FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

RECEIVED FOR RECORD
WATERFORD, CT
2026 JUL 14 A 8:55
ATTEST: [signature]
TOWN CLERK

BOARD OF FINANCE AGENDA

Waterford Town Hall
Regular Meeting

July 15, 2026
7:00 p.m.

1. **Establishment of a quorum and call to order.**

2. **Public Comment**

3. **Approval and acceptance of minutes from June 10, 2026**

4. To consider and act upon a request from the Director of Fire Services, Chris Haley, for an **additional FY26 appropriation** in the amount of **$45,234** to **line #10123-51210 (Clerical/Technical),** for an employee payout. Action may include forwarding the request to the Representative Town Meeting (RTM) for approval.

5. To consider and act upon a request from the Director of Utilities, Jill Stevens, for a **FY27 appropriation** in the amount of **$100,000** currently **designated** on budget **line #20531-57894 (Cross Country Sewer Main Access).** If approved, the request shall be forwarded to the Representative Town Meeting (RTM) for final authorization.

6. To consider and act upon a request from the Director of Utilities, Jill Stevens, for a **FY27 appropriation** in the amount of **$45,671** currently **designated** on budget **line #20531-57026 (Water Tank Management).** Action may include forwarding the request to the Representative Town Meeting (RTM) for approval.

7. To consider and act upon a request from Chief of Police, David Ferland, for a **FY26 Out-Of-Series Transfer** in the amount of **$50,000** for **#20300-49000 (Animal Control Transfer)** as indicated on the following extract from the Transfer Request Form:

TOWN OF WATERFORD
TRANSFER REQUEST FORM

Inter-Department Transfer
Out of Series Transfer Request

POLICE
DEPARTMENT

FY2026

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10129	51420	PATROL	3,802,234.00	267,855.61		(50,000.00)	217,855.61
2	20300	49000	ANIMAL CONTROL TRANSFER			50,000.00		50,000.00
					TOTAL	50,000.00	(50,000.00)	

Explanation

Savings seen in the FY2026 police budget throughout the year through staff vacancies and other efficiencies. A portion is being transferred into the animal control budget to offset the ongoing deficit in this fund.

8. To consider and act on a **FY26 Out-of-Series Transfer** from Director of Finance, Kimberly Allen, in the amount of **$56,000** for various departments as indicated on the following extract from the Transfer Request Form:

TOWN OF WATERFORD
TRANSFER REQUEST FORM

Inter-Department Transfer
Out of Series Transfer Request

VARIOUS
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10123	51410	FIREFIGHTING	1,603,754.00	(29,190.08)	50,000		20,810
2	10123	51920	FICA	187,058.00	(645.75)	1,000		354
3	10130	51810	OVERTIME	65,000.00	(13,816.48)	5,000		(8,816)
4	10116	51940	PENSION CONTRIBUTIONS	5,117,768.00	315,914.00		(56,000)	259,914
					TOTAL	56,000	(56,000)	

Explanation

1 - Shifts at the Quaker Hill Fire Station were increased

2 - FICA taxes follows increase in salary/payroll

3 - Overtime increased due to additional hours needed to clean up after winter storms

4 - Pension contributions are lower due to vacancies across town departments

9. To consider and act on a **FY26 Out-of-Series Transfer** from Director of Finance, Kimberly Allen, in the amount of **$261,744** for various departments as indicated on the following extract from the Transfer Request Form:

TOWN OF WATERFORD
TRANSFER REQUEST FORM

Inter-Department Transfer
Out of Series Transfer Request

VARIOUS
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10107	51210	CLERICAL & TECHNICAL	160,470.00	4,564.83	2,500		7,065
2	10107	52030	PROFESSIONAL FEES	63,200.00	(2,000.00)	10,000		8,000
3	10107	52040	SERVICE CONTRACTS	39,750.00	(39,239.68)	40,000		760
4	10107	52050	DUES, CONFERENCES	6,503.00	(254.36)	255		1
5	10107	52080	TELEPHONE	18,953.00	(4,683.54)	8,000		3,316
6	10109	52510	RENTAL OF EQUIPMENT	24,899.00	(637.75)	638		0
7	10111	52040	SERVICE CONTRACTS	435,000.00	(44,128.07)	50,000		5,872
8	10111	52090	FUEL OIL	35,000.00	(23,665.42)	38,700		15,035
9	10111	52091	NATURAL GAS	95,000.00	(5,596.47)	11,000		5,404
10	10111	52100	ELECTRICITY	375,000.00	(19,457.42)	25,000		5,543
11	10111	52120	SEWER	26,000.00	(9,988.73)	13,000		3,011
12	10111	55030	PUBLIC IMPROVEMENTS	11,117.00	(0.17)	1		1
13	10112	52253	LIFE INSURANCE	20,947.00	(9,953.06)	10,000		47
14	10130	51810	OVERTIME	65,000.00	(9,891.47)	10,000		109
15	10130	52030	PROFESSIONAL FEES	265,069.00	(41,109.61)	42,000		890
16	10137	52390	CO-SPONSORED PROGRAMS	41,549.00	(650.00)	650		-
17	10112	52251	HEALTHCARE	4,709,735.00	558,635.77		(261,744)	296,892
					TOTAL	261,744	(261,744)	

Explanation

See Attached

10. To consider and act on a **FY27 Out-of-Series Transfer** from Director of Finance, Kimberly Allen, in the amount of **$66,062** for various departments as indicated on the following extract from the Transfer Request Form:

TOWN OF WATERFORD
TRANSFER REQUEST FORM

Inter-Department Transfer
Out of Series Transfer Request

FY27

VARIOUS
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10129	53070	AUTO REPAIRS	21,000.00	21,000.00		(21,000)	0
	10129	53080	AUTOMOTIVE MAINTENANCE	19,000.00	19,000.00		(19,000)	
2	10137	53070	AUTO REPAIRS	1,562.00	1,562.00		(1,562)	0
3	10137	53080	MAINTENANCE VEHICLES	24,500.00	24,500.00		(24,500)	0
4	10130	53070	AUTO REPAIRS	265,000.00	265,000.00	22,562		287,562
5	10130	53080	AUTOMOTIVE MAINTENANCE	0.00	0	43,500		43,500
					TOTAL	66,062	(66,062)	

Explanation

See attached memo

11. Discussion of the recent approval to consolidate auto maintenance budgets under the Department of Public Works per the June 13, 2026 memo included in the July 7, 2026, Board of Selectmen agenda.

12. **Old Business**

13. **New Business**

14. **Liaison Reports**

15. **Correspondence**
    a. Virginia Bielucki, Town Accountant, Periodic Financial Statements FY26 dated June 15, 2026.
    b. Virginia Bielucki, Town Accountant, Status of General Fund Unassigned Balance dated June 15, 2026.
    c. Virginia Bielucki, Town Accountant, Status of Contingency FY26 dated June 16, 2026
    d. April 2026 Special Revenue Reports
    e. May 2026 Special Revenue Reports
    f. FY26 Capital Project Status Report through 6/30/26
    g. Kimberly Allen, Director of Finance, Clifton Larson Allen LLP: FY26 Audit Governance Letter

16. **Adjournment**

Glenn Patterson, Chairman

WATERFORD FIRE DEPARTMENT EST. 1920

OF SERVICE THROUGH SACRIFICE- PROMPTUS SPIRITU

To:	Kimberly Allen, Director of Finance
Origin:	Christopher Haley, Director of Fire Service
Subject:	Additional Appropriation; Employee Payout
Date	6/11/2026

I am respectfully requesting an additional appropriation in the amount of $45,233.43 to line item 10123-51210 Clerical/Technical. These funds are needed for an employee payout of accrued time off required by contract. The employee's last day of employment is June 29th, 2026.

Respectfully,
Christopher M. Haley
Director of Fire Service

7/7/26 - BOS, approved

1000 HARTFORD TURNPIKE **WATERFORD, CT 06385**

June 12, 2026

Mr. Rob Brule, First Selectman
Town of Waterford Town Hall
15 Rope Ferry Road
Waterford, CT 06385

Dear Mr. Brule,

The Utility Commission respectfully requests the following appropriations of funds identified within the FY27 Capital Plan:

1. The Utility Commission respectfully requests an appropriation of the funds to be designated on July 1, 2026 within L.I. # 20531-57894, Cross Country Sewer Main Access in the amount of $100,000.

   Sewer mains collect wastewater from our Town's parcels and convey this wastewater to downstream pumping stations via a vast network of piping and pumping stations to a point terminating at the Main pumping station, which then conveys the wastewater to the regional treatment facility in New London. Of the Town's 150 miles of sewer piping, approximately 15.6 miles lie within cross-country easement areas, which are outside of roadways. Many of these sewer mains traverse through heavily wooded cross-country easement areas, which are becoming more challenging to access. Accessibility is crucial in order to conduct a full assessment evaluation and to provide timely access to conduct immediate or corrective repairs to the sewer main or structures. The goal of this project is to recreate the original easement access areas along all of our cross-country mains or create alternate access points.

   Contract #1 was the Town's very first sewer construction project, which began in 1970. This project entailed the installation of approximately 13,000 linier feet of sewer main. A Special Appropriation in the amount of $250,000 for engineering services was appropriated for the Contract #1 Sewer Main Access project in 2023. Survey work to identify the Contract #1 easement area, manholes, intersecting property lines, and other utilities within the easement area commenced in October of 2023 and was completed in the spring of 2024. Final design package acceptance for contractor bid solicitation and construction for Phase One of the restoration project was granted by the Utility Commission at the November 2024 meeting. Bids were solicited in August of 2025 and the contract was awarded to Advance Resources, LLC in October of 2025 in the amount of $155,450; construction on Phase One began on December 10, 2025 and was completed in the first week of June, 2026.

BOS - 6/23/26, approved

Phase one encompasses the southern section of the interceptor beginning at the intersection of Great Neck Road and Rope Ferry Road to the end of the interceptor at Evergreen Avenue Pump Station. Phase two which encompasses the northern section of the interceptor from Boston Post Road to Great Neck Road requires the acquisition of additional easements to gain access to the interceptor during restoration and for the Utility Commission staff in the future. Splitting the project into two Phases allowed restoration work to begin while easements are procured, and Phase two can begin shortly after completion of Phase one.
Many of the Town's easement area will require surveys to delineate boundaries, identify wetland soils and engineering services to design access travel surfaces based upon the survey findings. It has been the intent of the Utility Commission to establish a multi-year request necessary to fund the survey, engineering and reconstruction of each of the Town's cross-country sewer main easement areas.

2. The Utility Commission respectfully requests an appropriation of the funds to be designated on July 1, 2026 within L.I. # 20531-57026, Water Tank Management in the amount of $45,671.00

The Town of Waterford owns three water storage tanks, the 750,000 gallon Fargo Tank, the 300,000 gallon Vauxhall tank and the 1.25 Million gallon Rogers Hill tank. In 2024 the Fargo Road Tank refurbishment project was completed; prior to this renovation, the Fargo Road water tank had its original coat of paint, which had far exceeded its useful life expectancy by approximately 10 years. This work was necessary to preserve the Town's significant investment in its infrastructure and to extend the life of its asset; if routine maintenance of infrastructure is ignored, it turns into an emergency capital investment and typically costs three times that of routine maintenance. If this tank had not undergone the recent rehabilitation, the structural integrity of the tank would have eventually failed, requiring that the tank be replaced at a significant cost to the Town.
Many municipalities do not realize the financial investment they have in their water storage tanks. These key municipal water distribution system components often receive the least attention and yet, they can potentially experience serious issues without proper tank asset management. Contamination from animals or debris, corrosion and other issues can trigger customer complaints, municipal regulatory compliance violations and costly water distribution service disruptions. A Water Tank Management Program for these valuable assets preserves the significant investment the Town has made in water storage tanks by guaranteeing routine inspections and maintenance of the water storage tanks does not fall behind, thus improving the reliability of the system. A sustainable water tank management solution also makes budgeting easier as initial repair costs can be spread out over a few years if necessary and all future interior and exterior renovation costs are included.
Our request was to initiate a funding schedule that would enroll the three water storage tanks in a Tank Asset Management program progressively, which began with the Fargo Road tank in FY26, this tank only requires annual Maintenance plan costs.

BOS- 6/23/26, approved

* Additional Appropriation

3. The Utility Commission respectfully requests a designation and appropriation of the funds identified in the First Selectman's plan for the General Fund Balance for Water Distribution System Emergency Capital Reserve for FY27 in the amount of $200,000. New Project

Under the current Waterford / New London Interlocal Water Agreement (W/NLIWA), all users of the municipal water system in Waterford are direct customers of the City of New London Department of Public Utilities, which operates and maintains the water distribution system on behalf of the Town. Consequently, the Utility Commission does not receive user-based revenue to fund emergency repairs that meet the definition of "Material" costs under the W/NLIWA.

Pursuant to the W/NLIWA, "Material," as applied to the cost or expense of a particular repair or maintenance activity, is defined as costs greater than or equal to $5,000, adjusted cumulatively by the Escalation Index as of April 1 preceding the adjustment date. The agreement further specifies that (i) the installation of more than three contiguous standard lengths of pipe is deemed Material regardless of cost, and (ii) the first $10,000 spent on Material costs or expenses is deemed not Material, with that amount also subject to escalation.

Using the ENR Construction Cost Index as prescribed by the W/NLIWA, the current Escalation Index is 3.13. This results in an adjusted Material cost threshold of $15,658, with the first $31,300 of Material costs deemed not Material. Under the W/NLIWA, any repair with costs exceeding these thresholds is required to be treated and funded as a Capital Improvement.

Waterford embarked on installing its water distribution system in the 1960's, prior to the installation of our wastewater system. Construction costs have increased significantly over time; for example, a 20-foot length of 10-inch ductile iron pipe that cost approximately $150 in 1960 now costs approximately $975–$1,000. Given the age of the system and escalating material and labor costs, it is reasonable to expect that emergency repairs will more frequently meet the definition of Material costs.

This request establishes a dedicated capital reserve for emergency repairs to the water distribution system that qualify as Material costs. The reserve mitigates financial risk associated with unpredictable infrastructure failures and reduces reliance on emergency appropriations or disruption of other approved capital projects. Water distribution system failures are inherently unpredictable and often require immediate response to protect public health, maintain service continuity, and limit secondary damage. Having a designated reserve ensures that capital funding is immediately available when such events occur.

Please see the additional back up material provided in support of each request attached to this letter.

Thank you.

Jill N Stevens

Jill N. Stevens, Director
Utility Commission

Cc: Utility Commission
Kimberly Allen, Director of Finance

DEPARTMENT/AGENCY
Utility Commission

CONTACT PERSON
Jill N. Stevens

PROJECT NAME
Cross-Country Sewer Main Access

DEPARTMENT PRIORITY
5

1	**DESCRIPTION AND JUSTIFICATION (describe the type, purpose & anticipated accomplishments of the project)**
	The goal of this project is to obtain readily available access to all cross-country sewer mains. Accessibility is crucial in order to conduct a full assessment evaluation and to provide timely access to conduct immediate or corrective repairs to the sewer main or structures. The goal of this project is to recreate the original easement access area or create alternate access points to all areas that are not within paved roadway areas. Funds were granted for the Contract #1 easement area in 2023, this request is to continue the access program to the remaining cross country easement areas.
2	**PROJECT STATUS IF IN PROGRESS**
	Construction on Contract 1 access began on December 10, 2025 and is anticipated to take 5 months.
3	**LIST OTHER PROJECTS WITHIN YOUR DEPARTMENT OR ANOTHER DEPARTMENT THAT WILL BE IMPACTED BY THIS REQUEST**
	Accessibility will allow pipeline evaluation crew to conduct our sewer system evaluation survey and create the ability to access the pipeline and manholes in the event of an emergency
4	**DESCRIBE THE IMPACT ON DEPARTMENT OPERATING BUDGET (include cost estimate if applicable)**
	Minimal impact on operational budget, however, accessibility will allow staff to conduct routine and emergency repairs in a timely manner, in lieu of creating access on a emergency basis which will be far more costly and greatly reduce the potential of adverse environmental impact.
5	**GRANT FUNDING/OTHER FUNDING, if applicable (detailed explanation of grant/other funding, including the amount, source of funding, status, town match, if any. Attach award letter if available)**
6	**ATTACH PLAN ESTIMATE, SERVICE AREA MAP AND/OR OTHER SUPPORTING DOCUMENTATION (if none, simply state that the area below)**
	See back up material
7	**COST/FUNDING SOURCE**

	FUNDING SOURCE	APPROVED FUNDING TO DATE	FY2027	FY2028	FY2029	FY2030	FY2031
1	Current Year Capital	250,000	200,000	200,000	200,000	200,000	200,000
2	Utility Budget/Sewer Cap Maint Fund						
3	Transfer to CNR	200,000					
4	Short/Long-term Bonds						
5	LoCIP (detail in section 5 above)						
6	CNR Undesignated Fund Balance						
7	Federal/State Grants (detail in section 5)						
8	Other Funding (detail in section 5 above)						
	TOTALS	450,000	200,000	200,000	200,000	200,000	200,000

Cross Country Sewer Main Access Project

Sewer mains collect wastewater from our Town's parcels and convey this wastewater to downstream pumping stations via a vast network of piping and pumping stations to a point terminating at the Main pumping station, which then conveys the wastewater to the regional treatment facility in New London. Of the Town's 150 miles of sewer piping, approximately 15.6 miles lie within cross-country easement areas, which are outside of roadways. Many of these sewer mains traverse through heavily wooded cross-country easement areas, which are becoming more challenging to access. Accessibility is crucial in order to conduct a full assessment evaluation and to provide timely access to conduct immediate or corrective repairs to the sewer main or structures. The goal of this project is to recreate the original easement access area or create alternate access points.

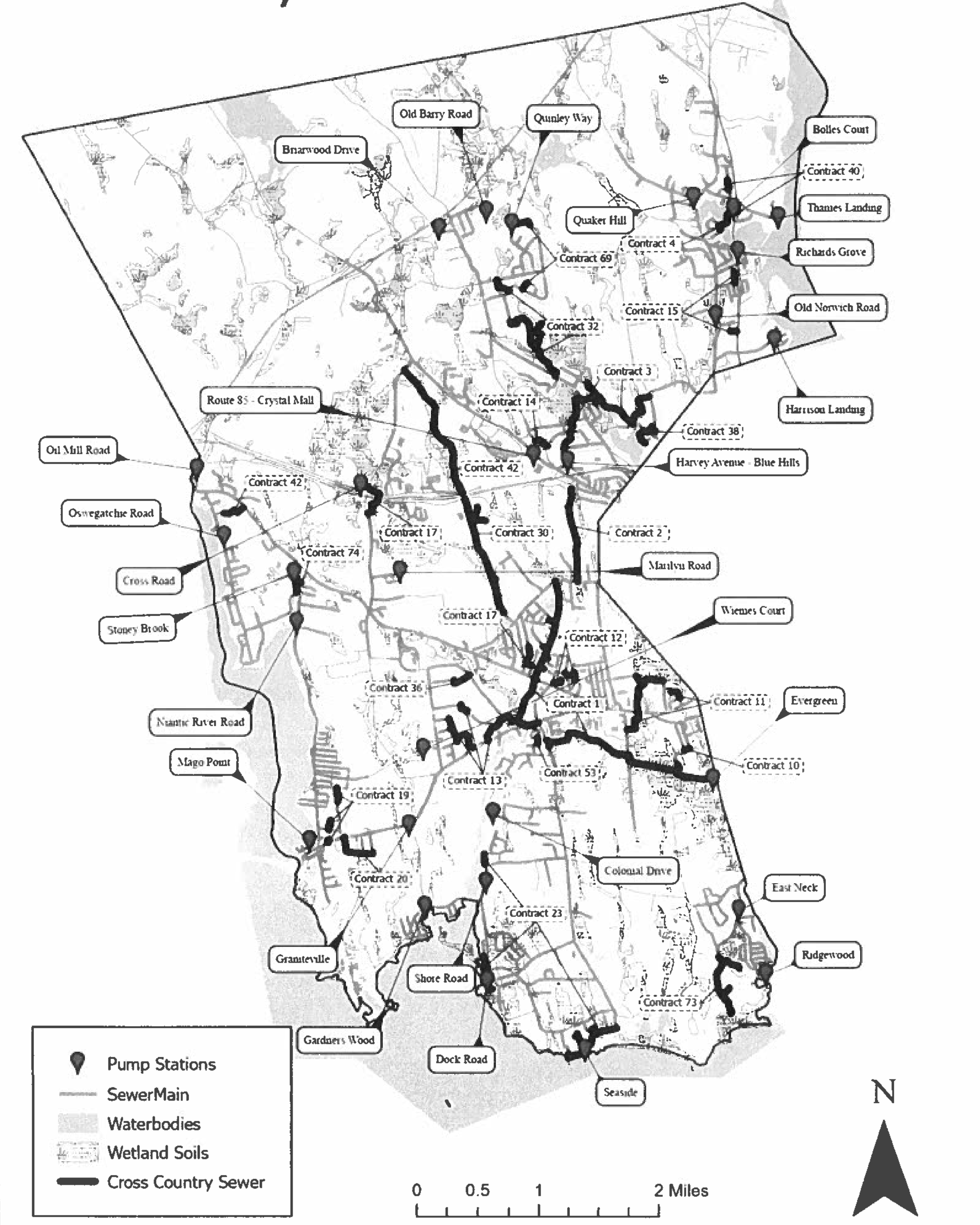
Contract #1 was the Town's very first sewer construction project, which began in 1970. This project entailed the installation of approximately 13,000 linier feet of sewer main. A Special Appropriation in the amount of $250,000 for engineering services was appropriated for the Contract #1 Sewer Main Access project in 2023. Survey work to identify the Contract #1 easement area, manholes, intersecting property lines, and other utilities within the easement area commenced in October of 2023 and was completed in the spring of 2024. Final design package acceptance for contractor bid solicitation and construction for Phase One of the restoration project was granted by the Utility Commission at the November 2024 meeting. Bids were solicited in August of 2025 and the contract was awarded to Advance Resources, LLC in October of 2025; construction on Phase One began on December 10, 2025 and is anticipated to take 5 months.

Phase one encompasses the southern section of the interceptor beginning at the intersection of Great Neck Road and Rope Ferry Road to the end of the interceptor at Evergreen Avenue Pump Station. Phase two which encompasses the northern section of the interceptor from Boston Post Road to Great Neck Road requires the acquisition of additional easements to gain access to the interceptor during restoration and for the Utility Commission staff in the future. Splitting the project into two Phases allows restoration work to begin while easements are procured, so that once Phase one is complete easements will be in place and Phase two can begin shortly thereafter.

Many of the Town's easement area will require surveys to delineate boundaries, identify wetland soils and engineering services to design access travel surfaces based upon the survey findings. It has been the intent of the Utility Commission to establish a multi-year request necessary to fund the survey, engineering and reconstruction of each of the Town's cross-country sewer main easement areas.

Upon completion of the Contract #1 restoration, our goal is to continue to other major cross-country easement areas, Contract # 2 and 3, which possess many of the same land characteristics as Contract #1. A map depicting all of our cross-country areas is attached.

Cross Country Sewers



FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

July 24, 2023

Mr. James Bartelli - Director
Waterford Utility Commission
1000 Hartford Turnpike
Waterford, CT 06385

RE: Notice of Approval: Inland Wetland Permit #C-23-03

Dear Mr. Bartelli,

At a meeting held on July 13, 2023 the Waterford Conservation Commission approved with conditions the above referenced permit for vegetation clearing, temporary machinery access, inspection and maintenance activities within inland wetlands along municipal sewer utility easements, Waterford, CT.

Attached is the signed permit for your records.

If you have any questions, please feel free to call me at 860-444-5826.

Sincerely,

Maureen FitzGerald
Environmental Planner

attachment

cc: Jill Stevens, Assistant Director (digital copy)

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

WATERFORD CONSERVATION COMMISSION
INLAND WETLANDS & WATERCOURSES PERMIT #23-03
Vegetation Clearing, Inspection & Maintenance of Municipal Sewer Utilities within Easements
Issued to the Waterford Utility Commission

The Waterford Conservation Commission, in their capacity as the Town's Inland Wetland Agency, hereby authorizes the Waterford Utility Commission to conduct regulated activities in designated wetland areas of existing sewer utility easements subject to jurisdiction in accordance with CT General Statutes, Section 22a-36 through 22a-45, inclusive, as amended, and the Waterford Inland Wetlands and Watercourses regulations.

Regulated activities authorized include:

1. Cutting of vegetation in wetlands and adjacent upland areas within sewer easement areas to clear a 20 foot wide vehicle access for purposes of inspection and maintenance of the existing municipal sewer. Vegetation to be cut by machine-mounted mowers or manually where flooded conditions do not allow machinery access.

2. Temporary machinery access through and over inland wetlands and watercourses within municipal sewer easement areas to access sewer manholes for inspection and repair.

3. Placement of temporary crossings including temporary plates, timbers, slash, corduroy or mats to minimize disturbance to inland wetlands and watercourses.

4. Minor repair of sewer manholes and utility lines to prevent infiltration of ground and surface water and correct system failures detected during the inspection. Minor repair work includes excavation of soils, installation of temporary erosion and sediment controls and de-watering basins, temporary discharge of sediment-free de-watering waters, and restoration of wetland substrate conditions.

These regulated activities are associated with maintenance practices and repairs for the Town of Waterford municipal sewer system as described in the application dated June 20, 2023. The Conservation Commission attaches the following conditions to minimize impacts to inland wetlands and watercourses associated with the proposed inspection and maintenance activities:

SPECIAL CONDITIONS:

1) All maintenance and repair activities conducted under this authorization shall be reported no later than 7 days prior to the planned initiation of the activity to the Conservation Commission's agent for a determination of consistency with the terms of this permit. Limits of disturbance shall be identified and marked in the field. Erosion and sediment control and de-watering measures, and measures to restore wetland soils, grades and

wetland vegetation shall be identified prior to the start of work in any wetland or watercourse resource.

2) Regulated activities identified to be outside the scope of this authorization will require submission of an individual permit application to the Conservation Commission for approval. The permanent obstruction, diversion or alteration of wetlands and watercourse resources is not herein authorized.

3) In areas of flooded or saturated soil conditions, the use of machinery shall be restricted and vegetation removal conducted manually to protect wetland and surface flow patterns. Where temporary disturbance from machinery access occurs in wetlands or watercourses, the wetland substrate and surface flows are to be restored to pre-existing conditions upon completion of the maintenance activity.

4) The crossing of wetlands and watercourses with machinery shall be temporary and accomplished with minimal disturbance to wetlands and streambed substrates. Use of best management practices for temporary stream crossings, wetland protection and erosion control shall be incorporated into the inspection and maintenance program. These practices shall comply with the State of Connecticut Forest Practices Regulations.

5) Upon completion of machinery access and required repairs to the utility, all temporary wetland and watercourse crossing devices shall be removed, and the wetland and watercourse substrate and surface flows shall be restored to pre-existing grades. The permanent obstruction, diversion or alteration of wetlands and watercourse resources is not herein authorized.

6) A representative of the Utility Commission shall schedule a site inspection with the Commission's agent following completion of the maintenance activity within each sewer easement area to review wetlands and watercourses traversed by the inspection activity. Where required and as directed by the Commission's agent, corrective measures to restore grade, stabilize exposed soils and control potential erosion shall be immediately implemented.

7) The Waterford Utility Commission shall be responsible for ensuring the terms and provisions of this permit are adhered to, including the implementation of pollution prevention and best management practices, installation of erosion and sediment controls and restoration of temporary disturbance areas.

All work and all regulated activities conducted pursuant to this authorization shall be consistent with the terms and conditions of this permit. Any structures, excavation, fill, obstructions, encroachments or regulated activities not specifically identified and authorized herein shall constitute a violation of this permit and may result in permit modification, suspension or revocation.

In the event that any additional wetland or watercourse regulated activities are required as a result of other agency permitting to support the proposed activity, the Waterford Conservation Commission reserves the right to reconsider the proposed regulated activity and may require modifications to minimize the impact to wetland resources.

In evaluating this application, the Commission has relied on information provided by the applicant. If such information subsequently proves to be false, incomplete and/or inaccurate, this permit shall be modified, suspended or revoked.

This permit shall be valid for a period of 5 years. Permit extensions may be authorized in accordance with CT General Statutes § 22a-36 through 22a-45 inclusive. If the regulated activity is not completed within this time frame, the permit may be held to be invalid by the Conservation Commission and the applicant may be required to petition the Commission for an extension or re-issuance of the permit. The Commission may require the applicant to furnish additional information at that time.

The Conservation Commission renders this Summary Ruling in accordance with the Waterford Inland Wetlands and Watercourses Regulations based on the following considerations:

A. The proposed activity is necessary for maintenance and inspection of the public sewer utility lines and protection of surface and groundwater quality.

B. The proposed method of vegetation removal and machinery access does not pose long-term adverse impacts to the wetlands and watercourses within or adjacent to the sewer easement. Temporary disturbance to wetland substrates will be restored to grade

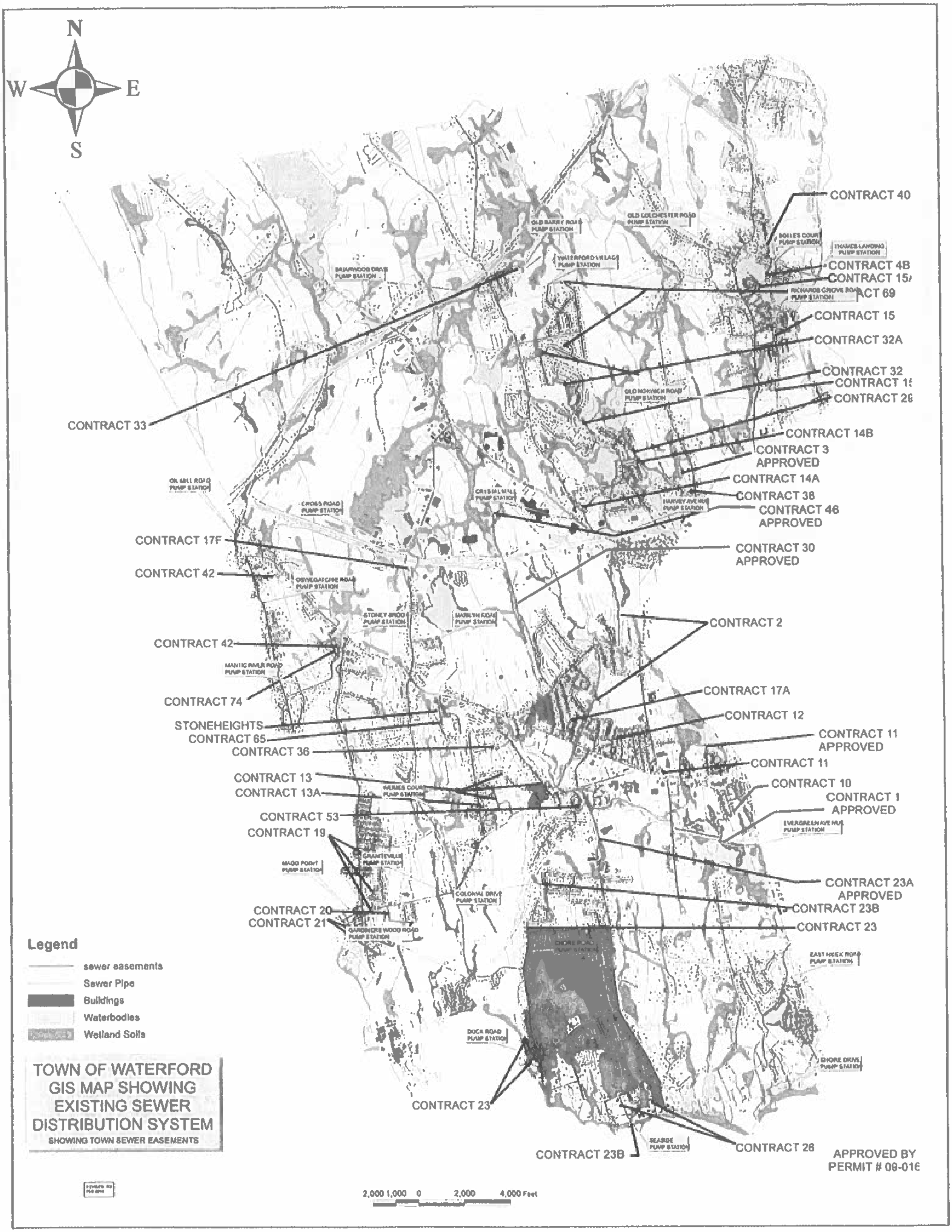
C. Strict adherence to the terms and conditions imposed with this permit will protect the quality of wetlands and surface waters on this property.

This permit will be strictly enforced. If the Conservation Commission finds that the applicant has not complied with the permit conditions or has exceeded the scope of this permit as set forth herein, or, if the intended use of the general site is not as represented by the application or the plan of record, the Commission may suspend or revoke this permit, direct the Environmental Officer to issue a cease and desist order, require the applicant to modify, extend or revise the site work, or require the applicant to restore the area to its original condition.

Dated: July 13, 2023

Issued By: R. F. Muckle

Chairman, Richard Muckle
Waterford Conservation Commission


N
W
E
S
CONTRACT 40
CONTRACT 4B
CONTRACT 15
ACT 69
CONTRACT 15
CONTRACT 32A
CONTRACT 32
CONTRACT 1
CONTRACT 2
CONTRACT 33
CONTRACT 14B
CONTRACT 3
APPROVED
CONTRACT 14A
CONTRACT 38
CONTRACT 46
APPROVED
CONTRACT 17F
CONTRACT 30
APPROVED
CONTRACT 42
CONTRACT 2
CONTRACT 42
CONTRACT 74
CONTRACT 17A
CONTRACT 12
STONEHEIGHTS
CONTRACT 65
CONTRACT 11
APPROVED
CONTRACT 36
CONTRACT 11
CONTRACT 13
CONTRACT 13A
CONTRACT 10
CONTRACT 1
APPROVED
CONTRACT 53
CONTRACT 19
CONTRACT 23A
APPROVED
CONTRACT 23B
CONTRACT 20
CONTRACT 21
CONTRACT 23
Legend
sewer easements
Sewer Pipe
Buildings
Waterbodies
Wetland Soils
TOWN OF WATERFORD
GIS MAP SHOWING
EXISTING SEWER
DISTRIBUTION SYSTEM
SHOWING TOWN SEWER EASEMENTS
CONTRACT 23
CONTRACT 23B
CONTRACT 26
APPROVED BY
PERMIT # 09-016
2,000 1,000 0 2,000 4,000 Feet

TOWN OF WATERFORD
CAPITAL PROJECT REQUEST FORM
2027-2031 FISCAL YEAR REQUEST

DEPARTMENT/AGENCY
Utility Commission

CONTACT PERSON
Jill N. Stevens

PROJECT NAME
Fargo Water Tank Management Program

DEPARTMENT PRIORITY
1

1 DESCRIPTION AND JUSTIFICATION (describe the type, purpose & anticipated accomplishments of the project)

The Water Tank Management Program for the Fargo Water Tank preserves the significant investment the Town has made in this water storage tank by guaranteeing routine inspections and maintenance of the water storage tank does not fall behind, thus improving the reliability of the system. A sustainable water tank management solution also makes capital budgeting easier as all future interior and exterior renovation costs are included in the plan. This request is to continue funding the program that the Fargo Water Tank was enrolled in beginning in FY26

2 PROJECT STATUS IF IN PROGRESS

3 LIST OTHER PROJECTS WITHIN YOUR DEPARTMENT OR ANOTHER DEPARTMENT THAT WILL BE IMPACTED BY THIS REQUEST

4 DESCRIBE THE IMPACT ON DEPARTMENT OPERATING BUDGET (include cost estimate if applicable)

None, the operational costs are borne by the City of New London through the current Inter-local agreement.

5 GRANT FUNDING/OTHER FUNDING, if applicable (detailed explanation of grant/other funding, including the amount, source of funding, status, town match, if any. Attach award letter if available)

6 ATTACH PLAN ESTIMATE, SERVICE AREA MAP AND/OR OTHER SUPPORTING DOCUMENTATION (if none, simply state that in the area below)

See attached tank management program contract

7 COST/FUNDING SOURCE

	FUNDING SOURCE	APPROVED FUNDING TO DATE	FY2027	FY2028	FY2029	FY2030	FY2031
1	Current Year Capital	46,222	45,671	47,954	50,352	52,870	55,513
2	Utility Budget/Sewer Cap Maint Fund						
3	Transfer to CNR						
4	Short/Long-term Bonds						
5	LoCIP (detail in section 5 above)						
6	CNR Undesignated Fund Balance						
7	Federal/State Grants (detail in section 5)						
8	Other Funding (detail in section 5 above)						
	TOTALS	**46,222**	**45,671**	**47,954**	**50,352**	**52,870**	**55,513**

USG WATER
SOLUTIONS

Utility Service Co., Inc.

Water Tank Maintenance Contract

Owner: **Town of Waterford**
Waterford, Connecticut

Tank Size/Name: **750,000 Gallon Pedisphere – Fargo Road Tank**

Location: **45R Fargo Road**

Date Prepared: **October 23, 2025**

WATER TANK MAINTENANCE CONTRACT

This Water Tank Maintenance Contract (hereinafter, "the Contract") is entered into by and between the **Town of Waterford, whose business address is 15 Rope Ferry Road, Waterford, Connecticut 06385** (hereinafter, "the Owner") and Utility Service Co., Inc., whose business address is 535 General Courtney Hodges Boulevard, Post Office Box 1350, Perry, Georgia 31069 (hereinafter, "the Company"). The Owner and the Company shall be individually referred to herein as "a Party" or collectively referred to herein as "the Parties".

Therefore, in consideration of the mutual promises contained herein and other valuable consideration, the receipt and sufficiency of which are hereby acknowledged by the Owner and the Company, the Parties agree as follows:

1. Company's Engagement and Responsibilities. The Owner agrees to engage the Company to provide the professional services needed to maintain its **750,000** gallon water storage tank located at **45R Fargo Road, Waterford, Connecticut 06385** (hereinafter, "the Tank"). The professional services entail the upfront renovation (hereinafter, the "Upfront Renovation") of the Tank and subsequent maintenance activities thereafter. Upfront Renovation and maintenance activities are collectively referred to as "the Services" in this Contract, and include the following:

a. Annually, the Company will inspect the Tank to ensure that the structure is in a sound, watertight condition. The Company will provide a written inspection report to the Owner following each inspection.
b. Biennially, after the Tank is drained by the Owner, the Company will clean the interior of the Tank and perform a condition assessment on the Tank (hereinafter "Washout Inspection"). During each Washout Inspection, the Tank will be cleaned to remove all mud, silt, and other accumulations from the interior of the Tank. After a Washout Inspection is completed, the interior of the Tank will be thoroughly inspected and disinfected prior to returning the Tank to service; however, the Owner is responsible for draining and filling the Tank and conducting any required testing of the water before returning the Tank to service. Rotate the washout inspections with ROV inspections.
c. The Company shall provide the engineering and inspection services needed to maintain and repair the Tank during the term of this Contract. The repairs include: the Tank's expansion joints, water level indicators, sway rod adjustments, vent screens, manhole covers/gaskets, and the Tank's other steel parts not otherwise excluded hereinafter.
d. The Company will clean and repaint the interior and/or exterior of the Tank at such time as complete repainting is needed. The need for interior painting of the Tank is to be determined by the thickness of the existing liner and its protective condition. Only materials approved for use in potable water tanks will be used on any interior surface area. The need for exterior painting of the Tank is to be determined by the appearance and protective condition of the existing paint. At the time that the exterior requires repainting, the Company agrees to paint the Tank with a coating that is the same color as the existing coating and to select a coating system which best suits the site conditions, environment, and general location of the Tank. When interior or exterior painting of the Tank is needed, all products and procedures as to coating systems will be equal to or exceed the requirements of the **State of Connecticut** and the American

Water Works Association's D102 standard in effect as of the Effective Date, defined in the signature block hereinafter.

e. The Company will install a lock on the roof hatch of the Tank; however, the provision of such lock does not guarantee the Tank's security during the term of the Contract. For the avoidance of doubt, security of the Tank and the site where the Tank is located (hereinafter, "Tank Site") are the responsibility of the Owner.
f. In the event of an emergency involving the Tank, the Owner shall provide written notice of such emergency to the Company via its email hotline at the following address: customerservice@usgwater.com. The Company will provide emergency services for the Tank, when needed, to perform all repairs covered under this Contract. Reasonable travel time must be allowed for the repair unit to reach the Tank Site.
g. When the Tank is taken out of service, the Company will furnish pressure relief valves, if requested by the Owner, so that the Owner can install the valves in its water system while the Tank is being serviced. The Owner assumes all risk and liability for the installation and use of the pressure relief valves.
h. The Company will furnish the Owner with current certificates of insurance, which will summarize the Company's insurance coverage.
i. The Company will pressure wash the exterior once between exterior coating cycles.

2. Contract Price/Annual Fees. For the performance of the Services required by Section 1, the Owner shall pay the Company an Annual Fee (hereinafter, "Annual Fee") for each Contract Year of the Contract. The Annual Fee for Contract **Year 1** shall be **$43,496.00** Each Contract Year thereafter, the Annual Fee shall be adjusted to reflect the current cost of service. The adjustment of the Annual Fee shall be limited to a maximum of 5% annually. All applicable taxes are the responsibility of the Owner and are in addition to the stated costs and fees in this Contract.

3. Payment Terms and Late Charges.

a. The Annual Fee for Contract **Year 1,** plus all applicable taxes, shall be due and payable **within ninety (90) days of the Owner's execution of the Contract.**
b. **Each subsequent Annual Fee, plus all applicable taxes, shall be due and payable on the first day of each Contract Year thereafter.**
c. If the Annual Fee, plus all applicable taxes, are not paid within ninety (90) days of the date of invoice, the Company will charge the Owner a late fee on unpaid balances and may also terminate or suspend Services under this Contract without notice. Any late fee will be 1.5% per month.

4. Changes or Delays to Services. For purposes of this Section 4, "Unreasonable Delay" shall mean the Owner's delay in releasing the Tank or making the Tank available to the Company for the performance of any of the Services described herein for a period of twenty-four (24) months following the Company's written request for release or access to the Tank. In the event of Unreasonable Delay, the Company reserves the right to recover its reasonable costs related to the Unreasonable Delay, and the Owner agrees to negotiate with the Company in good faith to determine the amount of its reasonable costs caused by such Unreasonable Delay. Furthermore, the Owner hereby agrees that the Company can replace a Washout Inspection of the Tank with a visual inspection, remotely operated vehicle inspection ("ROV Inspection"), or unmanned aerial vehicle inspection ("UAV Inspection") at the Company's discretion, and such replacement does not constitute a modification of this Contract.

5. Structure of Tank, Tank Site Conditions, and Modifications.

a. In providing the Services, the Company accepts the Tank based upon its existing structure and components as of the Effective Date.

b. ***Any modifications to the Tank after the Effective Date, including antenna installations, shall first be approved by the Company (prior to installation) and may warrant an increase in the Annual Fees.***

c. Changes in the condition of the Tank Site and/or any adjoining properties (e.g., construction of a mall next to the Tank Site which significantly increases the risk of overspray claims, etc.) following the Effective Date, which cause an increase in the Company's cost in delivering the Services, will be just cause for an equitable adjustment of the Annual Fees in this Contract.

6. Environmental, Health, Safety, Labor, or Industry Requirements. The Owner hereby agrees that the promulgation of, enactment of, or modification to any environmental, health, safety, or labor laws, regulations, orders, or ordinances (e.g., EPA or OSHA regulations or standards) following the Effective Date of this Contract, which cause an increase in the cost of the maintenance of the Tank, will be just cause for an equitable adjustment of the Annual Fees in this Contract. Furthermore, modifications to industry requirement(s) including, but not limited to, standard(s) or other guidance documents issued by the American Water Works Association, National Sanitary Foundation, and the Association for Materials Protection and Performance, which cause an increase in the cost of the maintenance of the Tank, will be just cause for an equitable adjustment of the Annual Fees in this Contract. Said equitable adjustment of the Annual Fees in this Contract will reasonably reflect the increased cost of the Services with newly negotiated Annual Fee(s).

The work performed under this Contract is subject to prevailing wages, and the workers who are performing work under this Contract are to be paid no less than the prevailing hourly rate of wages as set by the appropriate authority. Any future work performed by workers under this Contract will be subject to the wage determination of the appropriate authority which is in effect when the work is performed. However, the Owner and the Company hereby agree that if the prevailing wage rates for any job or trade classification increases by more than 5% per annum from the effective date of this Contract to the date in which any future work is to be performed under this Contract, then the Company reserves the right to re-negotiate the annual fee(s) with the Owner. If the Company and the Owner cannot agree on re-negotiated annual fee(s), then: (1) the Company will not be obligated to perform the work and (2) the Company will not be obligated to return past annual fee(s) received by the Company.

7. Excluded Items. This Contract does NOT include the cost for and/or liability on the part of the Company for: (i) containment of the Tank at any time during the term of the Contract; (ii) disposal of any hazardous waste materials; (iii) resolution of operational problems or structural damage due to cold weather; (iv) repair of structural damage due to antenna installations or other attachments for which the Tank was not originally designed; (v) resolution of operational problems or repair of structural damage or site damage caused by physical conditions below the surface of the ground; (vi) negligent acts of Owner's employees, agents or contractors; (vii) damages, whether foreseen or unforeseen, caused by the Owner's use of pressure relief valves; (viii) repairs to the foundation of the Tank; (ix) any latent defects or inaccessible areas of the Tank or its components (including, but not limited to, (a) corrosion from the underside of the floor plates, and (b) inaccessible areas of the Tank such as the area between the bottom of the roof plate and the top of the roof rafter); (x) the maintenance, repair or replacement of any electrical components (to include any lighting, such as aviation lights); (xi) the maintenance, repair or replacement of fill lines, insulation, and/or frost jackets; (xii) the maintenance, repair, or replacement of piping of any kind below ground level; and (xiii) other conditions which are beyond the Owner's and Company's control, including, but not limited to: acts of God and acts of terrorism. Acts of God include, but are not limited to, any damage to the Tank or Tank Site which is caused by seismic activity, hurricanes, and/or tornadoes. Acts of terrorism include, but are not limited to, any damage to the Tank or Tank Site which results from an unauthorized entry of any kind to the Tank or Tank Site.

8. Force Majeure. If the Company is prevented from performing any of its duties or obligations hereunder (other than duties or obligations with respect to payment) in a timely manner by reason of act of God or force majeure such as: (i) fire, (ii) war, (iii) earthquake, (iv) strike, (v) lock-out, (vi) labor dispute, (vii) flood, (viii) public disaster, (ix) pandemic or epidemic event (including COVID-19), (x) interruptions or delays in reasonably available means of transportation, (xi) acts of any government or its agencies or officers, or any order, regulation, or ruling thereof, to include tariffs, (xii) equipment or technical malfunctions or failures, (xiii) power failures or interruptions, (xiv) supply chain disruptions, or (xv) any other reason beyond its reasonable control, such condition shall be deemed to be a valid excuse for delay of performance or for nonperformance of any such duty or obligation for the period during which such condition exists.

9. Termination.

a. **This Contract is an annual contract that shall automatically renew on an annual basis for successive Contract Years so long as the Owner:**
   i. pays each Annual Fee to the Company in accordance with the terms herein, and
   ii. does not terminate the Contract pursuant to the terms of this Section.

b. This Contract is subject to termination by the Owner only at the end of the then-current Contract Year if written notice of intent to terminate is received by the Company at least ninety (90) days prior to the first day of the upcoming Contract Year. If the notice of intent to terminate is not received at least ninety (90) days prior to the first day of the upcoming Contract Year, this Contract shall renew for an additional Contract Year and expire at the end of the upcoming Contract Year. In such an event, the Owner agrees that it shall be responsible to pay the Annual Fee for the upcoming Contract Year. The notice of intent to terminate must be sent by certified mail, with return receipt requested, to Utility Service Co., Inc., Attention: Customer Service, Post Office Box 1350, Perry, Georgia 31069, and signed by three (3) authorized voting officials of the Owner's governing body (e.g., commission or council). Notice of intent to terminate cannot be delivered electronically or verbally (e.g., email, text, phone call, etc.).

10. Assignment. The Owner may not assign or otherwise transfer all or any of its interest under this Contract without the prior written consent of the Company. If the Company agrees to the assignment, the Owner shall remain responsible under this Contract, until its assignee assumes in full and in writing all of the obligations of the Owner under this Contract. Any attempted assignment by Owner in violation of this provision will be void and of no effect.

11. Indemnification. THE COMPANY AGREES TO INDEMNIFY THE OWNER AND HOLD THE OWNER HARMLESS FROM CLAIMS, DEMANDS, ACTIONS, DAMAGES, LIABILITY, AND EXPENSE IN CONNECTION WITH LOSS OF LIFE, PERSONAL INJURY, AND/OR DAMAGE TO PROPERTY BY REASON OF AND TO THE EXTENT OF ANY NEGLIGENT ACT OF THE COMPANY OR ITS SUBCONTRACTORS, AGENTS, OR EMPLOYEES. IN TURN, THE OWNER AGREES TO INDEMNIFY THE COMPANY AND HOLD THE COMPANY HARMLESS FROM CLAIMS, DEMANDS, ACTIONS, DAMAGES, LIABILITY, AND EXPENSE IN CONNECTION WITH LOSS OF LIFE, PERSONAL INJURY, AND/OR DAMAGE TO PROPERTY BY REASON OF AND TO THE EXTENT OF ANY NEGLIGENT ACT OF THE OWNER OR ITS CONTRACTORS, AGENTS, OR EMPLOYEES.

12. Assignment of Receivables. The Company reserves the right to assign any outstanding receivables from this Contract to its banking institution as collateral for any loans or lines of credit.

13. Miscellaneous Items. No modifications, amendments, or alterations of this Contract may be made, except in a writing signed by the Parties. No failure or delay on the part of any Party hereto in exercising any power or right hereunder shall operate as a waiver thereof. The Parties expressly warrant that the individuals who sign below are authorized to bind them.

14. Visual Inspection Disclaimer. This Contract is based upon a visual inspection of the Tank. The Owner and the Company hereby acknowledge and agree that a visual inspection is intended to assess the condition of the Tank for all patent defects. If latent defects are identified once the Tank has been drained and is made available to the Company, the Owner agrees and acknowledges that the Company shall not be responsible to repair the latent defects unless the Owner and the Company re-negotiate the Annual Fees. The definition of a "latent defect" shall be any defect of the Tank which is not easily discovered (e.g., corrosion of the floor plates, corrosion of the roof plates or rafters, corrosion in areas inaccessible to maintain, damage to the roof of the Tank which is not clearly discoverable during the visual inspection, etc.).

15. Excessive Inflation. In the event that the aggregate of the Annual Inflation Rates (defined herein below) established for two (2) consecutive calendar years during the term of this Contract exceeds 12% in total, the Owner and the Company agree to renegotiate the Annual Fees and increase the Annual Fees throughout the remaining term of the Contract to compensate the Company for the excessive inflation. For purposes of this provision, the Annual Inflation Rate for each calendar year shall be established by the *Engineering News Report – Construction Cost Index ("ENR-CCI")*. In the event that the ENR-CCI index is discontinued, the Owner and the Company will negotiate and agree to an alternative index or methodology to address the excessive inflation. For illustrative purposes, if a Contract is executed in 2022, the first equitable adjustment could not be made until both the 2023 inflation rate and the 2024 inflation rate have been established. If the annual inflation rates for 2023 and 2024 are 5.0% and 7.1%, respectively, the Owner and the Company agree to renegotiate the current year's Annual Fee as well as the remaining Annual Fees for the remainder of the term of the Contract to address the excessive inflation.

16. Counterparts. This Agreement may be executed in counterparts, each of which shall be deemed an original, but all of which taken together shall constitute one and the same Agreement. The Parties may utilize electronic means (including facsimile and e-mail) to execute and transmit the Agreement and all such electronically executed and/or transmitted copies of the Agreement shall be deemed as valid as originals.

17. Entire Agreement. This Agreement constitutes the entire agreement of the Parties and supersedes all prior communications, understandings, and agreements relating to the subject matter hereof, whether oral or written.

SIGNATURE PAGE TO FOLLOW

This Contract is executed and effective as of the date ("the Effective Date") that the last Party signs this Contract below.

OWNER:

Town of Waterford

By:

Title: Director of Finance

Print Name: Kimberly Allen

Date: October 27, 2025

Witness:

Seal:

COMPANY:

Utility Service Co., Inc.

By:

Title: National Director of Operations

Print Name: Bradley Winkeler

Date: October 27, 2025

Witness: Lara A. Townsend

Seal: UTILITY SERVICE CO., INC. CORPORATE SEAL GEORGIA 2001

TOWN OF WATERFORD
CAPITAL PROJECT REQUEST FORM
2027-2031 FISCAL YEAR REQUEST

DEPARTMENT/AGENCY
Utility Commission

CONTACT PERSON
Jill N. Stevens

PROJECT NAME
Water Distribution System Emergency Capital Reserve

DEPARTMENT PRIORITY
3

1 DESCRIPTION AND JUSTIFICATION (describe the type, purpose & anticipated accomplishments of the project)

Under the Waterford / New London Interlocal Water Agreement (W/NLIWA), Waterford water system users are customers of the City of New London Department of Public Utilities, and the Utility Commission does not receive user-based revenue to fund emergency repairs that meet the agreement's definition of Material costs. This request establishes a dedicated capital reserve for emergency water distribution system repairs that must be treated as Capital Improvements under the W/NLIWA. Water system failures are unpredictable and often require immediate response to protect public health and maintain service continuity. The reserve provides readily available capital funding for such events, reduces reliance on emergency appropriations, and avoids disruption to other approved capital projects

2 PROJECT STATUS IF IN PROGRESS

3 LIST OTHER PROJECTS WITHIN YOUR DEPARTMENT OR ANOTHER DEPARTMENT THAT WILL BE IMPACTED BY THIS REQUEST

4 DESCRIBE THE IMPACT ON DEPARTMENT OPERATING BUDGET (include cost estimate if applicable)

None, funding will be expended only for capital-eligible emergency repairs and not for routine maintenance.

5 GRANT FUNDING/OTHER FUNDING, if applicable (detailed explanation of grant/other funding, including the amount, source of funding, status, town match, if any. Attach award letter if available)

6 ATTACH PLAN ESTIMATE, SERVICE AREA MAP AND/OR OTHER SUPPORTING DOCUMENTATION (if none, simply state that in the area below)

See included back up narrative and example material costs incurred by the Town since 2016.

7 COST/FUNDING SOURCE

	FUNDING SOURCE	APPROVED FUNDING TO DATE	FY2027	FY2028	FY2029	FY2030	FY2031
1	Current Year Capital						
2	Utility Budget/Sewer Cap Maint Fund						
3	Transfer to CNR		200,000	200,000	200,000	200,000	200,000
4	Short/Long-term Bonds						
5	LoCIP (detail in section 5 above)						
6	CNR Undesignated Fund Balance						
7	Federal/State Grants (detail in section 5)						
8	Other Funding (detail in section 5 above)						
	TOTALS	**0**	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**

Water Distribution System Emergency Capital Reserve

Under the current Waterford / New London Interlocal Water Agreement (W/NLIWA), all users of the municipal water system in Waterford are direct customers of the City of New London Department of Public Utilities, which operates and maintains the water distribution system on behalf of the Town. Consequently, the Utility Commission does not receive user-based revenue to fund emergency repairs that meet the definition of "Material" costs under the W/NLIWA.

Pursuant to the W/NLIWA, "Material," as applied to the cost or expense of a particular repair or maintenance activity, is defined as costs greater than or equal to $5,000, adjusted cumulatively by the Escalation Index as of April 1 preceding the adjustment date. The agreement further specifies that (i) the installation of more than three contiguous standard lengths of pipe is deemed Material regardless of cost, and (ii) the first $10,000 spent on Material costs or expenses is deemed not Material, with that amount also subject to escalation.

Using the ENR Construction Cost Index as prescribed by the W/NLIWA, the current Escalation Index is 3.13. This results in an adjusted Material cost threshold of $15,658, with the first $31,300 of Material costs deemed not Material. Under the W/NLIWA, any repair with costs exceeding these thresholds is required to be treated and funded as a Capital Improvement.

Waterford embarked on installing its water distribution system in the 1960's, prior to the installation of our wastewater system. Construction costs have increased significantly over time; for example, a 20-foot length of 10-inch ductile iron pipe that cost approximately $150 in 1960 now costs approximately $975–$1,000. Waterford's distribution system has experienced 120 water main breaks since 2008, of those breaks 53 have occurred in the last 6 years. Given the age of the system and escalating material and labor costs, it is reasonable to expect that emergency repairs will more frequently meet the definition of Material costs.

This request establishes a dedicated capital reserve for emergency repairs to the water distribution system that qualify as Material costs. The reserve mitigates financial risk associated with unpredictable infrastructure failures and reduces reliance on emergency appropriations or disruption of other approved capital projects. Water distribution system failures are inherently unpredictable and often require immediate response to protect public health, maintain service continuity, and limit secondary damage. Having a designated reserve ensures that capital funding is immediately available when such events occur.

FIFTEEN ROPE FERRY ROAD — Town of Waterford — WATERFORD, CT 06385-2886

WATERFORD UTILITY COMMISSION
PO BOX 310
WATERFORD, CT 06385

BILLING FOR: **PENINSULAR ROAD BRIDGE WATER MAIN REPLACEMENT**
50% PROJECT TOTAL

BILL DATE: **NOVEMBER 25, 2014**

DESIGN & PERMITTING PHASE		
Lenard Engineering Inc.	$ 9,600.00	- Acct # 33159 55300 $4,800.00
BIDDING PHASE		
Lenard Engineering Inc.	$ 3,700.00	Acct # 33196-55300 - $1,850.00
CONSTRUCTION		
B & W Paving & Landscaping LLC	$192,800.00	Acct # 21131-57759 - $96,400.00
INSPECTION		
WUC Employee E. Machinski 85 Regular Hours 2 Overtime Hours	$ 3,081.25	- Acct 21131-51120 - 1,540.63
TOTAL PROJECT COST	**$209,181.25**	104,590.63

50% PROJECT COST TO BE PAID BY NEW LONDON: $104,590.63

PLEASE REMIT PAYMENT TO:
Waterford Utility Commission
P. O. Box 310
Waterford, CT 06385

CITY OF NEW LONDON
Finance Department
181 STATE STREET
NEW LONDON CT 06320

REQUEST FOR PAYMENT

DATE PREPARED:

July 20, 2016

JUL 28 2016

DEPARTMENT AND DIVISION BEING CHARGED:

PUBLIC UTILITIES/WATER

VENDOR NAME: *Town of Waterford – Waterford Utility Commission*

ADDRESS: *15 Rope Ferry Road*
Waterford, CT 06385

VENDOR #

PROJECT #

P.O. # GMBA

ACCOUNT # 421.6801.468.33.99

IF MULTIPLE ACCOUNTS, PLEASE CODE ON INDIVIDUAL INVOICES

BANK CODE

CERTIFICATION OF DEPARTMENT HEAD

I CERTIFY THAT ITEMS OR SERVICES WHICH REQUIRE THIS PAY MENT WERE RECEIVED, COUNTED AND EXAMINED BY ME OR BY THE AGENT WHOSE SIGNATURE IS ON THE ATTACHED DELIVERY SLIP OR INVOICE. I FURTHER CERTIFY THAT ANY ITEMS OR SERVICES ARE AS ORDERED, ARE IN GOOD CONDITION AND REPRESENT PROPER EXPENDITURES FOR THIS DEPARTMENT.

AUTHORIZED SIGNATURE

		FINANCE DEPARTMENT USE ONLY		
NUMBER OF INVOICES ATTACHED	TOTAL AMOUNT OF INVOICES	A/P REVIEW	CHECK DATE	CHECK #
1	$ 15,900.00			

DOES THIS COMPLETE THIS P.O.? [ ] YES [ ] NO

ADDITIONAL COMMENTS: *Total bill 37,000/2 = $18,500 our share then deduct $2,600.00 from the bill for Waterford to pay half of Veolia labor charges --- WATER BUDGET*

Please include the attached documents with the check. Thank...

FY 2016

TOTAL AMOUNT OF CHECK: $

Rec'd 7/18/16

FIFTEEN ROPE FERRY ROAD

Town of Waterford

WATERFORD, CT 06385-2886

WATERFORD UTILITY COMMISSION
15 ROPE FERRY RD
WATERFORD, CT 06385

DATE: JUNE 30, 2016

CITY OF NEW LONDON
DEPARTMENT OF PUBLIC UTILITIES
120 BROAD STREET – FIRST FLOOR
NEW LONDON, CT 06320

ATTENTION: JOSEPH LANZAFAME

TO INVOICE FOR ONE-HALF OF THE TOTAL COST OF "URGENT RECONNECTION OF WATER MAIN ON FOG PLAIN ROAD TO BE PERFORMED PRIOR TO REPAVING OF FOG PLAIN."

COPY OF WATERFORD UTILITY COMMISSION PURCHASE ORDER #900405 ALONG WITH COPY OF INVOICE FROM B&W PAVING & LANDSCAPING LLC IS ATTACHED.

TOTAL COST OF PROJECT $37000.00

TOTAL THIS INVOICE FOR ½ OF TOTAL COST: <u>$18,500.00</u>
− 2,600.00
$ 15,900.00 — pay this amt pls

Inv for Fog Plain Rd

FY 2016

VEOLIA
WATER

INVOICE

New London, CT, City of
120 Broad Street
New London CT 06320
United States

Please Mail Remittance To:
Veolia Water North America
c/o VWNA #23654
23654 Network Place
Chicago IL 60673
United States

Invoice #:	Invoice Date:	Payment Terms:	Project #:	Customer #:	Customer PO:
00058938	6/23/16	Net 60	C00000002020800	0000000283	

To provide labor support for the Fog Plain Road water main repair.

Qty	UOM	Description	Unit Price	Total
1.0000	EA	Labor Support	5,200.0000	5,200.00

Total Amount Due (USD): **5,200.00**

EFT/ACH Instructions -
Bank Name: JP Morgan Chase
c/o: Veolia Water North America
Bank Address: 131 S. Dearborn - 6th Floor, Chicago, IL 60603
Account #: 727111544
ABA: 071000013
Swift Code: CHASUS33

5,200.00 ÷ 2 =
$2,600.00

Please mail this to Waterford with check

Please make checks payable to Veolia Water North America and return this portion along with your remittance.

New London, CT, City of
120 Broad Street
New London CT 06320
United States

Thank you.

Invoice: 00058938
Invoice Date: 2016-06-23
Invoice Amount: 5,200.00

Veolia Water North America
c/o VWNA #23654
23654 Network Place
Chicago IL 60673

Change Order	
P.O. #	FY16 / 900405

Change # 2
Date 06/14/2016
Vendor 8791

Town of Waterford
15 Rope Ferry Road
Waterford, CT 06385

Order From:
B & W PAVING & LANDSCAPING LLC
PO BOX 70
MYSTIC, CT 06355

B & W PAVING & LANDSCAPING LLC Fax: (860) 536-5833

Deliver To:
Hartford Road Complex
1000 Hartford Rd
Waterford, CT 06385-4032

Hartford Road Complex Tel: (860) 444-5864

F.O.B.	SHIP VIA	TERMS	CUSTOMER #	ORDERED FOR
Shipping Point		No Terms		Water Main Repair

ITEM #	DESCRIPTION	QTY.	UNIT	UNIT PRICE	EXTENDED PRICE
	disbursement line changed	1.00		$0.00	$0.00
1	Urgent Reconnection of Water Main on Fog Plain Road to be performed prior to repaving of Fog Plain. Cost of job to be split 50-50 by Waterford and New London.	1.00	EACH	$12,000.00	$12,000.00
CO 1	Change Order needed for connection and extension of service that was unanticipated	1.00		$25,000.00	$25,000.00

Accounting Distributions

Account Number	Account Description	Amount	Freight	Total
33195-55301-300-060-31-00-95	WATER SYSTEM IMPROVEMENTS	0.00	0.00	0.00
33196-55300-300-060-31-00-96	WATER MAIN EXTENSIONS	37,000.00	0.00	37,000.00
	Total Distributions	$37,000.00	$0.00	$37,000.00

Messages:
PURCHASE ORDER NUMBER must appear on all related correspondence, shipping papers and invoices.
VENDORS: Please read terms and conditions under which this order is issued available on the web site www.waterfordct.org under Purchasing Documents.

SUBTOTAL	$37,000.00
DISCOUNT	$0.00
FREIGHT	$0.00
TOTAL	$37,000.00

Page 1 of 1

VENDOR

Authorized Signature: Kate Rotella

Authorized Signature:

$ 18,500.00

New London Public Utilities

15 Masonic Street
New London, CT 06320

Phone: (860) 447-5221
Fax: (860) 701-7693
E-mail: jlanzafame@newlondonct.org

Statement Quinley Way Water Break

Statement #: 10/20/2025
Date: October 20, 2025
Customer ID: Town of Waterford

Bill To: Jill Stevens
Town Of Waterford
1000 Hartford Turnpike
Waterford, CT 06385

Date	Type	Description	Quantity	Unit Cost	Amount
10/20/2025		**Quinley Way Water Break**	**1**	**$110,721.20**	**$ 110,721.20**

Reminder:

Terms: Balance due in 30 days.

REMITTANCE

Customer Name: Waterford Utilities
Customer ID: Town of Waterford
Statement #: 10/20/2025
Date: October 20, 2025
Amount Due: $110,721.20
Amount Enclosed:

Please mail check to the following:

City of New London - W&WPCA
Attn: Joseph Lanzafame
15 Masonic Street
New London, CT 06320

Site 11768
NON-PO

BLUE LINE
TRAFFIC SERVICE, LLC

Invoice

Blue Line Traffic Service
Taking care of what really matters

Date: July 27, 2025
Invoice #: 480
Customer ID: Veolia

To:

Veolia - Site 11768
100 Trumbull Road
New London, CT 06320
attn: Keith Browne (860)389-8977

Full payment due at receipt of services. A finance charge of 1.5% will be charged monthly or 18% annually to outstanding balances. In the event of non-payment, the cost of collection including attorney fees will be added to unpaid balances. Governed by CT State Laws.

Date	Location	Staff	Hours	Slip	Rate	Line Total
7/19/2025	Connshire/Quinley Emergency Repair	Burdick	9	3225	$ 97.50	$877.50
7/19/2025	Connshire/Quinley Emergency Repair	Reichard	9	3224	$ 97.50	$877.50
7/19/2025	Connshire/Quinley Emergency Repair	Mennino	6	2855	$ 97.50	$585.00
7/19/2025	Connshire/Quinley Emergency Repair	Gouveia	6	3293	$ 97.50	$585.00
7/20/2025	Connshire/Quinley Emergency Repair	Mennino	10	2856	$ 97.50	$975.00
7/20/2025	Connshire/Quinley Emergency Repair	Gouveia	10	3314	$ 97.50	$975.00
7/21/2025	Connshire/Quinley Emergency Repair	Nott	8	4821	$ 97.50	$780.00
7/21/2025	Connshire/Quinley	Reichard	8	3226	$ 65.00	$520.00
7/21/2025	Connshire/Quinley	Kenney	8	1904	$ 65.00	$520.00
7/22/2025	Connshire/Quinley	Bunkley	9	3547	$ 65.00	$585.00
7/22/2025	Connshire/Quinley	Mennino	9	2858	$ 65.00	$585.00
7/19/2025	Advanced warning signs & cones		1		$150.00	$150.00
7/20/2025	Advanced warning signs & cones		1		$150.00	$150.00
7/21/2025	Advanced warning signs & cones		1		$150.00	$150.00

Subtotal $8,315.00
TAX EXEMPT
Total $8,315.00

Make all checks payable to Blue Line Traffic
Electronic Payment Account: 385030562330 Routing Number: 011900254
Thank you for your business!
35 Guthrie Pl. New London, CT 06320. 860-910-2710. Alison@bluelinetraffic.com

XL

S/E 7/29

8/4
D

PETER S TURELLO LLC

P.O. Box 1270
New London, CT 06320

TRUSTED NAME FOR OVER 100 YEARS

Office: 860-443-6475
E-Mail: accounting@turello.com
Web: www.turello.com

BILL TO: **Invoice**

Veolia Water
Accounts Payable
100 Trumbull Street
New London, CT 06320

Site 11768
RON - PO

Date:	8/5/2025
Invoice #:	25550

P.O. No.	Terms
Site ID: 11768	Net 30

Description	Qty	Unit	Rate	Amount
For the completion of emergency services to reconstruct approximately 600; x 15' of roadway from water main break from Latimer Ct to Connshire Dr on Quinley Way, Waterford, CT.				
7/21/25 - Mobilization, CBYD, Layout				
Labor	1	ls	1,158.00	1,158.00
Equipment	1	ls	6,238.00	6,238.00
Trucking	1	ls	960.00	960.00
Materials (Diamond Blade, 1,200 lf sawcutting)	1	ls	807.00	807.00
7/22/25 - Sawcutting, Mobilization, Excavation, Compaction Latimer Ct intersection				
Labor	1	ls	2,427.00	2,427.00
Equipment	1	ls	3,843.00	3,843.00
Trucking	1	ls	960.00	960.00
Water Truck	1	ls	600.00	600.00
Materials (including dumping fees)	1	ls	1,314.00	1,314.00
7/25/25 - Excavate, Install Base, Compact Quinley Way, Latimer to Connshire				
Labor	1	ls	2,296.00	2,296.00
Equipment	1	ls	496.00	496.00
Trucking	1	ls	1,920.00	1,920.00

Subtotal	
Sales Tax (6.35%)	
Total	
Payments/Credits	
Balance Due	

Peter S. Turello, LLC is an Equal Opportunity Employer/Affirmative Action Employer

1 of 3

8/8✓ DS

WTR PT

.ER S TURELLO LLC

P.O. Box 1270
New London, CT 06320

TRUSTED NAME FOR OVER 100 YEARS

Office: 860-443-6475
E-Mail: accounting@turello.com
Web: www.turello.com

BILL TO:

Invoice

Veolia Water
Accounts Payable
100 Trumbull Street
New London, CT 06320

Date: 8/5/2025

Invoice #: 25550

	P.O. No.	Terms
	Site ID: 11768	Net 30

Description	Qty	Unit	Rate	Amount
Materials (including dumping fees)	1	ls	3,492.00	3,492.00
7/28/25 - Quinley Way & Connshire Dr Intersection				
Labor	1	ls	1,475.00	1,475.00
Equipment	1	ls	310.00	310.00
Trucking	1	ls	1,200.00	1,200.00
Materials (including dumping fees)	1	ls	732.00	732.00
7/29/25 - Quinley Way & Laitmer to Driveway				
Excavate, grade, remove curb, inspect catch basins (no damage to catch basins)				
Labor	1	ls	2,936.00	2,936.00
Equipment	1	ls	15,732.00	15,732.00
Trucking	1	ls	1,920.00	1,920.00
Materials (including dumping fees)	1	ls	1,200.00	1,200.00
7/30/25 - Excavate and grade Connshire Dr & Latimer Intersections, Binder Latimer to Connshire Dr				
Demobilize excavating equipment				
Labor	1	ls	3,303.00	3,303.00
Equipment (including water truck)	1	ls	1,981.00	1,981.00
Trucking	1	ls	3,840.00	3,840.00
Materials (including dumping fees)	1	ls	13,806.71	13,806.71

Subtotal	
Sales Tax (6.35%)	
Total	
Payments/Credits	
Balance Due	

Peter S. Turello, LLC is an Equal Opportunity Employer/Affirmative Action Employer

2 of 3

. ER S TURELLO LLC

P.O. Box 1270
New London, CT 06320

TRUSTED NAME FOR OVER 100 YEARS

Office: 860-443-6475
E-Mail: accounting@turello.com
Web: www.turello.com

BILL TO:

Invoice

Veolia Water
Accounts Payable
100 Trumbull Street
New London, CT 06320

Date:	8/5/2025
Invoice #:	25550

	P.O. No.	Terms
	Site ID: 11768	Net 30

Description	Qty	Unit	Rate	Amount
7/31/25 - Latimer to Connshire Dr top course,				
Demobilize paving equipment				
Labor	1	ls	2,972.00	2,972.00
Equipment (including water truck)	1	ls	1,096.00	1,096.00
Trucking	1	ls	3,840.00	3,840.00
Materials	1	ls	12,778.59	12,778.59
8/1/25 - Curb, Loam/Seed, Demobilize				
Labor	1	ls	2,936.00	2,936.00
Equipment	1	ls	496.00	496.00
Trucking	1	ls	1,680.00	1,680.00
Materials	1	ls	770.90	770.90
Crackfilling	1	ls	890.00	890.00

A FINANCE CHARGE of 1.5% will be applied to the portion of the previous balance outstanding for more than 30 days. This is an annual percentage rate of 18.0%. COSTS OF COLLECTION INCLUDING ATTORNEY'S FEES WILL BE ADDED TO ACCOUNTS REFERRED FOR COLLECTION.

Subtotal	$102,406.20
Sales Tax (6.35%)	$0.00
Total	$102,406.20
Payments/Credits	$0.00
Balance Due	$102,406.20

****Peter S. Turello, LLC is an Equal Opportunity Employer/Affirmative Action Employer****

3 of 3

TOWN OF WATERFORD
TRANSFER REQUEST FORM

Inter-Department Transfer
Out of Series Transfer Request

POLICE
DEPARTMENT

FY2026

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10129	51420	PATROL	3,802,234.00	267,855.61		(50,000.00)	217,855.61
2	20300	49000	ANIMAL CONTROL TRANSFER			50,000.00		50,000.00
					TOTAL	50,000.00	(50,000.00)	

Explanation

Savings seen in the FY2026 police budget throughout the year through staff vacancies and other efficiencies. A portion is being transferred into the animal control budget to offset the ongoing deficit in this fund.

Department Head — **Date**

Kim Allen — 6/10/2026
Director of Finance — **Date**

BWS — 7/7/26
First Selectman — **Date**

Commission/Board Approval — **Date**

ANIMAL CONTROL - FUND 203

		FY26 ACTUAL	FY25 ACTUAL	FY24 ACTUAL	FY23 ACTUAL	FY22 ACTUAL	FY21 ACTUAL	FY20 ACTUAL	FY19 ACTUAL	FY18 ACTUAL	FY17 ACTUAL	FY16 ACTUAL	FY15 ACTUAL
BUDGETED (TRANSFER IN)		100,000.00	100,000.00	100,000.00	60,000.00	60,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00
Other Revenue													
Dog Licenses	20300-47022	980.00	2,406.00	4,637.50	1,146.00	4,364.50	3,777.75	3,223.50	3,862.25	3,804.75	3,104.00	3,976.00	4,405.75
Dog Warden Fees	20300-42016	505.00	1,055.00	590.00	645.00	895.00	385.00	945.00	2,500.00	2,084.17	1,400.50	1,318.00	2,012.00
Adoption Fees	20300-42022	145.00	80.00	70.00	95.00	85.00	90.00	70.00	75.00	115.00	115.00	185.00	170.00
Donations	20300-44008	700.00	742.00	1,330.00	515.00	2,897.63	1,486.06	1,318.87	2,038.02	2,282.99	3,691.56	1,770.31	2,010.00
Miscellaneous					30.00		170.00		2,748.58			2,856.28	
	TOTAL REVENUE	**102,330.00**	**104,283.00**	**106,627.50**	**62,431.00**	**68,242.13**	**35,908.81**	**35,557.37**	**41,223.85**	**38,286.91**	**38,311.06**	**40,105.59**	**38,597.75**
AMOUNT EXPENDED													
Dog Warden Salary (paid to EL)	20329-52044		122,706.63	93,525.11	83,386.80	62,718.36	59,399.32	56,851.47	55,923.31	56,159.84	47,995.09		
Officer Salary	20329-31460										575.95	18,325.81	20,253.38
Overtime	20329-51810											263.64	
Training/Education	20329-51830											96.90	150.00
FICA	20329-51920										44.06	1,422.11	1,508.91
Advertising	20329-52010	224.25	344.75	372.00	369.00	168.00	173.00	178.00	554.56	278.00	392.00	482.00	518.00
Professional Fees	20329-52030	2,388.17	3,990.76	2,204.84	630.27	1,133.49	1,453.64	1,353.74	4,006.03	892.61	850.55	2,242.30	2,230.98
Service Contracts/Repairs	20329-52040					250.68	1,273.42	488.25	4,433.45	4,767.39	3,659.76	4,995.79	7,887.63
Facility Maintenance	20329-52420										127.28	541.74	229.78
Miscellaneous	20329-52754	579.33	77.74	83.89									
Supplies	20329-53260		34.58	1,061.64	140.63		359.90	218.40	300.49	1,988.56	1,480.67	537.32	
TOTAL EXPENDITURES		**3,191.75**	**127,154.46**	**97,247.48**	**84,526.70**	**64,270.53**	**62,659.28**	**59,089.86**	**65,217.84**	**64,086.40**	**55,125.36**	**28,907.61**	**32,778.68**
YEAR-END BALANCE		**99,138.25**	**(22,871.46)**	**9,380.02**	**(22,095.70)**	**3,971.60**	**(26,750.47)**	**(23,532.49)**	**(23,993.99)**	**(25,799.49)**	**(16,814.30)**	**11,197.98**	**5,819.07**
OVERALL BALANCE		**(32,350.98)**	**(131,489.23)**										

**as of 6/11/2026*

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND							
10129 POLICE DEPARTMENT							
51110 ADMINISTRATION							
10129 51110 ADMINISTRATION	546,417.00	136,632.00	683,049.00	639,179.42	0.00	43,869.58	93.6%
51210 CLERICAL AND TECHNICAL							
10129 51210 CLERICAL AND TECHNICAL	289,899.00	-30,000.00	259,899.00	238,901.90	0.00	20,997.10	91.9%
51220 CUSTODIAL							
10129 51220 CUSTODIAL	54,788.00	0.00	54,788.00	50,908.26	0.00	3,879.74	92.9%
51420 PATROL							
10129 51420 PATROL	4,010,121.00	-207,887.00	3,802,234.00	3,534,378.39	0.00	267,855.61	93.0%
51421 MARINE PATROL							
10129 51421 MARINE PATROL	27,429.00	0.00	27,429.00	20,041.74	0.00	7,387.26	73.1%
51430 DETECTIVE							
10129 51430 DETECTIVE	567,205.00	0.00	567,205.00	516,654.64	0.00	50,550.36	91.1%
51435 COMMUNITY SERVICE OFFICER							
10129 51435 COMMUNITY SERVICE OFFICER	116,034.00	5,000.00	121,034.00	109,431.10	0.00	11,602.90	90.4%

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP		TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
51450 EXTRA DUTY								
10129 51450	0.00	EXTRA DUTY	0.00	0.00	2,284.68	0.00	-2,284.68	100.0%
51810 OVERTIME								
10129 51810	150,075.00	OVERTIME	40,000.00	190,075.00	166,418.06	0.00	23,656.94	87.6%
51820 REPLACEMENT OVERTIME								
10129 51820	287,924.00	REPLACEMENT OVERTIME	140,000.00	427,924.00	336,607.34	0.00	91,316.66	78.7%
51830 TRAINING & EDUCATION								
10129 51830	111,882.00	TRAINING & EDUCATION	0.00	111,882.00	102,587.78	0.00	9,294.22	91.7%
51920 F.I.C.A.								
10129 51920	477,586.00	F.I.C.A.	0.00	477,586.00	433,450.40	0.00	44,135.60	90.8%
52010 ADVERTISING								
10129 52010	300.00	ADVERTISING	0.00	300.00	137.54	0.00	162.46	45.8%
52020 POSTAGE								
10129 52020	1,500.00	POSTAGE	0.00	1,500.00	727.47	0.00	772.53	48.5%
52030 PROFESSIONAL FEES								
10129 52030	17,871.00	PROFESSIONAL FEES	-200.00	17,671.00	13,241.72	0.00	4,429.28	74.9%

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52040 SERVICE CONT AND REPAIRS							
10129 52040 SERVICE CONT. AND REPAIRS	25,694.00	2,750.00	28,444.00	27,865.99	128.24	449.77	98.4%
52050 DUES CONFER							
10129 52050 DUES,CONFERENCES & EDUCATION	5,425.00	450.00	5,875.00	5,815.00	0.00	60.00	99.0%
52060 PRINTING							
10129 52060 PRINTING	800.00	0.00	800.00	586.94	0.00	213.06	73.4%
52080 TELEPHONE							
10129 52080 TELEPHONE	33,265.00	10,000.00	43,265.00	40,123.56	1,814.60	1,326.84	96.9%
52300 TRAINING & EDUCATION							
10129 52300 TRAINING,EDUCATION & EMER	85,500.00	-3,000.00	82,500.00	62,125.77	0.00	20,374.23	75.3%
52305 OSHA COMPLIANCE							
10129 52305 OSHA COMPLIANCE	2,000.00	0.00	2,000.00	1,868.16	0.00	131.84	93.4%
52370 CLOTHING OR UNIFORM ALLOW							
10129 52370 CLOTHING OR UNIFORM ALLOW	85,958.00	0.00	85,958.00	85,621.09	0.00	336.91	99.6%
52520 CRIMINAL JUSTICE PLANNER							
10129 52520 CRIMINAL JUSTICE PLANNER	17,557.00	0.00	17,557.00	17,471.35	0.00	85.65	99.5%

Report generated: 06/11/2026 08:34
User: kallen
Program ID: glytdbud

Town of Waterford, CT

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YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
53010 OFFICE SUPPLIES							
10129 53010 OFFICE SUPPLIES	1,000.00	0.00	1,000.00	416.69	0.00	583.31	41.7%
53020 OTHER SUPPLIES							
10129 53020 OTHER SUPPLIES	7,000.00	0.00	7,000.00	5,795.33	0.00	1,204.67	82.8%
53070 AUTO REPAIRS							
10129 53070 AUTO REPAIRS	20,000.00	0.00	20,000.00	18,981.28	0.00	1,018.72	94.9%
53080 AUTOMOTIVE MAINTENANCE							
10129 53080 AUTOMOTIVE MAINTENANCE	19,000.00	0.00	19,000.00	13,627.07	0.00	5,372.93	71.7%
53090 FUELS AND LUBRICANTS							
10129 53090 FUELS AND LUBRICANTS	93,831.00	10,000.00	103,831.00	99,472.83	0.00	4,358.17	95.8%
53100 TIRES							
10129 53100 TIRES	14,896.00	0.00	14,896.00	8,951.92	5,944.08	0.00	100.0%
53180 POLICE SUPPLIES							
10129 53180 POLICE EQUIP. & SUPP.	37,690.00	10,000.00	47,690.00	43,451.02	0.00	4,238.98	91.1%
53210 SELECTIVE ENFORCEMENT							
10129 53210 SELECTIVE ENFORCEMENT	250.00	0.00	250.00	0.00	0.00	250.00	.0%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
53220 MARINE PATROL							
10129 53220 MARINE PATROL	2,700.00	0.00	2,700.00	2,548.88	0.00	151.12	94.4%
53260 DOG WARDEN SUPPLIES							
10129 53260 DOG WARDEN SUPPLIES	100,000.00	0.00	100,000.00	100,000.00	0.00	0.00	100.0%
54020 EQUIPMENT							
10129 54020 EQUIPMENT	3,500.00	0.00	3,500.00	3,498.75	0.00	1.25	100.0%
TOTAL POLICE DEPARTMENT	7,215,097.00	113,745.00	7,328,842.00	6,703,172.07	7,886.92	617,783.01	91.6%
TOTAL GENERAL FUND	7,215,097.00	113,745.00	7,328,842.00	6,703,172.07	7,886.92	617,783.01	91.6%
TOTAL EXPENSES	7,215,097.00	113,745.00	7,328,842.00	6,703,172.07	7,886.92	617,783.01	91.6%
GRAND TOTAL	7,215,097.00	113,745.00	7,328,842.00	6,703,172.07	7,886.92	617,783.01	91.6%

** END OF REPORT - Generated by Kimberly Allen **

TOWN OF WATERFORD
TRANSFER REQUEST FORM

Inter-Department Transfer
Out of Series Transfer Request

VARIOUS
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10123	51410	FIREFIGHTING	1,603,754.00	(29,190.08)	50,000		20,810
2	10123	51920	FICA	187,058.00	(645.75)	1,000		354
3	10130	51810	OVERTIME	65,000.00	(13,816.48)	5,000		(8,816)
4	10116	51940	PENSION CONTRIBUTIONS	5,117,768.00	315,914.00		(56,000)	259,914
					TOTAL	56,000	(56,000)	

Explanation

1 - Shifts at the Quaker Hill Fire Station were increased

2 - FICA taxes follows increase in salary/payroll

3 - Overtime increased due to additional hours needed to clean up after winter storms

4 - Pension contributions are lower due to vacancies across town departments

Department Head — **Date**

Kim Allen
Director of Finance — **Date** 6/26/2026

BOS
First Selectman — **Date** 7/7/24

Commission/Board Approval — **Date**

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND							
10123 FIRE SERVICES							
51110 ADMINISTRATION							
10123 51110 ADMINISTRATION	226,823.00	-20,077.00	206,746.00	203,264.28	0.00	3,481.72	98.3%
51120 INSPECTION							
10123 51120 INSPECTION	87,983.00	4,500.00	92,483.00	89,410.17	0.00	3,072.83	96.7%
51210 CLERICAL AND TECHNICAL							
10123 51210 CLERICAL AND TECHNICAL	171,720.00	1,200.00	172,920.00	167,945.81	0.00	4,974.19	97.1%
51240 EDUCATIONAL INCENTIVE							
10123 51240 EDUCATIONAL INCENTIVE	11,880.00	-4,600.00	7,280.00	7,240.00	0.00	40.00	99.5%
51410 FIRE FIGHTING							
10123 51410 FIRE FIGHTING	1,436,511.00	167,243.00	1,603,754.00	1,632,944.08	0.00	-29,190.08	101.8%
51411 INCENTIVE PROGRAM STIPENDS							
10123 51411 INCENTIVE PROGRAM STIPENDS	40,000.00	-11,500.00	28,500.00	19,934.25	0.00	8,565.75	69.9%
51412 PART TIME FIREFIGHTING							
10123 51412 PART TIME FIREFIGHTING	136,129.00	-527.00	135,602.00	128,460.29	0.00	7,141.71	94.7%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
51810 OVERTIME							
10123 51810 OVERTIME	123,129.00	209,377.00	332,506.00	300,621.76	0.00	31,884.24	90.4%
51812 FIRE INSPECTORS' OVERTIME							
10123 51812 FIRE INSPECTORS' OVERTIME	6,000.00	623.00	6,623.00	6,622.79	0.00	0.21	100.0%
51820 REPLACEMENT OVERTIME							
10123 51820 REPLACEMENT OVERTIME	200,000.00	-200,000.00	0.00	0.00	0.00	0.00	.0%
51830 TRAINING & EDUCATION							
10123 51830 TRAINING OVERTIME	10,000.00	-10,000.00	0.00	0.00	0.00	0.00	.0%
51920 F.I.C.A.							
10123 51920 F.I.C.A.	187,058.00	0.00	187,058.00	187,703.75	0.00	-645.75	100.3%
52010 ADVERTISING							
10123 52010 ADVERTISING	400.00	0.00	400.00	364.40	0.00	35.60	91.1%
52020 POSTAGE							
10123 52020 POSTAGE	250.00	-200.00	50.00	21.31	0.00	28.69	42.6%
52030 PROFESSIONAL FEES							
10123 52030 PROFESSIONAL FEES	2,500.00	-1,800.00	700.00	742.88	0.00	-42.88	106.1%

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

Account	Description	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52040 SERVICE CONT AND REPAIRS								
10123 52040	SERVICE CONT. AND REPAIRS	23,437.00	0.00	23,437.00	17,463.06	217.68	5,756.26	75.4%
52050 DUES CONFER								
10123 52050	DUES,CONFERENCES & EDUCAT	38,418.00	-2,554.00	35,864.00	28,692.11	965.00	6,206.89	82.7%
52060 PRINTING								
10123 52060	PRINTING	100.00	4.00	104.00	115.90	0.00	-11.90	111.4%
52070 REIMBURSABLE EXPENSES								
10123 52070	REIMBURSABLE EXPENSES	1,000.00	-600.00	400.00	294.98	0.00	105.02	73.7%
52080 TELEPHONE								
10123 52080	TELEPHONE	29,500.00	-5,000.00	24,500.00	21,267.62	2,092.84	1,139.54	95.3%
52290 PUBLIC SAFETY AWARENESS								
10123 52290	PUBLIC SAFETY AWARENESS	4,000.00	-2,038.00	1,962.00	1,961.14	0.00	0.86	100.0%
52305 OSHA COMPLIANCE								
10123 52305	OSHA COMPLIANCE	1,800.00	-531.00	1,269.00	1,268.12	0.00	0.88	99.9%
52310 EXAMINATIONS								
10123 52310	EXAMINATIONS	12,254.00	12,200.00	24,454.00	19,425.00	4,954.00	75.00	99.7%

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52320 RENTAL OF HYDRANTS							
10123 52320 RENTAL OF HYDRANTS	579,000.00	-12,500.00	566,500.00	424,875.00	141,625.00	0.00	100.0%
52370 CLOTHING OR UNIFORM ALLOW							
10123 52370 CLOTHING OR UNIFORM ALLOW	21,525.00	7,013.00	28,538.00	27,711.65	0.00	826.35	97.1%
52371 FIRE POLICE							
10123 52371 FIRE POLICE	750.00	0.00	750.00	393.60	0.00	356.40	52.5%
52372 INSURANCE							
10123 52372 INSURANCE	160,750.00	-27,011.00	133,739.00	132,862.96	0.00	876.04	99.3%
52373 LP GAS							
10123 52373 LP GAS	4,600.00	0.00	4,600.00	3,001.72	0.00	1,598.28	65.3%
52374 CABLE TELEVISION							
10123 52374 CABLE TELEVISION	10,800.00	-1,300.00	9,500.00	8,421.88	559.29	518.83	94.5%
52375 GROUND LADDER TESTING							
10123 52375 GROUND LADDER TESTING	6,190.00	-3,000.00	3,190.00	3,000.00	0.00	190.00	94.0%
52376 HYDRAULIC TESTING							
10123 52376 HYDRAULIC TESTING	6,492.00	-413.00	6,079.00	6,078.04	0.00	0.96	100.0%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

Account	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52377 BREATHING APPARATUS TESTING							
10123 52377 BREATHING APPARATUS TESTING	9,800.00	-3,683.00	6,117.00	6,116.50	0.00	0.50	100.0%
52378 BUILDING MAINTENANCE							
10123 52378 BUILDING MAINTENANCE	81,500.00	0.00	81,500.00	48,606.39	1,680.00	31,213.61	61.7%
52379 HOSE TESTING AND REPAIRS							
10123 52379 HOSE TESTING AND REPAIRS	10,108.00	-606.00	9,502.00	9,501.60	0.00	0.40	100.0%
52387 PUMP TESTING SERVICES							
10123 52387 PUMP TESTING SERVICES	3,000.00	-3,000.00	0.00	0.00	0.00	0.00	.0%
52392 GENERATOR MAINTENANCE & REPAIR							
10123 52392 GENERATOR MAINTENANCE & REPAIR	9,500.00	-9,500.00	0.00	0.00	0.00	0.00	.0%
53010 OFFICE SUPPLIES							
10123 53010 OFFICE SUPPLIES	1,000.00	-500.00	500.00	309.51	0.00	190.49	61.9%
53020 OTHER SUPPLIES							
10123 53020 OTHER SUPPLIES	10,000.00	0.00	10,000.00	8,595.81	0.00	1,404.19	86.0%
53021 CONSUMABLE SUPPLIES							
10123 53021 CONSUMABLE SUPPLIES	4,500.00	-2,499.00	2,001.00	1,489.22	0.00	511.78	74.4%

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YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
53070 AUTO REPAIRS							
10123 53070 AUTO REPAIRS	110,000.00	0.00	110,000.00	100,246.03	0.00	9,753.97	91.1%
53080 AUTOMOTIVE MAINTENANCE							
10123 53080 AUTOMOTIVE MAINTENANCE	20,000.00	-800.00	19,200.00	19,151.80	0.00	48.20	99.7%
53085 MARINE REPAIRS							
10123 53085 MARINE REPAIRS	5,000.00	0.00	5,000.00	4,859.50	0.00	140.50	97.2%
53090 FUELS AND LUBRICANTS							
10123 53090 FUELS AND LUBRICANTS	40,815.00	-4,500.00	36,315.00	31,060.03	0.00	5,254.97	85.5%
53100 TIRES							
10123 53100 TIRES	8,000.00	13,019.00	21,019.00	20,206.20	0.00	812.80	96.1%
53110 COMPUTER SUPPLIES							
10123 53110 COMPUTER SUPPLIES	1,000.00	0.00	1,000.00	949.94	0.00	50.06	95.0%
53111 FF PROTECTIVE CLOTHING							
10123 53111 FF PROTECTIVE CLOTHING	35,000.00	17,584.00	52,584.00	47,046.79	5,125.00	412.21	99.2%
53112 FIREFIGHTING SUPPLIES							
10123 53112 FIREFIGHTING SUPPLIES	9,500.00	1,799.00	11,299.00	10,910.95	0.00	388.05	96.6%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
53113 VOLUNTEER RESPONDER AWARDS							
10123 53113 VOLUNTEER RESPONDER AWARDS	3,500.00	0.00	3,500.00	1,500.00	0.00	2,000.00	42.9%
53114 MEDICAL SUPPLIES							
10123 53114 MEDICAL SUPPLIES	6,500.00	0.00	6,500.00	5,670.88	0.00	829.12	87.2%
53115 VOLUNTEER FIREFIGHTER SUPPLIES							
10123 53115 VOLUNTEER FIREFIGHTER SUPPLIES	3,000.00	0.00	3,000.00	450.00	0.00	2,550.00	15.0%
54060 OFFICE EQUIPMENT							
10123 54060 OFFICE EQUIPMENT	1,200.00	0.00	1,200.00	1,103.17	0.00	96.83	91.9%
54202 EQUIPMENT -FORE INVESTIGATIONS							
10123 54202 EQUIPMENT -FIRE INVESTIGATIONS	750.00	0.00	750.00	738.92	0.00	11.08	98.5%
54218 FIREFIGHTER EQUIPMENT							
10123 54218 FIREFIGHTER EQUIPMENT	22,758.00	-8,983.00	13,775.00	11,379.72	0.00	2,395.28	82.6%
54220 RADIO/EMERGENCY LIGHTS							
10123 54220 RADIO/EMERGENCY LIGHTS	9,500.00	0.00	9,500.00	8,730.00	0.00	770.00	91.9%
54222 RESCUE TRUCK EQUIPMENT							
10123 54222 RESCUE TRUCK EQUIPMENT	5,500.00	-2,500.00	3,000.00	1,450.91	0.00	1,549.09	48.4%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
54226 EQUIPMENT							
10123 54226 EQUIPMENT	5,700.00	-5,700.00	0.00	0.00	0.00	0.00	.0%
TOTAL FIRE SERVICES	3,958,130.00	88,640.00	4,046,770.00	3,782,182.42	157,218.81	107,368.77	97.3%
TOTAL GENERAL FUND	3,958,130.00	88,640.00	4,046,770.00	3,782,182.42	157,218.81	107,368.77	97.3%
TOTAL EXPENSES	3,958,130.00	88,640.00	4,046,770.00	3,782,182.42	157,218.81	107,368.77	
GRAND TOTAL	3,958,130.00	88,640.00	4,046,770.00	3,782,182.42	157,218.81	107,368.77	97.3%

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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND							
10130 PUBLIC WORKS							
51110 ADMINISTRATION							
10130 51110 ADMINISTRATION	369,263.00	2,800.00	372,063.00	359,212.36	0.00	12,850.64	96.5%
51130 ENGINEERING							
10130 51130 ENGINEERING	5,558.00	-5,558.00	0.00	0.00	0.00	0.00	.0%
51210 CLERICAL AND TECHNICAL							
10130 51210 CLERICAL AND TECHNICAL	167,197.00	-3,774.00	163,423.00	160,407.38	0.00	3,015.62	98.2%
51510 EQUIPMENT MAINTENANCE							
10130 51510 EQUIPMENT MAINTENANCE	400,652.00	-77,202.00	323,450.00	313,944.91	0.00	9,505.09	97.1%
51520 HIGHWAY MAINTENANCE							
10130 51520 HIGHWAY MAINTENANCE	958,297.00	-40,108.00	918,189.00	856,301.87	0.00	61,887.13	93.3%
51530 REFUSE COLL.& DISPOSAL							
10130 51530 REFUSE COLL.& DISPOSAL	494,002.00	-35,780.00	458,222.00	430,719.42	0.00	27,502.58	94.0%
51540 SNOW REMOVAL							
10130 51540 SNOW REMOVAL	56,000.00	80,000.00	136,000.00	134,334.40	0.00	1,665.60	98.8%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
51810 OVERTIME							
10130 51810 OVERTIME	55,000.00	10,000.00	65,000.00	78,816.48	0.00	-13,816.48	121.3%
51910 FRINGE BENEFITS							
10130 51910 FRINGE BENEFITS	16,375.00	0.00	16,375.00	12,291.67	999.92	3,083.41	81.2%
51920 F.I.C.A.							
10130 51920 F.I.C.A.	192,931.00	0.00	192,931.00	170,748.24	0.00	22,182.76	88.5%
52020 POSTAGE							
10130 52020 POSTAGE	1,282.00	0.00	1,282.00	916.71	0.00	365.29	71.5%
52030 PROFESSIONAL FEES							
10130 52030 PROFESSIONAL FEES	156,500.00	108,569.00	265,069.00	237,877.43	68,911.18	-41,719.61	115.7%
52040 SERVICE CONT AND REPAIRS							
10130 52040 SERVICE CONT. AND REPAIRS	70,000.00	23,000.00	93,000.00	74,872.87	4,918.00	13,209.13	85.8%
52050 DUES CONFER							
10130 52050 DUES,CONFERENCES & EDUCATION	12,000.00	-7,500.00	4,500.00	3,515.00	0.00	985.00	78.1%
52060 PRINTING							
10130 52060 PRINTING	50.00	27.00	77.00	76.25	0.00	0.75	99.0%

Town of Waterford, CT

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YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52070 REIMBURSABLE EXPENSES							
10130 52070 REIMBURSABLE EXPENSES	50.00	0.00	50.00	50.00	0.00	0.00	100.0%
52400 MEAL ALLOWANCE							
10130 52400 MEAL ALLOWANCE	2,000.00	1,500.00	3,500.00	3,508.83	0.00	-8.83	100.3%
52410 STREET TREE MAINTENANCE							
10130 52410 STREET TREE MAINTENANCE	10,000.00	5,300.00	15,300.00	15,225.68	0.00	74.32	99.5%
52450 SITE WORK							
10130 52450 SITE WORK	5,000.00	-5,027.00	-27.00	0.00	0.00	-27.00	.0%
52460 STREET LIGHTING							
10130 52460 STREET LIGHTING	84,000.00	20,000.00	104,000.00	99,747.80	0.00	4,252.20	95.9%
52470 SOLID WASTE DISPOSAL							
10130 52470 SOLID WASTE DISPOSAL	1,004,950.00	-33,400.00	971,550.00	883,969.45	80,000.02	7,580.53	99.2%
52475 RECYCLING PROGRAM							
10130 52475 RECYCLING PROGRAM	500.00	0.00	500.00	266.91	0.00	233.09	53.4%
52510 RENTAL OF EQUIPMENT							
10130 52510 RENTAL OF EQUIPMENT	30,000.00	-18,600.00	11,400.00	9,083.12	0.00	2,316.88	79.7%

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52531 LANDFILL CAP MAINTENANCE							
10130 52531 LANDFILL CAP MAINTENANCE	26,500.00	0.00	26,500.00	25,052.00	475.00	973.00	96.3%
53010 OFFICE SUPPLIES							
10130 53010 OFFICE SUPPLIES	375.00	0.00	375.00	362.86	0.00	12.14	96.8%
53030 OPERATIONAL SUPPLIES							
10130 53030 OPERATIONAL SUPPLIES	18,500.00	1,500.00	20,000.00	15,718.56	1,749.78	2,531.66	87.3%
53050 ENGINEERING SUPPLIES							
10130 53050 ENGINEERING EQUIP.&SUPPLIES	300.00	0.00	300.00	0.00	0.00	300.00	.0%
53070 AUTO REPAIRS							
10130 53070 AUTO REPAIRS	240,000.00	20,000.00	260,000.00	212,369.98	40,620.54	7,009.48	97.3%
53090 FUELS AND LUBRICANTS							
10130 53090 FUELS AND LUBRICANTS	227,000.00	0.00	227,000.00	192,533.48	0.00	34,466.52	84.8%
53100 TIRES							
10130 53100 TIRES	45,000.00	4,000.00	49,000.00	48,602.23	397.77	0.00	100.0%
53250 TRAFFIC CONTROL MATERIALS							
10130 53250 TRAFFIC CONTROL MATERIALS	25,000.00	-4,500.00	20,500.00	20,167.06	0.00	332.94	98.4%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
53300 HIGHWAY MATERIALS							
10130 53300 HIGHWAY MATERIALS	135,000.00	-17,000.00	118,000.00	117,287.64	0.00	712.36	99.4%
54050 AUTOMOTIVE EQUIPMENT							
10130 54050 AUTOMOTIVE EQUIPMENT	24,000.00	-4,000.00	20,000.00	15,728.42	0.00	4,271.58	78.6%
54060 OFFICE EQUIPMENT							
10130 54060 OFFICE EQUIPMENT	500.00	0.00	500.00	425.13	0.00	74.87	85.0%
55010 TOWN AID ROADS IMPROVED							
10130 55010 TOWN AID ROADS IMPROVED	321,120.00	0.00	321,120.00	315,707.62	2,030.37	3,382.01	98.9%
TOTAL PUBLIC WORKS	5,154,902.00	24,247.00	5,179,149.00	4,809,841.76	200,102.58	169,204.66	96.7%
TOTAL GENERAL FUND	5,154,902.00	24,247.00	5,179,149.00	4,809,841.76	200,102.58	169,204.66	96.7%
TOTAL EXPENSES	5,154,902.00	24,247.00	5,179,149.00	4,809,841.76	200,102.58	169,204.66	96.7%
GRAND TOTAL	5,154,902.00	24,247.00	5,179,149.00	4,809,841.76	200,102.58	169,204.66	96.7%

** END OF REPORT - Generated by Kimberly Allen **

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND							
10116 RETIREMENT COMMISSION							
51930 HEART AND HYPERTENSION							
10116 51930 HEART AND HYPERTENSION	270,639.00	-70,000.00	200,639.00	168,418.57	0.00	32,220.43	83.9%
51940 PENSION CONTRIBUTIONS							
10116 51940 PENSION CONTRIBUTIONS	5,123,018.00	-5,250.00	5,117,768.00	4,801,853.73	0.00	315,914.27	93.8%
51945 RETIREE HEALTH BENEFITS							
10116 51945 RETIREE HEALTH BENEFITS	421,094.00	70,000.00	491,094.00	496,660.04	0.00	-5,566.04	101.1%
51949 OPEB TRUST FUND CONTRIBUTION							
10116 51949 OPEB TRUST FUND CONTRIBUTION	1,385,506.00	5,250.00	1,390,756.00	1,390,756.00	0.00	0.00	100.0%
TOTAL RETIREMENT COMMISSION	7,200,257.00	0.00	7,200,257.00	6,857,688.34	0.00	342,568.66	95.2%
TOTAL GENERAL FUND	7,200,257.00	0.00	7,200,257.00	6,857,688.34	0.00	342,568.66	95.2%
TOTAL EXPENSES	7,200,257.00	0.00	7,200,257.00	6,857,688.34	0.00	342,568.66	95.2%
GRAND TOTAL	7,200,257.00	0.00	7,200,257.00	6,857,688.34	0.00	342,568.66	95.2%

** END OF REPORT - Generated by Kimberly Allen **

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TOWN OF WATERFORD
TRANSFER REQUEST FORM

Inter-Department Transfer
Out of Series Transfer Request

VARIOUS
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10107	51210	CLERICAL & TECHNICAL	160,470.00	4,564.83	2,500		7,065
2	10107	52030	PROFESSIONAL FEES	63,200.00	(2,000.00)	10,000		8,000
3	10107	52040	SERVICE CONTRACTS	39,750.00	(39,239.68)	40,000		760
4	10107	52050	DUES, CONFERENCES	6,503.00	(254.36)	255		1
5	10107	52080	TELEPHONE	18,953.00	(4,683.54)	8,000		3,316
6	10109	52510	RENTAL OF EQUIPMENT	24,899.00	(637.75)	638		0
7	10111	52040	SERVICE CONTRACTS	435,000.00	(44,128.07)	50,000		5,872
8	10111	52090	FUEL OIL	35,000.00	(23,665.42)	38,700		15,035
9	10111	52091	NATURAL GAS	95,000.00	(5,596.47)	11,000		5,404
10	10111	52100	ELECTRICITY	375,000.00	(19,457.42)	25,000		5,543
11	10111	52120	SEWER	26,000.00	(9,988.73)	13,000		3,011
12	10111	55030	PUBLIC IMPROVEMENTS	11,117.00	(0.17)	1		1
13	10112	52253	LIFE INSURANCE	20,947.00	(9,953.06)	10,000		47
14	10130	51810	OVERTIME	65,000.00	(9,891.47)	10,000		109
15	10130	52030	PROFESSIONAL FEES	265,069.00	(41,109.61)	42,000		890
16	10137	52390	CO-SPONSORED PROGRAMS	41,549.00	(650.00)	650		-
17	10112	52251	HEALTHCARE	4,209,735.00	558,635.77		(261,744)	296,892
					TOTAL	261,744	(261,744)	

Explanation

See Attached

Department Head — **Date**

Kim Allen — 6/10/2026
Director of Finance — **Date**

[signature] — 7/7/26
First Selectman — **Date**

Commission/Board Approval — **Date**

Revised 9/9/20

1. New staff hired to overlap with staff leaving so that adequate training could be conducted.
2. ADP payroll processing prices increased after budget was approved.
3. Finance purchased a new software for grants management. This cost moves to the IT budget for FY2027.
4. Contractual obligations for GGA staff. Conference costs were increased this year over budgeted amount.
5. Telephone (landline and cellular) costs raised after budget was approved.
6. 10109 52510
7. Records Management System increased costs after annual budget was approved.
8. Fuel was not budgeted correctly. Estimates were not based on past usage. Note that this winter was colder than past years which added to the inaccurate estimates.
9. Rates increased after annual budget was passed.
10. Rates increased after annual budget was passed.
11. Rates increases after annual budget was passed.
12. Actual invoice over expected.
13. Life insurance changes made after annual budget was approved.
14. Additional OT needed for blizzard and FEMA did not approve any reimbursements.
15. Contractors were used after blizzard for cleanup and no reimbursement was received from FEMA.
16. The Community Band requested to create new sheet music song. We supported this request above regular funding through the budget.

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND							
10107 FINANCE							
51010 ELECTED OFFICIALS							
10107 51010 ELECTED OFFICIALS	30,361.00	0.00	30,361.00	27,831.21	0.00	2,529.79	91.7%
51110 ADMINISTRATION							
10107 51110 ADMINISTRATION	389,665.00	0.00	389,665.00	364,736.67	0.00	24,928.33	93.6%
51210 CLERICAL AND TECHNICAL							
10107 51210 CLERICAL AND TECHNICAL	160,470.00	0.00	160,470.00	155,905.17	0.00	4,564.83	97.2%
51810 OVERTIME							
10107 51810 OVERTIME	1,000.00	0.00	1,000.00	124.92	0.00	875.08	12.5%
51910 FRINGE BENEFITS							
10107 51910 FRINGE BENEFITS	2,656.00	0.00	2,656.00	2,164.88	0.00	491.12	81.5%
51920 F.I.C.A.							
10107 51920 F.I.C.A.	44,688.00	0.00	44,688.00	39,875.73	0.00	4,812.27	89.2%
52010 ADVERTISING							
10107 52010 ADVERTISING	0.00	0.00	0.00	3,396.56	0.00	-3,396.56	100.0%

Town of Waterford, CT

munis a tyler erp solution

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP		TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52020 POSTAGE								
10107 52020	4,080.00	POSTAGE	0.00	4,080.00	3,784.65	0.00	295.35	92.8%
52030 PROFESSIONAL FEES								
10107 52030	63,200.00	PROFESSIONAL FEES	0.00	63,200.00	59,389.18	5,810.82	-2,000.00	103.2%
52040 SERVICE CONT AND REPAIRS								
10107 52040	39,750.00	SERVICE CONT. AND REPAIRS	0.00	39,750.00	71,572.38	7,417.30	-39,239.68	198.7%
52050 DUES CONFER								
10107 52050	6,503.00	DUES,CONFERENCES & EDUCATION	0.00	6,503.00	6,443.86	0.00	59.14	99.1%
52080 TELEPHONE								
10107 52080	18,953.00	TELEPHONE	0.00	18,953.00	21,600.09	2,037.91	-4,685.00	124.7%
53010 OFFICE SUPPLIES								
10107 53010	23,000.00	OFFICE SUPPLIES	0.00	23,000.00	20,251.16	1,967.80	781.04	96.6%
TOTAL FINANCE	784,326.00		0.00	784,326.00	777,076.46	17,233.83	-9,984.29	101.3%
TOTAL GENERAL FUND	784,326.00		0.00	784,326.00	777,076.46	17,233.83	-9,984.29	101.3%
TOTAL EXPENSES	784,326.00		0.00	784,326.00	777,076.46	17,233.83	-9,984.29	
GRAND TOTAL	784,326.00		0.00	784,326.00	777,076.46	17,233.83	-9,984.29	101.3%

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED

** END OF REPORT - Generated by Kimberly Allen **

Town of Waterford, CT

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YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND							
10109 TOWN CLERK							
51010 ELECTED OFFICIALS							
10109 51010 ELECTED OFFICIALS	96,817.00	0.00	96,817.00	90,511.31	0.00	6,305.69	93.5%
51110 ADMINISTRATION							
10109 51110 ADMINISTRATION	75,716.00	0.00	75,716.00	70,874.97	0.00	4,841.03	93.6%
51210 CLERICAL AND TECHNICAL							
10109 51210 CLERICAL AND TECHNICAL	48,659.00	0.00	48,659.00	36,376.48	0.00	12,282.52	74.8%
51810 OVERTIME							
10109 51810 OVERTIME	100.00	0.00	100.00	0.00	0.00	100.00	.0%
51920 F.I.C.A.							
10109 51920 F.I.C.A.	16,929.00	0.00	16,929.00	14,286.51	0.00	2,642.49	84.4%
52010 ADVERTISING							
10109 52010 ADVERTISING	1,600.00	0.00	1,600.00	1,600.00	0.00	0.00	100.0%
52020 POSTAGE							
10109 52020 POSTAGE	2,700.00	900.00	3,600.00	2,358.29	0.00	1,241.71	65.5%

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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52030 PROFESSIONAL FEES							
10109 52030 PROFESSIONAL FEES	180.00	0.00	180.00	79.60	0.00	100.40	44.2%
52050 DUES CONFER							
10109 52050 DUES,CONFERENCES & EDUCAT	1,400.00	201.00	1,601.00	1,600.10	0.00	0.90	99.9%
52510 RENTAL OF EQUIPMENT							
10109 52510 RENTAL OF EQUIPMENT	26,000.00	-1,101.00	24,899.00	20,817.41	4,719.34	-637.75	102.6%
53270 ORDINANCES							
10109 53270 ORDINANCES	1,000.00	0.00	1,000.00	787.50	0.00	212.50	78.8%
53280 ELECTION MATERIALS							
10109 53280 ELECTION MATERIALS	1,200.00	0.00	1,200.00	184.50	0.00	1,015.50	15.4%
TOTAL TOWN CLERK	272,301.00	0.00	272,301.00	239,476.67	4,719.34	28,104.99	89.7%
TOTAL GENERAL FUND	272,301.00	0.00	272,301.00	239,476.67	4,719.34	28,104.99	89.7%
TOTAL EXPENSES	272,301.00	0.00	272,301.00	239,476.67	4,719.34	28,104.99	
GRAND TOTAL	272,301.00	0.00	272,301.00	239,476.67	4,719.34	28,104.99	89.7%

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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND							
10111 BUILDING MAINTENANCE							
52040 SERVICE CONT AND REPAIRS							
10111 52040 SERVICE CONT. AND REPAIRS	435,000.00	0.00	435,000.00	429,080.27	39,680.73	-33,761.00	107.8%
52090 HEATING FUEL							
10111 52090 FUEL OIL	35,000.00	0.00	35,000.00	58,665.42	0.00	-23,665.42	167.6%
52091 NATURAL GAS							
10111 52091 NATURAL GAS	95,000.00	0.00	95,000.00	100,596.47	0.00	-5,596.47	105.9%
52100 ELECTRICITY							
10111 52100 ELECTRICITY	375,000.00	0.00	375,000.00	394,457.42	0.00	-19,457.42	105.2%
52110 WATER							
10111 52110 WATER	22,000.00	13,883.00	35,883.00	31,779.36	0.00	4,103.64	88.6%
52120 SEWER							
10111 52120 SEWER	26,000.00	0.00	26,000.00	35,995.63	0.00	-9,995.63	138.4%
53020 OTHER SUPPLIES							
10111 53020 OTHER SUPPLIES	7,000.00	0.00	7,000.00	6,908.66	0.00	91.34	98.7%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
55030 BUILDING IMPROVEMENTS							
10111 55030 PUBLIC IMPROVEMENTS	25,000.00	-13,883.00	11,117.00	11,117.17	0.00	-0.17	100.0%
TOTAL BUILDING MAINTENANCE	1,020,000.00	0.00	1,020,000.00	1,068,600.40	39,680.73	-88,281.13	108.7%
TOTAL GENERAL FUND	1,020,000.00	0.00	1,020,000.00	1,068,600.40	39,680.73	-88,281.13	108.7%
TOTAL EXPENSES	1,020,000.00	0.00	1,020,000.00	1,068,600.40	39,680.73	-88,281.13	
GRAND TOTAL	1,020,000.00	0.00	1,020,000.00	1,068,600.40	39,680.73	-88,281.13	108.7%

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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP		TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND								
10112 INSURANCE								
52200 WORKER'S COMP. INS. PREM.								
10112 52200	641,596.00	WORKER'S COMP. INS. PREM.	0.00	641,596.00	687,408.46	0.00	-45,812.46	107.1%
52201 LIABILITY/AUTO/PROPERTY								
10112 52201	712,283.00	LIABILITY/AUTO/PROPERTY	-343.00	711,940.00	711,511.03	0.00	428.97	99.9%
52240 UNEMPLOYMENT COMPENSATION								
10112 52240	8,000.00	UNEMPLOYMENT COMPENSATION	2,586.00	10,586.00	10,586.00	0.00	0.00	100.0%
52250 DEDUCTIBLE COVERAGE								
10112 52250	5,000.00	DEDUCTIBLE COVERAGE	0.00	5,000.00	4,509.59	0.00	490.41	90.2%
52251 HEALTHCARE								
10112 52251	4,209,735.00	HEALTHCARE	0.00	4,209,735.00	3,651,099.23	0.00	558,635.77	86.7%
52252 LONG TERM DISABILITY								
10112 52252	7,000.00	LONG TERM DISABILITY	-2,243.00	4,757.00	3,270.11	763.23	723.66	84.8%
52253 LIFE INSURANCE								
10112 52253	20,947.00	LIFE INSURANCE	0.00	20,947.00	19,906.34	10,993.72	-9,953.06	147.5%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
TOTAL INSURANCE	5,604,561.00	0.00	5,604,561.00	5,088,290.76	11,756.95	504,513.29	91.0%
TOTAL GENERAL FUND	5,604,561.00	0.00	5,604,561.00	5,088,290.76	11,756.95	504,513.29	91.0%
TOTAL EXPENSES	5,604,561.00	0.00	5,604,561.00	5,088,290.76	11,756.95	504,513.29	
GRAND TOTAL	5,604,561.00	0.00	5,604,561.00	5,088,290.76	11,756.95	504,513.29	91.0%

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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND							
10130 PUBLIC WORKS							
51110 ADMINISTRATION							
10130 51110 ADMINISTRATION	369,263.00	2,800.00	372,063.00	345,209.66	0.00	26,853.34	92.8%
51130 ENGINEERING							
10130 51130 ENGINEERING	5,558.00	-5,558.00	0.00	0.00	0.00	0.00	.0%
51210 CLERICAL AND TECHNICAL							
10130 51210 CLERICAL AND TECHNICAL	167,197.00	-3,774.00	163,423.00	153,989.55	0.00	9,433.45	94.2%
51510 EQUIPMENT MAINTENANCE							
10130 51510 EQUIPMENT MAINTENANCE	400,652.00	-77,202.00	323,450.00	299,200.14	0.00	24,249.86	92.5%
51520 HIGHWAY MAINTENANCE							
10130 51520 HIGHWAY MAINTENANCE	958,297.00	-40,108.00	918,189.00	830,272.27	0.00	87,916.73	90.4%
51530 REFUSE COLL.& DISPOSAL							
10130 51530 REFUSE COLL.& DISPOSAL	494,002.00	-35,780.00	458,222.00	411,907.27	0.00	46,314.73	89.9%
51540 SNOW REMOVAL							
10130 51540 SNOW REMOVAL	56,000.00	80,000.00	136,000.00	134,334.40	0.00	1,665.60	98.8%

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
51810 OVERTIME							
10130 51810 OVERTIME	55,000.00	10,000.00	65,000.00	74,891.47	0.00	-9,891.47	115.2%
51910 FRINGE BENEFITS							
10130 51910 FRINGE BENEFITS	16,375.00	0.00	16,375.00	12,013.39	1,278.20	3,083.41	81.2%
51920 F.I.C.A.							
10130 51920 F.I.C.A.	192,931.00	0.00	192,931.00	164,674.59	0.00	28,256.41	85.4%
52020 POSTAGE							
10130 52020 POSTAGE	1,282.00	0.00	1,282.00	873.79	0.00	408.21	68.2%
52030 PROFESSIONAL FEES							
10130 52030 PROFESSIONAL FEES	156,500.00	108,569.00	265,069.00	215,379.96	90,798.65	-41,109.61	115.5%
52040 SERVICE CONT AND REPAIRS							
10130 52040 SERVICE CONT. AND REPAIRS	70,000.00	23,000.00	93,000.00	37,533.35	42,197.52	13,269.13	85.7%
52050 DUES CONFER							
10130 52050 DUES,CONFERENCES & EDUCATION	12,000.00	-7,500.00	4,500.00	3,515.00	0.00	985.00	78.1%
52060 PRINTING							
10130 52060 PRINTING	50.00	27.00	77.00	76.25	0.00	0.75	99.0%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52070 REIMBURSABLE EXPENSES							
10130 52070 REIMBURSABLE EXPENSES	50.00	0.00	50.00	50.00	0.00	0.00	100.0%
52400 MEAL ALLOWANCE							
10130 52400 MEAL ALLOWANCE	2,000.00	1,500.00	3,500.00	3,496.83	0.00	3.17	99.9%
52410 STREET TREE MAINTENANCE							
10130 52410 STREET TREE MAINTENANCE	10,000.00	5,300.00	15,300.00	15,225.68	0.00	74.32	99.5%
52450 SITE WORK							
10130 52450 SITE WORK	5,000.00	-5,027.00	-27.00	0.00	0.00	-27.00	.0%
52460 STREET LIGHTING							
10130 52460 STREET LIGHTING	84,000.00	20,000.00	104,000.00	93,785.09	0.00	10,214.91	90.2%
52470 SOLID WASTE DISPOSAL							
10130 52470 SOLID WASTE DISPOSAL	1,004,950.00	-33,400.00	971,550.00	804,074.94	159,894.53	7,580.53	99.2%
52475 RECYCLING PROGRAM							
10130 52475 RECYCLING PROGRAM	500.00	0.00	500.00	266.91	0.00	233.09	53.4%
52510 RENTAL OF EQUIPMENT							
10130 52510 RENTAL OF EQUIPMENT	30,000.00	-18,600.00	11,400.00	9,083.12	0.00	2,316.88	79.7%

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52531 LANDFILL CAP MAINTENANCE							
10130 52531 LANDFILL CAP MAINTENANCE	26,500.00	0.00	26,500.00	18,908.50	6,618.50	973.00	96.3%
53010 OFFICE SUPPLIES							
10130 53010 OFFICE SUPPLIES	375.00	0.00	375.00	362.86	0.00	12.14	96.8%
53030 OPERATIONAL SUPPLIES							
10130 53030 OPERATIONAL SUPPLIES	18,500.00	1,500.00	20,000.00	15,386.20	2,082.14	2,531.66	87.3%
53050 ENGINEERING SUPPLIES							
10130 53050 ENGINEERING EQUIP.&SUPPLIES	300.00	0.00	300.00	0.00	0.00	300.00	.0%
53070 AUTO REPAIRS							
10130 53070 AUTO REPAIRS	240,000.00	20,000.00	260,000.00	201,513.68	51,728.29	6,758.03	97.4%
53090 FUELS AND LUBRICANTS							
10130 53090 FUELS AND LUBRICANTS	227,000.00	0.00	227,000.00	151,533.83	0.00	75,466.17	66.8%
53100 TIRES							
10130 53100 TIRES	45,000.00	4,000.00	49,000.00	44,782.87	4,217.13	0.00	100.0%
53250 TRAFFIC CONTROL MATERIALS							
10130 53250 TRAFFIC CONTROL MATERIALS	25,000.00	-4,500.00	20,500.00	20,167.06	0.00	332.94	98.4%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
53300 HIGHWAY MATERIALS							
10130 53300 HIGHWAY MATERIALS	135,000.00	-17,000.00	118,000.00	117,287.64	0.00	712.36	99.4%
54050 AUTOMOTIVE EQUIPMENT							
10130 54050 AUTOMOTIVE EQUIPMENT	24,000.00	-4,000.00	20,000.00	15,228.42	0.00	4,771.58	76.1%
54060 OFFICE EQUIPMENT							
10130 54060 OFFICE EQUIPMENT	500.00	0.00	500.00	425.13	0.00	74.87	85.0%
55010 TOWN AID ROADS IMPROVED							
10130 55010 TOWN AID ROADS IMPROVED	321,120.00	0.00	321,120.00	314,685.69	3,052.30	3,382.01	98.9%
TOTAL PUBLIC WORKS	5,154,902.00	24,247.00	5,179,149.00	4,510,135.54	361,867.26	307,146.20	94.1%
TOTAL GENERAL FUND	5,154,902.00	24,247.00	5,179,149.00	4,510,135.54	361,867.26	307,146.20	94.1%
TOTAL EXPENSES	5,154,902.00	24,247.00	5,179,149.00	4,510,135.54	361,867.26	307,146.20	
GRAND TOTAL	5,154,902.00	24,247.00	5,179,149.00	4,510,135.54	361,867.26	307,146.20	94.1%

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Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP		TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
101 GENERAL FUND								
10137 RECREATION AND PARKS								
51110 ADMINISTRATION								
10137 51110	245,327.00	ADMINISTRATION	-10,600.00	234,727.00	213,844.33	0.00	20,882.67	91.1%
51210 CLERICAL AND TECHNICAL								
10137 51210	98,721.00	CLERICAL AND TECHNICAL	0.00	98,721.00	89,961.46	0.00	8,759.54	91.1%
51610 PARKS MAINTENANCE								
10137 51610	501,274.00	PARKS MAINTENANCE	-28,500.00	472,774.00	434,361.49	0.00	38,412.51	91.9%
51620 RECREATION PROGRAMS								
10137 51620	289,722.00	RECREATION PROGRAMS	7,000.00	296,722.00	273,349.57	0.00	23,372.43	92.1%
51810 OVERTIME								
10137 51810	31,111.00	OVERTIME	8,500.00	39,611.00	36,004.37	0.00	3,606.63	90.9%
51910 FRINGE BENEFITS								
10137 51910	4,250.00	FRINGE BENEFITS	0.00	4,250.00	3,791.23	0.00	458.77	89.2%
51920 F.I.C.A.								
10137 51920	89,536.00	F.I.C.A.	0.00	89,536.00	77,155.56	0.00	12,380.44	86.2%

Town of Waterford, CT

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FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52010 ADVERTISING							
10137 52010 ADVERTISING	1,360.00	-1,000.00	360.00	0.00	0.00	360.00	.0%
52020 POSTAGE							
10137 52020 POSTAGE	6,700.00	0.00	6,700.00	6,651.32	0.00	48.68	99.3%
52040 SERVICE CONT AND REPAIRS							
10137 52040 SERVICE CONT. AND REPAIRS	3,299.00	1,000.00	4,299.00	2,605.21	237.72	1,456.07	66.1%
52050 DUES CONFER							
10137 52050 DUES,CONFERENCES & EDUCATION	3,030.00	-900.00	2,130.00	1,870.20	0.00	259.80	87.8%
52070 REIMBURSABLE EXPENSES							
10137 52070 REIMBURSABLE EXPENSES	650.00	-500.00	150.00	0.00	0.00	150.00	.0%
52080 TELEPHONE							
10137 52080 TELEPHONE	2,740.00	0.00	2,740.00	2,159.77	197.80	382.43	86.0%
52380 PROGRAMS							
10137 52380 PROGRAMS	6,784.00	0.00	6,784.00	4,411.41	0.00	2,372.59	65.0%
52390 CO-SPONSORED PROGRAMS							
10137 52390 CO-SPONSORED PROGRAMS	41,549.00	0.00	41,549.00	42,199.00	0.00	-650.00	101.6%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
52420 MAINTENANCE OF PROPERTY							
10137 52420 MAINTENANCE OF PROPERTY	115,462.00	20,000.00	135,462.00	127,032.32	2,801.75	5,627.93	95.8%
53010 OFFICE SUPPLIES							
10137 53010 OFFICE SUPPLIES	1,363.00	1,230.00	2,593.00	2,563.95	0.00	29.05	98.9%
53020 OTHER SUPPLIES							
10137 53020 OTHER SUPPLIES	41,383.00	-4,230.00	37,153.00	29,655.09	3,181.42	4,316.49	88.4%
53080 AUTOMOTIVE MAINTENANCE							
10137 53080 MAINTENANCE VEHICLES	24,500.00	5,000.00	29,500.00	24,945.82	0.00	4,554.18	84.6%
53090 FUELS AND LUBRICANTS							
10137 53090 FUELS AND LUBRICANTS	18,191.00	3,000.00	21,191.00	17,484.10	0.00	3,706.90	82.5%
54020 EQUIPMENT							
10137 54020 EQUIPMENT	8,376.00	0.00	8,376.00	8,376.00	0.00	0.00	100.0%
TOTAL RECREATION AND PARKS	1,535,328.00	0.00	1,535,328.00	1,398,422.20	6,418.69	130,487.11	91.5%
TOTAL GENERAL FUND	1,535,328.00	0.00	1,535,328.00	1,398,422.20	6,418.69	130,487.11	91.5%
TOTAL EXPENSES	1,535,328.00	0.00	1,535,328.00	1,398,422.20	6,418.69	130,487.11	
GRAND TOTAL	1,535,328.00	0.00	1,535,328.00	1,398,422.20	6,418.69	130,487.11	91.5%

Town of Waterford, CT

YEAR-TO-DATE BUDGET REPORT

FOR 2026 13

ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED

** END OF REPORT - Generated by Kimberly Allen **

TOWN OF WATERFORD
TRANSFER REQUEST FORM

Inter-Department Transfer
Out of Series Transfer Request

FY27

VARIOUS
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10129	53070	AUTO REPAIRS	21,000.00	21,000.00		(21,000)	0
	10129	53080	AUTOMOTIVE MAINTENANCE	19,000.00	19,000.00		(19,000)	
2	10137	53070	AUTO REPAIRS	1,562.00	1,562.00		(1,562)	0
3	10137	53080	MAINTENANCE VEHICLES	24,500.00	24,500.00		(24,500)	0
4	10130	53070	AUTO REPAIRS	265,000.00	265,000.00	22,562		287,562
5	10130	53080	AUTOMOTIVE MAINTENANCE	0.00	0	43,500		43,500
					TOTAL	66,062	(66,062)	

Explanation

See attached memo.

Kim Allen
Department Head

Date 6/15/26

Director of Finance

Date 7/7/26

First Selectman

Date

Commission/Board Approval

Date

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

TO: Robert Brule, First Selectman

FROM: Kim Allen, Director of Finance

RE: Automative Maintenance/Repairs Department Consolidation

DATE: June 13, 2026

I respectfully request your consideration to consolidate all town-wide costs of automotive maintenance and repairs under one department budget. The Department of Public Works currently manages routine repairs and maintenace out of the town garage; however, all costs are budgeted under individual departments.

Consolidating automotive maintenance under one municipal department would be more efficient by creating economies of scale, standardizing maintenance schedules, reducing time vehicles are out of service and reducing administrative overhead, leading to lower total cost of ownership.

By centralizing, municipalities can shift from reactive repairs to proactive management, reducing downtime for critical vehicles. Fleet maintenance and repairs would continue to be tracked by vehicle in our town-wide Fleetio software to continue to provide data by vehicle.

The only department that would continue to budget separately is fire as the town garage does not maintain or provide service to our fire apparatus fleet. The Fires Services Department would continue to budget and expend directly under its own budget.

Respectfully,

Kim Allen

C: Gary Schneider, Director of Public Works
Garon VanOverloop, Lead Fleet Mechanic
Chris Haley, Director of Fire Services

Kimberly Allen

From: Robert Brule
Sent: Friday, June 12, 2026 10:50 AM
To: Kimberly Allen
Subject: Re: Fleet Maintenance Budget Consolidation

Approved - pending contingency one off needs for departments??

My regards,

Rob Brule
First Selectman
Waterford Town Hall
15 Rope Ferry Road
Waterford, CT 06385
rbrule@waterfordct.org
Phone: 860-444-5834
Fax: 860-444-0273

> On Jun 12, 2026, at 10:29 AM, Kimberly Allen <kallen@waterfordct.org> wrote:
>
> Rob,
>
> I respectfully submit the attached request to consolidate the budget for all fleet maintenance and repairs under one department's budget. If approved, I would like to make this change for FY2027.
>
> Regards,
>
> **Kimberly Allen**
> Director of Finance
> Town of Waterford
> 15 Rope Ferry Road
> Waterford, CT 06385
> kallen@waterfordct.org
> 860.444.5840
> <image003.jpg>
>
>

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WATERFORD, CT 06385-2886

Town of Waterford

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> Town of Waterford
> 15 Rope Ferry Road
> Waterford, CT 06385
> kallen@waterfordct.org
> 860.444.5840
> <image003.jpg>
>
>

Contributed Gifts Fund
May 31, 2026

FISCAL YEAR 2026	R&P HELMET RODEO DONATIONS	R&P GENERAL DONATIONS	R&P MEMORIAL TREES & BENCHES DONATIONS	R&P FRANCES X. SWEENEY MEMORIAL DONATIONS	R&P DOG PARK DONATIONS	R&P PLAYGROUND DONATIONS	R&P CIVIC TRIANGLE MEMORIAL DONATIONS	R&P TOY BOX DONATIONS	R&P DEIDRICK FIELD PRESS BOX DONATIONS	R&P CEMETERY DONATIONS	R&P VETERANS' MEMORIAL DONATIONS	R&P AHJ PICNIC TABLES DONATIONS	R&P GOLF CART DONATIONS	FINANCE DEPT. AUDITORIUM A/V UPGRADE	POLICE AUSTISM TRAINING	POLICE ANIMAL CONTROL OFFICER DONATIONS	POLICE DEPT. VEHICLE CHALLENGE	POLICE DEPT. K-9 PROGRAM	POLICE DEPT. GENERAL DONATIONS	POLICE PUBLIC SAFETY DOCK	TOTAL
REVENUES																					
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS			$40,785.00																		
K9 DONATIONS																		$275.00			
POLICE ACO DONATIONS																$15.00					
POLICE DEPT. GENERAL DONATIONS																			$12,135.00		
VETERANS' MEMORIAL DONATIONS											$5,000.00										
AHJ PICNIC TABLES DONATIONS												$429.00									
REC & PARKS GOLF CART DONATIONS													$250.00								
TOTAL REVENUES	$0.00	$0.00	$40,785.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$5,000.00	$429.00	$250.00	$0.00	$0.00	$15.00	$0.00	$275.00	$12,135.00	$0.00	$58,889.00
EXPENDITURES																					
07/26/2025 U.S. BANK														$151.00							
07/26/2025 U.S. BANK																		$37.99			
07/26/2025 U.S. BANK																			$296.90		
08/25/2025 U.S. BANK																			$15.98		
08/29/25 ADP IMPORT																			$100.00		
08/15/25 MARK KOSMAN DESIGN																		$140.00			
09/25/2025 U.S. BANK																			$1,743.48		
09/26/25 COMPETITIVE SERVICE																			$883.02		
09/26/25 COMPETITIVE SERVICE																			$883.02		
09/26/25 BARCO			$675.60																		
09/26/25 BARCO PO 260247			$819.00																		
10/24/25 SAVTREE LLC			$307.35																		
10/24/25 SAVTREE LLC			$790.18																		
10/24/25 WHALING CITY GRAPHIC																			$196.24		
10/27/2025 U.S. BANK																			$685.97		
10/29/25 M.E. O'BRIEN						$31,380.00															
11/25/2025 U.S. BANK																			$1,094.10		
11/25/2025 U.S. BANK																			$5.47		
12/19/25 BARCO PO 260247			($819.00)																		
12/19/25 BARCO			$819.00																		
12/26/25 ADP IMPORT																			$189.90		
12/26/2025 U.S. BANK																			$3,320.42		
01/26/2026 U.S. BANK																		$212.36			
01/26/2026 U.S. BANK																			$615.26		
01/12/26 WITMER ASSOCIAT																			$342.00		
01/20/26 JE CORECTION 122625 US BANK																		$189.00	($189.00)		
01/14/26 PO 260494 TRI COUNTY MEMO											$546.00										
02/25/2026 U.S. BANK																			$1,486.91		
03/13/26 WITMER ASSOCIAT																			$1,287.00		
03/25/2026 U.S. BANK																			$812.17		
04/27/2026 U.S. BANK																			$116.20		
04/27/2026 U.S. BANK																			$1,816.97		
05/22/26 PO 260494 TRI COUNTY MEMO											$1,458.00										
05/08/26 NEW LONDON LODGE																			$250.00		
05/29/26 ADP IMPORT																		$137.67			
05/25/2026 U.S. BANK																			$262.81		
TOTAL EXPENDITURES	**$0.00**	$0.00	**$2,592.13**	$0.00	$0.00	$31,380.00	$0.00	$0.00	$0.00	$0.00	$2,004.00	$0.00	$0.00	$151.00	$0.00	$0.00	$0.00	$717.02	$16,214.82	$0.00	$53,058.97
NET CURRENT YEAR ACTIVITY	$0.00	$0.00	$38,192.87	$0.00	$0.00	($31,380.00)	$0.00	$0.00	$0.00	$0.00	$2,996.00	$429.00	$250.00	($151.00)	$0.00	$15.00	$0.00	($442.02)	($4,079.82)	$0.00	$5,830.03
PRIOR YEAR BALANCE	$594.72	$129.60	($73.61)	$65.00	$987.97	$71,486.32	$1,140.00	$220.00	$2,910.00	$100.00	$0.00	$0.00	$2,440.00	$151.00	$1,700.00	$0.00	$780.11	$9,427.35	$13,700.20	$7.04	$105,765.70
CURRENT YEAR BALANCE	$594.72	$129.60	$38,119.26	$65.00	$987.97	$40,106.32	$1,140.00	$220.00	$2,910.00	$100.00	$2,996.00	$429.00	$2,690.00	$0.00	$1,700.00	$15.00	$780.11	$8,985.33	$9,620.38	$7.04	$111,595.73

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2025-2025, THROUGH MAY 31, 2026
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2024-2025, THROUGH MAY 31, 2025

	FISCAL YEAR 2026 APPROPRIATED	FISCAL YEAR 2026 ACTUAL	FISCAL YEAR 2026 PERCENT EXPENDED	FISCAL YEAR 2026 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2024-2025 ACTUAL
GENERAL GOVERNMENT					
Board of Selectmen	206,402	$180,120	87.27%	26,282	$175,218
Registrar of Voters	121,255	$102,887	84.85%	18,368	$115,237
Board of Finance	86,876	$84,481	97.24%	2,395	$85,181
Assessor	319,641	$292,481	91.50%	27,161	$281,979
Board of Assessment Appeals	1,829	$1,080	59.03%	749	$948
Tax Collector	227,817	$206,717	90.74%	21,100	$200,099
Finance Department	784,326	$767,458	97.85%	16,868	$698,127
Legal Department	295,000	$357,425	121.16%	(62,425)	$273,157
Town Clerk	272,301	$236,044	86.69%	36,257	$239,650
Planning and Zoning	695,016	$547,368	78.76%	147,648	$597,063
Building Maintenance	1,020,000	$1,089,922	106.86%	(69,922)	$1,079,747
Insurance	5,604,561	$4,743,828	84.64%	860,733	$4,821,613
Economic Development Commission	25,352	$9,463	37.33%	15,889	$9,591
Conservation Commission	18,250	$13,857	75.93%	4,393	$13,982
Zoning Board of Appeals	4,310	3,010	69.84%	1,300	3,063
Retirement Commission	7,200,257	$6,538,329	90.81%	661,928	$6,956,845
R.T.M.	18,003	$17,382	96.55%	621	$16,246
Building Department	321,515	$247,757	77.06%	73,758	$243,912
Youth Service Bureau	307,435	$218,454	71.06%	88,981	$286,128
Social Service Grants/Miscellaneous	101,481	$100,831	99.36%	650	$95,840
Contingency Fund	123,140	0	0.00%	123,140	0
Emergency Management	1,230,035	$962,338	78.24%	267,697	$975,749
Fire Services	4,046,770	$3,708,981	91.65%	337,789	$3,317,224
Police Department	7,228,842	$6,362,110	88.01%	866,732	$6,241,720
Public Works Department	5,179,149	$4,706,642	90.88%	472,507	$4,441,249
Conservation of Health	155,063	155,063	100.00%	0	148,407
Public Health Nursing	21,600	21,600	100.00%	0	26,297
Senior Citizens Commission	523,586	470,767	89.91%	52,819	480,615
Waterford Public Library	1,012,780	$901,932	89.06%	110,848	$916,195
Recreation and Parks	1,535,328	$1,359,288	88.53%	176,040	$1,336,697
Flood and Erosion Control Bd.	1,109	369	33.27%	740	327
Ethics Commission	900	753	83.64%	147	463

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2025-2025, THROUGH MAY 31, 2026
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2024-2025, THROUGH MAY 31, 2025

	FISCAL YEAR 2026 APPROPRIATED	FISCAL YEAR 2026 ACTUAL	FISCAL YEAR 2026 PERCENT EXPENDED	FISCAL YEAR 2026 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2024-2025 ACTUAL
Human Resources	244,204	$222,714	91.20%	21,490	$240,561
Information Technology	1,214,796	$1,146,512	94.38%	68,284	$1,184,975
Transfer to Waterford Special Activity Fund	0	$0	0.00%	0	$4,750
Transfer to Waterford Shellfish Fund	2,029	$2,029	100.00%	0	$1,290
Transfer to Capital Improvement Fund	2,634,372	$2,634,372	100.00%	0	$2,634,168
Transfer to Capital & Non-Recurring Fund	2,344,764	$2,344,764	100.00%	0	$3,855,977
Transfer to Dog Fund	100,000	$100,000	100.00%	0	$100,000
Debt Service	7,964,500	$7,964,500	100.00%	0	$8,109,746
Total General Government	***$53,194,594***	***$48,823,626***	**91.78%**	***$4,370,968***	***$50,210,036***
Board of Education	**59,938,654**	***$50,503,909***	**84.26%**	**9,434,745**	***$49,368,250***
Total General Fund	***$113,133,248***	***$99,327,535***	**87.80%**	***$13,805,713***	***$99,578,286***

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2025-2025, THROUGH MAY 31, 2026
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2024-2025, THROUGH MAY 31, 2025

	FISCAL YEAR 2025-2026 BUDGET	FISCAL YEAR 2025-2026 ACTUAL	FISCAL YEAR 2025-2026 PERCENT RECEIVED	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2025-2026 VARIANCE	FISCAL YEAR 2024-2025 ACTUAL
STATE OF CONNECTICUT					
EDUCATION					
EQUALIZED COST SHARING	$326,617	$345,995	105.93%	19,378	$357,197
HEALTH & WELFARE	$6,359	$6,292	98.95%	(67)	$6,350
SUB TOTAL	**332,976**	**352,287**	**105.80%**	**19,311**	**363,547**
GENERAL GOVERNMENT					
PILOT-DISABLED	1,200	1,891	157.59%	691	$1,541
TIERED PILOT	367,422	368,508	100.30%	1,086	$349,298
TAX RELIEF-VETERANS	5,000	3,365	67.30%	(1,635)	$4,033
COURT FINES	0	12,393	#DIV/0!	12,393	$27,899
CIVIL PREPAREDNESS	35,444	33,721	95.14%	(1,723)	$54,391
TELECOMMUNICATIONS PROPERTY TAX	58,071	75,465	129.95%	17,394	$70,714
TOWN AID ROADS-IMPROVED	321,360	430,880	134.08%	109,520	$321,360
LOCAL CAPITAL IMPROVEMENT (LOCIP)	177,241	0	0.00%	(177,241)	$0
SDE STATE GRANT	14,103	14,103	100.00%	0	$14,103
ENHANCEMENT 911	23,000	22,568	98.12%	(433)	$22,595
MUNICIPAL REVENUE SHARE GRANT	315,978	2,008	0.64%	(313,970)	$0
GRANTS FOR MUNICIPAL PROJECTS	34,255	34,255	100.00%	0	$0
TOTAL GENERAL GOVERNMENT	**1,353,074**	**999,156**	**73.84%**	**(353,918)**	**865,934**
TOTAL STATE OF CONNECTICUT	**1,686,050**	**1,351,443**	**80.15%**	**(334,607)**	**1,229,481**
OTHER SOURCES					
EDUCATION					
TUITION	57,585	43,879	76.20%	(13,706)	52,420
RENT & MISCELLANEOUS	1,500	4,565	304.30%	3,065	4,620
SUB TOTAL	**59,085**	**48,443**	**81.99%**	**(10,642)**	**57,040**
GENERAL GOVERNMENT					
INTEREST & LIENS	413,060	238,716	57.79%	(174,344)	304,633
INTEREST ON INVESTMENTS	2,000,000	1,864,677	93.23%	(135,323)	2,200,709
RECREATION & PARKS	150,000	251,339	167.56%	101,339	184,802
FIRE SERVICES INSPECTIONS & PLAN FEES	8,875	16,990	191.44%	8,115	16,660
BUILDING INSPECTOR	589,155	1,038,338	176.24%	449,183	842,122
LICENSE, FEE, PERMIT, FINE	73,566	20,362	27.68%	(53,204)	18,181
LIBRARY	1,598	1,262	79.00%	(336)	1,290

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2025-2025, THROUGH MAY 31, 2026
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2024-2025, THROUGH MAY 31, 2025

	FISCAL YEAR 2025-2026 BUDGET	FISCAL YEAR 2025-2026 ACTUAL	FISCAL YEAR 2025-2026 PERCENT RECEIVED	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2025-2026 VARIANCE	FISCAL YEAR 2024-2025 ACTUAL
SALE OF EQUIPMENT	1,000	8,212	821.24%	7,212	10
SCRRRA REBATE	1,500	0	0.00%	(1,500)	2,578
NL RADIO COMM. NETWORK USE FEE	85,000	71,042	83.58%	(13,958)	75,487
BULKY WASTE FEES	112,000	107,115	95.64%	(4,885)	100,582
MISCELLANEOUS	26,572	63,393	238.57%	36,821	70,268
CONVEYANCE TAX	225,000	466,183	207.19%	241,183	307,160
EMS-REG COMM CTR FEES	6,000	4,500	75.00%	(1,500)	4,500
SEWER ASSESSMENTS	0	10,040	#DIV/0!	10,040	0
PLANNING& ZONING, ZBA, CONSRV COMM	55,121	125,398	227.50%	70,277	45,666
TOWN CLERK FEES	175,000	149,080	85.19%	(25,920)	133,093
LIENS -COLLECTED BY UTILITY COMMISSION	0	220	#DIV/0!	220	1,960
TIPPING FEES	275,000	174,905	63.60%	(100,095)	128,529
RECYCLING	50,000	34,058	68.12%	(15,942)	44,376
TRANSFERS FROM OTHER FUNDS	0.00	89,479	0.00%	89,479	46,268
TRANSFERS IN-PY ENCUMBRANCES	0	0	0.00%	0	4,789
EUGENE O'NEILL GATE/LEASE REVENUE	22,000	24,967	113.49%	2,967	22,942
YSB BOE CLERICAL STIPEND	5,000	5,000	100.00%	0	5,000
RENTAL OF BUILDINGS	50,000	96,984	193.97%	46,984	60,510
SENIOR SERVICES	15,552	3,917	25.19%	(11,635)	25,195
VERSA KART/BLUE BOXES	8,000	5,680	71.00%	(2,320)	8,520
BOE SCHOOL RESOURCE OFFICERS	90,000	0	0.00%	(90,000)	0
PUBLIC WORKS BOE CUSTODIAL SUBSIDY	78,357	78,357	100.00%	0	75,927
SUB TOTAL	**4,517,356**	**4,950,215**	**109.58%**	**432,859**	**4,731,757**
TOTAL OTHER SOURCES	**4,576,441**	**4,998,658**	**109.23%**	**422,217**	**4,788,797**
PROPERTY TAXATION					
CURRENT PROPERTY TAX	103,023,460	103,667,869	100.63%	644,409	98,914,897
PRIOR YEAR TAXES	543,528	329,403	60.60%	(214,125)	(706,195)
TOTAL PROPERTY TAXATION	**103,566,988**	**103,997,272**	**100.42%**	**430,284**	**98,208,702**
TOTAL REVENUES	**109,829,479**	**110,347,374**	**100.47%**	**517,895**	**104,226,980**

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
MAY 31, 2026

FUND	DESCRIPTION	APPROPRIATION	EXPENDED/ ENCUMBERED	REMAINING BALANCE	PCT EXP	BALANCE RETURNED
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CT	21,248,892.00	21,248,807.19	84.81	100.00%	
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34	99.16%	
433	OSWEGATCHIE FIRE HOUSE	13,319,471.00	9,262,982.27	4,056,488.73	69.54%	
	TOTALS	**102,931,150.00**	**98,298,206.12**	**4,632,943.88**	**95.50%**	**0.00**
	PRIOR YEAR EXPENDITURES		**89,035,223.85**			
	CURRENT YEAR EXPENDITURES		**9,262,982.27**			

TOWN OF WATERFORD
STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCE
FLEET MANAGEMENT FUND
AS OF MAY 31, 2026

Revenues:	
Investment Income	114,941
Vehicle Rentals	33,000
Sale of Vehicles	47,294
Sale of Equipment	2,051
Total Revenues	197,286
Expenditures:	
Equipment Replacement	283,037
Vehicle Replacement	1,212,947
Total Expenditures	1,495,984
Excess (Deficiency) of Revenues Over Expenditures	(1,298,698)
Other Financing Sources (Uses):	
Transfers from other funds	1,000,000
Total Other Financing Sources (Uses)	1,000,000
Net Change in Fund Balances	(298,698)
Fund Balances - Beginning	2,649,340
Fund Balances - Ending	2,350,642

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
MAY 31, 2026

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	PERCENT EXPENDED	TRANSFERS OUT
30126-55738	BOS FY26	FLEET MANAGEMENT PLAN	1,000,000.00	1,000,000.00	0.00	100.0%	1,000,000.00
31117-55803	BLDG MAINT FY17	PARKING LOT -YOUTH SERVICES	300,000.00	300,000.00	0.00	100.0%	
31118-55803	BLDG MAINT FY18	PARKING LOT -YSB/POLICE	195,320.00	64,810.00	130,510.00	33.2%	
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	38,364.40	48,635.60	44.1%	
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	87,500.00	0.00	100.0%	
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	4,639.00	76,061.00	5.7%	
31122-55819	BLDG MAINT FY22	UST REPLACEMENT	250,000.00	250,000.00	0.00	100.0%	7,278.68
31123-55904	BLDG MAINT FY23	UST REPLACEMENT EUGENE O'NEILL	260,000.00	137,195.64	122,804.36	52.8%	
31123-55905	BLDG MAINT FY23	UST REPLACEMENT LIBRARY&PUBLIC SAFETY	420,000.00	420,000.00	0.00	100.0%	8,194.05
31124-55912	BLDG MAINT FY24	TOWN DOCK REPLACEMENT	40,000.00	25,000.00	15,000.00	62.5%	
31124-55913	BLDG MAINT FY24	JORDAN PARKHOUSE REPAIRS	31,583.00	31,583.00	0.00	100.0%	1,430.76
31124-55915	BLDG MAINT FY24	SEPTIC REPLMT (EUGENE O'NEILL)	43,500.00	35,154.00	8,346.00	80.8%	
31125-55904	BLDG MAINT FY25	UST REPLACEMENT EUGENE O'NEILL	153,000.00	153,000.00	0.00	100.0%	63,528.41
32224-55908	EMERGENCY MANAGEMENT FY24	APCO INTELLICOM GUIDECARD SYST	40,000.00	20,000.00	20,000.00	50.0%	
32224-55909	EMERGENCY MANAGEMENT FY24	EVENTIDE NEXLOGDX RECORDER	88,701.00	0.00	88,701.00	0.0%	
32325-55916	FIRE SERVICES FY25	COHANZIE SKYLIGHT REPLACEMENT	30,000.00	30,000.00	0.00	100.0%	2,900.00
32326-55923	FIRE SERVICES FY26	COHANZIE AIR CONDITIONING	15,000.00	15,000.00	0.00	100.0%	
32926-55924	POLICE DEPT FY26	MARINE UNIT UPDATES	31,089.00	31,089.00	0.00	100.0%	5,339.03
33023-55890	PUBLIC WORKS FY23	ROAD RESURFACING EVERSOURCE AF	315,951.00	(449,026.83)	764,977.83	-142.1%	
33025-55920	PUBLIC WORKS FY25	NIANTIC RIVER ROAD SIDEWALK RE	25,000.00	25,000.00	0.00	100.0%	
33026-55022	PUBLIC WORKS FY26	RESURFACING OF ROADS	1,533,283.00	419,179.36	1,114,103.64		
33026-55925	PUBLIC WORKS FY26	ROAD RISK ASSESSMENT	55,000.00	45,800.00	9,200.00	83.3%	
33123-55019	UTILITY COMM FY23	CONTRACT #1 SEWER INTERCEPTOR EASEMENT ACCESS	250,000.00	240,688.12	9,311.88	96.3%	
33123-55895	UTILITY COMM FY23	ROOF & SIDING REPLACEMENT	50,000.00	33,280.52	16,719.48	66.6%	
33720-55855	REC & PARKS FY20	TOWN COURT REPAIRS	1,447,058.00	1,447,058.00	0.00	100.0%	808.00
33722-55896	REC & PARKS FY22	EQUIPMENT STORAGE PLAN	21,000.00	16,750.00	4,250.00	79.8%	
33723-55838	REC & PARKS FY23	CHILDREN'S PLAYGROUND	40,000.00	40,000.00	0.00	100.0%	
33725-55838	REC & PARKS FY25	STENGER PARK BATHROOM & WALKWAY	10,500.00	7,200.00	3,300.00	68.6%	
34723-55021	INFORMATION TECHNOLOGY FY2	AUDITORIUM MEETING ROOM UPDATES	272,000.00	210,392.84	61,607.16	77.4%	
		TOTALS	**7,173,185.00**	**4,679,657.05**	**2,493,527.95**	**65.2%**	**1,089,478.93**
		PRIOR YEAR EXPENDITURES		**2,393,747.77**			
		CURRENT YEAR EXPENDITURES		**2,285,909.28**			

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2024 TO JUNE 30,2025
AS OF MAY 31, 2026

			BEGINNING		FY26 RTM					CLOSED				AVAILABLE	
			BALANCE		XFER IN	FISCAL YEAR 2025-2026			ENCUMBERED/	BAL (REVERTS	INTEREST	OTHER		TO DATE	
		APPROPRIATIONS	DESIGNATED	UNDESIGNATED	DESIGNATED	APPROPRIATED	DESIGNATED	UNDESIGNATED	EXPENDED	TO FUND)	INC	REVENUES	APPROPRIATED	DESIGNATED	UNDESIGNATED
20501-57639	REVALUATION	$0.00	$532,700.00	$0.00	$125,000.00	$238,379.00	($238,379.00)		$210,378.52				$28,000.48	$419,321.00	$0.00
20510-57897	28 INDUSTRIAL DRIVE IMPROVEMENTS	$85,000.00	$0.00	$0.00									$85,000.00	$0.00	$0.00
20511-57740	COHANZIE SCHOOL REMEDIATION &	$0.00	$40,000.00	$0.00									$0.00	$40,000.00	$0.00
20511-57767	NEVINS COTTAGE REPAIRS	$28,070.14	$0.00	$0.00					$10,000.00				$18,070.14	$0.00	$0.00
20511-57840	PLAN OF CONSERVATION DEVELOPMENT	$10,103.66	$0.00	$0.00					$0.00				$10,103.66	$0.00	$0.00
20511-57870	MAGO POINT IMPROVEMENTS	$36,347.34	$0.00	$0.00					$147,558.21			$142,485.25	$31,274.38	$0.00	$0.00
20511-57871	POLICE DEPT BLDG HVAC	$0.00	$0.00	$0.00		$25,000.00			$12,000.00				$13,000.00	$0.00	$0.00
20511-57872	ROOF & HVAC REPLACEMENT PUBLIC SAFETY BUILDING	$52,769.20	$0.00	$0.00					$45,000.00	$7,769.20			$0.00	$0.00	$7,769.20
20511-57879	TOWN HALL BATHROOM REFURBISHMENT	$8,026.89	$0.00	$0.00					$8,026.89				$0.00	$0.00	$0.00
20511-57889	PUBLIC SAFETY COMPLEX HVAC	$0.00	$100,000.00	$0.00									$0.00	$100,000.00	$0.00
20511-57899	LIBRARY ELECTRICAL PROJECT	$0.00	$0.00	$0.00		$25,000.00			$18,000.00				$7,000.00	$0.00	$0.00
20522-57022	STATE RADIO CONVERSION PROJECT	$0.00	$0.00	$0.00	$1,000,000.00	$4,600,000.00	($1,000,000.00)		$4,647,482.00				($47,482.00)	$0.00	$0.00
20500-48771	LOAN PROCEEDS STATE RADIO CONVERSION PROJECT	$0.00	$0.00	$0.00		($3,600,000.00)						$3,600,000.00	$0.00	$0.00	$0.00
20522-57023	RADIO SYSTEM REPLACEMENT GRANT	$0.00	$0.00	$0.00		$1,500,000.00			$1,500,000.00				$0.00	$0.00	$0.00
20502-48050	RADIO SYSTEM REPLACEMENT GRANT	$0.00	$0.00	$0.00		($1,000,000.00)							($1,000,000.00)	$0.00	$0.00
20502-48047	RADIO SYSTEM REPLACEMENT GRANT STATE BOND FUNDS	$0.00	$0.00	$0.00		($500,000.00)							($500,000.00)	$0.00	$0.00
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	$21,510.50	$3,683.00	$0.00									$21,510.50	$3,683.00	$0.00
20523-57777	FIRE SERVICES -SCBA UPGRADE PROGRAM	$4,168.56	$0.00	$0.00	$50,000.00	$49,102.00	($49,102.00)		$49,135.56				$4,135.00	$898.00	$0.00
20523-57791	JORDAN-TRAFFIC LIGHT UPGRADE	$35,460.00	$0.00	$0.00						$35,460.00			$0.00	$0.00	$35,460.00
20523-57792	OSWEGATCHIE-BUILDING RENOVATIONS	$286,372.97	$0.00	$0.00		($719,471.00)			($568,530.90)				$135,432.87	$0.00	$0.00
20523-59433	TRANSFERS OUT TO OSWEGATCHIE BUILDING FUND	$0.00	$0.00	$0.00		$719,471.00			$719,471.00				$0.00	$0.00	$0.00
20523-57836	FIRE SERVICES CARPET REPLACEMENT	$0.00	$30,000.00	$0.00			($30,000.00)	$30,000.00					$0.00	$0.00	$30,000.00
20523-57888	GOSHEN ROOF REPLACEMENT	$0.00	$60,000.00	$0.00									$0.00	$60,000.00	$0.00
20529-57871	POLICE DEPT BLDG HVAC	$0.00	$0.00	$0.00	$25,000.00		($25,000.00)						$0.00	$0.00	$0.00
20530-57695	MUNICIPAL COMPLEX RENOVATION	$326,502.39	$6,100,833.00	$0.00					$23,962.71				$302,539.68	$6,100,833.00	$0.00
20507-59205	FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	($1,251,500.00)	($6,000,000.00)	$0.00									($1,251,500.00)	($6,000,000.00)	$0.00
20530-57696	MUNICIPAL COMPLEX CLEAN UP	$4,370.23	$0.00	$0.00									$4,370.23	$0.00	$0.00
20530-57880	MAJOR/MINOR COLLECTOR ROAD PAVING	$223,392.42	$0.00	$0.00					$163,367.05	$60,025.37			$0.00	$0.00	$60,025.37
20530-57886	OLD NORWICH ROAD PAVING	$1,053,000.00	$0.00	$0.00					$643,776.71				$409,223.29	$0.00	$0.00
20530-57900	VAUXHALL STREET MULTI-PHASE	$0.00	$0.00	$0.00		$50,000.00			$50,000.00				$0.00	$0.00	$0.00
20531-57685	I/I MITIGATION & CONTROL	$235,865.56	$0.00	$0.00					$62,000.00				$173,865.56	$0.00	$0.00
20531-57816	OLD NORWICH/EVERGREEN/HARVEY AVE PUMP STATION REHA	$1,259,606.68	$0.00	$0.00		($125,000.00)			$1,070,702.25				$63,904.43	$0.00	$0.00
20531-57881	PLASTIC WATER SERVICE LINE REPLACEMENT	$411,454.08	$200,000.00	$0.00	$500,000.00	$700,000.00	($700,000.00)		$336,534.08				$774,920.00	$0.00	$0.00
20531-57890	WEIMES & MARILYN EJECTOR REPLACEMENT	$8,047.17	$0.00	$0.00					$7,996.97	$50.20			($0.00)	$0.00	$50.20
20531-57894	CROSS COUNTRY SEWER MAIN ACCESS	$0.00	$0.00	$0.00	$200,000.00	$200,000.00	($200,000.00)		$91,869.12				$108,130.88	$0.00	$0.00
20531-57895	WATER TANK MANAGEMENT	$0.00	$0.00	$0.00	$46,222.00	$46,222.00	($46,222.00)		$43,496.00	$2,726.00			$0.00	$0.00	$2,726.00
20531-57896	BARTLETT CORNER WATER BOOSTER	$0.00	$0.00	$0.00	$166,950.00	$166,950.00	($166,950.00)		$22,705.00				$144,245.00	$0.00	$0.00
20531-57898	ENGINEERING INTERLOCAL WATER A	$0.00	$0.00	$0.00	$0.00	$125,000.00			$110,430.81				$14,569.19	$0.00	$0.00
20531-59000	TRANSFERS OUT TO WATER FUND					$110,721.00			$110,721.00				$0.00	$0.00	$0.00

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2024 TO JUNE 30,2025
AS OF MAY 31, 2026

			BEGINNING BALANCE		FY26 RTM XFER IN	FISCAL YEAR 2025-2026			ENCUMBERED/	CLOSED BAL (REVERTS	INTEREST	OTHER	AVAILABLE TO DATE		
		APPROPRIATIONS	DESIGNATED	UNDESIGNATED	DESIGNATED	APPROPRIATED	DESIGNATED	UNDESIGNATED	EXPENDED	TO FUND)	INC	REVENUES	APPROPRIATED	DESIGNATED	UNDESIGNATED
20536-57848	LIBRARY HVAC UPGRADE	$1,425,212.24	$0.00	$0.00	$0.00				$1,590,841.00				($165,628.76)	$0.00	$0.00
20502-48757	CT PUBLIC LIBRARY CONSTRUCTION GRANT	($250,000.00)	$0.00	$0.00	$0.00							$225,000.00	($25,000.00)	$0.00	$0.00
20537-57735	LEARY PARK ACCESS ROAD & DRAINAGE	$0.00	$20,000.00	$0.00	$0.00	$20,000.00	($20,000.00)						$20,000.00	$0.00	$0.00
20537-57798	CHILDREN'S PLAYGROUND-CIVIC TRIANGLE	$0.00	$0.00	$0.00	$25,000.00	$25,000.00	($25,000.00)		$25,000.00				$0.00	$0.00	$0.00
20537-57878	REPAIR OF PLEASURE BEACH SIDEWALK/PATH	$0.00	$145,000.00	$0.00									$0.00	$145,000.00	$0.00
20547-57775	VIRTUAL SERVER REPLACEMENT	$0.00	$0.00	$0.00	$88,500.00								$0.00	$88,500.00	$0.00
20547-57861	SWITCHES	$0.00	$2,258.00	$0.00									$0.00	$2,258.00	$0.00
20547-57882	COMPUTER REPLACEMENTS	$0.65	$28,333.00	$0.00	$46,592.00	$28,168.00	($28,168.00)		$27,915.60				$253.05	$46,757.00	$0.00
20500-43600	TURF FIELD RENTAL REVENUES	$0.00	$4,815.00	$0.00								$150.00	$0.00	$4,965.00	$0.00
20560-55020	CLMS CHILLER REPLACEMENTS	$929,774.04	$0.00	$0.00					$913,355.05				$16,418.99	$0.00	$0.00
20560-57820	WHS TRACK & FIELD REPLACEMENT	$466,600.00	$53,000.00	$0.00					$466,600.00				$0.00	$53,000.00	$0.00
20560-57822	IT LEARNING BOARDS -END OF LIFE	$6.10	$27,319.88	$0.00									$6.10	$27,319.88	$0.00
20560-57828	QH 10-YR RETRO COMMISSIONING	$0.00	$30,000.00	$0.00									$0.00	$30,000.00	$0.00
20560-57833	TENNIS COURTS	$856,601.25	$104,200.00	$0.00					$856,601.25				$0.00	$104,200.00	$0.00
20560-57841	BUS LOT OFFICE	$0.00	$150,000.00	$0.00									$0.00	$150,000.00	$0.00
20560-57842	SCHOOL SECURITY	$370,112.87	$0.00	$0.00					$316,954.28				$53,158.59	$0.00	$0.00
20560-57883	FINANCING ENERGY EFFICIENT EQUIPMENT	$243,335.00	$0.00	$0.00									$243,335.00	$0.00	$0.00
20560-57884	CHROMEBOOK & IPAD EQUIPMENT	$197,608.00	$0.00	$0.00					$180,000.00				$17,608.00	$0.00	$0.00
20560-57892	HVAC EVALUATION/REMEDIATION	$0.00	$85,000.00	$0.00									$0.00	$85,000.00	$0.00
20560-57893	GREAT NECK SCHOOL FIELD DRAINAGE	$0.00	$278,750.00	$0.00	$71,500.00	$350,000.00	($350,000.00)		$330,832.00				$19,168.00	$250.00	$0.00
20500-49000	TRANSFERS IN	$0.00	$0.00	$0.00									$0.00	$0.00	$0.00
205-31520	UNDESIGNATED FUND BALANCE	$0.00	$0.00	$851,970.58				($185,721.00)			$328,487.63		$0.00	$0.00	$994,737.21
		$7,077,817.94	$1,995,891.88	$851,970.58	$2,344,764.00	$3,034,542.00	($2,878,821.00)	($155,721.00)	$14,244,182.16	$106,030.77	$328,487.63	$3,967,635.25	($270,367.74)	$1,461,984.88	$1,130,767.98

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF MAY 31, 2026

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20501-57639	**REVALUATION**	$28,000.48	$419,321.00	$0.00	**$447,321.48**
20510-57897	**28 INDUSTRIAL DRIVE IMPROVEMENTS**	$85,000.00	$0.00	$0.00	**$85,000.00**
20511-57740	**COHANZIE SCHOOL REMEDIATION &**	$0.00	$40,000.00	$0.00	**$40,000.00**
20511-57767	**NEVINS COTTAGE REPAIRS**	$18,070.14	$0.00	$0.00	**$18,070.14**
20511-57840	**PLAN OF CONSERVATION DEVELOPMENT**	$10,103.66	$0.00	$0.00	**$10,103.66**
20511-57870	**MAGO POINT IMPROVEMENTS**	$31,274.38	$0.00	$0.00	**$31,274.38**
20511-57871	**POLICE DEPT BLDG HVAC**	$13,000.00	$0.00	$0.00	**$13,000.00**
20511-57872	**ROOF & HVAC REPLACEMENT PUBLIC SAFETY BUILDING**	$0.00	$0.00	$7,769.20	**$7,769.20**
20511-57889	**PUBLIC SAFETY COMPLEX HVAC**	$0.00	$100,000.00	$0.00	**$100,000.00**
20511-57899	**LIBRARY ELECTRICAL PROJECT**	$7,000.00	$0.00	$0.00	**$7,000.00**
20522-57022	**STATE RADIO CONVERSION PROJECT**	($47,482.00)	$0.00	$0.00	**($47,482.00)**
20500-48771	**LOAN PROCEEDS STATE RADIO CONVERSION PROJECT**	$0.00	$0.00	$0.00	**$0.00**
20502-48050	**RADIO SYSTEM REPLACEMENT GRANT**	($1,000,000.00)	$0.00	$0.00	**($1,000,000.00)**
20502-48047	**RADIO SYSTEM REPLACEMENT GRANT STATE BOND FUNDS**	($500,000.00)	$0.00	$0.00	**($500,000.00)**
20522-57794	**MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM**	$21,510.50	$3,683.00	$0.00	**$25,193.50**
20523-57777	**FIRE SERVICES -SCBA UPGRADE PROGRAM**	$4,135.00	$898.00	$0.00	**$5,033.00**
20523-57792	**OSWEGATCHIE-BUILDING RENOVATIONS**	$135,432.87	$0.00	$0.00	**$135,432.87**
20523-57836	**FIRE SERVICES CARPET REPLACEMENT**	$0.00	$0.00	$30,000.00	**$30,000.00**
20523-57888	**GOSHEN ROOF REPLACEMENT**	$0.00	$60,000.00	$0.00	**$60,000.00**
20530-57695	**MUNICIPAL COMPLEX RENOVATION**	$302,539.68	$6,100,833.00	$0.00	**$6,403,372.68**
20507-59205	**FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX**	($1,251,500.00)	($6,000,000.00)	$0.00	**($7,251,500.00)**
20530-57696	**MUNICIPAL COMPLEX CLEAN UP**	$4,370.23	$0.00	$0.00	**$4,370.23**
20530-57880	**MAJOR/MINOR COLLECTOR ROAD PAVING**	$0.00	$0.00	$60,025.37	**$60,025.37**
20530-57886	**OLD NORWICH ROAD PAVING**	$409,223.29	$0.00	$0.00	**$409,223.29**
20531-57685	**I/I MITIGATION & CONTROL**	$173,865.56	$0.00	$0.00	**$173,865.56**
20531-57816	**OLD NORWICH/EVERGREEN/HARVEY AVE PUMP STATION REHAB**	$63,904.43	$0.00	$0.00	**$63,904.43**
20531-57881	**PLASTIC WATER SERVICE LINE REPLACEMENT**	$774,920.00	$0.00	$0.00	**$774,920.00**
20531-57890	**WEIMES & MARILYN EJECTOR REPLACEMENT**	($0.00)	$0.00	$50.20	**$50.20**
20531-57894	**CROSS COUNTRY SEWER MAIN ACCESS**	$108,130.88	$0.00	$0.00	**$108,130.88**
20531-57895	**WATER TANK MANAGEMENT**	$0.00	$0.00	$2,726.00	**$2,726.00**
20531-57896	**BARTLETT CORNER WATER BOOSTER**	$144,245.00	$0.00	$0.00	**$144,245.00**
20531-57898	**ENGINEERING INTERLOCAL WATER A**	$14,569.19	$0.00	$0.00	**$14,569.19**
20536-57848	**LIBRARY HVAC UPGRADE**	($165,628.76)	$0.00	$0.00	**($165,628.76)**
20502-48757	**CT PUBLIC LIBRARY CONSTRUCTION GRANT**	($25,000.00)	$0.00	$0.00	**($25,000.00)**
20537-57735	**LEARY PARK ACCESS ROAD & DRAINAGE**	$20,000.00	$0.00	$0.00	**$20,000.00**
20537-57878	**REPAIR OF PLEASURE BEACH SIDEWALK/PATH**	$0.00	$145,000.00	$0.00	**$145,000.00**
20547-57775	**VIRTUAL SERVER REPLACEMENT**	$0.00	$88,500.00	$0.00	**$88,500.00**
20547-57861	**SWITCHES**	$0.00	$2,258.00	$0.00	**$2,258.00**
20547-57882	**COMPUTER REPLACEMENTS**	$253.05	$46,757.00	$0.00	**$47,010.05**
20500-43600	**TURF FIELD RENTAL REVENUES**	$0.00	$4,965.00	$0.00	**$4,965.00**
20560-55020	**CLMS CHILLER REPLACEMENTS**	$16,418.99	$0.00	$0.00	**$16,418.99**
20560-57820	**WHS TRACK & FIELD REPLACEMENT**	$0.00	$53,000.00	$0.00	**$53,000.00**

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF MAY 31, 2026

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20560-57822	**IT LEARNING BOARDS -END OF LIFE**	$6.10	$27,319.88	$0.00	**$27,325.98**
20560-57828	**QH 10-YR RETRO COMMISSIONING**	$0.00	$30,000.00	$0.00	**$30,000.00**
20560-57833	**TENNIS COURTS**	$0.00	$104,200.00	$0.00	**$104,200.00**
20560-57841	**BUS LOT OFFICE**	$0.00	$150,000.00	$0.00	**$150,000.00**
20560-57842	**SCHOOL SECURITY**	$53,158.59	$0.00	$0.00	**$53,158.59**
20560-57883	**FINANCING ENERGY EFFICIENT EQUIPMENT**	$243,335.00	$0.00	$0.00	**$243,335.00**
20560-57884	**CHROMEBOOK & IPAD EQUIPMENT**	$17,608.00	$0.00	$0.00	**$17,608.00**
20560-57892	**HVAC EVALUATION/REMEDIATION**	$0.00	$85,000.00	$0.00	**$85,000.00**
20560-57893	**GREAT NECK SCHOOL FIELD DRAINAGE**	$19,168.00	$250.00	$0.00	**$19,418.00**
205-31520	**UNDESIGNATED FUND BALANCE**	$0.00	$0.00	$994,737.21	**$994,737.21**
	TOTAL	**($270,367.74)**	**$1,461,984.88**	**$1,130,767.98**	**$2,322,385.12**

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

Date: June 16, 2026

To: Members of the Board of Finance

From: Accountant II

Subject: Status of Contingency Fiscal Year 2026

Contingency Fund, Line item 10121-59010:

07/01/25 Appropriation	265,000
Transferred through 06/10/26	(141,860)
Balance	123,140

Virginia Bielucki

FISCAL YEAR 2025-2026
CONTINGENCY TRANSFERS & BALANCE

ORG	OBJECT	DESCRIPTION	BOARD OF FINANCE	RTM	TRANSFER AMOUNT	BALANCE
		BALANCE 07/01/25				$265,000.00
10129	51420	POLICE PATROL	8/13/2025	N/A	$7,113.00	$257,887.00
10130	51520	HIGHWAY MAINTENANCE	1/14/2026	N/A	$10,027.00	$247,860.00
10130	51530	REFUSE COLLECTION	1/14/2026	N/A	$14,220.00	$233,640.00
10117	52010	RTM ADVERTISING	5/27/2026	N/A	$600.00	$233,040.00
10129	51110	POLICE ADMIN	5/27/2026	N/A	$106,632.00	$126,408.00
10103	52030	PROFESSIONAL FEES BOF	5/27/2026	N/A	$3,268.00	$123,140.00
					($141,860.00)	$123,140.00

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

To: Board of Finance Members

From: Accountant II

Date: June 15, 2026

Subject: Status of General Fund Unassigned Balance

Unassigned Fund Balance:

Unassigned balance 06/30/25		18,790,597
Applied as additional appropriations through 05/31/26	$	(3,303,769)
Projected revenues in excess of (less than) budgeted through 05/31/26		703,146
Estimated Ending Unassigned Balance		16,189,974

Insurance
Administration Fund
Balance Sheet
May 31, 2026

Assets		
Cash and Cash Equivalents		4,154,326
Accounts Receivable		5,299
Total Assets		4,159,625
Liabilities		
Accrued Liabilities (IBNR)		949,000
Due to other funds		2,814
Advance Payments		3,590
Total Liabilities		955,404
Net Assets		
Unrestricted		$3,204,221
Total Net Assets	$	$3,204,221

WATERFORD PARADE DONATIONS
FIRST SELECTMAN

REVENUE	20600-48005
EXPENDITURE	20601-53327
TOTAL BALANCE	190.02

As of: 4/31/2026

FY2026

WATERFORD PARADE DONATIONS					
DONOR	**REVENUE**	**VENDOR**	**EVENT**	**EXPENDITURE**	**BALANCE**
FY25 Balance Forwarded	***5,565.00***				
		Matica Arts, LLC	FY26 Parade	(500.00)	
		April's Balloon Creations	FY26 Parade	(500.00)	
		Spirit of '76, Inc	FY26 Parade	(1,500.00)	
		United Theatre Educ Ctr	FY26 Parade	(400.00)	
		Westbrook Drum	FY26 Parade	(800.00)	
		FUSIN BAND	FY26 Parade	(1,550.00)	
		Fast Signs	FY26 Parade	(110.00)	
		Amazon (magnets)	FY26 Parade	(14.98)	
	5,565.00			(5,374.98)	190.02

DONATIONS (WATERFORD CARES/COMMUNITY EVENTS)
FIRST SELECTMAN

REVENUE	20600-48007			
EXPENDITURE	20601-53326		As of:	4/30/2026
TOTAL BALANCE	4,095.22			

FY2026

COMMUNITY EVENTS DONATIONS					
DONOR	**REVENUE**	**VENDOR**	**EVENT**	**EXPENDITURE**	**BALANCE**
FY25 Balance Forwarded	*12,452.07*	Critical Signs	Summer Concert Banner	(450.00)	
		Critical Signs	Welcome Signs	(180.00)	
		Critical Signs	Summer Concert Sign	(890.00)	
		Mystic Highland Pipe Band	FY25 Parade	(850.00)	
		Dick's Sporting Goods	Pickle ball Tournament 2025	(400.00)	
		Amazon	Tournament Supplies	(27.99)	
		Branded Country	FY25 Parade	(1,050.00)	
		Ukleja's Christmas Tree Farm	Community Garland	(3,200.00)	
		Critical Signs	Banner & Flag Removal	(555.00)	
		Stop & Shop	Ice Skating Night (hot cocoa)	(59.96)	
		Gallery Shop	Art Work Hangers	(430.00)	
		Amazon	Ice Skating Night (glow sticks)	(95.97)	
		Yiwenqing	Table Skirt	(65.99)	
		Stop & Shop	USA 250 Celebration	(101.94)	
	12,452.07			(8,356.85)	4,095.22

OPIOID SETTLEMENT

Fund	General
Account #	101-21011
Description	OPIOID SETTLEMENT FUNDS
As of	April 30, 2026

	BALANCE PER TRIAL BALANCE	BALANCE PER DETAIL	VARIANCE
4/30/2026	($87,749.52)	($87,749.52)	$0.00

DEPOSIT DATE	DEPOSIT AMOUNT	AMOUNT EXPENDED	BALANCE
BEGINNING BALANCE			$108,531.31
JULY	$0.00	($12,529.71)	$96,001.60
AUGUST	$32,413.15	($13,035.23)	$115,379.52
SEPTEMBER	$0.00	($1,750.00)	$113,629.52
OCTOBER	$0.00	($2,100.00)	$111,529.52
NOVEMBER	$0.00	$0.00	$111,529.52
DECEMBER	$0.00	($2,150.00)	$109,379.52
JANUARY	$0.00	($1,330.00)	$108,049.52
FEBRUARY	$0.00	($8,750.00)	$99,299.52
MARCH	$0.00	($3,780.00)	$95,519.52
APRIL	$0.00	($7,770.00)	$87,749.52
MAY			$87,749.52
JUNE			$87,749.52
	$32,413.15	**($53,194.94)**	**$87,749.52**

NIPS FUNDS

Fund	General
Account #	101-21010
Description	REVENUE FROM SALE OF NIPS
As of	April 30, 2026

	BALANCE PER TRIAL BALANCE	BALANCE PER DETAIL	VARIANCE
4/30/2026	($85,458.81)	($85,458.81)	$0.00

DEPOSIT DATE	DEPOSIT AMOUNT	AMOUNT EXPENDED	BALANCE
BEGINNING BALANCE			$64,130.76
JULY	$0.00	$0.00	$64,130.76
AUGUST	$0.00	$0.00	$64,130.76
SEPTEMBER	$0.00	($9,669.58)	$54,461.18
OCTOBER	$0.00	($2,398.15)	$52,063.03
NOVEMBER	$18,577.45	($2,874.07)	$67,766.41
DECEMBER	$0.00	$0.00	$67,766.41
JANUARY	$0.00	$0.00	$67,766.41
FEBRUARY	$0.00	$0.00	$67,766.41
MARCH	$0.00	$0.00	$67,766.41
APRIL	$17,692.40		$85,458.81
MAY			$85,458.81
JUNE			$85,458.81
	$36,269.85	**($14,941.80)**	**$85,458.81**

YOUTH & FAMILY SERVICES
Special Revenue Account
April 30, 2026

BEGINNING BALANCE 7/1/2025		**$ 95,609.08**
REVENUE		
	Donations	$66,444.55
	Camp Dash	$209,507.25
	Program Fees	$12,357.00
	Total Revenue	$288,308.80
EXPENDITURES		
	General	$30,780.26
	Camp Dash	$198,801.74
	Programs	$36,267.78
	Total Expenditures	$265,849.78
April 30, 2026 6BALANCE		$22,459.02
ACCUMULATIVE BALANCE		**$ 118,068.10**

**Waterford Ordinance 2.96.050 allows the Youth and Family Services Bureau to utilzie a special revenue account.*

SENIORS SPECIAL REVENUE
Special Revenue Account
April 30, 2026

BEGINNING BALANCE 7/1/2025	**$**	**7,831.76**
REVENUE		
General Donations	$	33,175.92
Program Fees	$	47,960.24
Activities (Trips)	$	39,215.46
Lunch/Dinner Programs	$	18,002.00
Bernstein Trust	$	351.91
Total Revenue	$	138,705.53
EXPENDITURES		
General Donations	$	25,245.49
Program Fees	$	54,764.37
Activities (Trips)	$	22,935.61
Lunch/Dinner Programs	$	14,193.79
Bernstein Trust		
Total Expenditures	$	117,139.26
April 30, 2026 BALANCE	$	21,566.27
ACCUMULATIVE BALANCE	**$**	**29,398.03**

**Waterford Ordinance 2.72.080 allows the Waterford Seniors Citizens Commission the abilitty to create and utilzie a special revenue fund.*

RECREATION & PARKS
Special Revenue Account
April 30, 2026

BEGINNING BALANCE 7/1/2025	**$**	**67,419.69**
REVENUE		
Donations		
Program Fees	$	3,669.00
Summer Music	$	5,000.00
Advertising		
Special Events		
DOT BIKE Grant		
Total Revenue	$	8,669.00
EXPENDITURES		
General		
Programs	$	6,414.51
Summer Music		
Special Events	$	25.35
DOT BIKE Grant		
Total Expenditures	$	6,439.86
March 31, 2026 BALANCE	$	2,229.14
ACCUMULATIVE BALANCE	**$**	**69,648.83**

**Special Revenue fund approved by the RTM on 6/4/2012*
**RTM approved fund name change on 6/72021*

DONATIONS (WATERFORD CARES/COMMUNITY EVENTS)
FIRST SELECTMAN

REVENUE	20600-48007		
EXPENDITURE	20601-53326	As of:	5/31/2026
TOTAL BALANCE	6,613.63		

FY2026

COMMUNITY EVENTS DONATIONS					
DONOR	**REVENUE**	**VENDOR**	**EVENT**	**EXPENDITURE**	**BALANCE**
FY25 Balance Forwarded	*12,452.07*	Critical Signs	Summer Concert Banner	(450.00)	
		Critical Signs	Welcome Signs	(180.00)	
Adams Builders	1,250.00	Critical Signs	Summer Concert Sign	(890.00)	
Online	100.00	Mystic Highland Pipe Band	FY25 Parade	(850.00)	
Great Neck Country Club	3,000.00	Dick's Sporting Goods	Pickle ball Tournament 2025	(400.00)	
		Amazon	Tournament Supplies	(27.99)	
		Branded Country	FY25 Parade	(1,050.00)	
		Ukleja's Christmas Tree Farm	Community Garland	(3,200.00)	
		Critical Signs	Banner & Flag Removal	(555.00)	
		Stop & Shop	Ice Skating Night (hot cocoa)	(59.96)	
		Gallery Shop	Art Work Hangers	(430.00)	
		Amazon	Ice Skating Night (glow sticks)	(95.97)	
		Yiwenqing	Table Skirt	(65.99)	
		Stop & Shop	USA 250 Celebration	(101.94)	
		Mike Mauro	Memorial Day	(100.00)	
		Critical Signs	Memorial Day	(1,000.00)	
		Amazon	Flags	(731.59)	
	16,802.07			(10,188.44)	6,613.63

WATERFORD PARADE DONATIONS
FIRST SELECTMAN

REVENUE	20600-48005	As of:	5/31/2026
EXPENDITURE	20601-53327		
TOTAL BALANCE	190.02		

FY2026

WATERFORD PARADE DONATIONS					
DONOR	**REVENUE**	**VENDOR**	**EVENT**	**EXPENDITURE**	**BALANCE**
FY25 Balance Forwarded	***5,565.00***				
		Matica Arts, LLC	FY26 Parade	(500.00)	
		April's Balloon Creations	FY26 Parade	(500.00)	
		Spirit of '76, Inc	FY26 Parade	(1,500.00)	
		United Theatre Educ Ctr	FY26 Parade	(400.00)	
		Westbrook Drum	FY26 Parade	(800.00)	
		FUSIN BAND	FY26 Parade	(1,550.00)	
		Fast Signs	FY26 Parade	(110.00)	
		Amazon (magnets)	FY26 Parade	(14.98)	
	5,565.00			(5,374.98)	190.02

NIPS FUNDS

Fund	General
Account #	101-21010
Description	REVENUE FROM SALE OF NIPS
As of	May 31, 2026

	BALANCE PER TRIAL BALANCE	BALANCE PER DETAIL	VARIANCE
5/31/2026	($80,958.81)	($80,958.81)	$0.00

DEPOSIT DATE	DEPOSIT AMOUNT	AMOUNT EXPENDED	BALANCE
BEGINNING BALANCE			$64,130.76
JULY	$0.00	$0.00	$64,130.76
AUGUST	$0.00	$0.00	$64,130.76
SEPTEMBER	$0.00	($9,669.58)	$54,461.18
OCTOBER	$0.00	($2,398.15)	$52,063.03
NOVEMBER	$18,577.45	($2,874.07)	$67,766.41
DECEMBER	$0.00	$0.00	$67,766.41
JANUARY	$0.00	$0.00	$67,766.41
FEBRUARY	$0.00	$0.00	$67,766.41
MARCH	$0.00	$0.00	$67,766.41
APRIL	$17,692.40		$85,458.81
MAY	$0.00	($4,500.00)	$80,958.81
JUNE			$80,958.81
	$36,269.85	**($19,441.80)**	**$80,958.81**

OPIOID SETTLEMENT

Fund	General
Account #	101-21011
Description	OPIOID SETTLEMENT FUNDS
As of	May 31, 2026

	BALANCE PER TRIAL BALANCE	BALANCE PER DETAIL	VARIANCE
5/31/2026	($83,115.23)	($83,115.23)	$0.00

DEPOSIT DATE	DEPOSIT AMOUNT	AMOUNT EXPENDED	BALANCE
BEGINNING BALANCE			$108,531.31
JULY	$0.00	($12,529.71)	$96,001.60
AUGUST	$32,413.15	($13,035.23)	$115,379.52
SEPTEMBER	$0.00	($1,750.00)	$113,629.52
OCTOBER	$0.00	($2,100.00)	$111,529.52
NOVEMBER	$0.00	$0.00	$111,529.52
DECEMBER	$0.00	($2,150.00)	$109,379.52
JANUARY	$0.00	($1,330.00)	$108,049.52
FEBRUARY	$0.00	($8,750.00)	$99,299.52
MARCH	$0.00	($3,780.00)	$95,519.52
APRIL	$0.00	($7,770.00)	$87,749.52
MAY	$3,873.07	($8,507.36)	$83,115.23
JUNE			$83,115.23
	$36,286.22	**($61,702.30)**	**$83,115.23**

YOUTH & FAMILY SERVICES
Special Revenue Account
May 31, 2026

BEGINNING BALANCE 7/1/2025		**$ 95,609.08**
REVENUE		
	Donations	$67,039.55
	Camp Dash	$212,311.12
	Program Fees	$12,737.00
	Total Revenue	$292,087.67
EXPENDITURES		
	General	$32,191.09
	Camp Dash	$199,461.10
	Programs	$43,565.73
	Total Expenditures	$275,217.92
May 31, 2026 6BALANCE		$16,869.75
ACCUMULATIVE BALANCE		**$ 112,478.83**

**Waterford Ordinance 2.96.050 allows the Youth and Family Services Bureau to utilzie a special revenue account.*

SENIORS SPECIAL REVENUE
Special Revenue Account
May 31, 2026

BEGINNING BALANCE 7/1/2025	**$**	**7,831.76**
REVENUE		
General Donations	$	33,666.92
Program Fees	$	48,030.24
Activities (Trips)	$	41,159.46
Lunch/Dinner Programs	$	23,696.00
Bernstein Trust	$	351.91
Total Revenue	$	146,904.53
EXPENDITURES		
General Donations	$	27,047.15
Program Fees	$	63,599.86
Activities (Trips)	$	24,705.40
Lunch/Dinner Programs	$	16,478.88
Bernstein Trust		
Total Expenditures	$	131,831.29
May 31, 2026 BALANCE	$	15,073.24
ACCUMULATIVE BALANCE	**$**	**22,905.00**

**Waterford Ordinance 2.72.080 allows the Waterford Seniors Citizens Commission the abilitty to create and utilzie a special revenue fund.*

RECREATION & PARKS
Special Revenue Account
May 31, 2026

BEGINNING BALANCE 7/1/2025	**$**	**67,419.69**
REVENUE		
Donations		
Program Fees	$	9,755.00
Summer Music	$	5,000.00
Advertising		
Special Events		
DOT BIKE Grant		
Total Revenue	$	14,755.00
EXPENDITURES		
General		
Programs	$	9,086.48
Summer Music	$	1,500.00
Special Events	$	68.40
DOT BIKE Grant		
Total Expenditures	$	10,654.88
May 31, 2026 BALANCE	$	4,100.12
ACCUMULATIVE BALANCE	**$**	**71,519.81**

**Special Revenue fund approved by the RTM on 6/4/2012*
**RTM approved fund name change on 6/72021*

TOWN OF WATERFORD
GENERAL FUND
CAPITAL PROJECT STATUS REPORT
FY2026 FOURTH QUARTER REPORT (April 1, 2026 thru June 30, 2026)

COLOR CODING

- Project is closed/completed and will be removed from next report.
- New Project added - approved since last report or out of regular budget cycle
- Project complete but being kept open for retainage (per contract) or final state review and closure

DATE APPROVED	DEPARTMENT	SOURCE	LINE ITEM	DESCRIPTION	APPROVED BUDGET	AMOUNT APPROPRIATED/ AVAILABLE	AMOUNT DESIGNATED	AMOUNT ENCUMBERED	AMOUNT EXPENDED	COMMENTS	DATE UPDATED
2/6/2023	BOE	CNR	20560-55020	CLARK LANE MIDDLE SCHOOL CHILLER REPLACMENT	951,340	16,419	-	96,787	838,134	Work is completed except for a list of punch list items to close project. Awaiting final invoices.	6/11/2026
7/1/2019	BOE	CNR	20560-57828	QH 1-YEAR RETRO COMMISSIONING	30,000	-	30,000	-	-	Additional funds needed to begin and complete project. A new capital project to complete BMS system will be submitted during FY2028 budget.	6/11/2026
7/1/2020	BOE	CNR	20560-57842	SCHOOL SECURITY	2,082,900	54,488		8,603	2,019,809	Cameras at the High School softball field completed and one camera out near the street at Quaker Hill school completed. Reviewing options for additional cameras behind bleachers at high school	6/26.26
10/7/2024	BOE	CNR	20560-57893	GREAT NECK FIELD REMEDIATION	350,000	19,168		30,640	300,192	Work is completed except for a list of punch list items to close project. Awaiting final invoices.	6/11/2026
7/1/2023	EMERGENCY MGMT	CIP	32224-55908	APCO INTELLICOM GUIDECARD SYSTEM	40,000	20,000		-	20,000	NexGen work completed. Apco needs to complete and test their side of the bridge.	6/26/2026
7/1/2023	EMERGENCY MGMT	CIP	32224-55909	EVENTIDE NEXLOGDX RECORDER	88,701	88,701				System has been verified that it will work with the new state radio system. Bid completed and will be distributed in early Fall 2026.	6/26/2026
9/22/2025	EMERGENCY MGMT	CNR	20522-57022	CONVERSION TO STATE RADIO SYSTEM	4,600,000	4,600,000	-	4,647,482	(47,482)	Project ongoing. Materials ordered. Weekly meetings to be held through project.	6/12/2026
7/1/2016	EMERGENCY MGMT	CNR	20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	1,257,577	21,511	0	0	1,236,067	State has approved the radios being reprogrammed to be used with the state radio system. Order will be placed.	6/26/2026
7/1/2019	FACILITIES	CIP	31120-55851	ADA IMPROVEMENTS PD FRONT ENTRACE	87,000	48,636	0	8,100	30,264	Original bid produced costs above approved budget. Additional funds approved for FY2027 to start and complete the main entrance.	6/29/2026
7/1/2020	FACILITIES	CIP	31121-55851	ADA IMPROVEMENTS PD FRONT ENTRACE	80,700	76,061	0	0	4,639	Original bid produced costs above approved budget. Additional funds approved for FY2027 to start and complete the main entrance.	6/29/2026
7/1/2022	FACILITIES	CIP	31123-55904	UST REPLACEMENT (EUGENE O'NEILL, 2 tanks)	260,000	122,804	0	23,008	114,187	Project complete and remains open for retainage and further required testing.	6/11/2026
7/1/2016	FACILITIES	CIP	31117-55803	PARKING LOT - POLICE	300,000	0	0	231,238	68,763	Work to start 7/7/26 - work includes handicap accessible sidewalk and paving of around PD.	6/29/2026
7/1/2017	FACILITIES	CIP	31118-55803	PARKING LOT - POLICE	195,320	130,510	0	7,810	57,000	Work to start 7/7/26 - work includes handicap accessible sidewalk and paving of around PD.	6/26/2026
7/1/2024	FACILITIES	CNR	20511-57740	COHANZIE REMEDIATION/DEMOLITION	40,000		40,000			Project on hold pending final decision regarding property (i.e. sell, develop, etc.).	6/29/2026

TOWN OF WATERFORD
GENERAL FUND
CAPITAL PROJECT STATUS REPORT
FY2026 FOURTH QUARTER REPORT (April 1, 2026 thru June 30, 2026)

COLOR CODING

- Project is closed/completed and will be removed from next report.
- New Project added - approved since last report or out of regular budget cycle
- Project complete but being kept open for retainage (per contract) or final state review and closure

DATE APPROVED	DEPARTMENT	SOURCE	LINE ITEM	DESCRIPTION	APPROVED BUDGET	AMOUNT APPROPRIATED/ AVAILABLE	AMOUNT DESIGNATED	AMOUNT ENCUMBERED	AMOUNT EXPENDED	COMMENTS	DATE UPDATED
7/1/2024	FACILITIES	CNR	20501-57889	PUBLIC SAFETY COMPLEX HVAC	100,000		100,000			Will be a multi-year funding request before project can be bid and scheduled.	6/26/2026
7/1/2023	FACILITIES	CIP	31124-55912	TOWN DOCK REPLACEMENT	40,000	40,000	-	-	-	Port Authority grant received. Work to begin Summer 2026.	6/26/2026
7/1/2016	FIRE	CNR	20523-57792	OSWEGATCHIE FIRE BUILDING IMPROVEMENTS/REPAIRS	260,000	135,433	-	5,075	119,492	Will remain open for repairs to old building while new station is being constructed.	6/12/2026
10/6/2025	FIRE	BUILDING PROJECT	43323-57508	NEW OSWEGATCHIE FIRE STATION BUILDING PROJECT	13,319,471	13,319,471		8,485,436	952,244	Contracts signed and work to begin on construction in the coming months.	6/12/2026
1/24/2025	FIRE	CNR	20523-57888	GOSHEN ROOF REPLACEMENT	60,000		60,000			Additional funds awarded in FY27 budget. Will bid out project in July 2026.	6/25/2026
2/6/2023	IT	CIP	34723-55021	AUDITORIUM MEETING ROOM	272,000	61,607	-	-	210,294	Project complete except for new wireless video integration for presentation boards. Testing a stand-alone phone with speaker capabilities for members that call into meetings.	6/26/2026
7/1/2025	IT	CNR	20547-57775	VIRTUAL SERVERS	88,500		88,500			Project is a 2 year project. 2nd year funding requested in FY27 capital budget.	6/26/2026
7/1/2023	IT	CNR	20547-57882	COMPUTER REPLACEMENTS	74,925	253	-	-	62,096	FY26 computers purchased and being installed.	6/26/2026
7/1/2019	PLANNING	CNR	20511-57840	POCD	100,000	10,104	0	0	89,896	Edits made to plan to include changes for Electric Boat and Millstone and sent to consultant to incorporate into final draft to be sent to the commission. Once the commission reviews, a public hearing will be scheduled.	6/30/2026
7/1/2022	PLANNING	CNR	20511-57870	MAGO POINT IMPROVEMENTS	400,000	65,170	0	36,279	334,830	Fencing installed, electrical inspected, awaiting final review and report to State to close project.	6/30/2026
7/1/2022	REC&PARK	CIP	33723-55838	CHILDREN'S PLAYGROUND PAVILLION	40,000	0	0	40,000	0	Materials ordered. To be installed late spring 2026.	6/30/2026
7/1/2025	REC&PARK	CNR	20537-57798	CHILDREN'S PLAYGROUND EQUIPMENT (CIVIC TRIANGLE)	25,000	0	0	25,000		Materials ordered. To be installed late spring 2026.	6/30/2026
7/1/2024	REC&PARK	CNR	20537-57878	PLEASURE BEACH ACCESS WALK REPAIRS	145,000		145,000		6,000	Original bids were above approved amount. Awaiting quotes from vendors with a narrower scope of work.	6/30/2026
7/1/2021	REC&PARK	CIP	33722-55896	EQUIPMENT STORAGE PLAN	21,000	4,250	0	8,009	8,741	Exterior of plan is complete. Working on interior portion of plan for new capital project request.	6/30/2026
7/1/2024	REC&PARK	CNR	20537-57735	LEARY PARK ROAD/PARKING LOT/DRAINAGE	20,000	20,000	0	0	0	Original quote is $26,000. Requesting additional quotes from on-call engineering firm.	6/30/2026

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June 15, 2026

To the Board of Finance
Town of Waterford, Connecticut

We are engaged to audit the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Waterford, Connecticut as of and for the year ended June 30, 2026. Professional standards require that we communicate to you the following information related to our audit. We will contact you to schedule a meeting to discuss this information since a two-way dialogue can provide valuable information for the audit process.

Our responsibility under Auditing Standards Generally Accepted in the United States of America, *Government Auditing Standards*, and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and the Connecticut State Single Audit Act*

Financial statements, internal control, and compliance

We will conduct our audit in accordance with auditing standards generally accepted in the United States of America (U.S. GAAS); the standards for financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and the Connecticut State Single Audit Act (State Single Audit). Those standards require us to be independent of the entity and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. Those standards also require that we exercise professional judgment and maintain professional skepticism throughout the planning and performance of the audit. As part of our audit, we will:

- Identify and assess the risks of material misstatement of the financial statements and material noncompliance, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinions. The risk of not detecting a material misstatement or a material noncompliance resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. However, we will communicate to you in writing any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we identify during the audit that are required to be communicated under U.S. GAAS and *Government Auditing Standards*.

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements, including the amounts and disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Conclude, based on the audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern for a reasonable period of time.

- Form and express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America.

- Plan and perform the audit to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with U.S. GAAS and the standards for financial audits contained in *Government Auditing Standards* will always detect a material misstatement when it exists. Misstatements, including omissions, can arise from fraud or error and are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

- Perform, as part of obtaining reasonable assurance about whether the financial statements as a whole are free from material misstatement, tests of the entity's compliance with provisions of laws, regulations, contracts, and grant agreements that have a material effect on the financial statements. However, the objective of our tests is not to provide an opinion on compliance with such provisions and we will not express such an opinion in our report on compliance issued pursuant to *Government Auditing Standards*.

- Provide a report (which does not include an opinion) on internal control over financial reporting and on compliance with the provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a material effect on the financial statements, as required by *Government Auditing Standards*.

- Obtain an understanding of internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over compliance. However, we will communicate to you in writing any significant deficiencies or material weaknesses in internal control over compliance that we identify during the audit that are required to be communicated.

- Plan and perform the audit to obtain reasonable assurance about whether material noncompliance with the applicable compliance requirements occurred. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with U.S. GAAS, *Government Auditing Standards*, the Uniform Guidance and the State Single Audit Act will always detect material noncompliance when it exists. Material noncompliance can arise from fraud or error and is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report.

- Perform tests of controls over compliance to evaluate the effectiveness of the design and operation of controls that we consider relevant to preventing or detecting material noncompliance with the direct and material compliance requirements applicable to each major federal or state award program. However, our tests will be less in scope than would be necessary to render an opinion on those controls and, accordingly, no opinion will be expressed in our report on internal control issued pursuant to the Uniform Guidance and the State Single Audit.

- Consider internal control over compliance with requirements that could have a direct and material effect on a major federal or state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with the Uniform Guidance and the State Single Audit.

- Perform tests of transactions and other applicable procedures described in the "OMB Compliance Supplement" and the "Compliance Supplement to the State Single Audit" for the types of compliance requirements that could have a direct and material effect on each of the entity's major programs. The purpose of these procedures will be to express an opinion on the entity's compliance with requirements applicable to each of its major programs in our report on compliance issued pursuant to the Uniform Guidance and the State Single Audit. While our audit will provide a reasonable basis for our opinion, it will not provide a legal determination on the entity's compliance with those requirements.

- Provide a report on internal control over compliance related to major programs and express an opinion (or disclaimer of opinion) on compliance with federal and state statutes, regulations, and the terms and conditions of federal or state awards that could have a direct and material effect on each major program in accordance with the Uniform Guidance and the State Single Audit.

- Communicate significant matters related to the financial statement audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

- Communicate circumstances that affect the form and content of the auditors' report.

Our audit of the financial statements does not relieve you or management of your responsibilities.

Supplementary information in relation to the financial statements as a whole

Our responsibility for the schedule of expenditures of federal awards (SEFA) and the Schedule of Expenditures of State Financial Assistance (SESFA) accompanying the financial statements, as described by professional standards, is to evaluate the presentation of the SEFA and the SESFA in relation to the financial statements as a whole and to report on whether the SEFA and the SESFA are fairly stated, in all material respects, in relation to the financial statements as a whole. We will make certain inquiries of management and evaluate the form, content, and methods of preparing the SEFA and the SESFA to determine whether the SEFA and the SESFA complies with the requirements of the Uniform Guidance and the State Single Audit, respectively, the method of preparing the schedules has not changed from the prior period, and the SEFA and the SESFA is appropriate and complete in relation to our audit of the financial statements. We will compare and reconcile the SEFA and the SESFA to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Because we were engaged to report on the supplementary information accompanying the financial statements, our responsibility for other supplementary information accompanying the financial statements, as described by professional standards, is to evaluate the presentation of the supplementary information in relation to the financial statements as a whole and to report on whether the supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole. We will make certain inquiries of management and evaluate the form, content, and methods of preparing the information to determine whether the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We will compare and reconcile the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Required supplementary information

With respect to the required supplementary information (RSI) accompanying the financial statements, we will make certain inquiries of management about the methods of preparing the RSI, including whether the RSI has been measured and presented in accordance with prescribed guidelines, whether the methods of measurement and preparation have been changed from the prior period and the reasons for any such changes, and whether there were any significant assumptions or interpretations underlying the measurement or presentation of the RSI. We will compare the RSI for consistency with management's responses to the foregoing inquiries, the basic financial statements, and other knowledge obtained during the audit of the basic financial statements. Because these limited procedures do not provide sufficient evidence, we will not express an opinion or provide any assurance on the RSI.

Use of financial statements

Our auditors' opinions, the audited financial statements, and the notes to financial statements should only be used in their entirety. Inclusion of the audited financial statements in a document you prepare, such as an annual report, should be done only with our prior approval and review of the document. You are responsible to provide us the opportunity to review such documents before issuance.

Other information included in annual reports

It is our understanding that our auditors' report will be included in your annual report which is comprised of the Annual Comprehensive Financial Report and that your annual report will be issued by December 31, 2026. Management is responsible for the preparation of other information included in your annual report and for providing such information to us in a timely manner, and if possible, prior to the date of our auditors' report. Our responsibility for other information included in your annual report does not extend beyond the financial information identified in our opinions on the financial statements. We have no responsibility for determining whether such other information is properly stated and do not have an obligation to perform any procedures to corroborate other information contained in your annual report. We are required by professional standards to read the other information and consider whether a material inconsistency exists between the other information and the financial statements because the credibility of the financial statements and our auditors' report thereon may be undermined by material inconsistencies between the audited financial statements and other information. If management refuses to correct a material misstatement of the other information, professional standards require us to communicate the matter to you. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exits, we are required to describe it in our report.

Planned scope and timing of the audit

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested.

Our audit of the financial statements will include obtaining an understanding of the entity and its environment, including internal control, sufficient to assess the risks of material misstatement of the financial statements and to design the nature, timing, and extent of further audit procedures. Material misstatements may result from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity. We will generally communicate our significant findings at the conclusion of the audit. However, some matters may be communicated sooner, particularly if significant difficulties are encountered during the audit where assistance is needed to overcome the difficulties or if the difficulties may lead to a modified opinion. We will also communicate any internal control related matters that are required to be communicated under professional standards.

Although our audit planning has not been concluded and modifications may be made, we have identified the following significant risk(s) of material misstatement as part of our audit planning:

- Management override of controls

As a result of unexpected events, changes in conditions, or the audit evidence obtained from the results of audit procedures performed, we may need to modify the overall audit strategy and audit plan and, thereby, the resulting planned nature, timing, and extent of further audit procedures, based on the revised consideration of assessed risks.

We began our audit on June 8, 2026 and expect to issue our report on approximately December 31, 2026 .

Other planning matters

Recognizing the importance of two-way communication, we encourage you to provide us with information you consider relevant to the audit. This may include, but is not limited to, the following items:

- Your views about the following matters:
  - The appropriate person(s) in the entity's governance structure with whom we should communicate.
  - The allocation of responsibilities between those charged with governance and management.
  - The entity's objectives and strategies and the related business risks that may result in material misstatements.
  - Matters you believe warrant particular attention during the audit and any areas for which you request additional procedures to be undertaken.
  - Significant communications between the entity and regulators.
  - Other matters you believe are relevant to the audit of the financial statements.
- The attitudes, awareness, and actions of those charged with governance concerning (a) the entity's internal control and its importance in the entity, including how those charged with governance oversee the effectiveness of internal control, and (b) the detection or the possibility of fraud.
- The actions of those charged with governance in response to developments in law, accounting standards, corporate governance practices, and other related matters, and the effects of such developments on, for example, the overall presentation, structure, and content of the financial statements, including the following:
  - The relevance, reliability, comparability, and understandability of the information presented in the financial statements.
  - Whether all required information has been included in the financial statements, and whether such information has been appropriately classified, aggregated or disaggregated, and presented.
- The actions of those charged with governance in response to previous communications with the auditor.

- Your understanding of the risks of fraud and the controls in place to prevent and detect fraud, including your views on the following matters:
    - The "tone at the top" conveyed by management.
    - How and how often you review the entity's policies on fraud prevention and detection.
    - If a fraud hotline is in place, how it is monitored and how you are notified of allegations or concerns.
    - How you exercise oversight of management's processes for identifying and responding to the risks of fraud and the programs and controls management has established to mitigate those risks.
    - The risks of fraud at the entity, including any specific fraud risks the entity has identified or account balances, classes of transactions, or disclosures for which a risk of fraud may be likely to exist.
    - Examples of fraud-related discussions management has had with you.
    - Any actual or suspected fraud affecting the entity or its federal or state award programs that you are aware of, including measures taken to address the fraud.
    - Any allegations of fraud or suspected fraud (e.g., received in communications from employees, former employees, grantors, regulators, or others) that you are aware of.
    - Any knowledge of possible or actual policy violations or abuses of broad programs and controls occurring during the period being audited or the subsequent period.
    - Any accounting policies or procedures applied to smooth earnings, meet debt covenants, minimize taxes, or achieve budget, bonus, or other financial targets that you are aware of; and whether you are aware of any accounting policies that you consider aggressive.
- How you oversee the entity's (1) compliance with laws, regulations, and provisions of contracts and grant agreements, (2) policies relative to the prevention of noncompliance and illegal acts, and (3) use of directives (for example, a code of ethics) and periodic representations obtained from management-level employees about compliance with laws, regulations, and provisions of contracts and grant agreements.
- Whether you are aware of any noncompliance with laws, regulations, contracts, and grant agreements, including measures taken to address the noncompliance.
- If the entity uses a service organization, your knowledge of any fraud, noncompliance, or uncorrected misstatements affecting the entity's financial statements or federal or state award programs reported by the service organization or otherwise known to you.

* * *

This communication is intended solely for the information and use of the Board of Finance and management of Town of Waterford, Connecticut and is not intended to be, and should not be, used by anyone other than these specified parties.

Sincerely,

CliftonLarsonAllen LLP

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