FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

BOARD OF FINANCE
AGENDA

Waterford Town Hall
Regular Meeting

February 9, 2022
7:00 p.m.

1. Establishment of a quorum and call to order.

2. Public Comment.

3. Approval and acceptance of minutes from January 12, 2022

4. To consider and act on a request from Kimberly Allen, Director of Finance, for an appropriation in the amount of $5,380 from Capital and Non-Recurring designated line 20547-57846 Wi-Fi Town Wide Wiring.

5. To consider and act on a request from Christine Walters, Director of Human Resources, **for an FY22 Out of Series Transfer as follows:**

Account	**Description**	**Approved Budget Amount**	**Current Available Budget Amount**	**Account Increase**	**Account Decrease**	**Revised Available Budget Amount**
10145-51110	Administration	125,548	110,815.69		(67,546)	43,269.69
10145-51210	Clerical and Technical	60,639	4,016.05	29,694		33,710
10145-52030	Professional Fees	54,000	0	37,852		37,852
	Total			**67,546**	**(67,546)**	

6. Old Business:

7. New Business:

    a. Discussion of the FY 2021 Audit Report with representatives from CliftonLarsonAllen, LLP (CLA).
    b. Review of the Audit Report for FY 2021 by the Board of Finance.
    c. Review of the 2022 Grand List Report from the Town Assessor.
    d. Discussion of current Board of Finance Policies.
    e. Select the Board of Finance School Building Committee Representative for the balance of the current term through 6/30/2022.
    f. Select the Board of Finance School Building Committee Representative for the next term; 7/1/2022 – 6/30/2023.

8. Liaison Reports

9. Correspondence

    a. American Rescue Funds Quarterly Report 10/1/2021 – 12/31/2021.
    b. Abbas Danesh, Town Treasurer, Quarterly Treasurer's Report ending 12/31/2021.
    c. Virginia Bielucki, Town Accountant, Periodic Financial Statements FY22 dated January 11, 2022.
    d. Virginia Bielucki, Town Accountant, Status of General Fund Unassigned Balance dated January 12, 2022.
    e. Virginia Bielucki, Town Accountant, Status of Contingency FY22 dated January 20, 2022.

10. Adjournment

Glenn Patterson, Chairman

4.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

January 18, 2022

Mr. Glenn Patterson
Chairman
Board of Finance
15 Rope Ferry Road
Waterford, CT 06385

Dear Chairman Patterson,

The Board of Selectmen, at their meeting on Tuesday, January 18, 2022 voted to approve the following request for an appropriation;

Information Technology Committee: To consider and act on the following request for an appropriation from the Director of Finance, Kim Allen in the amount of $5,380 from Capital and Non-recurring designated line 20547-57846 Fiber Upgrade.

Therefore, I respectfully request that you consider and act on this requests. I have attached pertinent back up material from the designated department.

Sincerely,

Robert Brule

Robert Brule
First Selectman

cc: Kimberly Allen, Director of Finance

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

December 29, 2021

Board of Selectmen
Town of Waterford
15 Rope Ferry Road
Waterford, CT 06385

Re: FY22 Project Appropriation Request

On behalf of the Waterford IT Committee, I respectfully request an appropriation in the amount of $5,380 from Capital and Non-recurring designated line 20507-57790 - Line Description (Wi-Fi Town-Wide Wiring).

Laying the conduit is the first step in the approved project. A quote for the work is attached for your review.

Regards,

Kimberly Allen

Kimberly Allen
Director of Finance

C: Jeff Robillard, IT Manager

Attachment (D/E/F Quote)

D/E/F Services Group, Ltd
1171 Voluntown Rd., Griswold, CT 06351
(860) 376 – 4896, Fax (860) 376 – 1213
(AA/EOE)
"The Value of One"

December 15, 2021 **Low Voltage**

SUBJECT: Town of Waterford Conduit Run At Waterford PD.
D/E/F Services Group, Ltd is proud to present the following proposal to Town of Waterford for labor and material to install 4 inch PVC conduit in provided trench.

Project Scope

- D/E/F will work with Waterford Dept. Of Public Works to install 4" PVC conduit run from the existing manhole/handhole on the Eastern edge of the parking lot (near the skate park) to the Eastern wall of the Police Dept. (outside The Chief's Office)
  - Conduit be run up the exterior wall and will end in the attic
- Trench to be provided by WDPW and D/E/F will work with them to install the conduit
- D/E/F will install PVC Pipe in the hand hole
  - The current condition of the hand hole is not the responsibility of D/E/F and prior to installing the PVC conduit, D/E/F Services Group highly recommends that any structural issues are resolved
- D/E/F to provide metallic burial tape to be installed during the back filling of the trench

Labor Cost: $1,024.00 for 16 Manhours at $64.00
Material Cost: $2,904.00 for material (after a 10% markup is added)
Total Cost: 3,928.00

Cost for additional 4" conduit: $3,619.00
Cost for additional 2" conduit: $1,450.90

Statement of Clarifications and Exclusions:

- Bid Bond, Performance and Payment Bonds are excluded
- Installation of additional grounding methods/means is excluded
- Any and all utility fees and/or usage charges for power is excluded
- Dumpster, trash / debris removal from site is excluded
- Saw-cut slab and Patch to Match is excluded
- Any and all site work outside of scope is excluded
- Overtime / additional time caused by delays due to other trades or schedule acceleration is excluded
- Additional work requested by customer will be performed on a Time & Material basis with labor at current service rate ($85.00/hour at standard rates and $150.00/hour at prevailing wage rates) and material at cost plus 20% with all applicable taxes and fees.
- This proposal is contingent upon a complete scope review between the authorized personnel and D/E/F Services to ensure over-all project intent.

Commercial Clarifications:

1. For projects with an estimated completion time of forty-five (45) days or less, a down payment of 1/3 of the contract total is due upon contract signing. Another payment of 1/3 of the contract total is due upon completion of rough-in inspection. The remainder of the contract is to be paid out upon completion of work.
2. For projects with an estimated completion time over forty-five (45) days, project billing will be monthly or as a project section or unit is completed and payment is required no more than net thirty (30) days.
3. Paid when paid will not be an acceptable contract option.
4. Retention will not be more than 30 days / 90 days upon project substantial completion @ 7.5%
5. This proposal is valid for a period of thirty (30) days.
6. State of Connecticut sales tax is excluded in this proposal

7. Fee for required permits has been **excluded**
8. All work to be performed 7:00 AM to 3:30 PM Monday through Friday, excluding holidays and overtime.

Warrants:
All work is warranted for a period of one year from substantial completion.

Schedule:
D/E/F Services Group could be on site and prepared to start installation within (15) days after receipt of a purchase order or notice to proceed.

If you have any questions regarding this proposal, please do not hesitate to call us.

Please sign and return this proposal (below) if this proposal is acceptable and you would like begin coordination to proceed.

Regards,

David Hatch
Low Voltage Project Manager
DHatch@DEFsg.com
Direct # (860) 213-0081

D/E/F SERVICES GROUP:	CUSTOMER:
By:	By:
Name:	Name:
Title:	Title:
Date:	Date:

Purchase order: ____________________

To initiate order please
1. Fax back to 860.376-1213, or
2. Email copy to dhtach@defwiring.com

5

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
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January 18, 2022

Mr. Glenn Patterson
Chairman
Board of Finance
15 Rope Ferry Road
Waterford, CT 06385

Dear Chairman Patterson,

The Board of Selectmen, at their meeting on Tuesday, January 18, 2022 voted to approve the following request for an Out of Series Transfer;

Human Resources: To consider and act on the following request for an Out of Series Transfer from the Director of Human Resources, Christine Walters in the amount of 67,546.

Therefore, I respectfully request that you consider and act on this requests. I have attached pertinent back up material from the designated department.

Sincerely,

Robert Brule

Robert Brule
First Selectman

cc: Kimberly Allen, Director of Finance

TOWN OF WATERFORD
TRANSFER REQUEST FORM
Out of Series Transfer Request

HUMAN RESOURCES
DEPARTMENT

2nd Quarter

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10145	51110	ADMINISTRATION	125,548	110,815.69		(67,546)	43,269.69
2	10145	51210	CLERICAL AND TECHNICAL	60,639	4,016.05	29,694		33,710
3	10145	52030	PROFESSIONAL FEES	54,000	0.00	37,852		37,852
4								0
5								0
6								0
7								0
8								0
9								0
10								0
								0
								0
					TOTAL	67,546	(67,546)	

Explanation

Interim HR Director and HR Administrative Asst Salaries were both charged to Line 51210 from July through December 2021. Interim HR Director was named permanent HR Director and the remaining 25 weeks will be charged to line 51110. There will be a surplus in Line 51110 - $29,964 needs to be moved to Line 51210 to cover the remaining 25 weeks of the Admin Asst salary and $37,852 needs to be moved to Line 52030 to cover increased legal fees due to labor attorney working with the Interim HR Director and legal fees associated with collective bargaining negotiations for expiring union contracts.

Christine Walters
Department Head

12/29/2021
Date

Kim Allen
Director of Finance

12/29/2021
Date

First Selectman

Date

Commission/Board Approval

Date

munis

12/29/2021 10:48
kallen

Town of Waterford, CT
YEAR-TO-DATE BUDGET REPORT

P 1
glytdbud

FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND

ACCOUNT	ORIGINAL APPROP	DESCRIPTION	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
10145 HUMAN RESOURCES								
10145 51110	125,548.00	ADMINISTRATION	-700.00	124,848.00	14,032.31	0.00	110,815.69	11.2%
10145 51210	60,639.00	CLERICAL AND TECHNICAL	0.00	60,639.00	56,622.95	0.00	4,016.05	93.4%
10145 51810	0.00	OVERTIME	0.00	0.00	0.00	0.00	0.00	.0%
10145 51910	0.00	FRINGE BENEFITS	0.00	0.00	0.00	0.00	0.00	.0%
10145 51920	14,243.00	F.I.C.A.	0.00	14,243.00	5,116.92	0.00	9,126.08	35.9%
10145 52010	4,000.00	ADVERTISING	0.00	4,000.00	1,166.00	0.00	2,834.00	29.2%
10145 52020	832.00	POSTAGE	0.00	832.00	282.79	0.00	549.21	34.0%
10145 52030	54,000.00	PROFESSIONAL FEES	0.00	54,000.00	34,301.97	19,698.03	0.00	100.0%
10145 52040	1,710.00	SERVICE CONT AND REPAIRS	0.00	1,710.00	531.64	602.13	576.23	66.3%
10145 52050	1,201.00	DUES,CONFERENCES & EDUCATION	0.00	1,201.00	0.00	0.00	1,201.00	.0%
10145 52070	150.00	REIMBURSABLE EXPENSES	0.00	150.00	0.00	0.00	150.00	.0%
10145 52080	0.00	TELEPHONE	700.00	700.00	202.99	0.00	497.01	29.0%
10145 52300	500.00	TRAINING	0.00	500.00	0.00	0.00	500.00	.0%
10145 52570	1,991.00	EMPLOYEE ASSISTANCE PROGRAM	0.00	1,991.00	1,991.00	0.00	0.00	100.0%
10145 53020	650.00	OTHER SUPPLIES	0.00	650.00	0.00	0.00	650.00	.0%
10145 53140	200.00	VACCINE AND SUPPLIES	0.00	200.00	0.00	0.00	200.00	.0%
10145 54010	0.00	OFFICE FURNITURE	0.00	0.00	0.00	0.00	0.00	.0%
TOTAL HUMAN RESOURCES	265,664.00		0.00	265,664.00	114,248.57	20,300.16	131,115.27	50.6%
TOTAL GENERAL FUND	265,664.00		0.00	265,664.00	114,248.57	20,300.16	131,115.27	50.6%
TOTAL EXPENSES	265,664.00		0.00	265,664.00	114,248.57	20,300.16	131,115.27	

7a.

CliftonLarsonAllen LLP
CLAconnect.com

Board of Finance
Town of Waterford, Connecticut

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Waterford, Connecticut as of and for the year ended June 30, 2021, and have issued our report thereon dated December 17, 2021. We have previously communicated to you information about our responsibilities under auditing standards generally accepted in the United States of America, *Government Auditing Standards*, and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the Connecticut State Single Audit Act, as well as certain information related to the planned scope and timing of our audit. Professional standards also require that we communicate to you the following information related to our audit.

Significant audit findings

Qualitative aspects of accounting practices

Accounting policies

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Town of Waterford, Connecticut are described in Note 1 to the financial statements.

The entity changed accounting policies related to fund classification by adopting Statement of Governmental Accounting Standards (GASB Statement) No. 84, *Fiduciary Activities*, during the year. Accordingly, the cumulative effect of the accounting change as of the beginning of the year is reported in the Note 15.

We noted no transactions entered into by the entity during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate(s) affecting the financial statements was were:

- Management's estimate of the net pension liability is based on an actuarial valuation utilizing various assumptions and estimates approved by management.
- Management's estimate of the net other post-employment benefit (OPEB) liability is based on an actuarial valuation utilizing various assumptions and estimates approved by management.

- Management's estimate of the useful lives of governmental activities and business-type activities capital assets, which are used in computing depreciation in the government-wide and proprietary fund financial statements.
- Management's estimate of the allowance for doubtful accounts related to taxes receivable is based on certain historical data and currently known information.
- Management's estimate of the incurred but not reported liability associated with the Town of Waterford, Connecticut's self-insurance program is based on historical claims information as prepared by Anthem Blue Cross Blue Shield and approved by management.
- Management's estimate of the landfill post-closure costs is based on estimates as prepared by an engineering firm and approved by management.

We evaluated the key factors and assumptions used to develop the above estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

Financial statement disclosures

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. There were no particularly sensitive financial statement disclosures.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties encountered in performing the audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Uncorrected misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management did not identify and we did not notify them of any uncorrected financial statement misstatements.

Corrected misstatements

Management did not identify and we did not notify them of any financial statement misstatements detected as a result of audit procedures.

Disagreements with management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. No such disagreements arose during our audit.

Management representations

We have requested certain representations from management that are included in the management representation letter dated December 17, 2021.

Management consultations with other independent accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the entity's financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Significant issues discussed with management prior to engagement

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to engagement as the entity's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our engagement.

Other information in documents containing audited financial statements

With respect to the required supplementary information (RSI) accompanying the financial statements, we made certain inquiries of management about the methods of preparing the RSI, including whether the RSI has been measured and presented in accordance with prescribed guidelines, whether the methods of measurement and preparation have been changed from the prior period and the reasons for any such changes, and whether there were any significant assumptions or interpretations underlying the measurement or presentation of the RSI. We compared the RSI for consistency with management's responses to the foregoing inquiries, the basic financial statements, and other knowledge obtained during the audit of the basic financial statements. Because these limited procedures do not provide sufficient evidence, we did not express an opinion or provide any assurance on the RSI.

With respect to the schedule of expenditures of federal awards (SEFA) and the schedule of expenditures of state financial assistance (SESFA) accompanying the financial statements, on which we were engaged to report in relation to the financial statements as a whole, we made certain inquiries of management and evaluated the form, content, and methods of preparing the SEFA and the SESFA to determine that the SEFA and the SESFA comply with the requirements of the Uniform Guidance and the Connecticut State Single Audit Act, respectively, the method of preparing has not changed from the prior period or the reasons for such changes, and the SEFA and SESFA are appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the SEFA and the SESFA to the underlying accounting records used to prepare the financial statements or to the financial statements themselves. We have issued our report thereon dated December 17, 2021.

With respect to the supplemental, combining and individual fund statements and schedules (collectively, the supplementary information) accompanying the financial statements, on which we were engaged to report in relation to the financial statements as a whole, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period or the reasons for such changes, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves. We have issued our report thereon dated December 17, 2021.

The introductory and statistical section accompanying the financial statements, which is the responsibility of management, was prepared for purposes of additional analysis and is not a required part of the financial statements. Such information was not subjected to the auditing procedures applied in the audit of the financial statements, and, accordingly, we did not express an opinion or provide any assurance on it.

Our auditors' opinion, the audited financial statements, and the notes to financial statements should only be used in their entirety. Inclusion of the audited financial statements in a document you prepare, such as an annual report, should be done only with our prior approval and review of the document.

* * *

This communication is intended solely for the information and use of the Board of Finance and management of the Town of Waterford, Connecticut and is not intended to be, and should not be, used by anyone other than these specified parties.

CliftonLarsonAllen LLP

CliftonLarsonAllen LLP

West Hartford, Connecticut
December 17, 2021

TOWN OF WATERFORD, CONNECTICUT

STATE SINGLE AUDIT REPORT

JUNE 30, 2021

TOWN OF WATERFORD, CONNECTICUT
STATE SINGLE AUDIT REPORT
JUNE 30, 2021
TABLE OF CONTENTS

CliftonLarsonAllen LLP
CLAconnect.com

Independent Auditors' Report on Compliance for Each Major State Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of State Financial Assistance Required by the State Single Audit Act

To the Members of the Board of Finance
Town of Waterford, Connecticut

Report on Compliance for Each Major State Program

We have audited the Town of Waterford, Connecticut's compliance with the types of compliance requirements described in the Office of Policy and Management's *Compliance Supplement* that could have a direct and material effect on each of the Town of Waterford, Connecticut's major state programs for the year ended June 30, 2021. The Town of Waterford, Connecticut's major state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its state programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Town of Waterford, Connecticut's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the State Single Audit Act (C.G.S. Sections 4-230 to 4-236). Those standards and the State Single Audit Act require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Town of Waterford, Connecticut's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the Town of Waterford, Connecticut's compliance.

Opinion on Each Major State Program

In our opinion, the Town of Waterford, Connecticut, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2021.

Report on Internal Control over Compliance

Management of the Town of Waterford, Connecticut, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Town of Waterford, Connecticut's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the State Single Audit Act, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town of Waterford, Connecticut's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the State Single Audit Act. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of State Financial Assistance Required by the State Single Audit Act

We have audited the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Waterford, Connecticut, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town of Waterford, Connecticut's basic financial statements. We issued our report thereon dated December 17, 2021, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of state financial assistance is presented for purposes of additional analysis as required by the State Single Audit Act and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of state financial assistance is fairly stated in all material respects in relation to the basic financial statements as a whole.

CliftonLarsonAllen LLP

CliftonLarsonAllen LLP

West Hartford, Connecticut
December 17, 2021

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
FOR THE YEAR ENDED JUNE 30, 2021

State Grantor/Pass-Through Grantor/ Program Title	State Grant Program Core-CT Number	Expenditures
Department of Education		
Talent Development	11000-SDE64370-12552	$ 1,075
Child Nutrition State Match	11000-SDE64370-16211	8,538
Health Foods Initiative	11000-SDE64370-16212	16,446
Adult Education	11000-SDE64370-17030	13,643
Health & Welfare - Private School Pupil	11000-SDE64370-17034	6,359
School Breakfast Program	11000-SDE64370-17046	13,578
Total Department of Education		59,639
Department of Social Services		
Medicaid	11000-DSS60000-16020	62,310
Connecticut State Library		
Historic Document Preservation	12060-CSL66094-35150	5,500
Department of Children and Families		
Youth Service Bureaus	11000-DCF91141-17052	14,189
Youth Service Bureau Enhancement	11000-DCF91141-17107	10,720
Total Department of Children and Families		24,909
Department of Transportation		
Town Aid Road-STO	13033-DOT57131-43459	160,434
Town Aid Road Grants-Municipal	12052-DOT57131-43455	160,434
Total Department of Transportation		320,868
Department of Emergency Services and Public Protection		
Drug Asset Forfeiture Revolving Account	12060-DPS32155-35142	18,081
Enhanced 911 Telecommunications Fund	12060-DPS32741-35190	22,805
Nuclear Emergency Safety Fund	12060-DPS32982-90428	133,310
Total Department of Emergency Services and Public Protection		174,196

The accompanying notes are an integral part of this schedule

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2021

State Grantor/Pass-Through Grantor/ Program Title	State Grant Program Core-CT Number		Expenditures
Office of Policy and Management			
Reimbursement Towns - Tax Loss on State Owned Property	11000-OPM20600-17004		$ 143,075
Reimbursement Towns - Private Tax Exempt Property	11000-OPM20600-17006		109,838
Reimbursement Property Tax - Disability Exemption	11000-OPM20600-17011		1,919
Property Tax Relief for Veterans	11000-OPM20600-17024		8,503
Municipal Purposes & Projects	12052-OPM20600-43587		34,255
Local Capital Improvement	12050-OPM20600-40254		100,497
Total Office of Policy and Management			398,087
Economic and Community Development			
Economic Assistance Bond Fund	12034-ECD46200-40221		219,239
Historic Preservation Activities Grants	12060-ECD46840-90455		5,000
Total Economic and Community Development			224,239
Total State Financial Assistance Before Exempt Programs			1,269,748
	Exempt Programs		
Department of Education			
Education Cost Sharing	11000-SDE64370-17041-82010		316,189
Excess Cost - Student Based	11000-SDE64370-17047	149,687	
Excess Cost - Student Based	11000-SDE64370-17047	340,059	
			489,746
Total Department of Education			805,935
Total Exempt Programs			805,935
Total State Financial Assistance			$ 2,075,683

The accompanying notes are an integral part of this schedule

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying schedule of expenditures of state financial assistance (the Schedule) includes the state grant activity of the Town of Waterford, Connecticut, under programs of the State of Connecticut for the year ended June 30, 2021. Various departments and agencies of the State of Connecticut have provided financial assistance through grants and other authorizations in accordance with the General Statutes of the State of Connecticut. Because the Schedule presents only a selected portion of the operations of the Town of Waterford, Connecticut, it is not intended to, and does not, present the financial position, changes in fund balance, changes in net position or cash flows of the Town of Waterford, Connecticut.

Basis of Accounting

The accounting policies of the Town of Waterford, Connecticut, conform to accounting principles generally accepted in the United States of America as applicable to governmental organizations. The information in the Schedule is presented based upon regulations established by the State of Connecticut, Office of Policy and Management.

Expenditures reported on the Schedule are presented on the modified accrual basis of accounting. In accordance with Section 4-236-22 of the Regulations to the State Single Audit Act, certain grants are not dependent on expenditure activity and, accordingly, are considered to be expended in the fiscal year of receipt. These grant program receipts are reflected in the expenditures column of the Schedule.

CliftonLarsonAllen LLP
CLAconnect.com

Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

To the Members of the Board of Finance
Town of Waterford, Connecticut

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Waterford, Connecticut, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town of Waterford, Connecticut's basic financial statements, and have issued our report thereon dated December 17, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town of Waterford, Connecticut's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town of Waterford, Connecticut's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town of Waterford, Connecticut's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town of Waterford, Connecticut's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town of Waterford, Connecticut's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Waterford, Connecticut's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CliftonLarsonAllen LLP

CliftonLarsonAllen LLP

West Hartford, Connecticut
December 17, 2021

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED JUNE 30, 2021

I. SUMMARY OF AUDITORS' RESULTS

Financial Statements

Type of auditors' report issued: Unmodified

Internal control over financial reporting:

• Material weakness(es) identified?	____ yes	X no
• Significant deficiency(ies) identified?	____ yes	X none reported
Noncompliance material to financial statements noted?	____ yes	X no

State Financial Assistance

Internal control over major programs:

• Material weakness(es) identified?	____ yes	X no
• Significant deficiency(ies) identified?	____ yes	X none reported

Type of auditors' report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with Section 4-236-24 of the Regulations to the State Single Audit Act? ____ yes X no

The following schedule reflects the major programs included in the audit:

State Grantor and Program	State Core-CT Number		Expenditures
Department of Transportation:			
Town Aid Road Grants - Municipal	12052-DOT57131-43455	$	160,434
Town Aid Road - STO	13033-DOT57131-43459		160,434
Office of Policy and Management:			
Local Capital Improvement	12050-OPM20600-40254		100,497
Reimbursement Towns - Tax Loss on State Owned Property	11000-OPM20600-17004		143,075
Reimbursement Towns - Private Tax Exempt Property	11000-OPM20600-17006		109,838

Dollar threshold used to distinguish between type A and type B programs: $ 200,000

II. FINANCIAL STATEMENT FINDINGS

No matters were reported.

III. STATE FINANCIAL ASSISTANCE FINDINGS AND QUESTIONED COSTS

No matters were reported.

Town of Waterford, Connecticut

Annual Comprehensive Financial Report

FOR THE FISCAL YEAR ENDED
JUNE 30, 2021

Department of Finance
Kimberly Allen
Director of Finance

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Introductory Section

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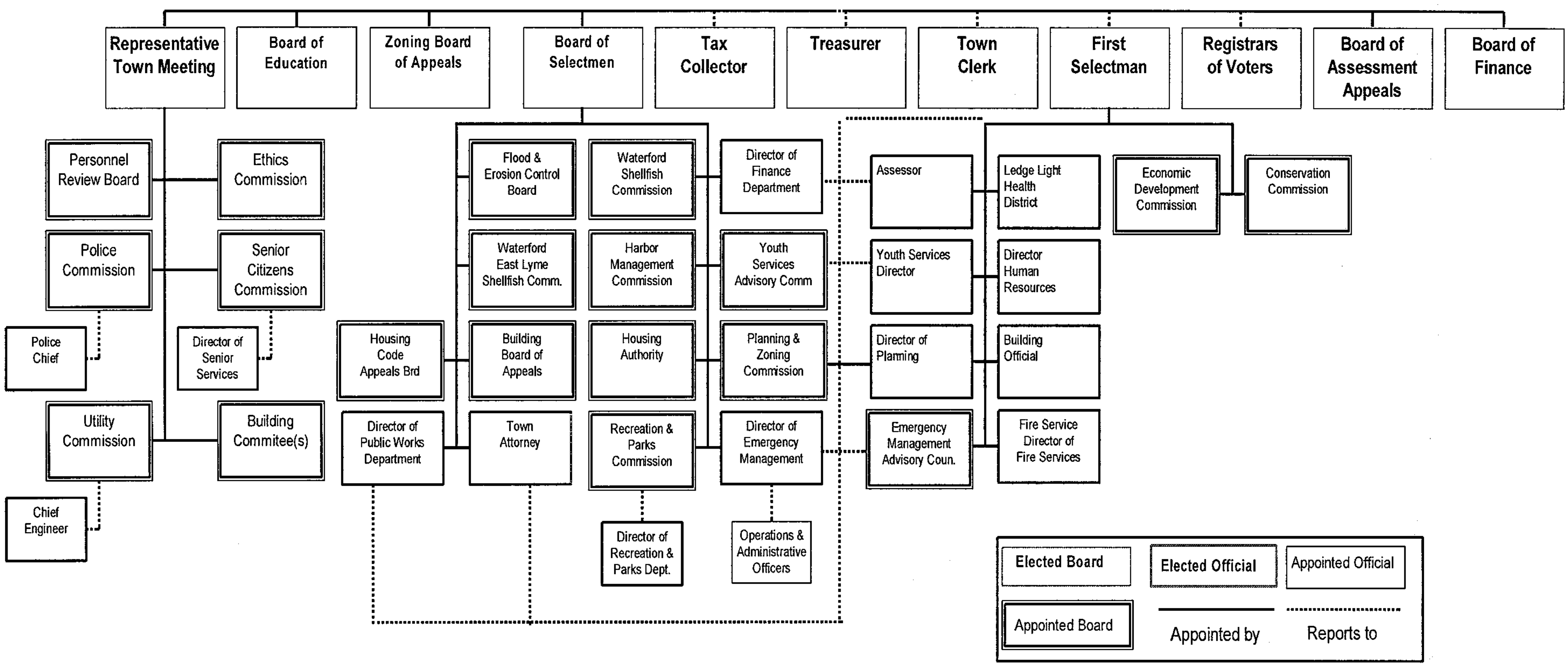
TOWN OF WATERFORD, CONNECTICUT
TABLE OF CONTENTS
JUNE 30, 2021

Statistical Section

ORGANIZATIONAL CHART TOWN OF WATERFORD GENERAL GOVERNMENT



Town of Waterford, Connecticut

Principal Town Officials

As of June 30, 2021

Robert J. Brule, Jr.	First Selectman
Thomas W. Giard III	Superintendent of Schools
Kimberly Allen	Director of Finance
Abbas Danesh	Treasurer
Abby Piersall	Planning Director
Gary Schneider	Director of Public Works
Brett Mahoney	Chief of Police
Neftali Soto	Chief Engineer, Utilities Commission
Alan Wilensky	Tax Collector
Vacant	Assessor
Brian Flaherty	Recreation & Parks Director
Lisa Cappuccio	Director of Senior Services
David Campo	Town Clerk
Daniela Gorman	Director of Youth Services
John Murphy	Building Official
Christine Johnson	Library Director
Michael Howley	Director of Fire Services
Vacant	Director of Human Resources

FIFTEEN ROPE FERRY ROAD

Town of Waterford

WATERFORD, CT 06385-2886

December 17, 2021

To the Honorable First Selectman, Representative Town Meeting and the Citizens of the Town of Waterford:

State law requires that every general-purpose local government publish within six months of the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended June 30, 2021.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

CliftonLarsonAllen LLP (CLA), Certified Public Accountants, have issued an unqualified opinion on the Town of Waterford financial statements for the year ended June 30, 2021. The independent auditors' report is located at the front of the financial section of this report.

Management Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

Profile of the Government

The Town of Waterford separated from the City of New London, the neighboring urban seaport, a century and a half after European settlers arrived. Waterford was incorporated in 1801. Covering an area of 33.2 square miles, the Town is located in the southeastern region of the state. Waterford is bordered by the Towns of East Lyme to the west, New London, Groton and Ledyard to the east, and Montville to the north. It borders Long Island Sound to the south.

The Town has a Selectmen/Board of Finance/Representative Town Meeting form of government. The Representative Town Meeting exercises the legislative authority of the Town. The Board of Selectmen is composed of three members who are elected at large for four-year terms. The Representative Town Meeting is elected for two-year terms. The First Selectman is the head of the administrative branch of the Town Government and is responsible to the Representative Town Meeting for the administration of all affairs relating to the Town.

The Town of Waterford provides a full range of services, including police and fire protection; the construction and maintenance of highways, streets and other infrastructure; municipal solid waste and recycling collection; recreational and cultural activities. Municipal water and sewer services, the Town's one business-type activity, are provided through the Town's Utility Commission.

By Charter, the Representative Town Meeting must hold its Town Budget Meeting no later than the first Monday in May each year. If, within fifteen days of the budget adoption no referendum is called, the budget is considered approved. The annual budget serves as the foundation for Town of Waterford financial planning and control. The budget is prepared by Department/Agency at an object level. With the exception of the Police, Recreation and Parks, Senior Services, Utility and Planning and Zoning Commissions, Board of Finance, Board of Education, Board of Assessment Appeals, Zoning Board of Appeals, Building Board of Appeals, Economic Development Commission, Flood & Erosion Control Board, Conservation Commission, Retirement Commission, Harbor Management Commission and Ethics Commission, all other Town Boards, Commissions or agencies report to the Board of Selectmen. The Board of Selectmen, however, reviews and recommends to the Board of Finance the level of appropriation for all municipal budgets with the exception of the Board of Education. All agencies have the authority to transfer within series any of the budgeted appropriations under their control. Transfers out of series, however, require special approval from the Board of Finance.

Local Economy

Waterford is unique in that its major taxpayer is a nuclear power facility. However, numerous, large retail sales outlets, a production/software development company, several assisted care facilities and numerous financial institutions provide a good mix to tax base diversification. The Waterford Tax Base has a diversified tax base with immediate access to Routes 1, 95, 395 and 85 all of which are major Connecticut arteries.

Dominion Power Facility (Millstone)

- Impact Analysis Completed
  - Increase Economic development
  - Viable Tax payer for at least ten years – Declining tax revenue
- 10-Year Deal
  - $50M in updates since agreement signed in January 2019

Jordan Village District

- Zone changes approved to support the area surrounding an established historic district
- District will focus on small businesses, small multi-family and mixed use projects

Waterford Station

- Permitted retail development adjacent to Waterford Commons. Successful OSTA review.

Economic Development Commission Master Plan

- Emphasis on pushing economic development
- Restructure of economic development department
- Changes in zoning and permitting to streamline reviews, and encourage flexibility for small businesses

New Developments

- 98 apartments on Willetts Avenue approved.
- 171 Rope Ferry Rd – 52 Units – 40% Affordable Housing still under construction
- Redevelopment of a gas filling station and convenience store at 446 Boston Post Road approved.
- Special Permit for Agri-Tourism location at 116 Old Colchester Road approved
- Ongoing planning for 40 affordable apartments on Rte 85
- Solar Facility on Oil Mill Road permitted
- Construction underway for new office space at Mago Point
- Permitting and start of construction for medical office facility (Hartford Healthcare) on Dayton Road

New Industry

- Cross Rd Surgery – 2000 sq. ft. expansion project completed Tractor Supply – open
- Hartford Healthcare medical offices have opened on the site of the old Toys R Us location

Electric Boat

- $5.1B Navy Contract – estimated 2,000 to 5,000 jobs
- Building of Columbia Class Submarines to begin in 2023
- Current impact – Increased housing activity

Long Term Financial Planning

In 1998 the Representative Town Meeting formed its Long Range Fiscal Planning Committee. In FY01 the Board of Finance appointed an Ad Hoc Long-Range Budget Planning Committee to analyze the impact of the annual tax revenue loss due to the Dominion deregulation and to provide guidance in developing budgets that would sustain a consistent level of service with a declining revenue base over the ten-year period. This proactive approach to long-range operational budget planning, combined with multi-year capital planning, has become an effective budgetary management tool. Despite the fact that the Town has successfully absorbed the impact to its tax base due to deregulation, the Long-Range Budget Planning Committee remains active and is in the process of developing an updated long-term financial plan based of GFOA guidelines.

The Town implemented a Fleet Management Program that served as the basis for sizing the fleet and provided a 5 year approach to managing a fleet valued in excess of $4.4 million. This program allows the Town to undertake a needs assessment of its rolling stock, and based upon established life-cycle parameters, provided a forty-year replacement plan that uses a combination of residual values, investment income, vehicle rental revenues and an equalized level of budget over a sustained period of time to fund all rolling stock replacements.

Major Initiatives

In compliance with GASB 54 and to strengthen Waterford's commitment to sound financial management and fiscal accountability, the Town still maintains the adopted fund balance policy from 2015. In that regard, the Town's 2021 Audited Financial Waterford has an Unassigned Fund Balance of $22,981,081

In May of 2019, the Town began the first phase of the construction on a new Municipal Complex project for the Public Works Department. The project consists of a full demolition of the existing structure and construction of a new 60,100 sq. ft. facility. The cost of the project was bonded in July 2020 and the project is expected to be complete in early Fall 2021.

Increase school enrollment

- Attract students from neighboring districts to Waterford High School on a tuition basis
    - 5 students enrolled in 2021

Eco Friendly Town

- Achieved Bronze Certificate as a Sustainable CT Community
- Land Preservation
    - Easements, Purchase and Donations
- Plan of Conservation and Development
    - DEEP analysis
    - Fall 2019-2021
- Energy audit of buildings
- LED Streetlight conversion project completed

Affordable Housing Plan

- Assessing housing needs for the future
    - In process of collecting data to fit into regional area needs

Town Center Improvements ("Main Street")

- Committee Formed in June 2020
- Support Infrastructure for Farmer's Market
- Improved Recreational Amenities
    - Accessible walking paths, sidewalks and boardwalks
- Improved Fiber Connectivity
- Board of Selectman adoption of the Community Waterford Park Master Plan

Acknowledgements

Although the preparation of the comprehensive annual financial report is primarily the responsibility of the Director of Finance, it could not have been accomplished without the support of numerous town staff. Special recognition goes to the Finance department staff. Without their dedication, oversight and hard work the Town could never have achieved this prestigious award. I appreciate the unflagging support of First Selectman Robert Brule, Superintendent of Schools Thomas Girard and his staff, as well as, the entire Board of Selectmen, Board of Finance and the Representative Town Meeting who continually show their commitment to fiscal integrity and financial leadership.

Respectfully submitted,

Kimberly Allen

Kimberly Allen
Director of Finance

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Financial Section

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Independent Auditors' Report

To the Board of Finance
Town of Waterford, Connecticut

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Waterford, Connecticut, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town of Waterford, Connecticut's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Waterford, Connecticut, as of June 30, 2021 and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of a Matter

During fiscal year ended June 30, 2021, the Town of Waterford, Connecticut adopted GASB Statement No. 84, *Fiduciary Activities.* As a result of the implementation of this standard, the Town of Waterford, Connecticut reported a restatement for the change in accounting principle (see Note 15). Our auditors' opinion was not modified with respect to the restatement.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison information and the pension and OPEB schedules, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Waterford, Connecticut's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with Government Auditing Standards, we have also issued our report dated December 17, 2021 on our consideration of the Town of Waterford, Connecticut's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town of Waterford, Connecticut's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Waterford, Connecticut's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

CliftonLarsonAllen LLP

West Hartford, Connecticut
December 17, 2021

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TOWN OF WATERFORD, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021

This discussion and analysis of the Town of Waterford, Connecticut (the Town) financial performance is prepared by management to provide an overview of the Town's financial activities for the fiscal year ended June 30, 2021. Please read this MD&A in conjunction with the transmittal letter and the Town's financial statements, Exhibits I to IX.

FINANCIAL HIGHLIGHTS

- The Town's net position decreased as a result of this year's operations. While net position of our business-type activities decreased by $1.6 million, or 3.1 %, net position of our governmental activities decreased by $688 thousand after restatement or 0.4 %.
- During the year, the Town had expenses that were $2.3 million more than the $121.6 million generated in tax and other revenues for governmental programs.
- In the Town's business-type activities, revenues and transfers in increased by $39 thousand or 1.0%, while expenses increased by $81.0 thousand or 1.5 %.
- The total cost of all of the Town's programs was $123.9 million, with no new programs added this year.
- The General Fund reported a fund balance this year of $23.8 million.
- The resources available for appropriation were $1.7 million more than anticipated for the General Fund. There were additional appropriations of $41.1 thousand to transfer funding to the Capital Improvement Fund. However, unused appropriations of $2.2 million were returned to fund balance at yearend. Overall, the operating results increased the General Fund balance by $3.9 million

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of a series of financial statements. The statement of net position and the statement of activities (Exhibits I and II, respectively) provide information about the activities of the Town as a whole and present a longer-term view of the Town's finances. Fund financial statements are presented in Exhibits III to IX. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds. The remaining statements provide financial information about activities for which the Town acts solely as a trustee or agent for the benefit of those outside of the government.

Government-Wide Financial Statements

Our analysis of the Town as a whole begins on Exhibits I and II. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Town's net position and changes in it. Over time, increases or decreases in the Town's net position are one indicator of whether its financial health is improving or deteriorating. The reader needs to consider other non-financial factors, however, such as changes in the Town's property tax base and the condition of the Town's capital assets, to assess the overall health of the Town.

In the statement of net position and the statement of activities, we divide the Town into two types of activities:

- *Governmental Activities* - Most of the Town's basic services are reported here, including education, public safety, public works, recreation, library, social services and general administration. Property taxes, charges for services, and state and federal grants finance most of these activities.

- *Business-Type Activities* - The Town charges a fee to customers to help it cover all or most of the cost of certain services it provides. The Town's Utility Commission Enterprise Fund is reported here.

Fund Financial Statements

The fund financial statements begin with Exhibit III and provide detailed information about the most significant funds - not the Town as a whole. Some funds are required to be established by Charter. However, the Board of Finance establishes many other funds to help control and manage money for particular purposes or to show that it is meeting legal responsibilities for using grants and other money (i.e. grants received for education from the State and Federal Government). The Town's funds are divided into three categories: governmental, proprietary and fiduciary.

- *Governmental Funds (Exhibits III and IV)* - Most of the Town's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Town's general government operations and the basic services it provides. Governmental fund information helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the Town's programs. The relationship (or differences) between governmental activities (reported in the statement of net position and the statement of activities) and governmental funds is described in a reconciliation included with the fund financial statements.

- *Proprietary Funds (Exhibits V to VII)* - When the Town charges customers for the services it provides, whether to outside customers or to other units of the Town, these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the statement of net position and the statement of activities. In fact, the Town's enterprise fund (a component of proprietary funds) is the same as the business-type activities reported in the government-wide statements, but provide more detail and additional information, such as cash flows, for proprietary funds. Internal service funds (the other component of proprietary funds) are used to report activities that provide supplies and services for the Town's other programs and activities - such as the Town's Insurance Administration Fund.

- *Fiduciary Funds (Exhibits VIII and IX)* - The Town is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for other assets that, because of a trust arrangement, can be used only for the trust beneficiaries. All of the Town's fiduciary activities are reported in separate statements of fiduciary net position and changes in fiduciary net position. These activities are excluded from the Town's other financial statements because the Town cannot use these assets to finance its operations. The Town is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

The Town's combined net position decreased from $210.7 to $208.4 million or 1.1 %. The analysis below focuses on the net position (Table 1) and changes in net position (Table 2) of the Town's governmental and business-type activities.

	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Current assets	$ 54,085	$ 46,328	$ 5,413	$ 5,331	$ 59,498	$ 51,659
Capital assets, net of accumulated depreciation	241,132	243,891	45,671	47,418	286,803	291,309
Total assets	295,217	290,219	51,084	52,749	346,301	342,968
Deferred outflows of resources	18,301	17,947	-	-	18,301	17,947
Long-term debt outstanding	135,326	134,964	316	345	135,642	135,309
Other liabilities	11,226	8,251	330	378	11,556	8,629
Total liabilities	146,552	143,215	646	723	147,198	143,938
Deferred inflows of resources	8,998	6,296	-	-	8,998	6,296
Net Position:						
Net investment in capital assets	165,530	177,425	45,670	47,417	211,200	224,842
Restricted	1,440	127	-	-	1,440	127
Unrestricted	(9,002)	(18,897)	4,768	4,609	(4,234)	(14,288)
Total Net Position	$ 157,968	$ 158,655	$ 50,438	$ 52,026	$ 208,406	$ 210,681

Net position of the Town's governmental activities decreased by 0.4 % ($158.0 million in 2021 compared to 158.7 million in 2020). Unrestricted net position - the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation or other legal requirements – decreased by $9.9 million ($18.9 million) in 2020 compared to ($9.0 million) at the end of this year.

By far the largest portion of the Town's net position is its investment in capital assets (e.g., land, buildings, machinery and equipment). Since the Town's investment in its capital assets, net of accumulated depreciation, must also be reported net of related debt, it should be noted that the Town's outstanding debt is related to bonds payable as of June 30, 2021.

The net position of our business-type activities decreased by 3.1% ($50.4 million in 2021 compared to $52.0 million in 2020).

The Town's total revenues (excluding special items) were $121.6 million. The total cost of all programs and services was $123.9 million. Our analysis below separately considers the operations of governmental and business-type activities.

	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Revenues:						
Program revenues:						
Charges for services	$ 3,346	$ 3,091	$ 3,841	$ 3,710	$ 7,187	$ 6,801
Operating grants and contributions	19,990	13,901			19,990	13,901
Capital grants and contributions	578	658	16		594	658
General revenues:						
Property taxes	93,198	92,136			93,198	92,136
Grants and contributions not restricted to specific purposes	356	351			356	351
Unrestricted investment earnings	133	1,082	3	47	136	1,129
Miscellaneous revenue	175	197			175	197
Total revenues	117,776	111,416	3,860	3,757	121,636	115,173
Program expenses:						
General government	15,705	15,856			15,705	15,856
Public safety	13,999	13,150			13,999	13,150
Public works	8,780	8,086			8,780	8,086
Recreation	1,763	1,941			1,763	1,941
Library	1,156	1,159			1,156	1,159
Social services	1,285	1,427			1,285	1,427
Education	74,351	68,539			74,351	68,539
Interest and fiscal charges	1,393	2,057			1,393	2,057
Utility Commission			5,479	5,399	5,479	5,399
Total program expenses	118,432	112,215	5,479	5,399	123,911	117,614
Excess (deficiency) of revenues over expenses before transfers	(656)	(799)	(1,619)	(1,642)	(2,275)	(2,441)
Transfers	(31)	(95)	31	95	-	-
Change in Net Position	(687)	(894)	(1,588)	(1,547)	(2,275)	(2,441)
Beginning Net Position, as restated	158,655	159,312	52,026	53,573	210,681	212,885
Restatement		237			-	237
Ending Net Position	$ 157,968	$ 158,655	$ 50,438	$ 52,026	$ 208,406	$ 210,681

Governmental Activities

Approximately 79.1% of these revenues were derived from property taxes, followed by 17.9% from operating and capital grants and contributions, 2.8% from charges for services and 0.2% from investment and other general revenues.

Major factors affecting operations include:

- Operating grants and contributions were up by $6.0 million due primarily to the following:
  There was an increase in the State's on-behalf contribution for the Teachers' Retirement System of $3.2 million.
  There was an increase in the State's on-behalf contribution for the Teachers' Retirement System OPEB of $1.8 million.
  There was an increase in Special Assistance grants of $796.4 thousand.
  There was an increase in assistance to the School Cafeteria fund of $280.0 thousand.
- Property tax revenues were up by $1.1 million.

- Investment earnings were down by $949.3 thousand from FY20 due to significantly lower interest rates.
- Charges for services up by $255.0 thousand due to the addition of the Student Activity fund for $158.3 thousand and many services starting up again.
- Capital grants and contributions decreased by $80 thousand, due to the mainly following:
  General Government capital grants were down by $13.6 due to a one-time Electrical rebate in FY20 for the same amount.
  Public Works Capital grants were down by $56.6 thousand due to the following:
    Electrical rebate for the Street Light project Town HVAC was down by $120.8 thousand.
    LOCIP grant for Pepperbox Lane was down by $185.6 thousand.
    There was an increase of $249.8 for the Thames River grant.
  Recreation capital grants were down by $9.2 thousand due to the following:
    Playground donations were down by $10 thousand from FY20.
    There was an increase for donations to the Civic Triangle Memorial of $.8 thousand.
- Miscellaneous Revenue was down by $22.2 thousand

Table 3 presents the cost of each of the Town's five largest programs - education, general government, public safety, public works and recreation - as well as each program's net cost (total cost less revenues generated by the activities). The net cost shows the financial burden to the Town's taxpayers by each of these functions.

	Total Cost of Services		Net Cost of Services	
	2021	2020	2021	2020
Education	$ 74,351	$ 68,539	$ 54,693	$ 54,670
General government	15,705	15,856	13,826	14,679
Public safety	13,999	13,150	13,337	12,308
Public works	8,780	8,086	7,341	6,850
Recreation	1,763	1,941	1,647	1,738
All others	3,835	4,643	3,675	4,320
Totals	$ 118,433	$ 112,215	$ 94,519	$ 94,565

Business-Type Activities

Net position of the Town's business-type activities (see Table 2) decreased by 3.1% ($50.4 million in 2021 compared to $52.0 million in 2020). Revenues and transfers in for the Town's business-type activities (see Table 2) increased by $39 thousand ($3.9 million in 2021 compared to $3.9 million in 2020). The factors driving these results include:

- An increase in Sewer use fee revenue of $115 thousand.
- A decrease in transfers in of $64 thousand
- A decrease of investment earnings of $44 thousand.
- An increase of operating grants of $17 thousand
- An increase of capital grants and contributions of $16 thousand
- An increase in expenses of $81.0 thousand.

TOWN FUNDS FINANCIAL ANALYSIS

Governmental Funds

As the Town completed the year, its governmental funds (as presented in the balance sheet - Exhibit III) reported a combined fund balance of $35.6 million, which is increase of $4.1 million from last year's total of $31.5 million as restated. Included in this year's total change in fund balance is an increase of $3.7 million in the General Fund, a decrease of $265.6 thousand in the Capital and NonRecurring Fund and an increase of $730.8 thousand for Nonmajor Governmental Funds.

Capital Projects Funds:

- The Capital and Nonrecurring Fund balance decreased by $265.6 thousand due to expenditures of $6.8 million and revenues of $36.5 thousand and other financing sources or $6.5 million. Included in other financing sources were transfers in of $1.4 million, bond proceeds of $3.7 million along with a premium on the bond of 1.4 million.

Non-Major Capital Projects Funds:

- The Fleet Management Fund increased by $451.3 thousand due to expenditures of $596.3 thousand being offset by revenues and transfers in of $1.1 million.
- The Capital Improvement Fund increased by $253.6 thousand due to expenditures of $986.2 thousand and net transfers in and out $1.2 million.
- The Sewer Development and Maintenance Fund increased by $55.7 thousand due to expenditures of $68.1 thousand being offset by revenues of $123.8 thousand.

Special Revenue Funds:

- The Nuclear Safety Emergency Preparedness Fund decreased by $84.8 thousand due to expenditures of $133.3 Thousand and grant reimbursements received of $48.5 thousand.
- The Small Cities Grant Fund increased by $78.4 thousand due to loan repayments of the same amount.

Proprietary Funds

The Town's Proprietary Funds provide the same type of information found in the government-wide financial statements, but in more detail.

Overall, proprietary funds net assets total $56.7 million at the end of the year, which includes a $6.2 million fund balance in the Internal Service Fund.

Net position of the Utility Commission Fund at the end of the year amounted to $50.4 million. Factors affecting the balance of this fund are included in the discussion of the Town's business-type activities.

In fiscal year 2021, net position of the Internal Service fund increased by $426.5 thousand from fiscal year 2020. This is due to $11.9 million in contributions and other revenues (an increase of $433.5 thousand over fiscal year 2020), reduced by expenses for claims and program administration of $11.5 million (an increase of $1.2 million over fiscal year 2020).

General Fund Budgetary Highlights

Revenues were higher than budgetary estimates by $1.7 million and expenditures were less than original budgetary estimates by $2.2 million. Overall revenues over expenditures on a budgetary basis were $3.9 million. In the current year, revenues increased by $955.7 thousand or 1.0 % over the prior year and expenditures decreased by $665.4 thousand or 0.7%.

The major factors affecting this year's annual operating results are as follows:

- Property tax revenue was over budgetary estimates by $651.1 thousand and over prior year revenue by $1.3 million.
- State and Federal grant funding was over budgetary estimates by $223.8 thousand and over prior year revenue by $205.3 thousand.
- Assessment revenue is over budgetary estimates by $7.8 thousand and under the prior year by $6.5 thousand.
- License and permit revenue is over budgetary estimates by $777.0 thousand and over the prior year by $619.0 thousand. Town clerk fees increased by $70.9 thousand over fiscal year 2020. The building department is up from FY20 by $384.4 thousand, conveyance tax revenue is up from FY20 by $202.6 thousand. Planning & zoning, had an increase of $35.5 thousand over the prior year. Miscellaneous fees and permits were up from FY20 by $16.5 thousand. Recreation and parks revenue is down from FY20 by $91.0 thousand
- Fines, Penalties and Charges for Services are over budgetary estimates by $4.7 thousand and over the prior year revenue by $179.2 thousand. The biggest change was an increase for miscellaneous revenue of $66.2 thousand, followed by an increase for tuition fees of $50.3 thousand. There was an increase of $61.4 thousand in tipping fee revenue. Recycling revenue increased by $13.5 thousand. Senior Services program revenue was down by 21.5 thousand and the library was down by $10.3 thousand.
- Other sources of revenue were over budgetary estimates by $49.1 thousand and under the prior year revenue by $325.9 thousand.
- Investment income is under budgetary estimates by $213.7 thousand and under prior year revenue by $786.3 thousand.
- Other Financing Sources, which consists of the cancelation of prior year encumbrances and transfers in from the capital improvement fund, was over estimated revenue by $195.0 thousand and under the prior year by $203.2 thousand.

Overall Expenditures came in $2.2 million under budgetary estimates. The largest amounts of unused appropriations returned in the current fiscal year are as follows:

- The Board of Education returned $1.1 million.
- The Recreation and Parks Department returned $187.4 thousand.
- The Public Works Department returned $116.2 thousand.
- The Senior Services Department returned $115.6 thousand.
- The Police Department returned $114.8 thousand.

The Town's General Fund balance of $23.8 million reported on Exhibit III differs from the General Fund's budgetary balance of $23.1 million reported in the budgetary comparison in the required supplementary information. This is principally because budgetary fund balance does not include $641.8 thousand of outstanding encumbrances at year-end, which are reported as expenditures for budgetary purposes. The balances for special revenue funds financed primarily from operating transfers from the General Fund are also rolled into that fund for reporting purposes. For fiscal year 2021, those balances amounted to $53.7 thousand.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At June 30, 2021, the Town had $286.8 million invested in a broad range of capital assets, including land, buildings, park facilities, vehicles and equipment, roads, bridges, and water and sewer lines. This amount represents a net decrease (including additions and deductions) of $4.5 million, or 1.6%, from last year.

	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Land	$ 8,982	$ 8,957	$ 128	$ 128	$ 9,110	$ 9,085
Land improvements	1,995	1,543			1,995	1,543
Building and improvements	168,063	160,281	944	978	169,007	161,259
Machinery and equipment	2,519	2,970	591	668	3,110	3,638
Vehicles	5,519	5,823	263	227	5,782	6,050
Infrastructure	53,573	54,912	43,738	45,409	97,311	100,321
Permanent easements	5	5			5	5
Software	89	94	6	8	95	102
Construction in progress	388	9,306			388	9,306
Total	$ 241,133	$ 243,891	$ 45,670	$ 47,418	$ 286,803	$ 291,309

Major capital asset events during the current fiscal year are noted below:

Governmental Activities:

- Construction-in-progress decreased by $8.9 million due mainly to the completion of the public works complex renovation project.
- Buildings and improvements increased by $7.8 million. The Municipal complex was completed adding in $13.4 million. Depreciation expense reduced the net balance by $5.6 million.
- Land Improvements increased by $452 thousand. The Municipal complex accounted for $534.9 thousand and the Waterford Beach project added $37.3 thousand. Depreciation expense reduced the net balance by $120.1 thousand.
- Infrastructure decreased by $1.3 million due mainly due to depreciation expense of $1.8 million. Additions included the completion of various road projects for $408.2 thousand.
- Machinery and equipment decreased by $451 thousand due to mainly to depreciation expense of $607.6 thousand, which was offset by additions of $156.9 thousand.
- Vehicles decreased by $304.8 thousand due to additions of $702.3 thousand, in accordance with the fleet management plan, this was offset by net retirements of $22.5 thousand and depreciation expense of $984.7 thousand.
- Software decreased by $5 thousand due to the addition of RecDesk software $8.3 thousand reduced by amortization expense of $13.5 thousand.
- Land Increased by $25 thousand due to the addition of 13 Parkway Drive.

Business-Type Activities

- There was an increase in vehicles of $35.9 thousand due to additions of $61.1 thousand and depreciation expense of $25.2 thousand.

- The decreases to all other asset categories were due entirely to depreciation and amortization expense.

Additional information on the Town's capital assets can be found in Note 5 of this report.

Long-Term Debt

At the end of the current fiscal year, the Town had $72.8 million of outstanding general obligation bonds. Bonds issued in July 2020 carried an AA rating from Standard & Poor.

State statutes limit the amount of general obligation debt a governmental entity may issue to 7 times its total prior years' tax collections. The current debt limitation for the Town is $646.3 million.

Additional information on the Town's long-term debt can be found in Note 7.

Economic Factors

- The unemployment rate for the Town in 2021 was 6.5%, which is a decrease from a rate of 10.8% a year ago. Waterford's unemployment rate is lower than the State's average unemployment rate of 6.8%, and higher than the national average of 6.1% as of June 2021.

During the current fiscal year, unassigned fund balance in the General Fund increased by $4.0 million. The main reason for the increase is due to the positive operating results of $3.7 million. A decrease in the assigned fund balance of $155.3 thousand and a decrease in nonspendable balance of $193.7 thousand added to the overall increase of the unassigned total.

CONTACTING THE TOWN'S FINANCIAL MANAGEMENT

This financial report is designed to provide citizens, taxpayers, customers, investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Director of Finance, Town of Waterford, 15 Rope Ferry Road, Waterford, Connecticut 06385.

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Basic Financial Statements

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TOWN OF WATERFORD, CONNECTICUT
STATEMENT OF NET POSITION
JUNE 30, 2021

	Primary Government		
	Governmental Activities	**Business-Type Activities**	**Total**
Assets:			
Cash and cash equivalents	$ 44,608,883	$ 4,027,700	$ 48,636,583
Investments	6,408,057		6,408,057
Receivables, net	2,821,083	1,599,906	4,420,989
Internal balances	214,386	(214,386)	-
Supplies	9,101		9,101
Prepaid items	22,933		22,933
Capital assets:			
Intangible assets not being amortized	5,000		5,000
Intangible assets being amortized, net	88,666	6,280	94,946
Assets not being depreciated	9,369,726	127,970	9,497,696
Assets being depreciated, net	231,669,008	45,535,815	277,204,823
Total assets	295,216,843	51,083,285	346,300,128
Deferred Outflows of Resources:			
Deferred outflows of resources related to pensions	15,696,341		15,696,341
Deferred outflows of resources related to OPEB	761,150		761,150
Deferred charge on refunding	1,843,954		1,843,954
Total deferred outflows of resources	18,301,445	-	18,301,445
Liabilities:			
Accounts and other payables	2,147,050	159,245	2,306,295
Accrued liabilities	5,204,578	147,857	5,352,435
Unearned revenue	3,875,406	22,992	3,898,398
Noncurrent liabilities:			
Due within one year	7,372,193	17,785	7,389,978
Due in more than one year	127,953,322	297,866	128,251,188
Total liabilities	146,552,549	645,745	147,198,294
Deferred Inflows of Resources:			
Deferred inflows of resources related to pensions	5,256,431		5,256,431
Deferred inflows of resources related to OPEB	3,741,727		3,741,727
Total deferred inflows of resources	8,998,158	-	8,998,158
Net Position:			
Net investment in capital assets	165,530,466	45,670,065	211,200,531
Restricted for:			
Trust purposes:			
Nonexpendable	144,021		144,021
Grants	781,146		781,146
Contracts	514,384		514,384
Unrestricted	(9,002,436)	4,767,475	(4,234,961)
Total Net Position	$ 157,967,581	$ 50,437,540	$ 208,405,121

The accompanying notes are an integral part of the financial statements

TOWN OF WATERFORD, CONNECTICUT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021

Functions/Programs	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions	Net Revenue (Expense) And Changes In Net Position – Primary Government: Governmental Activities	Business-Type Activities	Total
Governmental activities:							
General government	$ 15,705,390	$ 1,761,562	$ 117,772	$	$ (13,826,056)	$	$ (13,826,056)
Public safety	13,998,680	292,907	368,470		(13,337,303)		(13,337,303)
Public works	8,780,426	872,355		567,396	(7,340,675)		(7,340,675)
Recreation	1,763,252	89,305	16,210	10,840	(1,646,897)		(1,646,897)
Library	1,155,859	-			(1,155,859)		(1,155,859)
Social services	1,285,434	11,456	148,618		(1,125,360)		(1,125,360)
Education	74,350,944	318,789	19,338,694		(54,693,461)		(54,693,461)
Interest on long-term debt	1,393,026				(1,393,026)		(1,393,026)
Total governmental activities	118,433,011	3,346,374	19,989,764	578,236	(94,518,637)	-	(94,518,637)
Business-type activities:							
Utility commission	5,479,944	3,841,279		16,000		(1,622,665)	(1,622,665)
Total primary governmental activities	$ 123,912,955	$ 7,187,653	$ 19,989,764	$ 594,236	(94,518,637)	(1,622,665)	(96,141,302)
General revenues:							
Property taxes					93,198,160		93,198,160
Grants and contributions not restricted to specific programs					356,246		356,246
Unrestricted investment earnings					133,137	2,581	135,718
Miscellaneous					174,541		174,541
Transfers					(31,130)	31,130	-
Total general revenues and transfers					93,830,954	33,711	93,864,665
Change in Net Position					(687,683)	(1,588,954)	(2,276,637)
Net Position at Beginning of Year, as restated					158,655,264	52,026,494	210,681,758
Net Position at End of Year					$ 157,967,581	$ 50,437,540	$ 208,405,121

The accompanying notes are an integral part of the financial statements

TOWN OF WATERFORD, CONNECTICUT
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2021

	General Fund	Capital and Nonrecurring Expenditures Fund	Waterford High School Building Project	American Rescue Funds Grant	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS						
Cash and cash equivalents	$ 24,243,242	$ 8,375,198	$ 1,180	$	$ 6,043,709	$ 38,663,329
Investments	6,216,589				191,468	6,408,057
Receivables, net	1,865,139	250,119			678,908	2,794,166
Interfund receivables	4,370,943			2,773,945	1,766,211	8,911,099
Supplies					9,101	9,101
Prepaid items	21,624				1,309	22,933
Total Assets	$ 36,717,537	$ 8,625,317	$ 1,180	$ 2,773,945	$ 8,690,706	$ 56,808,685
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES						
Liabilities:						
Accounts and other payables	$ 1,901,522	$ 27,025	$	$	$ 218,503	$ 2,147,050
Accrued liabilities	3,700,623				78,349	3,778,972
Interfund payables	5,475,070	550,846	2,942,807	-	662,904	9,631,627
Unearned revenue	364,064			2,773,945	664,520	3,802,529
Total liabilities	11,441,279	577,871	2,942,807	2,773,945	1,624,276	19,360,178
Deferred Inflows of Resources:						
Unavailable revenue:						
Property taxes	1,353,008					1,353,008
Special assessments	25,838					25,838
Grants receivable		250,119			84,798	334,917
Other receivables	115,388					115,388
Total deferred inflows of resources	1,494,234	250,119	-	-	84,798	1,829,151
Fund Balances:						
Nonspendable	21,624				154,431	176,055
Restricted					960,613	960,613
Committed		7,797,327			5,957,695	13,755,022
Assigned	779,319					779,319
Unassigned	22,981,081		(2,941,627)		(91,107)	19,948,347
Total fund balances	23,782,024	7,797,327	(2,941,627)	-	6,981,632	35,619,356
Total Liabilities, Deferred Inflows of Resources and Fund Balances	$ 36,717,537	$ 8,625,317	$ 1,180	$ 2,773,945	$ 8,690,706	$ 56,808,685

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
BALANCE SHEET - GOVERNMENTAL FUNDS (CONTINUED)
JUNE 30, 2021

Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position:

Amounts reported for governmental activities in the statement of net position (Exhibit I) are different because of the following:

Fund balances - total governmental funds		$ 35,619,356
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds:		
Governmental capital assets	$ 403,220,171	
Less accumulated depreciation	(162,087,771)	
Net capital assets		241,132,400
Other long-term assets are not available to pay for current-period expenditures and, therefore, are not recorded in the funds:		
Property tax receivables greater than 60 days		814,721
Interest receivable on property taxes		538,287
Delinquent special assessments		25,838
Unavailable revenue - grants receivable		334,917
Unavailable revenue - other receivables		115,388
Deferred outflows of resources related to pensions		15,696,341
Deferred outflows of resources related to OPEB		761,150
Deferred charge on refunding		1,843,954
Internal service funds are used by management to charge the costs of risk management to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities in the statement of net position.		6,229,162
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds:		
Net pension liability		(33,780,610)
Pension prior service cost		(417,901)
Bonds and notes payable		(72,815,000)
Bond and note premiums		(4,630,888)
Interest payable on bonds and notes		(820,260)
Compensated absences		(6,740,355)
Landfill post-closure monitoring liability		(247,000)
Net OPEB liability		(16,693,761)
Deferred inflows of resources related to pensions		(5,256,431)
Deferred inflows of resources related to OPEB		(3,741,727)
Net Position of Governmental Activities (Exhibit I)		$ 157,967,581

The accompanying notes are an integral part of the financial statements

TOWN OF WATERFORD, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

	General Fund	Capital and Nonrecurring Expenditures Fund	Waterford High School Building Projects	American Rescue Funds Grant	Nonmajor Governmental Funds	Total Governmental Funds
Revenues:						
Property taxes	$ 93,334,211	$	$	$	$	$ 93,334,211
Intergovernmental	8,732,352			-	3,003,917	11,736,269
Assessments and connections	7,785				123,337	131,122
Licenses and permits	1,988,115					1,988,115
Fines, penalties and charges for services	759,850				391,038	1,150,888
Investment earnings	86,327	11,473	1	-	30,267	128,068
Other	8,201	25,000			257,711	290,912
Total revenues	104,916,841	36,473	1	-	3,806,270	108,759,585
Expenditures:						
Current:						
General government	14,598,061				21,539	14,619,600
Public safety	10,782,765				405,663	11,188,428
Public works	4,632,630				131,589	4,764,219
Recreation	1,309,389				13,827	1,323,216
Library	1,076,263					1,076,263
Social services	840,028				192,638	1,032,666
Education	56,903,477				2,867,492	59,770,969
Capital outlay		6,800,244		-	1,582,434	8,382,678
Debt service:						
Principal retirements	5,060,000					5,060,000
Interest and fiscal charges	2,714,937					2,714,937
Total expenditures	97,917,550	6,800,244	-	-	5,215,182	109,932,976
Excess (Deficiency) of Revenues over Expenditures	6,999,291	(6,763,771)	1	-	(1,408,912)	(1,173,391)
Other Financing Sources (Uses):						
Transfers in	129,941	1,401,280			2,269,630	3,800,851
Transfers out	(3,670,910)				(129,941)	(3,800,851)
Issuance of debt		3,655,000				3,655,000
Premium on debt issuance		1,441,884				1,441,884
Issuance of refunding bonds	28,890,000					28,890,000
Payments to escrow agents	(28,679,460)					(28,679,460)
Total other financing sources (uses)	(3,330,429)	6,498,164	-	-	2,139,689	5,307,424
Net Change in Fund Balances	3,668,862	(265,607)	1	-	730,777	4,134,033
Fund Balances at Beginning of Year, as Restated	20,113,162	8,062,934	(2,941,628)	-	6,250,855	31,485,323
Fund Balances at End of Year	$ 23,782,024	$ 7,797,327	$ (2,941,627)	$ -	$ 6,981,632	$ 35,619,356

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2021

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities:

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because:	
Net change in fund balances - total governmental funds (Exhibit IV)	$ 4,134,033
Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:	
Capital outlay	6,470,851
Depreciation expense	(9,053,694)
The statement of activities reports losses arising from the disposal of existing capital assets. Conversely, governmental funds do not report any gain or loss on disposal of capital assets. This amount represents the disposal of capital assets.	(175,357)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, and revenues recognized in the funds are not reported in the statement of activities:	
Property tax receivable - accrual basis change	(168,218)
Property tax interest and lien revenue - accrual basis change	32,167
Delinquent special assessment receivable - accrual basis change	(8,054)
Miscellaneous grants and accounts receivable - accrual basis change	246,152
Change in deferred outflows of resources related to pensions	(958,361)
Change in deferred outflows of resources related to OPEB	661,353
The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are amortized and deferred in the statement of activities. The details of these differences in the treatment of long-term debt and related items are as follows:	
Issuance of bonds and notes	(3,655,000)
Premium on bonds and notes	(1,441,884)
Bond principal payments	5,060,000
Issuance of refunding bonds	(28,890,000)
Payment to escrow agent on refunded bond issuance	28,679,460
Amortization of deferred charge on refunding	(328,277)
Amortization of premiums	1,533,095
Landfill post-closure monitoring	24,000
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds:	
Compensated absences	499,147
Accrued interest	117,093
Change in net pension liability	(2,206,049)
Change in net OPEB liability	597,814
Change in prior service cost	417,364
Change in deferred inflows of resources related to pensions	(2,081,308)
Change in deferred inflows of resources related to OPEB	(620,523)
Internal service funds are used by management to charge costs to individual funds. The net revenue of certain activities of internal services funds is reported with governmental activities.	426,513
Change in Net Position of Governmental Activities (Exhibit II)	$ (687,683)

The accompanying notes are an integral part of the financial statements

EXHIBIT V

TOWN OF WATERFORD, CONNECTICUT
STATEMENT OF NET POSITION - PROPRIETARY FUNDS
JUNE 30, 2021

	Business-Type Activities	Governmental Activities
	Utility Commission	**Internal Service Fund**
Assets:		
Current assets:		
Cash and cash equivalents	$ 4,027,700	$ 5,945,554
Receivables, net	1,599,906	26,917
Interfund receivables		934,914
Total current assets	5,627,606	6,907,385
Noncurrent assets:		
Capital assets, net	45,670,065	
Total assets	51,297,671	6,907,385
Liabilities:		
Current liabilities:		
Accounts and other payables	42,243	
Accrued liabilities	147,857	605,346
Interfund payables	214,386	
Advance collections	22,992	72,877
Deposits	117,002	
Compensated absences	17,785	
Total current liabilities	562,265	678,223
Noncurrent liabilities:		
Compensated absences	297,866	
Total liabilities	860,131	678,223
Net Position:		
Net investment in capital assets	45,670,065	
Unrestricted	4,767,475	6,229,162
Total Net Position	$ 50,437,540	$ 6,229,162

The accompanying notes are an integral part of the financial statements

TOWN OF WATERFORD, CONNECTICUT
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

	Business-Type Activities	Governmental Activities
	Utility Commission	Internal Service Fund
Operating Revenues:		
User charges for services, interest and lien fees	$ 3,841,279	$
Premium charges to other funds		11,869,840
Total operating revenues	3,841,279	11,869,840
Operating Expenses:		
Amortization expense	1,266	
Depreciation expense	1,807,505	
Salaries, wages and employee benefits	1,288,837	
Treatment plant costs	1,525,233	
Utilities	312,246	
Repairs and maintenance	297,477	
Other operating expenses	95,902	
Materials and supplies	136,859	
Professional services	14,619	
Claims		9,228,871
Program and administrative expenses		2,219,525
Total operating expenses	5,479,944	11,448,396
Operating Income (Loss)	(1,638,665)	421,444
Nonoperating Revenue:		
Income on investments	2,581	5,069
Gain (Loss) Before Capital Contributions and Transfers	(1,636,084)	426,513
Capital Contributions	61,130	
Transfers Out	(14,000)	
Change in Net Position	(1,588,954)	426,513
Net Position at Beginning of Year	52,026,494	5,802,649
Net Position at End of Year	$ 50,437,540	$ 6,229,162

The accompanying notes are an integral part of the financial statements

TOWN OF WATERFORD, CONNECTICUT
STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

	Business-Type Activities Utility Commission	Governmental Activities Internal Service Fund
Cash Flows from Operating Activities:		
Charges for services and premiums	$ 3,903,223	$ 11,855,236
Payments to suppliers	(3,390,467)	
Claims and other expenses paid		(11,948,529)
Payments to employees	(1,309,987)	
Net cash provided by (used in) operating activities	(797,231)	(93,293)
Cash Flows from Noncapital Financing Activities:		
Transfers out	(14,000)	
Net cash provided by (used in) noncapital financing activities	(14,000)	-
Cash Flows from Investing Activities:		
Income on investments	2,581	5,069
Net cash provided by (used in) investing activities	2,581	5,069
Net Increase (Decrease) in Cash and Cash Equivalents	(808,650)	(88,224)
Cash and Cash Equivalents at Beginning of Year	4,836,350	6,033,778
Cash and Cash Equivalents at End of Year	$ 4,027,700	$ 5,945,554
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities:		
Operating income (loss)	$ (1,638,665)	$ 421,444
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization expense	1,808,771	
Change in assets and liabilities:		
(Increase) decrease in accounts receivable	64,933	(14,604)
(Increase) decrease in interfunds receivable	-	(468,516)
Increase (decrease) in accounts payable	(40,577)	(3,480)
Increase (decrease) in accrued liabilities	(2,742)	(34,053)
Increase (decrease) in interfunds payable	(956,218)	
Increase (decrease) in advance collections and deposits	(2,989)	5,916
Increase (decrease) in compensated absences	(29,744)	
Total adjustments	841,434	(514,737)
Net Cash Provided by (Used in) Operating Activities	$ (797,231)	$ (93,293)
Noncash Capital and Related Financing Activity:		
Capital contributions from other funds	$ 61,130	$ -

The accompanying notes are an integral part of the financial statements

TOWN OF WATERFORD, CONNECTICUT
STATEMENT OF NET POSITION - FIDUCIARY FUNDS
JUNE 30, 2021

	Pension and Other Employee Benefit Trust Funds	Custodial Fund Student Scholarship
Assets:		
Cash and cash equivalents	$ 32,954	$ 24,793
Investments:		
Certificates of deposit		256,023
Mutual funds	9,684,009	
Total assets	9,716,963	280,816
Liabilities:		
Accounts and other payables	15,896	
Net Position:		
Restricted for OPEB Benefits	9,062,017	
Restricted for Pension Benefits	639,050	
Restricted for Scholarships		280,816
Total Net Position	$ 9,701,067	$ 280,816

The accompanying notes are an integral part of the financial statements

TOWN OF WATERFORD, CONNECTICUT
STATEMENT OF CHANGES IN NET POSITION - FIDUCIARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

	Pension and Other Employee Benefit Trust Funds	Custodial Fund Student Scholarship
Additions:		
Contributions:		
Employer	$ 1,527,778	$
Other		63,087
Total contributions	1,527,778	63,087
Investment income:		
Net change in fair value of investments	1,977,974	745
Total additions	3,505,752	63,832
Deductions:		
Benefit payments	440,917	
Administration	13,546	
Payments to individuals		77,100
Total deductions	454,463	77,100
Change in Net Position	3,051,289	(13,268)
Net Position at Beginning of Year, as Restated	6,649,778	294,084
Net Position at End of Year	$ 9,701,067	$ 280,816

The accompanying notes are an integral part of the financial statements

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1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Town was settled in 1646 and incorporated in 1801. The Town operates under a charter and a Board of Selectmen, Board of Finance and Representative Town Meeting (RTM) form of government.

Accounting principles generally accepted in the United State of America require that the reporting entity include the primary government, organizations for which the primary government is financially accountable, and other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. A government is financially accountable for a legally separate organization if it appoints a voting majority of the organization's governing body and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the government. These criteria have been considered and have resulted in the inclusion of the fiduciary component units as detailed below.

Fiduciary Component Units

The Town has established a single-employer Public Retirement Systems (PERS) and a postretirement retiree health plan (OPEB) to provide retirement benefits and post-retirement health care benefits to employees and their beneficiaries. The Town appoints a majority of the Pension Board and is required to make contributions to the pension and OPEB plans and can impose its will.

The financial statements of the fiduciary component units are reported as Pension and OPEB Trust funds in the fiduciary fund financial statements. Separate financial statements have not been prepared for the fiduciary component units.

B. Basis of Presentation

The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Government Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Town's accounting policies are described below.

Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements. However, interfund services provided and used are not eliminated in the process of consolidation. Governmental activities, which are normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those expenses that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, including fiduciary component units, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements.

Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days after the end of the current fiscal period.

Property taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. In determining when to recognize intergovernmental revenues (grants and entitlements), the legal and contractual requirements of the individual programs are used as guidance. Revenues are recognized when the eligibility requirements have been met. All other revenue items are considered to be measurable and available only when cash is received by the Town.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to capital leases, compensated absences and claims and judgments, are recorded only when payment is due.

The Town reports the following major governmental funds:

The *General Fund* is the Town's primary operating fund. It accounts for all financial resources of the Town, except those activities required to be accounted for in another fund.

The *Capital and Nonrecurring Expenditures Fund* accounts for revenues and expenditures to be used for various short-term construction projects funded by the General Fund.

The *Waterford High School Building Project* accounts for revenues and expenditures and other financing sources for the construction of the High School.

The *American Rescue Funds Grant* accounts for revenues and expenditures associated with the related funding to support recovery from Covid-19.

Additionally, the Town reports the following major proprietary fund:

The *Utility Commission Fund* accounts for the operation and maintenance of the sewer collection system, which is owned by the Town and is primarily supported through charges to customers.

Additionally, the Town reports the following fund types:

The *Internal Service Fund* is used to account for the Town's insurance program for health insurance coverage of the Town and Board of Education employees.

The *Pension and Other Employee Benefit Trust Funds* account for the assets that have been set aside in a trust for the employee retirement plan for certain Town employees and assets that have been set aside in a trust for other post-employment benefits for certain employees.

The *Custodial Funds* account for monies held on behalf of students for scholarships.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the enterprise funds and various other function of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenue includes all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to users for services. Operating expenses for internal service funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed. Unrestricted resources are used in the following order: committed, assigned then unassigned.

C. Cash and Cash Equivalents

The Town classifies money market funds, STIF investments, treasury bills and certificates of deposit having original maturities of three months or less when purchased as cash equivalents. The Connecticut State Treasurer's Short-Term Investment Fund is an investment pool managed by the State of Connecticut Office of the State Treasurer. STIF is an investment pool of high-quality, short-term money market instruments with an average maturity of less than 60 days. Investments must be made in instruments authorized by Connecticut General Statutes 3-27c through 3-27e. Investment guidelines are adopted by the State Treasurer. The pool is reported at amortized cost. There were no limitations or restrictions on any withdrawals due to redemption notice periods, liquidity fees, or redemption gates.

D. Investments

Investments are stated at fair value.

E. Supplies and Prepaid Items

Supplies consist of United States Department of Agriculture donated commodities are stated at fair market value. Supplies are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

F. Receivables and Payables

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."

In the government-wide financial statements, all trade and property tax receivables are shown net of an allowance for uncollectibles.

G. Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and proprietary fund financial statements. Capital assets are defined by the Town as assets with an initial individual cost of more than $5,000 and an estimated useful life of more than one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets of the Town are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Infrastructure:	
Public domain infrastructure	10-65
System infrastructure	30
Land and Buildings:	
Land	-
Land improvements	20

Buildings	25-40
Building improvements	25-40
Equipment:	
Vehicles	8
Office equipment	5-20
Computer equipment	5
Machinery and equipment	5-30
Software	15

H. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position or fund balance that applies to a future period or periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Town reports a deferred charge on refunding and deferred outflows related to pension and OPEB in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. A deferred outflow of resources related to pension and OPEB results from differences between expected and actual experience, changes in assumptions or other inputs. These amounts are deferred and included in pension and OPEB expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension and OPEB plan (active employees and inactive employees).

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position or fund balance that applies to a future period or periods and so will not be recognized as an inflow of resources (revenue) until that time. The Town reports deferred inflows related to pensions and OPEB in the government-wide statement of net position. A deferred inflow of resources related to pension and OPEB results from differences between expected and actual experience, changes in assumptions or other inputs. These amounts are deferred and included in pension and OPEB expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension and OPEB plan (active employees and inactive employees). Also, for governmental funds, the Town reports unavailable revenue, which arises only under the modified accrual basis of accounting. The governmental funds report unavailable revenues from four sources: grants receivable, special assessments, property taxes and interest on property taxes. These amounts are deferred and recognized as an inflow of resources (revenue) in the period during which the amounts become available.

I. Net Pension Liability and Net OPEB Liability

The net pension liability is measured as the portion of the actuarial present value of projected benefits that is attributed to past periods of employee service (total pension liability), net of the pension plan's fiduciary net position. The pension plan's fiduciary net position is determined using the same valuation methods that are used by the pension plan for purposes of preparing its statement of fiduciary net position. The net pension liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year, consistently applied from period to period.

The net OPEB liability is measured as the portion of the actuarial present value of projected benefits that is attributed to past periods of employee service (total OPEB liability), net of the OPEB plan's fiduciary net position. The OPEB plan's fiduciary net position is determined using the same valuation methods that are used by the OPEB plan for purposes of preparing its statement of fiduciary net position. The net OPEB liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year, consistently applied from period to period.

J. Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenses in the period Incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

K. Compensated Absences

Town and Board of Education employees accumulate vacation and sick leave hours for subsequent use or for payment upon termination or retirement. Vacation and sick leave expenses to be paid in future period are accrued when incurred in the government-wide and proprietary financial statements. A liability for these amounts is reported in governmental funds only for amounts that have become due. The general fund is typically used to liquidate the liability.

L. Equity

Equity in the government-wide financial statements is defined as "net position" and is classified in the following categories:

Net Investment in Capital Assets
This component of net position consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted Net Position
Restricted net position contains assets subject to restrictions that are externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

Unrestricted Net Position
This component consists of net position that does not meet the definition of "restricted" or "net investment in capital assets."

The equity of the fund financial statements is defined as "fund balance" and is classified in the following categories:

Nonspendable Fund Balance
This component represents amounts that cannot be spent due to form (e.g., inventories and prepaid amounts).

Restricted Fund Balance
This component represents amounts constrained for a specific purpose by external parties, such as grantors, creditors, contributors, or laws and regulations of their governments.

Committed Fund Balance
This component represents amounts constrained for a specific purpose by a government using its highest level of decision making authority (Town of Waterford Representative Town Meeting) in the form of an ordinance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken to remove or revise the limitation.

Assigned Fund Balance
This balance represents amounts constrained for the intent to be used for a specific purpose by a governing body or board or official that has been delegated authority to assign amounts by the Town Charter. The Finance Director has been delegated authority to assign amounts.

Unassigned Fund Balance
This component represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

M. Property Taxes

The Town's property tax is levied each June on the assessed value listed on the prior October 1 Grand List for all taxable property located in the Town and are computed at 70% of market value. Although taxes are levied in June, the legal right to attach property does not exist until July 1. Taxes are due and payable in two installments on the following July 1 and January 1. Interest of 1 ½ percent per month is charged on delinquent taxes. The Town files liens against property if taxes that are due July 1 remain unpaid on the following June 30. Liens are effective on the attachment date and are continued by filing prior to the following levy date.

Additional supplemental property taxes are assessed for motor vehicles registered subsequent to the Grand List date through July 31 and are payable in one installment due January 1.

Property tax revenues are recognized when they become available. Available means due or past due and receivable within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. The Town defines the current period to mean within 60 days after year end. Property taxes receivable not expected to be collected during the available period are reflected in unavailable revenue in the fund financial statements. The entire receivable is recorded as revenue in the government-wide financial statements. Property taxes collected prior to June 30 that are applicable to the subsequent years' assessment are reflected as advance tax collections in both the fund financial statements and the government-wide financial statements.

N. Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

O. Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through December 17, 2021, the date that the financial statements were available to be issued.

2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

Formal legally adopted annual budgets are employed as a management control device in the General Fund. Project-length budgets are employed in the Capital Projects Funds. All unencumbered appropriations lapse at year end.

The Town uses the following procedures in establishing the budgetary data included in the financial statements. Those boards seeking appropriations, with the exception of the Board of Education, make their budgetary requests to the Board of Selectmen by a date designated by the Board. During the months of January and February, the Board of Selectmen conducts budget hearings with the requesting agencies. The Board of Selectmen will take action on these requests no later than the second week in February and forward the budgets and its recommendation for funding to the Board of Finance. During the month of March, the Board of Finance conducts budget hearings with the requesting departments, Boards, Commissions and Agencies including the Board of Education. The Board of Finance then conducts a public hearing to determine the budget it will recommend to the RTM. This recommendation cannot exceed the recommended level of appropriation by the Board of Selectmen unless a departmental appeal is made to them based upon the action of the Board of Selectmen in a timeframe approved by Ordinance. The RTM holds its annual budget meeting the first Monday in May and acts upon the recommended budget as submitted by the Board of Finance inclusive of the Board of Education. The RTM cannot increase the level of appropriation recommended by the Board of Finance unless a departmental appeal is made to them from the action of the Board of Finance in a timeframe approved by Ordinance. The annual budget meeting legally appropriates this budget to departmental line items for expenditures and transfers. The Board of Finance then sets a tax mill rate for the ensuing fiscal year based upon this level of budget.

Town management may transfer amounts within the series level within a department with Commission or Board approval, but only the Board of Finance is authorized to transfer the legally budgeted amounts between series within or between departmental accounts. In this function, series within the various departments serve as the level of management control.

The Superintendent of Schools is authorized to make limited line item transfers under emergency circumstances where the urgent need for the transfer prevents the Board of Education from meeting in a timely fashion to consider the transfer. Any such transfer shall be announced at the next regularly scheduled meeting of the Board.

The Town's budgeting system requires accounting for certain transactions to be on a basis other than GAAP. The major difference between the budgetary and GAAP basis is that encumbrances are recognized as a charge against a budget appropriation in the year in which the purchase order is issued and, accordingly, encumbrances outstanding at year end are recorded in budgetary reports as expenditures of the current year, whereas, on a GAAP basis, encumbrances are recorded as assigned fund balance.

Summarizations of the amended budget approved by the RTM for the "budgetary" General Fund is presented. During the year, supplemental budgetary appropriations of $41,100 were made.

As explained above, the Town's budgetary fund structure accounts for certain transactions differently from that utilized in reporting in conformity with generally accepted accounting principles.

The differences between the budgetary and GAAP basis of accounting are as follows:

- Encumbrances are recognized as valid and proper charges against budget appropriations in the year in which the purchase order is issued and, accordingly, encumbrances outstanding at year end are reflected in budgetary reports as expenditures in the current year but are shown as an assigned fund balance on a GAAP basis.

- State of Connecticut Teachers' Retirement System pension and OPEB contributions made on-behalf of the Town of Waterford for teachers' pension and OPEB benefits are reported for GAAP purposes only.

- Excess Cost - Student based grant is credited against the Board of Education's operating budget.

- Bond Refundings - Proceeds from principal and premium received through bond refundings, as well as the cost of bond issuance costs and payments made to bond escrow agents during the bond refunding are recorded for GAAP purposes only.

- GASB 54 Funds - Certain funds are consolidated with the general fund following the guidance of GASB 54, *Fund Balance Reporting and Government Fund Type Definitions.* These funds do not have legally adopted budgets but are recorded with the general fund for GAAP purposes.

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year end are reported as assigned fund balances and do not constitute expenditures or liabilities because the commitments will be honored during the subsequent year.

B. Deficit Fund Equity

The following funds had deficit fund balances at year end:

Fund	Amount
Waterford High School Building Project	$ 2,941,627
Historic Preservation Enhancement Grant	5,000
Nuclear Safety Emergency Preparedness	84,798

These deficits will be eliminated in future years by grants and when permanent financing is obtained.

3. CASH, CASH EQUIVALENTS AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a "qualified public depository" as defined by Statute, or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit, in an "out of state bank" as defined by the Statutes, which is not a "qualified public depository."

The Town and the Pension and OPEB Trust Funds have a policy for investments which is governed by State Statutes. The Connecticut General Statutes (Section 7-400) permit municipalities to invest in: 1) obligations of the United States and its agencies, 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof, and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific municipal funds with particular investment authority. The provisions of the Statutes regarding the investment of municipal pension funds do not specify permitted investments. Therefore, investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable plan.

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF). STIF is an investment pool of high-quality, short-term money market instruments with an average maturity of less than 60 days which is under the control of the State Treasurer, with oversight provided by the Treasurer's Cash Management Advisory Board, and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares. There were no limitations or restrictions on any withdrawals due to redemption notice periods, liquidity fees, or redemption gates.

Deposits

Deposit Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Town's deposits will not be returned. The Town does not have a deposit policy for custodial credit risk. The deposit of public funds is controlled by the Connecticut General Statutes. Deposits may be placed with any qualified public depository that has its main place of business in the State of Connecticut. Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository's risk-based capital ratio.

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, $23,178,450 of the Town's bank balance of $28,781,931 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	$	20,785,604
Uninsured and collateral held by the pledging bank's trust department, not in the Town's name		2,392,846
Total Amount Subject to Custodial Credit Risk	$	23,178,450

Cash Equivalents

At June 30, 2021, the Town's cash equivalents amounted to $36,075,057. The following table provides a summary of the Town's cash equivalents (excluding U.S. government guaranteed obligations) as rated by nationally recognized statistical rating organizations.

	Standard & Poor's	Fitch Ratings
State Short-Term Investment Fund (STIF)	AAAm	
Money Market Funds	Not Rated	

Investments

As of June 30, 2021, the Town had the following investments:

		Investment Maturities (Years)		
	Fair Value	Less Than 1	1 - 10	More Than 10
Interest-bearing investments:				
Certificates of deposit*	$ 4,918,942	$ 4,918,942	$	$
U.S. Government securities	1,322,515	1,322,515		
Other investments:				
Mutual funds	10,106,632			
Total Investments	$ 16,348,089			

* Subject to coverage by Federal Depository Insurance and Collateralization.

Presented below is the rating of investments for each debt investment type:

Average Rating	U.S. Government Securities	Certificates of Deposit
Aaa	$ 1,322,515	$
Not Rated		4,918,942
	$ 1,322,515	$ 4,918,942

The Town categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements); followed by quoted prices in inactive markets or for similar assets or with observable inputs (Level 2 measurements); and the lowest priority to unobservable inputs (Level 3 measurements). The Town has the following recurring fair value measurements as of June 30, 2021:

		Fair Value		Level 1		Level 2		Level 3
Investments by fair value level:								
Mutual funds	$	10,106,632	$	10,106,632	$		$	
U.S. Government securities		1,322,515		1,322,515				

Mutual funds and U.S. Government Securities are classified in Level 1 of the fair value hierarchy and are valued using prices quoted in active markets for those securities.

Interest Rate Risk
The Town, Pension and OPEB plans have a policy that limits investing in short-term securities, money market funds or similar investment pools, and limiting the average maturity in the portfolio in accordance with this policy will minimize interest rate risk.

Credit Risk - Investments
The Town does not have an investment policy that would limit its investment choices due to credit risk, other than State Statutes governing investments in obligations of any State or political subdivision or in obligations of the State of Connecticut or political subdivision.

Concentration of Credit Risk
The Town and pension plan do have a policy that limits that amounts invested in any one issuer to no more than 15% from a specific issuer or business sector (except U.S. Treasuries or Connecticut Short Term Investment Funds), which is to maintain a diversified portfolio to minimize the risk of loss resulting from over-concentration of assets in a specific issuer.

Custodial Credit Risk
Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to the Town or that sells investments to or buys them for the Town), the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town does not have a policy for custodial credit risk. At June 30, 2021, the Town did not have any uninsured and unregistered securities held by the counterparty, or by its trust department or agent, that were not in the Town's name.

4. RECEIVABLES

Receivables as of year-end for the Town's individual major funds and nonmajor, internal service and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	General Fund	Capital and Nonrecurring Expenditures Fund	Utility Commission	Nonmajor and Other Funds	Total
Receivables:					
Property taxes	$ 1,063,782	$	$	$	$ 1,063,782
Interest	538,287				538,287
Accounts	216,711	380	1,599,906	50,281	1,867,278
Intergovernmental	134,070	249,739		658,737	1,042,546
Assessment charges	25,838				25,838
Gross receivables	1,978,688	250,119	1,599,906	709,018	4,537,731
Less allowance for uncollectibles	(113,549)			(3,193)	(116,742)
Net Total Receivables	$ 1,865,139	$ 250,119	$ 1,599,906	$ 705,825	$ 4,420,989

5. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2021 was as follows:

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
Governmental activities:					
Capital assets not being depreciated:					
Land	$ 8,957,250	$ 24,695	$	$	$ 8,981,945
Permanent easements	5,000				5,000
Construction in progress	9,305,951	110,809	(36,500)	(8,992,479)	387,781
Total capital assets not being depreciated	18,268,201	135,504	(36,500)	(8,992,479)	9,374,726
Capital assets being depreciated:					
Land improvements	3,512,754	572,246	(242,278)		3,842,722
Buildings and improvements	239,761,606	4,371,072		8,992,479	253,125,157
Vehicles	16,695,357	702,333	(1,024,453)		16,373,237
Machinery and equipment	15,367,105	156,890	(52,320)		15,471,675
Infrastructure	104,265,607	524,506	(320,728)		104,469,385
Software	554,969	8,300			563,269
Total capital assets being depreciated	380,157,398	6,335,347	(1,639,779)	8,992,479	393,845,445
Less accumulated depreciation for:					
Land improvements	(1,969,899)	(120,157)	242,278		(1,847,778)
Buildings and improvements	(79,480,972)	(5,580,743)			(85,061,715)
Vehicles	(10,871,753)	(984,671)	1,001,954		(10,854,470)
Machinery and equipment	(12,397,513)	(607,630)	52,320		(12,952,823)
Infrastructure	(49,353,794)	(1,746,958)	204,370		(50,896,382)
Software	(461,068)	(13,535)			(474,603)
Total accumulated depreciation	(154,534,999)	(9,053,694)	1,500,922	-	(162,087,771)
Total capital assets being depreciated, net	225,622,399	(2,718,347)	(138,857)	8,992,479	231,757,674
Governmental Activities Capital Assets, Net	$ 243,890,600	$ (2,582,843)	$ (175,357)	$ -	$ 241,132,400
Business-type activities:					
Capital assets not being depreciated:					
Land	$ 127,970	$	$	$	$ 127,970
Capital assets being depreciated:					
Buildings and improvements	1,383,627				1,383,627
Vehicles	814,175	61,130	(35,664)		839,641
Machinery and equipment	1,105,920				1,105,920
Infrastructure	96,017,268				96,017,268
Software	19,000				19,000
Total capital assets being depreciated	99,339,990	61,130	(35,664)	-	99,365,456
Less accumulated depreciation for:					
Buildings and improvements	(405,000)	(34,590)			(439,590)
Vehicles	(587,295)	(25,169)	35,664		(576,800)
Machinery and equipment	(437,977)	(76,504)			(514,481)
Infrastructure	(50,608,528)	(1,671,242)			(52,279,770)
Software	(11,454)	(1,266)			(12,720)
Total accumulated depreciation	(52,050,254)	(1,808,771)	35,664	-	(53,823,361)
Total capital assets being depreciated, net	47,289,736	(1,747,641)	-	-	45,542,095
Business-Type Activities Capital Assets, Net	$ 47,417,706	$ (1,747,641)	$ -	$ -	$ 45,670,065

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:		
General government	$	237,459
Public safety		804,429
Public works		2,310,173
Recreation		345,197
Library		21,650
Social services		115,719
Education		5,219,067
Total Depreciation Expense - Governmental Activities	$	9,053,694
Business-type activities:		
Utility Commission	$	1,808,771

Construction Commitments

The Town has active construction projects as of June 30, 2021. At year end, the Town's commitments are as follows:

Project		Spent-to-Date		Remaining Commitment
Recreation projects	$	208,228	$	160,603
Department of Public Works projects		16,660,319		842,150
Total	$	16,868,547	$	1,002,753

The commitments are being financed with General Fund and Capital Projects Fund appropriations and state and federal grants and bonding.

6. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of June 30, 2021 is as follows:

Receivable Entity	Payable Entity		Amount
General Fund	Capital and Nonrecurring Expenditures Fund	$	550,846
General Fund	Waterford High School Building Project		2,942,807
General Fund	Nonmajor Governmental Funds		662,904
General Fund	Utility Commission		214,386
American Rescue Fund	General Fund		2,773,945
Nonmajor Governmental Funds	General Fund		1,766,211
Internal Service Fund	General Fund		934,914
		$	9,846,013

Interfund receivables and payables generally represent temporary balances arising from reimbursement-type transactions.

Interfund transfers for the year ended June 30, 2021 are as follows:

	Transfers In			
	General Fund	Capital and Nonrecurring Expenditures Fund	Nonmajor Governmental Funds	Total Transfers Out
Transfers:				
General Fund	$	$ 1,401,280	$ 2,269,630	$ 3,670,910
Nonmajor Governmental Funds	129,941			129,941
Total Transfers In	$ 129,941	$ 1,401,280	$ 2,269,630	$ 3,800,851

Interfund transfers arose from appropriating General Fund amounts to the Nonrecurring Capital Projects Fund and various nonmajor governmental funds. Also, the Utility Commission transferred $14,000 of capital assets to the General Fund. There were also transfer out of the Capital Improvement Fund of $129,941 into the General Fund for unused appropriations.

7. LONG-TERM DEBT

Changes in Long-Term Liabilities

Long-term liability activity for the year ended June 30, 2021 was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Bonds payable:					
General obligation bonds	$ 63,030,000	$ 42,545,000	$ 32,760,000	$ 72,815,000	$ 5,840,000
Premium on bonds	4,628,599	1,441,884	1,439,595	4,630,888	
Total bonds payable	67,658,599	43,986,884	34,199,595	77,445,888	5,840,000
Bond anticipation notes*					
Bond anticipation note principal	10,000,000		10,000,000	-	
Premium on bond anticipation notes	93,500		93,500	-	
Total bond anticipation notes	10,093,500	-	10,093,500	-	-
Other liabilities:					
Net OPEB liability	17,291,575		597,814	16,693,761	
Landfill post-closure monitoring	271,000		24,000	247,000	21,000
Compensated absences	7,239,502		499,147	6,740,355	1,093,829
Net pension liability	31,574,561	2,206,049		33,780,610	
Prior service cost (MERS)	835,265		417,364	417,901	417,364
Total Governmental Activities Long-Term Liabilities	$ 134,964,002	$ 46,192,933	$ 45,831,420	$ 135,325,515	$ 7,372,193
Business-type activities:					
Compensated absences	$ 345,395	$ -	$ 29,744	$ 315,651	$ 17,785

** Bond anticipation notes above consists of notes for which long-term debt was issued to replace the notes during the year ended June 30, 2021*

Compensated absences, net pension liability and net OPEB liability are generally liquidated by the General Fund.

General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities.

General obligation bonds are direct obligations of the Town for which full faith and credit are pledged and are payable from taxes levied on all taxable properties located within the Town. The Town is liable for all outstanding bonds. General obligation bonds currently outstanding are as follows:

Description	Maturity Ranges	Original Amount	Date of Issue	Date of Maturity	Interest Rate	Balance June 30, 2021
Governmental activities:						
Schools:						
Clark Lane School	$800,000 - $850,000	$ 9,440,000	12/29/2014	8/15/2026	3.0% - 5.0%	$ 5,010,000
Great Neck Elementary	$655,000 - $960,000	9,085,000	12/18/2019	8/1/2030	4.0% - 5.0%	8,430,000
Waterford High School	$1,355,000 - $2,000,000	33,750,000	3/15/2013	8/15/2032	2.0% - 4.0%	1,755,000
School Issue of 2014	$640,000 - $940,000	15,930,000	3/17/2014	3/15/2034	3.0% - 4.0%	1,660,000
School Issue of 2017	$185,000 - $2,830,000	14,585,000	6/21/2017	6/30/2031	2.0% - 5.0%	13,415,000
Municipal Complex	$680,000 - $685,000	13,655,000	7/23/2020	9/15/2040	2.0% - 5.0%	13,655,000
School Refunding	$905,000 - $3,195,000	28,890,000	12/30/2020	8/15/2033	0.3% - 2.0%	28,890,000
						$ 72,815,000

General Obligation Bonds - Advance Refundings

On December 30, 2020, the Town issued $28,890,000 in general obligation bonds, with an average interest rate of 1.47% to refund outstanding bonds with an average rate of 3.21%. The bonds refunded were $17,585,000 of outstanding 2013 general obligation bonds and $10,115,000 of outstanding 2014 general obligation bonds. The net proceeds of $28,679,460 (after payment of issuance costs of $206,670) were deposited with an escrow agent in an irrevocable trust fund. The proceeds were used to buy a portfolio of direct obligations of, or obligations guaranteed by, the United States of America to provide all future debt service payments on the refunded bonds. The refunded bonds are considered defeased and the liability for those bonds has been removed from the statement of net position. The transaction generated a cash flow savings of $2,604,150 and a present value savings of $2,413,272.

In addition to the above, in prior years the Town defeased various bond issues by creating separate irrevocable trust funds. New debt has been issued and the proceeds have been used to purchase government obligations that were placed in the trust funds. The investments and fixed earnings from the investments are sufficient to fully service the defeased debt until the debt is called or matures. The balance in escrow was $32,346,719 as of June 30, 2021. The balance of the defeased bonds was $31,700,000 at June 30, 2021.

Annual debt service requirements to maturity for general obligation bonds are as follows:

	Governmental Activities	
Fiscal Year Ending June 30,	Principal	Interest
2022	$ 5,840,000	$ 2,094,633
2023	5,310,000	1,887,459
2024	6,450,000	1,698,250
2025	6,595,000	1,514,746
2026	6,645,000	1,319,500
2027-2031	28,425,000	3,372,469
2032-2036	10,150,000	690,804
2037-2041	3,400,000	180,200
Total	$ 72,815,000	$ 12,758,061

Landfill Post-Closure Care Costs

Effective January 1, 2002, the Town's Miner Lane landfill was closed. The cost of the ongoing maintenance of the cap and the Department of Energy and Environmental Protection requirement for water quality testing over a 30-year period is estimated to be approximately $21,000 a year. Accordingly, the Town has recorded a liability in the government-wide financial statements of $247,000.

Authorized But Unissued

The total of authorized but unissued bonds at June 30, 2021 is approximately $8,592,000. In most cases, interim financing is obtained through bond anticipation notes or other short-term borrowings until the issuance of long-term debt.

Debt Limitation

The Town's indebtedness does not exceed the legal debt limitations as required by the Connecticut General Statutes as reflected in the following schedule (in thousands):

Category	Debt Limit	Indebtedness	Balance
General purpose	$ 208,546	$ 15,000	$ 193,546
Schools	417,092	66,407	350,685
Sewers	347,576		347,576
Urban renewal	301,233		301,233
Pension deficit	278,061		278,061

The total overall statutory debt limit for the Town is equal to seven times annual receipts from taxation, or $648,806,802.

8. FUND BALANCE

The components of fund balance for the governmental funds as of June 30, 2021 are as follows:

	General Fund	Capital and Nonrecurring Expenditures Fund	Waterford High School Building Project	American Rescue Fund	Nonmajor Governmental Funds	Total
Fund balances:						
Nonspendable:						
Inventory	$	$	$	$	$ 9,101	$ 9,101
Prepaid expenditures	21,624				1,309	22,933
Non-spendable trust					144,021	144,021
Restricted for:						
General government					54,939	54,939
Public safety					32,186	32,186
Public works					514,384	514,384
Recreation					57,103	57,103
Social services					238,244	238,244
Education					63,757	63,757
Committed to:						
Public works					632,093	632,093
Other capital projects		7,797,327			5,059,707	12,857,034
Education					265,895	265,895
Assigned to:						
General government	87,912					87,912
Public safety	44,038					44,038
Public works	2,213					2,213
Recreation	24,733					24,733
Education	620,423					620,423
Unassigned	22,981,081		(2,941,627)		(91,107)	19,948,347
Total Fund Balances	$ 23,782,024	$ 7,797,327	$ (2,941,627)	$ -	$ 6,981,632	$ 35,619,356

As discussed in Note 2.A., budgetary information, under budgetary basis of accounting encumbrance accounting, is utilized to the extent necessary to assure effective budgetary control and accountability and to facilitate effective cash planning and control. As of June 30, 2021, the amount of General Fund encumbrances expected to be honored upon performance by the vendor in the next year totaled $641,833.

9. TAX ABATEMENTS

As of June 30, 2021, the Town provides tax abatements through multiple programs:

- AHEPA 250-II Inc.
- Twin Haven, Inc.

The AHEPA 250-II Inc. (AHEPA) tax abatement agreement provides a real property tax abatement on certain property within the Town for the purpose of providing housing to the low or moderate-income elderly and handicapped, as allowed under Chapter 133 of the Connecticut General Statutes Section 8-215 and 8-216. Eligibility for the abatement is predicated on AHEPA limiting occupancy in the premises to those meeting the criteria for low or moderate-income elderly and handicapped individuals in addition to maintaining a contracted standard of housing for the property. The agreement allows for an abatement over a five-year period to end on June 27, 2019, if not extended, and is determined by the percentage of the annual Town levy that is expended for education. For the year ended June 30, 2021, taxes abated through this agreement totaled $28,265. There are no provisions to recapture abated taxes under this program. No other commitments have been made by the Town to the abatement recipient under this agreement.

The Twin Haven, Inc. (Twin Haven) tax abatement agreement provides a real property tax abatement on certain property within the Town for the purpose of providing housing to the low or moderate-income elderly, as allowed under Chapter 133 of the Connecticut General Statutes Section 8-215. Eligibility for the abatement is predicated on Twin Haven limiting occupancy in the premises to those meeting the criteria for low or moderate-income elderly individuals in addition to maintaining a contracted standard of housing for the property. The abatement term is over a five-year period to end on June 30, 2021, if not extended, and is determined by the percentage of the annual Town levy that is expended for education. For the year ended June 30, 2021, taxes abated through this agreement totaled $25,526. There are no provisions to recapture abated taxes under this program. No other commitments have been made by the Town to the abatement recipient under this agreement.

10. EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS

A. Pension Trust Fund

Plan Description

The Town maintains a single-employer defined benefit pension plan (the Plan). The Plan was established and is administered by the Town. The Plan covers employees who retired or terminated in a vested status prior to State of Connecticut Municipal Employees' Retirement System (MERS) participation. There are no contributions required from the members. The Town is required to contribute the amounts necessary to finance the benefits for the participants in this Plan. The Plan is considered to be part of the Town's financial reporting entity and is included in the Town's financial reports as a Pension Trust Fund. The Plan does not issue a separate stand-alone financial report.

The Plan provides retirement, disability and death benefits to plan members and their beneficiaries. The Plan is closed to new members. All eligible full-time employees have the option of enrolling in the MERS plan.

Benefit Provisions

Members who retired at normal retirement date (age 62 and 15 years of service) receive benefits equal to 1.5% of final average earnings (the average of the highest 5 years within the last 10 years) per year of service, limited to 30 years. Members who retired at service retirement date (age 50 and 25 years of service) receive benefits equal to 2% of final average earnings per year of service, limited to 30 years, until age 62. Members who retired at early retirement date (age 57 and 15 years of service) could elect to receive benefits accrued to that date, reduced by .4167% for each month prior to normal retirement date, or to defer benefits until normal retirement date with no reduction. Benefit provisions are established and can be amended by the Representative Town Meeting.

Plan Administration

The general administration and management of the pension plan and the responsibility for carrying out the provision of the plan shall be placed with the Retirement Commission. The Retirement Commission is made up as follows:

- A member of the Board of Police Commissioners to be appointed by the Board of Police Commissioners, annually;
- A member of the Board of Selectmen to be appointed by the Board of Selectmen, annually;
- A member of the Board of Education to be appointed by the Board of Education, annually;
- A member of the Board of Finance to be appointed by the Board of Finance, biennially, for a two-year term, subsequent to December 1st but no later than December 31st of each odd-numbered year;
- Two members of the Representative Town Meeting to be appointed by the Representative Town Meeting biennially, for a two-year term at the regularly scheduled December meeting of each odd-numbered year, and;
- A member of the fire service to be appointed by the Director of Fire Services, annually.

Plan membership consisted of the following at July 1, 2019, the date of the latest actuarial valuation:

Retirees, disabled employees and beneficiaries currently receiving benefits	10
Terminated plan members entitled to benefits but not yet receiving them	
Active members	
	10

Summary of Significant Accounting Policies

Basis of Accounting

The Plan's financial statements are prepared using the accrual basis of accounting. Plan member and employer contributions are recognized as revenues when due in accordance with the terms of the Plan. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan. Administrative costs are paid from pension fund resources.

Method Used to Value Investments
Investments are reported at fair value. Securities traded on a national exchange are valued at the last reported sales price. Investment income is recognized as earned.

Funding Policy
There are no active employees of the Plan. Contributions required for the year ended June 30, 2021 were $59,870, with contributions of $82,000 made by the Town. Excess assets in the Plan may be used to fund past service costs for employees who transferred to MERS.

Investments

Investment Policy
The Plan's policy in regard to the allocation of invested assets is established and may be amended.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. Best estimates of the real rates of return for each major asset class are included in the pension plan's target asset allocation as of June 30, 2021, and are summarized in the following table.

The following was the Retirement Commission's adopted asset allocation policy and the long-term expected real rate of return as of June 30, 2021:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Large cap domestic equity	17.5%	5.00%
Small cap domestic equity	7.5%	5.55%
Developed international equity	20.0%	5.35%
Emerging international equity	5.0%	6.30%
Fixed income	50.0%	1.60%
Total	100.0%	

Rate of Return
For the year ended June 30, 2021, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 20.68%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Net Pension Liability of the Town

The components of the net pension liability of the Town at June 30, 2021 were as follows:

Total pension liability	$ 931,582
Plan fiduciary net position	639,050
Net Pension Liability	$ 292,532
Plan fiduciary net position as a percentage of the total pension liability	68.60%

Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of July 1, 2019 using the following actuarial assumptions, applied to all periods included in the measurement:

Cost-of-living adjustments	2.60%
Actuarial cost method	Entry age normal
Investment rate of return	6.25%, compounded annually

Plan mortality rates were based on the Pub-2010 Public Retirement Plans Amount-Weighted Mortality Tables (with separate tables for General Employees, Public Safety and Teachers), projected to the valuation date with Scale MP-2019.

Discount Rate

The discount rate used to measure the total pension liability was 6.25%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that Town contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in the Net Pension Liability

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a)-(b)
Balances as of July 1, 2020	$ 969,081	$ 540,447	$ 428,634
Changes for the year:			
Interest on total pension liability	57,640		57,640
Employer contributions		82,000	(82,000)
Net investment income		117,497	(117,497)
Benefit payments, including refund to employee contributions	(95,139)	(95,139)	-
Administrative expenses		(5,755)	5,755
Net changes	(37,499)	98,603	(136,102)
Balances as of June 30, 2021	$ 931,582	$ 639,050	$ 292,532

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the Town, calculated using the current discount rate, as well as what the Town's net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	1% Decrease (5.25%)	Current Discount Rate (6.25%)	1% Increase (7.25%)
Net Pension Liability	$ 362,462	$ 292,532	$ 231,213

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2021, the Town recognized pension expense of $12,190. At June 30, 2021, the Town reported deferred outflows of resources and deferred inflows of resources related to pension from the following sources:

	Deferred Inflows of Resources
Net difference between projected and actual earning on pension plan investments	$ 64,243

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

Year Ending June 30	Governmental Activities
2022	$ (14,486)
2023	(16,082)
2024	(16,815)
2025	(16,860)
Total	$ (64,243)

Schedule of Plan Net Position - June 30, 2021

	Pension Trust Fund
Assets:	
Cash and cash equivalents	$ 28,320
Investments:	
Mutual funds	612,131
Total assets	640,451
Liabilities:	
Accounts and other payables	1,401
Net Position:	
Restricted for Pension Benefits	$ 639,050

Schedule of Changes in Plan Net Position for the Year Ended June 30, 2021

	Pension Trust Fund
Additions:	
Contributions:	
Employer	$ 82,000
Investment income:	
Net appreciation in fair value of investments	117,497
Total additions	199,497
Deductions:	
Benefit payments	95,139
Administration	5,755
Total deductions	100,894
Change in Net Position	98,603
Net Position at Beginning of Year	540,447
Net Position at End of Year	$ 639,050

B. Municipal Employees' Retirement System

Plan Description

Certain employees of the Town of Waterford, Connecticut and Waterford Public Schools participate in the Municipal Employees' Retirement System (MERS). MERS is a cost-sharing multiple-employer public employee retirement system established by the State of Connecticut and administered by the State Retirement Commission to provide pension benefits to employees of participating municipalities. Chapters 7-425 to 7-451 of the State of Connecticut General Statutes, which can be amended by legislative action, establishes MERS benefits, member contribution rates and other plan provisions. MERS is considered to be part of the Sate of Connecticut's financial reporting entity and is included in the State's financial reports as a pension trust fund. Those reports can be obtained at www.ct.gov.

Benefit Provisions

The plan provides retirement, disability and death benefits and annual cost-of-living adjustments to plan members and their beneficiaries. Employees are eligible to retire at age 55 with 5 years of continuous active service, or 15 year of active noncontinuous aggregate service. In addition, compulsory retirement is at age 65 for police and fire members. Employees under the age of 55 are eligible to retire with 25 years of service.

Normal Retirement

For members not covered by social security, retirement benefits are calculated as 2% of the average of the three highest paid years of service times the years of service. For members covered by social security, retirement benefits are calculated as 1 1/2% of the average of the three highest paid years of service not in excess of the year's breakpoint plus 2% of average of the three highest paid years of service in excess of the year's breakpoint, times years of service. The year's breakpoint is defined as $10,700 increased by 6.0% each year after 1982, rounded to the nearest multiple of $100. Maximum benefit is 100% of average final compensation and the minimum benefit is $1,000 annually.

If any member covered by social security retires before age 62, the member's benefit until the member reaches age 62, or a social security disability award is received, is computed as if the member is not under social security.

Early Retirement

Members must have 5 years of continuous or 15 years of active aggregate service. Benefits are calculated as a service retirement allowance on the basis of the average of the three highest paid years of service to the date of termination. Deferred to normal retirement age, or an actuarially reduced allowance may begin at the time of separation.

Disability Retirement - Service Connected

This applies to employees who are totally and permanently disabled and such disability has arisen out of and in the course of employment with the municipality. Disability due to heart and hypertension in the case of fire and police, who began employment prior to July 1, 1996, is presumed to have been suffered in the line of duty. Benefits are calculated as a service retirement allowance based on compensation and service to the date of the disability with a minimum benefit (including worker's compensation benefits) of 50% of compensation at the time of disability.

Disability Retirement - Nonservice Connected

Employees who have 10 years of service and are totally and permanently disabled. Benefits are calculated as a service retirement allowance based on compensation and service to the date of the disability.

Pre-Retirement Death Benefit
The plan offers a lump-sum return of contributions with interest or if vested and married, the surviving spouse will receive a lifetime benefit.

Contributions

Member - Contributions for members not covered by social security are 5% of compensation; for members covered by social security, 3¼% of compensation up to the social security taxable wage base plus 6%, if any, in excess of such base.

Employer - Participating employers make annual contributions consisting of a normal cost contribution, a contribution for the amortization of the net unfunded accrued liability and a prior service amortization payment, which covers the liabilities of MERS not met by member contributions. In addition, there is also an annual administrative fee per active and retired member.

Pension Liabilities, Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the Town reports a total liability of $33,488,078 for its proportionate share of the net pension liability. The net pension liability was measured at June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2020. The actuarial assumptions used in the June 30, 2020 valuation were based on results of an actuarial experience study for the period July 1, 2012 through June 30, 2017. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participants, actuarially determined. At June 30, 2021, the Town's proportion was 3.01%. The decrease in proportion from the prior year is 0.01%.

For the year ended June 30, 2021, the Town recognized pension expense of $9,020,067. At June 30, 2021, the Town reported deferred inflow of resources and deferred outflows of resources and deferred inflows of resources related to pension from the following sources:

	Governmental Activities	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ 1,511,859	$ 4,282,437
Changes of assumptions	5,483,428	
Net difference between projected and actual earning on pension plan investments	3,565,955	
Change in employer proportional share	1,444,875	909,751
Contributions after the measurement date	3,690,224	
Total	$ 15,696,341	$ 5,192,188

Amounts reported as deferred outflows of resources related to Town contributions after the measurement date will be recognized as a reduction of the net pension liability in the subsequent year.

Amounts reported as deferred outflows and inflows of resources related to pension, excluding Town contributions after the measurement date, will be recognized in pension expense as follows:

Year Ending June 30		Governmental Activities
2022	$	2,987,945
2023		3,500,724
2024		33,146
2025		292,114
Total	$	6,813,929

Payable to MERS

The Town has recorded $417,901 as a long-term liability to MERS at June 30, 2021. This amount represents prior services cost calculated when the Town entered the Plan. This amount will be paid in annual installments. The current year amount paid was $417,364.

Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2020, using the following actuarial assumptions, applied to all periods included in the measurement period:

Inflation	2.50%
Salary increase	3.50-10.00%, including inflation
Investment rate of return	7.00%, net of pension plan investment expense, including inflation

Mortality rates were based on:

RP-2014 Combined Mortality Table adjusted to 2006 and projected to 2015 with Scale MP-2017 and projected to 2022 with Scale BB for General Employees.

RP-2014 Blue Collar Mortality Table adjusted to 2006 and projected to 2015 with Scale MP-2017 and projected to 2022 with Scale BB for Police and Fire.

For disabled retirees, the RP-2014 Disabled Mortality Table projected with Scale BB to 2020 was used.

Future cost-of-living adjustments for members who retire on or after January 1, 2002 are 60% of the annual increase in the CPI up to 6%. The minimum annual COLA is 2.5%; the maximum is 6%.

The long-term expected rate of return on pension plan investments was determined using a statistical analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic equity	20.00%	5.30%
Developed market international	11.00%	5.10%
Emerging market international	9.00%	7.40%
Core fixed income	16.00%	1.60%
Inflation linked bond fund	5.00%	1.30%
Emerging market debt	5.00%	2.90%
High yield bonds	6.00%	3.40%
Real estate	10.00%	4.70%
Private equity	10.00%	7.30%
Alternative investments	7.00%	3.20%
Liquidity fund	1.00%	0.90%
Total	100.00%	

Discount Rate

The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at the actuarially determined contribution rates in the future years. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the Town's proportionate share of the net pension liability, calculated using the current discount rate, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	1% Decrease (6.00%)	Current Discount Rate (7.00%)	1% Increase (8.00%)
Town's proportionate share of the net pension liability	$ 47,723,929	$ 33,488,078	$ 21,561,000

C. Connecticut State Teachers' Retirement System - Pension

Plan Description

Teachers, principals, superintendents or supervisors engaged in service of public schools are provided with pensions through the Connecticut State Teachers' Retirement System, a cost sharing multiple-employer defined benefit pension plan administered by the Teachers Retirement Board. Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the Teachers Retirement Board. The Teachers Retirement Board issues a publicly available financial report that can be obtained at www.ct.gov.

Benefit Provisions

The plan provides retirement, disability and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

Normal Retirement
Retirement benefits for employees are calculated as 2% of the average annual salary times the years of credited service (maximum benefit is 75% of average annual salary during the 3 years of highest salary).

Early Retirement
Employees are eligible after 25 years of credited service including 20 years of Connecticut service, or age 55 with 20 years of credited service including 15 years of Connecticut service with reduced benefit amounts.

Disability Retirement
Employees are eligible for service-related disability benefits regardless of length of service. Five years of credited service is required for nonservice-related disability eligibility. Disability benefits are calculated as 2% of average annual salary times credited service to date of disability, but not less than 15% of average annual salary, nor more than 50% of average annual salary.

Contributions

Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State of Connecticut are approved, amended and certified by the State Teachers Retirement Board and appropriated by the General Assembly.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

The statutes require the State of Connecticut to contribute 100% of each school districts' required contributions, which are actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of the benefits earned by employees during the year, with any additional amount to finance any unfunded accrued liability.

For the year ended June 30, 2021, the amount of "on-behalf" contributions made by the State was $6,767,538 and is recognized in the General Fund as intergovernmental revenues and education expenditures.

Employees

Effective July 1, 1992, each teacher is required to contribute 6% of salary for the pension benefit.

Effective January 1, 2018, the required contribution increased to 7% of pensionable salary.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the Town reports no amounts for its proportionate share of the net pension liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net pension liability, the related state support, and the total portion of the net pension liability that was associated with the Town were as follows:

Town's proportionate share of the net pension liability	$ -
State's proportionate share of the net pension liability associated with the Town	105,509,269
Total	$ 105,509,269

The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2020. At June 30, 2021, the Town has no proportionate share of the net pension liability.

For the year ended June 30, 2021, the Town recognized pension expense and revenue of $15,113,702 in Exhibit II.

Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2020, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary increase	3.00-6.50%, including inflation
Investment rate of return	6.90%, net of pension plan investment expense, including inflation

Mortality rates were based on the PubT-2010 Healthy Retiree Table (adjusted 105% for males and 103% for females at ages 82 an above), projected generationally with MP-2019 for the period after service retirement.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial experience study for the five-year period ending June 30, 2019.

Cost-of-Living Allowance

For teachers who retired prior to September 1, 1992, pension benefit adjustments are made in accordance with increases in the Consumer Price Index, with a minimum of 3% and a maximum of 5% per annum.

For teachers who were members of the Teachers' Retirement System before July 1, 2007 and retire on or after September 1, 1992, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 6% per annum. If the return on assets in the previous year was less than 8.5%, the maximum increase is 1.5%.

For teachers who were members of the Teachers' Retirement System after July 1, 2007, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 5% per annum. If the return on assets in the previous year was less than 11.5%, the maximum increase is 3%, and if the return on the assets in the previous year was less than 8.5%, the maximum increase is 1.0%.

Long-Term Rate of Return

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The current capital market assumptions and the target asset allocation as provided by the State of Connecticut Treasurer's Office are summarized in the following table:

Asset Class	Expected Return		Target Allocation
Domestic Equity Fund	5.60	%	20.00
Developed Market Intl. Stock Fund	6.00		11.00
Emerging Market Intl. Stock Fund	7.90		9.00
Core Fixed Income Fund	2.10		16.00
Inflation Linked Bond Fund	1.10		5.00
Emerging Market Debt Fund	2.70		5.00
High Yield Bond Fund	4.00		6.00
Real Estate Fund	4.50		10.00
Private Equity	7.30		10.00
Alternative Investments	2.90		7.00
Liquidity Fund	0.40		1.00
Total			100.00

Discount Rate

The discount rate used to measure the total pension liability was 6.90%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that State contributions will be made at the actuarially determined contribution rates in the future years. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The Town's proportionate share of the net pension liability is $-0- and, therefore, the change in the discount rate would only impact the amount recorded by the State of Connecticut.

Other Information

Additional information is included in the required supplementary information section of the financial statements. A schedule of contributions is not presented as the Town has no obligation to contribute to the plan.

D. Aggregated Pension Information

The Town recognized the following amounts related to pension plans as of and for the year ended June 30, 2021:

	Town Pension	MERS	State Teachers	Total
Deferred outflows of resources related to pensions	$	$ 15,696,341	$	$ 15,696,341
Net pension liability	292,532	33,488,078		33,780,610
Deferred inflows of resources related to pensions	64,243	5,192,188		5,256,431
Pension expense	12,190	9,020,067	15,113,702	24,145,959

11. OTHER POST EMPLOYMENT BENEFITS

A. Town Post-Retirement Healthcare Plan

Plan Description

The Town administers one single-employer, post-retirement healthcare plan (OPEB Plan) for the Town, Police, Fire and Board of Education employee. The OPEB plan is considered to be part of the Town's financial reporting entity and is included in the Town's financial report as the OPEB Trust fund. The Town does not issue a separate stand-alone financial statement for this program.

The Town plan provides for medical, dental and life insurance benefits for all eligible Town, Police, Fire and Board of Education retirees and their spouses. Benefits and contributions are established by contract and may be amended by union negotiations. Administration costs are financed from investment earnings.

Funding Policy

The contribution requirements of plan members and the Town are established and may be amended by the Town. The Town currently funds on the "pay-as-you-go" basis. The Town's contributions are actuarially determined on an annual basis using the projected unit cost method. The Town's total plan contribution was $1,445,778. There are no employee contributions.

At July 1, 2020, plan membership consisted of the following:

Active employees	404
Retired employees	88
Total	492

Investments

Investment Policy
The OPEB Plan's policy in regard to the allocation of invested assets is established and may be amended by the Board. Plan assets are managed on a total return basis with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the OPEB Plan.

Rate of Return
For the year ended June 30, 2021, the annual money-weighted rate of return on investments, net of investment expense, was 26.18%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Net OPEB Liability of the Town

The components of the net OPEB liability of the Town at June 30, 2021 were as follows:

Total OPEB liability	$	25,755,778
Plan fiduciary net position		9,062,017
Net OPEB Liability	$	16,693,761
Plan fiduciary net position as a percentage of the total OPEB liability		35.18%

Actuarial Assumptions
The total OPEB liability was determined by an actuarial valuation as of July 1, 2020, rolled forward to June 30, 2021 using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Inflation	2.40%
Salary increases	2.40%, average, including inflation
Investment rate of return	6.50%, net of OPEB plan investment expense, including inflation
Healthcare cost trend rates	6.50% decreasing 0.25% per year to an ultimate rate of 4.40% for 2024 and later years

Mortality rates were based on the Pub - 2010 Public Retirement Plans Mortality Tables with separate tables for General employees, Public Safety employees and Teachers and for nonannuitants and annuitants, projected to the valuation date with Scale MP-2020.

The actuarial assumptions used in the July 1, 2020 valuation were based on standard tables modified for certain plan features such as eligibility for full and early retirement where applicable and input from the plan sponsor. A full actuarial experience study has not been completed.

The long-term expected rate of return on OPEB plan investments was determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. Best estimates of the real rates of returns for each major asset class are include in the OPEB Plan's target asset allocation. Best estimates of arithmetic real rates of return for each major asset as of June 30, 2021 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Municipal bonds	22.50%	0.90%
Fixed income	8.00%	1.45%
Fixed income - high yield	2.00%	2.95
Small/mid cap	34.80%	5.15%
International emerging	27.70%	6.25%
REITS	5.00%	4.15%
	100.00%	

Discount Rate
The discount rate used to measure the total OPEB liability was 6.50%. The projection of cash flows used to determine the discount rate assumed that Town contributions will be made at rates equal to the actuarially determined contribution rates. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate
The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current discount rate:

	1% Decrease (5.50%)	Current Discount Rate (6.50%)	1% Increase (7.50%)
Net OPEB Liability	$ 19,545,779	$ 16,693,761	$ 14,286,152

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current healthcare cost trend rates:

	1% Decrease (5.50% decreasing to 3.40%)	Current Healthcare Trend Rate (6.50% decreasing to 4.40%)	1% Increase (7.50% decreasing to 5.40%)
Net OPEB Liability	$ 14,321,884	$ 16,693,761	$ 19,541,444

Changes in the Net OPEB Liability

	Increase (Decrease)		
	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a)-(b)
Balances as of July 1, 2020	$ 23,400,906	$ 6,109,331	$ 17,291,575
Changes for the year:			
Service cost	276,630		276,630
Interest on total OPEB liability	1,586,755		1,586,755
Differences between expected and actual experience	818,687		818,687
Changes in assumptions	18,578		18,578
Employer contributions		1,445,778	(1,445,778)
Net investment income		1,860,477	(1,860,477)
Benefit payments, including refund to employee contributions	(345,778)	(345,778)	-
Administrative expenses		(7,791)	7,791
Net changes	2,354,872	2,952,686	(597,814)
Balances as of June 30, 2021	$ 25,755,778	$ 9,062,017	$ 16,693,761

OPEB Expense and Deferred Outflow/Inflows of Resources Related to OPEB

For the year ended June 30, 2021, the Town recognized OPEB expense of $750,150. At June 30, 2021, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	$ 744,261	$ 2,017,377
Changes of assumptions	16,889	660,439
Net difference between projected and actual earning on OPEB plan investments		1,063,911
Total	$ 761,150	$ 3,741,727

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending June 30		Governmental Activities
2022	$	(615,404)
2023		(602,783)
2024		(493,621)
2025		(506,682)
2025		(224,313)
Thereafter		(537,774)
Total	$	(2,980,577)

Schedule of Plan Net Position - June 30, 2021

		OPEB Trust Fund
Assets:		
Cash and cash equivalents	$	4,634
Investments:		
Mutual funds		9,071,878
Total assets		9,076,512
Liabilities:		
Accounts and other payables		14,495
Net Position:		
Restricted for OPEB Benefits	$	9,062,017

Schedule of Changes in Plan Net Position for the Year Ended June 30, 2021

	OPEB Trust Fund
Additions:	
Contributions:	
Employer	$ 1,445,778
Investment income:	
Net appreciation in fair value of investments	1,860,477
Total additions	3,306,255
Deductions:	
Benefit payments	345,778
Administration	7,791
Total deductions	353,569
Change in Net Position	2,952,686
Net Position at Beginning of Year	6,109,331
Net Position at End of Year	$ 9,062,017

B. Other Post-Employment Benefits - Connecticut State Teachers' Retirement Plan

Plan Description

Teachers, principals, superintendents or supervisors engaged in service of public schools plus professional employees at State Schools of higher education are eligible to participate in the Connecticut State Teachers' Retirement System Retiree Health Insurance Plan (TRS-RHIP), a cost sharing multiple-employer defined benefit other post employment benefit plan administered by the Teachers' Retirement Board (TRB), if they choose to be covered.

Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the TRB. TRS-RHIP issues a publicly available financial report that can be obtained at www.ct.gov/trb.

Benefit Provisions

There are two types of the health care benefits offered through the system. Subsidized Local School District Coverage provides a subsidy paid to members still receiving coverage through their former employer and the CTRB Sponsored Medicare Supplement Plans provide coverage for those participating in Medicare but not receiving Subsidized Local School District Coverage.

Any member who is not currently participating in Medicare Parts A & B is eligible to continue health care coverage with their former employer. A subsidy of up to $110 per month for a retired member plus an additional $110 per month for a spouse enrolled in a local school district plan is provided to the school district to first offset the retiree's share of the cost of coverage, and any remaining portion is used to offset the district's cost. The subsidy amount is set by statute and has not increased since July 1996. A subsidy amount of $220 per month may be paid for a retired member, spouse or the surviving spouse of a member who has attained the normal retirement age to participate in Medicare, is not eligible for Part A of Medicare without cost and contributes at least $220 per month towards coverage under a local school district plan.

Any member who is currently participating in Medicare Parts A & B is eligible to either continue health care coverage with their former employer, if offered, or enroll in the plan sponsored by the System. If they elect to remain in the plan with their former employer, the same subsidies as above will be paid to offset the cost of coverage.

If a member participating in Medicare Parts A & B so elects, they may enroll in one of the CTRB Sponsored Medicare Supplement Plans. Effective July 1, 2018, the System added a Medicare Advantage Plan option. Active members, retirees and the State pay equally toward the cost of the basic coverage (medical and prescription drug benefits) under the Medicare Advantage Plan. Retired members who choose to enroll in the Medicare Supplement Plan are responsible for the full difference in the premium cost between the two plans. Additionally, effective July 1, 2018, retired members who cancel their health care coverage or elect to not enroll in a CTRB sponsored health care coverage option must wait two years to re-enroll.

Survivor Health Care Coverage

Survivors of former employees or retirees remain eligible to participate in the plan and continue to be eligible to receive either the $110 monthly subsidy or participate in the TRB-Sponsored Medicare Supplement Plans, as long as they do not remarry.

Eligibility

Any member who is currently receiving a retirement or disability benefit is eligible to participate in the plan.

Credited Service
One month for each month of service as a teacher in Connecticut public schools, maximum 10 months for each school year. Ten months of credited service constitutes one year of Credited Service. Certain other types of teaching services, State employment, or wartime military service may be purchased prior to retirement if the member pays one-half the cost.

Normal Retirement
Age 60 with 20 years of Credited Service in Connecticut, or 35 years of Credited Service including at least 25 years of service in Connecticut.

Early Retirement
Age 55 with 20 years of Credited Service including 15 years of Connecticut service, or 25 years of Credited Service including 20 years of Connecticut service.

Proratable Retirement
Age 60 with 10 years of Credited Service.

Disability Retirement
No service requirement if incurred in the performance of duty, and 5 years of Credited Service in Connecticut if not incurred in the performance of duty.

Termination of Employment
Ten or more years of Credited Service.

Contributions

State of Connecticut

Per Connecticut General Statutes Section 10-183z, contribution requirements of active employees and the State of Connecticut are approved, amended and certified by the State Teachers' Retirement Board and appropriated by the General Assembly. The State appropriates from the General Fund one third of the annual costs of the Plan. Administrative costs of the Plan are financed by the State. Based upon Chapter 167a, Subsection D of Section 10-183t of the Connecticut statutes, it is assumed the State will pay for any long-term shortfall arising from insufficient active member contributions.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

For the year ended June 30, 2021, the amount of "on-behalf" contributions made by the State was $163,324 and is recognized in the General Fund as intergovernmental revenues and education expenditures.

Employees/Retirees

The cost of providing plan benefits is financed on a pay-as-you-go basis as follows: active teachers pay for one-third of the Plan costs through a contribution of 1.25% of their pensionable salaries, and retired teachers pay for one-third of the Plan costs through monthly premiums, which helps reduce the cost of health insurance for eligible retired members and dependents.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2021, the Town reports no amounts for its proportionate share of the net OPEB liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net OPEB liability, the related State support and the total portion of the net OPEB liability that was associated with the Town was as follows:

Town's proportionate share of the net OPEB liability	$	-
State's proportionate share of the net OPEB liability associated with the Town		15,736,711
Total	$	15,736,711

The net OPEB liability was measured as of June 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of June 30, 2020. At June 30, 2021, the Town has no proportionate share of the net OPEB liability.

For the year ended June 30, 2021, the Town recognized OPEB expense and revenue of $726,917 in Exhibit II.

Actuarial Assumptions

The total OPEB liability was determined by an actuarial valuation as of June 30, 2020, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Health care costs trend rate	5.125% for 2020, decreasing to an ultimate Rate of 4.50% by 2023
Salary increases	3.00-6.50%, including inflation
Investment rate of return	2.21%, net of OPEB plan investment expense, including inflation
Year fund net position will be depleted	2021

Mortality rates were based on the PubT-2010 Healthy Retiree Table (adjusted 105% for males and 103% for females at ages 82 and above), projected generationally with MP-2019 for the period after service retirement.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial experience study for the period July 1, 2014 - June 30, 2019.

The long-term expected rate of return on plan assets is reviewed as part of the GASB 75 valuation process. Several factors are considered in evaluating the long-term rate of return assumption, including the plan's current asset allocations and a log-normal distribution analysis using the best-estimate ranges of expected future real rates of return (expected return, net investment expense and inflation) for each major asset class. The long-term expected rate of return was determined by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The assumption is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years. The plan is 100% invested in U.S. Treasuries (Cash Equivalents) for which the expected 10-Year Geometric Real Rate of Return is (0.42%).

Discount Rate

The discount rate used to measure the total OPEB liability was 2.21%. The projection of cash flows used to determine the discount rate assumed that total payroll for the initial projection year consists of the payroll of the active membership present on the valuation date. In subsequent projection years, total payroll was assumed to increase annually at a rate of 3.00%; employee contributions will be made at the current member contribution rate and that contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members. Annual State contributions were assumed to be equal to the most recent five-year average of State contributions to the fund. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be depleted in 2021 and, as a result, the Municipal Bond Index Rate was used in the determination.

Sensitivity of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate and the Discount Rate

The Town's proportionate share of the net OPEB liability is $-0- and, therefore, the change in the health care cost trend rate or the discount rate would only impact the amount recorded by the State of Connecticut.

Other Information

Additional information is included in the required supplementary information section of the financial statements. A schedule of contributions is not presented as the Town has no obligation to contribute to the plan. Detailed Information about the Connecticut State Teachers OPEB Plan fiduciary net position is available in the separately issued State of Connecticut Comprehensive Annual Financial Report at www.ct.gov.

12. RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; error and omissions; injuries to employees; and natural disasters. These risks are covered by commercial insurance purchased from independent third parties. Settled claims from these risks did not exceed commercial insurance coverage during the three years ended June 30, 2021.

Workers' Compensation

The Town currently is a member in Connecticut Interlocal Management Agency (CIRMA), a public entity risk pool established for the purpose of administering an interlocal risk management program pursuant to the provisions of Section 7-479a et seq., of Connecticut General Statutes, for workers' compensation first dollar coverage.

The Workers' Compensation Pool provides statutory benefits pursuant to the provisions of the Connecticut Workers' Compensation Act. The coverage is subject to an insured loss retrospective rating plan and losses incurred in the coverage period will be evaluated at 18, 30 and 42 months after the effective date of coverage. The premium is subject to payroll audit at the close of the coverage period. CIRMA's Workers' Compensation Pool retains $1,000,000 per occurrence. The Town has not incurred any retrospective charges and is not aware of potential obligations related to its membership in CIRMA as of June 30, 2021.

Medical Self Insurance

The Town's self-insurance program is used to account for health insurance coverage for Town and Board of Education employees on a cost-reimbursement basis. Under the program, the Town is obligated for claim payments. A stop loss insurance contract executed with an insurance captive covers claims in excess of $175,000 on a per member basis with an aggregate stop loss coverage limit of $12,834,000 per year.

The Fund establishes claims liabilities based on estimates of claims that have been incurred but not reported; accordingly, the Fund recorded an additional liability at June 30, 2021 of $605,346.

Premium payments are reported as interfund services provided and used for the General Fund, and, accordingly, they are treated as operating revenues of the Self-Insurance Fund and operating expenditures of the General Fund.

A schedule of changes in the claims liability for the years ended June 30, 2021 and 2020 is presented below:

	2021	2020
Unpaid claims, July 1	$ 639,399	$ 976,696
Incurred claims (including IBNR)	9,194,818	7,935,880
Claim payments	(9,228,871)	(8,273,177)
Unpaid Claims, June 30	$ 605,346	$ 639,399

13. CONTINGENT LIABILITIES AND COMMITMENTS

Contingent Liabilities

Litigation and Unasserted Claims

There are various lawsuits pending against the Town. The outcome and eventual liability of the Town, if any, in these cases is not known at this time. Based upon consultation with legal counsel, the Town's management estimates that potential claims against the Town, not covered by insurance, resulting from such litigation would not have a materially adverse effect on the financial position of the Town.

Federal and State Assistance Programs - Compliance Audits

The Town has received state and federal grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditure disallowed under terms of the grant. Based on prior experience, Town management believes such disallowances, if any, will not be material.

14. MAJOR TAXPAYER

For the fiscal year ended June 30, 2021, 34.3% of the Town's property tax revenues were derived from its largest taxpayer, Dominion Nuclear Connecticut, Inc., an electrical power facility.

15. GASB 84 - RESTATEMENT

The Town previously reported the activities of the School Activity Agency Fund, Student Scholarship Fund and Performance Bonds as fiduciary funds. As a result of implementation of GASB No. 84, *Fiduciary Activities*, as of July 1, 2020, the Town made the following reporting changes: The activities of the Performance Bonds are reported with the general fund activities, the School Activity Fund is reported as a special revenue fund and the Student Scholarship Fund is reported as a custodial fund. Accordingly, the Town increased the beginning assets and liabilities of the General Fund by $237,368, and thus no effect to the beginning fund balance. The Town created a new special revenue fund for the School Activity Fund, thus increasing assets and fund balance of $237.368 and created a new custodial fund for the Student Scholarship Fund increasing assets and net position by $443,615. Accordingly, the Town restated beginning balances of the assets, liabilities, fund balance and net position as follows:

Governmental Funds:	**Governmental Activities Net Position**	**Nonmajor Governmental Funds Fund Balance**
Balance as previously reported June 30, 2020	$ 158,417,896	$ 6,013,487
Adjustment:		
Student Activity Fund now reported as a Special Revenue Fund	237,368	237,368
Balance as restated July 1, 2020	$ 158,655,264	$ 6,250,855

Fiduciary Funds:	**Agency Funds**	**Custodial Funds**
Balance as previously reported June 30, 2020	$ 975,067	$ -
Adjustments:		
School Activity Fund now reported as a Special Revenue Fund	(237,368)	
Performance Bonds now reported in the General Fund	(443,615)	
Student Scholarship Fund now reported as a Custodial Fund	(294,084)	294,084
Balance as restated July 1, 2020	$ -	$ 294,084

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Required Supplementary Information

TOWN OF WATERFORD, CONNECTICUT
GENERAL FUND SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2021

	Budgeted Amounts		Actual Budgetary Basis	Variance Over (Under)
	Original	Final		
Other sources:				
Rent and miscellaneous	$ 5,910	$ 5,910	$ 25	$ (5,885)
Rental of buildings	150,940	150,940	157,451	6,511
Sale of Equipment		-	6,477	6,477
NL Radio Comm. Network Use Fee	114,000	114,000	81,237	(32,763)
SCRRRA Rebate	-	-	7,814	7,814
C-Pace Stipend	500	500	500	-
Eugene O'Neill Lease	-	-	8,589	8,589
Ambulance operating subsidy	12,000	12,000	12,000	-
East Lyme cost sharing	-	-	20,524	20,524
CIRMA members equity distribution	-	-	37,305	37,305
YSB BOE clerical stipend	5,000	5,000	5,000	-
BOE human resources offset	15,628	15,628	16,119	491
Total other sources	303,978	303,978	353,041	49,063
Interest and dividends:				
Interest on investments	300,000	300,000	86,327	(213,673)
Total revenues	95,978,130	95,978,130	97,477,965	1,499,835
Other financing sources:				
Transfers in			129,941	129,941
Cancellation of prior year encumbrances	100	100	65,164	65,064
Total other financing sources	100	100	195,105	195,005
Total Revenues and Other Financing Sources	$ 95,978,230	$ 95,978,230	97,673,070	$ 1,694,840
Budgetary revenues are different than GAAP revenues because:				
State of Connecticut State Teachers' Retirement System on-behalf pension contributions for Town teachers is not budgeted.			6,767,538	
State of Connecticut State Teachers' Retirement System on-behalf OPEB contributions for Town teachers is not budgeted.			163,324	
Encumbrances for purchases and commitments which were subsequently cancelled in the next fiscal year			(65,164)	
Proceeds from bond refunding are not budgeted			28,890,000	
Excess cost - student based grant			489,746	
GASB 54 activity of certain special revenue funds now consolidated into the General Fund			18,268	
Total Revenues and Other Financing Sources as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds			$ 133,936,782	

TOWN OF WATERFORD, CONNECTICUT
GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2021

	Budgeted Amounts		Actual Budgetary Basis	Variance (Over) Under
	Original	Final		
General Government:				
Selectman				
Personnel costs	$ 194,527	$ 194,527	$ 189,468	$ 5,059
Services	5,675	5,195	3,412	1,783
Materials and supplies	1,118	8,718	8,358	360
Total selectman	201,320	208,440	201,238	7,202
Registrar of Voters:				
Personnel costs	63,535	63,535	62,703	832
Services	5,599	5,599	4,375	1,224
Materials and supplies	5,144	5,144	2,595	2,549
Equipment	1	1	-	1
Total registrar of voters	74,279	74,279	69,673	4,606
Board of Finance:				
Personnel costs	4,400	2,139	1,572	567
Services	61,600	61,600	60,494	1,106
Materials and supplies	-	16	16	-
Total board of finance	66,000	63,755	62,082	1,673
Assessor:				
Personnel costs	278,064	281,268	280,493	775
Services	4,899	10,040	10,017	23
Materials and supplies	650	800	752	48
Total assessor	283,613	292,108	291,262	846
Board of Assessment Appeals:				
Personnel costs	1,038	1,038	615	423
Services	550	550	452	98
Total board of assessment appeals	1,588	1,588	1,067	521
Tax Collector:				
Personnel costs	175,509	175,009	174,740	269
Services	30,567	30,067	27,211	2,856
Materials and supplies	30	1,030	936	94
Equipment	50	50	50	-
Total tax collector	206,156	206,156	202,937	3,219
Finance:				
Personnel costs	553,370	549,133	543,754	5,379
Services	117,900	94,960	90,541	4,419
Materials and supplies	30,000	30,000	29,330	670
Equipment		70	70	-
Total finance	701,270	674,163	663,695	10,468
Legal Department:				
Services	298,000	330,990	322,135	8,855
Town Clerk:				
Personnel costs	232,562	236,075	235,830	245
Services	30,004	31,915	31,859	56
Materials and supplies	2,853	1,453	1,450	3
Equipment	1,890	1,890	1,890	-
Total town clerk	267,309	271,333	271,029	304
Planning and Zoning Commission:				
Personnel costs	569,792	572,572	564,041	8,531
Services	55,260	52,480	40,172	12,308
Materials and supplies	3,515	3,515	2,745	770
Equipment	700	700	286	414
Total planning and zoning commission	629,267	629,267	607,244	22,023

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TOWN OF WATERFORD, CONNECTICUT
GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2021

	Budgeted Amounts		Actual	Variance
	Original	Final	Budgetary Basis	(Over) Under
General Government (Continued):				
Insurance:				
Services	4,658,000	4,609,302	4,524,071	85,231
Economic Development Commission:				
Services	8,576	8,576	7,043	1,533
Conservation Commission:				
Services	17,750	17,750	13,641	4,109
Materials and supplies	500	500	331	169
Total conservation commission	18,250	18,250	13,972	4,278
Zoning Board of Appeals:				
Services	4,260	4,225	3,263	962
Materials and supplies	50	85	85	-
Total zoning board of appeals	4,310	4,310	3,348	962
Retirement Commission:				
Personnel costs	5,982,978	5,887,978	5,869,628	18,350
Representative Town Meeting:				
Personnel costs	1	1	-	1
Services	18,952	18,952	11,640	7,312
Total representative town meeting	18,953	18,953	11,640	7,313
Building Department:				
Personnel costs	276,285	265,660	253,787	11,873
Services	10,988	21,613	8,363	13,250
Materials and supplies	1,750	1,750	636	1,114
Equipment	400	400	-	400
Total building department	289,423	289,423	262,786	26,637
Social Service Grants:				
Services	64,316	64,316	64,057	259
Contracts out to agencies	15,800	15,800	15,800	-
Total social service grants	80,116	80,116	79,857	259
Contingency:				
Miscellaneous	265,000	60,928	-	60,928
Flood and Erosion Control Board:				
Personnel costs	818	818	403	415
Services	1,295	1,295	-	1,295
Materials and supplies	25	25	-	25
Total flood and erosion control board	2,138	2,138	403	1,735
Ethics Commission:				
Personnel costs	650	645	426	219
Services	-	5	5	-
Materials and supplies	-	-	-	-
Total ethics commission	650	650	431	219

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2021

	Budgeted Amounts		Actual Budgetary Basis	Variance (Over) Under
	Original	Final		
General Government (Continued):				
Human Resources:				
Personnel costs	$ 200,240	$ 244,084	$ 244,085	$ (1)
Services	65,143	93,842	75,688	18,154
Materials and supplies	850	951	751	200
Total human resources	266,233	338,877	320,524	18,353
Information Technology:				
Services	773,708	753,347	748,459	4,888
Equipment	51,260	105,260	97,193	8,067
Total information technology	824,968	858,607	845,652	12,955
Total general government	15,148,397	14,930,187	14,631,717	298,470
Public Safety:				
Emergency Management:				
Personnel costs	939,704	916,894	900,807	16,087
Services	144,701	128,008	103,138	24,870
Materials and supplies	2,850	2,850	1,288	1,562
Equipment	3	16,696	16,693	3
Total emergency management	1,087,258	1,064,448	1,021,926	42,522
Fire Services:				
Personnel costs	1,866,238	2,241,724	2,238,523	3,201
Services	936,944	926,722	905,862	20,860
Materials and supplies	238,880	257,489	251,737	5,752
Equipment	59,500	52,900	47,565	5,335
Total fire services	3,101,562	3,478,835	3,443,687	35,148
Police Department:				
Personnel costs	5,849,672	5,799,362	5,729,310	70,052
Services	341,616	342,448	323,978	18,470
Materials and supplies	224,176	266,157	239,849	26,308
Equipment	5,277	5,395	5,395	-
Total police department	6,420,741	6,413,362	6,298,532	114,830
Total public safety	10,609,561	10,956,645	10,764,145	192,500
Building Maintenance:				
Personnel costs	82,433	80,169	56,941	23,228
Services	133,612	135,876	133,736	2,140
Materials and supplies	10,000	9,988	8,432	1,556
Capital Improvements	27,000	27,012	27,012	-
Total building maintenance	253,045	253,045	226,121	26,924
Public Works:				
Personnel costs	2,398,985	2,315,460	2,281,075	34,385
Services	1,267,687	1,258,631	1,239,851	18,780
Materials and supplies	682,425	569,777	524,351	45,426
Equipment	19,412	19,412	17,576	1,836
Capital improvements	320,698	320,698	304,884	15,814
Total public works	4,689,207	4,483,978	4,367,737	116,241
Total public works	4,942,252	4,737,023	4,593,858	143,165
Social Services:				
Youth Service Bureau:				
Personnel costs	197,743	216,229	214,544	1,685
Services	47,000	48,549	45,877	2,672
Total social services	244,743	264,778	260,421	4,357
Conservation of Health:				
Services	139,197	139,197	139,197	-
Waterford Public Health Nursing Service:				
Contracts out to agencies	27,820	27,820	7,917	19,903

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2020

	Budgeted Amounts		Actual Budgetary Basis	Variance (Over) Under
	Original	Final		
Social Services (Continued):				
Senior Citizen Commission:				
Personnel costs	$ 408,513	$ 408,513	$ 337,217	$ 71,296
Services	121,494	121,494	86,348	35,146
Materials and supplies	15,278	15,278	6,979	8,299
Equipment	2,842	2,842	1,949	893
Total senior citizen commission	548,127	548,127	432,493	115,634
Total social services	959,887	979,922	840,028	139,894
Library:				
Personnel costs	957,025	1,001,496	967,820	33,676
Services	59,638	59,638	45,176	14,462
Materials and supplies	8,000	8,000	7,912	88
Equipment	45,000	45,000	45,000	-
Total library	1,069,663	1,114,134	1,065,908	48,226
Recreation and Parks:				
Personnel costs	1,134,847	1,069,779	909,744	160,035
Services	297,249	361,217	343,827	17,390
Materials and supplies	72,944	72,944	63,304	9,640
Equipment	1,825	2,925	2,548	377
Total recreation and parks	1,506,865	1,506,865	1,319,423	187,442
Community Use of Schools	86,126	86,126	86,126	-
Debt Service:				
Principal	5,060,000	5,060,000	5,060,000	-
Interest	2,568,790	2,568,790	2,504,397	64,393
Total debt service	7,628,790	7,628,790	7,564,397	64,393
Board of Education	50,372,315	50,372,315	49,249,222	1,123,093
Total expenditures	92,323,856	92,312,007	90,114,824	2,197,183
Other Financing Uses:				
Transfers out	3,654,374	3,707,324	3,707,324	-
Total Expenditures and Other Financing Uses	$ 95,978,230	$ 96,019,331	93,822,148	$ 2,197,183

Budgetary expenditures are different than GAAP expenditures because:	
State of Connecticut State Teachers' Retirement System on-behalf pension contributions for Town teachers is not budgeted.	6,767,538
State of Connecticut State Teachers' Retirement System on-behalf OPEB contributions for Town teachers is not budgeted.	163,324
Encumbrances for purchases and commitments ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the order is received for financial reporting purposes.	(184,900)
Excess cost - student based grant	489,746
Bond issuance costs on refunding are not budgeted	210,540
Payments to escrow agents during the bond refunding are not budgeted	28,679,460
GASB 54 Activity of Certain Special Revenue Funds now consolidated into the General Fund	320,064
Total Expenditures and Other Financing Sources as Reported in the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	$ 130,267,920

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
PENSION TRUST FUND
LAST NINE FISCAL YEARS*

	2021	2020	2019	2018	2017	2016	2015	2014	2013
Total pension liability:									
Interest	$ 57,640	$ 59,937	$ 63,102	$ 61,919	$ 66,103	$ 82,588	$ 87,820	$ 93,351	$ 98,557
Differences between expected and actual experience		6,607		(23,064)		(83,403)			
Changes of assumptions				101,230		65,285			
Benefit payments, including refunds of member contributions	(95,139)	(111,229)	(116,167)	(126,029)	(139,838)	(151,557)	(168,133)	(171,078)	(169,686)
Net change in total pension liability	(37,499)	(44,685)	(53,065)	14,056	(73,735)	(87,087)	(80,313)	(77,727)	(71,129)
Total pension liability - beginning	969,081	1,013,766	1,066,831	1,052,775	1,126,510	1,213,597	1,293,910	1,371,637	1,442,766
Total pension liability - ending	931,582	969,081	1,013,766	1,066,831	1,052,775	1,126,510	1,213,597	1,293,910	1,371,637
Plan fiduciary net position:									
Contributions - employer	82,000	89,953	82,000	81,493	84,000	83,367	83,367	78,744	78,744
Net investment income	117,497	32,400	29,150	28,406	54,202	11,137	19,200	84,249	55,520
Benefit payments, including refunds of member contributions	(95,139)	(111,229)	(116,167)	(126,029)	(139,838)	(151,557)	(168,133)	(171,078)	(169,686)
Administrative expense	(5,755)	(5,958)	(3,271)	(4,821)	(9,314)	(6,948)	(8,511)	(6,522)	(5,693)
Net change in plan fiduciary net position	98,603	5,166	(8,288)	(20,951)	(10,950)	(64,001)	(74,077)	(14,607)	(41,115)
Plan fiduciary net position - beginning	540,447	535,281	543,569	564,520	575,470	639,471	713,548	728,155	769,270
Plan fiduciary net position - ending	639,050	540,447	535,281	543,569	564,520	575,470	639,471	713,548	728,155
Net Pension Liability - Ending	$ 292,532	$ 428,634	$ 478,485	$ 523,262	$ 488,255	$ 551,040	$ 574,126	$ 580,362	$ 643,482
Plan fiduciary net position as a percentage of the total pension liability	68.60%	55.77%	52.80%	50.95%	53.62%	51.08%	52.69%	55.15%	53.09%
Covered payroll	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Net pension liability as a percentage of covered payroll	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Notes to Schedule

* - This schedule is intended to show information for ten years. Additional information will be added as it becomes available.

N/A - Not applicable. Plan members are retired.

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF EMPLOYER CONTRIBUTIONS
PENSION TRUST FUND
LAST TEN FISCAL YEARS

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Actuarially determined contribution	$ 59,870	$ 81,131	$ 81,131	$ 81,493	$ 81,493	$ 83,367	$ 83,367	$ 78,744	$ 78,744	$ 82,855
Contributions in relation to the actuarially determined contribution	82,000	89,953	82,000	81,493	84,000	83,367	83,367	78,744	78,744	82,855
Contribution Deficiency (Excess)	$ (22,130)	$ (8,822)	$ (869)	$ -	$ (2,507)	$ -	$ -	$ -	$ -	$ -
Covered payroll	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Contributions as a percentage of covered payroll	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Notes to Schedule

Valuation date:	July 1, 2019
Measurement date:	June 30, 2021

Actuarially determined contribution rates are calculated as of June 30, two years prior to the end of the fiscal year in which contributions are reported

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry age normal
Amortization method	Level percentage of salary, closed
Remaining amortization period	As of the July 1, 2019 valuation 11 years remain.
Asset valuation method	The actuarial value of assets used in the development of plan contributions phases in the recognition of differences between the market value and expected actuarial value by recognizing 20% of the difference each year.
Inflation	2.60%
Cost of living increases	2.60% per year
Investment rate of return	6.25%, net of pension plan investment expense, including inflation
Mortality	Pub-2010 Public Retirement Plans Amount - Weighted Mortality Tables (with separate tables for General Employees, Public Safety and Teachers), projected to the valuation date with Scale MP-2019.

N/A - Not applicable. Plan members are retired.

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF INVESTMENT RETURNS
PENSION TRUST FUND
LAST EIGHT FISCAL YEARS*

	2021	2020	2019	2018	2017	2016	2015	2014
Annual money-weighted rate of return, net of investment expense	20.68%	5.97%	5.55%	5.12%	9.89%	1.75%	2.57%	11.89%

*Note - This schedule is intended to show information for ten years. Additional information will be added as it becomes available.

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
MUNICIPAL EMPLOYEES RETIREMENT SYSTEM
LAST SEVEN FISCAL YEARS*

	2021	2020	2019	2018	2017	2016	2015
Town's proportion of the net pension liability	3.01%	3.02%	3.07%	5.54%	6.09%	4.88%	5.21%
Town's proportionate share of the net pension liability	$ 33,488,078	$ 31,145,927	$ 29,401,392	$ 13,738,876	$ 16,236,237	$ 12,496,017	$ 12,413,899
Town's covered payroll	$ 21,046,486	$ 21,269,052	$ 20,394,151	$ 18,584,885	$ 17,944,522	$ 17,944,522	$ 18,274,228
Town's proportionate share of the net pension liability as a percentage of its covered payroll	159.11%	146.44%	144.17%	73.92%	90.48%	69.64%	67.93%
Plan fiduciary net position as a percentage of the total pension liability	71.18%	72.69%	73.60%	91.68%	88.29%	92.72%	90.48%

*Notes:
- This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available
- The measurement date is one year earlier than the employer's reporting date.

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF EMPLOYER CONTRIBUTIONS
MUNICIPAL EMPLOYEES RETIREMENT SYSTEM
LAST TEN FISCAL YEARS

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Actuarially determined contribution	$ 3,690,224	$ 3,273,290	$ 2,819,839	$ 2,694,077	$ 2,603,848	$ 2,423,860	$ 2,515,782	$ 2,425,327	$ 2,358,637	$ 2,277,760
Contributions in relation to the actuarially determined contribution	3,690,224	3,273,290	2,819,839	2,694,077	2,603,848	2,423,860	2,515,782	2,425,327	2,358,637	2,277,760
Contribution Deficiency (Excess)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Covered payroll	$ 22,102,038	$ 21,046,486	$ 21,269,052	$ 20,394,151	$ 18,584,885	$ 17,944,522	$ 17,944,522	$ 18,274,228	$ 18,065,219	$ 17,793,604
Contributions as a percentage of covered payroll	16.70%	15.55%	13.26%	13.21%	14.01%	13.5[illegible]%	14.02%	13.27%	13.06%	12.80%

Notes to Schedule

Valuation date:	June 30, 2020
Measurement date:	June 30, 2020

Actuarially determined contribution rates are calculated as of June 30, each biennium for the fiscal years ending two and three years after the valuation date.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry Age
Amortization method	Level dollar, closed
Single equivalent amortization period	21 years
Asset valuation method	5-years smoothed market
Inflation	2.50%
Salary increases	3.50% - 10.00%, including inflation
Investment rate of return	7.00%, net of investment-related expense
Change in assumptions:	In 2019, the latest experience study for the System updated most of the actuarial assumptions utilized in the June 30, 2020 valuation to include: rates of inflation, real investment return mortality, withdrawal, disability, retirement and salary increase were adjusted to more closely reflect actual and anticipated experience. These assumptions were recommended as part of the Experience Study for the System for the five-year period ended June 30, 2017.

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
TEACHERS RETIREMENT SYSTEM
LAST SEVEN FISCAL YEARS*

	2021	2020	2019	2018	2017	2016	2015
Town's proportion of the net pension liability	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Town's proportionate share of the net pension liability	$ -	$ -	$ -	$ -	$ -	$ -	$ -
State's proportionate share of the net pension liability associated with the Town	105,509,269	97,008,042	74,798,836	75,284,376	79,425 593	60,790,928	56,189,042
Total	$ 105,509,269	$ 97,008,042	$ 74,798,836	$ 75,284,376	$ 79,425 593	$ 60,790,928	$ 56,189,042
Town's covered payroll	$ 23,898,019	$ 23,917,559	$ 23,425,482	$ 23,142,985	$ 21,020.000	$ 20,407,000	$ 21,623,000
Town's proportionate share of the net pension liability as a percentage of its covered payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	49.24%	52.00%	57.69%	55.93%	52.26%	59.50%	61.56%

Notes to Schedule

Changes in benefit terms	None
Changes of assumptions	The Board adopted new assumptions as the result of an experience study for the five-year period ending June 30, 2019: - Decrease the annual rate of real wage increase assumption from 0.75% to 0.50%. - Decrease payroll growth assumption from 3.25% to 3.00%. - Rates of withdrawal, disability, retirement, mortality, and assumed rates of salary increase were adjusted to more closely reflect actual and
Actuarial cost method	Entry age
Amortization method	Level percent of pay, closed
Single equivalent amortization period	30 years
Asset valuation method	4-year smoothed market
Inflation	2.50%
Salary increase	3.25%-6.50%, including inflation
Investment rate of return	6.90%, net of investment-related expense

Notes:
- This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.
- The measurement date is one year earlier than the employer's reporting date.

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS
OPEB TRUST FUND
LAST FIVE FISCAL YEARS*

	2021	2020	2019	2018	2017
Total OPEB liability:					
Service cost	$ 276,630	$ 265,479	$ 281,505	$ 264,365	$ 257,290
Interest	1,586,755	1,579,705	1,700,177	1,672,521	1,622,163
Differences between expected and actual experience	818,687	(1,146,862)	(1,149,976)	(829,167)	(76,479)
Changes of assumptions	18,578		(917,752)		
Benefit payments, including refunds of member contributions	(345,778)	(855,957)	(712,252)	(746,707)	(1,497,102)
Net change in total OPEB liability	2,354,872	(157,635)	(798,298)	361,012	305,872
Total OPEB liability - beginning	23,400,906	23,558,541	24,356,839	23,995,827	23,689,955
Total OPEB liability - ending	25,755,778	23,400,906	23,558,541	24,356,839	23,995,827
Plan fiduciary net position:					
Contributions - employer	1,445,778	1,614,570	1,871,345	1,906,707	3,811,946
Net investment income	1,860,477	300,988	268,186	133,054	40,292
Benefit payments, including refunds of member contributions	(345,778)	(855,957)	(712,252)	(746,707)	(1,497,102)
Administrative expense	(7,791)	(7,242)	(6,729)	(11,768)	
Net change in plan fiduciary net position	2,952,686	1,052,359	1,420,550	1,281,286	2,355,136
Plan fiduciary net position - beginning	6,109,331	5,056,972	3,636,422	2,355,136	
Plan fiduciary net position - ending	9,062,017	6,109,331	5,056,972	3,636,422	2,355,136
Net OPEB Liability - Ending	$ 16,693,761	$ 17,291,575	$ 18,501,569	$ 20,720,417	$ 21,640,691
Plan fiduciary net position as a percentage of the total OPEB liability	35.18%	26.11%	21.47%	14.93%	9.81%
Covered payroll	$ 31,862,190	$ 31,077,578	$ 30,290,037	$ 30,429,413	$ 29,615,001
Net OPEB liability as a percentage of covered payroll	52.39%	55.64%	61.08%	68.09%	73.07%

*Note - This schedule is intended to show information for ten years. Additional information will be added as it becomes available.

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF EMPLOYER CONTRIBUTIONS
OPEB TRUST FUND
LAST TEN FISCAL YEARS

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Actuarially determined contribution	$ 2,139,712	$ 2,127,089	$ 2,482,200	$ 2,474,700	$ 2,607,000	$ 2,755,300	$ 2,720,300	$ 2,747,000	$ 2,718,100	$ 2,690,600
Contributions in relation to the actuarially determined contribution	1,445,778	1,614,570	1,871,345	1,906,707	3,811,946	798,000	584,100	608,000	1,266,500	1,409,100
Contribution Deficiency (Excess)	$ 693,934	$ 512,519	$ 610,855	$ 567,993	$ (1,204,946)	$ 1,957,300	$ 2,136,200	$ 2,139,000	$ 1,451,600	$ 1,281,500
Covered payroll	$ 31,862,190	$ 31,077,578	$ 30,290,037	$ 30,429,413	$ 29,615,001	$ 29,073,500	$ 29,073,500	$ 31,032,400	$ 31,032,400	$ 28,277,100
Contributions as a percentage of covered payroll	4.54%	5.20%	6.18%	6.27%	12.87%	2.74%	2.01%	1.96%	4.08%	4.98%

Notes to Schedule

Valuation date:	July 1, 2020
Measurement date:	June 30, 2021

Actuarially determined contribution rates are calculated as of June 30, two years prior to the end of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry age normal
Amortization method	Level percentage of salary
Amortization period	Amortized over 30 years on a closed basis. The amortization began on July 1, 2006, and, as of the July 1, 2020 valuation, 16 years remain.
Asset valuation method	Market value
Inflation	2.40% (prior: 2.60%)
Healthcare cost trend rates	6.50% decreasing to 4.60% (prior: 7.25% decreasing to 4.6%)
Inflation	2.40% (prior: 2.60%)
Investment rate of return	6.50% (prior: 6.75%)
Retirement age	Medical and dental benefits pre-65 Medical benefits post-65
Mortality	Pub - 2010 Public Retirement Plans Mortality Tables (with separate tables for General employees, Public Safety employees and Teacher) and for nonannuitants and annuitants, projected to the valuation date with Scale MP-2020. Prior: Pub - 2010 Public Retirement Plans Mortality Tables (with separate tables for General employees, Public Safety employees and Teacher) and for nonannuitants and annuitants, projected to the valuation date with Scale MP-2018.

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF INVESTMENT RETURNS
OPEB TRUST FUND
LAST FIVE FISCAL YEARS*

	2021	2020	2019	2018	2017
Annual money-weighted rate of return, net of investment expense	26.18%	5.44%	6.44%	4.13%	2.09%

*Note - This schedule is intended to show information for ten years. Additional information will be added as it becomes available.

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY
TEACHERS RETIREMENT SYSTEM
LAST FOUR FISCAL YEARS*

	2021	2020	2019	2018
Town's proportion of the net OPEB liability	0.00%	0.00%	0.00%	0.00%
Town's proportionate share of the net OPEB liability	$ -	$ -	$ -	$ -
State's proportionate share of the net OPEB liability associated with the Town	15,736,711	15,128,952	14,952,787	19,377,337
Total	$ 15,736,711	$ 15,128,952	$ 14,952,787	$ 19,377,337
Town's covered payroll	$ 23,898,019	$ 23,917,559	$ 23,425,482	$ 23,142,985
Town's proportionate share of the net OPEB liability as a percentage of its covered payroll	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total OPEB liability	2.50%	2.08%	1.49%	1.79%

Notes to Schedule

Changes in benefit terms	None
Changes of assumptions	Based on the procedure described in GASB 75, the discount rate used to measure plan obligations for financial accounting purposes as of June 30, 2020 was updated to equal the Municipal Bond Index Rate as of June 30, 2020; Expected annual per capita claims costs were updated to better reflect anticipated medical and prescription drug claim experience; Long-term health care cost trend rates were updated; The percentages of participating retirees who are expected to enroll in the Medicare Supplement Plan and the Medicare Advantage Plan options were updated based on observed plan experience. Additionally, participants are no longer assumed to migrate from the Medicare Supplement Plan to the Medicare Advantage Plan after selecting an option; and, The Board adopted new assumptions as the result of an experience study for the five-year period ending June 30, 2019. The changes in assumptions are summarized below: - Decrease the annual rate of real wage increase assumption from 0.75% to 0.50%. - Decrease payroll growth assumption from 3.25% to 3.00%. - Rates of withdrawal, disability, retirement, mortality, and assumed rates of salary increase were adjusted to more closely reflect actual and anticipated experience.
Actuarial cost method	Entry age
Amortization method	Level percent of payroll over an open period
Remaining amortization period	30 years
Asset valuation method	Market value of assets
Investment rate of return	3.00%, net of investment-related expense including price inflation
Price inflation	2.75%

Notes:
- This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.
- The measurement date is one year earlier than the employer's reporting date.

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Combining and Individual Fund Statements and Schedules

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General Fund

GENERAL FUND

The General Fund is the principal fund of the Town and is used to account for all activities of the Town, except those required to be accounted for in another fund. The General Fund accounts for the normal recurring activities of the Town (i.e., general government, public safety, public works, health, social services, recreation, education, etc.). These activities are funded principally by property taxes, user fees and grants from other governmental units.

EXHIBIT A-1

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF EXPENDITURES AND ENCUMBRANCES COMPARED WITH APPROPRIATIONS
GENERAL FUND - BOARD OF EDUCATION
FOR THE YEAR ENDED JUNE 30, 2021

	Final Appropriation	Expenditures and Encumbrances	Unexpended Balance
Salaries - certified	$ 23,742,546	$ 23,544,628	$ 197,918
Salaries - support	6,319,612	6,003,990	315,622
Salaries - other	31,974	7,044	24,930
Temporary pay - certified	1,087,774	861,666	226,108
Temporary pay - support	175,624	172,300	3,324
Overtime - support	130,623	95,953	34,670
Health and dental insurance	6,345,031	6,331,620	13,411
Life and major medical insurance	75,764	73,749	2,015
Long term disability	3,060	3,060	-
Social security contribution	976,470	901,815	74,655
Reimbursements	86,400	80,797	5,603
Unemployment compensation	27,522	18,611	8,911
Workers' compensation	378,498	378,220	278
Sick pay	84,047	83,948	99
Retirement Incentive	6,000	6,000	-
Instructional services	108,236	96,217	12,019
Staff and curriculum development	94,050	124,132	(30,082)
Other professional and technical services	1,437,957	1,299,694	138,263
Legal services	117,004	125,350	(8,346)
Public utilities	92,429	69,390	23,039
Maintenance and repairs	370,624	480,346	(109,722)
Rentals	1,600	19,478	(17,878)
Pupil transportation	2,302,216	2,130,567	171,649
Insurance - property	106,577	86,295	20,282
Insurance - liability	108,142	106,764	1,378
Other insurance	24,273	21,994	2,279
Communications	71,953	64,474	7,479
Postage	19,244	14,863	4,381
Advertising	2,000	1,807	193
Tuition	2,481,734	2,279,586	202,148
Travel and conference	162,525	74,542	87,983
Other purchased services	148,732	236,975	(88,243)
Instructional supplies	396,905	375,582	21,323
Software	409,425	421,316	(11,891)
Maintenance and custodial	269,245	319,073	(49,828)
Heat and energy	1,273,620	1,225,742	47,878
Transportation supplies	137,908	80,212	57,696
Textbooks	172,300	102,653	69,647
Library and professional books	29,549	27,210	2,339
Other supplies	164,960	149,212	15,748
Equipment	369,316	725,710	(356,394)
Membership dues and fees	28,846	26,637	2,209
Total	$ 50,372,315	$ 49,249,222	$ 1,123,093

TOWN OF WATERFORD, CONNECTICUT
REPORT OF TAX COLLECTOR
GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2021

Grand List	Uncollected Taxes July 1, 2020	Current Levy	Lawful Corrections Additions	Lawful Corrections Deductions	Transfers To Suspense	Adjusted Taxes Collectible	Collections Taxes	Collections Interest	Collections Lien Fees	Collections Total	Uncollected Taxes June 30, 2021
2019	$	$ 93,122,393	$ 82,533	$ 273,018	$ 7,645	$ 92,924,263	$ 92,501,211	$ 147,659	$ 1,200	$ 92,650,070	$ 423,052
2018	525,600		22,929	132,241	11,564	404,724	197,099	61,776	2,222	261,097	207,625
2017	227,710		4	181	11,127	216,406	117,535	46,708	744	164,987	98,871
2016	129,379					129,379	52,872	33,264	360	86,496	76,507
2015	96,965					96,965	35,597	20,623	216	56,436	61,368
2014	60,538			144		60,394	16,465	12,827	72	29,364	43,929
2013	48,666					48,666	7,927	6,833	48	14,808	40,739
2012	34,273					34,273	2,136	1,750		3,886	32,137
2011	29,047					29,047		285		285	29,047
2010	24,638					24,638		382		382	24,638
2009	15,799					15,799		1,221		1,221	15,799
2008	6,888					6,888	2,360	1,498		3,858	4,528
2007	3,059					3,059		337		337	3,059
2006	2,483					2,483		696		696	2,483
2005	2,346			2,346		-		515		515	-
Total	$ 1,207,391	$ 93,122,393	$ 105,466	$ 407,930	$ 30,336	$ 93,996,984	92,933,202	336,374	4,862	93,274,438	$ 1,063,782
				Suspense collections			18,494			18,494	
				Total collections			$ 92,951,696	$ 336,374	$ 4,862	93,292,932	
				Property taxes receivable - considered available:							
				June 30, 2020						(118,447)	
				June 30, 2021						159,726	
										$ 93,334,211	

EXHIBIT A-3

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF WATER MAIN ASSESSMENTS RECEIVABLE
GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2021

					Lawful Corrections				Collections						
Contract Number	Principal Uncollected July 1, 2020	Interest and Liens Uncollected July 1, 2020	New Contracts	Interest and Liens Billed	Principal Additions	Principal Deductions	Interest and Lien Additions	Interest and Lien Deductions	Assessments	Interest and Lien Fees	Transferred to Town Clerk	Total	Principal Balance Uncollected June 30, 2021	Interest and Liens Uncollected June 30, 2021	Balance Uncollected June 30, 2021
75	$ 207	$ 697	$	$ 31	$	$	$	$	$ 207	$ 456	$	$ 663	$ -	$ 272	$ 272
76	2,846	1,838		510					352			352	2,494	2,348	4,842
Total	$ 3,053	$ 2,535	$ -	$ 541	$ -	$ -	$ -	$ -	$ 559	$ 456	$ -	1,015	$ 2,494	$ 2,620	$ 5,114

Water main assessment receivable - considered available:	
June 30, 2020	-
June 30, 2021	-
	$ 1,015

EXHIBIT A-4

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF SEWER ASSESSMENTS RECEIVABLE
GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2021

					Lawful Corrections				Collections						
Contract Number	Principal Uncollected July 1, 2020	Interest and Liens Uncollected July 1, 2020	New Contracts	Interest and Liens Billed	Principal Additions	Principal Deductions	Interest and Lien Additions	Interest and Lien Deductions	Assessments	Interest and Lien Fees	Transferred to Town Clerk	Total	Principal Balance Uncollected June 30, 2021	Interest and Liens Uncollected June 30, 2021	Balance Uncollected June 30, 2021
76	$ 15,752	$ 10,322	$	$	$	$	$ 2,307	$	$ 5,117	$ 2,540	$ (20)	$ 7,637	$ 10,635	$ 10,089	$ 20,724
					Sewer assessment receivable - considered available:										
					June 30, 2020							(867)			
					June 30, 2021							-			
												$ 6,770			

Nonmajor Governmental Funds

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NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specific purposes other than debt service or capital projects. The nature and purpose of each Special Revenue Fund is as follows:

Fund	Funding Source	Function
Special Education Grants	State and federal grants	School related programs
School Cafeteria	Sale of food and grants	School lunch program
School Activity	Charges for services	Student activities
Drug Enforcement	Federal and state forfeited property	Drug enforcement and education
Youth Services	Donations and admission fees	Youth programs
Water	Rentals from cell phone companies for antennas on water towers	Maintenance of water infrastructure
Contributed Gifts	Donations	Expenditures of donations according to the purpose of the various gifts
Senior Citizens	Donations and program fees	Services and programs for senior citizens
Youth Services Local Prevention Council Grant	Local prevention council grant	Youth services alcohol and drug abuse prevention program
Small Harbor Improvement Projects (SHIP) Grant	Connecticut Port Authority grant in aid	Mago Point Planning Study-Design
Youth Services Mini Grant	State grant passed through NECASA	Community Coalition to address the Opioid Crisis
Certified Local Government Historic Preservation Enhancement Grant	State of Connecticut Department of Economic and Community Development	National register nomination for Oil Mill District
Dock Removal Grant	Grant from private organization	Removal of derelict dock structures in the Thames River at 74 Scotch Cap Road
Nuclear Safety Emergency Preparedness Grant	State grant	Nuclear Safety Preparedness Program
Drug Recognition Expert (DRE) Support Grant	Federal Police Traffic Services funds passed through the State of Connecticut DOT	Coordination of DRE training activities
Safe Polls/Absentee Ballot Support Grant	Federal funds from the Cares Act, HAVA I and HAVA II passed through the State of Connecticut	Funding for additional costs due to the pandemic to ensure safe polling places and support for processing unprecedented number of absentee ballots
Center for Tech and Civic Life Election Grant	Center for Tech and Civic Life (CTCL) Election Grant	Funding for planning and operationalizing safe and secure election administration
Municipal Covid Relief Grant	State of Connecticut Department Office of Policy and Management (OPM)	Funding to support public health and safety for the Covid-19 public health emergency
CT Aging Covid Grant	State of Connecticut Department of Aging and Disability Services	Reimbursement grant for costs related to reopening the Senior Center safely due to Covid -19

Community Foundation Grant	Community Foundation Grant	Funding for establishing a Council for Diversity, Equity and Inclusion (DEI)
Historic Properties	Donations	Donations to the Historic Properties Commission
Jordan Mill Pond Fishway	Grant from nonprofit organization	Construct a fishway to promote spawning
Harbor Management	Docking and mooring fees	Harbor management
Youth Services Enhancement Grant	State grant	To promote youth developmental activities
Small Cities Grant II	State Community Development Block Grant (CDBG) funds and loan payments	Waterford Housing Rehabilitation Program
Historic Documents Preservation Grant	Connecticut State Library Targeted Grant	Preservation of historic documents
Reeve Foundation Grant	Christopher Reeve Foundation grant	Purchase of recreational equipment to make Waterford Beach accessible to individuals in wheelchairs
Senior Services Title IIIB Open Doors Grant	Federal funding under Title III and matching contributions	Senior Services open doors program for local senior citizens
Senior Services Wal Mart Grant	Grant from Wal Mart	Senior services program to conduct in-home fall assessment risks for local seniors.
Distracted Driving HVE Grant	Department of Transportation Federal Highway Safety Grant	Department of Transportation Federal Highway Safety Grant
Student Athletics Fund	Gate receipts	Site workers, ticket takers and tournament fees

Capital Project Funds

The Capital Projects Funds are used to account for and report financial resources that are restricted, committed or assigned to expenditure for capital outlay.

Fund	Funding Source	Function
Fleet Management	Sales and rental of vehicles and equipment	Program for funding the replacement of equipment and vehicles over ten thousand dollars
Sewer Maintenance and Development	Sewer connection fees	Maintenance of existing sewer system assets
Animal Control Facility	Donations	Construction of an animal shelter
Capital Improvement	General Fund appropriation	Various short-term capital projects
Early Childhood Learning Center	State grants	Construction of a District Magnet School

Permanent Funds

Permanent Funds are used to account for and report resources that are restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting governments programs.

Fund	Funding Source	Function
Hammond Memorial Trust	Payments from trust and investment earnings	Maintenance of cemetery

TOWN OF WATERFORD, CONNECTICUT
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2021

EXHIBIT B-1

	Special Revenue Funds									
	Special Education Grants	**School Cafeteria**	**School Activity**	**Drug Enforcement Grant**	**Youth Services**	**Water**	**Contributed Gifts**	**Senior Services**	**Youth Services Local Prevention Council Grant**	**Small Harbor Improvement Projects Grant**
ASSETS										
Cash and cash equivalents	$ 73,004	$ 118,820	$ 212,583	$	$	$	$	$	$	$
Investments		22,632	24,868							
Receivables, net	371,893	183,554		1,247						
Interfund receivables	9,639			16,086	264,871	639,308	71,569	72,887	1,610	35,000
Supplies		9,101								
Prepaid items										
Total Assets	$ 454,536	$ 334,107	$ 237,451	$ 17,333	$ 264,871	$ 639,308	$ 71,569	$ 72,887	$ 1,610	$ 35,000
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES										
Liabilities:										
Accounts and other payable	$ 1,983	$ 37,454	$	$	$ 18,348	$ 6,000	$ 992	$ 3	$	$
Accrued liabilities	24,977	4,343			47,419	1,215				
Interfund payables	1,035	224,905								
Unearned revenue	421,088				162,988			5,068		35,000
Total liabilities	449,083	266,702	-	-	228,755	7,215	992	5,071	-	35,000
Deferred Inflows of Resources:										
Unavailable revenue - grants receivable										
Total deferred inflows of resources	-	-	-	-	-	-	-	-	-	-
Fund Balances:										
Nonspendable		9,101								
Restricted	5,453	58,304		17,333	36,116		70,577	67,816	1,610	
Committed			237,451			632,093				
Unassigned										
Total fund balances	5,453	67,405	237,451	17,333	36,116	632,093	70,577	67,816	1,610	-
Total Liabilities, Deferred Inflows of Resources and Fund Balances	$ 454,536	$ 334,107	$ 237,451	$ 17,333	$ 264,871	$ 639,308	$ 71,569	$ 72,887	$ 1,610	$ 35,000

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2021

	Special Revenue Funds								
	Youth Services Mini Grant	Historic Preservation Enhancement Grant	Dock Removal Grant	Nuclear Safety Emergency Preparedness	DRE Support Grant	Safe Polls/ Absentee Ballot Support Grant	Center for Tech and Civic Life (CTCL) Election Grant	Municipal Covid Relief (CRF) Grant	CT Aging Covid Grant
ASSETS									
Cash and cash equivalents	$	$	$	$	$	$	$	$	$
Investments									
Receivables, net				84,798	3,455				
Interfund receivables	3,667		40,376						
Supplies									
Prepaid items					1,309				
Total Assets	$ 3,667	$ -	$ 40,376	$ 84,798	$ 4,764	$ -	$ -	$ -	$ -
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES									
Liabilities:									
Accounts and other payable	$	$	$	$ 36,898	$ 359	$	$	$	$
Accrued liabilities									
Interfund payables		5,000		47,900	4,405				
Unearned revenue			40,376						
Total liabilities	-	5,000	40,376	84,798	4,764	-	-	-	-
Deferred Inflows of Resources:									
Unavailable revenue - grants receivable				84,798					
Total deferred inflows of resources	-	-	-	84,798	-	-	-	-	-
Fund Balances:									
Nonspendable					1,309				
Restricted	3,667								
Committed									
Unassigned		(5,000)		(84,798)	(1,309)				
Total fund balances	3,667	(5,000)	-	(84,798)	-	-	-	-	-
Total Liabilities, Deferred Inflows of Resources and Fund Balances	$ 3,667	$ -	$ 40,376	$ 84,798	$ 4,764	$ -	$ -	$ -	$ -

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2021

EXHIBIT B-1

	Special Revenue Funds								
	Community Foundation Grant	Historic Properties	Jordan Mill Pond Fishway	Harbor Management	Youth Services Enhancement Grant	Small Cities Grant II	Historic Documents Preservation Grant	Reeve Foundation Grant	Senior Services Title IIIB Open Doors Grants
ASSETS									
Cash and cash equivalents	$	$	$	$	$	$ 124,334	$	$	$
Investments									
Receivables, net									
Interfund receivables	7,500	12,502	777	34,404	14	192		1,530	3,995
Supplies									
Prepaid items									
Total Assets	$ 7,500	$ 12,502	$ 777	$ 34,404	$ 14	$ 124,526	$ -	$ 1,530	$ 3,995
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES									
Liabilities:									
Accounts and other payable	$	$	$	$	$	$	$	$	$
Accrued liabilities				395					
Interfund payables									
Unearned revenue									
Total liabilities	-	-	-	395	-	-	-	-	-
Deferred Inflows of Resources:									
Unavailable revenue - grants receivable									
Total deferred inflows of resources	-	-	-	-	-	-	-	-	-
Fund Balances:									
Nonspendable									
Restricted	7,500	12,502	777	34,009	14	124,526		1,530	3,995
Committed									
Unassigned									
Total fund balances	7,500	12,502	777	34,009	14	124,526	-	1,530	3,995
Total Liabilities, Deferred Inflows of Resources and Fund Balances	$ 7,500	$ 12,502	$ 777	$ 34,404	$ 14	$ 124,526	$ -	$ 1,530	$ 3,995

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2021

EXHIBIT B-1

	Special Revenue Funds			Capital Projects Funds					Permanent Fund	
	Senior Services Wal Mart Grant	Distracted Driving HVE Grant	Student Athletics	Fleet Management	Sewer Maintenance & Development	Animal Control Facility	Capital Improvement	Early Childhood Learning Center	Hammond Memorial Trust	Total Nonmajor Governmental Funds
ASSETS										
Cash and cash equivalents	$	$	$ 28,444	$ 2,665,733	$ 540,418	$	$ 2,280,320	$	$ 53	$ 6,043,709
Investments									143,968	191,468
Receivables, net				31,962	1,999					678,908
Interfund receivables	500							549,784		1,766,211
Supplies										9,101
Prepaid items										1,309
Total Assets	$ 500	$ -	$ 28,444	$ 2,697,695	$ 542,417	$ -	$ 2,280,320	$ 549,784	$ 144,021	$ 8,690,706
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES										
Liabilities:										
Accounts and other payable	$	$	$	$ 1,453	$ 2,788	$	$ 112,225	$	$	$ 218,503
Accrued liabilities										78,349
Interfund payables				45,573	25,245		308,841			662,904
Unearned revenue										664,520
Total liabilities	-	-	-	47,026	28,033	-	421,066	-	-	1,624,276
Deferred Inflows of Resources:										
Unavailable revenue - grants receivable										84,798
Total deferred inflows of resources	-	-	-	-	-	-	-	-	-	84,798
Fund Balances:										
Nonspendable									144,021	154,431
Restricted	500				514,384					960,613
Committed			28,444	2,650,669			1,859,254	549,784		5,957,695
Unassigned										(91,107)
Total fund balances	500	-	28,444	2,650,669	514,384	-	1,859,254	549,784	144,021	6,981,632
Total Liabilities, Deferred Inflows of Resources and Fund Balances	$ 500	$ -	$ 28,444	$ 2,697,695	$ 542,417	$ -	$ 2,280,320	$ 549,784	$ 144,021	$ 8,690,706

TOWN OF WATERFORD, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

EXHIBIT B-2

	Special Revenue Funds								
	Special Education Grants	School Cafeteria	School Activity	Drug Enforcement Grant	Youth Services	Water	Contributed Gifts	Senior Services	Youth Services Local Prevention Council Grant
Revenues:									
Intergovernmental	$ 1,956,622	$ 726,659	$	$ 5,374	$ 22,636	$	$ 10,840	$	$ 4,153
Fines, penalties and charges for services		24,774	158,283			73,384		1,149	
Investment earnings (loss)		11	97						
Other	2,500				83,285		16,965	13,821	
Total revenues	1,959,122	751,444	158,380	5,374	105,921	73,384	27,805	14,970	4,153
Expenditures:									
Current:									
General government									
Public safety				23,063			10,489		
Public works						63,484			
Recreation							3,827		
Social services					167,031			10,754	4,127
Education	1,959,111	730,103	158,297						
Capital outlay									
Total expenditures	1,959,111	730,103	158,297	23,063	167,031	63,484	14,316	10,754	4,127
Excess (Deficiency) of Revenues over Expenditures	11	21,341	83	(17,689)	(61,110)	9,900	13,489	4,216	26
Other Financing Sources (Uses):									
Transfers in									
Transfers out									
Total other financing sources (uses)	-	-	-	-	-	-	-	-	-
Net Change in Fund Balances	11	21,341	83	(17,689)	(61,110)	9,900	13,489	4,216	26
Fund Balances at Beginning of Year	5,442	46,064	237,368	35,022	97,226	622,193	57,088	63,600	1,584
Fund Balances at End of Year	$ 5,453	$ 67,405	$ 237,451	$ 17,333	$ 36,116	$ 632,093	$ 70,577	$ 67,816	$ 1,610

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TOWN OF WATERFORD, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

EXHIBIT B-2

	Special Revenue Funds							
	Small Harbor Improvement Projects Grant	Youth Services Mini Grant	Historic Preservation Enhancement Grant	Dock Removal Grant	Nuclear Safety Emergency Preparedness	DRE Support Grant	Safe Polls/ Absentee Ballot Support Grant	Center for Tech and Civic Life (CTCL) Election Grant
Revenues:								
Intergovernmental	$	$	$	$ 39,624	$ 48,512	$ 6,119	$ 14,041	$ 18,360
Fines, penalties and charges for services								
Investment earnings (loss)								
Other								
Total revenues	-	-	-	39,624	48,512	6,119	14,041	18,360
Expenditures:								
Current:								
General government								
Public safety				39,624	133,310	6,119	13,991	18,358
Public works								
Recreation								
Social services								
Education								
Capital outlay								
Total expenditures	-	-	-	39,624	133,310	6,119	13,991	18,358
Excess (Deficiency) of Revenues over Expenditures	-	-	-	-	(84,798)	-	50	2
Other Financing Sources (Uses):								
Transfers in								
Transfers out							(50)	(2)
Total other financing sources (uses)	-	-	-	-	-	-	(50)	(2)
Net Change in Fund Balances	-	-	-	-	(84,798)	-	-	-
Fund Balances at Beginning of Year	-	3,667	(5,000)	-	-	-	-	-
Fund Balances at End of Year	$ -	$ 3,667	$ (5,000)	$ -	$ (84,798)	$ -	$ -	$ -

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

EXHIBIT B-2

	Special Revenue Funds							
	Municipal Covid Relief (CRF) Grant	**CT Aging Covid Grant**	**Community Foundation Grant**	**Historic Properties**	**Jordan Mill Pond Fishway**	**Harbor Management**	**Youth Services Enhancement Grant**	**Small Cities Grant II**
Revenues:								
Intergovernmental	$ 126,003	$ 2,442	$	$	$	$	$ 10,734	$
Fines, penalties and charges for services						11,625		
Investment earnings (loss)								
Other			7,500	9,194				78,395
Total revenues	126,003	2,442	7,500	9,194	-	11,625	10,734	78,395
Expenditures:								
Current:								
General government						6,040		
Public safety	126,003	2,442						
Public works								
Recreation								
Social services							10,726	
Education								
Capital outlay								
Total expenditures	126,003	2,442	-	-	-	6,040	10,726	-
Excess (Deficiency) of Revenues over Expenditures	-	-	7,500	9,194	-	5,585	8	78,395
Other Financing Sources (Uses):								
Transfers in								
Transfers out								
Total other financing sources (uses)	-	-	-	-	-	-	-	-
Net Change in Fund Balances	-	-	7,500	9,194	-	5,585	8	78,395
Fund Balances at Beginning of Year	-	-	-	3,308	777	28,424	6	46,131
Fund Balances at End of Year	$ -	$ -	$ 7,500	$ 12,502	$ 777	$ 34,009	$ 14	$ 124,526

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

	Special Revenue Funds						Capital Projects Funds	
	Historic Documents Preservation Grant	Reeve Foundation Grant	Senior Services Title IIIB Open Doors Grants	Senior Services Wal Mart Grant	Distracted Driving HVE Grant	Student Athletics	Fleet Management	Sewer Maintenance & Development
Revenues:								
Intergovernmental	$ 5,500	$	$	$	$ 6,298	$	$	$
Fines, penalties and charges for services						12,998	108,825	123,337
Investment earnings (loss)							2,771	502
Other		10,000					36,051	
Total revenues	5,500	10,000	-	-	6,298	12,998	147,647	123,839
Expenditures:								
Current:								
General government	5,500							
Public safety					6,298			
Public works								68,105
Recreation		10,000						
Social services								
Education						19,981		
Capital outlay							596,317	
Total expenditures	5,500	10,000	-	-	6,298	19,981	596,317	68,105
Excess (Deficiency) of Revenues over Expenditures	-	-	-	-	-	(6,983)	(448,670)	55,734
Other Financing Sources (Uses):								
Transfers in							900,000	
Transfers out								
Total other financing sources (uses)	-	-	-	-	-	-	900,000	-
Net Change in Fund Balances	-	-	-	-	-	(6,983)	451,330	55,734
Fund Balances at Beginning of Year	-	1,530	3,995	500	-	35,427	2,199,339	458,650
Fund Balances at End of Year	$ -	$ 1,530	$ 3,995	$ 500	$ -	$ 28,444	$ 2,650,669	$ 514,384

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TOWN OF WATERFORD, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

	Capital Projects Funds			Permanent Fund		
	Animal Control Facility	Capital Improvement	Early Childhood Learning Center	Hammond Memorial Trust	Interfund Eliminations	Total Nonmajor Governmental Funds
Revenues:						
Intergovernmental	$	$	$	$	$	$ 3,003,917
Fines, penalties and charges for services						514,375
Investment earnings (loss)				26,886		30,267
Other						257,711
Total revenues	-	-	-	26,886	-	3,806,270
Expenditures:						
Current:						
General government				9,999		21,539
Public safety	25,966					405,663
Public works						131,589
Recreation						13,827
Social services						192,638
Education						2,867,492
Capital outlay		986,117				1,582,434
Total expenditures	25,966	986,117	-	9,999	-	5,215,182
Excess (Deficiency) of Revenues over Expenditures	(25,966)	(986,117)	-	16,887	-	(1,408,912)
Other Financing Sources (Uses):						
Transfers in		2,269,630			(900,000)	2,269,630
Transfers out		(1,029,889)			900,000	(129,941)
Total other financing sources (uses)	-	1,239,741	-	-	-	2,139,689
Net Change in Fund Balances	(25,966)	253,624	-	16,887	-	730,777
Fund Balances at Beginning of Year	25,966	1,605,630	549,784	127,134	-	6,250,855
Fund Balances at End of Year	$ -	$ 1,859,254	$ 549,784	$ 144,021	$ -	$ 6,981,632

Fiduciary Funds

TRUST FUNDS

Pension Trust Fund - To account for assets that have been set aside in trust for the employee retirement plan for certain Town employees.

OPEB Trust Fund - To account for assets that have been set aside in trust for other post-employment benefits for certain Town employees.

CUSTODIAL FUND

Student Scholarship Fund - To account for financial assistance provided to local residents.

EXHIBIT C-1

TOWN OF WATERFORD, CONNECTICUT
COMBINING STATEMENT OF FIDUCIARY NET POSITION
PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS
JUNE 30, 2021

	Pension Trust Fund	OPEB Trust Fund	Total
Assets:			
Cash and cash equivalents	$ 28,320	$ 4,634	$ 32,954
Investments:			
Mutual funds	612,131	9,071,878	9,684,009
Total assets	640,451	9,076,512	9,716,963
Liabilities:			
Accounts and other payables	1,401	14,495	15,896
Net Position:			
Restricted for OPEB Benefits		9,062,017	9,062,017
Restricted for Pension Benefits	639,050		639,050
Total Net Position	$ 639,050	$ 9,062,017	$ 9,701,067

EXHIBIT C-2

TOWN OF WATERFORD, CONNECTICUT
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

	Pension Trust Fund	OPEB Trust Fund	Total
Additions:			
Contributions:			
Employer	$ 82,000	$ 1,445,778	$ 1,527,778
Investment income:			
Net change in fair value of investments	117,497	1,860,477	1,977,974
Total additions	199,497	3,306,255	3,505,752
Deductions:			
Benefit payments	95,139	345,778	440,917
Administration	5,755	7,791	13,546
Total deductions	100,894	353,569	454,463
Change in Net Position	98,603	2,952,686	3,051,289
Net Position at Beginning of Year	540,447	6,109,331	6,649,778
Net Position at End of Year	$ 639,050	$ 9,062,017	$ 9,701,067

Statistical Section

Statistical Section Information

The objectives of statistical section information are to provide financial statement users with additional historical perspective, context and detail to assist in using the information in the financial statements, notes to financial statements and required supplementary information to understand and assess economic condition.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.

- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.).

- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.

- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.

- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

Sources: Unless otherwise noted, the information in the tables is derived from the comprehensive annual financial reports for the relevant year.

TOWN OF WATERFORD, CONNECTICUT
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(In Thousands)

	FISCAL YEAR									
	2021	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**
Governmental activities:										
Net investment in capital assets	$ 165,530	$ 177,425	$ 172,217	$ 172,063	$ 172,024	$ 174,397	$ 174,913	$ 173,491	$ 178,578	$ 176,727
Restricted	1,440	127	135	137	145	130	216	178	169	139
Unrestricted	(9,002)	(19,134)	(13,040)	(11,532)	(5,839)	(10,913)	(5,725)	5,299	3,661	5,367
Total governmental activities net position	157,968	158,418	159,312	160,668	166,330	163,614	169,404	178,968	182,408	182,233
Business-type activities:										
Net investment in capital assets	45,670	47,418	49,212	50,975	52,848	54,164	54,835	55,840	57,974	56,785
Restricted										346
Unrestricted	4,767	4,609	4,361	3,842	3,822	3,299	2,765	2,194	1,379	794
Total business-type activities net position	50,438	52,027	53,573	54,817	56,670	57,463	57,600	58,034	59,353	57,925
Primary government:										
Net investment in capital assets	211,201	224,843	221,430	223,038	224,872	228,561	229,748	229,331	236,552	233,512
Restricted	1,440	127	135	137	145	130	216	178	169	485
Unrestricted	(4,235)	(14,525)	(8,679)	(7,690)	(2,017)	(7,614)	(2,960)	7,493	5,040	6,161
Total Primary Government Net Position	$ 208,405	$ 210,445	$ 212,885	$ 215,485	$ 223,000	$ 221,077	$ 227,004	$ 237,002	$ 241,761	$ 240,158

Notes:
(1) Schedule prepared on the accrual basis of accounting.

TABLE 2

TOWN OF WATERFORD, CONNECTICUT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(In Thousands)

	FISCAL YEAR									
	2021	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**
Expenses:										
Governmental activities:										
General government	$ 15,705	$ 15,856	$ 15,429	$ 14,892	$ 13,745	$ 14,176	$ 13,676	$ 12,699	$ 12,041	$ 12,304
Public safety	13,999	13,150	13,198	12,098	11,508	13,356	10,640	10,167	10,337	10,155
Public works	8,780	8,086	8,432	7,180	8,558	8,569	7,384	7,292	9,094	8,681
Recreation	1,763	1,941	1,773	1,020	1,763	1,897	1,822	1,741	1,706	1,646
Library	1,156	1,159	1,154	1,065	917	1,598	1,383	1,470	1,032	1,052
Social services	1,285	1,427	1,370	1,299	1,321	3,238	3,254	3,282	1,297	1,243
Education	74,351	68,539	60,142	64,680	61,805	56,442	55,882	56,593	57,492	53,735
Interest on long-term debt	1,393	2,057	2,285	2,400	2,604	2,795	3,096	2,809	2,521	886
Total governmental activities expenses	118,433	112,215	103,783	104,634	102,221	102,071	97,137	96,053	95,520	89,702
Business-type activities:										
Utilities Commission	5,480	5,399	5,217	5,740	4,945	5,172	5,178	5,666	4,531	6,004
Total primary government expenses	123,913	117,614	109,000	110,374	107,166	107,243	102,315	101,719	100,051	95,706
Program Revenues:										
Governmental activities:										
Charges for services:										
General government	1,762	1,068	1,119	1,032	1,289	1,135	1,168	1,181	1,533	1,191
Public safety	293	502	561	500	265	254	201	258	162	119
Public works	872	612	735	635	846	829	528	967	786	847
Recreation	89	180	232	228	217	218	213	184	173	166
Library	-	10	16	17	18	19	19	19	18	18
Social services	11	185	294	236	261	243	189	187	130	109
Education	319	533	657	611	582	592	721	728	701	767
Operating grants and contributions	19,990	13,901	6,171	12,205	11,261	9,056	8,874	9,940	8,859	8,878
Capital grants and contributions	578	658	839	2,450	3,106	1,004	6,163	1,584	6,596	5,706
Total governmental activities program revenues	23,914	17,649	10,624	17,914	17,845	13,350	18,076	15,048	18,958	17,801
Business-type activities:										
Charges for services	3,841	3,710	3,765	3,654	3,727	3,728	3,797	3,914	3,621	3,752
Operating grants and contributions							2	8		
Capital grants and contributions	16				417	1,307	945	423	2,685	1,383
Total business-type activities program revenues	3,857	3,710	3,765	3,654	4,144	5,035	4,744	4,345	6,306	5,135
Total primary government program revenues	27,772	21,359	14,389	21,568	21,989	18,385	22,820	19,393	25,264	22,936
Net (expense) revenue:										
Governmental activities	(94,519)	(94,566)	(93,159)	(86,720)	(84,376)	(88,721)	(79,061)	(81,005)	(76,562)	(71,901)
Business-type activities	(1,623)	(1,689)	(1,452)	(2,086)	(801)	(137)	(434)	(1,321)	1,775	(869)
Total Primary Government Net Expense	$ (96,141)	$ (96,255)	$ (94,611)	$ (88,806)	$ (85,177)	$ (88,858)	$ (79,495)	$ (82,326)	$ (74,787)	$ (72,770)

(Continued on next page)

TOWN OF WATERFORD, CONNECTICUT
CHANGES IN NET POSITION (CONTINUED)
LAST TEN FISCAL YEARS
(In Thousands)

TABLE 2

	FISCAL YEAR									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General revenues and other changes in net position:										
Governmental activities:										
Property taxes	$ 93,198	$ 92,136	$ 90,251	$ 87,927	$ 85,884	$ 81,996	$ 79,071	$ 76,529	$ 73,583	$ 69,204
Grants and contributions not restricted to specific programs	356	351	353	294	771	695	830	779	953	975
Unrestricted investment earnings	133	1,083	1,297	686	315	185	158	137	168	222
Miscellaneous	175	197	39	145	123	54	7	120	1,687	1,689
Transfers	(31)	(95)	(138)	(196)					346	
Total governmental activities	93,831	93,672	91,802	88,856	87,093	82,930	80,066	77,565	76,737	72,090
Business-type activities:										
Investment earnings	3	47	70	37	8					
Transfers	31	95	138	196					(346)	
Total business-type activities	34	142	208	233	8	-	-	-	(346)	-
Total Primary Government	$ 93,865	$ 93,814	$ 92,010	$ 89,089	$ 87,101	$ 82,930	$ 80,066	$ 77,565	$ 76,391	$ 72,090
Changes in Net Position:										
Governmental activities	$ (688)	$ (894)	$ (1,357)	$ 2,136	$ 2,717	$ (5,791)	$ 1,005	$ (3,440)	$ 175	$ 189
Business-type activities	(1,589)	(1,547)	(1,244)	(1,853)	(793)	(137)	(434)	(1,321)	1,429	(869)
Total Primary Government	$ (2,277)	$ (2,441)	$ (2,601)	$ 283	$ 1,924	$ (5,928)	$ 571	$ (4,761)	$ 1,604	$ (680)

Notes:
(1) Schedule prepared on the accrual basis of accounting.

TOWN OF WATERFORD, CONNECTICUT
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(In Thousands)

	FISCAL YEAR									
	2021	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**
General Fund:										
Nonspendable	$ 22	$ 215	$ 191	$ 158	$ 45	$ 461	$ 67	$ 29	$ 43	$ 31
Committed								10,437	8,991	9.455
Assigned	779	935	287	651	366	513	369	497	569	533
Unassigned	22,981	18,963	16,781	13,980	13,183	10,948	10,138	1,984	2,236	891
Total General Fund	$ 23,782	$ 20,113	$ 17,259	$ 14,789	$ 13,594	$ 11,922	$ 10,574	$ 12,947	$ 11,839	$ 10,910
All other governmental funds:										
Nonspendable	$ 154	$ 131	$ 140	$ 142	$ 145	$ 130	$ 150	$ 150	$ 126	$ 108
Restricted	961	910	877	1,040	1,033	887	1,112	1,574	1,497	1,433
Committed	13,755	11,434	7,206	8,061	9,437	10,250	14,367	12,746	13,269	13,634
Assigned		1,606	1,189	900	620	364	186	149	183	248
Unassigned	(3,033)	(2,946)	(2,942)	(2,980)	(3,699)	(5,924)	(6,021)	(5,844)	(18,255)	(41,121)
Total All Other Governmental Funds	$ 11,837	$ 11,135	$ 6,470	$ 7,163	$ 7,536	$ 5,707	$ 9,794	$ 8,775	$ (3,180)	$ (25,698)

TOWN OF WATERFORD, CONNECTICUT
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(In Thousands)

	FISCAL YEAR									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Revenues:										
Property taxes, interest and liens	$ 93,334	$ 92,060	$ 91,062	$ 87,828	$ 86,168	$ 81,756	$ 78,907	$ 76,356	$ 73,304	$ 68,990
Intergovernmental	11,736	11,396	12,197	10,197	15,149	11,367	12,055	13,140	16,929	13,903
Assessments and connections	131	123	53	70	33	95	1	145	50	7
Licenses and permits	1,988	1,641	1,737	1,624	1,175	1,021	1,040	1,028	1,387	1,043
Fines, penalties and charges for services	1,151	1,382	1,771	1,591	1,806	1,524	1,511	1,524	1,389	1,511
Investment earnings	128	1,020	1,254	659	304	181	156	135	166	220
Other	291	276	134	162	708	740	1,002	1,393	2,023	1,730
Total revenues	108,760	107,898	108,208	102,131	105,343	96,684	94,672	93,721	95,248	87,404
Expenditures:										
General government	14,620	14,164	13,454	13,480	13,493	13,180	12,290	11,837	11,409	11,394
Public safety	11,188	10,615	10,737	10,248	10,053	10,022	9,690	9,269	9,055	8,636
Public works	4,764	4,385	4,822	4,341	4,763	4,435	4,401	4,863	5,503	4,804
Recreation	1,323	1,465	1,412	1,382	1,728	1,634	1,670	1,645	1,533	1,481
Library	1,076	1,007	1,022	1,003	1,037	1,546	1,438	1,465	1,032	1,024
Social services	1,033	1,113	1,199	1,242	1,244	2,990	3,187	3,104	1,165	1,119
Education	59,771	58,698	58,886	55,761	56,983	50,786	50,850	50,612	51,428	50,163
Capital outlay	8,383	11,637	7,314	6,424	5,156	7,414	5,438	9,025	21,885	37,732
Debt service:										
Principal	5,060	5,145	5,020	4,980	4,585	4,430	4,005	2,670	2,015	1,265
Interest	2,715	2,355	2,565	2,449	2,937	2,985	3,057	2,601	2,481	781
Total expenditures	109,933	110,584	106,431	101,310	101,979	99,422	96,026	96,991	107,506	118,399
Excess of revenues over (under) expenditures	(1,173)	(2,686)	1,777	821	3,364	(2,738)	(1,354)	(3,270)	(12,258)	(30,995)
Other financing sources (uses):										
Transfers in	3,801	5,975	4,978	4,834	5,274	3,509	6,646	3,776	4,079	7,399
Transfers out	(3,801)	(5,975)	(4,978)	(4,834)	(5,274)	(3,509)	(6,646)	(3,776)	(3,733)	(7,399)
Bonds and notes issued	32,545	19,085			14,585			15,930	33,750	15,640
Bond and notes premium	1,442	1,610			2,842			404	1,608	
Payment to refunding bond escrow agent	(28,679)	(10,490)			(17,289)					
Total other financing sources (uses)	5,307	10,205	-	-	138	-	-	16,334	35,704	15,640
Net change in fund balances	4,134	7,519	1,777	821	3,502	(2,738)	(1,354)	13,064	23,446	(15,355)
Fund Balances at Beginning of Year, as restated	31,485	23,729	21,952	21,131	17,629	20,367	21,721	8,657	(14,789)	566
Fund Balances at End of Year	$ 35,619	$ 31,248	$ 23,729	$ 21,952	$ 21,131	$ 17,629	$ 20,367	$ 21,721	$ 8,657	$ (14,789)
Debt Service as a Percentage of Noncapital Expenditures	8.29%	8.20%	8.29%	8.49%	8.42%	8.77%	8.45%	6.37%	5.54%	2.60%

TOWN OF WATERFORD, CONNECTICUT

ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY

LAST TEN FISCAL YEARS

(In Thousands)

Fiscal Year Ended June 30	Grand List Year October 1	Real Estate: Residential	Real Estate: Commercial	Real Estate: Industrial	Personal Property	Motor Vehicles	Less: Exemptions	Total Taxable Assessed Value	Total Direct Tax Rate (Mill Rate)	Estimated Actual Taxable Value
2021	2019	$ 1,496,995	$ 811,742	$ 33,151	$ 875,071	$ 161,228	$ 348,230	$ 3,330,957	27.87	$ 4,758,510
2020	2018	1,490,621	820,308	333,682	843,989	156,473	344,559	3,300,514	27.98	4,715,019
2019	2017	1,487,852	818,493	333,099	834,617	155,805	339,574	3,290,292	27.42	4,700,417
2018	2016	1,469,387	410,093	734,321	814,973	152,334	342,048	3,239,060	27.03	4,627,229
2017	2015	1,463,583	399,505	734,321	791,659	150,220	345,424	3,193,864	26.78	4,562,663
2016	2014	1,460,280	404,196	734,321	760,024	149,335	349,274	3,158,882	25.83	4,512,689
2015	2013	1,447,859	402,598	738,064	803,517	149,082	343,699	3,197,421	24.80	4,567,744
2014	2012	1,447,758	430,568	799,766	789,947	146,841	441,933	3,172,947	24.08	4,532,781
2013	2011	1,894,137	433,114	781,274	799,238	148,736	343,864	3,712,635	19.77	5,303,764
2012	2010	1,894,682	424,348	784,968	799,628	142,437	346,231	3,699,832	18.79	5,285,474

Source: Assessor's Office - Town of Waterford

Notes: (1) Revaluation October 1, 2012

TOWN OF WATERFORD, CONNECTICUT
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO

TABLE 6

Business Name	Nature of Business	2019 GL Taxable Assessed Value	2019 GL Rank	2019 GL Percentage of Total Taxable Assessed Value	2010 GL Taxable Assessed Value	2010 GL Rank	2010 GL Percentage of Total Taxable Assessed Value
Dominion Nuclear Connecticut	Nuclear Power	$ 1,115,641	1	33.49%	$ 1,108,715	1	30.32%
Eversource/Yankee Gas	Utility	88,817	2	2.67%	45,795		1.25%
Crystal Mall/Simon Properties	Shopping Center	30,690	3	0.92%	88,417	2	2.42%
Centro GA	Shopping Center	29,145	4	0.87%	30,951	5	0.85%
Mass Municipal	Business Corp	25,636	5	0.77%	-	8	0.00%
Chase Crossroads & Waterford Plaza	Shopping Center	13,977	6	0.42%	30,655	6	0.84%
Charter Oak Federal Credit Union	Banking Headquarters	13,473	7	0.40%	-		0.00%
Sonalysts Inc.	Government Contractor	12,838	8	0.37%	13,165	10	0.36%
Walmart	Shopping Center	12,184	9	0.37%	19,777	7	0.54%
VTR Northeast Holdings LLC	Healthcare	11,816	10	0.35%	11,148		0.30%
Total		$ 1,354,216		40.63%	$ 1,348,623		36.88%

Source: Town of Waterford, Office of Tax Assessor

TABLE 7

TOWN OF WATERFORD, CONNECTICUT
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(In Thousands)

					Collected within the Fiscal Year of the Levy			Total Collections to Date	
Fiscal Year Ended June 30	Tax Rate in Mills	Taxes Levied for the Fiscal Year	Tax Levy Adjustment	Adjusted Taxes Levied for the Fiscal Year	Amount	Percentage	Collections in Subsequent Years	Amount	Percentage
2021	27.87	$ 93,122	$ (198)	$ 92,924	$ 92,501	99.33%	$	$ 92,501	99.33%
2020	27.98	92,085	(573)	91,512	91,644	99.52%	197	91,841	99.74%
2019	27.42	90,489	(188)	90,301	89,774	99.21%	477	90,251	99.74%
2018	27.03	87,763	(219)	87,544	86,952	99.08%	327	87,279	99.45%
2017	26.78	85,757	(185)	85,572	85,025	99.15%	474	85,499	99.70%
2016	25.83	81,681	(126)	81,555	80,913	99.06%	319	81,232	99.60%
2015	24.80	79,312	(367)	78,945	78,331	98.76%	293	78,624	99.59%
2014	24.08	76,344	(448)	75,896	75,511	98.91%	181	75,692	99.73%
2013	19.77	73,354	(150)	73,204	72,501	98.84%	562	73,063	99.81%
2012	18.79	69,485	(263)	69,222	68,573	98.69%	537	69,110	99.84%

Source: Tax Collector's Report; Comprehensive Annual Financial Report

TABLE 8

TOWN OF WATERFORD, CONNECTICUT
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(In Thousands)

Fiscal Year	General Obligation Bonds	Capital Leases	Utility Commission	Total Primary Government	Ratio of Debt to Per Capita Income	Ratio of Debt to Taxable Assessed Value	Debt per Capita
2021	$ 72,815	$	$	$ 72,815	6.38%	2.19%	$ 3,730
2020	73,030			73,030	8.81%	2.21%	3,742
2019	69,465			69,465	8.70%	2.10%	3,655
2018	74,485			74,485	9.32%	2.30%	3,919
2017	79,465			79,465	9.95%	2.49%	4,181
2016	85,715			85,715	10.68%	2.71%	4,487
2015	90,145			90,145	11.12%	2.82%	4,675
2014	94,885			94,885	11.62%	2.99%	4,884
2013	91,625			91,625	12.00%	2.47%	4,698
2012	83,640			83,640	10.94%	2.26%	4,282

Note: Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

TABLE 9

TOWN OF WATERFORD, CONNECTICUT
SCHEDULE OF DEBT LIMITATION
JUNE 30, 2021
(In Thousands)

Total Tax Collections for Fiscal Year Ended June 30, 2020, Including Interest and Lien Fees	$	92,426
Reimbursement for revenue loss on:		
State owned and private tax exempt properties		253
Property tax relief		8
Base	$	92,687

	General Purpose	Schools	Sewers	Urban Renewal	Pension Deficit	Total
Debt Limitation:						
2-1/4 times base	$ 208,546	$	$	$	$	$
4-1/2 times base		417,092				
3-3/4 times base			347,576			
3-1/4 times base				301,233		
3 times base					278,061	
7 times base						648,809
Total debt limitation	208,546	417,092	347,576	301,233	278,061	648,809
Indebtedness:						
Bonds payable	13,655	59,160				
Authorized and unissued	1,345	7,247				
Total indebtedness	15,000	66,407	-	-	-	-
Debt Limitation in Excess of Outstanding and Authorized Debt	$ 193,546	$ 350,685	$ 347,576	$ 301,233	$ 278,061	$ 648,809

Note 1: In no event shall total debt exceed seven times annual receipts from taxation. The maximum amount permitted would be $649 million.

Note 2: Bonds authorized and unissued represent bond authorizations for which bonds have been issued to partially finance the project or interim financing has been issued.

TABLE 10

TOWN OF WATERFORD, CONNECTICUT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(In Thousands)

	FISCAL YEAR									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Debt limit	$ 648,809	638,610	$ 614,811	$ 603,200	$ 603,192	$ 572,307	$ 552,363	$ 534,504	$ 513,141	$ 482,944
Total net debt applicable to limit	72,815	73,030	69,465	74,485	87,841	134,033	138,463	137,207	139,957	144,615
Legal debt margin	$ 575,994	565,580	$ 545,346	$ 528,715	$ 515,351	$ 438,274	$ 413,900	$ 397,297	$ 373,184	$ 338,329

TOWN OF WATERFORD, CONNECTICUT
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS

TABLE 11

Fiscal Year	Population (1, 6)	Per Capita Personal Income (1,6)	Total Personal Income (5)	Median Age (2,6)	School Enrollment (3)	Unemployment Rate (4)
2021	19,519	$ 44,280	$ -	42	2,367	7.7%
2020	18,746	43,125	-	46	2,469	10.6%
2019	19,007	42,028	-	49	2,518	3.7%
2018	19,007	42,028	-	48	2,653	2.8%
2017	19,007	42,028	-	48	2,776	3.7%
2016	19,427	39,498	-	47	2,749	4.8%
2015	19,427	39,498	-	46	2,764	5.4%
2014	19,508	39,042	-	47	2,799	6.0%
2013	19,517	38,245	-	46	2,895	7.6%
2012	19,517	37,690	-	45	2,967	8.0%

TOWN OF WATERFORD, CONNECTICUT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO

TABLE 12

Business Name	Nature of Business	2021 Employees	2021 Rank	2021 Percentage of Total City Employment	2012 Employees	2012 Rank	2012 Percentage of Total City Employment
Dominion Nuclear Connecticut	Nuclear Power	1,650	1	16.74%	1,650	1	16.61%
Town of Waterford	Municipality	692	2	7.02%	645	2	6.29%
Waterford Hotel Group	Hospitality	531	3	5.39%	531	3	5.35%
Wal Mart Stores, Inc	Retail	497	4	5.04%	497	4	5.00%
Sonalysts Inc.	Government Contractor	275	5	2.79%	275	5	2.77%
Home Depot	Hardware & Lumber	200	6	2.03%	186	7	1.87%
Bayview Healthcare Center	Healthcare Facility	198	7	2.01%	225	6	2.26%
Lowe's Home Improvement	Hardware & Lumber	160	8	1.62%	182	8	1.83%
BJ's Wholesale	Retail Store	116	9	1.18%	-		
Coca Cola Bottling	Distributor	112	10	1.14%	-		
Total		4,431		44.96%	4,191		41.98%

Source: Employment Data - Official Statement July 2019

TOWN OF WATERFORD, CONNECTICUT
FULL-TIME EQUIVALENT GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

TABLE 13

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General government	72.65	94	92	92	92	92	92	92	93	93
Police	53	55	54	54	54	54	54	54	56	56
Fire	15.5	15	15	15	15	15	20	15	15	15
Refuse collection	6	6	6	6	6	6	6	5	5	5
Other public works	28	27	24	24	24	24	24	28	28	28
Recreation and parks	12	11	10	10	10	10	10	13	13	13
Library	16	21	24	24	24	24	24	23	23	23
Education	463	463	463	461	456	455	455	455	440	440
Total	463	692	688	686	681	680	685	685	673	673

Source: Town and Board of Education Human Resources Departments

TOWN OF WATERFORD, CONNECTICUT
OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

TABLE 14

Function/Program	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General Government										
Building permits issued	13	30	28	31	24	15	15	19	22	17
Building inspections conducted	180	330	475	490	312	195	282	408	460	223
Police										
Physical arrests	708	818	1,062	1,170	1,128	1,914	1,955	2,104	1,718	1,283
Parking violations	24	69	146	147	162	176	38	57	58	54
Traffic violations	3,159	4,102	6,344	5,162	3,509	4,066	3,691	4,937	5,046	4,431
Fire										
Emergency responses	2,239	2,900	3,930	4,167	3,860	3,896	3,668	3,624	3,823	3,297
Fires extinguished	69	81	47	60	62	82	60	68	61	53
Inspections	139	185	272	323	311	425	488	539	558	648
Refuse Collection										
Refuse collected (tons per day)	31	29	28	28	25	48	27	42	45	44
Recycleables collected (tons per day)	7	8	15	17	17	17	13	9	9	9
Other Public Works										
Street resurfacing (miles)	1	2	3	2	2	3	4	3	5	8
Potholes repaired	211	267	453	534	372	510	989	747	422	400
Recreation and Parks										
Athletic field permits issued	1,494	1,026	2,091	2,003	2,076	2,060	2,832	2,855	2,009	2,087
Community center admissions (1)	493	19,524	61,784	61,000	61,218	62,240	61,689	61,630	61,742	62,439
Number of program registrations	27	3,229	6,146	7,247	6,973	7,531	5,812	5,381	6,596	6,742
Program fees	815	63,933	212,071	203,612	201,084	201,885	190,780	190,485	205,803	159,623
Senior Services										
Number of program participants	23,147	24,181	47,159	47,060	45,751	43,931	45,432	44,856	45,173	46,302
Program revenue	22,719	26,771	34,138	32,040	29,135	31,074	27,988	29,911	33,573	31,653
Library										
Volumes in collection	78,436	78,250	81,782	84,904	80,254	83,023	81,283	83,076	82,460	86,105
Total volumes borrowed	136,477	151,739	193,542	200,769	209,508	218,010	232,796	242,724	236,607	231,572
Water										
New connections	36	25	25	28	22	7	7	8	17	16
Water main breaks	14	11	11	13	7	6	7	9	4	8
Average daily consumption (MGD)	2.4	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.6
Peak daily consumption (MGD)	4.2	4.7	4.7	4.6	4.6	4.6	4.6	4.6	4.6	4.5

Source: Department Directors

Note: COVID19 had as significant impact on some department operations.

TOWN OF WATERFORD, CONNECTICUT
CAPITAL ASSETS STATISTICS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

TABLE 15

	FISCAL YEAR									
Function/Program	**2021**	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Zone offices	1	1	1	1	1	1	1	1	1	1
Patrol units	28	28	28	26	26	20	20	20	20	20
Fire										
Stations	5	5	5	5	5	5	5	5	5	5
Refuse Collection										
Collection trucks	6	6	6	6	6	6	6	6	6	6
Other Public Works										
Streets (Miles)	121	121	121	121	121	121	121	121	121	121
Storm drain (Miles)	61	61	61	61	61	61	61	61	61	61
Recreation and Parks										
Acreage	550	550	550	550	550	550	550	550	550	550
Playgrounds	5	5	5	5	5	5	5	5	5	5
Baseball/softball diamonds	15	15	14	14	14	14	14	14	14	14
Soccer/football fields	10	10	10	10	10	10	10	10	10	10
Community centers	1	1	1	1	1	1	1	1	1	1
Water										
Water main (miles)*	111	111	111	111	111	111	110	110	109	109
Fire hydrants	1,134	1,134	1,134	1,134	1,134	1,134	1,133	1,133	1,128	1,128
Storage capacity (000's of gallons)	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800
Wastewater										
Sanitary sewers (miles)**	149.15	149.15	148.01	148.01	148.01	148.01	148.01	148.01	146.10	146.10
Pump stations	28	28	28	28	28	28	28	28	27	27

Source: Directors at each department
* Does not include service connections
** Includes lateral sewer service connections

7b.

Questions and Comments on FY2021 Audit Report

State and Federal Special Report Letters

1. *Federal Single Audit Report Pending. Last Year's comments noted. Total Federal revenues = $1,716,656 in FY2020 up from $1,399,839 in FY2019 which was down from $2,588,876 in FY2018 which was up from $1,476,481 in FY2017 which was down from $1,850,874 in FY2016 – down from $2,139,308 in FY2015.
2. *The largest Federal award was the Special Education IDEA grants totaling $586,337.
3. *No deficiencies were noted in the Federal Single Audit Report
4. Total State revenues = $2,075,683 in FY2021 up from $1,848,603 down from $2,446,421 in FY2020 down slightly from $2,489,647 in FY2018 which was down from $4,830,177 in FY2017. Increase in FY2017 was in School Construction Grants.
5. Grant that I just noticed after all the years doing this report – Which Department uses the Medicaid Grant from the Department of Social Services. Page 4 of State Single Audit. ($62,310 in FY2021 and $52,714 in FY2020)
6. No Findings or Questioned Costs found in the State Single Audit Report

Comprehensive Financial Report

1. Cover notes that, like the FY2019 and FY2020 Reports, the FY2021 Report is a Comprehensive Annual Financial Report (CAFR) unlike the FY2018 report, which like the FY2017 Audit Report was just the Annual Financial Report, not a Comprehensive Annual Financial Report (CAFR). I prefer the CAFAR because the additional statistical information is very useful.
2. Short summary of Waterford Government that preceded listing of Principal Town Officials in prior CAFRS is after the listing of Principal Town Officials. It did not appear in FY2018 Audit Report. It was also not in the FY2017 or FY2016 Audit reports. It had been in previous Audit reports.
3. Excellent summary of Economic Activity in Town on Pages vi-vii.
4. The paragraph on Long Term Financial Planning needs to be corrected to include the fact that the RTM formed a Planning Committee that superseded the BOF Committee in CY 2013 (October 7, 2013 RTM meeting). Also, the RTM Committee established in 1998 went out of business after the release of the Government Consulting Group Report in CY2001. That is why the BOF formed its committee in FY2001. A similar comment was in the Review of the FY2020 Report and the FY2019 report. Page viii
5. Unassigned Fund Balance discussion. Page viii
6. The Auditor's report explained how they conducted the Audit of the Financial Statements provided by the Town noting what they reviewed and what they did not review. Key paragraph is the Opinion that the Financial Statements were" … in accordance with accounting principles generally accepted in the United States of America." Pages 1-3.
7. In FY2021 the Town's net position decreased by $688 thousand after restatement or 0.4% and Business Activities decreased by $1.6 million or 3.1%. In FY2020

the Town's net position decreased by 0.6% or $894 thousand and business activities decreased by 2.9% or $1.6 million. In FY2019 the Town's net position decreased by 0.8% or $1.4 million and the business activities decreased by 2.2% or $1.3 million. Town's net assets as restated due to GASB 75 increased by 1.4% in FY2018 compared to the increase in FY2017 of 1.7% compared to the decrease of 3.42% in FY16. Page 4

8. Expenses in FY2021 were $2.3 million more than the $121.6 million generated in tax and other revenues for governmental programs. Expenses in FY2020 were $894 thousand more than the $111.4 million generated in taxes and other revenue. Expenses in FY2019 were $1.4 million more than the $102.6 million generated in tax and other revenues compared to FY2018 expenses that were $2.1 million less than the $106.9 million generated in tax and other revenues. In FY2017 expenses were $2.7 million less than generated revenues compared to expenses $5.8 million more than generated revenues in FY2016. Page 4
9. Resources available for appropriation in FY2021 were $1.7 million more than anticipated. Resources available for appropriation in FY2020 were $1.5 million more than anticipated compared to FY2019 resources available for appropriation compared to $2.7 million more than anticipated compared to resources in FY2018 that were $823.4 thousand more than anticipated. Resources available for appropriation were $1.2 million more than anticipated in FY2017. Page 4
10. Due to the managed spending by department heads and the impact of the COVID-19 shut down of activities, there were $41.1 thousand transferred to the Capital Improvement Fund in FY2021 and unused appropriations of $2.2 million were returned to the fund balance at the end of FY2021. This compares to $1 million of the unassigned balance transferred to the Capital Non-Recurring Expenditure Fund and $1.8 million of unused appropriations were returned to fund balance in FY2020 compared to the $963.0 thousand that were returned to fund balance at the end of FY2019 compared to $792.6 thousand of unused appropriations which were returned to the general fund balance in FY2018. This compares to $591.2 thousand of unused appropriations were returned to the general fund balance in FY2017. Page 4
11. Good explanation of town financial activities and categories of Town funds is found Page 5.
12. Note that Town Funds use the modified accrual accounting method so there is a difference between governmental activities and governmental funds. This difference is described in a reconciliation included with the fund statements. Page 5.
13. Town cannot use fiduciary net assets to finance operations. Page 5
14. Due to GASB 84 the FY2020 Unrestricted net position was restated at $18.9 million and the FY2021 Unrestricted Net Position is $9.002 million. As noted above, the Town's assets were restated in FY2018 Audit Report due to GASB 75. In FY2020 the unrestricted net assets changed to ($19.13) million compared to the FY2019 unrestricted net assets of ($13.040) million from the ($11.532) million in FY2018 Based on that restatement, the Unrestricted net assets decreased from ($13.638) million in FY2017 to ($11.532) million in FY2018. In the FY2017 report Unrestricted net assets changed from (5.725) million at end of FY15 to

(10.913) million at end of FY16 to (5.839) in FY2017. The negative value is a result of the implementation of GASB 68 in FY15. Business type activities (mostly the Utility Commission Enterprise Fund) decreased to $50.4 million in GY2021 compared to $52.0 million in FY2020, compared to $53.6 million in FY2019 compared to $54.817 million in FY18 compared to $56.670 million at end of FY17 compared to $57.463 million at end of FY16. This compares to $57.6 million in FY15. Page 6.

15. Total Revenues were $117.776 million and total expenses were $118.432 million in FY2021 compared to total revenues of $111.416 million and total expenses of $112.215 million in FY2020 compared to Total Revenues of $102.563 million and total expenses were $103.781 million in FY2019. This compares to Total Revenues of $106.967 million and total expenses of $104.634 million in FY18. This compares to Total Revenues $104.939 million and total expenses $102.223 in FY17 compared to revenues of $101.315 million and Total Expenses $107.242 million in FY16 compared to Total revenues $102.886 million, Total Expenses $102.315 million in FY15. Page 7.
16. Government activities revenue sources – 79.1% from property taxes, 17.9% from operating and capital grants and contributions, 2.8% from charges for services and 0.2% from investment and other general revenues in FY21 compared to 82.7% from property taxes, 13.4% from operating and capital grants and contributions, 2.8% from charges for services and 1.1% from investment and other general revenues in FY20. This compares to 88.0% from property taxes, 7.2% from operating and capital grants and contributions, 3.5% from charges for services and 1.3% from investment and other general revenues in FY2019. This compares to 82.2 % from property taxes, 14.0% from operating and capital grants and contributions, 3.1% from charges for services and 0.7% from investment and other general revenues in FY18. This compares to 81.9% from property taxes, 14.4% from operating and capital grants and contributions, 3.3% from charges for services and 0.4% from investment and other general revenue in FY17 compared to 85.2% from property taxes, 11.2 from operating and capital grants. 3.4% from charges for services and 0.2% from investments in FY16. This compares to 80.5% from property taxes, 16.2% from operating and capital grants and contributions, 3.1% from charges for services and 0.2% from investment and other general revenues in FY2015. Investments have decreased by $949.3 thousand in FY2021 after decreasing by $215.0 thousand in FY2020 after increasing slightly in percentage share (up by $611.0 Thousand in FY2019 over FY18. Page 7 & 8.
17. Note the factors affecting operations outlined on Pages 7 & 8.
18. Revenues from Sewer fees increased by $115 thousand in FY21 after decreasing by $55 thousand in FY2020 after increasing by $111 thousand in FY19 compared to a decrease of $265,000 (3.3%) in FY18 compared to $226,000 (1.4%) in FY17 compared to decrease of $70,000 (1.8%) in FY16. Capital contributions increased by $16 thousand in FY21 after decreasing by $43 thousand in FY2020 after a $221 thousand (5.3%) decrease in FY2019, compared to a $890 thousand decrease (68.1%) in FY17 compared to the increase by $362,000 (38.3%) in FY16. This was due to completion of work on Pump Station Grit Facility in

FY18, Harvey Ave. Pump Station in FY17 and the Wastewater SCADA system project. Ion FY16 Page 8

19. Town Combined Fund Balance was $35.6 million, an increase of $4.1 million from the restated $31.5 million ($31.2 million originally) in FY2020, an increase of $7.5 million from $23.7 million in FY2019, an increase of $1.7 million compared to $22.0 million, an increase of $0.9 million in FY18 from $21.1 million an increase of $3.5 million in FY17 compared to $17.6, million, a decrease of $2.7 million in FY16 compared to $20.4 million in FY15. The General Fund showed a total increase of $2.8 million in FY20 compared to an increase of $2.5 million in FY2019 compared to an increase of $1.2 million in FY18 compared to an increase of $1.7 million in FY17 compared to an increase of $1.3 million in FY16. Page 9
20. The Internal Service Fund net assets increased by $426.5 thousand in FY21 compared to an increase of $1.3 million in FY20 compared to a decrease by $352.5 thousand in FY19 compared to an increase by $255.3 thousand for FY18 adding to the $217.2 thousand in FY17 adding to the $788,900 increase in FY16. Fortunately, in FY21 the contributions of $11.9 million offset the expenses for claims and program administration of $11.5 million in FY21 compared to FY20 when the contributions of $11.4 million offset the expenses of $10.2 million. This compared to FY19 when the contributions of $11.7 million offset the expenses of $12.1 million. This compares to FY18 where the $11.2 million in contributions was greater than the $11.0 million expenses in FY18 continuing the positive trend. In FY17 the $11.0 million in contributions and other revenues was greater than the $10.8 million in expenses for claims and administration. This continues the positive trend. In FY16 the $10.9 million in contributions was greater than the $10.1 million in expenses for claims and administration. Page 9.
21. FY21 revenues were $3.9 million over expenses compared to FY20 revenues which were $2.3 million over expenditures. This compares to FY19 when revenues were $2.8 million over expenditures on a budgetary basis. This compares to FY18 revenues that were $934.9 thousand over expenses compared to FY17 when revenues were $1.8 million over expenses compared to FY16 when revenues were $1.2 million over expenses. Page 10
22. As usual, a good presentation of major factors affecting the FY21 operating budget. Page 10.
23. There were $641.8 thousand of outstanding encumbrances at the end of FY21 compared to $522,100 of outstanding encumbrances at the end of FY20. This compares to $186,800 of outstanding encumbrances at end of FY19. This compares to $566,000 of outstanding encumbrances at the end of FY18. This compares to $279,600 of outstanding encumbrances at the end of FY17. This compares with $414,700 of outstanding encumbrances at the end of FY16. Encumbrances are reported as expenditures for budgetary purposes. Page 10
24. Note that balances for special revenue funds that are funded primarily from operating transfers from the General Fund are also rolled into the General Fund for reporting purposes. IN FY21 those balances amounted to $53.7 thousand. In FY20 those balances amounted to $355,500. In FY19 those balances amounted to

$67,000. In FY18, those balances amounted to $74,900. In FY17 those balances were $86,600 compared to $98,700 in FY16. Page 10

25. Capital assets decreased by $4.5 million in FY21. This compares to Capital assets decreasing by $2 million in FY20. This compares to a decrease of $6.8 million in FY19. This compares to a decrease of $7.0 million in FY18 on top of the $7.37 million decrease in FY17 on top of the $5.8 million decrease in FY 16. Much of these decreases were influenced by depreciation Page 11.
26. Town debt at end of FY21 was $72.8 million, up from FY20 debt of $63 million down from $69.5 million at the end of FY19, down from $74.5 million at end of FY18 which was down from the $79.5 million in at end of FY17 compared to $85.7 million at end of FY16. Page 12.
27. Town debt rating is "AA" from Standard and Poor's in FY210. This is no change from FY20, FY19 and FY15. There is no mention of "Aa2" (up from "AA3" in FY11) from Moody's Investors Service that was noted in the FY16 report. Page 12.
28. Note that the town debt limit in FY21 is $646.3 million up from $638.6 million in FY20, up from $614.8 million in FY19, up from 603.2 million in FY18, unchanged from FY17 but up from $572.3 million in FY16. I hope we never get close to that figure. Page 12.
29. The unemployment rate in FY21 was 6.5%, down from the FY20 10.8% up sharply from 3.7% in FY19. The FY19 rate was down from the FY18 rate of 4.0% down from an FY17 rate of 4.7% in FY17 compared to 5.3% in FY16. This is lower than the national 11.1% and higher than the State average of 10.1% in FY20. Page 12
30. The Unassigned Fund Balance increased by $4.0 million in FY21 compared to an increase of $2.2 million in FY20 compared to a $2.8 million increase in FY19 compared to an increase of $796.8 thousand in FY18 compared to an increase of $2.2 million in FY17 compared to a $809,700 increase in FY16. For historical information prior to change in fund definitions in FY11, the Unreserved Fund Balance at end of FY2010 was $11.1 million, essentially the same as in FY2009 (report says it is a decrease from $12.08 in FY09) and close to the $11.4 million at end of FY07 after an increase to $19.2 million in FY08 due to Dominion settlement. Page 12
31. Total Net Assets for FY21 are $208,405,121 compared to $210,444,390 in FY20 compared to net assets in FY19 of $212,884,881 compared to net assets for FY18 of $215,485,469 compared to net assets of $222,999,822 in FY17 compared to $221,076,376 in FY16. Page 13.
32. Total Cash, cash equivalents, and investments at end of DY21 was $55,044,640 in the Audit. The Treasurer's report for 06/30/2021 showed a value of $54,913,022. Page 13
33. Loss in the Business Type Activities (Utility Commission) in FY21 was $1,622,655 compared to a loss of $1,688,931 in FY20 compared to a loss in FY19 of $1,451,560 compared to a loss of $2,085,971 in FY18 compared to a loss of $800,704 in FY17, compared to FY16 loss of $137,199. These losses are mostly due to depreciation of related capital equipment. Page 14.
34. Long Term Liabilities at end of FY21was $19,360,178. This is an increase from the FY20 value of $14,540,697. This is an increase from the FY19 value of

$13,688,114, a slight decrease from FY18 total liabilities of $14,426,353 compared to $10,893,245 in FY17 compared to an FY16 value of $19,128,450. Page 15.

35. Long Term Liabilities not reported in the funds at end of FY21 are $157,967,581 compared to a FY20 value of $158,417,896 compared to a FY19 value of $134,731,866 compared to $124,511,806 in FY18 compared to $124,073,136 in FY17, compared to FY16 liabilities of $125,581,192 compared to FY15 liabilities of $123,607,087. This is the fourth time the long-term liabilities have been detailed in this part of the audit due to the OPEB reporting requirements. Page 16.
36. Note that the Net Pension Liability is $33,780,610, Compensated absences is $6,740,355, and Net OPEB liability is $16,693,761 in FY21. This compares to a Net Pension Liability is $31,574,561, Compensated Absences is $7,239,502 and Net OPEB Liability is $17,291,575 in FY20. This compares to a Net Pension Liability of $29,879,877, Compensated absences liability of $7,258,446, and the Net OPEB liability of $18,501,569 in FY19. This compares to Net pension liability of $14,262,138; the compensated absences liability of $7,093,628 and Net OPEB liability of $20,720,417 for FY18. Page 16
37. General Fund Balance at end of FY21 was $23,782,024 compared to $20,113,162 at the end of FY20 compared to $17,259,424 at end of FY19, compared to $14,789.151 in FY18 compared to $13,594,126 in FY17, compared to FY16 Balance of $11,922,864 compared to a general fund balance at end of FY15 of $10,574,012. Page 17
38. Capital and Nonrecurring Fund Balance at end of FY21 was $7,797,327 compared to $8,062,934 at end of FY20 compared to $4,491,330 at end of FY19, compared to $5,593,327 at end of FY18 compared to $6,473,966 in FY17, compared to FY16 CNR balance of $7,307,393 compared to a CNR balance at end of FY15 of $10,197. Page 17.
39. Note that there was still a deficit of $2,941,627 related to the Waterford High School Building Project at the end of FY21, a reduction of $1 from $2,941,628 at the end of FY20. This is down from the deficit of $2,941,645 at end of FY19. I guess $17 of interest sort of pays off. Real question is what is current status? Page 17
40. Note the explanations for the differences in amounts reported for government activities on page 18. There is more detail in FY21, FY20 and FY19 audits compared to previous audits before FY18. Some of this is a result of the requirement to provide more detail regarding Pension and OPEB future liabilities. Page 18
41. The change in net assets of government activities was (687,683) in FY21 compared to ($895,894) in FY20 compared to ($1,356,763) at end of FY19 compared to $2,137,645 at end of FY18 compared to $2,716,587 at end of FY17 compared to ($5,790,620) at end of FY16 compared to ($1,005,513) in FY15. Page 18.
42. Enterprise Fund showed an operating loss of $1,638,665 in FY21 compared a loss of $1,688,931 in FY20 compared to an operating loss of $1,451,560 in FY19 compared a loss of $2,105,565 in FY18 compared to a loss of $1,217,918 in FY17 compared to a loss of S1,444,095 in FY16 compared to a loss of $1,378,805 in

FY15. The depreciation expense ($1,807,505) plays a significant role in this paper loss. Page 20

43. Internal Service Fund for Health insurance showed an increase to $6,229,162 in FY21 compared to an increase to $5,802,649 in FY20 compared to a reduction to $4,542,016 in FY19 compared to its position of $4,894,509 in FY18, up from $4,639,216 in FY17 up from $4,422,052 in FY16 up from $3,633,202 in FY15. Page 20
44. Internal Service Fund Investment income of $5,069 in FY21 is down significantly from $62,559 in FY20 is up from $43,199 in FY19 is up from $27,557 in FY18 is up from $12,741 in FY17 is up from $3,548 in FY16 is up from the $2,017 earned in FY15. Page 21.
45. Utility Commission Enterprise Fund ended FY21 with $4,027,700 cash balance down from cash balance of $4,836,350 at end of FY20 compared to ending FY19 with $3,667,346 up from $3,138,882 cash balance in FY18, up from $2,990,568 in FY17, up from FY16 cash balance of $2,320,871 in cash, up from FY15 with $2,266,877. Page 21.
46. Note that $9,062,017 is restricted for OPEB Benefits and $639,050 to Retirement Benefits in FY21 compared to $6,109,331 restricted to OPEB Benefits and $540,447 to Retirement Benefits in FY20 compared to $5,056,942 restricted for OPEB and $535,281 for retirement in FY19. Page 22
47. Trust Funds information was combined in the FY18 report rather than separating the Pension fund and the OPEB fund. This was repeated in FY19 and FY20. I prefer keeping the reporting of the two funds separate even though both are managed by the Retirement Commission. These funds are reported separately later in the Audit Report. Page 22 & 23
48. The combined Trust funds ended FY21 with a balance of $9,701,067 up from the FY20 balance of $6,649,778 up from a FY19 balance of $5,592,253 up from a FY18 balance of $4,179,991 compared to a combined balance of $2,919,656 at end of FY17. OPEB Trust Fund ended FY17 with a balance of $2,355,136 with its only expense in FY17 an Administrative payment of $9,781. It made its first appearance in the audit report in FY16 with a value of $1,160,000. Page 22 and 23.
49. The combined Retirement and OPEB Investment Income in FY21 was $1,977,974 up from FY20 Investment Income of $333,388 in FY20, compared to a FY19 Investment income of $297,336 up from $161,460 in FY18. The FY17 investment income was $48,277. Page 23
50. It is important to understand the accounting policies discussed on pages 24-35.
51. Note that revenues are recorded when earned and expenses are recorded when a liability is incurred regardless of the timing of the related cash flows. Page 25
52. Generally, expenditures are recorded when a liability is incurred. However, debt service expenditures as well as expenditures related capital leases, compensated absences, claims and judgements are recorded when payment is due. Page 25
53. The Custodial Funds are new in FY21. Page 26
54. Note the rules on interfund activity described on Page 26
55. Note the depreciation table on page 27 & 28 for all physical property and equipment.

56. Note discussion of Deferred Outflows/Inflows related to OPEB funds on Page 28.
57. Fund balance terms explained on pages 29-30. (GASB 54 implementation)
58. In budget discussion on page 31, the appeals process time lines are in the Town Charter, not Town Ordinances. This error was also in the FY20, FY19 and FY18 reports.
59. During FY21 supplemental budgetary appropriations of $41,100 were made compared to FY20 supplemental budgetary appropriations of $1 million. This compares to supplemental budgetary appropriations of $800,000 in FY19. Page 32
60. Note the difference between GAAP and budgetary basis of accounting on Page 32.
61. Funds with Deficit balances – Historic Preservation Enhancement Grant – I assume that the dollars are in the General Fund. High School Building Project – $2,941,627 in FY21 down a dollar from $2,941,628 in FY20 compared to $2,941,645 deficit in FY19 (down from $2,941,672 deficit in FY18). I assume this is the amount in dispute with the State regarding allowed expenditures for the High School Project. Nuclear Safety Emergency Preparedness - $84,798. Again, I assume those dollars are in the General Fund. Page 32. In FY19 and FY18 report the High School Building Project owed the General Fund $2,942,807 (Page 37). Page 32
62. Custodial Credit Risk Presentation different in FY21, FY20, FY19 and FY18 different from the FY17 discussion. IN FY21 the bank balance had increased to $28,781,931. IN FY20 the discussion was limited to a bank balance of $9,684,969. Discussion was limited to bank balance of $3,682,002 in FY19 and $1,258,200 in FY18 while bank balance if FY17 was $16.969,000. Respective Credit Risks reported are $23,178,450 in FY21, $7,671,969 in FY20, 2,859,979 in FY19, $633,815 in FY18 and $13,500,000 in FY17. Page 33
63. Be sure to review the Various Risk explanations. Pages 33-35
64. Net Receivables in FY21 were $4,420,989 compared to $3,772,763 in FY20, compared to $3,669,623 in FY19 compared to $5,347,557 in FY18. Page 36
65. Note the decrease in net capital assets on page 37 due to depreciation. Page 37
66. Note the Depreciation expense of $9,053,694 in FY21 compared to $9,366,645 in FY20 compared to $9,627,541 in FY19 compared to $9,718,411 in FY18 compared to $9,668,916 in FY17 compared to $9,676,204 in FY16 compared to $9,334,424 in FY15. Page 37 & Page 38
67. Construction Commitments remaining at end of FY21 are $1,002,753 compared to $6,689,464 in FY20, compared to $13,379,955 in FY19, compared to $1,726,988 in FY18 compared to remaining FY17 commitment of $1,716,627 compared with FY16 Commitment of $1,390,796 compared to the FY15 commitment of $1,168,918. The new Public Works Building on Hartford Road is responsible for the large number. Page 38
68. Note the composition of the interfund balances at the end of FY21 totaling $9,846,013 in FY21 compared to a balance of $9,107,963 in FY20, compared to a balance of $7,352,253 in FY19. Page 38
69. Note the Post-Employment Benefits (OPEB) liability in FY21 of $16,693,761 down from $17,291,575 in FY20 compared to the FY19 liability of $18,501,569

compared to the FY18 liability of $20,720,417 compared to the restated value in FY17 of $21,640,691 in FY17. FY17 Audit Report stated an OPEB liability of $13,841,300 down from the FY16 value of $15,274,000 up from the FY15 value of $13,574,800 and the Compensated absences of $6,740,355 in FY21 down from $7,239,502 in FY20 up from $7,258,446 in FY19 up from $7,093,628 in FY18 compared to $7,301,177 in FY17 down from $7,811,225 in FY16 compared to $8,247,881 in FY15. Enterprise fund compensated absences are $315,651 in FY21 down from $345,395 in FY20 compared to $406,178 in FY19 compared to $358,456 in FY18 compared to $383,488 in FY17 up from $348,931 in FY16 up slightly from $348,518 in FY15. Page 40

70. Note the Town's long-term liability of $135,325,515 in FY21 up from $134,964,002 in FY20, up from $130,232,756 in FY19 up from $122,470,628 in FY18 compared to the restated FY17 value of $131,872,563. FY17 audit reported a long-term liability of $124,073,136 in FY17 down from $125,581,192 in FY16 up from $123,607,087 in FY15. Page 40
71. The Due within one year is $7,372,193 in FY21 up from $6,521,348 in FY20 down from $6,534,786 in FY19 up from $6,415,023 in FY18 compared to $5,841,000 in FY17 up from $5,101,327 in FY 16 up from $4,950,806 in FY15. Page 40
72. Note the bond payment schedule. Final payment of bonds will be in 2041, up from 2035 in FY20 up from reported 2034 in FY19 (It was 2037 in FY17, 2036 in FY16 and 2035 in FY15). The recent bonding for the Municipal Complex and bond refinancing that happened in December 2019 and December 2020 moved the final payment year to FY2041. Page 41.
73. Total statutory debt limit of seven times annual receipts from taxation is $648,806,802 in FY21 up from $638,609,762 in FY20 compared to $614,810,721 in FY19 The actual debt at end of FY21 was $72,815,000 up from $63,030,000 in FY20 compared to FY19 when it was $69,465,000. It was not listed in FY18 report. The actual debt in FY18 is $74,485,000. In FY17 the Total statutory debt limit was $603,192,000 but current debt was $87,841,000. Page 41and 42
74. Note that the Unassigned Fund Balance of the General Fund at end of FY21 was $22,981,081 but the total Unassigned Balance was reduced to $19,948,347 by negative balances in other funds (mostly from the High School Building Project Fund deficit) in FY21. Page 43
75. Tax Abatement discussion on page 44 first appeared in the FY18 audit report.
76. Description of Employee Retirement Systems and Pension Plans is much expanded from previous audit reports prior to FY17. Pages 44-66 (compared to Page 42-49 in FY14 audit report)
77. Membership in the town retirement plan on July 1, 2019 (date of last actuarial valuation) is 10, down from the FY19 and FY18 figure of 13 (Based on July 1, 2017 actuarial valuation. This is down from 17 for FY17. This is down from 19 in a previous actuarial valuation in FY15) Page 45.
78. Note the annual required contribution to the town plan of $59,870 (with contributions of $82,000 made by the Town in FY21 compared to $81,131 (with contributions of $89,953 made by the Town) for the year that ended on June 30, 2020 compared to $82,000 for year that ended on June 30, 2019 compared to

$81,493 for year that ended June 30, 2018 compared to $84,000 as of June 30, 2017 compared with $83,367 as of June 30, 2016 which was the same amount as June 30, 2015. Page 46

79. Although the pension liability as of June 30, 2021 was $931,582 compared to the June 30, 2020 of $969,081 compared to the June 30, 2019 liability of $1,013,766 compared to $1,066,831 as of June 30, 2018, compared to the liability as of June 30, 2017 is $1,052,775 down from June 30, 2016 is $1,126,510 (down from June 30, 2015 liability of $1,213,597 down from $1,293,910 at end of FY14), the actual amount in plan is $639,050 (68.59% of pension liability) at end of FY21 compared to $540,447 (55.77% of pension liability) at end of FY21 up from $535,281(52.80% of pension liability) at end of FY19 compared to $543,569 at end of FY18 (50.95% of pension liability) compared to $564,556 at end of FY17 (53.63% of liability), down from $575,470 (51.08% of total liability) at end of FY16 compared to $639,471 (52.69% of total liability) at end of FY15. Page 47
80. The net pension liability is very sensitive to the discount rate. See table of page 48.
81. Pension trust fund had a net position at end of FY21 of $639,050 up from FY20 net position of $540,447 up from FY19 net position of $535,281 down from $543,569 at end of FY18 and $564,520 at end of FY17. Page 49
82. The MERS is fully explained on Pages 50-53
83. Town reported liability share in the MERS is $33,488,078 at end of FY21 up from $31,145,927 at end of FY20 up from $29,401,392 at end of FY19 up from $13,738,876 in FY18 down from $16,236,237 in FY17, up from $11,738,474 (6%) in FY16, up from $8,954,659 (17.38%) in FY15. The recognized pension expense was $9,020,067 at end of FY21 down from $9,233,462 at end of FY20 up from $4,931,098 at end of FY19 up from $3,358,779 in FY18, down from $3,747,799 in FY17 up from $2,256,480 in FY16 compared to $1,698,885 for FY15. Page 51
84. The town has recorded $417,901 as long term liability to MERS at end of FY21 down from $835,265 as long-term liability to MERS at end of FY20 down from $1,252,629 as long-term liability to MERS at end of FY19 down from $1,678,977 as long term liability to MERS at June 30, 2018, down from $2,110,496 as long term liability to MERS at June 30, 2017 down from the FY2016 value of $2,542,012. The FY21 amount paid was the same as the FY20 amount paid of $417,364. The FY19 amount paid was $426,348. The FY18 amount paid was $431,519 compared to the FY17 amount paid of $431,516. Page 52
85. Actuarial Assumptions noted on pages 52-53 greatly impact the Net Pension Liability, especially the discount rate. Page 53
86. The Teachers' retirement system is fully explained on Pages 54-57
87. The aggregated Pension information combines data from the PERS plan, The State Teachers Plan and the MERS plan to show the total pension liability for the Town. This table was new in the FY19 audit but the FY19 audit did not include the State Teachers Plan. Page 57
88. Employee contribution to the MERF is 3.25% if covered by Social Security and 5% if not covered by Social Security (Page 51) while the Teacher's Contribution

is 7% as of January 1, 2018 (An increase from 6% effective on July 1, 1992) (Page 55).

89. Legislation passed in June 2019 has increased the employee contribution to MERF to 2.75% if covered by Social Security and 5.5% if not covered by Social Security for FY20. The Act envisions an increase up to 5.25% if covered by Social Security and 8% if not covered by Social Security in FY24. (This change is not reflected in the FY21 audit).
90. Note membership in the OPEB retirement plan of 492 as of July 1, 2020 down from 514 as of July 1, 2018 down from 528 as of July 1, 2016 (down from 804 as of July 1, 2014 which was up from 733 as of July 1, 2012 and Up from 713 as of July 1, 2010). Page 58
91. OPEB Liability Presentation in FY21, FY20, FY19 and FY18 audit is very different from presentation in previous audit reports due to GASB 75. Pages 57-66
92. The Net OPEB liability that is recognized as of June 30, 2021 is $16,693,761 down from June 30, 2020 liability of $17,291,575, down from the June 30, 2019 liability of $18,501,569 down from liability as of June 30, 2018 of $20,720,417 compared to July 1, 2017 net liability of $21,632,696 (GASB 75). Page 58
93. Note that because the total OPEB liability is $25,755,778 the Plan fiduciary net position percentage of total OPEB liability is only 35.18% in FY21, up from 26.11% in FY20, which is up from 21.47% in FY19 which is up from 14.93% in FY18. Page 58
94. For a defined benefit plan it is considered "fully funded" if the funding status is 100% which means there is enough money to cover any liabilities. If the fund is 80% funded it is considered "Healthy". In reality, the average funding status is 69.9%. Sourced from "THE NEST" "What is a Fully Funded Retirement Plan".
95. The Discount rate used to measure OPEB liability in FY21 is 6.5%, down from the FY20 rate of 6.75%, the same as FY19 based on the July 1, 2018 study. Page 59
96. Like the Retirement Plan Liability, the OPEB liability of very sensitive to the discount rate. Page 59
97. The Town recognized OPEB expense for FY21 was $750,150 down from the FY20 recognized OPEB expense of $1,018,898 down from the FY19 Town recognized OPEB expense of $1,310,541 down slightly from the FY18 Town recognized OPEB expense of $1,539,938. Page 60
98. OPEB Trust Fund position at end of FY21 was $9,062,017, up from the FY20 end of year position of $6,109,331 up from FY19 EOY position of $5,056,972 up from the FY18 end of year position of $3,636,422 compared to end of FY17 position of $2,355,136. Page 61-62
99. Teacher's OPEB explained although the Town makes no contributions to this fund Pages 62-66
100. Note that if Town was required to fund OPEB for teachers the net OPEB liability would be $15,736,711 in FY21 up from $15,128,952 in FY20. Page 64
101. Not to panic anyone but that would give the Town a total OPEB liability of $41,492,489 at end of FY21, up from $32,420,527 at end of FY2020.
102. Note discussion on Risk Management on Pages 66-67

103. Health Claim additional liability as of June 30, 2021 was $605,346, down from the June 30, 2020 of $639,399, down from the June 30, 2019 additional liability of $976,696 up from June 30, 2018 liability of $872,476 compared to June 30, 2017 liability of $814,809 compared to June 30, 2016 Liability of $764,096 compared to Health Claim Liability on June 30, 2015 of $783,939 compared to the Health Claim liability June 30, 2014 of $807,131. Due to change to a fully-indemnified insurance policy there were no liabilities as of June 30, 2013. Page 66-67

104. Stop Loss is discussed on Page 66. This is important in funding Health Care Plans. Page 66

105. Miner Lane Landfill liability not claimed in FY21, FY20, FY19 or FY18. The Liability is listed as $247,000 in FY21, down from $271,000 in FY20, down from $295,000 in FY19 down from $309,000 for FY18 on Page 40. Town claimed liability for closed land fill on Miner Lane for FY17 was $368,000 compared to FY16 liability of $391,000 compared to $414,000 in FY15. Page 67

106. Note that Dominion is 34.3% of Town property tax revenue in FY21, up slightly from 34.1% of Town property tax revenue in FY20 up from 33.7% of Town property tax revenues in FY19, down slightly from 34.9% of property tax revenues in FY 18 compared to 34.5% in FY17 compared to 33% of tax revenue in FY16 down slightly from 34% of tax revenue in FY15, same as in FY14, up from 30% of tax revenues in FY13, FY12, FY11 and FY10 compared to 29% n FY09. Page 67

107. The GASB 84 restatement for FY20 is discussed on Page 68. The School Activity Fund is a Special Revenue Fund, the Student Scholarship Fund is reported as a Custodial Fund and Performance Bonds are reported in the General Fund. Page 68

108. COVID-19 Impact in FY20 was discussed on page 67of the FY20 Audit. It is not discussed in the FY21 audit.

109. Note the difference in budgetary revenues compared to GAAP revenues. Page 70.

110. Police Department returned $114,830 in FY21 compared to $40,321 in FY20. Page 73

111. Public Works returned $116,241 in FY21 compared to returning $331,282 in FY20 compare to $149,384 in FY19 compared to $270,273 in FY18 compared to $149,076 in FY17 compared to $142,177 in FY16 compared to $130,552 in FY15. Page 73

112. Senior Citizens returned $115,634 in FY21 compared to returning $58,128 in FY20. Page 74

113. Recreation and Parks returned $187,442 in FY21 compared to returning $80,965 in FY20. Page 74

114. Board of Education returned $1,123,093 at end of FY21 compared to returning $332,426 in FY20 compared to returning $50,099 in FY19. Page 74

115. The total returned funds for the Town and Board of Education at the end of FY21 was $2,197,183 compared to a total returned of $,780,026 at the end of FY20. Comment – The large returns at the end of FY21 and FY20 are a

combination of good management by the Department Heads and the uncertainty of programs and projects in the COVID years. Page 74

116. Comparing expenditure total on Pages 74 with revenue total on page 70 Revenue was $7,558,246 greater than expenses in FY21 compared to $2,229,889 greater than expenses in FY20 compared to Revenue $2,470,273 greater than Expenses in FY19 compared to FY18 when Revenues were $934,924 greater than expenses compared to revenue $1,818,440 greater than expenses in FY17 compared to $1,348,852 greater than expenses in FY16 compared to revenue being $2,410,135 less than expenses in FY15. Pages 74, 70

117. Town finished year FY21 with $2,197,183 unexpended budget balance compared to FY20 with $1,780,026 unexpended balance compared to a FY19 $962,997 unexpended balance compared to FY18 with $792,563 unexpended balance compared with $591,164 unexpended balance in FY17 compared to FY16 with $599,291 unexpended balance compared to FY15 with $252,144 unexpended balance... Page 74.

118. The major difference between the budgetary and GAAP basis is that encumbrances are recognized as a charge against a budget appropriation in the year in which the purchase order is issued so that encumbrances outstanding at year end are recorded in budgetary reports as expenditures of the current year while in GAAP basis encumbrances are recorded as assigned fund balance. Page 74

119. Pension liability for Pension Trust Fund is $931,582 in GY21 compared to $969,081 in FY20 compared to $1,013,766 in FY19 compared to $1,066,831 in FY18 compared to $1,052,775 in FY17 compared to $1,126,510 in FY16 compared to $1,213,597 in FY15 but the net pension liability is $292,532 or 68.60% in FY21 compared to $428,634 or 55.77% in FY20 compared to $478,485 or 52.80% in FY19 compared to $523,262 or 50.95% in FY18 compared to $488,219 or 53.63% for FY17 compared to $551,040 or 51.08% in FY16 compared to $574,126 or 52.69% in FY15. Page 75

120. Regarding MERS, the Town's proportion of the net pension liability is 3.01% in FY21 compared to 3.02% in FY20 compared to 3.07% in FY19 compared to 5.54% in FY18 compared to 6.09% in FY17 compared to 4.88% in FY16 and 5.21% in FY15. This is a restatement of the 17.38% for FY16 and FY15 in the FY16 report. The fiduciary net position is 71.18% in FY21 compared to 72.69% in FY20 compared to 73.60% in FY19 compared to 91.68% in FY18 compared to 88.29% for FY17 compared to 92.72% in FY16 of total pension liability. The percentage is up slightly from the 90.48% for FY15. Page 78

121. Town contributions to the MERS was 16.70% of the covered payroll in FY21 compared to 15.55% of the covered payroll in FY20 compared to 13.26% of the covered payroll in FY19, compared to 13.21% in FY18, 14.91% in FY17 and 13.51% in FY16. Page 79

122. Although the town pays nothing to finance the Teacher's Retirement System, the System fiduciary net position is only 49.24% in FY21 compared to 52.00% in FY20 down from 57.69% in FY19 up from 55.93% in FY18 up from

52.26% in FY17 down from 59.50% of the total pension liability in FY16 compared to 61.51% of the total pension liability in FY15. Page 80.

123. Note that Net OPEB liability is 52.39% of covered payroll of $31,862,190 in FY21 compared to 55.64% of covered payroll of $31,077,578 in FY20 compared to 61.08% of covered payroll of $30,290,037 in FY19 compared to 68.09% of covered payroll of $30,429,413 in FY18 compared to 73.05% of covered payroll of $29,615,001 for FY17. Page 81

124. Note that for FY21 the Actuarially Determined Contribution was $2,139,712 but the actual contribution was $1,445,778 leaving a deficiency of $693,934. In FY20 the Actuarially determined contribution was $2,127,089 but the actual contribution was $1,614,570 leaving a deficiency of $512,519 compared to FY19 when the Actuarially determined contribution was $2,482,200 but the actual contribution was $1,871,349 leaving a deficiency of $610,855 compared to FY18 where the Actuarially determined contribution was $2,474,700 but the actual contribution was only $1,906,707, leaving a deficiency of $567,993 compare to the FY17 actual contribution of $3,811,946 which was a contribution Excess of $1,204,946. Page 82

125. Investment return of 26.18% in FY21 is a significant increase from the 5.44% in FY20 is down from the 6.44% investment return in FY19 was better than the 4.13% in FY18 was better than the 2.069% rate of return in FY17. Page 83

126. Note information of Teacher's Retirement System OPEB share for Town that is paid by the State on Page 84 (Same as on page 64)

127. Unlike previous audit reports prior to FY18, there is no General Fund Balance Sheet that generally appeared before the Schedule of Expenditures and Encumbrances on page 85. The balance sheet is actually on Page 15. This appears to be a difference in audit methods between auditors. Note the balance sheet General Fund total of $36,717,537 in FY21 up from $29,316,688 in FY20 up from $26,602,213 in FY19 is up from $26,124,036 in FY18 up from $22,084,471 in FY17 which is a decrease from $26,083,818 in FY16 which is an increase from the $22,097,428 balance in FY15. Page 15

128. Note the Unexpended balance of $1,123,093 in FY21 compared to $332,426 in FY20 compared to $50,099 in FY19 compared to $114,988 in FY18 compared to $57,659 in FY17 compared to $44,165 for FY16 compared to the unexpended balance of $26,084 for FY15. Page 85

129. Uncollected taxes for FY2021 are $423,052 (Grand List of 2019) Uncollected taxes for FY2020 were $525,600 (Grand List of 2018). Uncollected taxes for FY2019 were $527,459 (Grand list of 2017). Uncollected taxes for FY2018 were $611,084 (Grand List of 2016). Uncollected taxes for FY2017 were $606,243 (Grand list of 2015). Uncollected taxes for FY2016 were $629,715 (Grand list of 2014). Uncollected taxes for FY2015 (Grand list of 2013) were $613. Total uncollected taxes at end of FY21 were $1,063,782 down from FY20 total of $1,207,391, up slightly from FY19 total of $1,180,222 which were down from FY18 total uncollected taxes of $1,587,257 down from FY17 uncollected taxes of $1,665,965 down from FY16 when total was $1,787,537, up from FY15 when the total was $1,563,749. It is gratifying to note the success in

collecting the back taxes. There does not appear to be any impact of COVID-19 on the collection of Taxes in Waterford. Page 86

130. Utility Commission has about $25,838 of uncollected assessments in FY21, down from the $31,662 of uncollected assessments in FY20, down from $54,548 of uncollected assessments in FY19 down from $71,652 of uncollected assessments at end of FY2018 compared to $94,429 of uncollected assessments at end of FY2017 compared to $133,589 of uncollected assessments at end of FY16 compared to $13,421 at end of FY15. Pages 87-88. Sewer assessments seem to be most delinquent. It is obvious that the collection efforts of the Utility Commission, assisted by the Town Attorney, have been successful.

131. The unnumbered pages between pages 88 and 89 explain all of the Special Revenue Funds. These funds account for grants received by the town. Most of the grants were for Board of Education, Youth & Family Services, Senior Services, Planning, and Police.

132. Under the Capital Project Funds it would be clearer if the Fleet Management Fund Funding Source included an annual input from the Capital Improvement Fund. Same comment as in FY2020 review.

133. Water Fund had a balance of $632,093 in FY21 up from $622,193 in FY20 up from $617,287 in FY19 up from $604,153 in FY18 up from $578,846 in FY17 up from $554,977 in FY16, an increase from $544,450 at end of FY15. Page 93.

134. The following grants had no expenditures in FY21 – Youth Services Mini Grant (I suspect due to COVID restrictions), Community Foundation Grant for DEI study; Jordan Mill Pond Fishway, Small Cities Grant (just built up amount in Grant Fund), Open Doors Grant (I suspect because of COVID restrictions), Walmart Grant to Senior Services (I suspect because of COVID restrictions). Pages 94-96

135. Sewer Maintenance Fund had assets of $542,417 at end of FY21 up from $481,119 at end of FY20, up from $457,793 at end of FY19, down from $569,904 in FY18 and $534,403 at end of FY17 compared to $349,356 at end of FY16 compared to $422,888 at end of FY15. Page 92. Actual Cash Balance at end of FY21 was $514,384 up from $458,650 in, FY20 up from $365,123 at end of FY19 compared to an FY18 balance of $546,494 compared to FY17 balance of $506,685, up from FY16 balance of $356,303 down from FY15 actual cash balance of $554,907. Note that the Treasurer's Report for end of FY2020 showed a cash position of $478,022. Page 96

136. Animal Control Facility Fund showed a zero balance at end of FY21 since the project is finally complete. There was balance of $25,966 at end of FY20 compared to $212,801 at end of FY19, unchanged from FY18, equal to $212,801 at end of FY17 up from $212,504 at end of FY16 up from $201,104 at end of FY15. The construction of the Regional Animal Shelter in Bates Woods Park accounts for the change in the fund. Page 97.

137. Fiduciary Funds Section was new in the FY2019 Audit report. It changed slightly in the FY2021 report with Agency Funds being renamed Custodial Fund.

138. Pension fund position at end of FY21 was $639,050, compared to $540,447 at end of FY20 compared to $535,281 at end of FY19 compared to

$543,569 at end of FY18. OPEB Fund position at end of FY21 was $9,062,017 compared to $6,109,331 at end of FY20 compared to $5,056,972 at end of FY19 compared to $3,636,422 at end of FY18. Treasurer's report for end of FY21 stated the Pension Fund had a Cash Balance of $640,451 and the OPEB fund had a balance of $9,076,512 compared to FY2020 when the report stated that Pension Fund had a Cash Balance of $541,890 and the OPEB fund had a balance of $6,119,819. Page 99

139. Schedules of Capital Asset Values is not in FY2020, FY2019 or FY2018 report. There is a presentation in a different format on Page 6. For Historical purposes the information from FY2017 report follows. -Note the Capital Asset Value of $385,463,608 at end of FY17 up from $384,518,148 at end of FY16 up from $383,596,614 at end of FY15. Public Works and Board of Ed have highest Capital Asset values.

140. Statistical Section has returned in FY19, FY20 and FY21 after not been in the FY17 or FY18 reports. Note the categories of the Statistical Section information. This information is a requirement for a CAFR.

141. Note the Total General Fund Balance changes with FY21 at $23,782,000, FY20 at $20,113,000 and FY19 at $17,259,000. This compares to the recent Treasurer's Report cash value of the General Fund on June 30, 2021 of $30,868,499, June 30, 2020 of $21,350,290 and June 30,2019 of $21,482,646. Page 103

142. Debt Service starting in FY2019 as a percentage of noncapital expenditures is completely different than the percentage in previous audit reports. FY21 is 8.29%, FY20 is 8.2%, FY19 is 8.29%, FY18 is 8.49%, FY17 is 8.42%, FY16 is 8.77%. You may compare the different values with previous audit reports. The percentage in FY16 was 7.88% of noncapital expenditures up from 7.35% in FY15 (down from7.98% of noncapital expenditures in FY15 audit report), up from 5.92% of noncapital expenditures in FY14 up from 4.97 in FY13. (It was 4.36% of noncapital expenditures for FY13 in the FY13 report. Page 104.

143. Shift of tax burden is almost nonexistent between FY13 and FY14 due to revaluation. Note the large drop off for Industrial Real Estate in the 2017 Grand List. Page 105

144. Mill Rate for FY16 appears to be in error. My paperwork shows a mill rate of 25.85 in FY16, not 25.83. Page 105.

145. Millstone Power Station is still the largest taxpayer in town by a significant margin even though now only 30.32% in FY21 down from 33.80% in FY20 down from 34.28% of grand list in FY19. Page 106.

146. Note that the tax collection rate is still greater than 99%. Even in a COVID year. This is important when considering the new mill rate. Page 107

147. Note that debt per capita in FY21 is $3,730 down from $3,742 in FY20 , up from FY19 value of $3,655 which was down from FY18 value of $3,919 and FY17 value of 4,181. You may compare the FY16 and lower values in the Audit report with the FY16 values listed. FY16 is $4,412.16 down from FY15 debt per capita of $4,640.19 in FY15 down slightly from FY14 debt per capita of $4,863.90 compared to $4,182.25 in FY13. Page 108.

148. This is the third audit report where there is General Purpose Debt as well as the School Debt. On June 30, 2021 the School indebtedness was $66.407 million and the General Purpose debt was still $15 million. On June 30, 2020 the School indebtedness was $71.406 million and the General-Purpose debt was still $15 million. On June 30, 2019 the School indebtedness was $77.841 million and the General Purpose was $15 million. The Debt Limit for General Purpose is $193.546 million and for School $350.685 million compared to General Purpose of $190.268 million and for School $339.129 million in FY20 compared to General Purpose of $182.618 million and for Schools is $317.394 million in FY19. Page 109

149. The Percentage of Total net debt applicable to the limit as a percentage of the debt limit which was in the FY19 report does not appear in the FY21 or FY20 report. Page 110.

150. Waterford population decreased each year from 2013 until 2015. Did it really stay the same in FY16 and then stay constant from FY17 to FY19 at 19,007 and suddenly drop off to 18,746 in FY20? The FY21 figure of 19,519 is from the FY20 census report. Page 111

151. Although the source note numbers remained at the top of the columns, the sources that were listed in FY19 do not appear in FY21 or FY20. Page 111

152. What does it say when the Town Government is the town's number 2 employer? I thought the Dominion employment had decreased to around 1,300. Does the figure count contractors as employees? Page 112.

153. Note BOE employees increased between FY13 and FY14 and increased again between FY 16 and FY19. Page 113

154. Total Employee FTE sum is incorrect for FY2021. The Total should be 666.15. Page 113

155. It would be nice to separate false alarms from actual emergencies in the Fire Statistic. Page 114

156. Refuse collection increased from 2017 through 2020 as a result of the tightening of the recycling rules. It follows that there was a significant drop from 15 tons per day to 8 tons per day between FY19 and FY20. Not delighted to see the increase of refuse collection to 48 tons per day in FY16. Nice to see the drop in refuse collected in FY15 (27 tons/day) compared to FY14 (42 tons/day). Page 114

157. Thanks for adding a statistic on the amount of revenue collected by Rec and Parks and Senior Citizens from their fees for the past five years. Note the increase in Rec & Parks revenue in FY2013, FY2012, FY2011 and FY2010 with a drop in FY2014 (Is this related to lack of pool in that time frame?) Increase for FY15 does not indicate a total recovery. FY16 data is close to FY12. Good increase between FY18 and FY19. You can see the impact of COVID restrictions on the revenues in FY21 and FY20. Page 114

158. The impact of on line information and electronic readers is very visible in the drop in Volumes borrowed from the library between FY15 and FY20 and FY21. I suspect that COVID restrictions also played a part in the FY21 and FY20 decrease. Page 114

159. Water main breaks have increased significantly between FY17 and FY18. They then settled out in FY19 and FY20 and then increased again in FY21. Page 114

160. Should Street light statistics be added to the Capital Asset statistics? Page 115

Management Letters Comments

1. No observations or negative comments were in the FY2021 Management letter or Audit Check off list. Unlike the FY20 Audit letter, there were no recommendations for improved Internal Controls. In FY20, however, the Auditors did have some recommendations regarding Internal Controls:
    a. Initiate a regular review of employee listing and the payroll system change logs by an employee of the HR department to insure there are no false employees, individuals not removed upon termination, or unapproved changes to pay rates.
    b. Establish a formal Whistleblower policy and tip line, especially for employees, to report fraud or inconsistencies in the Town.
    c. Establish the practice of having Town employees and elected officials sign a formal log acknowledging their understanding of the Ethics policies of the Town. I informed the RTM L&A committee of this comment during the public hearing on the revision to the Ethics Ordinance. The committee determined that the requirement for employees and public officials to sign acknowledging receipt of a copy of the Ethics ordinance was sufficient. The Ordinance would rely on the Human Resources Department and Town Clerk to administer such a sign in log.
    d. Town should perform a risk assessment to identify, analyze and manage the risk of asset misappropriation. This should be an element of Town Internal Controls. This assessment can be performed by an outside agency or a management level individual who has extensive knowledge of the Town that might be used in the assessment.
    e. The Town must be proactive in assessing and managing operations and IT environments in anticipation of cyber threats. The recommendations are lengthy and I recommend all members read them to see what financial investments might be requested by the administration to implement the recommendations.
    f. The Auditors also reviewed the specific security of the financial management systems and the letter notes seven recommendations that are still outstanding:
        i. Perform regular format tests of backup data
        ii. Implement formal wire transfer procedures
        iii. Evaluate and ensure PCI (personal/confidential information) compliance
        iv. Update technology and operational policies and procedures
        v. Develop and test a comprehensive disaster recovery plan

vi. Incorporate a mobile device and bring your own device (BYOD) strategy
vii. Institute a comprehensive cybersecurity training program

Comparing Unaudited EOY Report with Audited Report

1. The following revenues were different in the unaudited vs. the audited report:

Department	Audit	EOY Report
Recreation & Parks Commission	89,305	89,105
Recycling	58,502	48,622
Eugene O'Neill Gate/Lease Revenue	8,589	8,587
Versa Kart (not listed in audit)	0	9,880
Community Use of Schools (not in audit)	0	200
Total Revenue	97,673,070	97,673,066

2. The following department expenses were different in the unaudited vs. the audited report:

Department	Audit	EOY Report
Planning and Zoning	607,244	607,242
Fire Services	3,443,687	3,443,689
Police Department	6,298,532	6,298,528
Recreation & Parks	1,319,423	1,319,425
Total General Fund	93,822,148	93,822,142

Eighteen others were $1.00 difference which could be due to rounding differences.

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INTERDEPARTMENTAL MEMORANDUM

Date:	January 14, 2022
To:	Robert Brule, First Selectman
	Kim Allen, Finance Director
From:	Paige Walton, Assessor
Subject:	2021 Grand List

The 2021 Grand List has been completed and signed as of 1/14/2022. The total net taxable Grand List of **$3,512,862,470** as signed represents an overall increase from last year (Post BAA) of **3.71%** (See attached spreadsheet). I have also attached a list of the Top 10 Taxpayers for the 2021 Grand List.

The net taxable Grand List increase by category is as follows:

- Real Estate **$27,914,863** **1.19 % increase**
- Personal Property **$54,058,203** **6.15 % increase**
- Motor Vehicles **$43,716,218** **25.65 % increase**

The net increase in real estate is due to new construction and property improvements resulting from building permits and from a close review of property sales wherein significant property improvements were noted. Major construction projects impacting the 2021 Grand List include the new Hartford Health Care building at 5 Dayton Road, apartments located at 171 Rope Ferry Road and sites approved for commercial development with construction underway for the Waterford Woods apartment complex on Willets Avenue and the utility scale solar facility located at 117 Oil Mill Road.

Increases in the declared personal property of both Dominion and CL&P - $44.7M and $3.8M respectively, accounted for the bulk of this year's net personal property increase. For your reference I have attached a spreadsheet detailing Dominion's 2021 assessment summary for both real and personal property.

Motor Vehicle values have increased dramatically as compared to last year. The COVID-19 pandemic has affected all aspects of the motor vehicle industry including manufacturing, computer chip shortages and mandatory factory shutdowns. The significant interruption in the consumer supply chain has resulted in both an increase in demand and value across all vehicle classes. A detailed analysis by the CAAO Motor Vehicle Committee has indicated the following average value increases by vehicle class over last year:

Passenger Vehicles	+12%
Motorcycles	+16%
Commercial Vehicles	+22%
Combination Vehicles	+15%

The Board of Assessment Appeals will meet the evenings of March 1st, 2nd, 8th & 9th to hear assessment appeals on the 10/1/2021 Grand List. Final totals will be updated upon completion of the Board's duties.

2021 Grand List Totals

2020 Post Board of Assessment Appeals				
2020 GL	**GROSS**	**EXEMPT**	**NET**	
REAL ESTATE	$ 2,662,117,143	$ 324,531,506	$ 2,337,585,637	
PERSONAL PROPERTY	$ 907,920,160	$ 28,783,766	$ 879,136,394	
MOTOR VEHICLE	$ 172,797,105	$ 2,345,950	$ 170,451,155	
	$ 3,742,834,408	$ 355,661,222	**$ 3,387,173,186**	
2021 Grand List As Signed				
2021 GL	**GROSS**	**EXEMPT**	**NET**	**% Change**
REAL ESTATE	$2,690,106,836	$ 324,606,336	$2,365,500,500	1.19%
PERSONAL PROPERTY	$958,032,190	$ 24,837,593	$933,194,597	6.15%
MOTOR VEHICLE	$ 217,651,283	$ 3,483,910	$ 214,167,373	25.65%
	$3,865,790,309	**$ 1,035,928,780**	**$3,512,862,470**	**3.71%**

Top Ten Taxpayers Grand List 2021 RE/PP Combined

REAL ESTATE	**Net Assessed Value**	
Dominion Energy Nuclear CT Inc. MP#3	$ 251,405,533	
Dominion Energy Nuclear Connecticut Inc.	$ 129,751,610	
Dominion Energy Nuclear CT Inc MP#2	$ 74,420,093	
Centro GA Waterford Commons (Waterford Commons Plaza)	$ 29,248,272	
Crystal Mall LLC (Mall Stores)	$ 28,590,018	
Chase Crossroads Waterford Square (Crossroads Plaza)	$ 13,976,930	
Mass Municipal Wholesale Electric Co	$ 12,544,967	
Wal-Mart Real Estate Business Trust	$ 12,283,794	
VTR Northeast Holdiings LLC	$ 11,815,950	
Charter Oak Federal Credit Union	$ 11,307,540	
PERSONAL PROPERTY	**Net Assessed Value**	
Dominion Energy Nuclear Connecticut Inc	$ 722,493,958	
Connecticut Light & Power Company dba Eversource	$ 102,607,680	
Mass Municipal Wholesale Electric Co	$ 16,203,660	
Yankee Gas Services Co	$ 11,143,430	
Green Mountain Power Corp	$ 5,840,066	
SEConn Fabrication LLC	$ 4,204,080	
Constitution Eye Surgery Ctr East LC	$ 3,377,070	
Target Corporation	$ 2,713,250	
Stop & Shop Supermarket Co	$ 2,639,270	
Sonalysts Inc.	$ 2,139,590	
COMBINED	**Net Assessed Value**	
Dominion Energy Nuclear Connecticut	$ 1,178,071,194	
Connecticut Light & Power Co. dba Eversource	$ 102,607,680	
Centro GA Waterford Commons (Waterford Commons Plaza)	$ 29,248,272	
Mass Municipal Wholesale Electric	$ 28,748,627	
Crystal Mall LLC (Mall Stores)	$ 28,590,018	
Chase Crossroads Waterford Square (Crossroads Plaza)	$ 13,976,930	
Charter Oak Federal Credit Union	$ 13,290,350	
Sonalysts Inc.	$ 12,739,220	
Wal-Mart Real Estate Business Trust	$ 12,283,794	
VTR Northeast Holdings LLC	$ 11,815,950	

Grand List 2021 Property Analysis

Millstone Station Market Value

Personal Property

List Number	Owner	Description	GL 2021 Gross FMV	Water PC	Air PC	Total Exemption
40020435	Central Vt PS Corp	PP 1.73 % mp3	8,767,618	88,346	336,317	424,663
40020439	Mass Municipal Wholesale	PP 4.8% mp3	24,326,339	245,121	933,135	1,178,256
40024470	Dominion Nuclear Ct	PP mp2	391,630,582	2,339,464	-	2,339,464
40024475	Dominion Nuclear Ct	PP 93.47% mp3	473,704,774	4,773,223	10,902,516	15,675,739
40024476	Dominion Nuclear Ct	PP mp1	656,827	-	-	-
40085792	Dominion Nuclear Ct	ISFSI	62,703,697			-
40024477	Dominion Nuclear Ct	PP non specific	121,276,580	-	-	-
		Total PP	1,083,066,416	7,446,154	12,171,969	19,618,123

Real Estate

List Number	Owner	Description	GL 2021 Gross FMV	Water PC	Air PC	Total Exemption
99999997	Dominion Nuclear Ct	RE mp1	1,000,000	-	$ -	-
00660300	Mass Municipal Wholesale	RE 4.8% mp3	20,181,960	955,026	$ 1,305,549.90	2,260,576
00659900	Central Vt PS Corp	RE 1.73 % mp3	7,273,915	344,207	$ 470,541.94	814,749
99999998	Dominion Nuclear Ct	RE mp2	111,174,604	4,860,182	$ -	4,860,182
99999995	Dominion Nuclear Ct	RE Misc Land	58,826,751	-	$ -	-
99999999	Dominion Nuclear Ct	RE 93.47% mp3	393,001,622	18,597,148	$ 15,253,718.60	33,850,867
99999996	Dominion Nuclear Ct	misc RE	126,532,696	-	$ -	-
		Total RE	717,991,548	24,756,563	17,029,810	41,786,374
		Grand Total	**1,801,057,964**	**32,202,717**	**29,201,779**	**61,404,497**

DOM Net Assessment

GL 2021 Net	GL 2021 Asmt	GL 2020 Gross Asmt	GL 2020 Asmt	GL 2020 Net	Delta	% Delta
8,342,955	5,840,068	6,137,333	4,890,372	6,986,246	1,356,709	19.42%
23,148,083	16,203,658	17,028,437	13,568,662	19,383,803	3,764,280	19.42%
389,291,118	272,503,783	274,141,408	280,206,192	400,294,560	(11,003,442)	-2.75%
458,029,034	320,620,324	331,593,341	269,309,268	384,727,525	73,301,509	19.05%
656,827	459,779	459,779	468,728	669,612	(12,785)	-1.91%
62,703,697	43,892,588	43,892,588	46,796,752	66,852,503	(4,148,806)	-6.21%
121,276,580	84,893,606	84,893,606	84,432,354	120,617,649	658,931	0.55%
1,063,448,293	744,413,805	758,146,491	699,672,328	999,531,898	63,916,396	6.39%

GL 2021 Net	GL 2021 Asmt	GL 2020 Gross Asmt	GL 2020 Asmt	GL 2020 Net	Delta	% Delta	
1,000,000	700,000	700,000	700,000	1,000,000	-	0.00%	
17,921,384	12,544,969	14,127,372	12,530,097	17,900,138	21,245	0.12%	
6,459,165	4,521,416	5,091,740	4,516,056	6,451,508	7,657	0.12%	
106,314,422	74,420,095	77,822,223	71,675,493	102,393,562	3,920,860	3.83%	
58,826,751	41,178,726	41,178,726	41,178,726	58,826,751	-	0.00%	
359,150,755	251,405,529	275,101,135	251,115,932	358,737,046	413,709	0.12%	
126,532,696	88,572,887	88,572,887	87,206,133	124,580,191	1,952,506	1.57%	
676,205,174	473,343,622	502,594,083	468,922,437	669,889,196	6,315,978	0.94%	
1,739,653,467	**1,217,757,427**	**1,260,740,575**	**1,168,594,765**	**1,669,421,093**	**70,232,374**	4.21%	Total Delta

1,683,781,881

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BOARD OF FINANCE
POLICY REGARDING SUBMISSION OF AGENDA ITEMS

The Board of Finance agenda is typically issued one (1) week before the meeting. Agenda items and supporting documentation should be sent to the Board of Finance Secretary by noon one week prior to the meeting date.

On the rare occasion that a late agenda submission is unavoidable, the Board of Finance may vote to add the item to the regular meeting agenda or defer the item to the next scheduled meeting. The request to add the item to the agenda must be accompanied by an explanation as to why the submission was late. Please note that State Statute Section 1-225 (c) requires an affirmative vote of 2/3 of the Board members present.

If there is a need to provide additional information to the Board after the agenda has been sent, please send or give it to the Board of Finance Secretary. Do not distribute the information to the members prior to the start of the meeting as this does not allow for review of the information.

If you are requested to provide additional information by the Board, please send that information to the Board of Finance secretary who will distribute the information to the members. Do not send the information directly to the Board of Finance members.

Adopted: May 18, 2016

POLICY REGARDING EXPENDITURE OF FUNDS FOR SERVICES OR ITEMS NOT DISCLOSED IN ANNUAL BUDGETS

All expenditures of funds for services or items must be in conformance with budget justification disclosure or properly approved labor contracts. Exceptions: Expenditures for services or items not disclosed in the budget and which (1) are not emergencies (2) are in excess of $1,000 **but less than $10,000**,and (3) will not require an additional appropriation, shall not be made until the following procedure has been completed.

It is the responsibility of the requesting agency to set a meeting with the Director of Finance, First Selectman, and a member of the Board of Finance (preferably the liaison). The requesting agency will give justification for such expenditure at that meeting. Upon majority approval of the Board of Finance representative, the First Selectman and the Director of Finance, the expenditure shall be made. Without such approval, the expenditure cannot be made unless approved by the Board of Finance. **Note; No non-budgeted expenditure exceeding $10,000 shall be made without Finance Board approval.**

Approved 12/12/2007
Amended: May 18, 2016

GRANTS ACCOUNTING POLICY

The Representative Town Meeting hereby authorizes the Board of Selectmen, or the First Selectman acting as the Board of Selectmen's agent, to apply for and enter into agreements with State. Federal and non-profit agencies to receive and expend grant funds when such grant funds would not incur additional financial obligations to the Town; said grant funds to be accounted for within a designated Special Revenue Fund.

JUSTIFICATION

1) This procedure will allow the Town to apply for and accept grants available for a limited time only through State and Federal revolving funds. So many times, Waterford is not eligible to receive these funds due to the period of time it takes to get through the appropriation process.

2) Currently, we appropriate grants by using existing line items. These line item designations do not necessarily fit the description of the approved budget lines of the grant. The auditing requirements for grants mandate compliance with level of expenditure to budget. This is difficult to determine when operational and grant funds are expended through the same line items. It requires that a subsidiary ledger be maintained.

3) Grant award periods do not always nicely comply with budgeted fiscal years. This mandates year-end encumbrances and skews the level of expenditure by department year to year.

4) Co-mingling grant funds with General Funds can disqualify the Town from receiving many Federal grants. The Federal Government requires a segregation of grant funds to insure that the Town is not supplanting its operations with the use of these funds.

5) The most important reason to segregate the appropriation process of grants is to allow for comparative analysis of operational expenses dependent on the tax dollar. When grant funds and expenses are appropriated through the General Fund, there are significant variances year to year due to the levels of grant funding. It is difficult to determine the actual growth of the level of appropriation to those lines affected by grant appropriation, and totally impossible to do a budget comparison restricted to operations funded solely by the tax dollar and user fees.

Approved by RTM 02/04/02 – Effective Date: 02/19/02.

BOARD OF FINANCE
CAPITAL PROJECT REVIEW POLICY

During the month of June, the Board of Finance shall conduct a review of the status of outstanding approved capital projects to include date appropriated, amount appropriated, amount expended, expected completion date and current project fund balances. The review will occur at either the regular or a special meeting of the Board of Finance.

If a project is completed prior to the June BOF review, the department head will notify the Director of Finance and copy the Board of Finance and any remaining funds will be returned to the appropriate unassigned fund balance.

To support the review above, all department heads, boards, agencies and commissions shall provide to the Board of Finance the following information:

1. Status of capital projects either currently outstanding or completed in the previous calendar year. Data to include:
    a. Amount(s) designated,
    b. date(s) appropriated,
    c. amount appropriated,
    d. amount expended,
    e. amount outstanding,
    f. estimated or actual completion date
    g. amount over/under appropriation for completed projects
    h. amount to be returned to unassigned fund balance for completed projects

2. Justification for keeping a project open.

After reviewing each project, the Board of Finance may approve:

1) keeping a project open (Current Year Capital or Capital Non-Recurring)
2) direct its closure with monies remaining returned to the appropriate (General (Current Year Capital) or Capital Non-Recurring) Unassigned Fund balance
3) transfer a Current Year Capital project to the Capital Non-Recurring project list.

Adopted by BOF - 05/ 10/ 06
Amended 10/ 11/ 06
Amended 8/ 08/ 07
Amended: May 18, 2016
Amended: September 9, 2020

TOWN OF WATERFORD

FUND BALANCE POLICY

OBJECTIVE
The Town of Waterford feels it necessary to maintain an adequate unrestricted fund balance in the General Fund to provide for a sound financial base for current and future budgets as well as mitigating risks such as revenue shortfalls or unexpected expenditures. An adequate level of unrestricted fund balance will also assist the Town in maintaining its bond rating.

DISCUSSION
Waterford recognizes the new Fund Balance components below in accordance with Government Accounting Standards Board (GASB) Pronouncement #54

- **Non Spendable Fund Balance** – Amounts that cannot be spent because they are either:
  - Not in a spendable form such as long-term receivables, inventory, or prepaid expenses
  - Legally or contractually required to be maintained intact. such as an endowment fund
- **Restricted Fund Balance** – Amounts that have legally enforceable constraints placed on their use by external parties or external laws and regulations.
- **Committed Fund Balance** – Amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's *highest level of decision-making authority (RTM)*
- **Assigned Fund Balance** – Amounts intended to be used for specific purposes, but are neither restricted nor committed.
- **Unassigned Fund Balance** – Amounts that do not fall within any other classification.

POLICY
The Town will maintain an unassigned fund balance as of June 30th of each year between 10% and 13% of the subsequent fiscal year's budgeted General Fund revenue.

The use of General Fund Unassigned Fund balance in excess of the maximum level shall be limited to one-time, non-recurring purposes. Examples include Capital Projects, transfer to Capital Non-recurring fund, emergency/storm response, debt service mitigation, land acquisition, and other one-time, non-recurring uses determined to be in the best financial interest of the Town.

The General Fund Unassigned Fund Balance may be appropriated as authorized by the RTM, upon approval by the Board of Finance.

General Fund Unassigned Fund Balance in excess of the maximum level will not be allocated to ongoing operations to avoid a revenue gap in subsequent budget years.

For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in order by committed fund balance, assigned fund balance and lastly, unassigned fund balance.

If Unassigned Fund Balance falls below the minimum level, the Board of Finance will propose a plan to restore it to the minimum 10% level within three years.

EFFECTIVE DATE
Board of Finance approved this policy effective November 18, 2015.

TOWN OF WATERFORD
INVESTMENT POLICY

I. Introduction:

The purpose of this investment policy is to provide a written document that discusses the guidelines governing the short-term investing procedures and best practices for the Town of Waterford ("The Town"). This investment policy is designed to conform to standards set by the Government Finance Officers Association and the requirements of the Government Accounting Standards Board.

II. Governing Authority:

This investment program shall be operated in conformance with federal, state and other legal requirements. Specifically, the Treasurer of the Town of Waterford is responsible for managing short-term investments. The scope of those investments is mandated under Connecticut General Statutes 7-400 and 7-403a and 7-362, which outlines the type and term of permissible investments. (Exhibits A & B attached).

III. Scope:

This policy refers to the investment of all funds specifically excluding the investment of employees' retirement funds and post-employment benefit funds. Proceeds from bond issues as well as separate foundation or endowment assets are not specifically addressed in this policy.

Consolidation (though no co-mingling) of funds for investment purposes shall occur except for cash in certain restricted and special funds. The purpose of this is to maximize earnings potential, increase efficiencies with regard to investment pricing, safekeeping and administration. Investment income is allocated to various funds dependent on their respective and proportional participation and in accordance with general accepted accounting principles (GAAP).

The Town of Waterford segregates individual endowments made to the Town over time to distinguish them from Town operating and administrative funds. The Town has the option to choose an outside investment manager to handle these funds or may handle them internally.

IV. General Objectives:

The primary objectives of the Town of Waterford Investment activities shall be safety, liquidity and yield. There may be other factors, which can influence investing decisions but none that would violate the inherent principles of safety, liquidity and yield.

1. Safety:

Safety of principal is the top objective of the Town of Waterford's investment program. Preservation of capital is the foremost objective in the overall portfolio. The methods of preserving capital are through limiting credit risk and interest rate risk.

A. Credit Risk including Concentration Risk:

Credit risk can be defined as the potential loss due to failure of the security issuer or backer. Pre-qualifying institutions with which the Town may do business limit credit risk. This authorization process will be defined in a later section.

1) Credit risk is also lessened by limiting the type of acceptable investments by type of financial vehicle or security, which the Town is authorized to invest in. This is governed by Connecticut General Statutes.
2) Credit Risk can also be limited by avoiding concentration risk in a portfolio e.g. having too much of one type of security or one institutional issuer or backer. The explicitly stated exception is the Connecticut Short-Term Investment Fund, which is a short-term fund rated AAA by Standard and Poors and run by the Treasurer of the State of Connecticut. The Connecticut Short-Term Investment Fund ("STIF") represents a diverse pool of assets and underlying investments. The Treasurer, in coordination with the Finance Department, will set up credit/concentration limits for each institution the Town of Waterford does business with in a separate document. Those credit limits shall be reviewed from time to time.
3) Credit risk also involves pre-qualifying and authorizing transactions with broker/dealers, intermediaries and advisors who do business with the Town.

B. Interest Rate Risk:

1) The Town of Waterford will minimize interest rate risk, which is the risk that the market value of the securities will fall due to changes in the market interest rates by structuring the investment portfolio so that the securities mature to meet cash requirements for ongoing operations, avoiding the need to sell securities on the open market prior to maturity.
2) Investing in short-term securities, money market funds or similar investment pools and limiting the average maturity in the portfolio in accordance with this policy will minimize interest Rate Risk.
3) This policy does not expressly state when the Treasurer may move the portfolio into fixed or floating rate securities that would be impacted by interest rates, as that is a market condition or trend left to the expertise and discretion of the Treasurer. The Treasurer would be expected, in strategizing, to react to market conditions to make investments that are prudent and without incurring unnecessary interest rate swings. Further, the Treasurer must adjust investments due to the seasonal nature of the Town's cash flow needs.

2. Liquidity:

The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated, including express seasonal needs. This is accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands. Further, since all cash demands cannot always be anticipated, the portfolio should consist of securities with active secondary or resale markets. Alternatively, a portfolio in parts or its entirety may be invested in money market mutual funds or local government investment pools that offer same-day liquidity for short-term funds. It is a pre-requisite that all investment vehicles meet Connecticut General Statute standards, regardless of liquidity.

3. Yield:

The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance to the primary importance of safety and liquidity as described above. The portfolio should be limited to low risk securities. These securities should earn a fair return relative to the risk being assumed. Securities should be held to maturity with the following express exceptions:

1) A security with declining credit may be sold early to minimize potential loss of principal.
2) A security purchase and sale that would improve the quality, yield or target duration in the portfolio. (Security purchase and sale means trading one investment for another investment, not the "swap" connoted as a derivative product. Derivatives are not allowed in the portfolio.
3) Unforeseen liquidity needs of the portfolio requiring that the security be sold.

4. Foreign Currency Risk:
The Town does not and will not invest in any foreign investment pursuant to statute. The Town does not accept payment for Town services in any foreign currency, only US dollars. The Town of Waterford will not engage in any foreign currency risk.

5. Local Considerations:
Where possible, funds may be invested for the betterment of the local economy or that of local entities within the State. The Town of Waterford may accept a proposal from an eligible institution, which provides for a reduced rate of interest provided that such institution documents the use of deposited funds for community development projects. This type of proposal would require the express approval of relevant Boards (both Selectmen and Finance Boards). In addition the Treasurer would take into consideration any advice of the Director of Finance.

V. Standards of Care:
1. Prudence
The standard to be used by investment officials shall be "the prudent person" standard and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy.

The "prudent person" standard states that, "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived."

2. Ethics and Conflicts of Interest
Town officials and town employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution and management of the investment program or that could impair their ability to make impartial decisions. Employees and officials shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/ investment positions that could be related to the performance of the investment portfolio. Employees and officials are prohibited from undertaking personal investment transactions with the same individual with which business is conducted on behalf of the Town of Waterford.

3. Delegation of Authority
Authority to manage the investment program is granted to the Treasurer of the Town of Waterford by provision of the following CT General Statutes: CGS 7-400. The Treasurer (Investment Officer) shall act in accordance with established written procedures and internal controls for the operation of the investment program consistent with the Town's investment policy. Procedures should include references to: safekeeping, delivery vs. payment, investment accounting, repurchase agreements, wire transfer agreements and collateral/ depository agreements. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures. The investment officer shall be responsible for all investment transactions undertaken and shall establish a system of controls with the cooperation of the Director of Finance of the Town of Waterford to regulate the activities of subordinate officials.

In the event of an absence, the Treasurer may expressly transfer specific powers and responsibilities to an appropriate person in the Finance Office, either the Director or Staff Accountant. However, that transfer must be made in writing (or electronically) and state specifically the time and duration of the transfer powers. The Director and Staff Accountant during that period would be bound by all the same rules and standards to which the Treasurer would be subject en absentia. Further, the Director of Finance and Staff Accountant must report all actions and transactions to the Treasurer upon the Treasurer's return.

VI. Authorized Financial Institutions, Depositories and Broker/Dealers

1. Authorized Financial Institutions, Depositories and Broker/Dealers
A list will be maintained of financial institutions and depositories authorized to provide investment services. In addition, a list will be maintained of approved security broker/dealers selected by creditworthiness (e.g. a minimum capital requirement of $10,000,000 and at least five years of operation). These may include "primary" dealers or regional dealers that qualify under the Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule). All financial institutions and broker/dealers who desire to become qualified for investment transactions must supply the following as appropriate:

- Audited financial statements demonstrating compliance with state and federal capital adequacy guidelines
- Proof of National Association of Securities Dealers (NASD) certification (not applicable to Certificate of Deposit or Bank money fund counter parties)
- Proof of state registration
- Completed broker/dealer questionnaire (not applicable to Certificate of deposit or bank money fund counter parties).
- Certification of having read and understood and agree to comply with the Town's investment policy.
- Evidence of adequate insurance coverage.

An annual review of the financial condition and registration of all qualified financial institutions and broker/dealers will be conducted by the Treasurer in coordination with the Director of Finance.

2. Minority and Community Financial Institutions:
From time to time, the Treasurer may choose to invest in instruments offered by minority and community financial institutions. In such situations, a waiver to certain parts of the criteria listed above may be granted. All terms and relationships will be fully disclosed prior to purchase and will be reported to the appropriate entity on a consistent basis and should be consistent with state or local law. These types of investment purchases would require the express approval of relevant Boards (both Selectmen and Finance Boards). In addition the Treasurer would take into account any advice of the Director of Finance.

VII. Safekeeping and Custody

1. *Delivery vs. Payment*
All trades of marketable securities will be executed by delivery vs. payment (DVP) to ensure that securities are deposited in an eligible financial institution prior to release of funds.

2. *Safekeeping*

Securities will be held by an independent third party custodian selected by the Town or accepted by the Town, evidenced by safekeeping receipts in the Town of Waterford's name. The safekeeping institution shall annually provide a copy of their most recent report on internal controls.

3. Internal Controls
The Treasurer/Investment Officer is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Town of Waterford are protected from loss, theft or misuse. Details of the internal control system are documented in this investment procedures policy which shall be reviewed and updated periodically as needed. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that 1) the cost of the control should not exceed the benefits likely to be derived and 2) the valuation of costs and benefits requires estimates and judgments by management.

The internal controls structure includes the following points:

- Control of collusion
- Separation of transaction authority from accounting and record keeping
- Custodial safekeeping
- Avoidance of physical delivery securities
- Clear delegation of authority to subordinate staff members
- Printed confirmation of transactions for investments and wire transfers authorizations of wire transfers
- The wire transfer agreement with the lead bank and third-party custodian which is usually required by the bank.

The Director of Finance shall establish a process for an annual independent review by an external auditor to assure compliance with policies and procedures or alternatively, compliance should be assured through Town of Waterford's annual independent audit.

VII. Suitable and Authorized Investment

Investment Types:
The Town of Waterford investments are consistent with and in accordance with Connecticut General Statutes Please refer to the CGS 7-400, 403a, 362, which delineates the parameters of the Town of Waterford's investment activities.

Collateralization:
Collateralization for Town of Waterford investments is consistent and in accordance with Connecticut General Statute 36a-336.

Repurchase Agreements:
Repurchase agreements for the Town of Waterford should be consistent and in accordance with Connecticut General Statute 7-400. Additionally, repurchase agreements should follow the required need for collateral that is put aside to back up any repurchase agreement. The amount of collateral depends on the type of collateral that is pledged (Treasuries, Ginny Mae's etc.).

VIII. Investment Parameters

Diversification:
Investments shall conform to state statute and further be diversified by:

- Limiting investments to avoid over concentration from a specific issuer or business sector (excluding U.S. Treasury securities and the State of Connecticut Short-Term Investment Fund also known as "STIF")
- Limiting investments in securities that have higher credit risks
- Investing in securities with varying maturities (the exception being keeping the portfolio in daily funds which are completely liquid)
- Making sure at least a portion of funds is liquid enough to meet ongoing obligations of the Town of Waterford.
- Appropriate portfolio diversification should also take into account the seasonality of the Town of Waterford's funds and invested to complement that cash cycle.

Maturity:

- All maturities must conform to state statute.
- With the exception of the U.S. Treasury or the Connecticut Short-Term Investment Fund, no issuer of a securities or money fund may make up more than 15% of the Town's portfolio at any given time and perceived concentrations of risk should be avoided.
- There must always be funds invested on a daily basis to ensure liquidity since cash forecasting cannot always accurately predict all calls on the Town's financial needs.
- When contemplating an investment the Treasurer must look at two or more sources (institutions) before placing money.

IX. Reporting

Methods

The Treasurer shall prepare an investment report at least quarterly including a management summary that provides an analysis of the status of the current investment portfolio. This management summary will be prepared in a timely manner and will be prepared in a way that will allow comparison to the Town's investment policy. The report should be provided to the Board of Selectmen of the Town of Waterford, the Board of Finance and the Representative Town Meeting as well as others upon request.

The report should show where the portfolio is currently placed (by institution) and the revenue generated during the quarterly period. Individual transactions will be available for audit.

Performance Standards:

The investment portfolio will be managed in accordance with the parameters specified within this policy. The portfolio should obtain a market average rate of return during the market/economic environment. The portfolio will be measured against benchmarks as appropriate.

X. Policy Consideration

Any investment currently held that does not meet the guidelines of this policy shall be exempted from the requirements of this policy. At maturity or liquidation, such monies shall be reinvested only as provided by this policy.

XI. Approval of Investment Policy

The investment policy shall be formally approved by the Board of Finance and Treasurer and reviewed annually. The opinions and advice of the Director of Finance will be included in the review.

Adopted by Board of Finance – November 12, 2008

BOARD OF EDUCATION NON-LAPSING ACCOUNT POLICY

PURPOSE OF ACCOUNT

There is hereby created a Board of Education Reserve Fund pursuant to Connecticut State Statute Section 10-248a to provide funding resources solely for future Board of Education transportation, special education, COVID/public health emergency, technology, and the arts.

FUND CONTRIBUTIONS

Subject to audit confirmation of the Board of Education's available year-end balance and the status of the unassigned General Fund balance, the Board of Finance may, deposit into a non-lapsing account up to 50% of any unexpended funds from the budgeted appropriation for education from the previous fiscal year. This amount may not exceed 2% of the total budgeted appropriation for education for such fiscal year. The Board of Education shall provide a written request for such funds to the Board of Finance after they have approved the funding request at their Board meeting.

CUSTODY OF FUNDS AND INVESTMENT

The fund shall be accounted for on the Town's general ledger and will be solely used for Board of Education transportation, special education, COVID/public health emergency, technology, or the arts funding needs.

The Board of Education Reserve Fund shall be part of the Town's pooled cash account or a separate cash account in the custody of the Town Finance Director or Town Treasurer. The Town Treasurer or Town Finance Director may, from time to time, invest all or any part of the monies in said Fund in any securities in which public funds may lawfully be invested. All income derived from such investments shall be paid into the Town's General Fund an/d become a part thereof. The Town's Finance Director shall exercise control and administration of the /Board of Education Reserve Fund on the Town's general ledger. Purchases will be made in accordance with Memorandum of Agreement between the Board of Education and Board of Finance.

USE OF MONIES FROM NON-LAPSING ACCOUNT

The Board of Education shall propose to the Board of Finance an expenditure of funds pursuant to the signed Memorandum of Agreement and must receive approval of the Board of Finance prior to making any proposed expenditures.

At the end of each fiscal year, the Town Finance Director, after reconciliation with the Board of Education Superintendent and/or designee, will provide the Board of Finance and Board of Education with financial reports to identify the use of the fund and any remaining balance.

CONTINUITY OF ACCOUNT

Any unexpended funds which may remain at the close of each fiscal year in the Board of Education Reserve Fund shall be nonlapsing and remain within the fund for use by the Board of Education for future Board of Education transportation, special education, COVID/public health emergency, technology, or the arts.

Approved by Board of Finance
Date: 9/9/2020

9 a

TOWN OF WATERFORD
AMERICAN RESCUE FUNDS QUARTERLY REPORT
OCTOBER 1, 2021 THROUHG DECEMBER 31, 2021

			BUDGET	Encumbered	PO No.	Paid	Invoice #	Balance
1:	**PUBLIC HEALTH**							
1.5	**Personal Protective Equipment**							
	Wfd-1.5-01	PPE Supplies	$ 1,000.00					$ 1,000.00
1.7	**Capital Investments to Public Facilities that respond to the COVID-19 public health emergency**							
	Wfd-1.7-01	First Responder CADlink Equipment and Software	$ 62,000.00					$ 199.23
		Hangar 14 Solutions LLC		$ 9,414.00	220258	$ 4,200.00	4188	
		Slate Pages LLC		$ -	220260	$ 4,634.50	349	
		Tactical Communications		$ 8,387.46	220262			
		FIRSTNet/AT&T Mobility		$ 897.80	220266	$ 7,824.40		
		Central Square		$ 975.00	220269	$ 15,000.57	330986	
		Central Square		$ 5,000.00	220408	$ -		
		Best Buy		$ 3,759.84	220281			
		Equipment MDM License		$ 1,707.20	220362			
1.8	**Other COVID-19 Public Health Expenses**							
	Wfd-1.8-01	Ledgelight Health District	$ 55,479.00					$ 0.100
		Ledgelight Health District		$ -	220216	$ 55,478.90	ARPAWAT	
	Wfd-1.8-02	COVID Test Kits	$ 20,000.00					$ 16,503.47
		Amazon		$ 899.50				
		Wal-Mart		$ 2,537.09				
		CVS		$ 59.94				
1.10	**Mental Health Services**							
	Wfd-1.10-01	Human Services Coordinator	$ 266,101.00	$ 266,101.00				$ 250,871.75
		Oct 4, 2021 - January 10, 2022				$ 15,229.25		

AMERICAN RESCUE FUNDS QUARTERLY REPORT
OCTOBER 1, 2021 THROUHG DECEMBER 31, 2021

			BUDGET	Encumbered	PO No.	Paid	Invoice #	Balance
		PUBLIC HEALTH SUBTOTAL	**$ 404,580.00**	**$ 299,738.83**		**$ 102,367.62**		**$ 268,574.55**
2: NEGATIVE ECONOMIC IMPACTS								
2.9 Small Business Economic Assistance (General)								
Wfd-2.9-01	Waterford Microgrants Business Startup Investments		$ 100,000.00					$ 100,000.00
Wfd-2.9-02	Waterford Small Business Grants		$ 200,000.00					$ 200,000.00
2.11 Aid to Tourism, Travel or Hospitality								
Wfd-2.11-01	Eugene O'Neill Theater		$ 524,000.00					$ 524,000.00
Wfd-2.11-02	Nevins Cottage		$ 100,000.00					$ 100,000.00
		NEGATIVE ECONOMIC IMPACTS SUBTOTAL	**$ 924,000.00**	**$ -**		**$ -**		**$ 924,000.00**
5: INFRASTRUCTURE								
5.5 Clean Water: Other Sewer Infrastructure								
Wfd-5.5-01	Cross Road Pump Station Upgrade		$ 564,650.00					$ 438,275.00
		Wright-Pierce Corp		$ 110,437.76	220255	$ 3,627.24	0000216526	
						$ 12,310.00	0000217319	
Wfd-5.5-02	Old Norwich Road Pump Station Upgrade		$ 587,650.00					$ 461,275.00
		Wright-Pierce Corp		$ 110,437.31	220255	$ 3,627.24	0000216526	
						$ 12,310.45	0000217319	
Wfd-5.5-03	Gorman Pump Station Control Panels Upgrade		$ 163,750.00					$ -
		US Automation		$ 163,750.00	220192			
5.14 Drinking Water: Storage								
Wfd-5.14-01	Fargo Lane Water Tower Rehab		$ 1,200,000.00					$ 1,141,000.00
		Lenard Engineering		$ 52,500.00	220125	$ 4,500.00	70348	

AMERICAN RESCUE FUNDS QUARTERLY REPORT
OCTOBER 1, 2021 THROUHG DECEMBER 31, 2021

		BUDGET	Encumbered	PO No.	Paid	Invoice #	Balance
					$ 2,000.00	70460	
5.17 Broadband: Other Projects							
Wfd-5.17-01 Town GIS Updates		$ 37,500.00					$ -
	Tighe&Bond		$ 33,586.25	220214	$ 1,085.00	1021994082	
					$ 542.50	122194115	
					$ 2,286.25	112194157	
Wfd-5.17-02 Town-wide Broadband Upgrade		$ 1,653,250.00					$ 1,647,676.00
	ePlus (security laptops maint contract)		$ -	220289	$ 480.00	V2508761	
	ePlus (security laptops)				$ 5,094.00	V2501852	
	INFRASTRUCTURE SUBTOTAL	**$ 4,206,800.00**	**$ 470,711.32**		**$ 47,862.68**		**$ 3,688,226**
	TOTAL	**$ 5,535,380.00**	**$ 770,450.15**		**$ 150,230.30**		**$ 4,614,700**

TOTAL EXPECTED FUNDING	$ 5,547,890.00
TOTAL RECEIVED TO DATE	$ 2,773,944.82
OUTSTANDING	$ 2,773,945.18

9b.

1-27-2022

To: **Robert J. Brule – First Selectman**
Kim Allen – Director of Finance
Glenn Patterson & Board of Finance Members
Paul Goldstein & RTM Members
Thomas W. Giard III – Superintendent of Schools
Joseph Mancini – Director of Finance & Operations – BOE
Pat Fedor & Board of Education Members

From: Abbas Danesh – Treasurer

Subject: Quarterly Treasurer's Report and Related Financials ending 12/31/2021.

The following attachments are included for reference:

Attachment 1 – 12/31/2021 Cash Positions – Town of Waterford
Attachment 2 – CDs & Bonds Summary – Town of Waterford
attachment 2 Oct – Dec & attachment 2 combined
Attachment 3 – Graph of Total Interest Income vs. Fiscal Years
Attachment 4 – Interest Income by Funds vs. Fiscal Years
Attachment 5 – FY 2022 Estimated General Fund Cash Flow
Attachment 6 – Bond Debt Service

Happy New Year.

Customary to my New Year opening, I am delighted to acknowledge that Ginny, Christy and Maryellen are a tremendous help. Borrowing a line from Mr. Warren Buffett, I get to "*tap dance to work*" making it a pleasure to come to work. Also my thanks to Kim, our Finance Director, for a well-run finance department.

Going over our three baskets/institutions:

STIF interest rates are at 0.10%

People's Savings interest is at 0.10%.

Fidelity account activities:

OCT: JP Morgan called their 10K CD, maturing 12/31/2026
NOV: JP Morgan called their 100K CD, maturing 12/28/2026
We purchased 590K CDs from various banks.
DEC: We purchased 131K in two CDs

JP Morgan will be calling their 245K CD maturing in 2025, this March.

Good news, the rates are going up, 10-year Treasury is at 1.83% as of this writing. The *pundits are predicting* that Federal Reserve will increase rates, *three to six times this year!*

Please see Attachment 2 combined, the monthly running of WAM, WAY and Annualized ALPHA to get a more accurate picture of our portfolio.

As you observe our ALPHA, which measures performance, we exceeded our benchmark in Oct, Nov and Dec by (0.50%, 0.51% and 0.52%, respectively). Our Weighted Average Maturity (WAM) has been steadily declining, from 4.98 years to 4.39 years. This decline will continue, as I will be buying shorter duration CDs (one to five years). We will position ourselves to *ride, Fed's upcoming rate increases.* However, I am not sure as six increases; my guess would be three increases, perhaps one *shock and awe* increase of .50%.

Attachment 3 & 4 show our interest income with comparable amounts from previous years.

Please see Attachment 5 for our estimated General Fund cash flows for FY 2022.

Please see Attachment 6, our updated bond debt service.

It is an honor and a pleasure to be in my position as treasurer; I welcome any questions or suggestions.

Sincerely Yours,

Abbas Danesh

Abbas Danesh – Treasurer

...my next quarterly report will be in April 2022.

12/31/2021 CASH POSITIONS - TOWN OF WATERFORD

Date of Position	Financial Institution	General Fund	Capital Non Recurring	Capital Improvement	High School Plus BANS	WPCA	Fleet Manag	Sewer Maint. & Dev	Special Assistance	Insurance Admin Fund	Hammond Mem	Total $	% Total
12/31/21	Dodge & Cox Fd										$ 135,351	$ 135,351	0.17%
12/31/21	Fidelity Brokerage	$ 6,268,261										$ 6,268,261	7.70%
12/31/21	People's Bank	$ 5,407,669		$ -		$ 127,673	$ -		$ 169,189			$ 5,704,531	7.01%
12/31/21	People's Bank MM	$ 1,083,197										$ 1,083,197	1.33%
12/31/21	STIF	$ 42,655,036	$ 8,720,495	$ 6,073,056	$ 1,180	$ 4,747,222	$ 3,439,188	$ 476,797		$ 2,073,831	$ 53	$ 68,186,858	83.79%
	Totals	***$ 55,414,163***	***$ 8,720,495***	***$ 6,073,056***	***$ 1,180***	***$ 4,874,895***	***$ 3,439,188***	***$ 476,797***	***$ 169,189***	***$ 2,073,831***	***$ 135,404***	***$ 81,378,198***	***100.00%***

The Balances Do not reflect "Due To" for the various accounts

Wells Fargo Balances - Managed by Fudiciary Advisors (Under Control of Finance Director and Commissions)	**OPEB Fund**	$	10,071,798
	Pension Fund	$	691,378

Attachment 2 OCT

CDs & Bonds Summary - Town of Waterford, Oct 2021

Maturity Date	Bank Name	Purchase Price	Amount at maturity	Yield
10/30/2021	CASH IN ACCOUNT	$ 615,110	$ 615,110	0.01%
6/30/2023	UNITED STATES TREAS SER BC-2023	$ 199,506	$ 200,000	0.25%
9/14/2023	BANK HAPOALIM B M NEW YORK CD	$ 245,000	$ 245,000	0.30%
9/11/2023	BMW BANK CD	$ 245,000	$ 245,000	0.30%
6/5/2024	GOLDMAN SACHS BK USA CD	$ 178,347	$ 166,000	0.61%
8/26/2024	SALLIE MAE BANK	$ 5,000	$ 5,000	0.65%
9/18/2024	FLAGSTAR BANK CD	$ 245,000	$ 245,000	0.35%
10/18/2024	WELLS FARGO BANK NATL ASSN CD	$ 61,993	$ 59,000	0.64%
1/14/2025	GOLDMAN SACHS BK USA NY CD	$ 110,287	$ 100,000	0.63%
6/3/2025	GOLDMAN SACHS BK USA CD	$ 47,442	$ 43,000	0.69%
7/1/2025	GOLDMAN SACHS BK USA CD	$ 111,425	$ 100,000	0.69%
7/15/2025	TENNESSEE VALLEY AUTH	$ 20,329	$ 21,000	0.68%
8/18/2025	GOLDMAN SACHS BK USA	$ 10,000	$ 10,000	0.80%
8/21/2025	TOYOTA FINL SVGS BANK CD	$ 245,000	$ 245,000	0.54%
9/4/2025	STATE BANK OF INDIA CD	$ 245,000	$ 245,000	0.45%
9/9/2025	FEDERAL HOME LN MTG CORP	$ 100,000	$ 100,000	0.65%
9/15/2025	MERRICK BANK CD	$ 245,000	$ 245,000	0.40%
9/15/2025	JP MORGAN CHASE CD	$ 245,000	$ 245,000	0.30%
11/24/2025	CITIBANK CD	$ 11,348	$ 10,000	0.73%
1/31/2026	UNITED STATES TREAS SER U-2026	$ 98,040	$ 100,000	0.79%
3/31/2026	UNITED STATES TREAS SER W-2026	$ 199,250	$ 200,000	0.83%
3/31/2026	UNITED STATES TREAS SER W-2026	$ 99,589	$ 100,000	0.84%
3/31/2026	UNITED STATES TREAS SER W-2026	$ 99,875	$ 100,000	0.78%
6/30/2026	UNITED STATES TREAS SER AA-2026	$ 99,859	$ 100,000	0.90%
6/30/2026	SALLIE MAE BANK	$ 240,000	$ 240,000	0.90%
12/28/2026	JP MORGAN CHASE CD	$ 100,000	$ 100,000	1.00%
9/2/2027	FEDERAL HOME LOAN BANKS	$ 100,000	$ 100,000	0.90%
9/20/2027	BRIDGEWATER BANK CD	$ 245,000	$ 245,000	0.40%
12/23/2027	SPIRITBANK NA TULSA OKLA CD	$ 200,000	$ 200,000	0.60%
12/28/2027	CELTIC BK SALT LAKE CITY UTAH CD	$ 200,000	$ 200,000	0.75%
7/28/2028	FIRST FED SVGS & LN CD	$ 199,800	$ 200,000	0.91%
8/15/2028	US TREAS SEC STRIPPED INT	$ 23,040	$ 25,000	1.18%
9/11/2028	ADAMS COUNTY BANK CD	$ 245,000	$ 245,000	0.80%
9/10/2029	FEDERAL FARM CR BKS BOND	$ 100,000	$ 100,000	1.23%
10/30/2030	JP MORGAN CHASE CD	$ 245,000	$ 245,000	1.00%
11/4/2030	LIVE OAK BKG CO NC CD	$ 245,000	$ 245,000	0.95%
9/25/2030	MINNWEST BANK CD	$ 245,000	$ 245,000	0.85%
12/23/2030	FEDERAL HOME LN MTG CORP	$ 100,000	$ 100,000	1.40%
	Total Investments	*$ 6,270,240*	*$ 6,234,110*	
	Weighted Average Yield		***0.60%***	
	People's Bank @	0.10%		
	Annualized ALPHA		***$31,000***	
	Weighted Average Maturity in Years		***4.50***	

Attachment 2 NOV

CDs & Bonds Summary - Town of Waterford, Nov 2021

Maturity Date	Bank Name	Purchase Price	Amount at maturity	Yield
11/30/2021	CASH IN ACCOUNT	$ 128,209	$ 128,209	0.01%
2/14/2022	COMENITY BANK CD	$ 100,000	$ 100,000	0.10%
11/3/2022	SYNCHRONY BANK CD	$ 145,000	$ 145,000	0.20%
6/30/2023	UNITED STATES TREAS SER BC-2023	$ 199,506	$ 200,000	0.25%
9/14/2023	BANK HAPOALIM B M NEW YORK CD	$ 245,000	$ 245,000	0.30%
9/11/2023	BMW BANK CD	$ 245,000	$ 245,000	0.30%
11/6/2023	ISRAEL BANK CD	$ 245,000	$ 245,000	0.50%
11/6/2023	SYNCHRONY BANK CD	$ 100,000	$ 100,000	0.50%
6/5/2024	GOLDMAN SACHS BK USA CD	$ 178,347	$ 166,000	0.61%
8/26/2024	SALLIE MAE BANK	$ 5,000	$ 5,000	0.65%
9/18/2024	FLAGSTAR BANK CD	$ 245,000	$ 245,000	0.35%
10/18/2024	WELLS FARGO BANK NATL ASSN CD	$ 61,993	$ 59,000	0.64%
1/14/2025	GOLDMAN SACHS BK USA NY CD	$ 110,287	$ 100,000	0.63%
6/3/2025	GOLDMAN SACHS BK USA CD	$ 47,442	$ 43,000	0.69%
7/1/2025	GOLDMAN SACHS BK USA CD	$ 111,425	$ 100,000	0.69%
7/15/2025	TENNESSEE VALLEY AUTH	$ 20,329	$ 21,000	0.68%
8/18/2025	GOLDMAN SACHS BK USA	$ 10,000	$ 10,000	0.80%
8/21/2025	TOYOTA FINL SVGS BANK CD	$ 245,000	$ 245,000	0.54%
9/4/2025	STATE BANK OF INDIA CD	$ 245,000	$ 245,000	0.45%
9/9/2025	FEDERAL HOME LN MTG CORP	$ 100,000	$ 100,000	0.65%
9/15/2025	MERRICK BANK CD	$ 245,000	$ 245,000	0.40%
9/15/2025	JP MORGAN CHASE CD	$ 245,000	$ 245,000	0.30%
11/24/2025	CITIBANK CD	$ 11,348	$ 10,000	0.73%
1/31/2026	UNITED STATES TREAS SER U-2026	$ 98,040	$ 100,000	0.79%
3/31/2026	UNITED STATES TREAS SER W-2026	$ 199,250	$ 200,000	0.83%
3/31/2026	UNITED STATES TREAS SER W-2026	$ 99,589	$ 100,000	0.84%
3/31/2026	UNITED STATES TREAS SER W-2026	$ 99,875	$ 100,000	0.78%
6/30/2026	UNITED STATES TREAS SER AA-2026	$ 99,859	$ 100,000	0.90%
6/30/2026	SALLIE MAE BANK	$ 240,000	$ 240,000	0.90%
9/2/2027	FEDERAL HOME LOAN BANKS	$ 100,000	$ 100,000	0.90%
9/20/2027	BRIDGEWATER BANK CD	$ 245,000	$ 245,000	0.40%
12/23/2027	SPIRITBANK NA TULSA OKLA CD	$ 200,000	$ 200,000	0.60%
12/28/2027	CELTIC BK SALT LAKE CITY UTAH CD	$ 200,000	$ 200,000	0.75%
7/28/2028	FIRST FED SVGS & LN CD	$ 199,800	$ 200,000	0.91%
8/15/2028	US TREAS SEC STRIPPED INT	$ 23,040	$ 25,000	1.18%
9/11/2028	ADAMS COUNTY BANK CD	$ 245,000	$ 245,000	0.80%
9/10/2029	FEDERAL FARM CR BKS BOND	$ 100,000	$ 100,000	1.23%
10/30/2030	JP MORGAN CHASE CD	$ 245,000	$ 245,000	1.00%
11/4/2030	LIVE OAK BKG CO NC CD	$ 245,000	$ 245,000	0.95%
9/25/2030	MINNWEST BANK CD	$ 245,000	$ 245,000	0.85%
12/23/2030	FEDERAL HOME LN MTG CORP	$ 100,000	$ 100,000	1.40%
	Total Investments	*$ 6,273,339*	*$ 6,237,209*	
	Weighted Average Yield		*0.61%*	
	People's Bank @	0.10%		
	Annualized ALPHA		*$32,064*	
	Weighted Average Maturity in Years		*4.47*	

Attachment 2 DEC

CDs & Bonds Summary - Town of Waterford, Dec 2021

Maturity Date	Bank Name	Purchase Price	Amount at maturity	Yield
12/31/2021	CASH IN ACCOUNT	$ 3,607	$ 3,607	0.01%
2/14/2022	COMENITY BANK CD	$ 100,000	$ 100,000	0.10%
3/17/2022	NORTHPOINT BANK CD	$ 100,000	$ 100,000	0.15%
3/22/2022	MERCHANTS BANK CD	$ 31,000	$ 31,000	0.20%
11/3/2022	SYNCHRONY BANK CD	$ 145,000	$ 145,000	0.20%
6/30/2023	UNITED STATES TREAS SER BC-2023	$ 199,506	$ 200,000	0.25%
9/14/2023	BANK HAPOALIM B M NEW YORK CD	$ 245,000	$ 245,000	0.30%
9/11/2023	BMW BANK CD	$ 245,000	$ 245,000	0.30%
11/6/2023	ISRAEL BANK CD	$ 245,000	$ 245,000	0.50%
11/6/2023	SYNCHRONY BANK CD	$ 100,000	$ 100,000	0.50%
6/5/2024	GOLDMAN SACHS BK USA CD	$ 178,347	$ 166,000	0.61%
8/26/2024	SALLIE MAE BANK	$ 5,000	$ 5,000	0.65%
9/18/2024	FLAGSTAR BANK CD	$ 245,000	$ 245,000	0.35%
10/18/2024	WELLS FARGO BANK NATL ASSN CD	$ 61,993	$ 59,000	0.64%
1/14/2025	GOLDMAN SACHS BK USA NY CD	$ 110,287	$ 100,000	0.63%
6/3/2025	GOLDMAN SACHS BK USA CD	$ 47,442	$ 43,000	0.69%
7/1/2025	GOLDMAN SACHS BK USA CD	$ 111,425	$ 100,000	0.69%
7/15/2025	TENNESSEE VALLEY AUTH	$ 20,329	$ 21,000	0.68%
8/18/2025	GOLDMAN SACHS BK USA	$ 10,000	$ 10,000	0.80%
8/21/2025	TOYOTA FINL SVGS BANK CD	$ 245,000	$ 245,000	0.54%
9/4/2025	STATE BANK OF INDIA CD	$ 245,000	$ 245,000	0.45%
9/9/2025	FEDERAL HOME LN MTG CORP	$ 100,000	$ 100,000	0.65%
9/15/2025	MERRICK BANK CD	$ 245,000	$ 245,000	0.40%
9/15/2025	JP MORGAN CHASE CD	$ 245,000	$ 245,000	0.30%
11/24/2025	CITIBANK CD	$ 11,348	$ 10,000	0.73%
1/31/2026	UNITED STATES TREAS SER U-2026	$ 98,040	$ 100,000	0.79%
3/31/2026	UNITED STATES TREAS SER W-2026	$ 199,250	$ 200,000	0.83%
3/31/2026	UNITED STATES TREAS SER W-2026	$ 99,589	$ 100,000	0.84%
3/31/2026	UNITED STATES TREAS SER W-2026	$ 99,875	$ 100,000	0.78%
6/30/2026	UNITED STATES TREAS SER AA-2026	$ 99,859	$ 100,000	0.90%
6/30/2026	SALLIE MAE BANK	$ 240,000	$ 240,000	0.90%
9/2/2027	FEDERAL HOME LOAN BANKS	$ 100,000	$ 100,000	0.90%
9/20/2027	BRIDGEWATER BANK CD	$ 245,000	$ 245,000	0.40%
12/23/2027	SPIRITBANK NA TULSA OKLA CD	$ 200,000	$ 200,000	0.60%
12/28/2027	CELTIC BK SALT LAKE CITY UTAH CD	$ 200,000	$ 200,000	0.75%
7/28/2028	FIRST FED SVGS & LN CD	$ 199,800	$ 200,000	0.91%
8/15/2028	US TREAS SEC STRIPPED INT	$ 23,040	$ 25,000	1.18%
9/11/2028	ADAMS COUNTY BANK CD	$ 245,000	$ 245,000	0.80%
9/10/2029	FEDERAL FARM CR BKS BOND	$ 100,000	$ 100,000	1.23%
10/30/2030	JP MORGAN CHASE CD	$ 245,000	$ 245,000	1.00%
11/4/2030	LIVE OAK BKG CO NC CD	$ 245,000	$ 245,000	0.95%
9/25/2030	MINNWEST BANK CD	$ 245,000	$ 245,000	0.85%
12/23/2030	FEDERAL HOME LN MTG CORP	$ 100,000	$ 100,000	1.40%
	Total Investments	*$ 6,279,737*	*$ 6,243,607*	
	Weighted Average Yield		***0.62%***	
	People's Bank @	0.10%		
	Annualized ALPHA		$32,257	
	Weighted Average Maturity in Years		***4.39***	

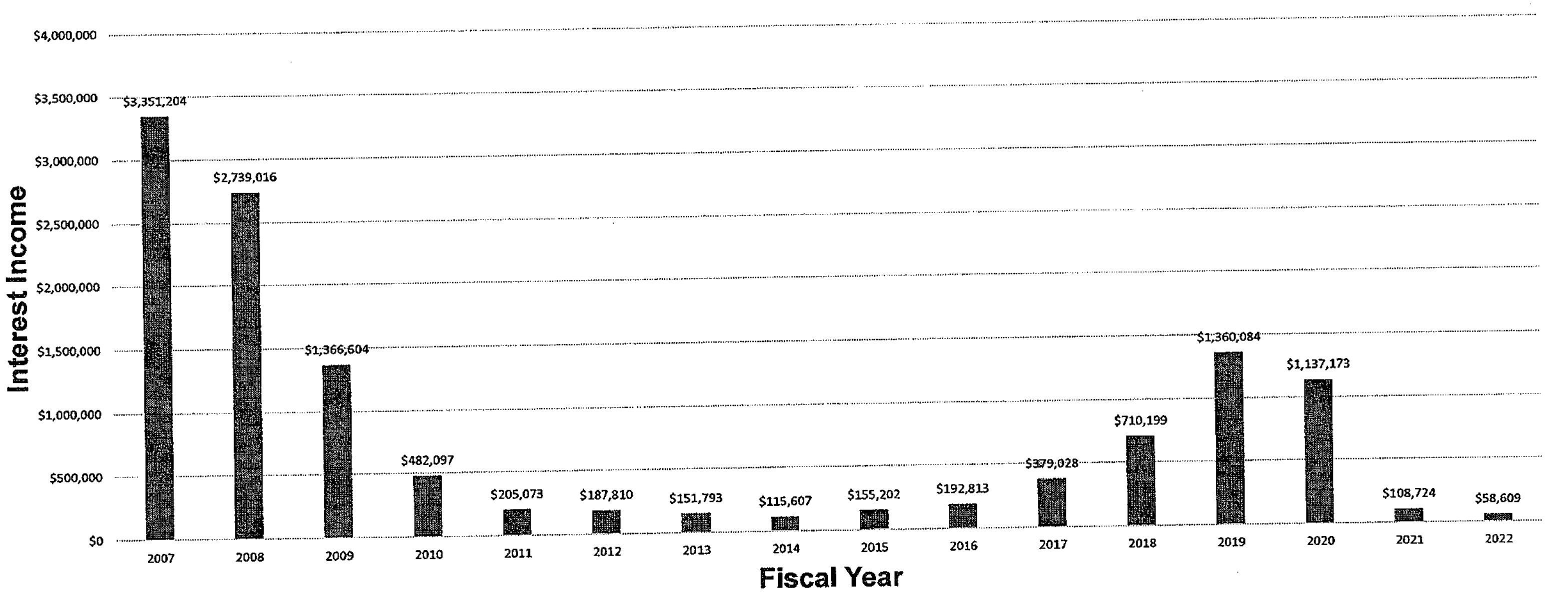
Attachment 2 Combined

Monthly WAY, WAM, Annualized ALPHA- Town of Waterford - 2021-2022

	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Sep-20 to June-21 Average	FY 2022 Average
WAY	0.67%	0.63%	0.60%	0.60%	0.61%	0.62%							0.65%	0.62%
WAM	4.98	4.67	4.59	4.5	4.47	4.39							4.60	4.60
Annualized ALPHA	$35,321	$33,255	$31,191	$31,000	$32,064	$32,257							$27,428	$32,515

Attachment 3

TOWN OF WATERFORD
INTEREST EARNINGS - ALL FUNDS - 12/31/2021



Attachment 4

INTEREST INCOME - TOWN OF WATERFORD FUNDS

FOR 12 Months Ending June 30, 2022

WITH COMPARATIVE AMOUNTS FOR RECENT YEARS

	F YR 2010-2011	F YR 2011-2012	F YR 2012-2013	F YR 2013-2014	F YR 2014-2015	F YR 2015-2016	F YR 2016-2017	F YR 2017-2018	F YR 2018-2019	F YR 2019-2020	F YR 2020-2021	F YR 2021-2022
GENERAL FUND	$107,140	$87,064	$76,500	$70,893	$105,428	$132,554	$191,887	$538,220	$1,048,634	$872,628	$86,327	$48,752
CAPITAL NON-RECURRING	$85,243	$83,891	$59,654	$38,384	$41,270	$47,020	$151,769	$74,532	$136,077	$119,636	$11,473	$4,031
FLEET MANAGEMENT	$4,672	$2,621	$3,125	$3,325	$5,327	$8,508	$12,859	$26,637	$50,892	$29,135	$2,771	$1,567
SEWER MAINTENANCE & DEVELOPMENT FUND	$5,581	$1,731	$1,014	$531	$1,149	$1,170	$2,198	$6,308	$11,206	$5,932	$502	$242
WATERFORD HIGH SCHOOL	$716	$10,513	$9,362	$1	$1	$3	$11	$15	$26	$18	$1	$1
WPCA	$50	$12	$9	$71	$10	$10	$7,563	$36,929	$70,050	$47,265	$2,581	$1,959
INSURANCE ADMINISTRATION FUND	$1,671	$1,978	$2,129	$2,402	$2,017	$3,548	$12,741	$27,558	$43,199	$62,559	$5,069	$2,057
TOTAL TREASURER MANAGED	**$205,073**	**$187,810**	**$151,793**	**$115,607**	**$155,202**	**$192,813**	**$379,028**	**$710,199**	**$1,360,084**	**$1,137,173**	**$108,724**	**$58,609**
PENSION FUND	$108,658	$23,706	$49,828	$79,223	$10,467	$4,189	$52,149	$31,678	$33,096	$32,399	$117,498	$13,376
OPEB TRUST FUND						$0	$48,277	$156,781	$301,304	$334,176	$1,907,452	$275,043
NOTE: GENERAL FUND INCLUDES INTEREST FROM												
CAPITAL IMPROVEMENT FUND OF	$2,400.00											

			Attachment 5		

Jan 2022 - June 2022 Estimated General Fund Cash Flow - Town of Waterford

	General Fund Balance	Monthly expenses	Debt Service	Tax Revenue *	Est Bal end of Month
JAN	$ 45,000,000	$ 7,000,000		$ 23,000,000	$ 61,000,000
FEB	$ 61,000,000	$ 7,000,000	$ 748,917		$ 53,251,083
MAR	$ 53,251,083	$ 7,000,000	$ 1,064,400		$ 45,186,683
APRIL	$ 45,186,683	$ 7,000,000			$ 38,186,683
MAY	$ 38,186,683	$ 7,000,000			$ 31,186,683
JUNE	$ 31,186,683	$ 7,000,000			$ 24,186,683
Totals		**$ 42,000,000**	**$ 1,813,317**		

* Estimated Decemebr and January tax revenue

Attachment 6

BOND DEBT SERVICE

Outstanding Debt Service Post 2020 Taxable Refund

Town of Waterford, Connecticut

Fiscal Year	Principal	Interest	Debt Service
2022	$815,000	$998,317	$1,813,317
2023	$5,310,000	$1,887,459	$7,197,459
2024	$6,450,000	$1,698,250	$8,148,250
2025	$6,595,000	$1,514,746	$8,109,746
2026	$6,645,000	$1,319,500	$7,964,500
2027	$6,395,000	$1,083,426	$7,478,426
2028	$5,545,000	$829,375	$6,374,375
2029	$5,770,000	$632,762	$6,402,762
2030	$5,375,000	$482,770	$5,857,770
2031	$5,340,000	$344,138	$5,684,138
2032	$3,635,000	$239,800	$3,874,800
2033	$3,570,000	$166,780	$3,736,780
2034	$1,585,000	$114,224	$1,699,224
2035	$680,000	$91,800	$771,800
2036	$680,000	$78,200	$758,200
2037	$680,000	$64,600	$744,600
2038	$680,000	$50,575	$730,575
2039	$680,000	$36,125	$716,125
2040	$680,000	$21,675	$701,675
2041	$680,000	$7,225	$687,225
	$67,790,000	$11,661,744	$79,451,744

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FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

Date: January 11, 2022

To: The Members of the Board of Finance

From: The Town Accountant

Subject: Periodic Financial Statements

Enclosed are the latest financial statements.
If you have any questions, please call.

Thank you,

Virginia Bielucki

Enclosures:

General Fund-Statement of Revenues and Statement of Expenditures

Fleet Management-Statement of Revenues and Expenditures

Capital and Non-recurring Fund-Statement of Fund Balance Designations and Appropriations

Capital Improvement Fund-Expenditures

Capital Projects Funds-Expenditures

Contributed Gifts Fund-Balances

Insurance Administration Fund- Balance Sheet

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH DECEMBER 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH DECEMBER 31, 2020

	FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
STATE OF CONNECTICUT				
EDUCATION				
EQUALIZED COST SHARING	$326,444	$81,611	(244,833)	$81,611
HEALTH & WELFARE	$6,000	$0	(6,000)	$0
SUB TOTAL	**332,444**	**81,611**	**(250,833)**	**81,611**
GENERAL GOVERNMENT				
PILOT-STATE-OWNED PROPERTY	143,075	0	(143,075)	143,075
PILOT-DISABLED	1,873	1,879	6	1,919
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	0	(109,838)	109,838
TIERED PILOT	0	235,221	235,221	0
TAX RELIEF-VETERANS	8,148	6,570	(1,578)	8,503
COURT FINES	5,000	0	(5,000)	1,405
CIVIL PREPAREDNESS	2,500	40,686	38,186	19,823
TELECOMMUNICATIONS PROPERTY TAX	58,656	0	(58,656)	0
TOWN AID ROADS-IMPROVED	317,277	158,216	(159,061)	158,638
LOCAL CAPITAL IMPROVEMENT (LOCIP)	0	117,757	117,757	0
SDE STATE GRANT	14,000	7,093	(6,907)	7,095
ENHANCEMENT 911	21,996	18,579	(3,417)	16,612
MISCELLANEOUS STATE REVENUE	0	0	0	0
MUNICIPAL REVENUE SHARE GRANT	0	83,589	83,589	0
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	(34,255)	0
COVID RELIEF FUND REIMBURSEMENT	0	0	0	106,000
TOTAL GENERAL GOVERNMENT	**716,618**	**669,590**	**(47,028)**	**572,908**
TOTAL STATE OF CONNECTICUT	**1,049,062**	**751,201**	**(297,861)**	**654,519**
OTHER SOURCES				
EDUCATION				
TUITION	195,680	71,334	(124,346)	980
RENT & MISCELLANEOUS	5,910	3,476	(2,434)	0
SUB TOTAL	**201,590**	**74,810**	**(126,780)**	**980**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH DECEMBER 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH DECEMBER 31, 2020

	FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT				
INTEREST & LIENS	407,280	126,244	(281,036)	141,541
INTEREST ON INVESTMENTS	120,000	48,752	(71,248)	52,140
RECREATION & PARKS	220,000	155,176	(64,824)	46,246
COMMUNITY USE OF SCHOOLS	0	100	100	0
BUILDING INSPECTOR	357,237	293,785	(63,452)	281,045
LICENSE, FEE, PERMIT, FINE	56,727	14,100	(42,627)	18,133
LIBRARY	16,810	0	(16,810)	0
WATER MAIN ASSESSMENTS	1,200	403	(797)	363
SALE OF EQUIPMENT	0	557	557	854
SCRRRA REBATE	0	0	0	7,814
NL RADIO COMM. NETWORK USE FEE	81,000	0	(81,000)	81,237
ALARM PENALTIES	0	50	50	100
BULKY WASTE FEES	72,851	60,970	(11,881)	55,919
MISCELLANEOUS	69,312	32,831	(36,481)	80,160
CONVEYANCE TAX	200,000	247,196	47,196	235,980
EMS-REG COMM CTR FEES	6,000	1,500	(4,500)	1,500
SEWER ASSESSMENTS	0	555	555	6,253
PLANNING& ZONING, ZBA, CONSRV COMM	40,062	21,709	(18,353)	43,298
TOWN CLERK FEES	200,000	124,383	(75,617)	126,745
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	0	(10,000)	0
TIPPING FEES	319,083	107,313	(211,770)	127,874
RECYCLING	35,562	22,221	(13,341)	17,181
COST SHARING PRR	0	83,722	83,722	0
TRANSFERS FROM OTHER FUNDS	0.00	5,814	5,814	0
TRANSFERS IN-PY ENCUMBRANCES	1,000	650	(350)	6,152
EUGENE O'NEILL GATE/LEASE REVENUE	10,000	9,159	(841)	8,587
AMBULANCE OPERATING SUBSIDY	12,000	6,000	(6,000)	6,000
YSB BOE CLERICAL STIPEND	5,000	5,000	0	5,000
RENTAL OF BUILDINGS	105,950	60,015	(45,935)	103,074
SENIOR SERVICES	15,820	22,163	6,343	0
VERSA KART/BLUE BOXES	5,370	6,540	1,170	4,530
BOE HUMAN RESOURCES OFFSET	15,119	0	(15,119)	16,119
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	96,057	96,057	37,305
SUB TOTAL	**2,383,383**	**1,552,966**	**(830,417)**	**1,511,150**
TOTAL OTHER SOURCES	**2,584,973**	**1,627,777**	**(957,196)**	**1,512,130**
PROPERTY TAXATION				
CURRENT PROPERTY TAX	92,787,059	75,376,117	(17,410,942)	74,048,340
PRIOR YEAR TAXES	584,450	(29,165)	(613,615)	160,939
TOTAL PROPERTY TAXATION	**93,371,509**	**75,346,952**	**(18,024,557)**	**74,209,279**
TOTAL REVENUES	**97,005,544**	**77,725,930**	**(19,279,614)**	**76,375,928**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH DECEMBER 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH DECEMBER 31, 2020

	FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FISCAL YEAR 2021-2022 PERCENT RECEIVED	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
STATE OF CONNECTICUT					
EDUCATION					
EQUALIZED COST SHARING	$326,444	$81,611	25.00%	(244,833)	$81,611
HEALTH & WELFARE	$6,000	$0	0.00%	(6,000)	$0
SUB TOTAL	**332,444**	**81,611**	**24.55%**	**(250,833)**	**81,611**
GENERAL GOVERNMENT					
PILOT-STATE-OWNED PROPERTY	143,075	0	0.00%	(143,075)	143,075
PILOT-DISABLED	1,873	1,879	100.34%	6	1,919
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	0	0.00%	(109,838)	109,838
TIERED PILOT	0	235,221	#DIV/0!	235,221	0
TAX RELIEF-VETERANS	8,148	6,570	80.63%	(1,578)	8,503
COURT FINES	5,000	0	0.00%	(5,000)	1,405
CIVIL PREPAREDNESS	2,500	40,686	1627.42%	38,186	19,823
TELECOMMUNICATIONS PROPERTY TAX	58,656	0	0.00%	(58,656)	0
TOWN AID ROADS-IMPROVED	317,277	158,216	49.87%	(159,061)	158,638
LOCAL CAPITAL IMPROVEMENT (LOCIP)	0	117,757	#DIV/0!	117,757	0
SDE STATE GRANT	14,000	7,093	50.66%	(6,907)	7,095
ENHANCEMENT 911	21,996	18,579	84.47%	(3,417)	16,612
MISCELLANEOUS STATE REVENUE	0	0	#DIV/0!	0	0
MUNICIPAL REVENUE SHARE GRANT	0	83,589	#DIV/0!	83,589	0
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	0.00%	(34,255)	0
COVID RELIEF FUND REIMBURSEMENT	0	0	#DIV/0!	0	106,000
TOTAL GENERAL GOVERNMENT	**716,618**	**669,590**	**93.44%**	**(47,028)**	**572,908**
TOTAL STATE OF CONNECTICUT	**1,049,062**	**751,201**	**71.61%**	**(297,861)**	**654,519**
OTHER SOURCES					
EDUCATION					
TUITION	195,680	71,334	36.45%	(124,346)	980
RENT & MISCELLANEOUS	5,910	3,476	58.82%	(2,434)	0
SUB TOTAL	**201,590**	**74,810**	**37.11%**	**(126,780)**	**980**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED FOR FISCAL YEAR 2021-2022, THROUGH DECEMBER 31, 2021 WITH COMPARATIVE ACTUAL AMOUNTS FOR FISCAL YEAR 2020-2021, THROUGH DECEMBER 31, 2020

	FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FISCAL YEAR 2021-2022 PERCENT RECEIVED	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT					
INTEREST & LIENS	407,280	126,244	31.00%	(281,036)	141,541
INTEREST ON INVESTMENTS	120,000	48,752	40.63%	(71,248)	52,140
RECREATION & PARKS	220,000	155,176	70.53%	(64,824)	46,246
COMMUNITY USE OF SCHOOLS	0	100	#DIV/0!	100	0
BUILDING INSPECTOR	357,237	293,785	82.24%	(63,452)	281,045
LICENSE, FEE, PERMIT, FINE	56,727	14,100	24.86%	(42,627)	18,133
LIBRARY	16,810	0	0.00%	(16,810)	0
WATER MAIN ASSESSMENTS	1,200	403	33.59%	(797)	363
SALE OF EQUIPMENT	0	557	#DIV/0!	557	854
SCRRRA REBATE	0	0	#DIV/0!	0	7,814
NL RADIO COMM. NETWORK USE FEE	81,000	0	0.00%	(81,000)	81,237
ALARM PENALTIES	0	50	#DIV/0!	50	100
BULKY WASTE FEES	72,851	60,970	83.69%	(11,881)	55,919
MISCELLANEOUS	69,312	32,831	47.37%	(36,481)	80,160
CONVEYANCE TAX	200,000	247,196	123.60%	47,196	235,980
EMS-REG COMM CTR FEES	6,000	1,500	25.00%	(4,500)	1,500
SEWER ASSESSMENTS	0	555	#DIV/0!	555	6,253
PLANNING& ZONING, ZBA, CONSRV COMM	40,062	21,709	54.19%	(18,353)	43,298
TOWN CLERK FEES	200,000	124,383	62.19%	(75,617)	126,745
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	0	0.00%	(10,000)	0
TIPPING FEES	319,083	107,313	33.63%	(211,770)	127,874
RECYCLING	35,562	22,221	62.49%	(13,341)	17,181
COST SHARING PRR	0	83,722	#DIV/0!	83,722	0
TRANSFERS FROM OTHER FUNDS	0.00	5,814	#DIV/0!	5,814	0
TRANSFERS IN-PY ENCUMBRANCES	1,000	650	65.00%	(350)	6,152
EUGENE O'NEILL GATE/LEASE REVENUE	10,000	9,159	91.59%	(841)	8,587
AMBULANCE OPERATING SUBSIDY	12,000	6,000	50.00%	(6,000)	6,000
YSB BOE CLERICAL STIPEND	5,000	5,000	100.00%	0	5,000
RENTAL OF BUILDINGS	105,950	60,015	56.64%	(45,935)	103,074
SENIOR SERVICES	15,820	22,163	140.09%	6,343	0
VERSA KART/BLUE BOXES	5,370	6,540	121.79%	1,170	4,530
BOE HUMAN RESOURCES OFFSET	15,119	0	0.00%	(15,119)	16,119
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	96,057	#DIV/0!	96,057	37,305
SUB TOTAL	**2,383,383**	**1,552,966**	**65.16%**	**(830,417)**	**1,511,150**
TOTAL OTHER SOURCES	**2,584,973**	**1,627,777**	**62.97%**	**(957,196)**	**1,512,130**
PROPERTY TAXATION					
CURRENT PROPERTY TAX	92,787,059	75,376,117	81.24%	(17,410,942)	74,048,340
PRIOR YEAR TAXES	584,450	(29,165)	-4.99%	(613,615)	160,939
TOTAL PROPERTY TAXATION	**93,371,509**	**75,346,952**	**80.70%**	**(18,024,557)**	**74,209,279**
TOTAL REVENUES	**97,005,544**	**77,725,930**	**80.13%**	**(19,279,614)**	**76,375,928**

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH DECEMBER 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH DECEMBER 31, 2020

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT				
Board of Selectmen	$229,313	$123,012	106,301	$96,648
Registrar of Voters	$74,508	$44,614	29,894	$43,525
Board of Finance	$65,547	$62,873	2,674	$59,176
Assessor	$291,847	$210,684	81,163	$138,783
Board of Assessment Appeals	$1,620	$375	1,245	$243
Tax Collector	$211,907	$115,303	96,604	$111,725
Finance Department	$653,894	$400,840	253,054	$320,009
Legal Department	$298,000	$124,232	173,768	$108,074
Town Clerk	$269,750	$146,249	123,501	$145,873
Planning and Zoning	$634,914	$294,493	340,421	$319,102
Building Maintenance	$778,870	$382,131	396,739	$103,042
Insurance	$4,795,176	$1,388,870	3,406,306	$1,167,606
Economic Development Commission	$10,076	$7,328	2,748	$7,043
Conservation Commission	$18,250	$13,135	5,115	$12,904
Zoning Board of Appeals	$4,310	2,820	1,490	1,942
Retirement Commission	$5,682,906	$3,317,324	2,365,582	$3,731,160
R.T.M.	$18,903	$14,409	4,494	$8,958
Building Department	$293,008	$113,675	179,333	$106,167
Youth Service Bureau	$299,359	$150,679	148,680	$115,965
Social Service Grants/Miscellaneous	$82,366	$78,143	4,223	$72,622
Contingency Fund	$86,313	0	86,313	0
Emergency Management	$1,052,665	$471,170	581,495	$503,415
Fire Services	$3,321,034	$2,037,876	1,283,158	$1,753,802
Police Department	$6,303,434	$3,124,836	3,178,598	$3,309,314
Public Works Department	$4,709,654	$2,811,029	1,898,625	$2,601,560
Conservation of Health	$142,282	142,282	0	139,197
Public Health Nursing	$27,820	7,917	19,903	2,520
Senior Citizens Commission	$491,489	$233,245	258,244	$202,567
Waterford Public Library	$999,475	$499,929	499,546	$586,366

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH DECEMBER 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH DECEMBER 31, 2020

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
Recreation and Parks	$1,445,409	$834,125	611,284	$637,179
Flood and Erosion Control Bd.	$2,138	394	1,744	146
Ethics Commission	$850	156	694	219
Human Resources	$265,664	$134,684	130,980	$123,535
Community Use of Schools	$0	$0	0	$86,126
Information Technology	$930,585	$790,399	140,186	$725,696
Transfer to Waterford Week Activity Fund	$4,750	$4,750	0	$4,750
Transfer to Waterford Shellfish Fund	$2,000	$2,000	0	$1,664
Transfer to Capital Improvement Fund	$2,964,754	$2,964,754	0	$2,228,530
Transfer to Capital & Non-Recurring Fund	$2,700,600	$2,700,600	0	$1,401,280
Transfer to Dog Fund	$60,000	$60,000	0	$30,000
Debt Service	$7,934,633	$6,121,316	1,813,317	$5,766,251
Total General Government	***$48,160,073***	***$29,932,651***	***$18,227,422***	***$26,774,684***
Board of Education	***$50,645,471***	***$20,007,955***	**30,637,516**	***$18,853,502***
Total General Fund	***$98,805,544***	***$49,940,606***	***$48,864,938***	***$45,628,186***

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH DECEMBER 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH DECEMBER 31, 2020

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 PERCENT EXPENDED	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT					
Board of Selectmen	$229,313	$123,012	53.64%	106,301	$96,648
Registrar of Voters	$74,508	$44,614	59.88%	29,894	$43,525
Board of Finance	$65,547	$62,873	95.92%	2,674	$59,176
Assessor	$291,847	$210,684	72.19%	81,163	$138,783
Board of Assessment Appeals	$1,620	$375	23.15%	1,245	$243
Tax Collector	$211,907	$115,303	54.41%	96,604	$111,725
Finance Department	$653,894	$400,840	61.30%	253,054	$320,009
Legal Department	$298,000	$124,232	41.69%	173,768	$108,074
Town Clerk	$269,750	$146,249	54.22%	123,501	$145,873
Planning and Zoning	$634,914	$294,493	46.38%	340,421	$319,102
Building Maintenance	$778,870	$382,131	49.06%	396,739	$103,042
Insurance	$4,795,176	$1,388,870	28.96%	3,406,306	$1,167,606
Economic Development Commission	$10,076	$7,328	72.73%	2,748	$7,043
Conservation Commission	$18,250	$13,135	71.97%	5,115	$12,904
Zoning Board of Appeals	$4,310	2,820	65.43%	1,490	1,942
Retirement Commission	$5,682,906	$3,317,324	58.37%	2,365,582	$3,731,160
R.T.M.	$18,903	$14,409	76.23%	4,494	$8,958
Building Department	$293,008	$113,675	38.80%	179,333	$106,167
Youth Service Bureau	$299,359	$150,679	50.33%	148,680	$115,965
Social Service Grants/Miscellaneous	$82,366	$78,143	94.87%	4,223	$72,622
Contingency Fund	$86,313	0	0.00%	86,313	0
Emergency Management	$1,052,665	$471,170	44.76%	581,495	$503,415
Fire Services	$3,321,034	$2,037,876	61.36%	1,283,158	$1,753,802
Police Department	$6,303,434	$3,124,836	49.57%	3,178,598	$3,309,314
Public Works Department	$4,709,654	$2,811,029	59.69%	1,898,625	$2,601,560
Conservation of Health	$142,282	142,282	100.00%	0	139,197
Public Health Nursing	$27,820	7,917	28.46%	19,903	2,520
Senior Citizens Commission	$491,489	$233,245	47.46%	258,244	$202,567
Waterford Public Library	$999,475	$499,929	50.02%	499,546	$586,366

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH DECEMBER 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH DECEMBER 31, 2020

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 PERCENT EXPENDED	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
Recreation and Parks	$1,445,409	$834,125	57.71%	611,284	$637,179
Flood and Erosion Control Bd.	$2,138	394	18.43%	1,744	146
Ethics Commission	$850	156	18.35%	694	219
Human Resources	$265,664	$134,684	50.70%	130,980	$123,535
Community Use of Schools	$0	$0	0.00%	0	$86,126
Information Technology	$930,585	$790,399	84.94%	140,186	$725,696
Transfer to Waterford Week Activity Fund	$4,750	$4,750	100.00%	0	$4,750
Transfer to Waterford Shellfish Fund	$2,000	$2,000	100.00%	0	$1,664
Transfer to Capital Improvement Fund	$2,964,754	$2,964,754	100.00%	0	$2,228,530
Transfer to Capital & Non-Recurring Fund	$2,700,600	$2,700,600	100.00%	0	$1,401,280
Transfer to Dog Fund	$60,000	$60,000	100.00%	0	$30,000
Debt Service	$7,934,633	$6,121,316	77.15%	1,813,317	$5,766,251
Total General Government	***$48,160,073***	***$29,932,651***	**62.15%**	***$18,227,422***	***$26,774,684***
Board of Education	***$50,645,471***	***$20,007,955***	**39.51%**	**30,637,516**	***$18,853,502***
Total General Fund	***$98,805,544***	***$49,940,606***	**50.54%**	***$48,864,938***	***$45,628,186***

TOWN OF WATERFORD
STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCE
FLEET MANAGEMENT FUND
AS OF DECEMBER 31, 2021

Revenues:	
Investment Income	1,567
Vehicle Rentals	90,875
Sale of Vehicles	34,462
Sale of Equipment	510
Total Revenues	127,414
Expenditures:	
Equipment Replacement	273,197
Vehicle Replacement	625,550
Total Expenditures	898,747
Excess (Deficiency) of Revenues Over Expenditures	(771,332)
Other Financing Sources (Uses):	
Transfers from other funds	800,000
Total Other Financing Sources (Uses)	800,000
Net Change in Fund Balances	28,668
Fund Balances - Beginning	2,650,669
Fund Balances - Ending	2,679,336

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF DECEMBER 31, 2021

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20501-57639	REVALUATION	($24,621.46)	$257,700.00	$0.00	$233,078.54
20501-57788	COMMUNITY CENTER HVAC CONTROL SEPARATION	$0.00	$59,650.00	$0.00	$59,650.00
20507-57776	FIBER INSTALL MUNICPAL COMPLEX	$14,808.85	$0.00	$0.00	$14,808.85
20507-57790	WIFI TOWN-WIDE WIRING	$0.00	$25,000.00	$0.00	$25,000.00
20510-57830	THAMES RIVER MARINA DOCK SYSTEM	$227.75	$0.00	$0.00	$227.75
20510-57864	CRYSTAL MALL REDEVELOPMENT FEASIBLITY STUDY	$250,000.00	$0.00	$0.00	$250,000.00
20511-57767	NEVINS COTTAGE STRUCTURAL REPAIRS	$20,715.00	$100,000.00	$0.00	$120,715.00
20511-57805	YSB FLOORING	$45,611.44	$0.00	$0.00	$45,611.44
20511-57839	TOWN HALL EMERGENCY EGRESS	$44,000.00	$0.00	$0.00	$44,000.00
20511-57840	PLAN OF CONSERVATION DEVELOPMENT	$100,000.00	$0.00	$0.00	$100,000.00
20511-57856	JORDAN VILLAGE SIDEWALKS	$404,000.00	$0.00	$0.00	$404,000.00
20511-57857	CIVIC TRIANGLE UPGRADES	$17,820.00	$0.00	$0.00	$17,820.00
20511-57866	TOWN HALL FRONT DOOR	$34,430.00	$0.00	$0.00	$34,430.00
20500-48070	DONATION-EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$25,000.00	$25,000.00
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	$0.00	$740,165.00	$0.00	$740,165.00
20523-57733	OSWEGATCHIE FIRE BUILDING IMPROVEMENTS	$500.00	$1,000,000.00	$0.00	$1,000,500.00
20523-57792	OSWEGATCHIE-BUILDING RENOVATIONS	$213,700.00	$1,990,000.00	$0.00	$2,203,700.00
20507-59205	FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE	$0.00	($3,000,000.00)	$0.00	($3,000,000.00)
20523-57751	ELECTRICAL UPGRADE-JORDAN	$40,175.25	$0.00	$0.00	$40,175.25
20523-57791	JORDAN-TRAFFIC LIGHT UPGRADE	$0.00	$25,000.00	$0.00	$25,000.00
20523-57826	FIRE SERVICES HYDRAULIC EQUIPMENT	$17,622.76	$19,000.00	$0.00	$36,622.76
20523-57836	FIRE SERVICES CARPET REPLACEMENT	$0.00	$30,000.00	$0.00	$30,000.00
20523-57838	FIRE SERVICES PRE EMPTION LIGHT REPAIRS	$0.00	$50,000.00	$0.00	$50,000.00
20530-57695	MUNICIPAL COMPLEX RENOVATION	$329,050.82	$6,100,833.00	$0.00	$6,429,883.82
20507-59205	FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	($1,251,500.00)	($6,000,000.00)	$0.00	($7,251,500.00)
20530-57696	MUNICIPAL COMPLEX CLEAN UP	$2,592.07	$0.00	$0.00	$2,592.07
20530-57815	REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD	$83,447.00	$0.00	$0.00	$83,447.00
20530-57832	LED STREETLIGHT CONVERSION	$17,131.80	$0.00	$0.00	$17,131.80
20530-57855	BRAMAN ROAD REDESIGN/RECONSTR	$22,596.67	$0.00	$0.00	$22,596.67
20531-55771	HARVEY AVENUE PUMP STATION REHAB	$19,422.12	$0.00	$0.00	$19,422.12
20531-57685	I/I MITIGATION & CONTROL	$310,985.86	$0.00	$0.00	$310,985.86
20531-57766	WASTEWATER SCADA SYSTEM UPGRADE	$0.04	$0.00	$0.00	$0.04
20531-57802	FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE	$0.00	$43,000.00	$0.00	$43,000.00
20531-57816	OLD NORWICH/EVERGREEN/HARVEY AVE PUMP STATION REHAB	$5,438.00	$544,000.00	$0.00	$549,438.00
20531-57817	WASTEWATER PS FLOOD PROTECTION	$30.10	$85,000.00	$0.00	$85,030.10
20536-57848	LIBRARY HVAC UPGRADE	$0.00	$545,600.00	$0.00	$545,600.00
20537-57735	LEARY PARK ROAD /PARKING LOT	$0.00	$20,000.00	$0.00	$20,000.00
20537-57781	WATERFORD BEACH PAVILION RESTROOM	$1,120.09	$0.00	$0.00	$1,120.09
20537-57795	WBP CAUSEWAY BRIDGE	$0.00	$25,000.00	$0.00	$25,000.00
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	$0.00	$61,700.00	$0.00	$61,700.00
20537-57854	WTFD BEACH PARK IMPROVEMENTS	$0.00	$30,000.00	$0.00	$30,000.00

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF DECEMBER 31, 2021

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20541-57328	ALEWIFE COVE DREDGING	$0.00	$37,500.00	$0.00	**$37,500.00**
20547-57747	UPS SYSTEM FOR COMMUNICATIONS	$0.00	$12,500.00	$0.00	**$12,500.00**
20547-57846	FIBER UPGRADE	$0.00	$28,000.00	$0.00	**$28,000.00**
20547-57847	TOWN-WIDE CAMERA SYSTEM	$0.00	$85,000.00	$0.00	**$85,000.00**
20547-57860	PHONE SYSTEM UPGRADE	$0.00	$16,000.00	$0.00	**$16,000.00**
20547-57861	SWITCHES	$0.00	$22,500.00	$0.00	**$22,500.00**
20500-43600	TURF FIELD RENTAL REVENUES	$0.00	$4,815.00	$0.00	**$4,815.00**
20560-57822	IT LEARNING BOARDS -END OF LIFE	$4,590.29	$291,888.88	$0.00	**$296,479.17**
20560-57823	IT SECURITY DVR CAMERAS	$3.46	$0.00	$0.00	**$3.46**
20560-57828	QH 10-YR RETRO COMMISSIONING	$0.00	$30,000.00	$0.00	**$30,000.00**
20560-57833	TENNIS COURTS	$0.00	$52,300.00	$0.00	**$52,300.00**
20560-57841	BUS LOT OFFICE	$0.00	$150,000.00	$0.00	**$150,000.00**
20560-57842	SCHOOL SECURITY	$32,175.00	$0.00	$0.00	**$32,175.00**
205-31520	UNDESIGNATED FUND BALANCE	$0.00	$0.00	$2,420,201.63	**$2,420,201.63**
	TOTAL	**$756,072.91**	**$3,482,151.88**	**$4,799,167.63**	**$9,037,392.42**

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2021 TO JUNE 30,2022
AS OF DECEMBER 31,2021

			BEGINNING BALANCE		FY22 RTM XFER IN	FISCAL YEAR 2021-2022						AVAILABLE TO DATE		
		APPROPRIATIONS	DESIGNATED	UNDESIGNATED	DESIGNATED	APPROPRIATED	DESIGNATED	UNDESIGNATED	EXPENDED	INTEREST INC	OTHER REVENUES	APPROPRIATED	DESIGNATED	UNDESIGNATED
20501-57639	REVALUATION	$255,989.43	$257,700.00	$0.00					$280,610.89			($24,621.46)	$257,700.00	$0.00
20501-57788	COMMUNITY CENTER HVAC CONTROL SEPARATION	$0.00	$59,650.00	$0.00								$0.00	$59,650.00	$0.00
20507-57776	FIBER INSTALL MUNICPAL COMPLEX	$14,808.85	$0.00	$0.00								$14,808.85	$0.00	$0.00
20507-57790	WIFI TOWN-WIDE WIRING	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20510-57830	THAMES RIVER MARINA DOCK SYSTEM	$227.75	$0.00	$0.00								$227.75	$0.00	$0.00
20502-48720	THAMES RIVER MARINA GRANT	$0.00	$0.00	$0.00							$249,966.00	$0.00	$0.00	$249,966.00
20510-57864	CRYSTAL MALL REDEVELOPMENT FEASIBLITY STUDY	$250,000.00	$0.00	$0.00								$250,000.00	$0.00	$0.00
20511-57767	NEVINS COTTAGE STRUCTURAL REPAIRS	$20,715.00	$0.00	$0.00	$100,000.00							$20,715.00	$100,000.00	$0.00
20511-57805	YSB FLOORING	$45,611.44	$0.00	$0.00								$45,611.44	$0.00	$0.00
20511-57839	TOWN HALL EMERGENCY EGRESS	$0.00	$46,000.00	$0.00		$46,000.00	($46,000.00)		$2,000.00			$44,000.00	$0.00	$0.00
20511-57840	PLAN OF CONSERVATION DEVELOPMENT	$100,000.00	$0.00	$0.00								$100,000.00	$0.00	$0.00
20511-57856	JORDAN VILLAGE SIDEWALKS	$0.00	$100,000.00	$0.00		$404,000.00	($100,000.00)					$404,000.00	$0.00	$0.00
20511-57857	CIVIC TRIANGLE UPGRADES	$50,000.00	$0.00	$0.00					$32,180.00			$17,820.00	$0.00	$0.00
20511-57859	EUGENE O'NEILL ROOF REPLACEMENT	$25,767.64	$0.00	$0.00					$25,767.64			$0.00	$0.00	$0.00
20511-57866	TOWN HALL FRONT DOOR	$0.00	$0.00	$0.00		$35,000.00			$570.00			$34,430.00	$0.00	$0.00
20500-48070	DONATION-EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$25,000.00								$0.00	$0.00	$25,000.00
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	$0.00	$740,165.00	$0.00								$0.00	$740,165.00	$0.00
20522-57865	MED RADIO BASE STATIONS REPLACEMENT	$20,012.19	$0.00	$0.00					$20,012.19			$0.00	$0.00	$0.00
20523-57733	OSWEGATCHIE FIRE BUILDING IMPROVEMENTS	$500.00	$1,000,000.00	$0.00								$500.00	$1,000,000.00	$0.00
20507-59205	FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE	$0.00	($3,000,000.00)	$0.00								$0.00	($3,000,000.00)	$0.00
20523-57751	ELECTRICAL UPGRADE-JORDAN	$40,175.25	$0.00	$0.00								$40,175.25	$0.00	$0.00
20523-57791	JORDAN-TRAFFIC LIGHT UPGRADE	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20523-57792	OSWEGATCHIE-BUILDING RENOVATIONS	$213,700.00	$1,990,000.00	$0.00								$213,700.00	$1,990,000.00	$0.00
20523-57826	FIRE SERVICES HYDRAULIC EQUIPMENT	$0.00	$50,000.00	$0.00		$181,000.00	($31,000.00)		$163,377.24			$17,622.76	$19,000.00	$0.00
20523-57836	FIRE SERVICES CARPET REPLACEMENT	$0.00	$30,000.00	$0.00								$0.00	$30,000.00	$0.00
20523-57837	FIRE SERVICES HYDRAULIC EQUIPMENT UPGRADE	$0.00	$150,000.00	$0.00			($150,000.00)					$0.00	$0.00	$0.00
20523-57838	FIRE SERVICES PRE EMPTION LIGHT REPAIRS	$0.00	$50,000.00	$0.00								$0.00	$50,000.00	$0.00
20530-55850	CROSS ROAD DESIGN WORK	$5,481.49	$0.00	$0.00					$5,481.49			$0.00	$0.00	$0.00
20530-57695	MUNICIPAL COMPLEX RENOVATION	$780,386.59	$6,100,833.00	$0.00					$451,335.77			$329,050.82	$6,100,833.00	$0.00
20507-59205	FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	($1,251,500.00)	($6,000,000.00)	$0.00								($1,251,500.00)	($6,000,000.00)	$0.00
20530-57696	MUNICIPAL COMPLEX CLEAN UP	$5,957.31	$0.00	$0.00					$3,365.24			$2,592.07	$0.00	$0.00
20530-57815	REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD	$101,955.48	$0.00	$0.00					$18,508.48			$83,447.00	$0.00	$0.00
20530-57832	LED STREETLIGHT CONVERSION	$33,554.76	$0.00	$0.00					$16,422.96			$17,131.80	$0.00	$0.00
20530-57855	BRAMAN ROAD REDESIGN/RECONSTR	$280,000.00	$0.00	$0.00					$257,403.33			$22,596.67	$0.00	$0.00
20531-55771	HARVEY AVENUE PUMP STATION REHAB	$19,422.12	$0.00	$0.00								$19,422.12	$0.00	$0.00
20531-57685	I/I MITIGATION & CONTROL	$332,286.86	$0.00	$0.00					$21,301.00			$310,985.86	$0.00	$0.00
20531-57766	WASTEWATER SCADA SYSTEM UPGRADE	$0.04	$0.00	$0.00								$0.04	$0.00	$0.00
20531-57802	FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE	$0.00	$43,000.00	$0.00								$0.00	$43,000.00	$0.00
20531-57816	OLD NORWICH/EVERGREEN/HARVEY AVE PUMP STATION REHAB	$506,000.00	$544,000.00	$0.00					$500,562.00			$5,438.00	$544,000.00	$0.00
20531-57817	WASTEWATER PS FLOOD PROTECTION	$30.10	$85,000.00	$0.00								$30.10	$85,000.00	$0.00
20536-57848	LIBRARY HVAC UPGRADE	$0.00	$200,000.00	$0.00	$345,600.00							$0.00	$545,600.00	$0.00
20537-57735	LEARY PARK ROAD /PARKING LOT	$0.00	$20,000.00	$0.00								$0.00	$20,000.00	$0.00
20537-57781	WATERFORD BEACH PAVILION RESTROOM	$160,758.70	$0.00	$0.00					$159,638.61			$1,120.09	$0.00	$0.00

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2021 TO JUNE 30,2022
AS OF DECEMBER 31,2021

		BEGINNING BALANCE			FY22 RTM	FISCAL YEAR 2021-2022						AVAILABLE TO DATE		
		APPROPRIATIONS	DESIGNATED	UNDESIGNATED	XFER IN DESIGNATED	APPROPRIATED	DESIGNATED	UNDESIGNATED	EXPENDED	INTEREST INC	OTHER REVENUES	APPROPRIATED	DESIGNATED	UNDESIGNATED
20537-57795	WBP CAUSEWAY BRIDGE	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	$0.00	$61,700.00	$0.00								$0.00	$61,700.00	$0.00
20537-57854	WTFD BEACH PARK IMPROVEMENTS	$0.00	$0.00	$0.00	$30,000.00							$0.00	$30,000.00	$0.00
20541-57328	ALEWIFE COVE DREDGING	$0.00	$37,500.00	$0.00								$0.00	$37,500.00	$0.00
20547-57747	UPS SYSTEM FOR COMMUNICATIONS	$0.00	$0.00	$0.00	$12,500.00							$0.00	$12,500.00	$0.00
20547-57846	FIBER UPGRADE	$0.00	$14,000.00	$0.00	$14,000.00							$0.00	$28,000.00	$0.00
20547-57847	TOWN-WIDE CAMERA SYSTEM	$0.00	$0.00	$0.00	$85,000.00							$0.00	$85,000.00	$0.00
20547-57860	PHONE SYSTEM UPGRADE	$0.00	$0.00	$0.00	$16,000.00							$0.00	$16,000.00	$0.00
20547-57861	SWITCHES	$0.00	$0.00	$0.00	$22,500.00							$0.00	$22,500.00	$0.00
20560-57808	REPLACE DVR SECURITY CAMERA	$30,000.00	$0.00	$0.00					$30,000.00			$0.00	$0.00	$0.00
20500-43600	TURF FIELD RENTAL REVENUES	$0.00	$4,815.00	$0.00								$0.00	$4,815.00	$0.00
20560-57822	IT LEARNING BOARDS -END OF LIFE	$4,590.29	$91,888.88	$0.00	$200,000.00							$4,590.29	$291,888.88	$0.00
20560-57823	IT SECURITY DVR CAMERAS	$29,998.71	$0.00	$0.00					$29,995.25			$3.46	$0.00	$0.00
20560-57828	QH 10-YR RETRO COMMISSIONING	$0.00	$30,000.00	$0.00								$0.00	$30,000.00	$0.00
20560-57833	TENNIS COURTS	$0.00	$52,300.00	$0.00								$0.00	$52,300.00	$0.00
20560-57841	BUS LOT OFFICE	$0.00	$75,000.00	$0.00	$75,000.00							$0.00	$150,000.00	$0.00
20560-57842	SCHOOL SECURITY	$32,175.00	$0.00	$0.00								$32,175.00	$0.00	$0.00
20500-49000	TRANSFERS IN	$0.00	$0.00	$0.00				$1,800,000.00			$304,000.00	$0.00	$0.00	$2,104,000.00
205-31520	UNDESIGNATED FUND BALANCE	$0.00	$0.00	$2,755,170.41				($339,000.00)		$4,031.22		$0.00	$0.00	$2,420,201.63
		$2,108,605.00	$2,908,551.88	$2,780,170.41	$900,600.00	$666,000.00	($327,000.00)	$1,461,000.00	$2,018,532.09	$4,031.22	$553,966.00	$756,072.91	$3,482,151.88	$4,799,167.63

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
DECEMBER 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	0.00	20,000.00
30122-55738	SELECTMEN FY22	FLEET MANAGEMENT PLAN	800,000.00	800,000.00	0.00
30716-55793	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47
31117-55803	BLDG MAINT FY17	PARKING LOT -YOUTH SERVICES	300,000.00	7,200.00	292,800.00
31118-55803	BLDG MAINT FY18	PARKING LOT -YSB/POLICE	195,320.00	57,500.00	137,820.00
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	0.00	87,000.00
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	3,125.00	84,375.00
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	18,500.00	62,200.00
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00
31122-55819	BLDG MAINT FY22	UST REPLACEMENT	250,000.00	0.00	250,000.00
31122-55892	BLDG MAINT FY22	AC UNIT REPLACMENT RADIO SITES	60,500.00	0.00	60,500.00
31122-55893	BLDG MAINT FY22	EUGENE O'NEILL ROOF REPLACE	60,767.64	2,350.00	58,417.64
31122-57857	BLDG MAINT FY22	CIVIC TRIANGLE UPGRADES	150,000.00	0.00	150,000.00
32322-55847	FIRE SERVICES FY22	COHANZIE ROOF REPLACEMENT	105,000.00	83,800.00	21,200.00
32322-55881	FIRE SERVICES FY22	GOSHEN A/C	25,000.00	800.00	24,200.00
32920-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,010.00	(10.00)
32920-55859	POLICE DEPT FY20	POLICE BLGD ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00
32921-55837	POLICE DEPT FY21	POLICE INFRARED CAMERAS IN CARS	14,350.00	14,350.00	0.00
32921-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	110,100.00	0.00
32922-55876	POLICE DEPT FY22	CYBER CRIME TASK FORCE EQUIPME	11,000.00	8,962.56	2,037.44
32922-55877	POLICE DEPT FY22	TRAFFIC MESSAGE BOARDS	28,000.00	0.00	28,000.00
32922-55878	POLICE DEPT FY22	IMPOUND YARD IMPROVEMENTS	28,500.00	0.00	28,500.00
32922-55879	POLICE DEPT FY22	MARINE OUTBOARD MOTORS	38,500.00	52,750.00	(14,250.00)
32922-55880	POLICE DEPT FY22	LICENSE PLATE READERS	27,120.00	27,120.00	0.00
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	2,466,996.00	287,004.00
33020-59300	PUBLIC WORKS FY20	FUNDING OFFSET-CROSS ROAD	(2,754,000.00)	(2,611,641.60)	(142,358.40)
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	152,690.00	117,757.48	34,932.52
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	299,000.00	298,063.20	936.80
33021-55868	PUBLIC WORKS FY21	GALLOWS LANE RECLAIM/PAVE	153,790.00	153,790.00	0.00

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
DECEMBER 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE
33022-55882	PUBLIC WORKS FY22	NORMAN/CONCRETE PANELS	80,100.00	18,097.46	62,002.54
33022-55883	PUBLIC WORKS FY22	WILLIAM ST CONCRETER SIDEWALK	42,300.00	8,240.78	34,059.22
33022-55884	PUBLIC WORKS FY22	SUMMER STREET/CONCRETE SW	33,420.00	6,220.98	27,199.02
33022-55885	PUBLIC WORKS FY22	DAVID STREET/CONCRETE SW	43,680.00	8,240.78	35,439.22
33022-55886	PUBLIC WORKS FY22	CROSS ROAD/ASPHALT	69,800.00	0.00	69,800.00
33022-55887	PUBLIC WORKS FY22	ROPE FERRY ROAD	304,000.00	304,000.00	0.00
33022-55889	PUBLIC WORKS FY22	RD RESURFACING SEC A	334,473.00	35,800.00	298,673.00
33022-55890	PUBLIC WORKS FY22	ROAD RESURFACING EVERSOURCE AF	215,813.00	194,177.83	21,635.17
33022-55891	PUBLIC WORKS FY22	T. STATION SCALE & SCALE HOUSE	106,548.00	30,000.00	76,548.00
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	3,077.24	44,922.76
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOI	37,000.00	37,000.00	0.00
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	0.00	85,000.00
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	370,300.00	4,700.00
33122-55870	UTILITY COMM FY22	CCTV CAMERA & LATERAL LAUNCHIN	120,000.00	0.00	120,000.00
33122-55894	UTILITY COMM FY22	CONTROL PANEL RETRO-FIT (GORMA	30,000.00	0.00	30,000.00
33122-55895	UTILITY COMM FY22	ROOF & SIDING REPLACEMENT	50,000.00	33,160.00	16,840.00
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00
33722-55896	REC & PARKS FY22	EQUIPMENT STORAGE PLAN	21,000.00	0.00	21,000.00
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	127,049.25	(7,049.25)
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	73,940.00	60.00
		TOTALS	5,670,158.64	3,034,865.49	2,635,293.15
		PRIOR YEAR EXPENDITURES		820,383.60	
		CURRENT YEAR EXPENDITURES		2,214,481.89	

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
DECEMBER 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	EXPENDED	TRANSFERS OUT	
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	0.00	20,000.00	0.0%		
30122-55738	SELECTMEN FY22	FLEET MANAGEMENT PLAN	800,000.00	800,000.00	0.00	100.0%	800,000.00	TO FLT MGMT
30716-55793	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47	84.7%		
31117-55803	BLDG MAINT FY17	PARKING LOT -YOUTH SERVICES	300,000.00	7,200.00	292,800.00	2.4%		
31118-55803	BLDG MAINT FY18	PARKING LOT -YSB/POLICE	195,320.00	57,500.00	137,820.00	29.4%		
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	0.00	87,000.00	0.0%		
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	3,125.00	84,375.00	3.6%		
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00	0.0%		
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	18,500.00	62,200.00	22.9%		
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00	0.0%		
31122-55819	BLDG MAINT FY22	UST REPLACEMENT	250,000.00	0.00	250,000.00	0.0%		
31122-55892	BLDG MAINT FY22	AC UNIT REPLACMENT RADIO SITES	60,500.00	0.00	60,500.00	0.0%		
31122-55893	BLDG MAINT FY22	EUGENE O'NEILL ROOF REPLACE	60,767.64	2,350.00	58,417.64	3.9%		
31122-57857	BLDG MAINT FY22	CIVIC TRIANGLE UPGRADES	150,000.00	0.00	150,000.00	0.0%		
32322-55847	FIRE SERVICES FY22	COHANZIE ROOF REPLACEMENT	105,000.00	83,800.00	21,200.00	79.8%		
32322-55881	FIRE SERVICES FY22	GOSHEN A/C	25,000.00	800.00	24,200.00	3.2%		
32920-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,010.00	(10.00)	100.0%		
32920-55859	POLICE DEPT FY20	POLICE BLGD ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00	0.0%		
32921-55837	POLICE DEPT FY21	POLICE INFRARED CAMERAS IN CARS	14,350.00	14,350.00	0.00	100.0%	274.00	
32921-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	110,100.00	0.00	100.0%	216.93	
32922-55876	POLICE DEPT FY22	CYBER CRIME TASK FORCE EQUIPME	11,000.00	8,962.56	2,037.44	81.5%		
32922-55877	POLICE DEPT FY22	TRAFFIC MESSAGE BOARDS	28,000.00	0.00	28,000.00	0.0%		
32922-55878	POLICE DEPT FY22	IMPOUND YARD IMPROVEMENTS	28,500.00	0.00	28,500.00	0.0%		
32922-55879	POLICE DEPT FY22	MARINE OUTBOARD MOTORS	38,500.00	52,750.00	(14,250.00)	137.0%		
32922-55880	POLICE DEPT FY22	LICENSE PLATE READERS	27,120.00	27,120.00	0.00	100.0%		
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	2,466,996.00	287,004.00	89.6%		
33020-59300	PUBLIC WORKS FY20	FUNDING OFFSET-CROSS ROAD	(2,754,000.00)	(2,611,641.60)	(142,358.40)	94.8%		
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	152,690.00	117,757.48	34,932.52	77.1%		
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	299,000.00	298,063.20	936.80	99.7%		
33021-55868	PUBLIC WORKS FY21	GALLOWS LANE RECLAIM/PAVE	153,790.00	153,790.00	0.00	100.0%		

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
DECEMBER 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	EXPENDED	TRANSFERS OUT	
33022-55882	PUBLIC WORKS FY22	NORMAN/CONCRETE PANELS	80,100.00	18,097.46	62,002.54	22.6%		
33022-55883	PUBLIC WORKS FY22	WILLIAM ST CONCRETER SIDEWALK	42,300.00	8,240.78	34,059.22	19.5%		
33022-55884	PUBLIC WORKS FY22	SUMMER STREET/CONCRETE SW	33,420.00	6,220.98	27,199.02	18.6%		
33022-55885	PUBLIC WORKS FY22	DAVID STREET/CONCRETE SW	43,680.00	8,240.78	35,439.22	18.9%		
33022-55886	PUBLIC WORKS FY22	CROSS ROAD/ASPHALT	69,800.00	0.00	69,800.00	0.0%		
33022-55887	PUBLIC WORKS FY22	ROPE FERRY ROAD	304,000.00	304,000.00	0.00	100.0%	304,000.00	TO CNR 20511-57856
33022-55889	PUBLIC WORKS FY22	RD RESURFACING SEC A	334,473.00	35,800.00	298,673.00	10.7%		
33022-55890	PUBLIC WORKS FY22	ROAD RESURFACING EVERSOURCE AF	215,813.00	194,177.83	21,635.17	90.0%		
33022-55891	PUBLIC WORKS FY22	T. STATION SCALE & SCALE HOUSE	106,548.00	30,000.00	76,548.00	28.2%		
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	3,077.24	44,922.76	6.4%		
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOI	37,000.00	37,000.00	0.00	100.0%	5,323.46	
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	0.00	85,000.00	0.0%		
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	370,300.00	4,700.00	98.7%		
33122-55870	UTILITY COMM FY22	CCTV CAMERA & LATERAL LAUNCHIN	120,000.00	0.00	120,000.00	0.0%		
33122-55894	UTILITY COMM FY22	CONTROL PANEL RETRO-FIT (GORMA	30,000.00	0.00	30,000.00	0.0%		
33122-55895	UTILITY COMM FY22	ROOF & SIDING REPLACEMENT	50,000.00	33,160.00	16,840.00	66.3%		
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00	0.0%		
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00	0.0%		
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00	0.0%		
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00	0.0%		
33722-55896	REC & PARKS FY22	EQUIPMENT STORAGE PLAN	21,000.00	0.00	21,000.00	0.0%		
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00	0.0%		
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	127,049.25	(7,049.25)	105.9%		
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	73,940.00	60.00	99.9%		
		TOTALS	5,670,158.64	3,034,865.49	2,635,293.15	53.5%	1,109,814.39	
		PRIOR YEAR EXPENDITURES		820,383.60				
		CURRENT YEAR EXPENDITURES		2,214,481.89				

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
DECEMBER 31, 2021

FUND I	DESCRIPTION	APPROPRIATION	EXPENDED	REMAINING BALANCE
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34
	TOTALS	**89,611,679.00**	**89,035,223.85**	**576,455.15**
	PRIOR YEAR EXPENDITURES		**89,035,223.85**	
	CURRENT YEAR EXPENDITURES		**0.00**	

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
DECEMBER 31, 2021

FUND I	DESCRIPTION	APPROPRIATION	EXPENDED	REMAINING BALANCE	PCT EXP	BALANCE RETURNED
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81	100.00%	
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34	99.16%	
	TOTALS	**89,611,679.00**	**89,035,223.85**	**576,455.15**	**99.36%**	**0.00**
	PRIOR YEAR EXPENDITURES		**89,035,223.85**			
	CURRENT YEAR EXPENDITURES		**0.00**			

Contributed Gifts Fund
Fund # 212
DECEMBER 31, 2021

FISCAL YEAR 2022	R&P HELMET RODEO DONATIONS	R&P GENERAL DONATIONS	R&P MEMORIAL TREES & BENCHES DONATIONS	R&P FRANCES X. SWEENEY MEMORIAL DONATIONS	R&P DOG PARK DONATIONS	R&P PLAYGROUND DONATIONS	R&P CIVIC TRIANGLE MEMORIAL DONATIONS	R&P LEIDRICK FIELD PRESS BOX DONATIONS	FINANCE DEPT. AUDITORIUM A/V UPGRADE
REVENUES									
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS			$2,840.00						
K9 DONATIONS									
POLICE DEPT. GENERAL DONATIONS									
POLICE DEPT. PINK PATCHES									
TOTAL REVENUES	$0.00	$0.00	$2,840.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
EXPENDITURES									
09/29/21 J.P. MORGAN CHASE	$2,167.10								
10/1/2021 WHALING CITY GRAPHIC									
10/1/2021 THE EMBLEM AUTHORITY									
10/15/2021 MYSTIC SCALLYWAGS									
10/29/2021 MYSTIC SCALLYWAGS									
11/04/21 JP MORGAN CHASE									
11/24/21 TERRI BROUDEUR BREAST CANCER FOUNDATION									
12/04/21 JP MORGAN CHASE									
TOTAL EXPENDITURES	$2,167.10	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
NET CURRENT YEAR ACTIVITY	($2,167.10)	$0.00	$2,840.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
PRIOR YEAR BALANCE	$6,425.57	$29.60	($1,588.61)	$65.00	$725.97	$36,175.81	$1,140.00	$12,600.00	$151.00
CURRENT YEAR BALANCE	$4,258.47	$29.60	$1,251.39	$65.00	$725.97	$36,175.81	$1,140.00	$12,600.00	$151.00

Contributed Gifts Fund
Fund # 212
DECEMBER 31, 2021

FISCAL YEAR 2022	POLICE AUSTISM TRAINING	POLICE DEPT. VEHICLE CHALLENGE	POLICE DEPT. K-9 PROGRAM	POLICE DEPT. GENERAL DONATIONS	POLICE DEPT. PINK PATCHES	POLICE PUBLIC SAFETY DOCK	TOTAL
REVENUES							
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS							
K9 DONATIONS			$5,697.10				
POLICE DEPT. GENERAL DONATIONS				$1,100.00			
POLICE DEPT. PINK PATCHES					$1,510.00		
TOTAL REVENUES	$0.00	$0.00	$5,697.10	$1,100.00	$1,510.00	$0.00	$11,147.10
EXPENDITURES							
09/29/21 J.P. MORGAN CHASE				$170.00			
10/1/2021 WHALING CITY GRAPHIC				$518.00			
10/1/2021 THE EMBLEM AUTHORITY				$400.00			
10/15/2021 MYSTIC SCALLYWAGS				$460.00			
10/29/2021 MYSTIC SCALLYWAGS				$193.53			
11/04/21 JP MORGAN CHASE					$1,510.00		
11/24/21 TERRI BROUDEUR BREAST CANCER FOUNDATICN							
12/04/21 JP MORGAN CHASE				$1,177.94			
TOTAL EXPENDITURES	$0.00	$0.00	$0.00	$2,919.47	$1,510.00	$0.00	$6,596.57
NET CURRENT YEAR ACTIVITY	$0.00	$0.00	$5,697.10	($1,819.47)	$0.00	$0.00	$4,550.53
PRIOR YEAR BALANCE	$1,700.00	$780.11	$4,961.89	$7,403.65	$0.00	$7.04	$70,577.03
CURRENT YEAR BALANCE	$1,700.00	$780.11	$10,658.99	$5,584.18	$0.00	$7.04	$75,127.56

Insurance
Administration Fund
Balance Sheet
December 31, 2021

Assets	
Cash and Cash Equivalents	1,777,160
Due From Other Funds	557,647
Total Assets	2,334,807
Liabilities	
Accrued Liabilities (IBNR)	605,346
Advance Payments	22,808
Total Liabilities	628,154
Net Assets	
Unrestricted	$1,706,653
Total Net Assets	$ $1,706,653

Note: Healthcare entry for FY22 is not posted yet

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FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

To: Board of Finance Members

From: Town Accountant

Date: January 12, 2022

Subject: Status of General Fund Unassigned Balance

Unassigned Fund Balance:

Unassigned balance 06/30/21	22,981,081
Applied as additional appropriations through 12/31/21	(1,800,000)
Projected revenues in excess of (less than) budgeted through 12/31/21	861,491
Estimated Ending Unassigned Balance	22,042,572

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FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

Town of Waterford

Date: January 20, 2022

To: Members of the Board of Finance

From: The Town Accountant

Subject: Status of Contingency Fiscal Year 2022

Contingency Fund, Line item 10121-59010:

07/01/21 Appropriation	265,000
Transferred through 01/12/22	(178,687)
Balance	86,313

Virginia Bielucki

FISCAL YEAR 2021-2022
CONTINGENCY TRANSFERS & BALANCE

ORG	OBJECT	DESCRIPTION	BOARD OF FINANCE	RTM	TRANSFER AMOUNT	BALANCE
		BALANCE 07/01/21				$265,000.00
10101	52030	FIRST SELECTMEN PROFESSIONAL FEES	7/20/2021	N/A	$24,000.00	$241,000.00
10112	52201	INSURANCE LAP	8/11/2021	N/A	$77,273.00	$163,727.00
10147	54130	I.T. EQUIPMENT	8/11/2021	N/A	$5,463.00	$158,264.00
10147	52043	I.T. SERVICE CONTRACTS	8/11/2021	N/A	$5,226.00	$153,038.00
10119	51210	YOUTH & FAMILY SERVICES CLERICAL & TECI	11/10/2021	N/A	$48,803.00	$104,235.00
10119	51210	YOUTH & FAMILY SERVICES CLERICAL & TECI	11/10/2021	N/A	$14,189.00	$90,046.00
10119	51920	YOUTH & FAMILY SERVICES FICA	11/10/2021	N/A	$3,733.00	$86,313.00
					($178,687.00)	$86,313.00