



January 23, 2026

TO: BOARD OF SELECTMEN

RE: FIVE-YEAR CAPITAL IMPROVEMENT PLAN RECOMMENDATIONS

FY 2027-2031

In FY25, the Town of Waterford closed 24 capital projects expending \$4,012,468 compared to 18 capital projects and \$5,802,127 in FY24. In FY26, the town continues to focus on completing past projects and remains committed to funding necessary projects moving forward. These outstanding approved capital projects, contractual obligations, unanticipated supply chain costs and increases, and insurance cost hikes make it necessary for me to continue a partial moratorium on any new capital projects that would require an increase in our tax rate. Simply put, I remain committed to a responsible Five-Year Capital Improvement Plan that our taxpayers can afford and I will work synergistically with the Town's operating budget, debt service payments and the Board of Education. My capital plan recommendations span three periods, each detailed below:

1. Current Approved Capital Projects
2. FY27 Capital Budget Requests
3. Projected Capital Requests Outside the Budget Cycle

Current Approved Capital Projects

The rationale behind focusing on current approved projects is to continue my commitment to completing and closing past capital projects, which were approved and funded by taxpayers in previous years. This commitment is part of my "Capital Completion Plan" now in its third year of implementation and has been attached in the back-up material. The town completed or closed 24 capital projects over the past fiscal year compared to 18 capital projects in FY24. The town remains committed to completing projects that remain in various stages of completion in FY27. In FY26 completed projects included:

- Civic Triangle Pond Upgrades \$1,285,818
- Town and Board of Education Phone Upgrades \$581,700
- Eugene O'Neill Theater Center Mansion Roof \$344,938
- Road Paving Section A, Area 3 \$323,919
- Community Center Heat/AC BMS Project \$248,950
- Sidewalk Replacement \$119,512

- Town-Wide Security Camera System Upgrade \$84,914
- First Responder Equipment/Software \$67,834
- Cohanzie Fire Station Emergency Generator \$56,000

In FY24, the Board of Finance passed a policy that the General Fund Balance be maintained and fall within 13%-15% of the town's revenue collection. The town will continue to complete capital projects that remain in various stages of completion in FY25. To accomplish this policy change, the largest of approved projects in FY24 and FY25 from the Unassigned Balance of the General Fund were:

- School & Town Security Upgrades \$1,982,900
- Leary Park Pickleball Complex \$1,197,250 (FY25)
- Waterford High School Tennis Courts \$1,148,100 (FY25)
- Waterford High School Turf Field \$1,147,000 (FY25)
- Old Norwich Road Paving \$1,053,000
- 8 Goshen Road Acquisition \$385,000
- Oswegatchie Firehouse Project Manager \$306,650
- Community Center HVAC \$300,000
- Arnold E. Holm Memorial Park ADA Improvements \$273,428
- Town Hall Basketball Courts \$117,808

FY27 Capital Budget Requests

There are currently 50 new capital requests submitted by Department Heads and the Board of Education that are recognized on this Five-Year Capital Plan. The rationale for the FY27 capital budget requests is to maintain appropriate funding for requested capital projects, while balancing departmental budget increases. These increases are for Building Maintenance (\$197,876 or 19% increase), Retirement Commission (\$1,101,617 or 15% increase), Building Department (\$34,022 or 10.6% increase), Fire Services (\$387,088 or 9.8% increase), Insurance (\$342,545 or 6.1% increase) and Recreation & Parks Commission (\$73,077 or 4.8% increase).

I am submitting an increase of \$2,570,604 (or 26%) in the Capital and Debt Service lines in FY27. The thirty-four town-side operating budgets I supervise, the Board of Education operating budget, debt service and town revenues are all considered as I present this Five-Year Capital Improvement Plan. I remain committed to ensuring a responsible general operating budget balanced with completing necessary projects and paying down debt service as scheduled. I will provide the Board of Selectmen (BOS), Board of Finance (BOF) and the RTM an opportunity later in the budget process to prioritize projects and recommend reductions, if needed. My priority as it relates to FY27 capital requests remains the same, balancing budget increases with completing necessary capital projects all while ensuring affordability for the Waterford taxpayer. Highlighted projects are:

- Fleet Management Plan \$1,000,000
- Police Station Locker Room Updates \$495,860
- Board of Education Computer Replacements \$467,130
- Library Roof Replacement \$250,000

- Board of Education Elementary School Playground Replacement \$200,000
- Police Station Main Entrance \$200,000
- Mago Point Sidewalk Replacement \$200,000
- Cohanzie Fire Station East Wall Repair \$150,000
- Jordan Fire Station HVAC \$132,457
- Town-Wide Playground Improvements \$128,992
- Goshen Fire Station Roof Replacement \$121,300

Projected Capital Requests Outside the Budget Cycle

The rationale for submitting projected capital requests outside the budget cycle, in accordance with current Board of Finance policy, is to address priority projects using the General Fund Balance (GFB) over and above the 13%-15% range. This approach focuses on Road Paving (\$1M), Utility Commission (\$700,000) and/or Board of Education (\$177,500). Over the previous five years in office, I requested the Board of Finance consider using \$5M from the General Fund Balance for these critical projects, ensuring a balanced approach to funding and maintaining a healthy GFB within the Board of Finance's revised range. The Board of Selectmen, Board of Finance and Representative Town Meeting all approved this transparent approach of responsibly utilizing the General Fund Balance. Currently, by closely working with the Board of Finance Chairman, the Town has systematically reduced the GFB from \$25M in FY23 to \$15M (13%-15%) in FY27.

I consider the following three (3) projects as high priorities in this year's Five-Year Capital Plan:

- Road Paving: \$1,000,000 for Minor Road Replacement
- Utility Commission: \$200,000 Water Distribution System Emergency Capital Reserve
- Board of Education: \$177,500 for Quaker Hill Heat Pump

In addition, I have directed Department Heads to apply for all available grants through state and federal agencies to offset costs of any capital project submitted for approval. Specifically, over the next five years, I will request the Board of Finance consider using General Fund Balance as an additional funding source for Road Paving, Utility Commission Water & Sewer Needs, Town of Waterford Building Maintenance, and Board of Education School Maintenance.

Over the past three years, by requesting the Board of Finance consider and approve funding in capital project spending from General Fund Balance, it has successfully and thoughtfully reduced the GFB within the Board of Finance policy range of 13%-15%. I commend the members of the Board of Selectmen, the Board of Finance and the RTM, both past and present, for working to approve my past Five-Year Capital Plans.

This proposed FY27-FY31 Five-Year Capital Plan reflects my recommendation for funding or not funding the project(s) as requested and the manner of that financing. I have continued to consult with Department Heads and continue to commit to priority capital projects and "push out" some projects submitted for the plan, to ensure financially responsible spending for the taxpayer. Because ensuring a stable mill rate is one of my commitments I have made to Waterford residents, over the past several years, there have been projects that needed to be pushed out. As a result, I have respectfully presented 27 capital projects with an increase of \$2,612,108 in Current Year

Capital (CIP) and Capital Non-Recurring Expenditure Fund (CNR) for the Board of Selectmen, Board of Finance and RTM to consider supporting or not supporting during budget hearings.

To summarize, I have completed my initial goal and responsibility of creating a Five-Year Capital Plan with Long-Range Fiscal Planning in mind while working with the Chairman of the Board of Finance. Over the past several years, I have submitted capital budget requests outside the budget cycle that addressed the needs of the Town of Waterford. The town has responsibly spent down the GFB to approximately \$15M in reserve funds per the BOF policy of 13%-15%. During these years, the Town's use of the General Fund Balance was a deliberate plan executed successfully with bi-partisan support and approvals from the BOS, BOF and RTM. For that, I remain appreciative of the support. Moving forward, I will continue to recommend earmarking funds from the GFB for capital projects such as Road Paving, Utility Commission Water & Sewer Needs, Town of Waterford Building Maintenance and Board of Education School Maintenance. As revenues and investment accounts grow, use of the GFB will be included in future Five-Year Capital Plans. Most importantly, I will be transitioning the Town's primary funding source from the General Fund Balance for capital needs, to a more detailed Five-Year Capital Plan reflecting the need to increase the CIP and CNR through taxation.

The information supporting this plan is contained in a binder, which includes the CIP Guidelines, Capital Improvement Fund balances, and all the capital improvement requests by the town's department heads. In addition, my recommended Five-Year Capital Improvement Plan is attached along with the summary of the budgets for CIP and CNR for the FY2027 budget.

This document and binder constitute my recommendations for the Capital Improvement Plan (CIP) in the FY27-FY31 Five-Year Capital Plan. The Town Charter requires the Board of Selectmen ratify these recommendations. I anticipate reviewing these recommendations with the Board of Selectmen at the February 10, 2026 Board of Selectmen Budget Hearing.

Please feel free to contact Kim Allen, Finance Director, at 860-444-5840, kallen@waterfordct.org or me with any questions you may have. Thank you for your continued commitment to the Town of Waterford.

Respectfully submitted,



Robert J. Brule

First Selectman

Town of Waterford

TOWN OF WATERFORD
GENERAL FUND
2027 - 2031 CAPITAL IMPROVEMENT PLAN (CIP) BUDGET

DEPT/AGE 10138 CURRENT YEAR CAPITAL IMPROVEMENTS

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/26	FY 2027 DEPT/ AGENCY REQUEST	2026-2027 BOS APPROVED	BOF REDUCTIONS	2026-2027 BOF APPROVED	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031
BOARD OF SELECTMEN:													
55738	FLEET MANAGEMENT PLAN	1,000,000	1,000,000		1,000,000	1,000,000		1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000
	SUBTOTAL BD. OF SELECTMEN	1,000,000	1,000,000	0	1,000,000	1,000,000		1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000
EMERGENCY MANAGEMENT													
	SUBTOTAL EMERGENCY MANAGEMENT	0	0	0	0	0		0	0	0	0	0	0
FIRE SERVICES:													
55916	COHANZIE SKYLIGHT REPLACEMENT	30,000			132,457	132,457		132,457	132,457				
NEW	JORDAN HVAC												
55923	COHANZIE AIR CONDITIONING		15,000										
NEW	COHANZIE EAST WALL				150,000	150,000		150,000	150,000				
	SUBTOTAL FIRE DEPARTMENT	30,000	15,000	0	282,457	282,457		282,457	282,457	0	0	0	0
INFORMATION TECHNOLOGY:													
	CONTENT FILTER												
55917	UPGRADE/REPLACEMENT	15,163			28,822	28,822		28,822	28,822	25,978			
	EATON UPS BATTERY/UNIT REPLACE				110,052	110,052		110,052	110,052				
	SERVER UPGRADE/REPLACEMENT												
	WIRELESS UPGRADE/REPLACEMENT												
	PHONE SYSTEM REPLACEMENTS									74,774			
	FIREWALL UPGRADE										13,265		
	SUBTOTAL INFORMATION TECHNOLOGY	15,163	0	0	138,874	138,874		138,874	138,874	100,752	13,265	0	0
MUNICIPAL BUILDINGS MAINTENANCE:													
55893	EUGENE O'NEILL MANSION ROOF REPLACEMENT									210,000			
55912	TOWN DOCK REPLACEMENT				125,000	125,000		125,000	125,000				
NEW	EV CHARGING STATIONS									60,000			
NEW	COMMUNITY CENTER UST										95,000		
NEW	POLICE MAIN ENTRANCE				200,000	200,000		200,000	200,000	175,000			
NEW	FACILITIES MASTER PLAN										250,000		
55904	SEPTIC REPLACEMENT (EUGENE O'NEILL)	153,000								10,000	10,000	10,000	10,000
55913	JORDAN PARK HOUSE REPAIRS				325,000	325,000		325,000	325,000	455,000	355,000	10,000	10,000
	SUBTOTAL MUNICIPAL BUILDINGS MAINTENANCE	153,000	0	0	325,000	325,000		325,000	325,000	455,000	355,000	10,000	10,000
POLICE DEPARTMENT:													
55899	ELECTRONIC CONTROL WEAPON TRANSITION											85,000	
55918	CELL BLOCK UPDATE	25,575											
NEW (FY2)	LOCKER ROOM UPDATES				495,860	495,860		495,860	495,860				45,000
55924	MARINE UNIT UPDATES		31,089										
55919	FIREARMS/LASER SITE TRANSITION	53,289			495,860	495,860		495,860	495,860	0	0	85,000	45,000
	SUBTOTAL POLICE DEPARTMENT	78,864	31,089	0	495,860	495,860		495,860	495,860	0	0	85,000	45,000
PUBLIC WORKS:													
	BRIDGES/CULVERTS (UNDER 20 FT)				25,000	25,000		25,000	25,000				
	HUNTSBROOK BRIDGE				25,000	25,000		25,000	25,000				
	CONCRETE CURB REPLACEMENT												
NEW	TOWN-WIDE REPLACEMENT				100,000	100,000		100,000	0				

TOWN OF WATERFORD
GENERAL FUND
2027 - 2031 CAPITAL IMPROVEMENT PLAN (CIP) BUDGET

DEPT/AGE 10138													
CURRENT YEAR CAPITAL IMPROVEMENTS													
LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/26	FY 2027 DEPT/ AGENCY REQUEST	2026-2027 BOS APPROVED	BOF REDUCTIONS	2026-2027 BOF APPROVED	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031
55920	SIDEWALK REPLACEMENT												
NEW	NIANTIC RIVER ROAD	25,000											
	MAGO POINT SIDEWALK				200,000	200,000	(175,000)	25,000	25,000				
	MISCELLANEOUS												
NEW	TRAFFIC SIGNALS				35,000	35,000		35,000	35,000				
55925	ROAD RISK ASSESSMENT		55,000										
NEW	WOODEN STREETLIGHT POLES				25,000	25,000		25,000	25,000				
SUBTOTAL PUBLIC WORKS		25,000	55,000	0	410,000	410,000	(275,000)	135,000	135,000	0	0	0	0

TOWN OF WATERFORD
GENERAL FUND
2027 - 2031 CAPITAL IMPROVEMENT PLAN (CIP) BUDGET

DEPT/AGE 10138 CURRENT YEAR CAPITAL IMPROVEMENTS

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/26	FY 2027 DEPT/ AGENCY REQUEST	2026-2027 BOS APPROVED	BOF REDUCTIONS	2026-2027 BOF APPROVED	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031
RECREATION & PARKS:													
55835	LEARY PARK DRAINAGE/LOWER FIELD											150,000	
55838	STENGER PARK BATHROOM & WALKWAY	10,500											
NEW	JORDAN PARK HOUSE PARKING LOT									8,500			
NEW	WATERFORD BEACH PARK IMPROVEMENTS (AMPHITHEATER PLAN)				30,000	30,000	(30,000)		0				
55838	CHILDREN'S PLAYGROUND EQUIP.				128,992	128,992		128,992	128,992	143,031	112,963		
					158,992	158,992	(30,000)	128,992	128,992	151,591	112,963	150,000	0
	SUBTOTAL RECREATION & PARKS	10,500	0	0	0	0	0	0	0	0	0	0	0
UTILITY COMMISSION:													
	SUBTOTAL UTILITY COMMISSION	0	0	0	0	0	0	0	0	0	0	0	0
BOARD OF EDUCATION:													
	REPLACEMENT CYCLE (DESKTOPS, LAPTOPS, CHROME BOOKS, IPADS) PRIORITY 1				467,130	467,130		467,130	467,130				
NEW													
NEW	SOUNDFIELD ADA COMPLIANCE PRIORITY 2				80,000	80,000		80,000	80,000				
NEW	ACCESS POINTS AND SWITCHES PRIORITY 3				111,177	111,177		111,177	111,177				
NEW	ELEMENTARY SCHOOL PLAYGROUND SURFACE REPLACEMENT PRIORITY 4				200,000	200,000		200,000	200,000				
NEW	IT - TYLER SCHOOL ERP									275,000			
NEW	QUAKER HILL PLAYGROUND ASPHALT									35,000			
	SUBTOTAL BOARD OF EDUCATION:	0	0	0	858,307	858,307	0	858,307	858,307	310,000	0	0	0
	TOTAL BUDGET	1,312,527	1,101,089	0	3,669,490	3,669,490	(305,000)	3,364,490	3,364,490	2,827,283	1,981,228	1,745,000	1,555,000
LESS: GRANTS/OTHER REVENUE (OTHER OFFSETS)													
	TOTAL OFFSETS	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL GENERAL FUND APPROPRIATION	1,312,527	1,101,089	0	3,669,490	3,669,490	(305,000)	3,364,490	3,364,490	2,827,283	1,981,228	1,745,000	1,555,000

TOWN OF WATERFORD
GENERAL FUND
2027-2031 CNR BUDGET

10140 TRANSFERS TO CAPITAL AND NON-RECURRING EXPENDITURE FUND

DEPT/AGENCY:

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/26	FY 2027 DEPT/ AGENCY REQUEST	2026-2027 BOS APPROVED	2026-2027 BOF APPROVED	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031
ASSESSOR												
57639	REVALUATION	125,000	125,000		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
SUBTOTAL ASSESSOR:		125,000	125,000	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
EMERGENCY MANAGEMENT												
SUBTOTAL EMERGENCY MANAGEMENT:		0	0	0	0	0	0	0	0	0	0	0
FIRE SERVICES												
57777	FIRE SERVICE - SCBA UPGRADE PROGRAM		50,000									
57888	GOSHEN ROOF REPLACEMENT	60,000			121,300	121,300	121,300	121,300				
SUBTOTAL FIRE SERVICES:		60,000	50,000	0	121,300	121,300	121,300	121,300	0	0	0	0
57790	TOWN WIDE WIFI											
57882	COMPUTER REPLACEMENTS	20,264	46,592						28,168	26,168	28,168	
57775	SERVER UPGRADE/REPLACEMENT		88,500									
SUBTOTAL INFORMATION TECHNOLOGY:		20,264	135,092	0	0	0	0	0	28,168	26,168	28,168	0
LIBRARY												
SUBTOTAL LIBRARY		0	0	0	0	0	0	0	0	0		
PLANNING												
NEW SCANNING & DOCUMENT MANAGEMENT									380,000			
SUBTOTAL PLANNING		0	0	0	0	0	0	0	380,000	0		
MUNICIPAL BUILDINGS MAINTENANCE												
57871	POLICE DEPT BLDG HVAC	40,000	25,000									
57740	COHANZIE REMEDIATION/DEMOLITION								30,000		500,000	
NEW PARKING LOT (YSB & PD)									400,000	400,000	400,000	
57889	PUBLIC SAFETY COMPLEX HVAC	100,000										
NEW COMMUNITY CENTER CHILLER REPLACEMENT					100,000	100,000	100,000	100,000	200,000	825,000	800,000	
NEW FUEL MANAGEMENT UPGRADE									25,000	45,000		
NEW LIBRARY ROOF REPLACEMENT					250,000	250,000	250,000	250,000	250,000	250,000	250,000	60,000
SUBTOTAL MUNICIPAL BUILDINGS MAINTENANCE		140,000	25,000	0	350,000	350,000	350,000	350,000	905,000	1,520,000	1,950,000	60,000
POLICE DEPARTMENT												
SUBTOTAL POLICE DEPARTMENT		0	0	0	0	0	0	0	0	0	0	0
PUBLIC WORKS												

TOWN OF WATERFORD
GENERAL FUND
2027-2031 CNR BUDGET

DEPT/AGENCY: 10140 TRANSFERS TO CAPITAL AND NON-RECURRING EXPENDITURE FUND

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/26	FY 2027 DEPT/ AGENCY REQUEST	2026-2027 BOS APPROVED	2026-2027 BOF APPROVED	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031
NEW	CONCRETE CURBS								100,000	100,000	100,000	100,000
NEW	SIDEWALK REPLACEMENT								150,000			
NEW	BRIDGES./CULVERTS UNDER 20 FT								250,000			
NEW	MS4 DRAINAGE RENOVATIONS								75,000	75,000	75,000	75,000
NEW	TRAFFIC SIGNALS								300,000	300,000		
NEW	WOODEN STREETLIGHT POLES								100,000		100,000	
NEW	MAJOR INTERSECTION REALIGNMENT									55,000		
57696	MINOR ROAD CONSTRUCTION								1,000,000			600,000
55891	TRANSFER STATION								100,000			
NEW	HUNTSBROOK BRIDGE									160,000		
NEW	RISK ASSESSMENT (ROADS)								600,000		400,000	
	SUBTOTAL PUBLIC WORKS	0	0	0	0	0	0	0	2,675,000	690,000	675,000	775,000
	RECREATION & PARKS											
55855	TOWN-WIDE COURTS								450,000			
NEW	WATERFORD BEACH GARAGE RENOVATION									750,000	750,000	
NEW	CIVIC TRIANGLE IMPROVEMENTS								350,000			
57798	CHILDREN'S PLAYGROUND CIVIC TRIANGLE		25,000									
57854	WATERFORD BEACH PARK IMPROVEMENTS (Amphitheater Plan)								300,000			
NEW	VETERANS GARAGE ADDITIONS											
	SUBTOTAL REC & PARKS	145,000	25,000	0	0	0	0	0	1,100,000	1,200,000	750,000	0
	UTILITIES COMMISSION:											
57894	CROSS COUNTRY SEWER MAIN ACCESS		200,000		100,000	100,000	100,000	100,000	225,000	225,000	225,000	225,000
57881	WATER DISTR-PLASTIC SVCS REPLACEMENT	100,000			100,000	100,000	100,000	100,000	225,000	225,000	225,000	225,000
NEW	WATER TANK ASSET MGMT (VAUXHALL)								290,847	290,847	290,847	29,806
NEW	WATER TANK ASSET MGMT (FARGO)				45,671	45,671	45,671	45,671	47,954	50,352	52,870	55,513
NEW	WATER TANK ASSET MGMT (ROGERS HILL)									358,662	358,662	358,662
NEW	WATER DIST - EMERGENCY RESERVE								200,000	200,000	200,000	200,000
NEW	INTERLOCAL WASTEWATER AGREE CAPITAL								500,000	500,000	500,000	500,000
NEW	RT85 WASTEWATER PS POWER CONVERSION								500,000		200,000	
57895	WATER TANK ASSET MANAGEMENT		46,222							353,500		
57890	WEIMES & MARILYN EJECTOR REPLACEMENT	19,800										

TOWN OF WATERFORD
GENERAL FUND
2027-2031 CNR BUDGET

DEPT/AGENCY:

10140 TRANSFERS TO CAPITAL AND NON-RECURRING EXPENDITURE FUND

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/26	FY 2027 DEPT/ AGENCY REQUEST	2026-2027 BOS APPROVED	2026-2027 BOF APPROVED	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031
NEW												
57896	PLEASURE BEACH WATER LINE REPLACEMENT		166,950						706,800	706,800	706,800	706,800
	BARLETT CORNER WATER BOOSTER		413,172		245,671	245,671	245,671	245,671	2,695,601	2,910,161	2,759,179	2,300,781
	SUBTOTAL UTILITIES COMMISSION	119,800		0	245,671	245,671	245,671	245,671	2,695,601	2,910,161	2,759,179	2,300,781

TOWN OF WATERFORD
GENERAL FUND
2027-2031 CNR BUDGET

10140 TRANSFERS TO CAPITAL AND NON-RECURRING EXPENDITURE FUND

DEPT/AGENCY:

LINE ITEM	DESCRIPTION	2024-2025 ACTUAL EXPENDED	2025-2026 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/26	FY 2027 DEPT/ AGENCY REQUEST	2026-2027 BOS APPROVED	2026-2027 BOF APPROVED	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031
BOARD OF EDUCATION												
57833	TENNIS COURTS								575,000			
NEW	REPLACEMENT IT CYCLE								211,328	219,781	228,572	237,715
NEW	SOUNDFIELD ADA COMPLIANCE								80,000	80,000	80,000	80,000
NEW	ELEMENTARY SCHOOL PLAYGROUND											
	SURFACE REPLACEMENT								200,000	200,000		
57822	WHS - TURF SOFTBALL								75,000	75,000	75,000	75,000
	IT LEARNING BOARDS- CLMS								265,000			
	IT AUDITORIUM AUTOMATION								42,500	42,500		
	REPLACEMENT											
57883	ENERGY EFFICIENCY PROGRAM	243,335										
57892	HVAC EVALUATION/REMIDATION (DISTRICT)	85,000										
NEW	WHS - TURF MAIN FIELD								137,500	137,500	137,500	137,500
NEW	QUAKER HILL HEAT PUMP								177,500	182,250		
NEW	OSWEGATCHIE HEAT PUMP REPLACEMENT								180,000	180,000		
NEW	GREAT NECK HEAT PUMP REPLACEMENT									180,500	185,915	
NEW	CLMS ROOFTOP PUMP REPLACEMENT									265,000	272,000	
NEW	WHS - HEAT PUMPS / BMS										350,000	350,000
	SUBTOTAL BOARD OF EDUCATION	328,335	0	0	0	0	0	0	1,943,828	1,562,531	1,328,987	880,215
	DEPARTMENT TOTAL	938,399	773,264	0	816,971	816,971	816,971	816,971	9,827,597	8,008,860	7,591,334	4,115,996
LESS: GRANTS/OTHER REVENUE												
	UNDESIGNATED FUND BALANCE											
	CT PUBLIC LIBRARY CONSTRUCTION GRANT											
	TOTAL FUNDING OFFSETS	0	0	0	0	0	0	0	0	0	0	0
	TOTAL GENERAL FUND APPROPRIATION	938,399	773,264	0	816,971	816,971	816,971	816,971	9,827,597	8,008,860	7,591,334	4,115,996

TOWN OF WATERFORD
FIVE YEAR CAPITAL PLAN
FY2027 -THROUGH FY2031

LINE ITEM	DESCRIPTION	REC. FUNDING SOURCE	FY-20227 CIP (10138)	FY-2027 CNR (10140)	FY-2027 GFB	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031
ASSESSOR										
57639	REVALUATION	CNR		100,000		100,000	100,000	100,000	100,000	100,000
	SUBTOTAL ASSESSOR:		-	100,000	-	100,000	100,000	100,000	100,000	100,000
BOARD OF SELECTMAN										
55738	FLEET MANAGEMENT PLAN	CIP	1,000,000			1,000,000	1,500,000	1,500,000	1,500,000	1,500,000
	SUBTOTAL BOARD OF SELECTMAN		1,000,000	-	-	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000
BUILDING MAINTENANCE										
55803	PARKING LOT (YSB & PD)	CNR					400,000	400,000	400,000	
55904	EUGENE O'NEILL SEWER PROJECT	CIP						250,000		
55913	JORDAN PARK HOUSE REPAIRS	CIP					10,000	10,000	10,000	10,000
NEW (FY26)	EUGENE O'NEILL ROOF REPLACEMENT	CNR					210,000			
57740	COHANZIE REMEDIAION/DEMOLITION	CNR					30,000		500,000	
NEW (FY25)	COMMUNITY CENTER CHILLER REPLACEMENT	CNR		100,000		100,000	200,000	825,000	800,000	
NEW (FY26)	COMMUNITY CENTER - UST	CIP						95,000		
NEW (FY25)	LIBRARY ROOF REPLACEMENT	CNR		250,000		250,000	250,000	250,000	250,000	600,000
NEW (FY27)	POLICE STATION MAIN ENTRANCE	CIP	200,000			200,000				
NEW (FY27)	FUEL MANAGEMENT UPGRADE	CNR					25,000	45,000		
NEW (FY27)	FACILITIES MASTER PLAN	CIP					175,000			
NEW (FY26)	EV CHARGING STATIONS	CIP					60,000			
55912	TOWN DOCK REPLACEMENT	CIP	125,000			125,000				
	SUBTOTAL BUILDING MAINTENANCE		325,000	350,000	-	675,000	1,360,000	1,875,000	1,960,000	610,000
EMERGENCY MANAGEMENT										
	SUBTOTAL EMERGENCY MANAGEMENT		-	-	-	-	-	-	-	-
FIRE SERVICES:										
NEW (FY27)	COHANZIE EAST WALL	CIP	150,000			150,000				
NEW (FY27)	JORDAN HVAC	CIP	132,457			132,457				
57888	GOSHEN ROOF REPLACEMENT	CNR		121,300		121,300				
	SUBTOTAL FIRE SERVICES		282,457	121,300	-	403,757	-	-	-	-
INFORMATION TECHNOLOGY:										
57882	COMPUTER REPLACEMENTS	CNR					28,168	28,168	28,168	
NEW	EATON UPS BATTERY/UNIT REPLACEMENT	CIP	28,822			28,822	25,978			
NEW	PHONE SYSTEM REPLACEMENTS	CIP					74,774			
NEW	FIREWALL UPGRADE	CIP						13,265		
NEW (FY26)	SERVER UPGRADE/REPLACEMENT	CIP	110,052			110,052				
	SUBTOTAL INFORMATION TECHNOLOGY		138,874	-	-	138,874	128,920	41,433	28,168	-
PLANNING:										
NEW (FY26)	SCANNING & DOCUMENT MANAGEMENT	CNR					380,000			
	SUBTOTAL PLANNING		-	-	-	-	380,000	-	-	-
POLICE										
NEW (FY26)	MARINE UNIT UPDATES	CIP								45,000
55899	ELECTRONIC CONTROL WEAPON	CIP							85,000	
NEW (FY26)	LOCKER ROOM UPDATES	CIP	495,860			495,860				
	SUBTOTAL POLICE		495,860	-	-	495,860	-	-	85,000	45,000
PUBLIC WORKS:										
57880	PAVING	GFB			1,000,000					
NEW (FY26)	CONCRETE CURB REPLACEMENT	CIP	100,000			100,000	100,000	100,000	100,000	100,000
NEW (FY26)	WOODEN STREETLIGHT POLES	CIP	25,000			25,000	100,000		100,000	
55891	TRANSFER STATION	CNR					100,000			
NEW (FY25)	ROAD RISK ASSESSMENT	CNR					600,000		400,000	
NEW (FY24)	MAJOR ROAD INTERSECTION REALIGNMENT	CNR						55,000		
NEW (FY24)	TRAFFIC SIGNALS	CIP	35,000			35,000	300,000	300,000		
NEW (FY27)	MAGO POINT SIDEWALK REPLACEMENT	CIP	200,000			200,000	150,000			
NEW (FY27)	MAGO POINT SIDEWALK REPLACEMENT	CIP	25,000			25,000				
NEW (FY27)	MS4 DRAINAGE RENOVATIONS	CNR					75,000	75,000	75,000	75,000
NEW (FY27)	BRIDGES/CULVERTS UNDER 20 FT	CIP	25,000			25,000	250,000			
NEW (FY24)	MINOR ROAD CONSTRUCTION	CNR					1,000,000			600,000
NEW (FY25)	HUNTSBROOK BRIDGE	CIP	25,000			25,000		160,000		
	SUBTOTAL PUBLIC WORKS		435,000	-	1,000,000	435,000	2,675,000	690,000	675,000	775,000

**TOWN OF WATERFORD
FIVE YEAR CAPITAL PLAN
FY2027 -THROUGH FY2031**

LINE ITEM	DESCRIPTION	REC. FUNDING SOURCE	FY-2027 CIP (10138)	FY-2027 CNR (10140)	FY-2027 GFB	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031
RECREATION AND PARKS										
NEW (FY25)	JORDAN PARK HOUSE PARKING LOT	CIP					8,500			
NEW (FY25)	CIVIC TRIANGLE IMPROVEMENTS	CNR					350,000			
55838	TOWN-WIDE PLAYGROUND IMPROVEMENTS	CIP	128,992			128,992	143,031	112,963		
57798	CHILDREN'S PLAYGROUND CIVIC TRIANGLE	CNR								
55855	TOWN-WIDE COURTS	CNR					450,000	450,000		
55835	LEARY PARK/VETERAN'S FIELD IRRIGATION	CIP							150,000	
57854	WATERFORD BEACH PARK IMPROVEMENTS (Amphitheater Plan)	CIP	30,000			30,000	300,000			
NEW (FY25)	WATERFORD BEACH GARAGE	CNR						750,000	750,000	
SUBTOTAL PUBLIC WORKS			158,992	-	-	158,992	1,251,531	1,312,963	900,000	-
UTILITIES COMMISSION:										
57894	CROSS COUNTRY SEWER MAIN ACCESS	CNR		100,000		100,000	225,000	225,000	225,000	225,000
NEW (FY27)	WATER TANK ASSET MGMT (VAUXHALL)	CNR					290,847	290,847	290,847	29,806
NEW (FY27)	WATER TANK ASSET MGMT (FARGO)	CNR		45,671		45,671	47,954	50,352	52,870	55,513
NEW (FY27)	WATER TANK ASSET MGMT (ROGERS HILL)	CNR						358,662	358,662	358,662
NEW (FY27)	WATER DISTR - EMERGENCY RESERVE	GFB			200,000		200,000	200,000	200,000	200,000
NEW (FY27)	INTERLOCAL WASTEWATER AGREE CAPITAL	GFB			500,000		500,000	500,000	500,000	500,000
57881	WATER DISTR - PLASTIC SVCS REPLACEMENT	CNR		100,000		100,000	225,000	225,000	225,000	225,000
NEW (FY25)	RT85 WASTEWATER PS POWER CONVERSION	CNR					500,000	353,500	200,000	
NEW (FY24)	PLEASURE BEACH WATER LINE REPLACMENT	CNR					706,800	706,800	706,800	706,800
SUBTOTAL UTILITIES COMMISSION			-	245,671	700,000	245,671	2,695,601	2,910,161	2,759,179	2,300,781
BOARD OF EDUCATION										
NEW (FY27)	REPLACEMENT CYCLE (DESKTOPS, LAPTOPS, CHROME BOOKS, IPADS) PRIORITY 1	CIP	467,130			467,130	211,328	219,781	228,572	237,715
NEW (FY27)	SOUNDFIELD ADA COMPLIANCE PRIORITY 2	CIP	80,000			80,000	80,000	80,000	80,000	80,000
NEW (FY27)	ACCESS POINTS AND SWITCHES PRIORITY 3	CIP	111,177			111,177				
NEW (FY27)	ELEMENTARY SCHOOL PLAYGROUND SURFACE REPLACEMENT PRIORITY 4	CIP	200,000			200,000	200,000	200,000		
57833	TENNIS COURTS	CNR								
NEW (FY27)	QUAKER HILL HEAT PUMP PRIORITY 5	GFB			177,500		182,250			
55857	HIGH SCHOOL FIELD FLOORING/BLEACHERS						575,000			
57820	WHS - TURF FIELD AND TRACK	CNR								
NEW	WHS - TURF SOFTBALL	CNR					75,000	75,000	75,000	75,000
	WHS - TURF MAIN FIELD	CNR					137,500	137,500	137,500	137,500
57822	IT LEARNING BOARDS-CLMS	CNR					265,000			
NEW (FY27)	IT AUDITORIUM AUTOMATION REPLACE	CNR					42,500	42,500		
NEW (FY27)	IT - TYLER SCHOOL ERP	CIP					275,000			
NEW (FY25)	QUAKER HILL PLAYGROUND ASPHALT REPAVE	CIP					35,000			
NEW (FY24)	OSWEGATCHIE HEAT PUMP REPLACEMENT	CNR					180,000	180,000		
NEW (FY24)	GREAT NECK HEAT PUMP REPLACEMENT	CNR						180,500	185,915	
NEW (FY25)	CMS ROOFTOP PUMP REPLACEMENT	CNR						265,000	272,000	
NEW (FY27)	WHS - HEAT PUMPS / BMS	CNR							350,000	350,000
SUBTOTAL BOARD OF EDUCATION			858,307	-	177,500	858,307	2,258,578	1,380,281	1,328,987	880,215
TOTAL APPROPRIATION			3,694,490	816,971	1,877,500	4,511,461	12,349,630	9,809,838	9,336,334	6,210,996
LoCIP PROJECTS										
ENTITLEMENT										
FY27	CIVIC TRIANGLE IMPROVEMENTS	35,000								
FY27	WIRELESS UPGRADE/REPLACEMENT	21,528								
FY27	TOWN PLAYGROUND IMPROVEMENTS	49,730								
ENTITLEMENT SUBTOTAL			106,258							
GRANT										
FY2027	MUNICIPAL PARKING LOT PAVING									
GRANT SUBTOTAL			0							
TOTAL LOCIP PROJECTS			106,258							