

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886



PHONE: 860-442-0553
www.waterfordct.org

**AGENDA
REPRESENTATIVE TOWN MEETING
REGULAR MEETING
Monday, October 5, 2026
7:00pm – Waterford Town Hall**

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2026 SEP 21 PM 3:16
ATTEST: *[Signature]*
TOWN CLERK

- A. Pledge of Allegiance
- B. Roll Call
- C. To consider and act upon the minutes of the August 3, 2026, Regular Meeting and the August 31, 2026, Special Meeting.
- D. Correspondence
- E. Public Comment
- F. Committee reports and referrals
- G. Appointee & Liaison updates
- H. Transaction of Business on the Call:
 - 1. To consider and act upon a recommendation from the Board of Finance to move **\$200,000** from the **Undesignated Fund Balance of the Capital Nonrecurring Expenditure Fund (CNR) Line #205-31520** to a new **Capital Improvement Plan (CIP) project line** (name and # TBD) in order to appropriate the funds to establish a Water Distribution System Emergency Capital Funds Reserve.
 - 2. Sewer Rate Study Presentation (Utility Commission/Raftelis)
 - 3. To consider and act upon a recommendation from the Public Works, Planning and Development Committee to approve the Utility Commission's proposed quarterly sewer usage rate, to be effective January 1, 2027, as follows: Tier I, Facility Service Charge of \$43.20 per quarter per Equivalent Dwelling Unit (EDU), and Tier II, Consumption Charge of \$5.81 per one hundred cubic feet (CF), in order to help the Utility Commission move toward financial self-sufficiency and sustainability for the Enterprise Fund.
 - 4. To consider and act upon a recommendation from the Public Health, Recreation and Environment Committee to approve the Recreation and Parks Commission's proposed 2027 beach fee schedule as presented in order to help cover annual cost increases.

5. To consider and act upon two appointments to the Board of Assessment Appeals, to serve as additional members of the Board for a special one-year term, to assist in the hearing process for the 2026 revaluation.
6. To consider and act upon an appointment to the Oswegatchie Fire Station Building Committee, to serve as an Elector member due to the resignation of Matthew Blankenship.

I. New Business

J. Adjournment

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2026 SEP - 1 P 12:15
ATTEST: David L. Campo
TOWN CLERK

MINUTES
REPRESENTATIVE TOWN MEETING
Special Meeting
August 31, 2026

RTM Moderator Susan Driscoll called the August 31, 2026, Special Meeting of the Representative Town Meeting to order at 7:00 P.M.

PLEDGE OF ALLEGIANCE

ROLL CALL

PRESENT: Kyrrah Augmon-Bossa, Jim Bartelli, JoAnna Bennett, Steve Besade, Guy Calkins, Mary Childs, Timothy Condon, Susan Driscoll, Kathleen Elbaum, Tim Fioravanti, Emmy Franklin, Paul Goldstein, Rich Gonyo, Kristin Gonzalez, Narciss Greene, Brianna Hogarty, Kate MacKenzie (Speaker phone), Ursula Moreshead, Kathy Mullen Kohl, Ted Olynciw, Ocean Pellett, Danielle Steward-Gelinas, Tim Sullivan, Julie Watson Jones

ABSENT: Erica Casper, Lindsay Khan, Kayla Mullen, David Sugrue

EX-OFFICIO MEMBERS PRESENT: First Selectman Robert J Brule; Selectman Richard Muckle

EX-OFFICIO MEMBERS ABSENT: Board of Finance Chair Glenn Patterson; Selectman Greg Attanasio;
Board of Education Chair Deborah Roselli Kelly

ALSO PRESENT: Town Clerk David L. Campo; Town Attorney Nick Kepple; Director of Finance Kim Allen.

CORRESPONDENCE

Included with the RTM agenda were letters from Fire Services Director Chris Haley and Finance Director Kim Allen requesting the special meeting. A letter from RTM member Tim Condon in regard to subcommittees on the Oswegatchie Fire Station Building Committee and the 4th quarter FY26 quarterly report from Town Treasurer Abbas Danesh were distributed to members present. (see attachments)

PUBLIC COMMENT

Helen Kwasniewski, 227 Bloomingdale Rd, QH, expressed concerns regarding Item 1 of the call and other issues. (see attachment)

CALL ITEM 1 – Goshen Roof Replacement

PRESENTATION: Fire Services Director Christopher Haley

Motion by Childs, seconded by Steward-Gelinas, to approve a recommendation from the Board of Finance to move \$178,000 from designated Line #20523-57888 (CNR-Goshen Roof Replacement) to appropriated Line #20523-57888 (CNR-Goshen Roof Replacement) to begin work on capital project approved May 2024.

MOTION PASSED: 23-0-1 (Sullivan abstained)

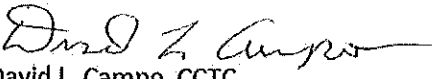
CALL ITEM 2 – Emergency Legislation

Motion by Moreshead, seconded by Steward-Gelinas, to approve the previous motion as emergency legislation, waiving the 15-day waiting period in order to have the project completed before harsh weather conditions delay work until next year.

MOTION PASSED: Unanimous

MOTION by Bennett, seconded by Steward-Gelinas, to adjourn at 7:35 P.M.

Respectfully Submitted,


David L. Campo, CCTC
Waterford Town Clerk

DATE: August 5, 2026

TO: First Selectman Robert Brule, Town of Waterford

Sir,

I am writing to formally express my concerns regarding the Oswegatchie Fire Station Building Committee's July 16, 2026 vote establishing a three-member subcommittee empowered to approve construction change orders up to \$50,000, as reported to the RTM at our meeting August 3rd, 2026.

In speaking directly with members of the Building Committee following that meeting, several expressed that their true intention was simply to find a practical solution for job-site emergencies to prevent costly construction delays. I appreciate their desire to keep the project moving efficiently, and I recognize that the committee was acting in good faith to solve an operational challenge.

However, a critical disconnect exists between that intended purpose, local ordinance, and what was recorded in the official record. Under Chapter 2.88 of the Waterford Code of Ordinances, the Representative Town Meeting (RTM) established this Building Committee as a carefully balanced 9-member body representing the various elected boards and bodies to the fire service both career and volunteer as well as members of the public all of which were to hold full fiduciary and operational oversight over public funds. The RTM entrusted this project to the complete body—not a subset. Delegating \$50,000 in spending authority to a three-person panel conflicts with Chapter 2.88 and the RTM's clear intent, which I believe the committee lacks the statutory authority to redelegate its legislative mandate or alter its voting quorum.

While members may have discussed handling "emergencies," the official meeting minutes contain no requirement restricting this \$50,000 authority to emergency situations, nor is there any definition of what constitutes an emergency. Further what the record does reflect is not an emergency but a desire not to have lengthy meetings as stated on page 3 of the July 16th meeting minutes by Steve Smith ***"when this thing is running we have 20 change orders, we could be here till 2am."*** As written and recorded, the vote grants blanket, discretionary approval power for any change order up to \$50,000. This suggests that the motion as recorded may not fully reflect the committee's nuanced intent, creating a dangerous precedent on paper that far exceeds what members thought they were authorizing.

Moreover on the motion itself, the committee set a \$50,000 threshold per change order, however they set no cumulative ceiling which may result in a few individuals binding the Town to hundreds of thousands of dollars. One can see how this creates immense fiscal risk and possible negative public optics.

As captured appropriately in the meeting minutes subcommittees are distinct public bodies under Connecticut FOIA laws, requiring 24-hour notice, agendas, and formal minutes for every

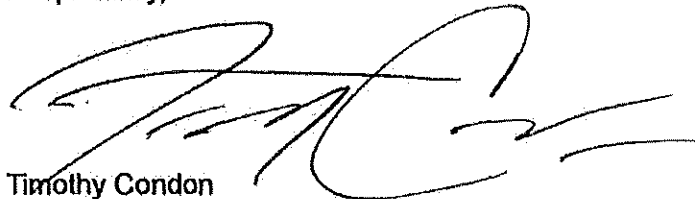
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TOWN CLERK

session. This leads to a few thoughts, firstly if a member of the larger building committee were to attend a sub committee meeting who was not appointed to this subcommittee they would have no right to vote, which again I believe is in direct conflict with the RTMs intent. Second a committee of three means only 2 members are necessary for a quorum completely destroying the crafted balance by the RTM. Finally relying on small subcommittees may lead to informal communications, creating unnecessary legal vulnerabilities for the Town.

It appears the committee's motion was either incomplete, in violation of Ordinance 2.88 or imprecisely recorded relative to its actual intent. I respectfully urge you to work with Town Counsel Kristi Kelly, Finance Director Allen, and the Building Committee Chair Tuneski to review this matter. Rescind this subcommittee and reaffirm that all financial decisions and change orders remain with the full 9-member committee as mandated by Chapter 2.88 which will ensure the project stays on track while fully safeguarding taxpayer funds and respecting the will of the RTM and the public they represent.

Thank you for your leadership and attention to this matter.

Respectfully,

A handwritten signature in black ink, appearing to read 'Timothy Condon', with a large, stylized flourish at the end.

Timothy Condon
Representative Town Meeting
District 1 Representative

CC:

Town Counsel
Director of Finance
Oswegatchie Fire Station Building Committee Chair
RTM Moderator

7-31-2026

To: Robert J. Brule – First Selectman
Kim Allen – Director of Finance
Glenn Patterson & Board of Finance Members
Susan Driscoll & RTM Members
Thomas W. Giard III – Superintendent of Schools
Joseph Mancini – Director of Finance & Operations – BOE
Deb Roselli Kelly & Board of Education Members

From: Abbas Danesh – Treasurer

Subject: Quarterly Treasurer's Report and Related Financials ending 6/30/2026.

The following attachments are included for reference:

Attachment 1 – 6/30/2026 Cash Positions & QTLY Cash Positions – Town of Waterford
Attachment 2 – CDs & Bonds Summary – Town of Waterford
attachment 2 April – June & attachment 2 combined
Attachment 3 – Graph of Total Interest Income vs. Fiscal Years
Attachment 4 – Interest Income by Funds vs. Fiscal Years
Attachment 5 – FY 2027 Estimated General Fund Cash Flow
Attachment 6 – Bond Debt Service
Attachment 7 – Detailed Bond Debt Service FY2027 to FY2032
Attachment 7 combined Bond Debt Service FY2027 to FY2032

Going over our three baskets/institutions:

Averages for STIF interest rates
April 3.72%, May 3.70%, June 3.72%

People's Savings interest is at 2.50%.

Fidelity account activities:

April: One Mil treasury and 41K Bank of America matured. Purchased 700K treasury maturing 10/2026, 5K treasury maturing 4/2033, 100K agency maturing 10/2028, 436K Associated bank CD maturing 1/2027, 93K Mizrahi bank CD maturing 10/2026, 200K Bank of America CD maturing 1/2027, 240K Regions bank CD maturing 4/2027, 140K BMW bank CD maturing 4/2029, 185K Ally bank CD maturing 4/2027, 52K Goldman CD maturing 4/2029.

May: Three Mil treasury, 109K Bank of America CD and 245K Columbia bank CD matured. Purchased one Mil treasury maturing 3/2028, 200K treasury maturing 5/2028, 150K treasury maturing 2/2036, 54K Raymond James CD maturing 6/2031, 100K Flushing bank CD maturing 8/2026, 240K Truist bank CD maturing 5/2027, 200K First Citizens bank CD maturing 5/2027, 240K Western Alliance bank CD maturing 5/2027.

June: One Mil treasury, 100K treasury, 240K Sallie Mae bank CD, 53K Bank of America CD, 240K Safra bank CD matured. Purchased 200K treasury maturing 5/2028, 240K Israel bank CD maturing 6/2027.

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TOWN CLERK

Please see Attachment 2 combined, the monthly running of WAM, WAY, and Annualized ALPHA to get a more accurate picture of our portfolio.

As you observe our ALPHA, which measures performance, I underperformed our benchmark in April, May, and June by (-.13%, -.10% and -.08%, respectively).

Attachments 3 & 4 show our interest income with comparable amounts from previous years. FY 2025 of \$3,704,855 vs FY 2026 of \$2,951,574.

Please see Attachment 5, our estimated General Fund cash flows for FY 2026.

Please see Attachment 6, our updated bond debt service.

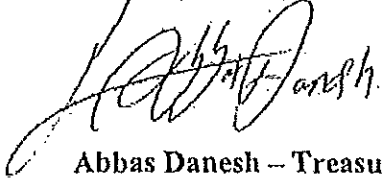
Please see Attachment 7, our detailed bond debt service annually to FY 2032...total principal due...our weighted average interest payments & weighted average maturity in years.

Please see Attachment 7 combined
...as of 7/1/2026...we have \$58,174,997 outstanding Bonds including the Radio System...which we pay 3.29% annual interest...with average maturity of 5.44 years.

...with our current outstanding Bonds, by FY 2032...we will have \$25,467,328 in outstanding Bonds...which we'll pay 3.04% annual interest...with average maturity of 4.66 years.

It is an honor and a pleasure to be in my position as treasurer; I welcome any questions or suggestions.

Sincerely Yours,

A handwritten signature in black ink, appearing to read 'Abbas Danesh', written over a horizontal line.

Abbas Danesh – Treasurer

...my next quarterly report will be in Oct 2026.

6/30/2026 CASH POSITIONS - TOWN OF WATERFORD

Date of Position	General Fund	Capital Non-Recurring	Capital Improvement	High School Plus Bond	WPCA	Fleet Maintg	Server Maint & Dev	Special Assistance	Infrastructure Admin Fund	Hammond Maint	Oswegatchie Fire House	Totals	% Total
6/30/26 Fidelity Brokerage	\$ 20,436,301									\$ 111,236		\$ 111,236	0.15%
6/30/26 Fidelity Brokerage	\$ 1,540,797											\$ 20,436,301	32.76%
6/30/26 M&T Bank	\$ 44				\$ 41,316			\$ 448,445				\$ 2,030,558	3.25%
6/30/26 M&T Bank	\$ 1,088,142	\$ 9,730,328	\$ 3,334,237	\$ 1,415	\$ 3,866,283	\$ 2,863,212	\$ 864,012		\$ 4,162,717	\$ 65	\$ 13,894,822	\$ 39,405,233	63.81%
6/30/26 STIF	\$ 23,065,284	\$ 9,730,328	\$ 3,334,237	\$ 1,415	\$ 3,907,599	\$ 2,863,212	\$ 864,012	\$ 448,445	\$ 4,162,717	\$ 111,301	\$ 13,894,822	\$ 62,383,372	100.00%
Totals:													

The Balances Do not reflect "Due To" for the various accounts

Wells Fargo Balances - Managed by Fiduciary Advisors (Under Control of Finance Director and Commissions)	OP&B Fund	\$ 21,671,724
	Pension Fund	\$ 489,954

Hammond Maint.
Amount of \$15,000 disbursed in Oct per request by Eugene O'Neill Theater Center
Oswegatchie Building Fund
Received \$13,846,779.85 & deposited at STIF on 3/10/2026
Fidelity Brokerage
Used \$200,000 for June expenses

QTY CASH POSITIONS - YEAR OVER YEAR - TOWN OF WATERFORD

6/30/20	\$ 21,350,290	\$ 10,776,354	\$ 2,215,720	\$ 1,179	\$ 4,827,557	\$ 2,382,235	\$ 478,022	\$ 278,631	\$ 6,033,778	\$ 127,134	\$ 13,894,822	\$ 48,470,900
6/30/21	\$ 30,868,489	\$ 8,375,198	\$ 2,280,320	\$ 1,180	\$ 4,819,095	\$ 2,665,733	\$ 540,418	\$ 73,004	\$ 6,945,564	\$ 144,021		\$ 54,913,022
6/30/22	\$ 30,695,949	\$ 8,756,872	\$ 2,249,341	\$ 1,183	\$ 4,683,291	\$ 3,163,256	\$ 562,817	\$ 17,056	\$ 7,060,200	\$ 120,564		\$ 61,131,329
6/30/23	\$ 37,641,129	\$ 10,912,060	\$ 4,430,341	\$ 1,230	\$ 5,163,280	\$ 3,498,272	\$ 777,269	\$ 20,428	\$ 5,866,693	\$ 119,247		\$ 68,029,949
6/30/24	\$ 32,623,955	\$ 11,414,150	\$ 3,338,657	\$ 1,288	\$ 6,483,388	\$ 4,272,224	\$ 776,980	\$ 493,688	\$ 5,589,242	\$ 118,969		\$ 65,130,282
6/30/25	\$ 24,525,005	\$ 11,546,089	\$ 3,070,753	\$ 1,360	\$ 4,899,675	\$ 2,954,259	\$ 1,004,922	\$ 520,960	\$ 4,357,110	\$ 115,725		\$ 52,996,658
6/30/26	\$ 23,065,284	\$ 9,730,328	\$ 3,334,237	\$ 1,415	\$ 3,907,599	\$ 2,863,212	\$ 864,012	\$ 448,445	\$ 4,162,717	\$ 111,301	\$ 13,894,822	\$ 62,383,372

CDs & Bonds Summary - Town of Waterford, April 2026

[illegible]

CDs & Bands Summary - Town of Waterford, May 2026

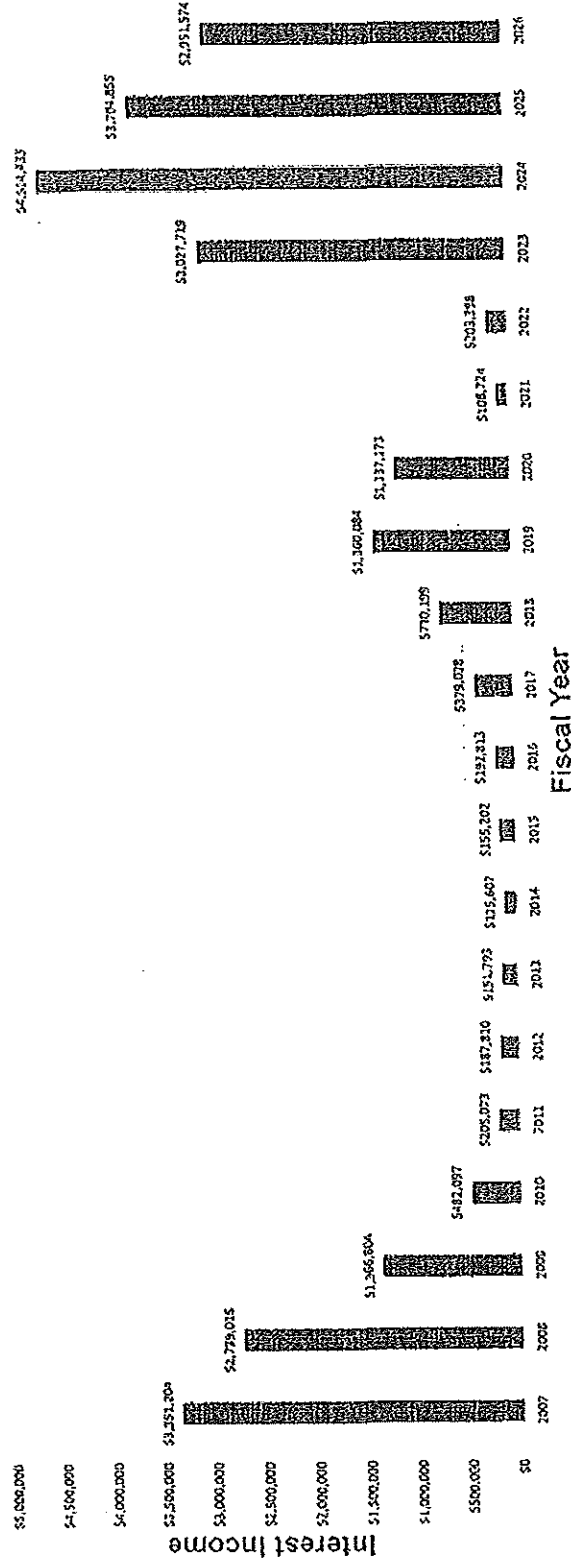
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CDs & Bonds Summary, Town of Waterford, June 2026

[illegible]

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TOWN OF WATERFORD INTEREST EARNINGS - ALL FUNDS - 6/30/2026



Attachment 4

INTEREST INCOME - TOWN OF WATERFORD FUNDS

FOR FY 2026-AS OF June 30, 2026

WORLD'S LARGEST FREE ONLINE MARKETPLACE FOR SELLING AND BUYING USED BOOKS

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		Attachment 5					
July 2026 - June 2027 Estimated General Fund Cash Flow - Town of Waterford							
	General Fund Balance	Monthly expenses	Debt Service	Tax Revenue	Interest Income	Est Bal end of Month	
JULY	\$ 23,065,284	\$ 8,910,000		\$ 66,000,000	\$ 150,000	\$ 80,305,284	
AUG	\$ 80,305,284	\$ 8,910,000	\$ 6,168,312	\$ 12,000,000	\$ 150,000	\$ 77,376,972	
SEP	\$ 77,376,972	\$ 8,910,000	\$ 1,098,436	\$ 250,000	\$ 150,000	\$ 67,768,536	
OCT	\$ 67,768,536	\$ 8,910,000		\$ 250,000	\$ 150,000	\$ 59,258,536	
NOV	\$ 59,258,536	\$ 8,910,000	\$ 444,569	\$ 250,000	\$ 150,000	\$ 50,303,967	
DEC	\$ 50,303,967	\$ 8,910,000		\$ 9,000,000	\$ 150,000	\$ 50,543,967	
JAN	\$ 50,543,967	\$ 8,910,000		\$ 17,000,000	\$ 150,000	\$ 58,783,967	
FEB	\$ 58,783,967	\$ 8,910,000	\$ 338,389	\$ 2,000,000	\$ 150,000	\$ 51,685,578	
MAR	\$ 51,685,578	\$ 8,910,000	\$ 410,075	\$ 250,000	\$ 150,000	\$ 42,765,503	
APRIL	\$ 42,765,503	\$ 8,910,000			\$ 150,000	\$ 34,005,503	
MAY	\$ 34,005,503	\$ 8,910,000			\$ 150,000	\$ 25,245,503	
JUNE	\$ 25,245,503	\$ 8,910,000			\$ 150,000	\$ 16,485,503	
Totals		\$ 106,920,000	\$ 8,459,781	\$ 107,000,000	\$ 1,800,000		

Attachment 6

BOND DEBT SERVICE

**Outstanding Debt Service Post Firehouse bonding
and Radio System**

Town of Waterford, Connecticut

Fiscal Year	Principal	Interest	Debt Service
2027	\$6,694,393	\$1,765,388	\$8,459,781
2028	\$6,521,467	\$1,513,028	\$8,034,495
2029	\$6,759,027	\$1,270,604	\$8,029,631
2030	\$6,377,094	\$1,074,295	\$7,451,389
2031	\$6,355,688	\$888,819	\$7,244,507
2032	\$4,664,830	\$737,089	\$5,401,919
2033	\$4,614,543	\$616,107	\$5,230,650
2034	\$2,644,848	\$514,995	\$3,159,843
2035	\$1,755,771	\$443,398	\$2,199,169
2036	\$1,772,336	\$386,633	\$2,158,969
2037	\$1,345,000	\$329,200	\$1,674,200
2038	\$1,345,000	\$288,575	\$1,633,575
2039	\$1,345,000	\$247,525	\$1,592,525
2040	\$1,340,000	\$206,475	\$1,546,475
2041	\$1,340,000	\$165,645	\$1,505,645
2042	\$660,000	\$132,000	\$792,000
2043	\$660,000	\$105,600	\$765,600
2044	\$660,000	\$79,200	\$739,200
2045	\$660,000	\$52,800	\$712,800
2046	\$660,000	\$13,200	\$673,200
	\$58,174,997	\$10,830,576	\$69,005,573

Detailed Bond Debt Service - Town of Waterford, FY 2027

Pay off Date	Bond Components	Principal	Interest
8/15/2026	\$9,440,000 GO Refunding, Issue of 2014	\$ 846,000	5.00%
11/1/2026	\$3,600,000 Radio System	\$ 299,393	3.96%
11/1/2027	\$3,600,000 Radio System	\$ 311,467	3.96%
11/1/2028	\$3,600,000 Radio System	\$ 324,027	3.96%
11/1/2029	\$3,600,000 Radio System	\$ 337,094	3.96%
11/1/2030	\$3,600,000 Radio System	\$ 350,688	3.96%
11/1/2031	\$3,600,000 Radio System	\$ 364,830	3.96%
11/1/2032	\$3,600,000 Radio System	\$ 379,543	3.96%
11/1/2033	\$3,600,000 Radio System	\$ 394,848	3.96%
11/1/2034	\$3,600,000 Radio System	\$ 410,771	3.96%
11/1/2035	\$3,600,000 Radio System	\$ 427,336	3.96%
8/1/2026	\$14,585,000 GO Refunding, Issue of 2017	\$ 2,830,000	5.00%
8/1/2027	\$14,585,000 GO Refunding, Issue of 2017	\$ 2,820,000	5.00%
8/1/2028	\$14,585,000 GO Refunding, Issue of 2017	\$ 1,070,000	4.00%
8/1/2029	\$14,585,000 GO Refunding, Issue of 2017	\$ 685,000	4.00%
8/1/2030	\$14,585,000 GO Refunding, Issue of 2017	\$ 680,000	4.00%
8/1/2026	\$9,085,000 GO Refunding, Series 2019	\$ 885,000	5.00%
8/1/2027	\$9,085,000 GO Refunding, Series 2019	\$ 905,000	5.00%
8/1/2028	\$9,085,000 GO Refunding, Series 2019	\$ 915,000	4.00%
8/1/2029	\$9,085,000 GO Refunding, Series 2019	\$ 950,000	4.00%
8/1/2030	\$9,085,000 GO Refunding, Series 2019	\$ 860,000	4.00%
9/15/2026	\$13,655,000 GO, Issue of 2020	\$ 685,000	5.00%
9/15/2027	\$13,655,000 GO, Issue of 2020	\$ 685,000	5.00%
9/15/2028	\$13,655,000 GO, Issue of 2020	\$ 685,000	5.00%
9/15/2029	\$13,655,000 GO, Issue of 2020	\$ 685,000	4.00%
9/15/2030	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2031	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2032	\$13,655,000 GO, Issue of 2020	\$ 680,000	3.00%
9/15/2033	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2034	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2035	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2036	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2037	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2038	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2039	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2040	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
8/15/2026	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 1,150,000	1.03%
8/15/2027	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 1,135,000	1.19%
8/15/2028	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,100,000	1.47%
8/15/2029	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,055,000	1.57%
8/15/2030	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,015,000	1.67%
8/15/2031	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,950,000	1.75%
8/15/2032	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,890,000	1.85%
8/15/2033	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 905,000	1.95%
3/1/2028	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2029	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2030	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2031	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2032	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2033	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2034	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2035	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2036	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2037	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2038	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2039	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2040	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2041	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2042	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2043	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2044	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2045	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2046	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
Total Principal Due		\$ 58,174,997	
Our Weighted Average Interest Payment		3.29%	
Weighted Average Maturity In Years		5.44	

Detailed Bond Debt Service - Town of Waterford, FY 2028

Pay off Date	Bond Components	Principal	Interest
11/1/2027	\$3,600,000 Radio System	\$ 311,467	3.96%
11/1/2028	\$3,600,000 Radio System	\$ 324,027	3.98%
11/1/2029	\$3,600,000 Radio System	\$ 337,094	3.96%
11/1/2030	\$3,600,000 Radio System	\$ 350,688	3.96%
11/1/2031	\$3,600,000 Radio System	\$ 364,830	3.96%
11/1/2032	\$3,600,000 Radio System	\$ 379,543	3.98%
11/1/2033	\$3,600,000 Radio System	\$ 394,848	3.96%
11/1/2034	\$3,600,000 Radio System	\$ 410,771	3.96%
11/1/2035	\$3,600,000 Radio System	\$ 427,336	3.96%
8/1/2027	\$14,585,000 GO Refunding, Issue of 2017	\$ 2,820,000	5.00%
8/1/2028	\$14,585,000 GO Refunding, Issue of 2017	\$ 1,070,000	4.00%
8/1/2029	\$14,585,000 GO Refunding, Issue of 2017	\$ 685,000	4.00%
8/1/2030	\$14,585,000 GO Refunding, Issue of 2017	\$ 680,000	4.00%
8/1/2027	\$9,085,000 GO Refunding, Series 2019	\$ 905,000	5.00%
8/1/2028	\$9,085,000 GO Refunding, Series 2019	\$ 915,000	4.00%
8/1/2029	\$9,085,000 GO Refunding, Series 2019	\$ 950,000	4.00%
8/1/2030	\$9,085,000 GO Refunding, Series 2019	\$ 960,000	4.00%
9/15/2027	\$13,655,000 GO, Issue of 2020	\$ 685,000	5.00%
9/15/2028	\$13,655,000 GO, Issue of 2020	\$ 685,000	5.00%
9/15/2029	\$13,655,000 GO, Issue of 2020	\$ 685,000	4.00%
9/15/2030	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2031	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2032	\$13,655,000 GO, Issue of 2020	\$ 680,000	3.00%
9/15/2033	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2034	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2035	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2036	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2037	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2038	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2039	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2040	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
8/15/2027	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 1,135,000	1.19%
8/15/2028	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,100,000	1.47%
8/15/2029	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,055,000	1.57%
8/15/2030	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,015,000	1.67%
8/15/2031	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,950,000	1.75%
8/15/2032	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,890,000	1.85%
8/15/2033	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 905,000	1.95%
3/1/2028	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2029	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2030	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2031	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2032	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2033	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2034	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2035	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2036	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2037	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2038	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2039	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2040	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2041	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2042	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2043	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2044	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2045	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2046	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
Total Principal Due		\$ 51,480,604	
Our Weighted Average Interest Payment		3.17%	
Weighted Average Maturity In Years		5.13	

Detailed Bond Debt Service - Town of Waterford, FY 2029

Pay off Date	Bond Components	Principal	Interest
11/1/2028	\$3,600,000 Radio System	\$ 324,027	3.96%
11/1/2029	\$3,600,000 Radio System	\$ 337,094	3.96%
11/1/2030	\$3,600,000 Radio System	\$ 350,688	3.96%
11/1/2031	\$3,600,000 Radio System	\$ 364,830	3.96%
11/1/2032	\$3,600,000 Radio System	\$ 379,543	3.96%
11/1/2033	\$3,600,000 Radio System	\$ 394,848	3.96%
11/1/2034	\$3,600,000 Radio System	\$ 410,771	3.96%
11/1/2035	\$3,600,000 Radio System	\$ 427,336	3.96%
8/1/2028	\$14,585,000 GO Refunding, Issue of 2017	\$ 1,070,000	4.00%
8/1/2029	\$14,585,000 GO Refunding, Issue of 2017	\$ 685,000	4.00%
8/1/2030	\$14,585,000 GO Refunding, Issue of 2017	\$ 680,000	4.00%
8/1/2028	\$9,085,000 GO Refunding, Series 2019	\$ 915,000	4.00%
8/1/2029	\$9,085,000 GO Refunding, Series 2019	\$ 950,000	4.00%
8/1/2030	\$9,085,000 GO Refunding, Series 2019	\$ 960,000	4.00%
9/15/2028	\$13,655,000 GO, Issue of 2020	\$ 685,000	5.00%
9/15/2029	\$13,655,000 GO, Issue of 2020	\$ 685,000	4.00%
9/15/2030	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2031	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2032	\$13,655,000 GO, Issue of 2020	\$ 680,000	3.00%
9/15/2033	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2034	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2035	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2036	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2037	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2038	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2039	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2040	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
8/15/2028	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,100,000	1.47%
8/15/2029	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,055,000	1.57%
8/15/2030	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,015,000	1.67%
8/15/2031	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,950,000	1.75%
8/15/2032	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,890,000	1.85%
8/15/2033	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 905,000	1.95%
3/1/2029	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2030	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2031	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2032	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2033	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2034	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2035	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2036	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2037	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2038	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2039	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2040	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2041	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2042	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2043	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2044	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2045	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2046	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
Total Principal Due		\$ 44,959,137	
Our Weighted Average Interest Payment		3.00%	
Weighted Average Maturity in Years		4.84	

Detailed Bond Debt Service - Town of Waterford, FY 2030

Pay off Date	Bond Components	Principal	Interest
11/1/2029	\$3,600,000 Radio System	\$ 337,094	3.96%
11/1/2030	\$3,600,000 Radio System	\$ 350,688	3.96%
11/1/2031	\$3,600,000 Radio System	\$ 364,830	3.96%
11/1/2032	\$3,600,000 Radio System	\$ 379,543	3.96%
11/1/2033	\$3,600,000 Radio System	\$ 394,848	3.96%
11/1/2034	\$3,600,000 Radio System	\$ 410,771	3.96%
11/1/2035	\$3,600,000 Radio System	\$ 427,336	3.96%
8/1/2029	\$14,585,000 GO Refunding, Issue of 2017	\$ 685,000	4.00%
8/1/2030	\$14,585,000 GO Refunding, Issue of 2017	\$ 680,000	4.00%
8/1/2029	\$9,085,000 GO Refunding, Series 2019	\$ 950,000	4.00%
8/1/2030	\$9,085,000 GO Refunding, Series 2019	\$ 950,000	4.00%
9/15/2029	\$13,655,000 GO, Issue of 2020	\$ 685,000	4.00%
9/15/2030	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2031	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2032	\$13,655,000 GO, Issue of 2020	\$ 680,000	3.00%
9/15/2033	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2034	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2035	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2036	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2037	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2038	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2039	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2040	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
8/15/2029	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,055,000	1.57%
8/15/2030	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,015,000	1.67%
8/15/2031	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,950,000	1.75%
8/15/2032	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,890,000	1.85%
8/15/2033	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 905,000	1.95%
3/1/2030	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2031	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2032	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2033	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2034	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2035	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2036	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2037	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2038	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2039	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2040	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2041	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2042	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2043	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2044	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2045	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2046	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
Total Principal Due		\$ 38,200,110	
Our Weighted Average Interest Payment		3.00%	
Weighted Average Maturity in Years		4.67	

Detailed Bond Debt Service - Town of Waterford, FY 2031

Pay off			
Date	Bond Components	Principal	Interest
11/1/2030	\$3,600,000 Radio System	\$ 350,688	3.96%
11/1/2031	\$3,600,000 Radio System	\$ 364,830	3.96%
11/1/2032	\$3,600,000 Radio System	\$ 379,543	3.96%
11/1/2033	\$3,600,000 Radio System	\$ 394,848	3.96%
11/1/2034	\$3,600,000 Radio System	\$ 410,771	3.96%
11/1/2035	\$3,600,000 Radio System	\$ 427,336	3.96%
8/1/2030	\$14,585,000 GO Refunding, Issue of 2017	\$ 680,000	4.00%
8/1/2030	\$9,085,000 GO Refunding, Series 2019	\$ 960,000	4.00%
9/15/2030	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2031	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2032	\$13,655,000 GO, Issue of 2020	\$ 680,000	3.00%
9/15/2033	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2034	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2035	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2036	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2037	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2038	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2039	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2040	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
8/15/2030	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 3,015,000	1.67%
8/15/2031	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,950,000	1.75%
8/15/2032	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,890,000	1.85%
8/15/2033	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 905,000	1.95%
3/1/2031	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2032	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2033	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2034	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2035	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2036	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2037	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2038	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2039	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2040	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2041	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2042	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2043	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2044	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2045	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2046	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
Total Principal Due		\$ 31,823,016	
Our Weighted Average Interest Payment		3.01%	
Weighted Average Maturity in Years		4.56	

Detailed Bond Debt Service - Town of Waterford, FY 2032

Pay off Date	Bond Components	Principal	Interest
11/1/2031	\$3,600,000 Radio System	\$ 364,830	3.96%
11/1/2032	\$3,600,000 Radio System	\$ 379,543	3.96%
11/1/2033	\$3,600,000 Radio System	\$ 394,848	3.96%
11/1/2034	\$3,600,000 Radio System	\$ 410,771	3.96%
11/1/2035	\$3,600,000 Radio System	\$ 427,336	3.96%
9/15/2031	\$13,655,000 GO, Issue of 2020	\$ 685,000	3.00%
9/15/2032	\$13,655,000 GO, Issue of 2020	\$ 680,000	3.00%
9/15/2033	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2034	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2035	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2036	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.00%
9/15/2037	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2038	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2039	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
9/15/2040	\$13,655,000 GO, Issue of 2020	\$ 680,000	2.13%
8/15/2031	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,950,000	1.75%
8/15/2032	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 2,890,000	1.85%
8/15/2033	\$28,890,000 GO Refunding Bonds, Series 2020B	\$ 905,000	1.95%
3/1/2032	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2033	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2034	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	5.00%
3/1/2035	\$12,600,000 GO BOND FIREHOUSE	\$ 685,000	4.00%
3/1/2036	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2037	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2038	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2039	\$12,600,000 GO BOND FIREHOUSE	\$ 665,000	4.00%
3/1/2040	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2041	\$12,600,000 GO BOND FIREHOUSE	\$ 680,000	4.00%
3/1/2042	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2043	\$12,600,000 GO BOND FIREHOUSE	\$ 680,000	4.00%
3/1/2044	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
3/1/2045	\$12,600,000 GO BOND FIREHOUSE	\$ 680,000	4.00%
3/1/2046	\$12,600,000 GO BOND FIREHOUSE	\$ 660,000	4.00%
Total Principal Due		\$ 25,467,328	
Our Weighted Average Interest Payment		3.04%	
Weighted Average Maturity In Years		4.66	

Attachment 7 combined

Bonds Principal due, Our Weighted Avg Int payments, Weighted Avg Maturity in years

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Bonds Principal due	\$58,174,997	\$51,480,604	\$44,959,137	\$38,200,110	\$31,823,016	\$25,467,328
WAY	3.29%	3.17%	3.00%	3.00%	3.01%	3.04%
WAM	5.44	5.13	4.84	4.67	4.56	4.66

August 31, 2026

RTM Special Meeting

Helen Kwasniewski

RECEIVED FOR RECORD
WATERFORD, CT
2026 SEP - 1 P 1:40
ATTEST: *David M. Langone*
TOWN CLERK

Here is about another town building roof replacement again!

My questions as well should also be yours:

1. We also need to replace the town library roof that was leaking since December of 2025, which went through 2 major snowstorms that dump about 24 inches of snow as well as numerous rainstorm some of them were heavy and tomorrow going to be another heavy rain. This roof is scheduled/projected to be done in 2030 four years from now.
2. The town expects the library to coffer up some money; how much is the Goshen Fire House putting in. Remember they just had a "Fire Mens Day" which made money.
3. We have public works that is supposed to be checking town buildings so that we can nip these issues in the bud. Sounds like it to me that his/her/they did not take their job seriously. Maybe it is time to start looking into this department. People should start being responsibility.
4. Once again, the taxpayers are getting the shaft.
5. It's about time to get away from "flat roofs".
6. Hope you all look into this request before you all say "YES"!

Thank you!

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886



PHONE: 860-442-0553
www.waterfordct.org

MINUTES
REPRESENTATIVE TOWN MEETING
Regular Meeting
August 3, 2026

RECEIVED FOR RECORD
WATERFORD, CT
2026 AUG -4 P 3:25
ATTEST: *David L. Campo*
TOWN CLERK

RTM Moderator Susan Driscoll called the August 3, 2026, Regular Meeting of the Representative Town Meeting to order at 7:01 P.M.

PLEDGE OF ALLEGIANCE

ROLL CALL

PRESENT: Kyras Augmon-Bossa, Jim Bartelli (Speaker phone), JoAnna Bennett, Steve Besade, Guy Calkins, Mary Childs, Timothy Condon, Susan Driscoll, Kathleen Elbaum, Emmy Franklin, Paul Goldstein, Rich Gonyo, Kristin Gonzalez, Narciss Greene, Brianna Hogarty, Lindsay Khan, Kate MacKenzie (Speaker phone), Ursula Moreshead, Kayla Mullen, Kathy Mullen Kohl, Ocean Pellett, Danielle Steward-Gelinas, Tim Sullivan, Julie Watson Jones

ABSENT: Erica Casper, Tim Floravanti, Ted Olynciw, David Sugrue

EX-OFFICIO MEMBERS PRESENT: First Selectman Robert J Brule; Selectman Richard Muckle

EX-OFFICIO MEMBERS ABSENT: Board of Finance Chair Glenn Patterson; Selectman Greg Attanasio;
Board of Education Chair Deborah Roselli Kelly

ALSO PRESENT: Town Clerk David L. Campo; Town Attorney Kristi Kelly; Director of Finance Kim Allen.

AGENDA ITEM C— June 1, 2026, Minutes

MOTION by Bennett, seconded by Steward-Gelinas, to approve the minutes of the June 1, 2026 meeting as presented

MOTION PASSED: Unanimous

CORRESPONDENCE

Included with the RTM agenda were letters from Assistant Assessor Nicole Serra and Board of Assessment Appeals Chair Marilyn Lusher regarding the need to appoint additional members to the Board of Assessment Appeals; a letter from Board of Police Commissioners Chairman Thomas Sheridan reporting zero ICE interactions; and several new financial report in regard to FY 2026.

PUBLIC COMMENT

None

AGENDA ITEM F

Moderator Driscoll noted that a committee report from Legislation and Administration had been received and would be addressed under Item 4. She also stated that, under Public Protection and Safety, the topics of Street Takeovers and Enforcement Cameras would be treated as two separate subjects going forward.

AGENDA ITEM G

Oswegatchie Fire Station Building Committee member Ursula Moreshead reported that the committee had voted to establish a subcommittee to address any change orders of less than \$50,000.

CALL ITEM 1 – Donation from Gardiner Family Foundation

Motion by Bennett, seconded by Steward-Gelinas, to approve a request from Finance Director Kim Allen to deposit a \$15,000 check from the Gardiner Family Foundation into the Contributed Gifts Fund to be utilized by the Youth & Family Services Bureau for various departmental needs.

MOTION PASSED: Unanimous

CALL ITEM 2 – Cross Country Sewer Main Access

PRESENTATION: Utility Commission Director Jill Stevens

Motion by Childs, seconded by Steward-Gelinas, to approve a recommendation from the Board of Finance to move \$100,000 from designated Line #20531-57894 (Cross Country Sewer Main Access) to the appropriated Line #20531-57894 (Cross Country Sewer Main Access) to enable the Utility Commission to begin Phase Two of restoring and/or creating alternative access to the towns' Cross Country sewer mains.

MOTION PASSED: Unanimous

CALL ITEM 3 – Water Tank Management

PRESENTATION: Utility Commission Director Jill Stevens

Motion by Childs, seconded by Steward-Gelinas, to approve a recommendation from the Board of Finance to move \$45,671 from designated Line #20531-57026 (Water Tank Management) to the appropriated Line #20531-57026 (Water Tank Management) to enable the Utility Commission to perform scheduled annual maintenance to the Fargo Rd water tank.

MOTION PASSED: Unanimous

CALL ITEM 4: Public Comment Guidelines

Motion by Childs, seconded by Steward-Gelinas, to approve a recommendation from the Legislation & Administration Committee for the RTM to take no action on the "Public Comment Ordinance" and to charge the Education Committee with developing public comment guidelines and a process to inform all Town elected and appointed Chairs and the public of those guidelines.

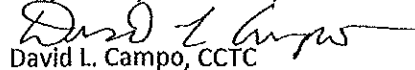
VOTING IN FAVOR: 23-0-1 (Watson Jones abstained)

NEW BUSINESS:

None

MOTION by Bennett, seconded by Steward-Gelinas, to adjourn at 7:32 P.M.

Respectfully Submitted,


David L. Campo, CCTC

Waterford Town Clerk



**WATERFORD UTILITY COMMISSION
Special Meeting**

DATE: September 2, 2026
PLACE: 1000 Hartford Turnpike
PRESIDING: Chairman Ken Kirkman
MEMBERS PRESENT: Jerry Porter (via telephone), Beth Sabilia, and Ray Valentini
MEMBERS ABSENT: Ryan Boyle
ALSO PRESENT: Attorney Nicholas Kepple, Town Counsel
Staff: Jill Stevens, Director of Utilities
Shawn Matthews, Assistant Director of Utilities
Amy Windle, Office Coordinator/Recording Secretary
Dave Murphy and Scott Bighnatti from Resilient Land & Water

ATTEST: *[Signature]*
TOWN CLERK

2026 SEP 21 A 11:54

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WATERFORD, CT

D

Chairman Kirkman called the meeting to order at 6:05 pm

CITIZEN SESSION- None

SECRETARY'S REPORT

MOTION Made by Mr. Valentini to approve the Meeting Minutes of July 28, 2026 and August 25, 2026, Ms. Sabilia seconded.
VOTE The motion passed unanimously.

BILLING ADJUSTMENTS

The Commission reviewed the August adjustments. The adjustment reports are kept in the office for review.

EXPENDITURES

MOTION Made by Mr. Valentini to approve the August 2026 bill lists, Ms. Sabilia seconded.
VOTE The motion passed unanimously.

OLD BUSINESS

- Financial Report
The financial reports for June were reviewed. July reports will be presented at the next meeting.
- Collection's Report
Attorney Kepple reported that he and his staff had a meeting with Ms. Stevens and her staff to go over accounts that have large balances that have been a challenge to collect from or their payment plan is not helping their balance to go down.

Attorney Kepple will be working on a report of an approach of how to proceed on collecting on these accounts for next meeting.

- Director's Report
Ms. Stevens reviewed her report that provides updated information on all Utility Commission Capital and Operational projects currently funded. A copy of the Director's Report will be attached to the minutes when posted.

Mr. Matthews reviewed the Asset Management report.

- Rate Study Update
There was discussion regarding the Public Hearing.

MOTION Made by Mr. Valentini, Pursuant to CT State Statute 7-255, to accept the Raftelis recommended quarterly rates to take effect on January 1, 2027, as follows: Tier I, Facility Service Charge of \$43.20 per quarter per Equivalent Dwelling Unit (EDU) and Tier II, Consumption Charge of \$5.81 per one hundred (100) cubic feet (CF) as presented at the August 25, 2026 Public Hearing and forward to the RTM for approval as required by Waterford Code of Ordinances 13.08.020, Ms. Sabilia seconded.

VOTE The motion passed unanimously.

NEW BUSINESS

Bartlett Corners Booster Station Decommissioning Update

Ms. Stevens requested to table the discussion until the next meeting as the plans and bid specifications did not arrive in sufficient time for staff review and comment prior to discussion with the Commission.

INTERLOCAL WATER AGREEMENT UPDATE

Dave Murphy and Scott Bighnatti from Resilient Land & Water presented an update on their progress with the Engineering Services to Identify the Capital Requirements surrounding the potential renewal of the Waterford/New London Interlocal Water Agreement.

Ms. Sabilia left the meeting at 7:13 PM

CORRESPONDENCE

- Anthony's Abatement, LLC-Asbestos Pipe Removal Quote
- Letter from resident at 10 Hardwick Rd
- Letter from resident at 28 Monroe Street
- The New London Day-Legal Notice for Public Hearing
- Attorney Kepple-Response to 28 Monroe Street
- Langan Engineering-Bloomingtondale Watermain Memo
- Old Lyme-June 23,2026 Minutes
- East Lyme-July 28, 2026 Minutes
- City of New London-August 27, 2026 Agenda & Meeting Packet

PLANS REVIEW –

No plans

PERSONNEL

Sewer Tech I position is still vacant. Ms. Stevens reported that the updated job description for the Compliance Enforcement Tech is with Human Resources and the Union representative. The updated job description will need to go to the Personnel Review Board for the final approval.

OTHER

ADJOURNMENT

With no further business before the Commission, the meeting adjourned at 7:23 p.m.

MOTION Made by Mr. Valentini to adjourn, Mr. Porter seconded.

VOTE The motion passed unanimously.

Respectfully submitted,

Amy Windle
Recording Secretary

13.08.020 - Establishment of charges.

- A. Permit, inspection and connection charges, as well as sewage disposal charges, shall be established by the commission as approved by the R.T.M.
- B. The chairman of the utility commission is designated as collector of any and all charges lawfully established, now or in the future, with respect to the rent, use of or connection to the town system.

(R.T.M. 10-1-01 (part); prior code § 16-37)

JUSTIA

[Go to Previous Versions of this Section](#) ▼

2025 Connecticut General Statutes

Title 7 - Municipalities

Chapter 103 - Municipal Sewerage Systems

Section 7-255. - Charges. Hearing. Appeal. Payment by municipalities of charges upon specified classification of property or users. Optional payment plans.

Universal Citation:

CT Gen Stat § 7-255. (2025) ○

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(a) The water pollution control authority may establish and revise fair and reasonable charges for connection with and for the use of a sewerage system. The owner of property against which any such connection or use charge is levied shall be liable for the payment thereof. Municipally-owned and other tax-exempt property which uses the sewerage system shall be subject to such charges under the same conditions as are the owners of other property, but nothing herein shall be deemed to authorize the levying of any property tax by any municipality against any property exempt by the general statutes from property taxation. No charge for connection with or for the use of a sewerage system shall be established or revised until after a public hearing before the water pollution control

authority at which the owner of property against which the charges are to be levied shall have an opportunity to be heard concerning the proposed charges. Such hearing may be conducted in person or by means of electronic equipment. Notice of the time, place and purpose of such hearing shall be published at least ten days before the date thereof in a newspaper having a general circulation in the municipality and on the Internet web site of the municipality. A copy of the proposed charges shall be on file in the office of the clerk of the municipality and available for inspection by the public for at least ten days before the date of such hearing. When the water pollution control authority has established or revised such charges, it shall file a copy thereof in the office of the clerk of the municipality and, not later than five days after such filing, shall cause the same to be published in a newspaper having a general circulation in the municipality and on the Internet web site of the municipality. Such publication shall state the date on which such charges were filed and the time and manner of paying such charges and shall state that any appeals from such charges must be taken within twenty-one days after such filing. In establishing or revising such charges the water pollution control authority may classify the property connected or to be connected with the sewer system and the users of such system, including categories of industrial users, and: (1) May give consideration to any factors relating to the kind, quality or extent of use of any such property or classification of property or users including, but not limited to, (A) the volume of water discharged to the sewerage system, (B) the type or size of building connected with the sewerage system, (C) the number of plumbing fixtures connected with the sewerage system, (D) the number of persons customarily using the property served by the sewerage system, (E) in the case of commercial or industrial property, the average number of employees and guests using the property, and (F) the quality and character of the material discharged into the sewerage system. The water pollution control authority may establish minimum charges for connection with and for the use of a sewerage system; and (2) for assessment years beginning on or after October 1, 2022, shall not consider the volume of water consumed by the holders of manufacturer permits for beer issued under subsection (b) of section 30-16 in establishing or revising charges to such holders for use of a sewerage system. Any person aggrieved by any charge for connection with or for the use of a sewerage system may appeal to the superior court for the judicial district wherein the municipality is located and shall bring any such appeal to a return day of said court not less than twelve or more than thirty days after service thereof. The judgment of the court shall be final.

(b) Any municipality may, by ordinance, provide for the payment to the water pollution control authority by such municipality of the whole or a portion of such charges for specified classifications of property or users, provided such classifications are established by the water pollution control authority in accordance with the provisions of subsection (a)

of this section and meet the requirements of the federal Water Pollution Control Act Amendments of 1972, P.L. 92-500, as amended from time to time.

(c) Any municipality may, by ordinance, provide for optional methods of payment of sewer use charges to the water pollution control authority by (1) elderly taxpayers who are eligible for tax relief under the provisions of section 12-129b, section 12-170aa or a plan of tax relief for elderly taxpayers provided by such municipality in accordance with section 12-129n, or (2) any taxpayer under the age of sixty-five who is eligible for tax relief under the provisions of a plan for tax relief provided by such municipality in accordance with subdivision (2) of section 12-129n.

(1949 Rev., S. 744; 1949, S. 322d; 1971, P.A. 179, S. 2; P.A. 75-600, S. 2; P.A. 76-436, S. 286, 681; P.A. 78-154, S. 12; 78-280, S. 1, 127; P.A. 82-472, S. 16, 183; P.A. 83-513, S. 5; P.A. 91-98, S. 2, 3; June Sp. Sess. P.A. 21-2, S. 164; P.A. 22-23, S. 1; 22-56, S. 9.)

History: 1971 act changed return day to a day not less than 12 or more than 30 days after service—previously it was the “next” or “next but one” return day; P.A. 75-600 permitted classifications of users of system as well as classifications of property, changed alphabetic subdivision indicators to numeric ones and added Subsec. (b) re payments by municipality for charges to specified classifications of property or users; P.A. 76-436 substituted superior court for court of common pleas, effective July 1, 1978; P.A. 78-154 substituted water pollution control authority for sewer authority; P.A. 78-280 deleted reference to “county”; P.A. 82-472 deleted obsolete reference to county as venue for superior court; P.A. 83-513 provided that notice should be in a newspaper having a “general” circulation in the municipality; P.A. 91-98 added Subsec. (c) re optional payment plans, effective July 1, 1991, and applicable to assessment years commencing on and after October 1, 1991; June Sp. Sess. P.A. 21-2 amended Subsec. (a) by adding provisions specifying a hearing may be conducted in person or by means of electronic equipment and requiring publication of notice of hearing and established or new charges on municipal Internet web site, and Subsec. (b) by making a technical change; P.A. 22-23 made technical changes in Subsecs. (a) and (c); P.A. 22-56 amended Subsec. (a) by designating existing provisions re factors to consider in establishing or revising charges as new Subdiv. (1), redesignating existing Subdivs. (1) to (6) as Subdivs. (1)(A) to (F), adding new Subdiv. (2) re holders of manufacturer permits for beer issued under Sec. 30-16(b), and making conforming changes, effective October 1, 2022, and applicable to assessment years commencing on or after October 1, 2022.

Assessment of charges for sewer connection not limited exclusively to statute; special act provisions effective. 160 C. 446. Cited. 171 C. 74; 213 C. 112; 216 C. 436; 220 C. 18; 231 C.

344.

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WATERFORD, CT 06385-2886



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www.waterfordct.org

RECEIVED FOR RECORD
WATERFORD, CT
2026 SEP -9 P 3:05
ATTEST: *David J. Langer*
TOWN CLERK

TO: Sue Driscoll, RTM Moderator
FROM: Kim Allen, Director of Finance
COPY: Rob Brule, First Selectman
RE: New Ordinance Review Request
DATE: September 8, 2026

I respectfully request that the attached draft of a new ordinance be sent to a RTM Standing Committee for review to make a recommendation to the full RTM body.

Currently, there is no written policy or procedure for budget transfer requests. Although, the town has always followed an unwritten procedure, it is not the most efficient way to manage transfer requests. The goal of the new ordinance would be to establish a written policy and clearly define procedures regarding budget transfers moving forward. A second goal is to make transfers more time efficient and allow the work of the town government to move forward without delay when goods or services are needed.

Respectfully,

Kim Allen

3.04.035 Budgets – Transfer of funds.

Transfers of funds within or between departments or designated funds made subsequent to budget appropriation shall be made as provided below. This section shall not apply to transfers made by the board of education within the board of education's appropriated budget.

A. Transfers within a department budget shall be made as follows:

1. Transfers equal to or less than one thousand dollars per transfer, may be made by the *director of finance, in the director of finance's sole discretion, at any time during the fiscal year, provided the total expenditures of a department shall not exceed the total amount appropriated for the department and the director of finance submits a quarterly report to the board of selectmen of all such transfers made within the quarter last ended.*
2. Transfers between one thousand dollars and one cent and ten thousand dollars per transfer, may be made upon approval by the board of selectmen, in the board of selectmen's sole discretion, at any time during the fiscal year, provided the total expenditure of a department shall not exceed the total amount appropriated for the department.
3. Transfers over ten thousand dollars per transfer, shall be presented to the board of selectmen and if approved by the board of selectmen, shall then be presented to the board of finance at any time during the fiscal year. The total expenditure of a department shall not exceed the total amount appropriated for the department and no transfer of over ten thousand dollars per transfer shall be made within a department budget unless approved by the board of finance.

B. Transfers to be made between department budgets or designated funds, shall be made by a request presented to the board of selectmen and, if approved by the board of selectmen, shall then be presented to the board of finance. Requests for transfers between department budgets or designated funds may only be made by the director of finance to the board of selectmen, or by the board of selectmen to the board of finance, during the last three (3) months of the fiscal year. The board of finance may only approve a transfer of any unencumbered appropriation, or balance or portion thereof, from one department budget to another department budget, or between designated funds.

C. Pursuant to Section 7-345 of the Connecticut General Statutes, the board of finance shall review all transfers made within department budgets, or made between department budgets or designated funds, at the close of each fiscal year.

TOWN OF WATERFORD
August 30, 2026
FINAL PROJECT EXPENDITURE REPORT

1: PUBLIC HEALTH	BUDGET	EXPENDED	ENCUMBERED	BALANCE
1.2 COVID-19 Testing				
Wfd-1.2-01 COVID Test Kits PROJECT COMPLETE	\$ 3,499.84	\$ 3,499.84	\$ -	\$ -
1.5 Personal Protective Equipment				
Wfd-1.5-01 PPE Supplies PROJECT CANCELLED	\$ -			
1.7 Other COVID-19 Public Health Expenses				
Wfd-1.7-01 First Responder CADLink Equip/ Software PROJECT COMPLETE	\$ 74,666.69	\$ 74,666.69	\$ -	\$ -
Wfd-1.7-02 ESO Fire RMS Software PROJECT COMPLETE	\$ 10,923.95	\$ 10,923.95	\$ -	\$ -
Wfd-1.7-03 Dispatch Upgrades PROJECT COMPLETE	\$ 26,662.50	\$ 26,662.50	\$ -	\$ -
Wfd-1.7-04 Emergency Services Pagers & Mobile Radios PROJECT COMPLETE	\$ 13,671.00	\$ 13,671.00	\$ -	\$ -
1.12 Mental Health Services				
Wfd-1.12-01 Human Services Coordinator PROJECT COMPLETE	\$ 123,470.64	\$ 123,470.64	\$ -	\$ -
Wfd-1.12-02 Safe Futures PROJECT COMPLETE	\$ 50,000.00	\$ 50,000.00	\$ -	\$ -
1.14 Other COVID-19 Public Health Services				
Wfd-1.14-01 Ledgelight Health District PROJECT COMPLETE	\$ 55,478.90	\$ 55,478.90	\$ -	\$ -
PUBLIC HEALTH SUBTOTAL	\$ 358,373.52	\$ 358,373.52	\$ -	\$ -
2: NEGATIVE ECONOMIC IMPACTS				
2.32 Small Business Economic Assistance (General)				
Wfd-2.32-01 Waterford Small Business Grants PROJECT COMPLETE	\$ 236,311.21	\$ 236,311.21	\$ -	\$ -
2.35 Aid to Tourism, Travel or Hospitality				
Wfd-2.35-01 Eugene O'Neill Theater PROJECT COMPLETE	\$ 354,345.34	\$ 354,345.34	\$ -	\$ -
NEGATIVE ECONOMIC IMPACTS SUBTOTAL	\$ 590,656.55	\$ 590,656.55	\$ -	\$ -

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WATERFORD, CT
2026 SEP 15 A 8:33
ATTEST: *Diana L. Camps*
TOWN CLERK

MODERATOR'S REPORT

Representative Town Meeting

October 5, 2026

Matters Currently in Standing Committees

F

LEGISLATION & ADMINISTRATION

Review how the RTM considers recommendations for committee assignments,
RTC 06/06/22

Review of Chapter 2.50 Ethics Commission of the Waterford Code of Ordinances,
RTC 10/07/24

EDUCATION

Review of a "Public Comment Ordinance" RTC 02/06/23

FINANCE, WAGE & PERSONNEL

Review of Ordinance 3.17 Fleet Management, RTC 08/04/25

CIP Approval Process Pilot Program, RTC 06/02/25

Salaries of Elected Officials, RTC 12/02/24

PUBLIC HEALTH, RECREATION & ENVIRONMENT

Review of Chapter 12.12, RTC 10/06/25

Review Beach Fees, RTC 06/01/2026

PUBLIC PROTECTION & SAFETY

Review of assigned duties to the Director of Fire Services, RTC 06/03/24

Street Takeovers, RTC 08/04/25

Enforcement Cameras, RTC 08/04/25

Review of Ordinance Chapter 9.08 – Mass Gatherings, RTC 02/02/26

First Responders' Survivors Benefits, RTC 02/03/25

PUBLIC WORKS, PLANNING & DEVELOPMENT

Short Term Rentals, RTC 12/06/21

Fair Rent Commission, RTC 04/06/26

Review the Findings of the Sewer Rate Study, RTC 06/01/26

RTC: referred to committee

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WATERFORD, CT
2026 SEP 18 PM 2:34
ATTEST: *David J. Langer*
TOWN CLERK

September 18, 2026

Ms. Susan Driscoll, Moderator
Representative Town Meeting
15 Rope Ferry Road
Waterford, CT 06385

Subject: Agenda Request: Board of Finance Recommendation Appropriation for Utility Commission
Water Distribution System Emergency Capital Reserve

Dear Moderator Driscoll:

During the Board of Finance meeting on September 9, 2026, the Board voted to recommend that the Representative Town Meeting approve a request from Jill Stevens, Utility Commission Director. The recommendation is to move **\$200,000** from the **Undesignated Fund Balance of the Capital Nonrecurring Expenditure Fund (CNR) line #205-31520** and appropriate the funds to a new project line # to establish a Water Distribution System Emergency Capital Funds Reserve.

I respectfully request that this item be placed on the agenda for the next Representative Town Meeting.

Supporting documentation is attached.

Respectfully submitted,

Glenn Patterson

Glenn Patterson, Chairman
Board of Finance

Enclosure: Utility Commission, Water Distribution System Emergency Capital Reserve

GP/rh

Cc: Town Clerk

3. The Utility Commission respectfully requests a designation and appropriation of the funds identified in the First Selectman's plan for the General Fund Balance for Water Distribution System Emergency Capital Reserve for FY27 in the amount of \$200,000.

New Project

Under the current Waterford / New London Interlocal Water Agreement (W/NLIWA), all users of the municipal water system in Waterford are direct customers of the City of New London Department of Public Utilities, which operates and maintains the water distribution system on behalf of the Town. Consequently, the Utility Commission does not receive user-based revenue to fund emergency repairs that meet the definition of "Material" costs under the W/NLIWA.

Pursuant to the W/NLIWA, "Material," as applied to the cost or expense of a particular repair or maintenance activity, is defined as costs greater than or equal to \$5,000, adjusted cumulatively by the Escalation Index as of April 1 preceding the adjustment date. The agreement further specifies that (i) the installation of more than three contiguous standard lengths of pipe is deemed Material regardless of cost, and (ii) the first \$10,000 spent on Material costs or expenses is deemed not Material, with that amount also subject to escalation.

Using the ENR Construction Cost Index as prescribed by the W/NLIWA, the current Escalation Index is 3.13. This results in an adjusted Material cost threshold of \$15,658, with the first \$31,300 of Material costs deemed not Material. Under the W/NLIWA, any repair with costs exceeding these thresholds is required to be treated and funded as a Capital Improvement.

Waterford embarked on installing its water distribution system in the 1960's, prior to the installation of our wastewater system. Construction costs have increased significantly over time; for example, a 20-foot length of 10-inch ductile iron pipe that cost approximately \$150 in 1960 now costs approximately \$975-\$1,000. Given the age of the system and escalating material and labor costs, it is reasonable to expect that emergency repairs will more frequently meet the definition of Material costs.

This request establishes a dedicated capital reserve for emergency repairs to the water distribution system that qualify as Material costs. The reserve mitigates financial risk associated with unpredictable infrastructure failures and reduces reliance on emergency appropriations or disruption of other approved capital projects. Water distribution system failures are inherently unpredictable and often require immediate response to protect public health, maintain service continuity, and limit secondary damage. Having a designated reserve ensures that capital funding is immediately available when such events occur.

Please see the additional back up material provided in support of each request attached to this letter.

Thank you.

Jill N. Stevens

Jill N. Stevens, Director
Utility Commission

Cc: Utility Commission
Kimberly Allen, Director of Finance

8/4/26 - BOS, tabled

8/18/26 - BOS, approved

9/9/26 - BOF, approved

**TOWN OF WATERFORD
CAPITAL PROJECT REQUEST FORM
2027-2031 FISCAL YEAR REQUEST**

DEPARTMENT/AGENCY Utility Commission	CONTACT PERSON Jill N. Stevens
PROJECT NAME <u>Water Distribution System Emergency Capital Reserve</u>	DEPARTMENT PRIORITY <u>3</u>

1	DESCRIPTION AND JUSTIFICATION (describe the type, purpose & anticipated accomplishments of the project)						
	Under the Waterford / New London Interlocal Water Agreement (W/NLIWA), Waterford water system users are customers of the City of New London Department of Public Utilities, and the Utility Commission does not receive user-based revenue to fund emergency repairs that meet the agreement's definition of Material costs. This request establishes a dedicated capital reserve for emergency water distribution system repairs that must be treated as Capital Improvements under the W/NLIWA. Water system failures are unpredictable and often require immediate response to protect public health and maintain service continuity. The reserve provides readily available capital funding for such events, reduces reliance on emergency appropriations, and avoids disruption to other approved capital projects						
2	PROJECT STATUS IF IN PROGRESS						
3	LIST OTHER PROJECTS WITHIN YOUR DEPARTMENT OR ANOTHER DEPARTMENT THAT WILL BE IMPACTED BY THIS REQUEST						
4	DESCRIBE THE IMPACT ON DEPARTMENT OPERATING BUDGET (include cost estimate if applicable)						
	None, funding will be expended only for capital-eligible emergency repairs and not for routine maintenance.						
5	GRANT FUNDING/OTHER FUNDING, if applicable (detailed explanation of grant/other funding, including the amount, source of funding, status, town match, if any. Attach award letter if available)						
6	ATTACH PLAN ESTIMATE, SERVICE AREA MAP AND/OR OTHER SUPPORTING DOCUMENTATION (if none, simply state that in the area below)						
	See included back up narrative and example material costs incurred by the Town since 2016.						
7	COST/FUNDING SOURCE						
	FUNDING SOURCE	APPROVED FUNDING TO DATE	FY2027	FY2028	FY2029	FY2030	FY2031
1	Current Year Capital						
2	Utility Budget/Sewer Cap Maint Fund						
3	Transfer to CNR		200,000	200,000	200,000	200,000	200,000
4	Short/Long-term Bonds						
5	LoCIP (detail in section 5 above)						
6	CNR Undesignated Fund Balance						
7	Federal/State Grants (detail in section 5)						
8	Other Funding (detail in section 5 above)						
	TOTALS	0	200,000	200,000	200,000	200,000	200,000

Water Distribution System Emergency Capital Reserve

Under the current Waterford / New London Interlocal Water Agreement (W/NLIWA), all users of the municipal water system in Waterford are direct customers of the City of New London Department of Public Utilities, which operates and maintains the water distribution system on behalf of the Town. Consequently, the Utility Commission does not receive user-based revenue to fund emergency repairs that meet the definition of “Material” costs under the W/NLIWA.

Pursuant to the W/NLIWA, “Material,” as applied to the cost or expense of a particular repair or maintenance activity, is defined as costs greater than or equal to \$5,000, adjusted cumulatively by the Escalation Index as of April 1 preceding the adjustment date. The agreement further specifies that (i) the installation of more than three contiguous standard lengths of pipe is deemed Material regardless of cost, and (ii) the first \$10,000 spent on Material costs or expenses is deemed not Material, with that amount also subject to escalation.

Using the ENR Construction Cost Index as prescribed by the W/NLIWA, the current Escalation Index is 3.13. This results in an adjusted Material cost threshold of \$15,658, with the first \$31,300 of Material costs deemed not Material. Under the W/NLIWA, any repair with costs exceeding these thresholds is required to be treated and funded as a Capital Improvement.

Waterford embarked on installing its water distribution system in the 1960’s, prior to the installation of our wastewater system. Construction costs have increased significantly over time; for example, a 20-foot length of 10-inch ductile iron pipe that cost approximately \$150 in 1960 now costs approximately \$975–\$1,000. Waterford’s distribution system has experienced 120 water main breaks since 2008, of those breaks 53 have occurred in the last 6 years. Given the age of the system and escalating material and labor costs, it is reasonable to expect that emergency repairs will more frequently meet the definition of Material costs.

This request establishes a dedicated capital reserve for emergency repairs to the water distribution system that qualify as Material costs. The reserve mitigates financial risk associated with unpredictable infrastructure failures and reduces reliance on emergency appropriations or disruption of other approved capital projects. Water distribution system failures are inherently unpredictable and often require immediate response to protect public health, maintain service continuity, and limit secondary damage. Having a designated reserve ensures that capital funding is immediately available when such events occur.

FIFTEEN ROPE FERRY ROAD



WATERFORD, CT 06385-2886

WATERFORD UTILITY COMMISSION
PO BOX 310
WATERFORD, CT 06385

BILLING FOR: PENINSULAR ROAD BRIDGE WATER MAIN REPLACEMENT
50% PROJECT TOTAL

BILL DATE: NOVEMBER 25, 2014

DESIGN & PERMITTING PHASE

Lenard Engineering Inc.

\$ 9,600.00 Acct # 33159-55300 ~~\$ 4,800.00~~

BIDDING PHASE

Lenard Engineering Inc.

\$ 3,700.00 Acct # 33196-55300 - \$1,850.00

CONSTRUCTION

B & W Paving & Landscaping LLC

\$192,800.00 Acct # 21131-57759 - \$96,400.00

INSPECTION

WUC Employee E. Machinski

85 Regular Hours

2 Overtime Hours

\$ 3,081.25 - Acct 21131-51120 - 1,540.63

TOTAL PROJECT COST \$209,181.25

104,590.63

50% PROJECT COST TO BE PAID BY NEW LONDON: \$104,590.63

PLEASE REMIT PAYMENT TO:
Waterford Utility Commission
P. O. Box 310
Waterford, CT 06385

CITY OF NEW LONDON
Finance Department
181 STATE STREET
NEW LONDON CT 06320

REQUEST FOR PAYMENT

DEPARTMENT AND DIVISION BEING CHARGED:

PUBLIC UTILITIES/WATER

DATE PREPARED:

July 20, 2016

III 28 2016

VENDOR NAME: Town of Waterford - Waterford Utility Commission

ADDRESS: 15 Rope Ferry Road
Waterford, CT 06385

VENDOR #

PROJECT #

P.O. #

ACCOUNT #

IF MULTIPLE ACCOUNTS, PLEASE CODE ON
INDIVIDUAL INVOICES

BANK CODE

CERTIFICATION OF DEPARTMENT HEAD

I CERTIFY THAT ITEMS OR SERVICES WHICH REQUIRE THIS PAYMENT WERE RECEIVED, COUNTED AND EXAMINED BY ME OR BY THE AGENT WHOSE SIGNATURE IS ON THE ATTACHED DELIVERY SLIP OR INVOICE. I FURTHER CERTIFY THAT ANY ITEMS OR SERVICES ARE AS ORDERED, ARE IN GOOD CONDITION AND REPRESENT PROPER EXPENDITURES FOR THIS DEPARTMENT.

AUTHORIZED SIGNATURE

FINANCE DEPARTMENT USE ONLY

NUMBER OF INVOICES ATTACHED	TOTAL AMOUNT OF INVOICES	A/P REVIEW	CHECK DATE	CHECK #
1	\$ 15,900.00			

DOES THIS COMPLETE THIS P.O.? ☐ YES ☐ NO

ADDITIONAL COMMENTS:

Total bill 37,000/2 = \$18,500 our share then deduct \$2,600.00 from the bill for Waterford to pay half of Veolia labor charges --- WATER BUDGET

FY 2016

Please include the attached documents
with the check

TOTAL AMOUNT OF CHECK: \$

Rec'd 7/18/16

FIFTEEN ROPE FERRY ROAD



WATERFORD, CT 06385-2886

WATERFORD UTILITY COMMISSION
15 ROPE FERRY RD
WATERFORD, CT 06385

DATE: JUNE 30, 2016

CITY OF NEW LONDON
DEPARTMENT OF PUBLIC UTILITIES
120 BROAD STREET – FIRST FLOOR
NEW LONDON, CT 06320

ATTENTION: JOSEPH LANZAFAME

TO INVOICE FOR ONE-HALF OF THE TOTAL COST OF "URGENT RECONNECTION OF WATER MAIN ON FOG PLAIN ROAD TO BE PERFORMED PRIOR TO REPAVING OF FOG PLAIN."

COPY OF WATERFORD UTILITY COMMISSION PURCHASE ORDER #900405 ALONG WITH COPY OF INVOICE FROM B&W PAVING & LANDSCAPING LLC IS ATTACHED.

TOTAL COST OF PROJECT \$37000.00

TOTAL THIS INVOICE FOR 1/2 OF TOTAL COST: \$18,500.00

– 2,600.00
\$ 15,900.00 – pay this amt pls

Inv for Fog Plain Rd

FY 2016



INVOICE

Invoice #: 00058938

1 of 1

New London, CT, City of
120 Broad Street
New London CT 06320
United States

Please Mail Remittance To:
Veolia Water North America
c/o VWNA #23654
23654 Network Place
Chicago IL 60673
United States

Invoice #:	Invoice Date:	Payment Terms:	Project #:	Customer #:	Customer PO #:
00058938	6/23/16	Net 60	C00000002020800	0000000283	

To provide labor support for the Fog Plain Road water main repair.

Qty	UOM	Description	Unit Price	Total
1.0000	EA	Labor Support	5,200.0000	5,200.00

Total Amount Due (USD): 5,200.00

EFT/ACH Instructions -

Bank Name: JP Morgan Chase
c/o: Veolia Water North America
Bank Address: 131 S. Dearborn - 6th Floor, Chicago, IL 60603
Account #: 727111544
ABA: 071000013
Swift Code: CHASUS33

$$5,200.00 \div 2 =$$
$$\$ 2,600.00$$

Please mail this to
Waterford with check

Please make checks payable to Veolia Water North America and return this portion along with your remittance.

New London, CT, City of
120 Broad Street
New London CT 06320
United States

Thank you.

Invoice: 00058938
Invoice Date: 2016-06-23
Invoice Amount: 5,200.00

Veolia Water North America
c/o VWNA #23654
23654 Network Place



Town of Waterford
15 Rope Ferry Road
Waterford, CT 06385

Change Order

P.O. # FY16 / 900405

Change # 2

Date 06/14/2016

Vendor 8791

Order From:

B & W PAVING & LANDSCAPING LLC
PO BOX 70
MYSTIC, CT 06355

B & W PAVING & LANDSCAPING LLC Fax: (860) 536-5833

Deliver To:

Hartford Road Complex
1000 Hartford Rd
Waterford, CT 06385-4032

Hartford Road Complex Tel. (860) 444-5864

P.O.B.	SHIP VIA	TERMS	CUSTOMER #		ORDERED FOR
Shipping Point		No Terms			Water Main Repair
ITEM #	DESCRIPTION	QTY.	UNIT	UNIT PRICE	EXTENDED PRICE
	Idisbursement line changed	1.00		\$0.00	\$0.00
1	Urgent Reconnection of Water Main on Fog Plain Road to be performed prior to repaving of Fog Plain. Cost of job to be split 50-50 by Waterford and New London.	1.00	EACH	\$12,000.00	\$12,000.00
C O 1	Change Order needed for connection and extension of service that was unanticipated.	1.00		\$25,000.00	\$25,000.00

Accounting Distributions

Account Number	Account Description	Amount	Freight	Total
33195-55301-300-060-31-00-95	WATER SYSTEM IMPROVEMENTS	0.00	0.00	0.00
33196-55300-300-060-31-00-96	WATER MAIN EXTENSIONS	37,000.00	0.00	37,000.00
Total Distributions		\$37,000.00	\$0.00	\$37,000.00

Messages:

PURCHASE ORDER NUMBER must appear on all related correspondence, shipping papers and invoices.

VENDORS: Please read terms and conditions under which this order is issued available on the web site www.waterfordct.org under Purchasing Documents.

SUBTOTAL	\$37,000.00
DISCOUNT	\$0.00
FREIGHT	\$0.00
TOTAL	\$37,000.00

Page 1 of 1

VENDOR

Authorized Signature:

Reto Rotella

Authorized Signature:

\$18,500.00

New London Public Utilities

15 Masonic Street
New London, CT 06320

Phone: (860) 447-5221
Fax: (860) 701-7693
E-mail: lanzafame@newlondonct.org

Statement Quinley Way Water Break

Statement #: 10/20/2025
Date: October 20, 2025
Customer ID: Town of Waterford

Bill To: Jill Stevens
Town Of Waterford
1000 Hartford Turnpike
Waterford, CT 06385

Date	Type	Description	Quantity	Unit Cost	Amount
10/20/2025		Quinley Way Water Break	1	\$110,721.20	\$ 110,721.20

Reminder:

Terms: Balance due in 30 days.

Customer Name: Waterford Utilities
Customer ID: Town of Waterford
Statement #: 10/20/2025
Date: October 20, 2025
Amount Due: \$110,721.20
Amount Enclosed:

Please mail check to the following:

City of New London - W&WPCA
Attn: Joseph Lanzafame
15 Masonic Street
New London, CT 06320



Invoice

Blue Line Traffic Service
Taking care of what really matters

Date: July 27, 2025
Invoice #: 480
Customer ID: Veolia

To:
Veolia - Site 11768
100 Trumbull Road
New London, CT 06320
attn: Kelli Browne (860)389-8977

Full payment due at receipt of services. A finance charge of 1.5% will be charged monthly or 18% annually to outstanding balances. In the event of non-payment, the cost of collection including attorney fees will be added to unpaid balances. Governed by CT State Laws.

Date	Location	Staff	Hours	Slip	Rate	Line Total
7/19/2025	Connshire/Quinley	Burdick	9	3225	\$ 97.50	\$877.50
	Emergency Repair					
7/19/2025	Connshire/Quinley	Reichard	9	3224	\$ 97.50	\$877.50
	Emergency Repair					
7/19/2025	Connshire/Quinley	Mennino	6	2855	\$ 97.50	\$585.00
	Emergency Repair					
7/19/2025	Connshire/Quinley	Gouveia	6	3293	\$ 97.50	\$585.00
	Emergency Repair					
7/20/2025	Connshire/Quinley	Mennino	10	2856	\$ 97.50	\$975.00
	Emergency Repair					
7/20/2025	Connshire/Quinley	Gouveia	10	3314	\$ 97.50	\$975.00
	Emergency Repair					
7/21/2025	Connshire/Quinley	Nott	8	4821	\$ 97.50	\$780.00
	Emergency Repair					
7/21/2025	Connshire/Quinley	Reichard	8	3226	\$ 65.00	\$520.00
7/21/2025	Connshire/Quinley	Kenney	8	1904	\$ 65.00	\$520.00
7/22/2025	Connshire/Quinley	Bunkley	9	3547	\$ 65.00	\$585.00
7/22/2025	Connshire/Quinley	Mennino	9	2858	\$ 65.00	\$585.00
7/19/2025	Advanced warning signs & cones		1		\$150.00	\$150.00
7/20/2025	Advanced warning signs & cones		1		\$150.00	\$150.00
7/21/2025	Advanced warning signs & cones		1		\$150.00	\$150.00

Subtotal \$8,315.00
TAX EXEMPT
Total \$8,315.00

Make all checks payable to Blue Line Traffic
Electronic Payment Account: 385030562330 Routing Number: 011900254
Thank you for your business!
35 Guthrie Pl, New London, CT 06320, 860-910-2710, Alison@bluelinetraffic.com

S/E 7/29

8/4

PETER S TURELLO LLC

P.O. Box 1270
New London, CT 06320

TRUSTED NAME FOR OVER 100 YEARS

Office: 860-443-6475
E-Mail: accounting@turello.com
Web: www.turello.com

BILL TO:

Veolia Water
Accounts Payable
100 Trumbull Street
New London, CT 06320

*Site 11768
AON-PO*

Date: 8/5/2025

Invoice #: 25550

Invoice

	P.O. No.		Terms	
	Site ID: 11768		Net 30	
Description	Qty	Unit	Rate	Amount
For the completion of emergency services to reconstruct approximately 600' x 15' of roadway from water main break from Latimer Ct to Connshire Dr on Quinley Way, Waterford, CT.				
7/21/25 - Mobilization, CBYD, Layout				
Labor	1	ls	1,158.00	1,158.00
Equipment	1	ls	6,238.00	6,238.00
Trucking	1	ls	960.00	960.00
Materials (Diamond Blade, 1,200 lf sawcutting)	1	ls	807.00	807.00
7/22/25 - Sawcutting, Mobilization, Excavation, Compaction				
Latimer Ct intersection				
Labor	1	ls	2,427.00	2,427.00
Equipment	1	ls	3,843.00	3,843.00
Trucking	1	ls	960.00	960.00
Water Truck	1	ls	600.00	600.00
Materials (including dumping fees)	1	ls	1,314.00	1,314.00
7/25/25 - Excavate, Install Base, Compact				
Quinley Way, Latimer to Connshire				
Labor	1	ls	2,296.00	2,296.00
Equipment	1	ls	496.00	496.00
Trucking	1	ls	1,920.00	1,920.00
Subtotal				
Sales Tax (6.35%)				
Total				
Payments/Credits				
Balance Due				

Peter S. Turello, LLC is an Equal Opportunity Employer/Affirmative Action Employer

ER S TURELLO LLC

P.O. Box 1270
New London, CT 06320

TRUSTED NAME FOR OVER 100 YEARS

Office: 860-443-6475
E-Mail: accounting@turello.com
Web: www.turello.com

BILL TO:

Vcolia Water
Accounts Payable
100 Trumbull Street
New London, CT 06320

Date: 8/5/2025

Invoice #: 25550

Invoice

	P.O. No.		Terms	
	Site ID: 11768		Net 30	
Description	Qty	Unit	Rate	Amount
Materials (including dumping fees)	1	ls	3,492.00	3,492.00
7/28/25 - Quinley Way & Connshire Dr Intersection				
Labor	1	ls	1,475.00	1,475.00
Equipment	1	ls	310.00	310.00
Trucking	1	ls	1,200.00	1,200.00
Materials (including dumping fees)	1	ls	732.00	732.00
7/29/25 - Quinley Way & Latimer to Driveway				
Excavate, grade, remove curb, inspect catch basins (no damage to catch basins)				
Labor	1	ls	2,936.00	2,936.00
Equipment	1	ls	15,732.00	15,732.00
Trucking	1	ls	1,920.00	1,920.00
Materials (including dumping fees)	1	ls	1,200.00	1,200.00
7/30/25 - Excavate and grade Connshire Dr & Latimer Intersections, Binder Latimer to Connshire Dr				
Demobilize excavating equipment				
Labor	1	ls	3,303.00	3,303.00
Equipment (including water truck)	1	ls	1,981.00	1,981.00
Trucking	1	ls	3,840.00	3,840.00
Materials (including dumping fees)	1	ls	13,806.71	13,806.71
Subtotal				
Sales Tax (6.35%)				
Total				
Payments/Credits				
Balance Due				

****Peter S. Turello, LLC is an Equal Opportunity Employer/Affirmative Action Employer****

PETER S TURELLO LLC

P.O. Box 1270
New London, CT 06320

TRUSTED NAME FOR OVER 100 YEARS

Office: 860-443-6475
E-Mail: accounting@turello.com
Web: www.turello.com

BILL TO:		Invoice	
Vcolia Water Accounts Payable 100 Trumbull Street New London, CT 06320	Date:	8/5/2025	
	Invoice #:	25550	

	P.O. No.		Terms	
	Site ID: 11768		Net 30	
Description	Qty	Unit	Rate	Amount
7/31/25 - Latimer to Connshire Dr top course, Demobilize paving equipment				
Labor	1	ls	2,972.00	2,972.00
Equipment (including water truck)	1	ls	1,096.00	1,096.00
Trucking	1	ls	3,840.00	3,840.00
Materials	1	ls	12,778.59	12,778.59
8/1/25 - Curb, Loam/Seed, Demobilize				
Labor	1	ls	2,936.00	2,936.00
Equipment	1	ls	496.00	496.00
Trucking	1	ls	1,680.00	1,680.00
Materials	1	ls	770.90	770.90
Crackfilling	1	ls	890.00	890.00
A FINANCE CHARGE of 1.5% will be applied to the portion of the previous balance outstanding for more than 30 days. This is an annual percentage rate of 18.0%. COSTS OF COLLECTION INCLUDING ATTORNEY'S FEES WILL BE ADDED TO ACCOUNTS REFERRED FOR COLLECTION.	Subtotal			\$102,406.20
	Sales Tax (6.35%)			\$0.00
	Total			\$102,406.20
	Payments/Credits			\$0.00
	Balance Due			\$102,406.20

****Peter S. Turello, LLC is an Equal Opportunity Employer/Affirmative Action Employer****

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886



PHONE: 860-442-0553
www.waterfordct.org

2,3

SEWER RATE STUDY FINDINGS (RTC 6/1/26)

COMMITTEE REPORT

PUBLIC WORKS, PLANNING AND DEVELOPMENT STANDING COMMITTEE OF THE RTM

RECEIVED FOR RECORD
WATERFORD, CT
2026 SEP 21 | A 11:21
ATTEST: David J. Langford
TOWN CLERK

Requests for consideration of this issue and all documents referenced in deliberations can be found with the Committee's agendas and minutes at <https://www.waterfordct.gov/AgendaCenter/Representative-Town-Meeting-40>

July 20, 2026 Committee Meeting Initial meeting on this issue, which was referred following a request from the Director of Utilities Jill Stevens. Dave Fox of Raftelis presented the findings of the sewer rate study, which included national data and models; historical and projected financial data for Waterford, and concluded with a proposal for the first increase in sewer usage rates since 2009. The Director and Fox then fielded questions from Committee members; topics included the unique status of the Utility Commission that by state law operates autonomously, with its budget separate from the annual town departmental budgets reviewed by Boards and the RTM; the struggle to remain self-sustaining and cover both day-to-day expenses and costly capital repairs to aging infrastructure; and how our existing system of financing was an anomaly when compared to the national best-practices models. The Director also noted that the Utility Commission, as required by state statute, would be holding a public hearing on the proposed rate increases and study findings on August 25.

September 16, 2026 Committee Meeting Chair offered a brief recap of the rate study findings, with input from Director Stevens and Utility Commission Chair Ken Kirkman, who noted there was sparse attendance at the public hearing and that the only citizen who offered comment was in favor of the proposed rate increases. Group Q&A followed, with the focus on the impetus for the study, rate proposal, and new five-year plan. Director Stevens explained that along with financial stability, the goal of their new long-range fiscal planning initiative is to restore the system to usage-based financing rather than continue adding to every taxpayer's burden by submitting intermittent large capital requests that raise the town's mill rate. She noted that analysis done for the study showed that while the Commission has been able to cover day-to-day operational expenses, without a rate adjustment, their Enterprise Fund (the reserve to cover capital repairs) will be in the red by 2029. Director Stevens clarified that, while the rate study included projected increases for the next five years, the Commission was only seeking approval of the proposed 2027 rates. They intend to update the five-year plan continuously, with annual rate reviews and capital project needs assessments. She explained that should future data show that another increase was needed—which may or may not match the current plan's forecasted rate for the "out" years—the Commission would bring a new proposal to the RTM for consideration.

The Committee voted unanimously to report this issue out with the recommendation that the RTM approve the Utility Commission's proposed quarterly sewer usage rate, to be effective Jan. 1, 2027, as follows: Tier I, Facility Service Charge of \$43.20 per quarter per Equivalent Dwelling Unit (EDU), and Tier II, Consumption Charge of \$5.81 per one hundred cubic feet (CF), in order to help the Utility Commission move toward financial self-sufficiency and sustainability for the Enterprise Fund.

Submitted by
Guy Calkins
Public Works, Planning and Development Chair

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886



PHONE: 860-442-0553
www.waterfordct.org
RECEIVED FOR RECORD
WATERFORD, CT
SEP 18 10 49 AM
TOWN CLERK

4

REVIEW BEACH FEES (RTC 6/1/26)
COMMITTEE REPORT

PUBLIC HEALTH, RECREATION & ENVIRONMENT STANDING COMMITTEE OF THE RTM

Requests for consideration of this issue and all documents referenced in deliberations can be found with the Committee's agendas and minutes at <https://www.waterfordct.gov/AgendaCenter/Representative-Town-Meeting-40>

Jul. 30, 2026 Committee Meeting Initial meeting on this issue, which was referred following the RTM's failure to approve the Recreation and Parks Commission's proposed increase for out-of-town beach passes for 2026. Members discussed previous beach fee increases and brainstormed possible questions on beach operating costs and potential revenue options. A request was made for the Director of Recreation and Parks to attend the next committee meeting and provide updated revenue figures for the 2026 beach season.

Sep. 14, 2026 Committee Meeting Recreation and Parks Director McNamara presented a paper slide show titled "2027 Beach Fee Schedule Recommendation" that included fee schedule comparisons, explanations of beach operating and maintenance responsibilities, as well as cost and revenue data. He explained that all beach-related costs are fully funded through the annual budget, but revenue from beach fees allowed us to recoup ~\$101K of beach costs in 2025 and ~\$140K in 2026. This "excess" revenue from beach fee sales goes back into the general fund.

A question asked during public comment led to discussion regarding passes for senior citizens. At this time, seniors can purchase a beach car pass, or they can get into the beach for free at any time by showing ID. One key point made by the Director was that passes alone cannot fully fund beach costs so everyone—regardless of whether they purchase a beach pass—pays for the beach via taxpayer dollars. He noted that depending on beach fees to cover all beach costs would involve unaffordable rates and unpredictable, lengthy inclement weather would make forecasting revenue

Members suggested considering charging a parking or entry fee for summer concerts as a way to offset costs. The Director explained that area business sponsors cover 70-80% of the concert costs. No other town in the area charges for the concerts. Also, the sponsors would be less willing to pay for the concerts if they were no longer free. Can get more sponsorships if concerts are free.

Discussion was had regarding potential areas to cut costs: Rec & Parks is currently looking into rotation of guards without sacrificing safety and getting an electronic gate at the gatehouse (which has an upfront cost, but could pay off in reduced overtime expenses in the years that follow).

The committee voted unanimously to report this issue out with a recommendation that the RTM approve Rec & Parks proposed 2027 beach fee schedule as presented in order to help cover annual cost increases. *[See attached.]*

Submitted by
Narciss Greene
PHRE Chair

encl: Proposed 2027 Beach Fees

Fee Schedule Comparisons

PROPOSED

Fee Structure	2025	2026	2027
Annual			
Resident	\$25	\$25	\$30
Non-Resident	\$175	\$175	\$225
Senior Paid	\$11	\$11	\$15
Resident Additional Sticker	\$11	\$11	\$15
Non-Resident Additional Sticker	\$175	\$175	\$225
Resident Walker/Biker Wristband	\$2	\$2	\$5
Non-Resident Walker/Biker Wristband	\$10	\$10	\$15
Daily			
Resident	\$2	\$2	\$5
Non-Resident	\$25	\$25	\$30
Senior	Show ID	Show ID	Show ID
Resident Picnic	\$2	\$2	\$5
Non-Resident Picnic	\$8	\$8	\$15
Weekend			
Resident	Pass Req	Pass Req	Pass Req
Non-Resident	Pass Req	Pass Req	Pass Req
Senior	Show ID	Show ID	Show ID
Resident Picnic	\$6	\$6	\$10
Non-Resident Picnic	\$11	\$11	\$15



Town of Waterford Board Book Report



Board of Assessment Appeals

5

Board Seats

Board Name	Position	Appointed By	First Name	Last Name	Email	Political Party	Status
Board of Assessment Appeals	Member	Elected	Jerry	Porter	bliddeford5@yahoo.com	Democrat	Active
Board of Assessment Appeals	Member	Elected	Marilyn	Lusher	mlusher@hometeamct.com	Republican	Active
Board of Assessment Appeals	Member	Elected	Catherine	Barnard	cathybarnard514@yahoo.com	Democrat	Active
Board of Assessment Appeals	Member (1 year only if needed)	Representative Town Meeting					Active
Board of Assessment Appeals	Member (1 year only if needed)	Representative Town Meeting					Active

Showing 1 to 5 of 5 entries

WATERFORD DEMOCRATIC TOWN COMMITTEE

5 Mago Blvd. • Waterford, CT • 06385

August 31, 2026

Susan Driscoll
Moderator, Waterford Representative Town Meeting
15 Rope Ferry Rd
Waterford, CT 06385

RE: Appointment of additional member of BAA for one-year term

Dear Moderator Driscoll,

On behalf of the Waterford Democratic Town Committee, I submit the following recommendation to fill the role of Additional Member of the Board of Assessment Appeals (BAA) for the upcoming revaluation year cycle:

John R. Morgan
7 West Strand Rd.
Waterford, CT 06385
john@morganjr.com

As a resident of Waterford with a strong understanding of our local community and property values, we are confident that John will be a fair, diligent, and objective asset to the Board during this high-volume period. In addition, he is well-qualified for this position as he has served as an Additional Member of the Waterford Board of Assessment Appeals in the past.

Thank you for your consideration of this matter.

Sincerely,



Erica Casper
Chair, Waterford DTC

RECEIVED FOR RECORD
WATERFORD, CT
2026 SEP - 3 P 2:25
ATTEST: *Erica Casper*
TOWN CLERK

Town Clerk

From: Erica Casper <ericacasper1@gmail.com>
Sent: Thursday, September 3, 2026 2:11 PM
To: susan driscoll; David Campo; Town Clerk
Subject: DTC Recommendation for additional member of BAA
Attachments: 8.31.206 LOR John Morgan Additional Member of Assessment Board of Appeals (1).pdf

CAUTION: This email originated from outside of the organization.
Do not click links or open attachments unless you recognize the sender's email address and know the content is safe.

Good afternoon,

Please see attached letter of recommendation from the Waterford DTC for the additional member of the Board of Assessment Appeals for the upcoming revaluation year.

Best,
Erica Casper
Chair, Waterford DTC
727-631-2099

RECEIVED FOR RECORD
WATERFORD, CT
2026 SEP - 3 P 2: 26
ATTEST: *David J. Campo*
TOWN CLERK

Waterford Republican Town Committee
PO Box 671
Waterford, Ct. 06385

Mr. David Campo
Waterford Town Clerk
15 Rope Ferry Rd
Waterford, Ct. 06385

Sept 11, 2026

Dear Mr. Campo,

Please be informed that the Waterford Republican Town Committee (WRTC) Nominating Committee has endorsed the following two candidates to fill the BAA special one year term:

Cathy Gonyo 35 Pepperbox Rd Waterford, CT 06385

Lee Couture 12 Woodsea Place Waterford, CT 06385

The WRTC thanks you in advance.

Sincerely,

Adam Stone
WRTC Chair

Cc: Danielle Steward- Gelinas
RTM, Minority Leader

RECEIVED FOR RECORD
WATERFORD, CT
2026 SEP 21 | A 11:52
ATTEST: *David F. Campo*
TOWN CLERK

Board Seats

Board Name	Position	Appointed By	First Name	Last Name	Email	Political Party	Status
Oswegatchie Fire Station Building Committee	BOF Member	Board of Finance	J. Robert	Tuneski	J_robert_tuneski@sbglobal.net	Republican	Active
Oswegatchie Fire Station Building Committee	BOS Member	Board of Selectmen	Richard	Muckle	rmuckle@comcast.net	Republican	Active
Oswegatchie Fire Station Building Committee	Elector	Representative Town Meeting	Timothy	Sullivan	tdsw10@sbglobal.net	Democrat	Active
Oswegatchie Fire Station Building Committee	Elector	Representative Town Meeting					Unlabeled
Oswegatchie Fire Station Building Committee	Fire Service Member	Fire Services Director	Rocco	Bracciale	roccobracciale@gmail.com	Unaffiliated	Active
Oswegatchie Fire Station Building Committee	Fire Service Member	Fire Services Director	Wayne	Gilpin	wgilpin53@gmail.com	Republican	Active
Oswegatchie Fire Station Building Committee	Fire Service Member	Fire Services Director	Paul	Rafuse	egpfrem@gmail.com	Independent	Active
Oswegatchie Fire Station Building Committee	RTM Member	Representative Town Meeting	Ursula	Moreshead	sadielcox@sbglobal.net	Democrat	Active
Oswegatchie Fire Station Building Committee	RTM Member	Representative Town Meeting	Kathleen	Elbaum	kelbaum@waterfordschools.org	Republican	Active

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