipped with defibrillators and oxygen. With neighborhood firehouses distributed throughout Waterford, fire engines are frequently the closest emergency units to medical incidents. This proximity is especially critical when local ambulances are transporting patients outside town boundaries, leaving fire companies as the primary in-town responders. Strengthening this fire-based medical response model ensures that the department continues putting the “First” in *First Responder* by striving to deliver rapid, reliable care when seconds matter.

Commitment to Training and Professional Development

The FY27 Budget revives the department's strong commitment to training and workforce development. This year, the department is especially proud to allocate for three new recruits to attend the Connecticut Fire Academy Recruit Program—an investment that reflects both the growing professionalism of the organization and the high standards that should be expected of its personnel. Beyond recruit training, the department is making a significant investment in ongoing professional development to ensure that all employees have the, support, and resources they need and deserve. This commitment not only strengthens individual capability but also ensures the public receives the high-quality service it needs and deserves from a department intent on becoming a modern and well-prepared Fire, Rescue, and EMS agency.

Redeployment and Station Model

For FY27, the department will implement a Central and Satellite Station Model. Stations 1, 4, and 5 will operate with full-time staffing, providing dual-dispatch coverage into surrounding satellite districts. Satellite stations will continue to be supported by volunteer on-call members and part-time firefighters. This deployment model improves response consistency, enhances district coverage, and supports the department's long-term transition toward a more resilient and scalable staffing structure.

Continued on Page 3.



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

FY27 BUDGET SUMMARY cont.

Rescue Services and Fleet Realignment

Waterford's first documented motor vehicle crash occurred in 1904, marking the beginning of a long history of rescue-service demand within the community. Since the mid-1950s, the Waterford Fire Department has continually adapted its specialized rescue capabilities to meet evolving needs. Today, these responsibilities extend across more than 27 miles of highway and hundreds of specialized hazards, including communication, transmission, and water towers; utility vaults; industrial, recreational, and agricultural equipment; 419 acres of inland waterways; and multiple tidal river access points. In FY27, the department will consolidate the Rescue Truck and an Engine to form a town-wide Squad Company. This strategic consolidation marks the beginning of a planned reduction in fleet size, allowing operating capital to be redirected to higher-priority needs. The Squad Company model enhances operational efficiency while maintaining the department's long-standing commitment to residents, motorists, workers, utilities, and industries.

Strengthening Leadership Capacity

The FY27 Budget proudly secures funding for the Assistant Chief position, a pivotal addition that strengthens leadership capacity and provides essential support across both administrative and operational functions. This role will advance the delivery of consistent training administration across all platoons, enhance responsiveness to logistical and field needs, and reinforce supervisory support in several critical areas. Establishing this position represents an important initial step in developing the leadership framework necessary for the department's future organizational model.

Dedication to Public Stewardship

I extend my sincere appreciation to the residents of Waterford for their continued trust and support. The town's financial investment in this department is not taken lightly. In return, I am fully committed to honoring that investment with responsible fiscal stewardship, and a steadfast dedication to service.

Our priorities remain clear: strengthening our capabilities, supporting our personnel, and ensuring that we deliver the level of protection and care the public both needs and deserves. It is a privilege to serve this community, and we will continue working each day to uphold your confidence and build a resilient department you can be proud of.

While there are years of important work still ahead, I want to assure you that each budget offer will bring deliberate improvements and responsible investments—steps essential to building the department Waterford deserves.

Yours In Service;

Christopher M. Haley



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

DEPT/AGENCY: 10123 FIRE SERVICES								
LINE ITEM	DESCRIPTION	2024/2025 ACTUAL EXPENDED	2025/2026 BRTM APPROP.	2025/2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPENDITURE AS OF 12/21/25	2026/2027 DEPT/AGENCY REQUEST		
PERSONNEL COSTS								
51110	ADMINISTRATION	162,128	226,823	\$ (20,077.00)	\$ 93,145.26	\$ 306,678.00	\$ 80,055.00	35%
51120	INSPECTION	87,258	87,983	\$ -	\$ 43,536.59	\$ 90,384.00	\$ 2,401.00	3%
51210	CLERICAL/TECHNICAL	171,285	171,720	\$ -	\$ 78,339.81	\$ 173,240.00	\$ 1,520.00	1%
51240	EDUCATION INCENTIVE	7,490	11,880	\$ -	\$ 7,240.00	\$ 11,490.00	\$ (390.00)	-3%
51410	FULL TIME FIRE FIGHTING	1,359,664	1,436,511	\$ 146,760.00	\$ 722,239.77	\$ 1,787,580.00	\$ 351,069.00	24%
51411	INCENTIVE PROGRAM STIPENDS	26,982	40,000	\$ -	\$ 6,659.00	\$ 35,000.00	\$ (6,284.00)	-5%
51412	PART TIME FIRE FIGHTING	142,269	136,129	\$ (35,800.00)	\$ 65,049.00	\$ 129,845.00	\$ (5,000.00)	-13%
51810	OVERTIME	80,827	123,129	\$ 210,000.00	\$ 123,145.14	\$ 258,289.00	\$ 135,160.00	110%
51812	FIRE INSPECTOR(S) OVERTIME	4,031	6,000	\$ -	\$ 4,551.21	\$ 8,500.00	\$ 2,500.00	42%
51820	REPLACEMENT OVERTIME	176,942	200,000	\$ (200,000.00)	\$ -	\$ -	\$ (200,000.00)	-100%
51830	TRAINING OVERTIME	18,017	10,000	\$ (10,000.00)	\$ -	\$ -	\$ (10,000.00)	-100%
51920	FICA	151,404	187,058	\$ -	\$ 84,137.35	\$ 213,910.00	\$ 26,852.00	14%
SUBTOTAL		2,388,277	2,637,233	91,083	1,228,043	\$ 3,015,116.00	\$ 377,883.00	14%
SERVICES							\$ -	
52010	ADVERTISING	738	400	\$ -	364.4	\$ 400.00	\$ -	0%
52020	POSTAGE	85	250	\$ -	16.87	\$ 250.00	\$ -	0%
52030	PROFESSIONAL FEES	1,769	2,500	\$ -	263.72	\$ 2,825.00	\$ 325.00	13%
52040	SERV. CONT & REPAIRS	16,230	23,437	\$ -	14,264	\$ 48,230.00	\$ 24,793.00	106%
52050	DUES, CONFERENCES & EDUC.	17,040	38,418	\$ -	18,111	\$ 53,122.00	\$ 14,704.00	38%
52060	PRINTING	17	100	\$ -	9.55	\$ 1,000.00	\$ 900.00	900%
52070	REIMBURSABLE EXPENSE	246	1,000	\$ -	294.98	\$ 1,000.00	\$ -	0%
52080	TELEPHONE	31,121	29,500	\$ -	9,720	\$ 24,500.00	\$ (5,000.00)	-17%
52290	PUBLIC SAFETY AWARENESS	2,911	4,000	\$ -	1,961	\$ 4,000.00	\$ -	0%
52305	OSHA COMPLIANCE	1,450	1,800	\$ -	173.12	\$ -	\$ (1,800.00)	-100%
52310	EXAMINATIONS	11,756	12,254	\$ 2,300.00	7,328	\$ 38,735.00	\$ 26,481.00	216%
52320	RENTAL OF HYDRANTS	540,950	579,000	\$ (12,500.00)	141,625	\$ 540,950.00	\$ (38,050.00)	-7%
52370	CLOTHING ALLOWANCE	23,150	21,525	\$ 4,462.84	7,916	\$ 32,800.00	\$ 11,275.00	52%
52371	FIRE POLICE	902	750	\$ -	0	\$ 750.00	\$ -	0%
52372	INSURANCE	147,535	160,750	\$ (5,290.00)	139,383	\$ 147,500.00	\$ (13,250.00)	-8%
52373	LP GAS	2,884	4,600	\$ -	608	\$ 4,000.00	\$ (600.00)	-13%
52374	CABLE TELEVISION	9,589	10,800	\$ -	4,356	\$ 6,000.00	\$ (4,800.00)	-44%
52375	LADDER TESTING & REPAIRS	4,878	6,190	\$ (3,000.00)	3,000	\$ 2,600.00	\$ (3,590.00)	-58%
52376	HYDRAULIC TESTING & REPAIRS	5,620	6,492	\$ -	6,078	\$ 6,492.00	\$ -	0%
52377	BREATHING APPARATUS REPAIRS	8,575	9,800	\$ -	6,117	\$ 8,200.00	\$ (1,600.00)	-16%
52378	BUILDING MAINTENANCE	56,006	81,500	\$ -	15,653	\$ 81,500.00	\$ -	0%
52379	HOSE TESTING AND REPAIRS	10,194	10,108	\$ -	9,502	\$ 10,130.00	\$ 22.00	0%
52387	PUMP TESTING SERVICES	3,250	3,000	\$ -	0	\$ 3,000.00	\$ -	0%
SUBTOTAL		915,607	1,017,674	-14,027	419,143	\$ 1,027,984.00	\$ 10,310.00	1%



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

Continued from Prior Page						\$ -	
						\$ -	
MATERIALS & SUPPLIES						\$ -	
53010	OFFICE SUPPLIES	43	1,000	\$ -	231.15	\$ 1,000.00	0%
53020	OTHER SUPPLIES	9,315	10,000	\$ -	3,466	\$ 10,000.00	0%
53021	CONSUMABLE SUPPLIES	2,198	4,500	\$ -	1,132	\$ 4,500.00	0%
53070	AUTOMOTIVE REPAIRS	131,017	110,000	\$ -	49,720	\$ 110,000.00	0%
53080	AUTOMOTIVE MAINTENANCE	23,131	20,000	\$ -	12,476	\$ 20,000.00	0%
53085	MARINE REPAIRS	2,874	5,000	\$ -	0	\$ 5,000.00	0%
53090	FUELS & LUBRICANTS	37,429	40,815	\$ -	14,498	\$ 40,404.00	(\$ 411.00) -1%
53100	TIRES	14,423	8,000	\$ 3,000.00	12,401	\$ 19,847.00	\$ 11,847.00 148%
53110	COMPUTER SUPPLIES	237	1,000	\$ -	949.94	\$ 1,000.00	\$ - 0%
53111	FF - PROTECTIVE CLOTHING	47,818	35,000	\$ 8,584.00	31,482	\$ 42,000.00	\$ 7,000.00 20%
53112	FIREFIGHTING SUPPLIES	9,090	9,500	\$ -	10094.72	\$ 5,500.00	\$ (4,000.00) -42%
53113	VOLUNTEER RESPONDER AWARDS	1,200	3,500	\$ -	1,500	\$ 3,500.00	\$ - 0%
53114	MEDICAL SUPPLIES	6,884	6,500	\$ -	3,820	\$ 8,000.00	\$ 1,500.00 23%
53115	VOL. FIREFIGHTERS SUPPLIES	189	3,000	\$ -	450	\$ 3,000.00	\$ - 0%
SUBTOTAL		285,848	257,815	11,584	142,222	\$ 273,751.00	\$ 15,936.00 6%
EQUIPMENT						\$ -	
54060	OFFICE EQUIPMENT	420	1,200	0	279.19	\$ 4,200.00	\$ 3,000.00 250%
54202	EQUIPMENT - FIRE INVESTIGATION	785	750	0	702.96	\$ 1,500.00	\$ 750.00 100%
54218	FIREFIGHTER EQUIPMENT	4,507	22,758	0	7,393	\$ 6,300.00	\$ (15,858.00) -70%
54220	RADIO/EMERGENCY LIGHTS	6,826	9,500	0	35	\$ 6,000.00	\$ (3,500.00) -37%
54222	RESCUE TRUCK EQUIPMENT	0	5,500	0	170.51	\$ 5,800.00	\$ 100.00 2%
54226	EQUIPMENT	0	5,700	0	0	\$ 4,167.00	\$ (1,533.00) -27%
SUBTOTAL		12,539	45,408	0	8,581	\$ 28,367.00	\$ (17,041.00) -38%
						\$ -	
DEPARTMENT TOTAL		3,602,472	3,958,130	88,640	1,431,793	\$ 4,345,218.00	\$ 387,088.00 9.78%

Total Budget Offer represents a 9.78% Increase; with the following Series Impacts:

1000 Series: +14% over FY26

2000 Series: +1% over FY26

3000 Series: +6% over FY26

4000 Series: -(38%) under FY26



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

Service Demand Indicators

Incident Type Report (Summary)

Alarm Date Between (07/01/2024) and (06/30/2025)

Incident Count by Service District FY2025

	District 1 Jordan	District 2 Quaker Hill	District 3 Goshen	District 4 Oswegatchie	District 5 Cohanzie
Fire, Hazards, & Service	356	107	128	154	270
EMS & Rescue	703	177	240	390	413
Total	1059	284	368	544	683

Incident Count Unit Utilization Breakdown FY2025

Unit	Total	Out of District
Engine 11	1310	479
Engine 21	143	22
Engine 31	375	51
Engine 32	31	1
Engine 41	152	83
Engine 42	501	201
Engine 51	1012	432
Truck 15	479	274
Truck 25	49	18
Truck 55	*****	***
Rescue 57	140	65
Brush 23	6	
Brush 43	12	
Brush 53	11	
Marine 93	13	



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

Itemized Incident Count Page 7 & 8

Incident Description	Count	% of All
Fire, other	2	0.07%
Building fire	20	0.67%
Fires in structure other than in a building	2	0.07%
Cooking fire, confined to container	4	0.13%
Chimney or flue fire, confined to chimney or flue	2	0.07%
Fuel burner/boiler malfunction, fire confined	1	0.03%
Trash or rubbish fire, contained	1	0.03%
Passenger vehicle fire	5	0.17%
Road freight or transport vehicle fire	1	0.03%
Natural vegetation fire, other	2	0.07%
Forest, woods or wildland fire	8	0.27%
Brush or brush-and-grass mixture fire	13	0.43%
Grass fire	1	0.03%
Outside rubbish fire, other	1	0.03%
Outside rubbish, trash or waste fire	3	0.10%
Outside equipment fire	2	0.07%
Outside gas or vapor combustion explosion	1	0.03%
	69	2.30%
2 Overpressure Rupture, Explosion		
Excessive heat, scorch burns with no ignition	10	0.33%
3 Rescue & Emergency Medical Service Incident		
Medical assist, assist EMS crew	30	1.00%
Emergency medical service incident, other	1	0.03%
EMS call, excluding vehicle accident with injury	1,735	57.72%
Motor vehicle accident with injuries	119	3.96%
Motor vehicle/pedestrian accident (MV Ped)	3	0.10%
Motor vehicle accident with no injuries.	23	0.77%
Search for person on land	2	0.07%
Search for person in water	2	0.07%
Extrication, rescue, other	2	0.07%
Extrication of victim(s) from building/structure	1	0.03%
Extrication of victim(s) from vehicle	2	0.07%
Removal of victim(s) from stalled elevator	3	0.10%
Confined space rescue	1	0.03%
Extrication of victim(s) from machinery	2	0.07%
Watercraft rescue	4	0.13%
	1,930	64.20%
4 Hazardous Condition (No Fire)		
Hazardous condition, other	1	0.03%
Combustible/flammable gas/liquid condition, other	3	0.10%
Gasoline or other flammable liquid spill	6	0.20%
Gas leak (natural gas or LPG)	15	0.50%
Oil or other combustible liquid spill	5	0.17%
Chemical spill or leak	2	0.07%
Refrigeration leak	1	0.03%
Carbon monoxide incident	12	0.40%
Electrical wiring/equipment problem, other	19	0.63%
Heat from short circuit (wiring), defective/worn	2	0.07%
Overheated motor	3	0.10%
Power line down	30	1.00%
Arcing, shorted electrical equipment	10	0.33%
Biological hazard, confirmed or suspected	1	0.03%
Building or structure weakened or collapsed	1	0.03%



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

Vehicle accident, general cleanup	12	0.40%
	123	4.09%

5 Service Call

Service Call, other	4	0.13%
Person in distress, other	1	0.03%
Lock-out	7	0.23%
Ring or jewelry removal	2	0.07%
Water problem, other	3	0.10%
Water evacuation	8	0.27%
Water or steam leak	6	0.20%
Smoke or odor removal	4	0.13%
Animal rescue	1	0.03%
Public service assistance, other	16	0.53%
Assist police or other governmental agency	4	0.13%
Public service	37	1.23%
Assist invalid	55	1.83%
Defective elevator, no occupants	1	0.03%
Unauthorized burning	48	1.60%
Cover assignment, standby, moveup	6	0.20%
	203	6.75%

6 Good Intent Call

Good intent call, other	81	2.69%
Dispatched & canceled en route	91	3.03%
No incident found on arrival at dispatch address	113	3.76%
Authorized controlled burning	7	0.23%
Vicinity alarm (incident in other location)	1	0.03%
Steam, other gas mistaken for smoke, other	3	0.10%
Smoke scare, odor of smoke	27	0.90%
Steam, vapor, fog or dust thought to be smoke	2	0.07%
EMS call, party transported by non-fire agency	1	0.03%
HazMat release investigation w/no HazMat	32	1.06%
	358	11.91%

7 False Alarm & False Call

False alarm or false call, other	7	0.23%
Malicious, mischievous false call, other	1	0.03%
Central station, malicious false alarm	3	0.10%
Local alarm system, malicious false alarm	1	0.03%
System malfunction, other	2	0.07%
Smoke detector activation due to malfunction	38	1.26%
Heat detector activation due to malfunction	6	0.20%
Alarm system sounded due to malfunction	15	0.50%
CO detector activation due to malfunction	7	0.23%
Unintentional transmission of alarm, other	11	0.37%
Sprinkler activation, no fire - unintentional	5	0.17%
Extinguishing system activation	1	0.03%
Smoke detector activation, no fire - unintentional	123	4.09%
Detector activation, no fire - unintentional	40	1.33%
Alarm system activation, no fire - unintentional	38	1.26%
Carbon monoxide detector activation, no CO	14	0.47%

8 Severe Weather & Natural Disaster

Lightning strike (no fire)	1.0	0.03%
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WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

PROGRAM AND SERVICE FEE ASSESMENTS

SERVICES:	Minimum	Maximum
Explosive Permit:	\$60.00	\$60.00
Burn Permit:	\$25.00	\$25.00

PLAN REVIEW:	Minimum	Maximum
Building	\$100.00	\$6000.00
Alarm System:	\$100.00	\$3000.00
Sprinkler System:	\$100.00	\$2800.00

INSPECTIONS:	Minimum	Maximum
Initial Fee:	\$25.00	\$250.00
Renewal Fee:	\$0.00	\$200.00

PROPOSED GENERAL FUND REVENUE				
LINE	FY24 ACTUAL	FY25 ACTUAL	FY26 YTD	FY PROPOSED
INSPECTION FEES	\$ 5,250.00	\$ 4,475.00	\$ 2,100.00	\$ 5,000.00
PLAN REVIEW FEES	\$ 4,250.00	\$ 12,790.00	\$ 5,465.00	\$ 12,000.00
BURNING PERMIT	\$ 600.00	\$ 600.00	\$ 200.00	\$ 600.00
EXPLOSIVE PERMIT	\$ -	\$ 120.00	\$ -	\$ 120.00
FREEDOM OF INFORMATION	\$ 5.00	\$ 5.00	\$ 5.00	\$ -
TOTALS	\$ 10,105.00	\$ 17,990.00	\$ 7,770.00	\$ 17,720.00

PROPOSED SPECIAL REVENUE				
LINE	FY24 ACTUAL	FY25 ACTUAL	FY26 YTD	FY PROPOSED
AFG	\$ -	\$ -	\$ -	\$ -
SAFER	\$ -	\$ -	\$ -	\$ -
FP&S	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -
MISC	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ -	\$ -	\$ -	\$ -



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

INVENTORY UPDATE

EQUIPMENT AND VEHICLES IN EXCESS OF \$5,000

Budgeted Acquisition- January 1, 2025 through January 1, 2026

Description of Item	Date of Purchase	Estimated Cost	Location
Ford Explorer AWD	10/2025	\$49,450	Public Safety Bldg.
Tech Rescue Tripod	6/2025	\$5,276	Rescue Squad
Onan Backup Generator	1/2025	\$56,000	Station 5-Cohanzie



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

1000 PERSONNEL



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

1000 Series Personnel – Executive Summary and FY27 Outlook

Personnel remains the most critical component of any emergency services budget. As an organization, we remain committed to supporting necessary growth in a manner that maximizes return on public investment.

In FY26, a combination of streamlining efforts, personnel redeployment, and additional appropriations enabled the successful transition of a third station to 24-hour staffing and increased on-duty shift strength to seven (7) personnel.

FY27 reflects continued commitment to strategic organizational advancement and growth.

Key initiatives include:

- Increased focus: Professional development & exploration of expanded Supervisory Roles.*
- Expanding the deployment of part-time firefighters at Station 2 – Quaker Hill*
- The introduction of a second administrative officer is expected to significantly improve departmental responsiveness, training standards, professional development, vendor coordination, regulatory compliance, internal communication, and overall workflow.*

52010 Administration Line Review and FY27 Outlook

FY27 secures funding for critical expansion of Administrative Staff, through the addition of the Assistant Chief Position. This position was established in 2021; and the department is proud to secure funding for it. Initial Budget Impact was offset by over 20% through administrative and FICA savings from FY26 Director Appropriated Amount.

52020 Overtime Line Review and FY27 Outlook

The Overtime Line reflects both regularly scheduled overtime, as well as replacement of full-time shift vacancies caused by Sick, Injury, and Vacation.

Firefighters work a FLSA-Public Safety 56 hour week. FLSA mandates that hours worked beyond 53 per week receive overtime pay. This line also includes this built in three hours of scheduled overtime.

With the focus of the department shifting to Full-Time Staffing the internal tracking of Replacement and Coverage began mid-year FY26 these allocations will remain a fluid and moving target throughout the continued growth of the department.



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

1000 SERIES PERSONNEL

10123-51110 Administration

Salary, longevity, and sick incentives for positions are shown in FY27 Personnel Worksheet.

Position	Representation	Wage Increase
Director of Fire Service	NUMP	2.5%
Assistant Fire Chief	NUMP	
Fire Marshal	NUMP	2.5%

Expended FY25	\$162,128	Expended FY24	\$195,881	Expended FY23	\$234,206
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FY27 Total Administration: \$306,878

10123-51120 Inspection/Prevention

Position	Representation	Wage Increase
Inspector	IAFF 4629	2.75%

Expended FY25	\$82,257	Expended FY24	\$84,047	Expended FY23	\$79,291
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FY27 Total Inspection/Prevention: \$90,384

10123-51210 Clerical/Technical

Position	Representation	Wage Increase
Office Coordinator	1303-037	TBD
F/T Clerk Typist	1303-037	TBD
Life Safety Educator	NUMP	2.5%

Expended FY25	\$171,285	Expended FY24	\$167,626	Expended FY23	\$151,198
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FY27 Total- Clerical/Technical: \$173,240

10123-51240 Educational Stipend

Contractual Obligation for Professional Education Support and College Education Incentive for employees hired prior to 2010. Post-2010 employees are compensated for Fire Instructor I, Fire Officer I, and Incident Safety Officer.

Expended FY25	\$7,490	Expended FY24	\$8,240	Expended FY23	\$12,400
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FY27 Total- Educational Incentive: \$11,490



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-51410 Firefighting-Full Time

Position	Number	Representation	Increase
Firefighter-FT	21	IAFF 4629	2.75%
Captain	3	IAFF-4629	2.75%
Expended FY25	\$1,359,665	Expended FY24	\$1,224,766
Expended FY23	\$1,129,655	FY27 Total-Firefighting-Full Time: \$1,787,580	

10123-51411 Volunteer Incentive Program

Pay per Call Stipend to compensate Volunteer Members for Active Participation as adopted in Town Charter Section 2.36.080.

Expended FY25	\$26,962	Expended FY24	\$30,903	Expended FY23	\$34,873
FY27 Total-Volunteer Incentive Program \$35,000					

10123-51412 Firefighting-Part-Time

These salaries are in conformance with the Season/Occasional Wage Schedule approval effective May 2022 allowing part time firefighters to work up to twenty five hours a week.

Position	Number	Representation	Increase
Firefighter-PT	6	None	
Expended FY25	\$142,269	Expended FY24	\$153,912
Expended FY23	\$223,082	FY27 Total-Firefighting-Part Time: \$129,845	

10123-51810 Overtime

The Overtime Line reflects replacement of full-time shift vacancies caused by Sick, Injury, and Vacation. Firefighters work a FLSA-Public Safety 56 hour week. FLSA mandates that hours worked beyond 53 per week receive overtime pay. This line also includes this adjusted three hours of scheduled overtime.

Expended FY25	\$80,827	Expended FY24	\$259,349	Expended FY23	\$263,815
FY27 Total-Overtime: \$258,289					



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-51812 Inspector Overtime

After-hours duties for fire investigations, overflow and off hour's inspections, firework inspections, and other support functions, etc.

Expended FY25	\$4,032	Expended FY24	\$0	Expended FY23	\$0
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FY27 Total-Inspector Overtime: \$8,500

10123-51820 Replacement Overtime

Replacement of shift vacancies due to vacation, sick, personal, jury duty, or bereavement leave to maintain manpower levels. No longer separating.

Expended FY25	\$176,943	Expended FY24	\$0	Expended FY23	\$0
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FY27 Total-Replacement Overtime: \$0

10123-51830 Training Overtime

Contractually Obligated Overtime to cover training classes during non-shift hours.
No longer separating.

Expended FY25	\$18,017	Expended FY24	\$0	Expended FY23	\$0
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FY27 Total-Training Overtime: \$0

10123-51920 FICA

Required FICA contribution equivalent to 7.65% of cumulative 51000 series.

Expended FY25	\$160,294	Expended FY24	\$151,404	Expended FY23	\$150,110
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FY27 Total-FICA: \$213,910



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

Personnel And Category Worksheet Five Year

Category	Class	FY23	FY24	FY25	FY26	FY27
Director	NUMP	1	1	1	1	1
Asst Chief	NUMP	0	0	0	0	1
Fire Marshal	NUMP	1	1	1	1	1
Fire Inspector	FF-CBA	1	1	1	1	1
Office Coord I	AS-10	1	1	1	1	1
Clerk/Typist III	AS-6	1	1	1	1	1
Life Safety Educ.	MP-3	1	1	1	1	1
Firefighter-FT	FF-CBA	8	10	12	15	18
Firefighter-PT	PT	20	15	9	7	6
Fire Captain	FF-CBA	0	3	3	3	3
Total Categories		7	7	7	7	8
Total Employees		34	34	30	31	34

Fringe Benefits Personnel Worksheet *See Note*

POSITION	QUANTITY	CLOTHING ALLOWANCE	TOTAL
51110-Administration			
Director	1	\$ 1,000.00	\$ 1,000.00
Fire Marshal	1	\$ 1,000.00	\$ 1,000.00
51120-Inspection			
Fire Inspector	1	\$ 1,050.00	\$ 1,050.00
51210-Clerical/Technical			
Public Safety Educ.	1	\$ 250.00	\$ 250.00
51410-Firefighting			
Captain	3	\$ 1,050.00	\$ 3,150.00
FF/EMT	15	\$ 1,050.00	\$ 15,750.00
51412-Part Time Firefighting			
Part Time FF/EMT	6	\$ 300.00	\$ 1,800.00
Total Personnel Clothing Allotments			\$24,000.00

Annual allotment worksheet does not include New Hire Initial Outfitting. New Hires receive a designated initial outfitting in lieu of annual allotments. Reference Line 10123-52370 for details.

Finance Department Note:

FIRE DEPT CLOTHING IS UNIFORM PURCHASE OR REIMBURSEMENT - NOT A TAXABLE FRINGE BENEFIT



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

DATE OF HIRE	EMPLOYEE	HOURS WORKED/ WEEK	HOURLY RATE FY21	SALARY FY26	LONGEVITY FY26	SALARY FY27	LONGEVITY FY27	TOTAL EMPLOYEE SALARY	PAYROLL TAXES (F.I.C.A.)
5110 - ADMINISTRATION									
05/19/2025	Director	40	N/A	110,422.84	N/A	113,183.41	N/A	113,183.41	8,658.53
VACANT	Assistant Fire Chief	40	N/A	0.00	N/A	94,999.82	N/A	94,999.82	7,267.49
06/19/2008	Fire Marshal	40	N/A	94,899.15	1,423.49	97,271.62	1,423.49	98,695.11	7,550.18
	TOTALS			205,321.98	1,423.49	305,454.86	1,423.49	306,878.34	23,476.19
		*add longevity		206,745.47					
51120 - INSPECTION									
09/19/2005	Fire Inspector	40	\$ 43.0000	87,382.80	600.00	89,784.00	600.00	90,384.00	6,914.38
	TOTALS			87,382.80	600.00	89,784.00	600.00	90,384.00	6,914.38
		*add longevity		87,982.80					
51210 - CLERICAL/TECHNICAL									
08/12/2017	Clerk/Typist III	35	\$ 29.7432	54,340.83	N/A	54,340.83	250.00	54,590.83	4,176.20
04/11/2005	Office Coordinator I	35	\$ 36.1530	66,051.53	500.00	66,051.53	500.00	66,551.53	5,081.18
01/26/2009	Community Safety Educator - 62.5%	25	N/A	50,076.00	751.14	51,327.80	763.82	52,091.62	3,985.48
	TOTALS			170,468.36	1,251.14	171,720.26	1,519.82	173,240.17	13,252.87
		*add longevity		171,719.50					
51240 - EDUCATION INCENTIVE									
	Tuition Reimbursement		N/A	5,000.00	N/A	5,000.00	N/A	5,000.00	N/A
	College Education Stipend		N/A	1,240.00	N/A	1,240.00	N/A	1,240.00	94.86
	Certificate Stipend		N/A	5,250.00	N/A	5,250.00	N/A	5,250.00	401.63
	TOTALS			11,490.00	0.00	11,490.00	0.00	11,490.00	496.49
51410 - FULL TIME FIRE FIGHTING									
09/10/2001	Captain	53	\$ 43.1600	116,197.20	600.00	118,406.46	600.00	120,006.46	9,180.43
02/11/2004	Captain	53	\$ 43.1600	116,197.20	600.00	118,406.46	600.00	120,006.46	9,180.43
08/14/2018	Captain	53	\$ 31.6325	83,834.36	N/A	87,514.55	N/A	87,514.55	6,634.86
10/21/2025	FT-Firefighter	53	\$ 26.2783	46,919.84	450.00	72,701.58	450.00	73,151.58	5,596.10
06/02/2025	FT-Firefighter	53	\$ 26.4300	63,720.23	N/A	73,287.23	N/A	73,287.23	5,606.47
10/23/2023	FT-Firefighter	53	\$ 27.6216	12,550.85	N/A	16,417.84	N/A	16,417.84	1,284.36
01/31/2023	FT-Firefighter	53	\$ 27.7779	12,357.88	N/A	16,850.32	N/A	16,850.32	1,284.36
12/23/2024	FT-Firefighter	53	\$ 26.8339	10,488.20	N/A	14,238.69	N/A	14,238.69	1,109.26
08/02/2021	FT-Firefighter	53	\$ 28.7600	17,437.13	N/A	19,567.42	N/A	19,567.42	1,519.31
03/10/2025	FT-Firefighter	53	\$ 26.6948	10,120.31	N/A	13,853.31	N/A	13,853.31	1,084.82
06/02/2025	FT-Firefighter	53	\$ 26.5431	69,720.23	N/A	73,434.15	N/A	73,434.15	5,617.71
08/08/2024	FT-Firefighter	53	\$ 27.0741	11,158.00	N/A	14,903.31	N/A	14,903.31	1,159.10
02/15/2022	FT-Firefighter	53	\$ 28.5200	15,611.50	N/A	18,903.43	N/A	18,903.43	1,463.11
01/03/2011	FT-Firefighter	53	\$ 32.9300	88,669.53	N/A	91,104.14	N/A	91,104.14	7,139.47
02/15/2022	FT-Firefighter	53	\$ 28.5200	15,611.50	N/A	18,903.43	N/A	18,903.43	1,463.11
07/15/2019	FT-Firefighter	53	\$ 29.5300	19,678.08	N/A	21,866.36	N/A	21,866.36	1,718.81
07/24/2023	FT-Firefighter	53	\$ 27.7903	12,391.81	N/A	16,866.36	N/A	16,866.36	1,284.36
07/17/2023	FT-Firefighter	53	\$ 27.8039	13,025.73	N/A	16,922.40	N/A	16,922.40	1,284.36
07/15/2019	FT-Firefighter	53	\$ 29.5300	19,678.08	N/A	21,866.36	N/A	21,866.36	1,718.81
VACANT	FT-Firefighter 'NEW' FY26 (1/15/26)	53	\$ 26.1413	32,257.33	N/A	32,322.63	N/A	32,322.63	2,532.68
VACANT	FT-Firefighter 'NEW' FY26 (1/15/26)	53	\$ 26.1413	32,257.33	N/A	32,322.63	N/A	32,322.63	2,532.68
VACANT	FT-Firefighter 'NEW' FY27 Recruit Feb.	53	\$ 25.8400	0.00	N/A	24,418.80	N/A	24,418.80	1,868.04
VACANT	FT-Firefighter 'NEW' FY27 Recruit Feb.	53	\$ 25.8400	0.00	N/A	24,418.80	N/A	24,418.80	1,868.04
VACANT	FT-Firefighter 'NEW' FY27 Recruit Feb.	53	\$ 25.8400	0.00	N/A	24,418.80	N/A	24,418.80	1,868.04
	TOTALS			1,547,081.65	1,650.00	1,785,929.93	1,650.00	1,787,579.93	136,749.93
		*add longevity		1,548,731.65					
51412 PART TIME FIRE FIGHTING									
04/17/2023	FFPT -Fire Fighter part time	16	\$ -	16,704.00	N/A	0.00	N/A	0.00	0.00
08/06/1987	FFPT -Fire Fighter part time	16	\$ 21.5517	24,596.64	N/A	18,000.00	N/A	18,000.00	1,377.00
09/10/1995	FFPT -Fire Fighter part time	16	\$ 22.5635	24,596.64	N/A	18,845.00	N/A	18,845.00	1,441.64
01/04/2018	FFPT -Fire Fighter part time	16	\$ 25.0000	20,880.00	N/A	20,880.00	N/A	20,880.00	1,597.32
12/18/1993	FFPT -Fire Fighter part time	16	\$ 29.4500	24,596.64	N/A	24,596.64	N/A	24,596.64	1,881.64
06/30/1982	FFPT -Fire Fighter part time	16	\$ 29.4500	24,596.64	N/A	24,596.64	N/A	24,596.64	1,881.64
10/01/2012	FFPT -Fire Fighter part time	16	\$ 27.4500	22,926.24	N/A	22,926.24	N/A	22,926.24	1,753.86
	TOTALS			158,896.80	0.00	129,844.52	0.00	129,844.52	9,333.11
51411 - INCENTIVE PROGRAM STIPENDS									
	VOLUNTEER FF		STIPEND	40,000.00	N/A	35,000.00	N/A	35,000.00	2,677.50
	TOTALS			40,000.00	0.00	35,000.00	0.00	35,000.00	2,677.50
51810 - OVE *includes 51820 & 51830 (no longer separating out)									
				251,376.44	N/A	258,283.29	N/A	258,283.29	19,758.13
51812 - FIRE INSPECTOR OVERTIME									
				10,828.74	N/A	8,500.00	N/A	8,500.00	650.25
51820 - REPLACEMENT OVERTIME									
				0.00	N/A	0.00	N/A	0.00	0.00
51830 - TRAINING OVERTIME									
				0.00	N/A	0.00	N/A	0.00	0.00
	TOTALS			262,205.18	0.00	266,783.29	0.00	266,783.29	20,408.38
TOTALS		FY26 FICA	\$ 190,314.51	2,487,771.40	4,924.63	2,796,012.85	5,193.41	2,801,206.25	213,903.84
BUDGET TOTAL W/F.I.C.A				2,678,085.91				3,015,116.10	



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

Personnel Deployment

Personnel Deployment: As of Year End FY26

Station #1 "*Jordan*": Full-Time

Station #4 "*Oswegatchie*": Full-Time

Station #5 "*Cohanzie*": Full-Time

Satellite Station #2 "*Quaker Hill*": 16 Man Hours Per Week Part-Time and On-Call

Satellite Station #3 "*Goshen*": 8 Man Hours Per Week Part-Time and On-Call

Total Strength On-Duty Full Time: *Seven (7)*

Proposed Personnel Deployment: By Year End FY27

Station #1 "*Jordan*": Full-Time

Station #4 "*Oswegatchie*": Full-Time

Station #5 "*Cohanzie*": Full-Time

Satellite Station #2 "*Quaker Hill*": 80 Man Hours Per Week Part Time and On-Call

Satellite Station #3 "*Goshen*": 16 Man Hours Per Week Part-Time and On-Call

Total Strength On-Duty Full-Time: *Eight (8)*



2000 SERVICES



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

2000 Series Services Executive Summary and FY27 Outlooks

Fire departments rely on extensive outside vendor services, independent testing, and third-party certification. This need is amplified when managing privately owned structures that depend on external vendors for repair and upkeep. For FY27, significant restructuring and reallocation within the budget are intended to increase clarity, transparency, and consistency in operations.

A number of fixed service costs were previously blended with variable repair costs, complicating fiscal forecasting and reducing financial confidence. Major emphasis has been placed on separating fixed and variable costs (e.g., maintenance vs. repair). This transition will provide greater flexibility, ensure essential services are consistently funded, and create more predictable operations with reduced reliance on transfers and more accurate year-end accounting.

52020 Training Line Review and FY27 Outlook

A review of prior fiscal years shows that favorable year-end balances and outbound transfers have frequently been associated with account 52050. This reactive posture has contributed to underperformance in 52020 Training; hindering professional development efforts.

Beginning in FY27, training costs will shift toward a performance-based budgeting model. This approach emphasizes planned investments in professional development and aligns expenditures with strategic outcomes. The addition of aforementioned management personnel is expected to drive consistent improvements in program performance and budget execution.

FY27's budget proudly secures funding to support three enrollments in the February Connecticut Fire Academy Recruit Program. A national leader in training and recruit development, the CFA remains the standard-bearer for Connecticut's professional fire service. Its 14-week residency program produces fully prepared, "turnkey" firefighters with a level of discipline, proficiency, and operational readiness that exceeds what local programs can provide.

Dues/Subscriptions FY27 includes the cost of new code-book sets, updated every three years with new building and fire code adoptions. This periodic impact was offset by eliminating several non-essential association dues and conferences.

52378 – Building Line Review and FY27 Outlook

This function encompasses routine upkeep, corrective repairs, and updates to physical structures and building systems. It includes expenditures for labor, materials, non-recurring contract services, and equipment necessary to maintain facility functionality. The transfer of the Oswegatchie Fire Station to Town Assets, along with reallocating several items to more specific lines, has increased available funding for building upkeep. An initial goal of reaching 2% of Assessed Asset Value was surpassed, achieving 2.35%.

Many services previously blended across other lines—particularly Building Maintenance & Repair—have now been itemized into Service Contracts to account for fixed costs. This improves clarity in 10123-52040 and enhances the department's ability to plan for small-scale repairs and periodic updates in 10123-52378 with less dependence on Capital Expenditures.



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-52372 Insurance – Fire Companies Line Review and FY27 Outlook

Significant savings were achieved in FY26 through auditing and transferring coverages while increasing agreed values on apparatus to better align with current market conditions. This allowed the department to combat and offset expected market increases.

10123-52080 Telephone Line Review and FY27 Outlook

Internal audits conducted in FY26 helped offset rate increases. Redundant POTS lines and non-essential services were eliminated. Data service for in-apparatus MDTs and inspection tablets was also reviewed and transitioned to a rate-pay plan, yielding substantial savings.

10123-52377 Breathing Apparatus Testing Line Review and FY27 Outlook

Restructured for FY27, this line supports annual testing and inspection of all respiratory-hazard equipment, including SCBA flow testing, Confined Space SABA systems, compressor maintenance, quarterly air testing/meter calibration, and fit-testing calibration. It also covers five-year hydrostatic testing of air cylinders as applicable.

10123-52379 Fire Hose & Appliance Testing Line Review and FY27 Outlook

Funds annual independent inspection, testing, and certification of fire hose. FY26 acquisition of flow-testing equipment now allows in-house testing of nozzles and appliances.

10123-52374 Cable Television Line Review and FY27 Outlook

Marked reduction due to the elimination of non-essential services.

10123-52392 Generator Maintenance/Repairs Line Review & FY27 Outlook

Consolidated into Line 52040 Service Contracts. Repairs to be funded via 52378.



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

2000 SERIES-SERVICES

10123-52010 Advertising

Covers the legal obligation for Capital Improvement Project Bids. Standard Bid rates are approximately \$350.

Expended FY25	\$738	Expended FY24	\$0	Expended FY23	\$0
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FY27 Total Advertising: \$400

10123-52020 Postage:

Covers physical mailings and bulk packages.

Expended FY25	\$85	Expended FY24	\$82	Expended FY23	\$324
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FY27 Total- Postage: \$250

10123-52030 Professional Fees

Covers Background Checks for personnel performed in conjunction with Human Resources. Accounts for 10 background checks at a rate of \$62.50. This line also includes Psychological Exams now performed on entry level members. Psychological Examination (4) @ \$550.

Expended FY25	\$1,769	Expended FY24	\$1,732	Expended FY23	\$2,556
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FY27 Total- Professional Fees: \$2,825



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-52040 Service Contracts and Repairs

Regular Maintenance Contracts and Vendor Services not accounted for in other specialized lines.

Service Location	Annual Cost
ANNUAL OFFICE SERVICES	
Copier Lease	\$1,890.00
Copy Usage .0065 pp	\$390.00
Total Office Services	\$2,280.00
ANNUAL BUILDING SERVICES	
Sprinkler Inspection	\$7,615.00
Fire Alarm Testing	\$7,500.00
Fire Alarm Monitoring	\$2,500.00
Boiler Inspection State of CT	\$500.00
Kitchen Hood Inspections	\$600.00
Vehicle Exhaust PM Plan Plymovent	\$3,935.00
HVAC PM Plan Spring and Fall	\$11,595.00
Generator PM Plan	\$2,500.00
Overhead Door PM Plan	\$4,345.00
Pest Control Plan	\$4,860.00
Total Building Services	\$45,950
TOTAL SERVICE CONTRACTS & REPAIR	\$48,230.00

Expended FY25	\$17,040	Expended FY24	\$16,320	Expended FY23	\$10,607
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FY27 Total- Service Contracts: \$48,230



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-52050 Association Dues/Conferences/Education

Utilized for the various trade organizations, publications, conferences, and educational expenses that keep the fire department current on trends, codes, and best practices in the industry.

SUBSCRIPTIONS	
NFPA Code Service Subscription	\$1,778.00
NFPA & Inter. Code Council Code Sets x 1	\$2,369.00
<i>Total Subscriptions</i>	<i>\$4,147.00</i>
MATERIALS & MANUALS	
Class Books, Publications, and Materials	\$1,000.00
<i>Total Books and Materials</i>	<i>\$,1000.00</i>
DUES	
National Fire Protection Association	\$225.00
International Code Council	\$170.00
Connecticut Fire Marshals Association	\$50.00
Connecticut Fire Chiefs Association	\$60.00
Connecticut State Firefighters Association	\$90.00
New London County Fire Chiefs Association	\$85.00
New London County Fire Marshals Assoc.	\$40.00
New England Association of Fire Marshals	\$50.00
International Association of Arson Investigators	\$200.00
International Assoc. of Arson Investigators-CT	\$40.00
<i>Total Dues:</i>	<i>\$1,010.00</i>

Training Program Tuitions			
	Quantity:	Price:	Total:
Entry Level Training Feb. Recruit Academy	3	\$8,685	\$26,055
Entry Level Training FF 1&2	2	\$1,200	\$2,400
Pump Operator (Contract)	7	\$450	\$3,150
Aerial Operator (Contract)	7	\$450	\$3,150
Rescue Technician- <i>Vehicle</i>	3	\$550	\$1,650
Rescue Technician- <i>Rope</i>	3	\$600	\$1,800
Recue Technician- <i>Confined Space</i>	3	\$600	\$1,800
Fire Instructor I	3	\$430	\$1,290
Fire Officer I	3	\$440	\$1,320
Hazmat Refresher Course	3	\$1,450	\$4,350
TOTAL Program Tuitions			\$46,965

Expended FY25	\$23,664	Expended FY24	\$29,099	Expended FY23	\$47,958
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FY27 Total- Association Dues/Conferences/Education: \$53,122



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-52060 Printing

Utilized for design & print work through town printer and other large format or vinyl services.

Expended FY25	\$17	Expended FY24	\$54	Expended FY23	\$60
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FY27 Total Printing Expenses = \$1,000

10123-52070 Reimbursable Expenses

Utilized for unexpected out-of-pocket expenses and reimbursement for use of personal vehicles for town business at \$.70 per mile.

Expended FY25	\$246	Expended FY24	\$144	Expended FY23	\$99
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FY27 Total Reimbursable Expenses = \$1000

10123-52080 Telephone

Phone Service at the five fire stations, and administrative office cell phones. As well as mobile data service for the In-Apparatus MDT's and inspection tablets.

Service Location	FY25	FY24	FY23
Admin Cell Phones	\$1,948.00	\$1,958.57	\$2,256.51
Operations Tablets	\$9,175.00	\$9,175.20	\$773.78
Station #1	\$4,211.04	\$3,232.06	\$2,978.31
Station #2	\$4,481.75	\$3,622.42	\$3,618.55
Station #3	\$3,281.08	\$2,592.04	\$2,551.21
Station #4	\$3,713.82	\$2,878.35	\$2,807.67
Station #5	\$4,310.25	\$3,405.12	\$3,351.73
TOTAL	\$31,121.94	\$26,863.76	\$18,337.76

Expended FY25	\$31,121	Expended FY24	\$26,863	Expended FY23	\$18,337
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FY27 Total Telephone/MDT Expenses = \$24,500

10123-52230 Public Safety Awareness

Utilized by the Public Safety Educator for educational and public relations materials used at several community events and public education sessions throughout the year. Also, utilized for marketing, recruitment/retention, and acknowledgement materials.

Expended FY25	\$2,911	Expended FY24	\$1,847	Expended FY23	\$3,479
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FY27 Total Public Safety Awareness = \$4,000



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-52305- OSHA Compliance

Defunded and Consolidated with Examinations.

Expended FY25	\$1,450	Expended FY24	\$0	Expended FY23	\$0
FY27 Total OSHA Compliance =\$0					

10123-52310- Examinations

Utilized for Fire Department Medical Screening Program. Enhanced screening aiming to meet OSHA and NFPA Standards account for significant FY27 increase. All members of the department will now utilize the fire department physician, ensuring consistent and thorough medical screenings.

Baseline Health Exam New Hire: Three (3) @ \$1150 = \$3,450

Annual Health Screenings Firefighter FT/PT/Volunteer: (35) @ \$727 = \$25,445

Annual Health Screenings Volunteer Support: (10) @ \$591 = \$5,910

Bi-Annual Health Assessment Fire Police: (10) @ \$393 = \$3,930

Expended FY25	\$11,756	Expended FY24	\$8,921	Expended FY23	\$8,207
FY27 Total Examinations =\$38,735					

10123-52320 Fire Hydrant and Water System Contract

Rate Pay for utilization and maintenance of water system assets provided by Veolia Water. Includes performance and recording of American Water Works Association M-17 compliant inspections and flow tests.

Expended FY25	\$540,950	Expended FY24	\$540,950	Expended FY23	\$540,950
FY 26-27 Total Fire Hydrants =\$540,950					



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-52370 Uniforms/Clothing Allowance

Utilized for Uniform Outfitting of Employees in accordance with annual contractual obligations. Also makes provisions for incidental replacement, as well as new hire initial outfitting. New Hires receive a full initial outfitting including Dress Uniform, Badges, and Hardware in-lieu of annual allotment during Year One of Employment.

POSITION	QUANTITY	CLOTHING ALLOWANCE	TOTAL
51110-Administration			
Director	1	\$ 1,000.00	\$ 1,000.00
Fire Marshal	1	\$ 1,000.00	\$ 1,000.00
51120-Inspection			
Fire Inspector	1	\$ 1,050.00	\$ 1,050.00
51210-Clerical/Technical			
Public Safety Educ.	1	\$ 250.00	\$ 250.00
51410-Firefighting			
Captain	3	\$ 1,050.00	\$ 3,150.00
FF/EMT	15	\$ 1,050.00	\$ 15,750.00
51412-Part Time Firefighting			
Part Time FF/EMT	6	\$ 300.00	\$ 1,800.00
Total Annual Personnel Clothing Allotments			\$ 24,000.00
New Hire Initial Outfitting	3	\$2,200	\$6,600
Asst Chief Initial Outfitting	1	\$2,200	\$2,200
Total New Hire Initial Outfitting			\$8,800
Damage Replacements, Repair, and Incidentals			\$ 1,000.00
Total Uniform and Clothing			\$32,800

Expended FY25	\$23,510	Expended FY24	\$25,835	Expended FY23	\$20,756
FY27 Total Clothing Allowance = \$32,800					



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-52371 Fire Police

Utilized to outfit and equip volunteer fire police with traffic control & traffic safety equipment.

Expended FY25	\$901	Expended FY24	\$0	Expended FY23	\$575
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FY27 Total Fire Police =\$750

10123-52372 Insurance-Fire Companies

Agreed Value liability, aggregate, and I & M Coverage on private fire station property and expanded coverage for fire apparatus, community events, operations, and equipment.

Expended FY25	\$147,535	Expended FY24	\$146,123	Expended FY23	\$139,269
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FY27 Total Insurance - Fire Companies =\$147,500

10123-52373 LP-Gas

Utilized for propane fuel for kitchen stoves, grills. Sourced through Board of Education Rate Pay Supplier.

Expended FY25	\$2,884	Expended FY24	\$3,659	Expended FY23	\$1,940
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FY27 Total LP-Gas =\$4,000

10123-52374 Cable Television

Basic Cable Television Service provided to the five stations.

Expended FY25	\$9,589	Expended FY24	\$8,661	Expended FY23	\$7,511
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FY27 Total Cable Television =\$6,000

10123-52375 Ladder Testing

Independent Load Testing, Structural Inspection, and Certification of all portable ladders, and aerial devices.

Ground Ladder Testing: 384 ft @ \$2.25 per

Aerial Device Testing: 3 @ \$575 per

Expended FY25	\$4,878	Expended FY24	\$5,573	Expended FY23	\$3,534
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FY27 Total Ladder Testing =\$2,600



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-52376 Hydraulic Equipment

Utilized for annual preventative maintenance and services on hydraulic extrication and forcible entry equipment.

Expended FY25	\$5,620	Expended FY24	\$5,325	Expended FY23	\$0
FY27 Total Hydraulic Tools Testing/Repairs = \$6,492					

10123-52377 Breathing Apparatus Testing

Utilized for the numerous ongoing tests and inspections of all respiratory hazard related equipment to include: Annual Flow Testing of Self Contained Breathing Apparatus, Confined Space SABA System, Annual Maintenance of Refill Compressors, and Quarterly Air Testing, Fit Testing Calibration, and Quarterly Air Meter Calibration. Will also encompass 5-Year Hydrostatic Testing of Air Cylinders as applicable.

Station Refill Compressor Test and Quarterly Samplings: \$2,300

Fit Testing Calibration: \$1,100

SCBA Annual Flow Testing: \$2,300

Quarterly Hazardous Gas & Air Metering Calibration: \$2,500

Expended FY25	\$8,575	Expended FY24	\$5,876	Expended FY23	\$18,938
FY27 Total SCBA Testing/Repairs = \$8,200					

10123-52378 Building Maintenance and Repair

Encompasses routine upkeep, corrective repairs, and preventive maintenance of physical structures and building systems. Expenditures for labor, materials, contract service, and equipment ensuring facilities remain functional and provides for non-capital improvements.

Expended FY25	\$56,006	Expended FY24	\$69,355	Expended FY23	\$81,796
FY27 Total Building Maintenance & Repair = \$81,500					

10123-52379 Fire Hose & Nozzle/Appliance Testing

Utilized for annual independent inspection, testing, and certification of Fire Hose. FY26 purchase of flow-testing equipment will allow in-house testing of nozzles and appliances.

Expended FY25	\$10,194	Expended FY24	\$9,061	Expended FY23	\$8,402
FY27 Total Fire Hose Testing/Repairs = \$10,130					



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-52387 Fire Pump Testing

Utilized for annual independent inspection, testing, and certification of Fire Apparatus Pumps.

(8) Pumping Engines and (2) Pumping Quints 10 @ \$300

Expended FY25	\$3,250	Expended FY24	\$2,100	Expended FY23	\$1,200
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FY27 Total Fire Pump Testing = \$3,000

10123-52392 Emergency Generator Maintenance/Repairs

Defunded and Consolidated to 52040 Service Contracts for clarity and transparency. Station Generator Repairs to be funded from 52378-Building Maintenance And Repair.

Expended FY25	\$18,911	Expended FY24	\$4,104	Expended FY23	\$11,569
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FY27 Total Emergency Generator Maintenance/Repairs= \$0

~~10123-XXXX Equipment Repairs~~ NEW LINE

Developed to allow for bifurcation of regularly scheduled service into dedicated lines for greater transparency and agility in equipment stockpile and repair management.

Expended FY25	\$xxxxx	Expended FY24	\$xxxx	Expended FY23	\$xxxx
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FY27 Total Equipment Repairs=\$10,000



3000

MATERIAL

AND SUPPLY



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

3000 Series Material and Supply Executive Summary and FY27 Outlooks

A wide range of supplies are processed throughout the Fire Department. FY26 began a concentrated effort to centralize supply and equipment at the Public Safety Building as a logistics hub, improving oversight and realigning inventory levels. Mechanical repairs to fleet assets also fall within this series.

10123-53020 Other Supplies Line Review and FY27 Outlook

This line supports janitorial items, paper goods, grounds-keeping materials, and general upkeep supplies. The central-supply strategy implemented through the Public Safety Building Warehouse has reduced small, frequent orders and shifted purchasing toward standardized bulk procurement. This has improved stock levels, responsiveness, and achieved notable reductions in clerical workload.

10123-53070 Auto Repairs Line Review and FY27 Outlook

Increased focus on fleet services oversight has stabilized this line through two quarters. However, fleet management will remain challenging for several years. Level-funding is recommended until attrition-based fleet reduction and replacement progress further.

10123-53080 Auto Maintenance Line Review and FY27 Outlook

A strengthened emphasis on preventative maintenance is both responsible and necessary to maintain vehicle uptime and extend service life, improving overall ROI on apparatus. Routine services include annual DOT inspections, front-end alignments, pump and aerial device servicing, brake inspections, and fluid and filter changes. This line also covers wear-and-tear items such as headlights, wiper blades, bulbs, cleaning materials, and starting batteries.

10123-53100 Tires Line Review and FY27 Outlook

This line, which covers tire replacement, parts, labor, and disposal, was significantly challenged in FY26. Heavy apparatus tires are vendor-supplied, while light-duty vehicle tires are procured and installed through the Town Garage. Recommended service life for heavy-apparatus tires is seven years under normal use. Beginning FY27, heavy-apparatus tires will be sourced at State Bid pricing. Regular alignments funded through Line 53080 will help support service life.

10123-53111 Firefighter Protective Clothing Line Review and FY27 Outlook

FY26 expanded the use of PFAS-limited or PFAS-free materials in protective apparel. Mandated replacement service life is 10 years. For FY27, the department will explore renting turnout gear for new members and recruits in training. This approach aims to stabilize a line that will remain fluid until a predictable replacement cycle is established.



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

3000 SERIES-MATERIAL AND SUPPLY

10123-53010 Office Supplies

General Office Supplies not encompassed in town purchasing collective.

Expended FY25	\$43	Expended FY24	\$668	Expended FY23	\$1,062
FY27 Total Office Supplies =\$1,000					

10123-53020 Other Supplies

Utilized for a broad array of Janitorial Items, Paper Goods, Grounds keeping, and General Upkeep Supplies.

Expended FY25	\$9,315	Expended FY24	\$14,376	Expended FY23	\$10,135
FY27 Total Other Supplies =\$10,000					

10123-53021 Consumable Supplies

Utilized for perishable supplies, single-use, and consumption goods utilized in operations, training, or general replacement. Also provides for smoke detectors provided to at-risk citizens.

Training Supplies: Lumber, Saw Cut-Metal, and Training Smoke Liquid

Batteries: Flashlights, SCBA's, Gas Meters, as well as Battery Operated Power Tools.

Operational Consumables: Biohazard Kits, Body Bags, Oil Absorbent, Haz-mat Pads/Booms

Expended FY25	\$2,199	Expended FY24	\$4,206	Expended FY23	\$5,481
FY27 Total Consumables Supplies =\$4,500					

10123-53070 Auto Repairs

Utilized for Repairs to Apparatus and Staff Vehicles. Funding supports parts, labor, and fees associated with repair. Fire apparatus repairs are vendor sourced. Light Duty vehicle repair service is sourced through Public Works Town Garage.

Expended FY25	\$131,017	Expended FY24	\$128,451	Expended FY23	\$190,637
FY27 Total Auto Repairs =\$110,000					



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-53080 Auto Maintenance

Utilized for maintenance service and upkeep supplies and parts. Preventative maintenance is not only responsible but necessary to maintain vehicle uptimes, and extend overall service life to achieve a greater ROI of Apparatus. Routine services include annual DOT Inspections, Front End Alignments, Pump and Aerial Device Services, Brake Inspections, and Fluid and Filter changes. Line also utilized for wear and upkeep items, i.e. headlights, wiper blades, light bulbs, cleaning materials, and starting batteries.

Expended FY25	\$14,423	Expended FY24	\$33,103	Expended FY23	\$36,055
FY27 Total Automotive Maintenance =\$20,000					

10123-53085 Marine Repairs

Utilized for the maintenance, upkeep, and equipping of marine assets.

Expended FY25	\$2,874	Expended FY24	\$8,181	Expended FY23	\$15,600
FY27 Total Marine Repairs =\$5,000					

10123-53090 Fuels and Lubricants

Road Fuels both gas and diesel are purchased through the town collective. Other propellants and lubricants encompassed in this line are small engine fuels, diesel engine lubricity and emissions additives, marine fuel, shop fluid lubricants, heavy apparatus greases, ladder slide surface lubricants, chain/gear oils, and rescue torch fuels.

3000 Gallons Gasoline @ \$2.0545 = \$6,163.50

12,500 Gallons Diesel @ \$2.7392 = \$34,240

Expended FY25	\$37,429	Expended FY24	\$44,835	Expended FY23	\$41,537
FY27 Total Fuels & Lubricants =\$40,404					



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-53100 Tires

Utilized for Tire Replacement Costs, Parts, Labor, and Disposal. Heavy Apparatus Tires are Vendor Items, Light Duty vehicles are procured and installed through Town Garage. Recommended Service Life is 7 years of normal use for Heavy Apparatus. Allocated amount makes provision for normal replacement as well as emergency service repairs.

Tire Worksheet			
Heavy Apparatus Tire			
Michelin XDN2- 16 Ply State Bid-FY26	\$	662.20	
Light Vehicle Tire			
Firestone Transforce AT- 10ply	\$179.93		
	Count	Unit	Total
Engine Company	6	\$ 662.20	\$ 3,973.20
Scheduled Service Labor	3	\$ 165.00	\$ 495.00
Disposal Per Tire	6	\$ 18.00	\$ 108.00
Total Per Engine Company Replacement			\$ 4,576.20
Ladder Company	10	\$ 662.20	\$ 6,622.00
Scheduled Service Labor	5	\$ 165.00	\$ 825.00
Disposal Per Tire	10	\$ 18.00	\$ 180.00
Total Per Ladder Company Replacement			\$ 7,627.00
Light Vehicle	4	\$ 179.93	\$ 719.72
Mount Balance Disposal	4	\$ 15.00	\$ 60.00
Total Per Light Vehicle Set			\$ 779.72
Engine Company Set	2	\$4,576.20	\$ 9,152.40
Ladder Company Set	1	\$7,627.00	\$ 7,627.00
Light Vehicle Set	1	\$ 779.72	\$ 779.72
Contingency Single/Repair/Road Service			\$2,288.10
			\$19,847.22

Expended FY25	\$14,423	Expended FY24	\$7,731	Expended FY23	\$9,787
FY27 Total Tires = \$19,847					



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-53110 Computer Supplies

Utilized for routine computer accessories and the ongoing upkeep of technology assets.

Expended FY25	\$235	Expended FY24	\$971	Expended FY23	\$610
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FY27 Total Computer Supplies =\$1,000

10123-53111 Firefighter Protective Clothing

Utilized for Turnout Gear, Boots, Helmets, Gloves, & Hoods. Mandated Service Life is 10 yrs.

New Hire Initial Outfitting	3	\$ 5,250.00	\$ 15,750.00
Ongoing Replacement	5	\$ 5,250.00	\$ 26,250.00
Rentals/Piece Replacement			\$ 2,750.00
Total Protective Clothing			\$42,000.00

Expended FY25	\$47,818	Expended FY24	\$34,571	Expended FY23	\$42,728
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FY27 Total Firefighters' Protective Clothing =\$42,000

10123-53112 Firefighting Supplies

Utilized for wear items and operational upkeep items to include Gear Care Chemicals, Power Saw Chains and Blades, Hose Gaskets, Bearings and Swivels, Fittings, Adapters, Cords, Small Hand tools, and other non-depreciable assets/non capitalized goods.

Expended FY25	\$9,090	Expended FY24	\$5,335	Expended FY23	\$6,706
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FY27 Total Firefighting Supplies =\$5,500

10123-53113 Volunteer Responder Awards

Expended FY25	\$1,200	Expended FY24	\$3,590	Expended FY23	\$2,892
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FY27 Total Volunteer Responder Awards \$3,500

Utilized for awards given to volunteer firefighters in appreciation of various achievements. These awards are normally a type of protective equipment/apparel that can be utilized by the volunteer in the functions of his/her fire service duties. \$700 per association. By request of the Fire Company Associations this request will also directed to support upcoming Anniversary Historical Commemorations; acknowledging a century of community contributions.



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-53114 Emergency Medical Supplies

Utilized to supply fire department units designated as R-1 First Responders with consumable supplies such as infectious control equipment (PPE), ventilation & airway equipment, bandages and dressings, triage packs, medications, medical oxygen, defibrillation supplies, etc.

Expended FY25	\$6,884	Expended FY24	\$5,335	Expended FY23	\$6,706
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FY27 Total Medical Supplies =\$8,000

10123-53115 Volunteer Firefighter Supplies

Utilized for Volunteer firefighter supplies to address our volunteer items that may not be covered under another line. By request of the Fire Company Associations this request will be available to support upcoming Anniversary Historical Commemorations; acknowledging a century of community contributions.

Expended FY25	\$189	Expended FY24	\$2,155	Expended FY23	\$0
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FY27 Total Volunteer Firefighter Supplies =\$3,000



4000

EQUIPMENT



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

4000 Series Equipment Executive Summary and FY27 Outlooks:

The Equipment Series will continue to be in a fluid state for this and coming Fiscal Years. Re-aligning stock levels to realistic expectations began in FY26 and will remain ongoing. Surplus equipment stocks are being placed into reserve status and through attrition are replacing damaged equipment as opposed to repairing. This intends to create net favorable situations which can be repurposed to acquire and update needed equipment that is nearing the end of useful life.

Standardization, while a goal, will necessitate a multi-year commitment due to the large degree of non-uniform equipment that was acquired over many years in the previous iteration of independent organizations. Repurposing CNR funds in FY26 allowed for significant reductions to the 4000 Series for FY27.

Long Range Forecasting indicates that lowering overall asset stockpiles, in concert with reducing fleet size, will yield better management and upkeep of equipment, as well as create favorable variance to support and offset further personnel growth.

10123-54220 Radios/Emergency Lights

Utilized for Radio Equipment and Repair to both station radio and alerting systems, as well as portable radios. FY27 will begin progressive updating of Station PA Systems/Radio Speakers.

10123-54218 Firefighting Equipment

Utilized for the replacement of equipment non capital assets for FY27 this will be targeted in the following areas: updating of aging hose supplies and converting gas-powered equipment to maintenance free battery powered version.

10123-54222 Rescue Equipment

For FY27 this will be targeted to update aging ice/cold water exposure suits deployed on each Engine Company, along with the supporting equipment that is carried on the Rescue Squad.

10123-54226 Equipment

For FY27 this line will be utilized to begin replacement upgrades to obsolete KNOX-BOX Key Control Units on Front Line Apparatus. The KNOX-BOX rapid entry system, allows homeowners or business owners to place a secure key-box on their building for Fire Department access during emergencies.



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

4000 Series Equipment

10123-54060 Office Equipment

Utilized for the ongoing replacement of office and dormitory furniture. As the department has transitioned to Full Time Staffing, this line will encompass periodic upkeep of dormitory furnishing and other FF&E in the working and living quarters of staff.

Dormitory Furniture: \$2,600

Office Furniture Stations: \$1,200

Office Furniture Admin: \$400

Expended FY25	\$420	Expended FY24	\$668	Expended FY23	\$1,029
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FY27 Total Office Equipment = \$4,200

10123-54202 Equipment-Fire Inspection/Investigation

Utilized for equipment purchases specifically to support the Fire Marshal's Office. For FY27 this encompasses

Expended FY25	\$785	Expended FY24	\$464	Expended FY23	\$505
---------------	-------	---------------	-------	---------------	-------

FY27 Total Equipment - Fire Inspection/Investigation = \$1500.00

10123-54218 Firefighting Equipment

Utilized for the attrition replacement of equipment assets for FY27 funding will be directed in the following areas: updating of aging hose supplies, and converting gas-powered equipment to maintenance free battery powered versions.

Expended FY25	\$4,507	Expended FY24	\$22,292	Expended FY23	\$16,053
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FY27 Total Firefighting Equipment: \$6,900

10123-54220 Radios/Emergency Lights

Utilized for Radio Equipment and Repair to station base radios and alerting, Vehicle mobile radios, as well as portable radios. Many components are subject to age and advancement related obsolescence and require periodic replacement.

Expended FY25	\$6,826	Expended FY24	\$4,621	Expended FY23	\$10,199
---------------	---------	---------------	---------	---------------	----------

FY27 Total Radio/Emergency Lights = \$6,000



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

10123-54222 Rescue Equipment

Utilized for the procurement of specialized equipment associated with the various fields of technical rescue service the department provides.

Mustang Ice Commander Exposure Suits: (6) @ \$900 \$5,400

Miscellaneous Rescue Hardware and Goods: \$200

Expended FY25	\$0	Expended FY24	\$68	Expended FY23	\$87
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FY27 Total Rescue Equipment = \$5,600

10123-54226 Equipment

For FY27 this line will be utilized to begin replacement upgrades to obsolete KNOX-BOX Key Control Units on Front Line Apparatus.

(3) KNOX-BOX Key Vault @ \$1389 \$4,167

Expended FY25	\$0	Expended FY24	\$1,153	Expended FY23	\$1,421
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FY27 Equipment = \$4,167



WATERFORD FIRE DEPT. FY2027 BUDGET REQUEST

Looking Ahead: Five Fiscal Years

The Waterford Fire Department's long-term outlook is expansive. As the organization continues to establish itself as a modern Fire, Rescue, and EMS agency, internal adjustments will persist as funding is strategically redirected toward essential personnel needs. Each hiring cycle will bring onboarding and training costs, and ongoing professional development will remain necessary as the department's operational scope evolves.

Within the next five fiscal years, three uniformed personnel will reach retirement eligibility. These members fall within the pre-2017 category, and their anticipated retirements align favorably with the progression of current low-step employees advancing to higher steps.

Sustained financial commitment to personnel growth will be required in future budgets. However, the fiscal impact of year-over-year staffing increases is expected to be offset by reductions in major Fleet Plan assets through attrition. Though not directly apparent in the operating budget, re-aligning rolling stock to more sustainable levels will generate long-term efficiencies for Waterford. While some near-term fleet replacement is necessary due to apparatus age and production timelines, the total financial burden of maintaining the current fleet composition is projected to decline.

An increased emphasis on Building Maintenance and Capital Improvement will also take shape in the coming years. This effort began in the FY27 budget cycle with the restructuring of Building Service Contracts to strengthen internal capacity for routine updates and repairs outside of Capital Expenditures, enabling more responsive facility management.

A major capital investment will be required to replace aging Station Alerting Systems. Current systems are obsolete, preventing meaningful upgrades or repairs, and rely on copper-line communication infrastructure that many providers are phasing out. Preliminary estimates place the total project cost at approximately \$1.2 million. The initial phase—upgrading Dispatch and the new Station #4 as the system hub—is estimated at \$595,000. The remaining four stations would require an additional \$633,000, which could be phased in over multiple years.

The department is restructuring operational frameworks to establish a scalable foundation that is responsive to both public expectations and the community's fiscal readiness. Significant private-sector investment in Waterford by Electric Boat Co. may drive a substantial increase in service demand. Based on current growth indicators, a conservative estimate suggests a 15.5% rise in service utilization, which will require continued organizational agility.

Finally, upcoming negotiations regarding the Waterford/New London Water Agreement may have major fiscal implications. The Hydrant Maintenance Contract (Line 52320) remains the second-largest cost driver after full-time salaries, and any rate adjustments could meaningfully affect overall budget viability.

TOWN OF WATERFORD
GENERAL FUND
2026-2027 PROPOSED BUDGET

DEPT/AGENCY: 10111 BUILDING MAINTENANCE

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase	Department Request % Increase
PERSONNEL COSTS								
51140	FACILITIES COORDINATOR	0	0			54,204	-	0.00%
51810	OVERTIME	0	0			0	-	0.00%
51910	FRINGE BENEFITS	0	0			125	-	0.00%
51920	F.I.C.A	0	0			4,147	-	0.00%
	SUBTOTAL	0	0	0	0	58,476	-	0.00%
SERVICES								
52010	ADVERTISING	0	0		3,179	0	-	0.00%
52040	SERVICE CONT. & REPAIRS	427,576	435,000		391,556	440,000	5,000	1.15%
52090	FUEL OIL	67,459	35,000		9,042	65,000	30,000	85.71%
52091	NATURAL GAS	81,112	95,000		24,063	85,000	(10,000)	-10.53%
52100	ELECTRICITY	466,769	375,000		202,950	450,000	75,000	20.00%
52110	WATER	34,152	22,000		14,702	39,900	17,900	81.36%
52120	SEWER	44,191	26,000		7,941	45,000	19,000	73.08%
	SUBTOTAL	1,121,259	988,000	0	653,433	1,124,900	136,900	13.86%
MATERIALS & SUPPLIES								
53020	OTHER SUPPLIES	8,812	7,000		7,000	9,500	2,500	35.71%
	SUBTOTAL	8,812	7,000	0	7,000	9,500	2,500	35.71%
IMPROVEMENTS								
55030	BUILDING IMPROVEMENTS	22,321	25,000		9,368	25,000	-	0.00%
	SUBTOTAL	22,321	25,000	0	9,368	25,000	-	0.00%
	DEPARTMENT TOTAL	1,152,392	1,020,000	0	669,801	1,217,876	197,876	19.40%

TOWN OF WATERFORD
GENERAL FUND
Building Maintenance

DEPT/AGENCY: 10111 BUILDING MAINTENANCE

		COLUMN 1	COLUMN 2	COLUMN 5	
LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase
PERSONNEL COSTS					
51140	FACILITIES COORDINATOR	0	0	54,204	
51810	OVERTIME	0	0		
51910	FRINGE BENEFITS	0	0	125	
51920	F.I.C.A	0	0	4,147	
SUBTOTAL		0	0	58,476	
SERVICES					
52010	ADVERTISING	0	0	0	
52040	SERVICE CONT. & REPAIRS	427,576	435,000	440,000	1%
52090	FUEL OIL	67,459	35,000	65,000	86%
52091	NATURAL GAS	81,112	95,000	85,000	-11%
52100	ELECTRICITY	466,769	375,000	450,000	20%
52110	WATER	34,152	22,000	39,900	81%
52120	SEWER	44,191	26,000	45,000	73%
SUBTOTAL		1,121,259	988,000	1,124,900	14%
MATERIALS & SUPPLIES					
53020	OTHER SUPPLIES	8,812	7,000	9,500	36%
SUBTOTAL		8,812	7,000	9,500	36%
IMPROVEMENTS					
55030	BUILDING IMPROVEMENTS	22,321	25,000	25,000	0%
SUBTOTAL		22,321	25,000	25,000	0%
DEPARTMENT TOTAL		1,152,392	1,020,000	1,217,876	19%

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building Maintenance



TOWN OF WATERFORD FY2027 BUDGET REQUEST



DEPARTMENT: Building Maintenance

Director's Opening Statement:

Maintaining a building is more than answering a call to repair what doesn't work. It is management of utilities, space utilization, renovations and replacements. It requires the understanding of how the mechanical components interact with each other and the personnel in the buildings. It is more than building maintenance. It is Facility Management, the coordination of workplaces, people, and support services in order to support each department's goals in the most cost effective manner.

Our focus remains on:

- Providing a building that is inviting, providing a sense of welcome at the entrance.
- It must have a community orientation with residents feeling comfortable using the services at the facility.
- The vision remaining proactive, not reactive.
- Compliance with all environmental permit requirements
- Compliance with all Building and Fire Code requirements ensuring a safe building

Components of a well-managed facilities program encompasses:

- | | |
|-------------------------------------|---------------------------------------|
| *Preventative Maintenance Schedules | *Live Safety Systems |
| *Repair Protocols | *Security Systems |
| *Space needs programming | *ADA (Barrier Free Buildings) |
| *Energy Audits | *Environmental Permit Compliance |
| *Facility Inspections | *Indoor Air Quality |
| *Alarm Testing | *Building Code Compliance |
| *Custodial Methods | *Capital Projects (New & Renovations) |

Work on this budget started in July and involved hours of staff time at all levels assembling information and seeking pricing for the upcoming year. The basic philosophy in preparing the budget was:

- Adequately fund the maintenance and utility accounts. Take care of what we already have
- Propose equipment replacement before the end of service life
- Do not take on new services or projects without a discussion on the impact, and cost.

The following facilities encompassing approximately 240,000 sf that is assigned to this budget:

- Town Hall
- Library
- Public Safety
- Community Center
- Youth & Family Services

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building Maintenance



- Police
- Municipal Complex (all buildings on the property, except Utilities Operations)
- Jordan Park House
- Eugene O'Neill Theater Center
- Cohanzie School (vacant property)
- NEW: Oswegatchie Fire House (current)

The budget presented is primarily an operations (fixed costs) budget. It is obligated to pay water, public sewer, and electricity, heating (oil and natural gas) utility bills. We must comply with environmental permits, perform life safety inspections (sprinklers and fire alarms), and manage intrusion alarms and contract for full time custodial services at the Town Hall, Public Safety, Community Center, Youth and Family Services, Police and the municipal complex. Part time custodial services are provided to the Library. Funding for new construction, major replacements of equipment or renovations to the existing space are found in the Capital Improvement Program.

The Department is able to provide a 4-year look back for this budget, but the data for FY21 should be discounted. Facilities expenses may have been combined with other expenses in each department's budget previous requests for FY21. Any attempt to separate out these costs would be labor intensive and questionable to its accuracy. We will continue to build a database ensuring proper accounting in each area.

New:

Oswegatchie Fire House is now a town building. The budget includes costs to maintain the current structure until the new fire station has been completed. Added costs are for generator maintenance, Fire Code inspections, HVAC and rodent control.

Working with the IT Department on a project to upgrade the data rooms in various town buildings. Work that is the Building Maintenance's portion is electrical, dehumidification and minor work to the door, walls and ventilation.

The proposed budget requests the position of Facility Manager be authorized. In order for this Department to be proactive and not reactive with compliance with permit requirements and Building & Fire Code requirements requires a full time position. I have placed this position in my request, but funded for just three quarters of the year, realizing that recruitment and on-boarding is expected to consume 3 months.

General Overview:

Staffing:

Facilities is managed through the Public Works Department under the leadership of the Director of Public Works. Office staff provide assistance with reporting, accounts payable and generation of work orders. A mix of Public Works Operations personnel, Board of Education skilled trades and contractors work to complete the work orders.

A Facility Manager will take some of the burden off the Public Works staff who work on facilities issues.

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building Maintenance



Utilities:

Facilities is responsible for the utilities (water, sewer, heating oil, natural gas and electricity) consumed at the buildings previously listed as well as the 5 Fire Stations. Consolidating all Utility billings under one department allows a savings in staff time for processing and a better capture of data.

- Electricity: Facilities is responsible for 40 accounts to include those of the Fire Stations (5) and Police Radio Sites (5) and 15 misc. accounts that are locations for Recreation and Parks programs. The Transmission rate is \$.1027/kwh. The generation rate is \$.1048/kwh.
- Water: There are 33 accounts that we manage. We have budgeted a 14% increase in the cost of water. The current cost of \$3.33 per 100CF would go up to approximately \$3.80 per 100CF in July of 2026.
- Sewer: There are 20 accounts that we manage. We have not budgeted any rate increases.
- Heating Oil: Currently we have seven buildings (5 Fire Houses, Library and the Jordan Park House) that receive heating oil.
- Natural Gas: We have five locations with Natural Gas (Municipal Complex, Town Hall, Community Center, Police Dept. and the Public Safety building). We have been notified that the Municipal Complex will be billed using a Daily Demand Meter Rate (Rate 20). A telemetering charge of \$22/month is now part of this billing.

Waste Disposal:

Solid Waste/Recyclables: The Public Works Department provides the containers and collection services and pays for disposal. These costs are included in the Public Works budget and are not included in this budget.

Service Contracts:

These contracts allow us to ensure the preventative maintenance tasks are performed at all of the facilities. It also allows us to monitor the performance of the vendor.

Life Safety Inspections:

For those buildings with sprinklers and/or fire alarms, quarterly inspections are required to keep the Town in compliance with the Fire Code. From these inspections, items are identified to be tested or components repaired. NFPA 25 for buildings with sprinklers (quarterly), NFPA 72 for building with fire alarms (annual) and NFPA 10 for fire extinguishers (annual) are what are budgeted for. We are now responsible for inspection of nine fire hydrants located on Town property.

HVAC

Units are on a preventative maintenance program. Not only are the units inspected, the units are cleaned, belts inspected, filters changed and valves exercised.

TOWN OF WATERFORD

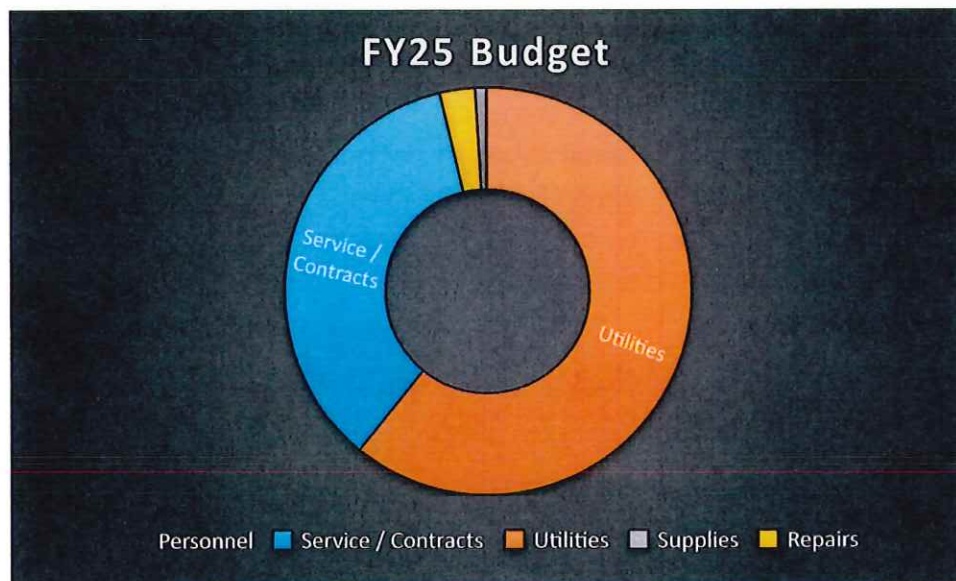
FY2027 BUDGET REQUEST

DEPARTMENT: Building Maintenance



Challenges:

- Building Maintenance is moving towards Facility Management, but effort is still being overshadowed by the immediate need to fix what is broken.
- The tasks ahead need not focus on the wrenches; it is in the iPad, capital project identification and energy management.
- Policy makers are asking for information, current staffing levels cannot provide the information in a timely manner.
- Analysis of information of what we have.
- Maintaining the old Oswegatchie Fire House while the new one is being built.
- In the future, new facilities will be added to this department.
 - Oswegatchie Fire House (8,000 sf)
 - Friendship School (60,000 sf) of a building that is over 20 years old



Personnel	\$	-
Service / Contracts	\$	317,959
Utilities	\$	544,865
Supplies	\$	8,000
Repairs	\$	25,000

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building Maintenance



5100 SERIES

FY27 Request \$58,476

5200 SERIES

10111-52040 – Service Contracts and Repairs

The primary method to minimize costly service calls are annual preventative maintenance contracts. Contracts include HVAC maintenance, pest control, alarms and fire system inspections as well as generator maintenance.

Custodial services provided to Town Hall, Municipal Complex, Youth & Family Services, Community Center, Public Safety Building and part time coverage at the library are included in this line item. The Library (day coverage) and the Police Station provide these services in their budgets. The cost of custodial services at the Town Hall is partly offset by a funding agreement between the Town and Board of Education. These funds are listed in this budget as a revenue.

We also have on-call contractors for repairs that are not general maintenance. These are for plumbing, roofing, electrical, overhead doors, and air quality.

BUILDING MAINTENANCE REPAIRS / SERVICES

Minor repairs	\$	12,100
ADA Door repairs	\$	2,000
Plumbing services	\$	15,000
Electrical Services	\$	16,522
Air quality	\$	2,000
Tank testing	\$	1,500
Misc. Supplies	\$	12,500
	\$	61,622

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building Maintenance



BUILDING MAINTENANCE SERVICE AGREEMENTS

<u>Vendor</u>	<u>Type of Work</u>	<u>Forecast Budget</u>
A.I.T	Water Treatment / Community Center	\$ 800
Action Air	HVAC - PM	\$ 86,105
A&J Generators	Generator - PM	\$ 9,000
Building One	Custodial Services	\$ 167,700
Central Alarm (ITS)	Mandatory Fire Alarm Inspection (HFPA-72)	\$ 7,500
Fire Protection Test	Mandatory Fire & Sprinkler inspections (NFPA-25)	\$ 12,500
Frontier	POTS (Plain Old Telephone Lines)	\$ 6,000
Cintas	Police Dept Floor Mats	\$ 1,200
Otis Elevator	Elevator Maintenance Service Program	\$ 10,000
Overhead Door	Overhead Door Maintenance	\$ 5,000
Primo Water	Water Delivery	\$ 1,912
MES - Shipman's	Mandatory Fire Extinguisher Inspections (NFPA - 10)	\$ 6,500
Tremco	Roof Repairs	\$ 20,000
Waltham Chemical	Pest Services	\$ 10,700
		\$ 344,917

SERVICE CONTRACTS & REPAIRS



TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building Maintenance



FY21 \$ 57,821 *Not used in average
 FY22 \$160,082
 FY23 \$238,733
 FY24 \$530,736
 FY25 \$427,576

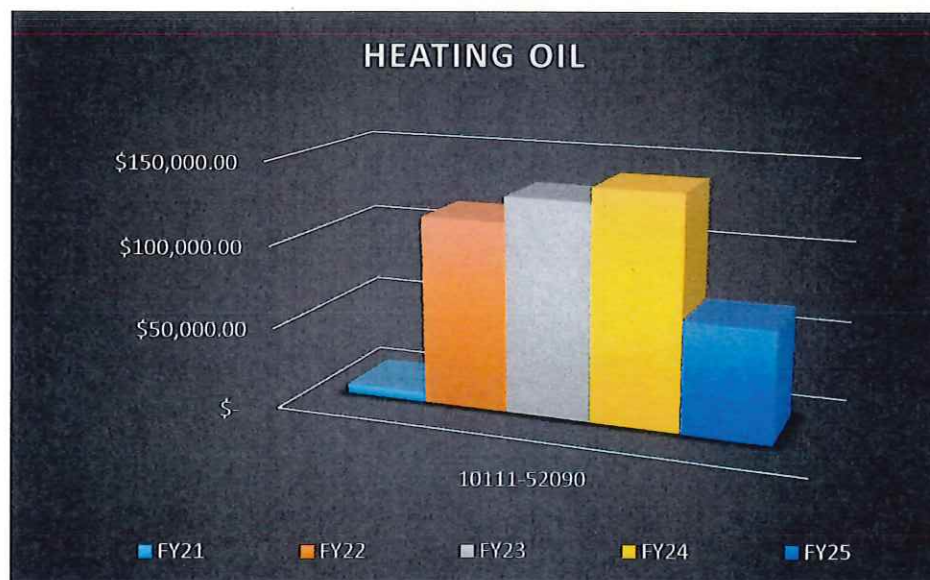
4 year average \$339,282

FY 27 Request \$440,000

10111-52090 Heating Oil

Heating oil is for the 5 fire houses, the Library and Jordan Park House. The price per gallon is set at \$2.7392/gallon

OIL/gallons Heating Oil	Oct	Nov	Dec	Jan	Feb	MARCH	APRIL	MAY	TOTAL GALLONS	Costs
1500 Jordan Fire	86.2		700		1200	680	375		3041.20	\$ 8,330.46
1500 Quaker Hill Fir	550	220	326		800	400.4	235		2531.40	\$ 6,934.01
250 Quaker Hil Fir	55.3	20.1	76.2		148.5	94.3	54.2		448.60	\$ 1,228.81
1000 Goshen Fire	400		400	450		750	225		2225.00	\$ 6,094.72
1500 Oswegatchie l	1275	43.3	1000	435	500	1075	620		4948.30	\$13,554.38
2000 Library	1400	266	971.1	704.7	1300	758.8	955.6	104.5	6460.70	\$17,697.15
200 Jordan Park Hr	2.8		20.1		88.9	69.3			181.10	\$ 496.07
1000 Cohanzie Fire	270	58.4	320.7	265	650	598.1	234.5		2396.70	\$ 6,565.04
									22233.00	\$60,900.63



TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building Maintenance



FY21 \$ 5,848 *Not used in average
 FY22 \$115,505
 FY23 \$130,748
 FY24 \$139,598
 FY25 \$ 67,459

4 year average \$113,328

FY27 Request \$65,000

10111-52091 – Natural Gas

We separated natural gas from heating oil for a clearer picture. Currently there is natural gas at the Community Center, Police Dept., Public Safety, Municipal Complex and Town Hall. There is no history on a natural gas line item, because it was separated last year.

GAS	Natural Gas	ACCOUNT#	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	TOTAL
15	Rope Ferry Road	57952938033	\$ 152.29	\$ 202.81	\$ 234.84	\$ 449.67	\$ 869.59	\$ 1,296.73	\$ 1,554.85	\$ 1,284.20	\$ 703.91	\$ 600.22	\$ 344.91	\$ 213.33	\$ 7,907.35
1000	Hartford Turnpike	57741019087	\$ 929.84	\$1,012.74	\$ 1,131.76	\$1,810.24	\$ 2,378.37	\$ 3,590.40	\$ 3,775.41	\$ 3,763.26	\$ 2,828.94	\$2,120.33	\$1,330.93	\$1,172.79	\$ 25,845.01
24	Rope Ferry Road	57901760033	\$1,291.51	\$1,325.20	\$ 1,323.23	\$1,825.68	\$ 2,279.88	\$ 2,948.50	\$ 3,559.15	\$ 3,231.91	\$ 1,872.75	\$1,442.91	\$ 781.14	\$ 472.26	\$ 22,354.12
24	Rope Ferry Road	57010700052	\$ 177.05	\$ 185.79	\$ 164.48	\$ 167.32	\$ 177.67	\$ 179.53	\$ 190.88	\$ 188.41	\$ 175.41	\$ 175.98	\$ 186.56	\$ 187.19	\$ 2,156.27
41	Avery Lane	57064599087	\$ 475.35	\$ 475.35	\$ 475.35	\$ 823.79	\$ 1,296.37	\$ 2,068.91	\$ 2,615.09	\$ 2,325.83	\$ 1,877.11	\$1,593.22	\$1,267.20	\$ 767.09	\$ 16,060.66
204	Boston Post Road	57752199067	\$ 164.87	\$ 156.92	\$ 196.68	\$ 241.56	\$ 294.92	\$ 513.66	\$ 614.14	\$ 537.44	\$ 439.94	\$ 335.08	\$ 152.20	\$ 133.01	\$ 3,780.42
			\$3,190.91	\$3,358.81	\$ 3,526.34	\$5,318.26	\$ 7,296.80	\$10,597.73	\$12,309.52	\$11,331.05	\$ 7,898.06	\$6,267.74	\$4,062.94	\$2,945.67	\$ 78,103.83

FY25 \$81,112

FY27 Request \$85,000

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building Maintenance



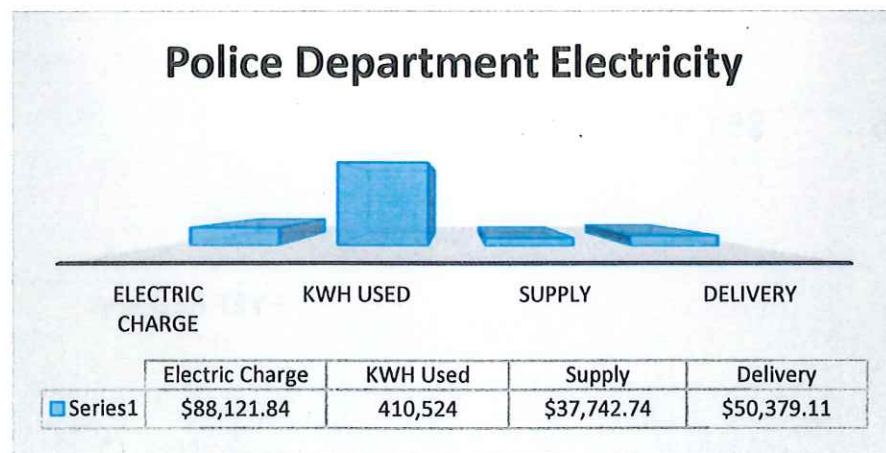
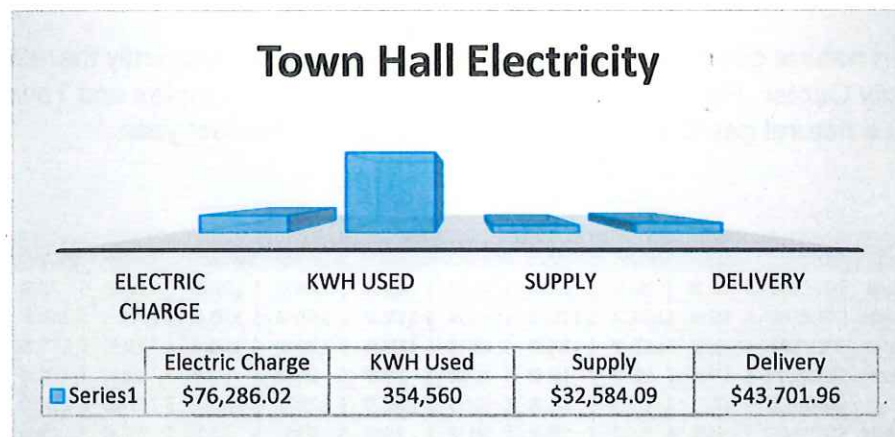
10111-52100 Electricity

The Town purchases electricity (supply, not delivery) through the Connecticut Conference of Municipalities (CCM) Purchasing Program. This program is designed to assist Towns in selecting the best available rates and contract terms. The kilowatt hour rate includes the CCM program participation fee. Electricity charges also include a delivery rate which is set by Eversource, which have increased by more than 20%.

The Purchasing Agent gave the following information from (CCM) Tradition Energy:
Supply Rates

December 2025 – December 2027 \$.1049/kWh
Generation Rate \$.1027/kWh

The following information applies to FY25



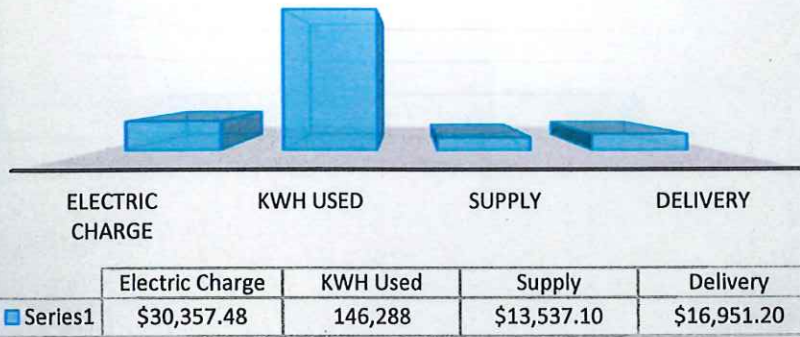
TOWN OF WATERFORD

FY2027 BUDGET REQUEST

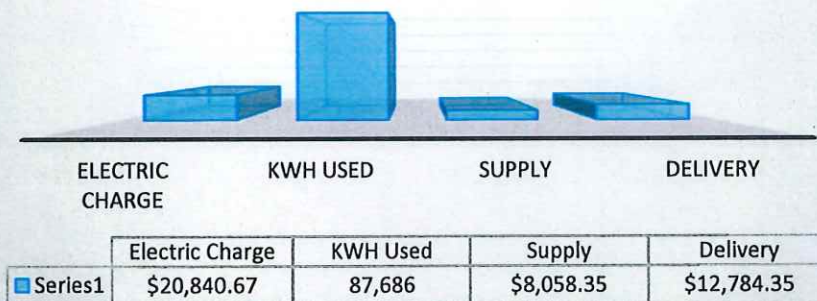
DEPARTMENT: Building Maintenance



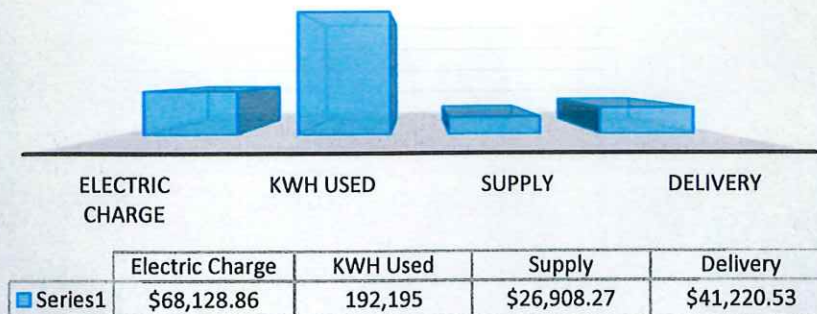
Public Safety Electricity



YSB Electricity



Community Center Electricity



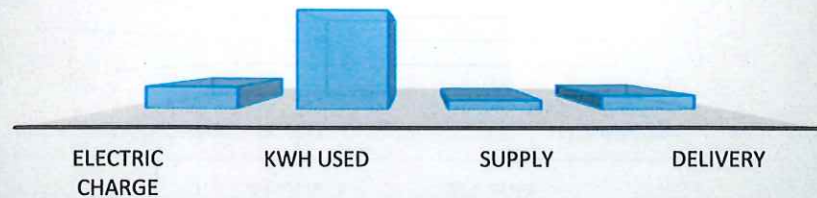
TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building Maintenance

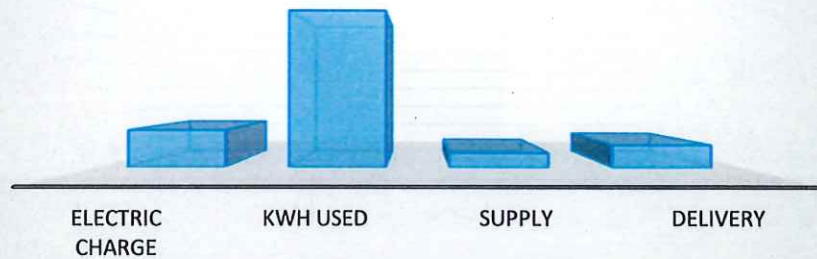


Library Electricity



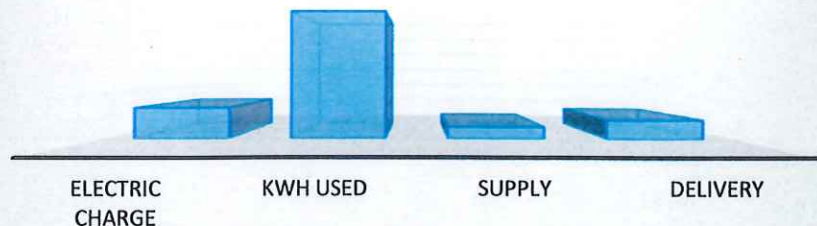
	Electric Charge	KWH Used	Supply	Delivery
Series1	\$28,745.65	130,640	\$12,004.43	\$18,147.96

Municipal Complex Electricity



	Electric Charge	KWH Used	Supply	Delivery
Series1	\$69,686.02	296,982	\$27,292.61	\$42,392.91

Jordan Fire House Electricity

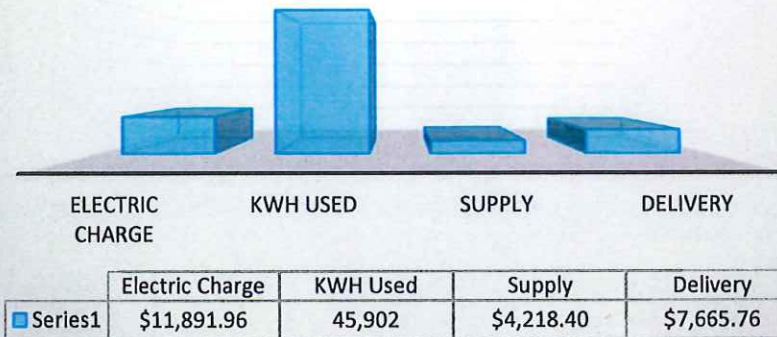


	Electric Charge	KWH Used	Supply	Delivery
Series1	\$13,376.80	55,286	\$5,080.78	\$8,295.62

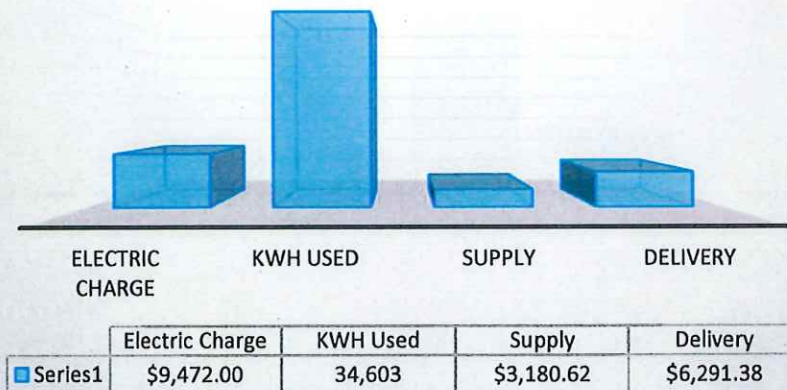
TOWN OF WATERFORD FY2027 BUDGET REQUEST DEPARTMENT: Building Maintenance



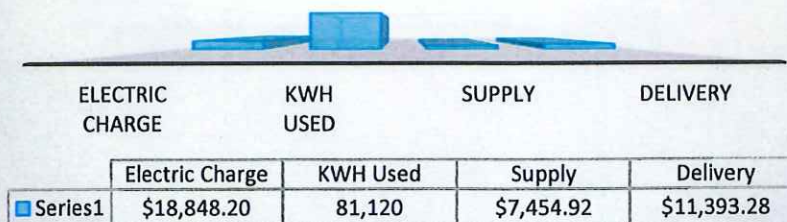
Quaker Hill Fire House Electricity



Goshen Fire House Electricity



Oswegatchie Fire House Electricity



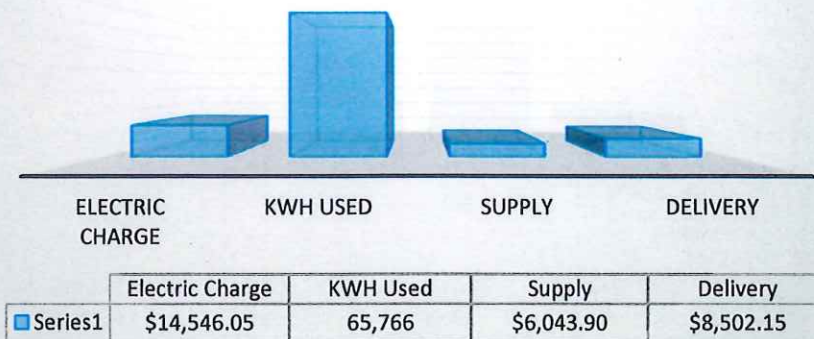
TOWN OF WATERFORD

FY2027 BUDGET REQUEST

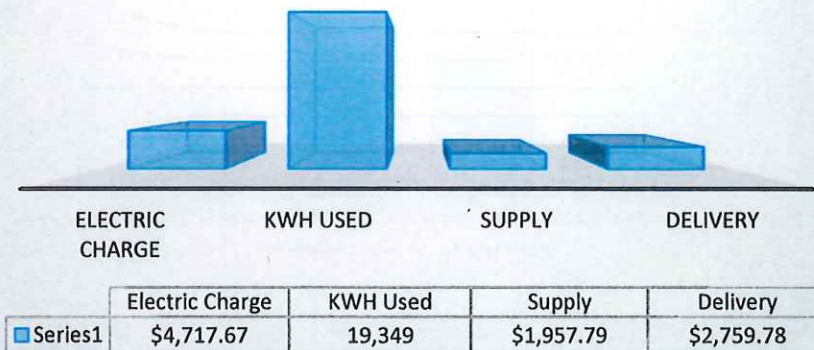
DEPARTMENT: Building Maintenance



Cohanzie Fire House Electricity



85 Miner Lane Electricity



Misc. Accounts Electricity



TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building Maintenance



FY21	\$ 64,968	*Not used in average
FY22	\$366,452	
FY23	\$358,595	
FY24	\$379,682	
FY25	\$466,769	

4 year average \$ 392,875

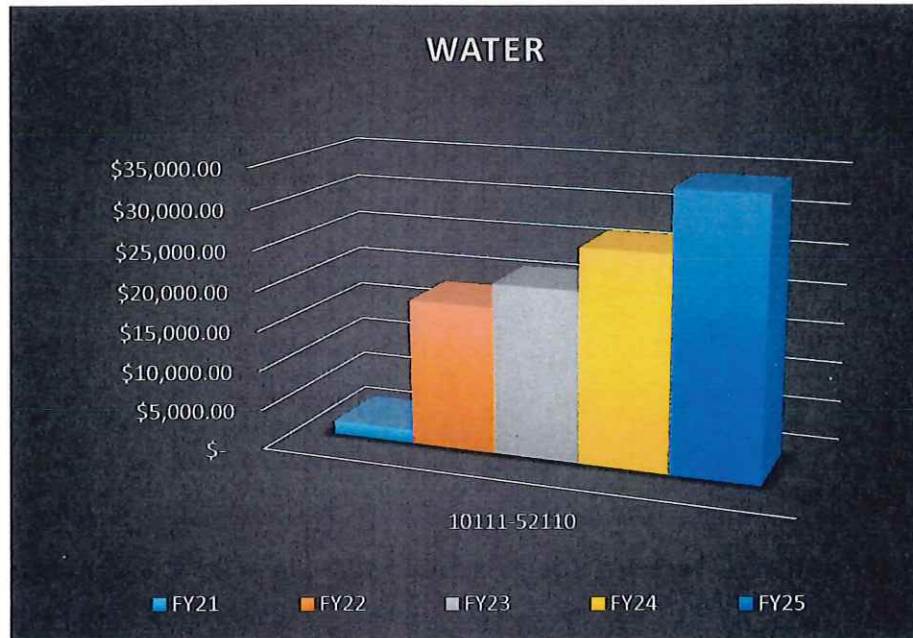
FY27 Request \$ 450,000

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building Maintenance



10111-52110 Water

This line item pays for water to Town Buildings and structures, as well as the irrigation system at Cohanzie's Dedrick field. A rate increase of 14% has been factored in.



FY21 \$ 1,706 *Not used in average
FY22 \$18,424
FY23 \$21,332
FY24 \$26,556
FY25 \$34,152

4 year average \$25,116

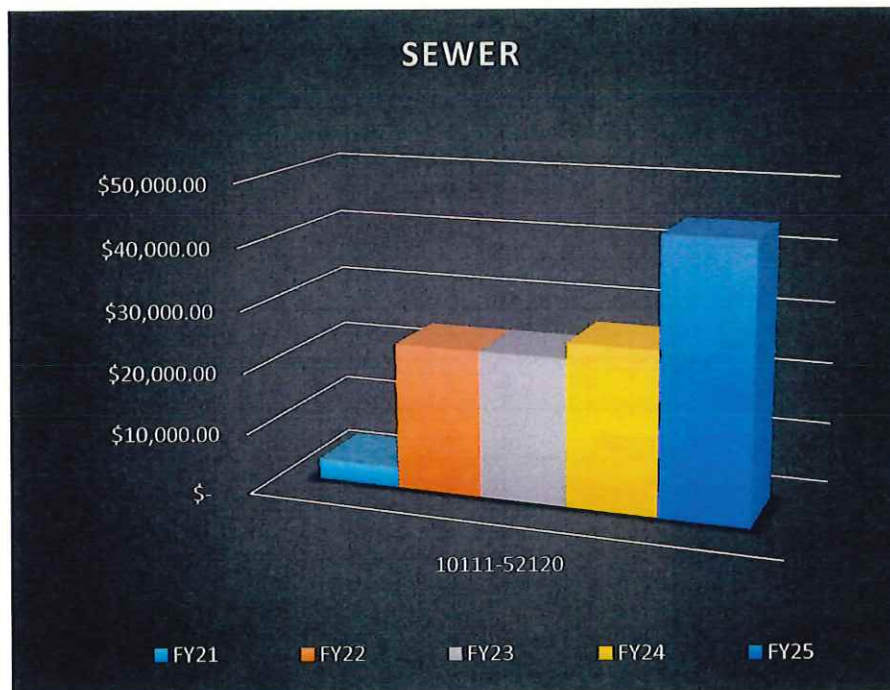
FY27 Request \$39,900

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building Maintenance



10111-52120 Sewer

50% of the sewer user fee is based on water consumption and 50% is a fixed cost related to the water meter size. This pays for the sewer usage for Town Buildings and structures.



FY21 \$ 3,369 *Not used in average
FY22 \$24,023
FY23 \$24,084
FY24 \$26,617
FY25 \$44,191

4 year average \$ 29,729

FY27 Request \$45,000

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building Maintenance



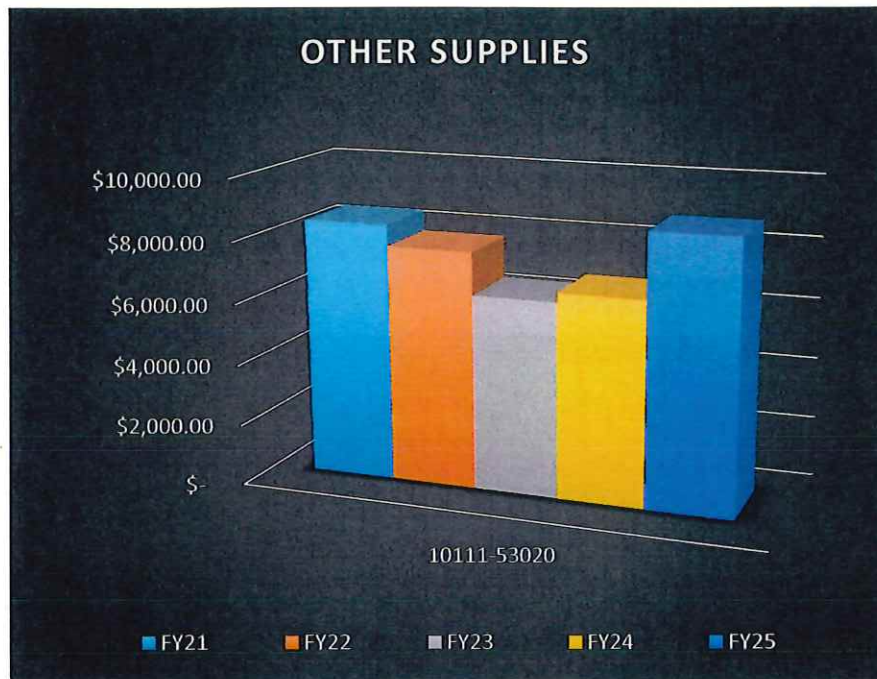
5300 SERIES

10111-53020 – Other Supplies

This line item is now specifically for paper products needed for the Town Hall, Youth Service Building and the Municipal Complex. All other locations are budgeted through the respective departments.

OFFICE INVENTORY FY25						
Item #	Description	Each	Order	Total	Cost	Value
25703	Towel Roll 1150 ft Scott	6	19	114	\$105.91	\$2,012.29
2001KC	Towel Scott Essential	6	10	60	\$78.27	\$782.70
VBKT250	VB Kitchen Towel	12	11	132	\$39.63	\$435.93
VBRT800K	VB Roll Towel Nat	6	4	24	\$33.45	\$133.80
26610	Towel 400FT White	6	1	6	\$41.56	\$41.56
46253	Towel Essential Mechanical	1	4	4	\$1.70	\$6.80
19375	Toilet Tissue Compact Coreless	36	19	684	\$90.90	\$1,727.10
19378	Tissue compact coreless roll	18	8	144	\$70.75	\$566.00
21340	Facial Tissue	30	2	60	\$49.37	\$98.74
VBKT2100	VB Tissue (3.3X1000FT)	12	1	12	\$43.49	\$43.49
56744B	Compact Roll Bath Tissue Disp Blk	1	6	6	\$25.51	\$153.06
1911-02	Handwash Foam	2	27	54	\$71.82	\$1,939.14
1919-04	GOJO Touch Free Soap Foam	1	8	8	\$42.85	\$342.80
R2433N8	Liner Can Natural 24X33	20	2	40	\$42.04	\$84.08
R4048N16	Liner Can Natural 40X48	10	4	40	\$45.25	\$181.00
R3340N16	Liner Can Natural 33X40	16	8	128	\$32.66	\$261.28
VBKH385815B	Liner Can Black 38X58 60 GAL	10	10	100	\$48.16	\$481.60
149336P95	Eclipse Urinal Screen Citrus	12	1	12	\$26.20	\$26.20
			145	1628	\$889.52	\$9,317.57

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building Maintenance



FY21 \$8,432
FY22 \$7,753
FY23 \$6,393
FY24 \$6,704
FY25 \$8,812

5 year average \$7,619

FY27 Request \$9,500

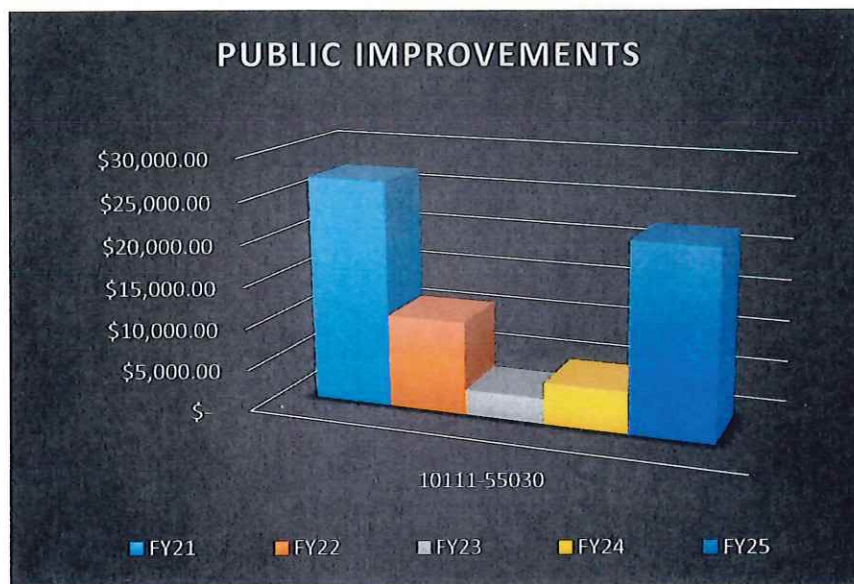
TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building Maintenance



5500 SERIES

10111-55030 –Public Improvements

This line is used to pay for small projects to Town buildings. These funds cover materials for both materials and work performed by either BOE labor or outside contractors hired to complete the task. This year, projects will support the IT Department work in various data rooms.



FY21	\$27,012
FY22	\$11,175
FY23	\$ 3,041
FY24	\$ 4,982
FY25	\$22,321

5 year average \$13,706

FY27 Request \$ 25,000

TOWN OF WATERFORD
GENERAL FUND
2026-2027 PROPOSED BUDGET

10118 BUILDING DEPARTMENT

DEPT/AGENCY:

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase	Department Request % Increase
PERSONNEL COSTS								
51110	ADMINISTRATION	110,087	112,835		52,402	120,834	7,999	7.09%
51120	INSPECTION	123,133	156,271		48,129	178,457	22,186	14.20%
51810	OVERTIME	809	1,102		751	1,102	0	0.00%
51910	FRINGE BENEFITS	0	375		0	500	125	33.33%
51920	FICA	17,157	20,671		7,561	22,981	2,310	11.18%
	SUBTOTAL	251,186	291,254	0	108,843	323,874	32,620	11.20%
SERVICES								
52010	ADVERTISING	1,177	3,000		553	1,800	(1,200)	-40.00%
52020	POSTAGE	586	1,000		164	1,000	0	0.00%
52030	PROFESSIONAL FEES	450	10,000		0	10,000	0	0.00%
52040	SERVICE CONT.& REPAIRS	2,297	2,305		837	2,355	50	2.17%
52050	DUES, CONF., & EDUCATION	3,548	9,500		884	11,225	1,725	18.16%
	SUBTOTAL	8,058	25,805	0	2,438	26,380	575	2.23%
MATERIALS & SUPPLIES								
53010	OFFICE SUPPLIES	483	2,400		41	2,400	0	0.00%
53090	FUELS & LUBRICANTS	1,137	1,096		399	1,333	237	21.62%
	SUBTOTAL	1,620	3,496	0	440	3,733	237	6.78%
EQUIPMENT								
54060	OFFICE EQUIPMENT	3,837	960		160	1,550	590	61.46%
	SUBTOTAL	3,837	960	0	160	1,550	590	61.46%
DEPARTMENT TOTAL		264,701	321,515	0	111,881	355,537	34,022	10.58%

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building



BUDGET FUNCTION

The Building Department manages permitting for all building construction in Waterford and is responsible for administering and enforcing codes and ordinances to provide a reasonable level of public safety, health, general welfare and building accessibility. The Department includes the Building Official, two Assistant Building Officials and clerical staff who are located within the Permitting and Development Office. Primary functions include processing building permits, reviewing plans for compliance, conducting field inspections, evaluating buildings for occupancy, responding to emergencies, investigating tenant/landlord complaints, issuing notices of violations and orders to abate and enforcing codes. Additionally, the Building Department works with residents, contractors, design professionals, realtors, appraisers and developers to help understand the building codes and permitting process. The Building Department works closely with other permitting services, including Planning, Zoning, Ledge Light Health District and the Fire Marshal to help coordinate development projects throughout town. The Officials routinely provide inspection and support services for Town building projects and capital planning efforts.

The Building Department operates under the following codes and ordinances:

- **Connecticut State Building Code**
 - International Building Code
 - International Residential Code
 - International Energy Conservation Code
 - International Plumbing Code
 - International Mechanical Code
 - National Electrical Code
 - Accessibility Standards
- **Connecticut State Fire Safety Code**
 - International Fire Code
- **Rental Housing Code**
- **Property Maintenance Code**
- **Connecticut Demolition Code**
- **Delay of Demolition Ordinance**

The total amount requested in FY2027 is \$396,958, a 23.46% increase over FY2026. The Building Department historically generates significantly more revenue through permit fees than the department's total annual budget. In FY2025, the Department revenue was \$887,580. This number does not reflect municipal building projects for which we do not collect building permit fees. **The department's expenditures in FY2025 were \$264,701, leaving almost \$623,000 for the general fund.** The five-year average (FY2021-FY2025) in Department revenue is \$649,830.

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building



LOOKING AHEAD

Investment into the Town through permitted projects

FY2025 realized an investment into the Town of over \$107,000,000 through permitted building projects. To date FY2026 is behind FY2025, however there are several significant projects that are projected to be permitted in the remainder of FY2026. A few of the projected projects are; Safe Futures, Walmart addition and remodel, Hobby Lobby, Dave's Hot Chicken and portions of the Crystal Mall conversion to offices for Electric Boat. These projects will likely end the year with close to an additional million dollars in construction investment for the Town.

FY2027 is anticipated to be a record year for investment into the Town with projects such as;

- Continued conversion of the former Crystal Mall to offices for Electric Boat
- New 284 unit residential apartment complex on Route 85
- New school building for LEARN at the former Southwest School property
- New building for Restaurant Depot on Waterford Parkway North
- A building conversion to office space for Sonalysts
- The new Oswegatchie Fire House on Boston Post Road
- New building for Mago Point Wine Bar
- Roberts Court multifamily off Old Norwich Road
- Potential redevelopment of Marina Bay Cottages on Rope Ferry Road.

Staffing

For at least the last 20 years, the Building Department has been staffed with a Building Official and two Assistant Building Officials. The department currently has an unfilled Assistant Building Official position. Finding and retaining qualified building officials has been a challenge. This is a well-known problem throughout the state. To address this problem, the department has recently hired an inspector-in-training who is currently enrolled in the pre-licensure training program offered by the State. When the program has been completed, the second Assistant Building Official position will be filled.

The Building Department has seen a steady year over year increase in permit volume and investment into the Town. The increase in permit applications, issued permits and associated inspections has grown to the point that the current staffing level cannot keep up with the workload.

Based on the projected record year for new development and redevelopment in FY2027, we are budgeting for 8 months of another Assistant Building Officials salary. Funding the additional position will enable the department to act quickly once we find a qualified candidate.

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building



Capital Projects - Document Scanning

The Building Department in partnership with the Planning Department (the Departments) will be undertaking a project to scan all Planning and Building related documents. It is estimated that there are over 1 million documents including large maps of various sizes, letter, legal and 11X17 sized documents between the two Departments. The Departments have consulted with several companies who specialize in scanning and document management and have received estimates to scan their documents and create a document management system. Documents will be stored in cloud based servers and be available to staff and the public through the Town's website. This project will reduce the amount of paper documents that are stored in the Town Hall basement which will have the following benefits:

- Reducing the risk of loss due to fire or flooding
- Increasing government transparency through ease of access by the public
- Reduced staff time searching for paper files

This project has been submitted as a Capital Non-Recurring project for funding in FY2028.

**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building**



BUDGET SUMMARY

**Building Department
Proposed FY2027 Budget**

PERSONEL COSTS:

10118-51110-101-010-18-00-51 ADMINISTRATION	\$120,834
10118-51120-101-010-18-00-51 INSPECTION	\$178,457
10118-51810-101-010-18-00-51 OVERTIME	\$1,102
10118-51910-101-010-18-00-51 FRINGE BENEFITS	\$500
10118-51920-101-010-18-00-51 F.I.C.A.	\$22,981

Total PERSONEL COSTS	\$323,874
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SERVICES:

10118-52010-101-010-18-00-52 ADVERTISING	\$1,800
10118-52020-101-010-18-00-52 POSTAGE	\$1,000
10118-52030-101-010-18-00-52 PROFESSIONAL FEES	\$10,000
10118-52040-101-010-18-00-52 SERVICE CONT. AND REPAIRS	\$2355
10118-52050-101-010-18-00-52 DUES, CONFERENCES & EDUCAT	\$11,225

Total SERVICES	\$26,380
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MATERIALS & SUPPLIES:

10118-53010-101-010-18-00-53 OFFICE SUPPLIES	\$2,400
10118-53090-101-010-18-00-53 FUELS AND LUBRICANTS	\$1,333

Total MATERIALS & SUPPLIES	\$3,733
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OFFICE EQUIPMENT:

10118-54060-101-010-18-00-54 OFFICE EQUIPMENT	\$1,550
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Total OFFICE EQUIPMENT	\$1,550
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TOTAL	\$355,537
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TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building



Advertising Line 10118-52010

\$1,800 Requested

Buildings over 50 years old are subject to specific delay of demolition requirements. One of these requirements is to provide legal notice of the proposed demolition. The number of demolition applications received is difficult to predict from year to year. In FY2025, the department received 9 applications for demolition. In F2026 we budgeted for 20 demolition notices at average cost of \$150 per advertisement. It is anticipated that FY2026 will fall short of the predicted 20 applications. The budget request of \$1,800 for FY2027 is for 12 demolition applications.

Postage Line 10118-52020

\$1,000 Requested

Postage is used to mail permits, correspondence and certified abatement orders. The Department mails notices to owners of single-family dwellings that they may pick up their house plans rather than placing an ad in the New London Day. While the Department has seen an increase in the number of permits, since the implementation of the online permitting system, the Department sends more permits and correspondence to applicants electronically which helps offset any increase in postage rates for FY2027. There is no proposed increase to the postage budget.

Professional Fees Line 10118-52030

\$10,000 Requested

This line is used to secure professional services to supplement plan review services as needed and for engineering and technical consulting services to evaluate structures as needed for safety and compliance with the Property Maintenance Code. Historically, the need for consulting services is rare and the Building Officials attempt to perform most work as part of their regular duties.

There are times, however, when specialized services such as from a structural engineer or expert in a particular trade are needed. If services are required as part of an enforcement action, the Town is generally obligated to pay these costs upfront and seek reimbursement after enforcement. The number of enforcement actions in a given year is unpredictable and the majority of enforcement issues have been resolved without requiring a third party professional. Having funds to enable third party assistance should the Building Official deem it necessary helps enforcement proceed in a timely manner.

Occasionally, there are building related emergencies that arise and the services of a structural engineer or other specialized professionals may need to be retained by the Town.

There is no proposed increase in professional fees.

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building



Service Contracts and Repairs Line 10118-52040

\$2,355 Requested

The Building Official and Assistant Building Officials use three smartphones and three iPad tablets in the daily functions of their duties. Each phone and tablet requires a wireless plan to cover phone, text and data fees. The cost for the cell phones is \$130.20 per month (\$1563 per year) and the costs for the iPads is \$66.00 per month (\$792 per year).

Dues, Conferences and Education Line 10118-52050

\$11,225 Requested

The State of Connecticut requires building officials to attend training seminars and conferences in order to maintain licenses and certification. The New England Building Officials Association conference and The Eastern States Building Officials conference are important annual events that provide a significant portion of the ongoing training mandated by Statute. Statutes also obligate the Town to be a member of the ICC – International Code Council.

Building Officials maintain multiple certifications and organizational memberships. These include memberships to the Connecticut Building Official Association, The International Association of Electrical Inspectors, the International Code Council, and the Connecticut Association of Housing Code Enforcement Officials and South Eastern CT Building Officials Association. In FY2027 dues are anticipated to cost \$1000. Conferences, classes, and seminars are anticipated to cost \$5,125.

The Building Department maintains copies of code books and associated digital materials. New sets of materials are purchased as new codes are adopted. In FY2026 the State of Connecticut was supposed to have adopted a new code cycle. The adoption of the codes was delayed and is now scheduled for FY2027. The code books and digital material are critical for each building official to properly perform his job. The Department anticipates spending \$5,100 on these materials.

Office Supplies Line 10118-53010

\$2,400 Requested

Funds in this line are used to purchase supplies not provided by the Finance Department. Examples include specialized delay of demolition signs, enforcement placards and color cartridges for the printer. The Department uses the Town printing services for bulk printing of flyers, postcards or other large jobs, but daily color printing is still necessary. Whenever possible, staff prints in black and white to avoid unnecessary use of the color printer. The estimated cost for color ink cartridges is \$1,200. Plotter paper and toner for the large format copier is anticipated to cost \$1,200 in FY2027.

Fuels and Lubricants Line 10118-53090

\$1,333 Requested

The Building Department is responsible for three automobiles assigned to the Building Official and 2 Assistant Building Officials. The vehicles are also used by the Assessor's Office and IT employees. The

**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: Building**



Department estimates using approximately 650 gallons of gasoline at \$2.05 per gallon. \$1,333 is requested.

Office Equipment Line 10118-54060

\$1,550.00 Requested

This line item request is for testing and inspection equipment for the Building Official and Assistant Building Officials. Some of the equipment will be replaced due to age or loss, such as flashlights, tape measures, safety glasses, hardhats, safety vests, etc. Additionally, in the event the department needs to respond to emergencies and/or natural disaster situations, we will require an "Emergency Go Bag" for each of the inspectors, complete with clipboards, safety gear, first aid kits and backup inspection equipment. This line item request also includes \$300 for a new bookcase for the Building Officials Office and \$850 for a large screen wall monitor with a mounting bracket and associated cords to perform digital plan reviews.

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building



Building Department 5 Year History of Expenditures										
	FY2025 ORIGINAL BUDGET	FY2025 ACTUAL	FY2024 ORIGINAL BUDGET	FY2024 ACTUAL	FY2023 ORIGINAL BUDGET	FY2023 ACTUAL	FY2022 ORIGINAL BUDGET	FY2022 ACTUAL	FY2021 ORIGINAL BUDGET	FY2021 ACTUAL
BUILDING DEPARTMENT:										
PERSONEL COSTS:										
10118-51110-101-010-18-00-51 ADMINISTRATION	110,083	110,087	102,095	107,404	102,095	102,484	102,600	164,236	95,976	100,036
10118-51120-101-010-18-00-51 INSPECTION	164,787	123,133	141,174	134,448	141,174	98,265	174,632	127,937	159,207	134,209
10118-51810-101-010-18-00-51 OVERTIME	1,102	809	1,102	228	1,102	73	1,102	0	1,243	821
10118-51910-101-010-18-00-51 FRINGE BENEFITS	225	0	225	225	225	0	2,625	2,474	225	1,389
10118-51920-101-010-18-00-51 F.I.C.A.	21,112	17,157	18,695	17,819	18,695	14,784	21,494	21,370	19,634	17,332
Total PERSONEL COSTS	297,309	251,186	263,291	258,124	263,291	213,606	302,453	316,017	276,285	253,787
SERVICES:										
10118-52010-101-010-18-00-52 ADVERTISING	3,000	1,177	750	1,528	750	1,141	750	668	1,200	833
10118-52020-101-010-18-00-52 POSTAGE	1,000	588	1,000	700	1,000	889	1,000	1,233	900	946
10118-52030-101-010-18-00-52 PROFESSIONAL FEES	10,000	450	20,000	7,425	20,000	18,749	750	171	750	3,262
10118-52040-101-010-18-00-52 SERVICE CONT. AND REPAIRS	2,004	2,297	3,030	1,777	3,030	1,923	3,303	1,582	2,658	2,175
10118-52050-101-010-18-00-52 DUES, CONFERENCES & EDUCAT	5,580	3,548	5,480	3,290	5,480	7,338	5,480	2,181	5,480	1,147
Total SERVICES	21,584	8,058	30,260	14,720	30,260	30,020	11,283	5,835	10,988	8,363
MATERIALS & SUPPLIES:										
10118-53010-101-010-18-00-53 OFFICE SUPPLIES	2,400	483	2,400	832	2,400	1,204	1,400	83	850	129
10118-53090-101-010-18-00-53 FUELS AND LUBRICANTS	1,430	1,137	858	1,418	858	1,009	893	387	900	507
Total MATERIALS & SUPPLIES	3,830	1,620	3,258	2,250	3,258	2,213	2,293	470	1,750	636
OFFICE EQUIPMENT:										
10118-54060-101-010-18-00-54 OFFICE EQUIPMENT	4,000	3,837	800	778	800	0	612	115	400	0
Total OFFICE EQUIPMENT	4,000	3,837	800	778	800	0	612	115	400	0
TOTAL	326,723	264,701	297,609	275,872	297,609	245,839	316,641	322,437	289,423	262,786

TOWN OF WATERFORD

FY2027 BUDGET REQUEST

DEPARTMENT: Building



TOWN OF WATERFORD PROPOSED REVENUE BY DEPARTMENT GENERAL FUND 2026-2027 FISCAL YEAR

DEPARTMENT: Building

LINE ITEM	2023- 2024 ACTUAL	2024- 2025 ACTUAL	2025-2026 EXPECTED	2025- 2026 YTD (12/17/25)	2026-2027 PROPOSED	VARIANCE
Alarm Monitoring						\$ -
Alarm Penalties						\$ -
Ambulance Subsidy						\$ -
Beach Admission Fees		-	-			\$ -
Benefit Assessments		-	-			\$ -
Bulky Waste Fees		-	-			\$ -
Conveyance Tax						\$ -
Copy Fees		-	-			\$ -
East Lyme Animal Control Fee						\$ -
Enhanced E 9-1-1						\$ -
Fines/Penalties		-	-			\$ -
Hazardous Household Waste		-	-			\$ -
Inspection Fees		-	-			\$ -
Interest/Lien Fees						\$ -
Inter-Municipal Revenues		-	-			\$ -
Miscellaneous						\$ -
Permitting/Licensing Fees	580,190	887,580	589,155	223,368	685,642	\$ 96,487
Program/Registration Fees		-	-			\$ -
Recording Fees						\$ -
Regional Communications Fees						\$ -
Rentals						\$ -
Sale of Recyclables		-	-			\$ -
State Operational Grants						\$ -
Tipping Fees		-	-			\$ -
Building Fines						\$ -
TOTALS	580,190	887,580	589,155	223,368	685,642	\$ 462,274

TOWN OF WATERFORD
PERSONNEL WORKSHEET - 18 BUILDING DEPARTMENT
2026/2027 FISCAL YEAR

DATE OF HIRE	EMPLOYEE	HOURS WORKED/ WEEK	HOURLY RATE FY27	SALARY FY26	LONGEVITY FY26	SALARY FY27	LONGEVITY FY27	TOTAL EMPLOYEE SALARY	PAYROLL TAXES (F.I.C.A.)
LINE 51920									
51110 - ADMINISTRATION									
4/20/2009	BUILDING OFFICIAL	40	N/A	116,145.00	\$ 1,620.61	119,048.63	\$ 1,785.73	120,834.35	9,243.83
	TOTALS			116,145.00	1,620.61	119,048.63	1,785.73	120,834.35	9,243.83
		*add longevity		117,765.61					
51120 - INSPECTION									
04/15/2024	ASST. BUILDING OFFICIAL	40	N/A	85,327.16	N/A	87,460.34	N/A	87,460.34	6,690.72
VACANT	ASST. BUILDING OFFICIAL	40	N/A	70,858.37	N/A	72,629.83	N/A	72,629.83	5,556.18
NEW FY27 - BEGIN 4/1/2027	ASST. BUILDING OFFICIAL	40	N/A	0.00	N/A	18,366.16	N/A	18,366.16	1,405.01
	TOTALS			156,185.53	0.00	178,456.33	0.00	178,456.33	13,651.91
51810 - OVERTIME				1,102.00	0.00	1,102.00	0.00	1,102.00	84.30
51910 - FRINGE/F.I.C.A.				375.00				500.00	0.00
TOTALS		FY26 FICA	\$ 21,041.57	275,053.14	1,620.61	298,606.96	1,785.73	300,892.69	22,980.04
BUDGET TOTAL W/F.I.C.A.				296,094.71				323,872.73	

WORKDAYS 2026/2027 261 WEEKS TO BUDGET 52.2

TOWN OF WATERFORD
FRINGE BENEFITS WORKSHEET - 18 BUILDING DEPARTMENT
2026/2027 FISCAL YEAR

POSITION	CLOTHING ALLOWANCE (NON-TAXABLE)	HRA FUNDING	TOTAL FRINGE BENEFITS	PAYROLL TAXES (F.I.C.A.)
LINE 51910				
BUILDING OFFICIAL	\$ 125,0000	0.00	125.00	0
ASST. BUILDING OFFICIAL	\$ 125,0000	0.00	125.00	0
ASST. BUILDING OFFICIAL	\$ 125,0000	0.00	125.00	0
ASST. BUILDING OFFICIAL	\$ 125,0000	0.00	125.00	0
TOTALS - FRINGE BENEFITS			500.00	0.00

*** ADDED TO FICA ON
PERSONNEL WORKSHEET

TOWN OF WATERFORD
GENERAL FUND
2026-2027 PROPOSED BUDGET

DEPT/AGENCY: 10107 FINANCE DEPARTMENT

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	2025-2026 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/26	2026-2027 DEPT/ AGENCY REQUEST	Department Request \$ Increase	Department Request % Increase
PERSONNEL COSTS								
51010	ELECTED OFFICIALS	29,986	30,361		15,181	30,741	380	1.25%
51110	ADMINISTRATION	380,176	389,665		191,677	399,685	10,020	2.57%
51210	CLERICAL/TECHNICAL	157,374	160,470		80,475	164,741	4,271	2.66%
51810	OVERTIME	81	1,000		125	500	(500)	-50.00%
51910	FRINGE BENEFITS	2,375	2,656		0	2,656	-	0.00%
51920	F.I.C.A	39,970	44,688		20,822	45,772	1,084	2.43%
	SUBTOTAL	609,962	628,840	0	308,280	644,095	15,255	2.43%
SERVICES								
52010	ADVERTISING	0	0		1,571	0	-	0.00%
52020	POSTAGE	4,481	4,080		1,892	4,350	270	6.62%
52030	PROFESSIONAL FEES	61,631	63,200		26,471	63,200	-	0.00%
52040	SERVICE CONT. & REPAIR	32,272	39,750		59,977	40,622	872	2.19%
52050	DUES, CONF. & EDUCATION	5,124	6,503		4,873	6,228	(275)	-4.23%
52070	REIMBURSABLE EXPENSE	85	0		0	0	-	0.00%
52080	TELEPHONE	21,952	18,953		9,632	22,012	3,059	16.14%
	SUBTOTAL	125,545	132,486	0	104,416	136,412	3,926	2.96%
MATERIALS & SUPPLIES								
53010	OFFICE SUPPLIES	25,991	23,000		18,668	25,000	2,000	8.70%
	SUBTOTAL	25,991	23,000	0	18,668	25,000	2,000	8.70%
OFFICE EQUIPMENT								
54010	OFFICE FURNITURE	0			0	0	-	0.00%
	SUBTOTAL	0	0	0	0	0	-	0.00%
	DEPARTMENT TOTAL	761,498	784,326	0	431,364	805,507	21,181	2.70%

**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: FINANCE (10107)**



BUDGET FUNCTION

The Department of Finance was created by Town of Waterford Ordinance 2.12.010 to manage the centralized financial functions of the town. These functions include processing and recording financial transactions such as payroll, accounts payable, accounts receivable, disbursements, receipts and revenue.

Major responsibilities include debt management, cash management and investment funds, pension administration, central purchasing and all accounting functions including expenditure and revenue transactions.

The department also provides financial advice and recommendations to the Board of Selectmen, the Board of Finance, the Representative Town Meeting, and other town boards, commissions and departments.

Connecticut Statutes Chapter 112 (Municipal Finance) outlines state regulations pertaining to how the finance department invests, expends and reports on town finances.

Information Technology (under finance department)

On October 30, 2022, Town Ordinance 2.12.020 was amended to add the Director of Finance's management of the town's technology functions to ensure standardization, security, and functionality across town services and departments.

The Information Technology functions include:

- provide support, security, and maintenance of town-wide IT functions
- maintaining user access across multiple systems to specific resources such (i.e. email)
- analyzing and continually addressing cyber security concerns
- maintaining all town technology equipment

The department has three positions, an IT Manager, a Systems Engineer, and a PC Technician. All information technology staff, supplies, and other expenditures are budgeted under department account 10147.

**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: FINANCE (10107)**



FINANCE DEPARTMENT REVIEW

FY2025 Highlights

- ✓ Began the implementation of a new Grants Management Software Program (OpenGov)
- ✓ Successfully completed the Town's annual audit without any management issues
- ✓ Waterford's Purchasing Manager was appointed to the board of PPAC (Public Purchasing Association of CT)
- ✓ Staff Continuing Education
 - Working towards certification as a Certified Civic Policy Leader (Director)
 - GFOA certification Completed (Accountant I)

By The Numbers

- Total number of Accounts Payable Checks – 4,641
- Total number of bids distributed – 24
- Total number of purchase orders opened – 722
- New Hires Payroll Setup Up – 178
- Terminations Processed - 71
- Total number of payroll checks issued
 - Average Weekly – 476 checks/direct deposits
 - Peak (Summer) Times – 553 checks/direct deposits
- Number of Competitive Grants managed – 14

Looking Ahead

The finance department is always working to increase efficiencies in our work processes, as well as, adding new ways to better support our town departments. Department goals for FY2027 include:

- Complete the Implementation of the new Grant Management System
- Implementing a new town-wide credit card processor
- Implementing a new Asset Tracking System

These new procedures will allow the finance department to maintain staffing levels while taking on additional work to continue to expand our support of town departments.

**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: FINANCE (10107)**



BUDGET SUMMARY

The total FY2027 budget request is \$805,507 which is an increase of \$21,181 (2.70%) over FY2026. The primary changes are in personnel costs and professional fees.

PERSONNEL COSTS

- 51010 – ELECTED OFFICIALS
Increase per the approved salary increase by the RTM on 12/1/25.
- 51110 – ADMINISTRATION
Raises for GGA personnel per negotiated contract and approved salary increased by the RTM on 12/1/25.
- 51210 – CLERICAL/TECHNICAL
Currently flat funded as personnel contract is current in negotiations.
- 51810 – OVERTIME)
Reduced request based on historic data.
- 51910 – FRINGE BENEFITS
Benefits provided per negotiated contracts
- 51920 – FICA
Calculated on budgeted salaries.

SERVICES

- 52010 – ADVERTISING
No budget requests as town now uses an on-line bidding advertising and bidding process.
- 52020 – POSTAGE
Budget based on projected FY26 actuals.
- 52030 – PROFESSIONAL FEES
Budget based on projected FY26 actuals.

TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: FINANCE (10107)



- 52040 – SERVICE CONTRACTS & REPAIR
Based on actual FY26 costs. Includes the purchase of a new asset management module from Open Gov.
- 52050 – DUES, CONFERENCES & EDUCATION
FY27 budget request includes funding for staff training, conference attendance and education reimbursement per negotiated union contracts.
- 52070 – REIMBURSEABLE EXPENSE (no budget requested)
- 52080 – TELEPHONE
Request is based on FY26 projected actuals.

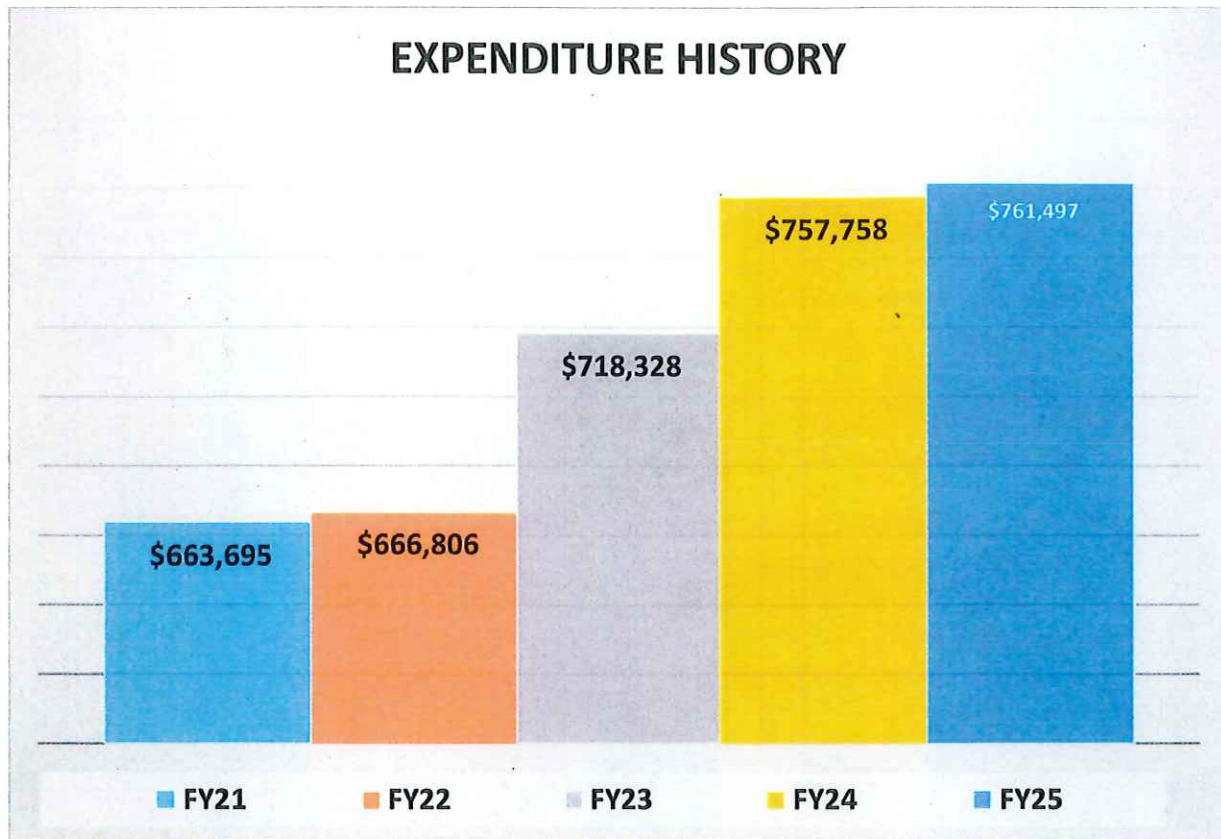
MATERIALS & SUPPLIES

- 53010 – OFFICE SUPPLIES
There is an increase over FY26 that is based on actual town-wide expenditures. Supply costs have risen over the last year. The purchasing department has implemented volume purchasing to offset some of the increase.

**TOWN OF WATERFORD
FY2027 BUDGET REQUEST
DEPARTMENT: FINANCE (10107)**



EXPENDITURE HISTORY



TOWN OF WATERFORD
PERSONNEL WORKSHEET - 07 FINANCE
2026/2027 FISCAL YEAR

LINE 51920

DATE OF HIRE	EMPLOYEE	HOURS WORKED/ WEEK	HOURLY RATE FY27	SALARY FY26	LONGEVITY FY26	SALARY FY27	LONGEVITY FY27	TOTAL EMPLOYEE SALARY	PAYROLL TAXES (F.I.C.A.)
51010 - ELECTED OFFICIALS									
1/6/2020	TREASURER		N/A	30,361.27	N/A	30,740.79	N/A	30,740.79	2,351.67
	TOTALS			30,361.27	0.00	30,740.79	0.00	30,740.79	2,351.67
51110 - ADMINISTRATION									
03/09/2020	FINANCE DIRECTOR	40	N/A	133,547.44	N/A	136,886.12	N/A	136,886.12	10,471.79
05/30/2000	ACCOUNTANT II	40	N/A	98,000.48	2,205.01	100,450.49	2,205.01	102,655.50	7,853.15
8/15/2022	ACCOUNTANT I	40	N/A	78,118.39	N/A	80,071.35	N/A	80,071.35	6,125.46
8/22/2022	PURCHASING AGENT	40	N/A	78,118.39	N/A	80,071.35	N/A	80,071.35	6,125.46
	TOTALS			387,784.69	2,205.01	397,479.30	2,205.01	399,684.31	30,575.85
		*add longevity		389,989.70					
51210 - CLERICAL/TECHNICAL									
10/25/2021	FINANCE COORDINATOR	35	\$ 31.2304	54,819.70	0.00	57,057.94	0.00	57,057.94	4,364.93
8/16/2023	ADMINISTRATIVE ASSISTANT	35	\$ 26.8057	46,941.66	0.00	48,974.05	0.00	48,974.05	3,746.52
03/24/2014	PRINTER	32.5	\$ 34.4582	58,458.34	250.00	58,458.34	250.00	58,708.34	4,491.19
	TOTALS			160,219.70	250.00	164,490.33	250.00	164,740.33	12,602.64
		*add longevity		160,469.70					
51810 - OVERTIME				1,000.00	0.00	1,000.00	0.00	500.00	38.25
51910 - FRINGE/F.I.C.A.				2,565.00				2,656.00	203.18
TOTALS - FINANCE		FY26 FICA	\$ 44,705.50	584,385.67	2,455.01	593,710.42	2,455.01	598,321.43	45,771.59
BUDGET TOTAL W/F.I.C.A				629,091.17				644,093.02	

WORKDAYS
2026/2027
261

WEEKS TO BUDGET
52.2

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TOWN OF WATERFORD
FRINGE BENEFITS WORKSHEET - 07 FINANCE
2026/2027 FISCAL YEAR

	LINE 51910		LINE 51920	
POSITION	CLOTHING ALLOWANCE	HRA FUNDING	TOTAL FRINGE BENEFITS	PAYROLL TAXES (F.I.C.A)
ACCOUNTANT II	\$ -	\$ 2,656.00	\$ 2,656.00	\$ 203.18
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTALS - FRINGE BENEFITS			\$ 2,656.00	\$ 203.18

TOWN OF WATERFORD
ADVERTISING/POSTAGE - FINANCE DEPARTMENT
2026-2027 FISCAL YEAR

LINE ITEM	ACCOUNT NAME	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 TO DATE (10/11/25)	2026-2027 PROPOSED BUDGET	\$ INCREASE	% INCREASE
52010	ADVERTISING	0	0	0	0	0	0.00%

ACCOUNT JUSTIFICATION

No new bids for Finance are expected.
Note that Finance has implemented a new on-line bidding process through OpenGov.

5-year Expenditure History				
FY21	FY22	FY23	FY24	FY25
\$ 616.40	\$ -	\$ 153.68	\$ 114.16	\$ -

LINE ITEM	ACCOUNT NAME	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 TO DATE (10/11/25)	2026-2027 PROPOSED BUDGET	\$ INCREASE	% INCREASE
52020	POSTAGE	4,481	4,080	881	4,350	270	6.62%

ACCOUNT JUSTIFICATION
REGULAR MAIL AND POSTAGE DUE
PERMIT - UNITED STATES POSTAL SERVICE
UPS Delivery
TOTALS

2024-2025 ACTUAL	2025-2026 APPROVED	2026-2027 PROPOSED
4,157.41	3,500.00	4,000.00
320.00	580.00	350.00
38.86	0.00	0.00
4,516.27	4,080.00	4,350.00

5-year Expenditure History				
FY21	FY22	FY23	FY24	FY25
\$ 3,531.63	\$ 4,099.00	\$ 4,604.77	\$ 4,516.27	\$ 4,480.55

TOWN OF WATERFORD
PROFESSIONAL SERVICES - FINANCE DEPARTMENT
2026-2027 FISCAL YEAR

LINE ITEM	ACCOUNT NAME	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 TO DATE (10/11/25)	2026-2027 PROPOSED BUDGET	\$ INCREASE	% INCREASE
52030	PROFESSIONAL SERVICES	61,631	63,200	18,318	63,200	0	0.00%

	2020-2021 ACTUAL	2021-2022 ACTUAL	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 ACTUAL	2025-2026 APPROVED	2026-2027 PROPOSED
ADP-PAYROLL OUTSOURCING							
TOWN PAYROLL	46,380	42,486	56,134	56,049	59,631	63,200	61,200
MISCELLANEOUS ¹	2,000	11,115	2,519	2,402	2,000	0	2,000
TOTALS	46,380	53,601	58,653	58,451	61,631	63,200	63,200

¹ Background Checks, Employee Physicals, Bond-related costs, etc.

TOWN OF WATERFORD
SERVICE CONTRACTS & REPAIRS - FINANCE DEPARTMENT
2026-2027 FISCAL YEAR

LINE ITEM	ACCOUNT NAME	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 TO DATE (10/11/25)	2026-2027 PROPOSED BUDGET	\$ INCREASE	% INCREASE
52040	SERVICE CONTRACTS & REPAIRS	32,272	39,750	10,851	40,622	872	2.19%

ACCOUNT JUSTIFICATION

ASSET MGMT MODULE	OPEN GOV	5,000	One-time purchase, annual software maintenance in IT
OFFSET PRESS & PLATE MAKER	RICOH (print shop)	6,659	\$554.93/month lease
FOLDER/INSERTER MACHINE	QUADIENT (print shop)	3,417	\$854.34/quarterly lease
PRESS PREVENTIVE MAINT.	STERLING PRESS (print shop)	500	Unexpected repairs to printing press
PAPER CUTTER	RICOH (print shop)	6,561	\$546.79/monthly lease
REPAIRS TO EQUIPMENT	ESTIMATED COST OF MISC REPAIRS	500	PRINT SHOP MISCELLANEOUS REPAIRS
DOCUMENT DESTROY/DISPOSAL	INFOSHRED, LLC	480	\$40/PICKUP (ESTIMATE 12 PICKUPS)
COPIER-LEASE	XEROX (finance office)	1,920	\$160/MONTH
PRINTER SERVICES CONTRACT	CBS	10,920	INCLUDES ALL SERVICES AND SUPPLIES TOWN-WIDE PRINTERS
PHOTO COPIER- COPIES	AVERAGE OVER LAST 3 YEARS	290	ACTUAL (FY25 - \$219.45) (FY4 - \$508.45) (FY23 -\$141.80)
POSTAGE METER RENTAL	QUADIENT	4,375	\$1,093.77/quarterly lease
	TOTAL	40,622	

5-year Expenditure History

	FY21	FY22	FY23	FY24	FY25
	\$ 20,905.59	\$ 26,721.97	\$ 37,958.26	\$ 59,967.50	\$ 32,271.77

TOWN OF WATERFORD
DUES, CONFERENCE & EDUCATION - FINANCE DEPARTMENT
2026-2027 FISCAL YEAR

LINE ITEM	ACCOUNT NAME	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 TO DATE (10/11/25)	2026-2027 PROPOSED BUDGET	\$ INCREASE	% INCREASE
52050	DUES, CONF & EDUCATION	5,124	6,503	3,976	6,228	(275)	-4.23%

5-year Expenditure History				
FY21	FY22	FY23	FY24	FY25
\$ 2,324.00	\$ 3,773.54	\$ 5,637.89	\$ 5,808.21	\$ 5,123.99

TOWN OF WATERFORD
DUES, CONFERENCE & EDUCATION - FINANCE DEPARTMENT
2026-2027 FISCAL YEAR

DUES		
Public Purchasing Association of CT (PPAC)	Annual Dues (Purchasing Agent)	200
National GFOA Membership	Annual Dues (Director & Accountant)	380
National Institute of Governmental Procurement	Annual Dues (Purchasing Agent)	250
American Institute of Architects (AIA)	Annual Dues (Purchasing Agent)	2,200
<i>Purchasing Agent utilizes this membership for RFPs, Contracts and providing documentation for capital projects. Membership is split with Public Works Department.</i>		
Connecticut GFOA Membership	Annual Dues (Director, Accountant, Treasurer)	240
SE TCT Council of Governments	Annual Dues (Purchasing Consortium)	500
<i>The Town utilizes the consortium to procure gas, diesel, heating oil, fertilizer, recycling bins and treated rock salt. There are also a variety of other bids the consortium puts out that the Town can utilize as a member of the consortium. The cost of the membership is offset by the savings in advertising costs.</i>		
	SUBTOTAL	3,770

CONFERENCES		
CT GFOA Fall & Spring Conference		
Seminar Registration (x2)	Director Registration	280
Estimated Mileage (200 miles @ \$.70/mile x 2)		140
	SUBTOTAL	420

Miscellaneous		
CCM Annual Conference	Director	299
Staff Trainings		300
	SUBTOTAL	599

EDUCATION		
CCMO Certification Annual Continuing Education Fee	Director	75
CCPL Certification (Certified Civic Policy Leader)	Director	100
College Tuition Reimbursement per GGA Contract	Accountant I & II	1,000
	SUBTOTAL	1,175

Miscellaneous		
The New London Day (Digital Access)		264
	SUBTOTAL	264
	GRAND TOTAL	6,228

TOWN OF WATERFORD
REIMBURSABLE TOWN EXPENSES & TELEPHONE - FINANCE DEPARTMENT
2026-2027 FISCAL YEAR

LINE ITEM	ACCOUNT NAME	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 TO DATE (10/11/25)	2026-2027 PROPOSED BUDGET	\$ INCREASE	% INCREASE
52070	REIMB TOWN EXPENSES	85	0	0	0	0	#DIV/0!

ACCOUNT JUSTIFICATION

Local and Out of Town travel for Director, Purchasing Agent and Treasurer, estimated at 70.0 cents/mile (IRS 2025 rate)

5-year Expenditure History					
	FY21	FY22	FY23	FY24	FY25
	\$ 85.07	\$ 85.07	\$ 278.35	\$ 19.13	\$ 84.69

LINE ITEM	ACCOUNT NAME	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 TO DATE (10/11/25)	2026-2027 PROPOSED BUDGET	\$ INCREASE	% INCREASE
52080	TELEPHONE	21,952	18,953	5,715	22,012	3,059	16.14%

ACCOUNT JUSTIFICATION

Projected Expenditures for FY 27 based upon FY 25 Actuals.

5-year Expenditure History					
	FY21	FY22	FY23	FY24	FY25
	\$ 14,782.94	\$ 16,564.55	\$ 17,422.05	\$ 18,953.01	\$ 21,951.70

TOWN OF WATERFORD
Expenditure History

Carrier	Number	Date	Amount	Carrier	Date	Amount	Carrier	Date	Amount	Total
FRONTIER	860-442-0553	8/2/24	\$1,629.50	Verizon Business	8/2/24	\$48.88	T-Mobile	8/30/24	\$42.93	\$1,721.31
FRONTIER	860-442-0553	8/30/24	\$1,629.58	Verizon Business	8/16/24	\$60.00	T-Mobile	9/9/24	\$42.93	\$1,732.51
FRONTIER	860-442-0553	9/27/24	\$1,624.21	Verizon Business	9/27/24	\$61.22	T-Mobile	10/11/24	\$42.93	\$1,728.36
FRONTIER	860-442-0553	10/25/24	\$1,627.14	Verizon Business	10/25/24	\$48.65	T-Mobile	11/22/24	\$42.76	\$1,718.55
FRONTIER	860-442-0553	12/6/24	\$1,660.36	Verizon Business	11/22/24	\$63.41	T-Mobile	12/6/24	\$42.93	\$1,766.70
FRONTIER	860-442-0553	1/3/25	\$1,666.24	Verizon Business	1/3/25	\$44.20	T-Mobile	1/17/25	\$42.93	\$1,753.37
FRONTIER	860-442-0553	1/31/25	\$1,697.67	Verizon Business	1/17/2025	42.81	T-Mobile	2/14/25	\$42.93	\$1,783.41
FRONTIER	860-442-0553	2/28/25	\$1,582.88	Verizon Business	2/28/25	\$60.64	T-Mobile	3/14/25	\$42.93	\$1,686.45
FRONTIER	860-442-0553	4/11/25	\$1,963.44	Verizon Business	3/28/25	\$116.56	T-Mobile	4/11/25	\$42.93	\$2,122.93
FRONTIER	860-442-0553	4/30/25	\$1,914.59	Verizon Business	5/9/25	\$64.93	T-Mobile	5/9/25	\$42.93	\$2,022.45
FRONTIER	860-442-0553	5/29/25	\$1,884.51	Verizon Business	5/23/25	\$52.07	T-Mobile	6/6/25	\$39.79	\$1,976.37
FRONTIER	860-442-0553	6/30.25	\$1,896.49				T-Mobile	6/30/25	\$42.80	\$1,939.29
ACTUAL - 2024/2025			\$20,776.61	Total		\$663.37	Total		\$511.72	\$21,951.70
AVERAGE MONTHLY COST PROJECTED 2026/2027			\$1,731.38			\$60.31			\$42.64	\$22,011.96

Carrier	Number	Date	Amount	Carrier	Date	Amount	Carrier	Date	Amount	Total
FRONTIER	860-442-0553	8/5/22	\$1,389.16	Verizon Business	7/15/22	\$54.95	Verizon Wireless	8/5/22	\$41.13	\$1,485.24
FRONTIER	860-442-0553	9/2/22	\$1,345.13	Verizon Business	8/19/22	\$76.47	Verizon Wireless	9/16/22	\$41.13	\$1,462.73
FRONTIER	860-442-0553	10/14/22	\$1,313.60	Verizon Business	9/30/22	\$68.86	Verizon Wireless	10/14/22	\$41.05	\$1,423.51
FRONTIER	860-442-0553	11/10/22	\$1,335.02	Verizon Business	10/28/22	\$73.62	Verizon Wireless	11/10/22	\$41.02	\$1,428.24
FRONTIER	860-442-0553	12/9/22	\$1,351.02	Verizon Business	11/23/22	\$48.26	Verizon Wireless	12/9/22	\$41.02	\$1,440.30
FRONTIER	860-442-0553	1/6/23	\$1,334.31	Verizon Business	12/23/22	\$71.54	Verizon Wireless	1/20/23	\$40.98	\$1,446.83
FRONTIER	860-442-0553	2/3/23	\$1,311.52	Verizon Business	1/20/23	\$49.07	Verizon Wireless	3/3/23	\$41.00	\$1,401.59
FRONTIER	860-442-0553	3/3/23	\$1,310.15	Verizon Business	3/3/23	\$58.81	Verizon Wireless	3/17/23	\$41.00	\$1,409.96
FRONTIER	860-442-0553	4/14/23	\$1,415.07	Verizon Business	3/17/23	\$105.16	Verizon Wireless	4/14/23	\$41.00	\$1,561.23
FRONTIER	860-442-0553	5/12/23	\$1,338.01	Verizon Business	4/28/23	\$5.99	Verizon Wireless	5/12/23	\$41.00	\$1,385.00
FRONTIER	860-442-0553	6/1/23	\$1,405.18	Verizon Business	5/26/23	\$48.07	Verizon Wireless	6/23/23	\$40.97	\$1,494.22
FRONTIER	860-442-0553	6/23/23	\$1,367.91	Verizon Business	6/23/23	\$52.90	Verizon Wireless	6/30/23	\$40.97	\$1,461.78
ACTUAL - 2022/2023			\$16,216.08	Total		\$713.70	Total		\$492.27	\$17,422.05

Carrier	Number	Date	Amount	Carrier	Date	Amount	Carrier	Date	Amount	Total
FRONTIER	860-442-0553	7/15/21	\$1,358.12	Verizon Business	7/23/21	\$83.59	Verizon Wireless	8/6/21	\$41.14	\$1,482.85
FRONTIER	860-442-0553	8/15/21	\$1,328.80	Verizon Business	8/20/21	\$70.24	Verizon Wireless	9/17/21	\$41.14	\$1,440.18
FRONTIER	860-442-0553	9/15/21	\$1,226.87	Verizon Business	10/1/21	\$69.69	Verizon Wireless	10/15/21	\$41.08	\$1,337.64
FRONTIER	860-442-0553	10/15/21	\$1,236.23	Verizon Business	10/29/21	\$95.67	Verizon Wireless	11/12/21	\$41.05	\$1,363.59
FRONTIER	860-442-0553	11/15/21	\$1,253.40	Verizon Business	11/24/21	\$83.04	Verizon Wireless	12/23/21	\$41.05	\$1,377.49
FRONTIER	860-442-0553	12/15/21	\$1,235.65	Verizon Business	12/3/21	\$78.79	Verizon Wireless	1/21/22	\$41.05	\$1,355.49
FRONTIER	860-442-0553	1/15/22	\$1,243.46	Verizon Business	2/4/22	\$19.15	Verizon Wireless	2/18/22	\$41.02	\$1,303.63
FRONTIER	860-442-0553	2/15/22	\$1,224.13	Verizon Business	3/4/22	\$81.37	Verizon Wireless	3/18/22	\$41.02	\$1,346.52
FRONTIER	860-442-0553	3/15/22	\$1,216.55	Verizon Business	4/1/22	\$70.07	Verizon Wireless	4/14/22	\$41.02	\$1,327.64
FRONTIER	860-442-0553	4/15/22	\$1,345.98	Verizon Business	4/29/22	\$81.10	Verizon Wireless	5/13/22	\$71.00	\$1,498.08
FRONTIER	860-442-0553	5/15/22	\$1,345.98	Verizon Business	5/27/22	\$68.01	Verizon Wireless	6/10/22	\$41.01	\$1,455.00
FRONTIER	860-442-0553	6/15/22	\$1,255.71	Verizon Business	6/24/22	\$64.56	Verizon Wireless	6/30/22	\$41.01	\$1,361.28
ACTUAL - 2021/2022			\$15,270.88	Total		\$865.28	Total		\$522.59	\$16,658.75

TOWN OF WATERFORD
Expenditure History

Carrier	Number	Date	Amount	Carrier	Date	Amount	Carrier	Date	Amount	Total
FRONTIER	860-442-0553	7/24/20	\$1,091.76	Verizon Business	7/29/21	\$52.93	Verizon Wireless	2/18/21	\$110.12	\$1,254.81
FRONTIER	860-442-0553	8/20/20	\$1,089.62	Verizon Business	8/17/20	\$72.31	Verizon Wireless	2/18/21	\$51.28	\$1,213.21
FRONTIER	860-442-0553	9/24/20	\$1,090.22	Verizon Business	8/28/20	\$50.51	Verizon Wireless	3/2/21	(\$27.00)	\$1,113.73
FRONTIER	860-442-0553	10/16/20	\$1,093.67	Verizon Business	9/21/20	\$96.70	Verizon Wireless	3/17/21	\$75.82	\$1,262.74
FRONTIER	860-442-0553	11/23/20	\$1,091.51	Verizon Business	10/1/20	\$51.92	Verizon Wireless	4/16/21	\$90.03	\$1,233.46
FRONTIER	860-442-0553	1/12/21	\$1,091.51	Verizon Business	10/16/20	\$87.05	Verizon Wireless	4/16/21	\$41.16	\$1,219.72
FRONTIER	860-442-0553	1/26/21	\$2,219.60	Verizon Business	11/3/20	\$51.23	Verizon Wireless	5/14/21	\$41.17	\$2,312.00
FRONTIER	860-442-0553	2/18/21	\$13.07	Verizon Business	11/17/20	\$194.33	Verizon Wireless	5/28/21	\$92.59	\$299.99
FRONTIER	860-442-0553	3/24/21	\$1,096.05	Verizon Business	12/11/20	\$51.23	Verizon Wireless	6/4/21	\$41.17	\$1,188.45
FRONTIER	860-442-0553	4/30/21	\$1,128.78	Verizon Business	1/8/21	\$77.68	Verizon Wireless	6/30/21	\$60.61	\$1,267.07
FRONTIER	860-442-0553	5/28/21	\$1,138.06	Verizon Business	1/8/21	\$51.23	Verizon Wireless	6/30/21	\$41.17	\$1,230.46
FRONTIER	860-442-0553	6/25/21	\$1,133.85	Verizon Business	2/3/21	\$50.00	Verizon Wireless			\$1,183.85
ACTUAL - 2020/2021			\$13,277.70	Total		\$887.12	Total		\$618.12	\$14,782.94

TOWN OF WATERFORD
OFFICE SUPPLIES & OFFICE EQUIPMENT - FINANCE DEPARTMENT
2026-2027 FISCAL YEAR

LINE ITEM	ACCOUNT NAME	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 TO DATE (10/11/25)	2026-2027 PROPOSED BUDGET	\$ INCREASE	% INCREASE
53010	OFFICE SUPPLIES	25,991	23,000	18,624	25,000	2,000	8.70%

ACCOUNT JUSTIFICATION

The Finance Department provides standard office supplies to departments. The purchasing agent purchases standard supplies to take advantage of state contract pricing. Supplies include, printer toner, envelopes, general office supplies, copier paper, AP check stock.

5-year Expenditure History					
	FY21	FY22	FY23	FY24	FY25
\$	29,329.61	\$ 24,996.32	\$ 33,407.19	\$ 21,778.95	\$ 25,991.16

LINE ITEM	ACCOUNT NAME	2024-2025 ACTUAL	2025-2026 BUDGET	2025-2026 TO DATE (10/11/25)	2026-2027 PROPOSED BUDGET	\$ INCREASE	% INCREASE
54010	FURNITURE	0	0	0	0	-	0.00%

ACCOUNT JUSTIFICATION

5-year Expenditure History					
	FY21	FY22	FY23	FY24	FY25
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