SAFE FUTURES

BUDGET REQUEST

FY2023

Safe Futures

Formerly the Women's Center of SE CT

December 7, 2021

Robert J. Brule
First Selectman
15 Rope Ferry Road
Waterford, CT 06385

Dear First Selectman Brule,

RE: Fiscal Year 2023 Budget Request

Safe Futures, Inc., formerly the Women's Center of Southeastern Connecticut, Inc., respectfully **requests $6,500** for the Fiscal Year 2023 (July 1, 2022 - June 30, 2023) from the Town of Waterford. Safe Futures values our ongoing partnership with the Town of Waterford in saving lives, restoring hope, and changing the future for those impacted by domestic violence, sexual assault, stalking and trafficking in southeastern Connecticut.

Safe Futures is the sole provider of services for victims of domestic violence, sexual assault, stalking, and trafficking in all 21 towns in New London County. This means that residents of your town have access to all of the confidential services that Safe Futures provides when needed. Whether they need to flee their home to our emergency domestic violence shelter; speak to a counselor on the phone (available 24/7, 365 days/year) or in-person at our counseling offices in New London or Norwich; require assistance at the New London or Norwich court houses; have a follow-up with law enforcement and Safe Futures Law Enforcement Advocate in their home; reside in our transitional, permanent supportive, or short-term living housing programs; or wish to attend a weekly support group, the services they receive from Safe Futures are always free of charge, confidential, trauma-informed, diverse-equitable-inclusion, person-centered, voluntary and provided by certified domestic violence counselors.

During the 2020-2021 year, **149 residents from the Town of Waterford** received crisis intervention services from Safe Futures. Of these, **6 residents** stayed in our emergency domestic violence shelter to escape from their abuser. These 149 residents received a multitude of crisis intervention services. This included crisis counseling and advocacy at our New London and Norwich offices, as well as advocates in the New London and Norwich courts

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16 Jay Street, New London, CT 06320
SafeFuturesCT.org

assisting victims to help them navigate the court process and ensure that their abusers were held accountable.

- **Our emergency shelter operated at 181% over occupancy capacity**, with victims, and their children and pets, in "safe" hotels when further beds were needed. This was the eleventh year in a row that we operated at over 100% capacity. Due to COVID-19 precautions, the shelter was kept at-capacity with single victims no longer sharing a room, causing an even higher use of hotels to meet the increased needs of victims (and with a 29% increase of victims served through emergency shelter).
- **35% of the Criminal Docket** in the New London and Norwich Courts are domestic violence cases with Safe Futures court advocates assisting approximately 4,000 victims in criminal and civil court.
- Through the **Lethality Assessment Program (LAP)**, Waterford police officers assess intimate partner domestic violence victims at the scene of the incident to determine if they are at **risk of being murdered**. If the victim is at high risk of being murdered, Waterford police call a dedicated phone line at Safe Futures, 24/7-365 days/year. Last year, of the **26** Lethality Screens administered by Waterford police, **9** were deemed **High Risk of Being Murdered**, with officers calling in **11** and **82%** (9/11) **immediately receiving services,** with all followed-up by Safe Futures Law Enforcement Advocate.

Due to the pandemic, no prevention education programming was provided at Waterford Public Schools during 2020-2021.

Please do not hesitate to contact Margaret Soussloff, Chief Operating Officer, at (860) 447-0366 ext. 214 or msoussloff@safefuturesct.org, if you have any questions regarding this request or the programs and services provided by Safe Futures.

Sincerely,

Katherine Verano
Chief Executive Officer

Enclosures

Attachments

1. Social Services Funding Request Form
2. Annual Report (None-information within Audit)
3. Audit Report (Fiscal Year ending 6/30/21)
4. Municipalities Funding
5. FY 2022 Budget (Current Year and Year-to-Date Expenditures)
6. FY 2023 Budget (Proposed Budget)
7. Safe Futures Budget Request Information

TOWN OF WATERFORD
15 Rope Ferry Road
Waterford, CT 06385
860-442-0553

SOCIAL SERVICES GRANT FUNDING REQUEST

ORGANIZATION NAME: Safe Futures, Inc.

REQUEST DATE (FISCAL YEAR): FY 23

REQUESTED AMOUNT: $6,500

BENEFIT STATEMENT (Describe how these funds will be used)

Funding from this request to the Town of Waterford will be used to continue to provide crisis intervention services, including: access to 24/7 hotline answered by certified domestic violence counselor; 24/7 Lethality Assessment Program hotline for law enforcement answered by domestic violence counselor, immediately connecting victim to services; emergency domestic violence shelter; and court support services for Waterford residents who are victims of domestic violence, sexual assault, stalking, and trafficking and seek services from Safe Futures in Fiscal Year 2023 (July 1, 2022-June 30, 2023).

Per Town of Waterford Budget Guidelines: please attach a certified audit report of all funds appropriated during the last completed fiscal year to your funding request.

DECLARATION

I, the requester, understand that I am requesting public funds from the Town of Waterford. I declare that this request does not pose any potential conflict with the Town of Waterford and I will provide any documentation requested by the Town of Waterford to authorize funding this request or review the appropriateness of the request.

Signature: Katherine Verano, Chief Executive Officer

11/30/21
Date

Safe Futures

November 30, 2021

Attached is the audit of our financial statements completed by Doherty, Beals and Banks, P.C.

Changes in net assets for the fiscal year-ended 6-30-21 equal $50,935. Of this surplus:

- The entire amount represents in-kind donations of goods and services.

Changes in net assets for the fiscal year-ended 6-30-20 equal $476,154. Of this surplus:

- $271,794 represents capital improvement grants for which corresponding expenditures are on the balance sheet instead of in expenses.
- The balance represents donation of land and a building, of which the actual donation amount is $261,700, yielding a shortfall of ($57,340).

None of the surpluses are available for current operations.

Sincerely,

Katherine Verano,
Chief Executive Officer

SafeFuturesCT.org

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16 Jay Street, New London, CT 06320

SAFE FUTURES, INC.

FINANCIAL STATEMENTS

JUNE 30, 2021

SAFE FUTURES, INC.

FINANCIAL STATEMENTS

JUNE 30, 2021

CONTENTS

DOHERTY, BEALS & BANKS, P.C.

Board of Directors
Safe Futures, Inc.
16 Jay Street
New London, CT 06320

INDEPENDENT AUDITOR'S REPORT

We have audited the accompanying financial statements of Safe Futures, Inc., which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Safe Futures, Inc. as of June 30, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Stacey L. Gualtieri, CPA
Audrey A. Leone, CPA

187 Williams St. | New London, CT 06320 | (v) 860.443.2033 | (f) 860.444.7086 | dbbcpa.com

60 Willow St. Unit 102A | Mystic, CT 06355 | (v) 860.572.7373

Report on Summarized Comparative Information

We have previously audited Safe Futures, Inc.'s 2020 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated October 31, 2020. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2020 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 17, 2020, on our consideration of Safe Futures, Inc.'s internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Safe Futures, Inc.'s internal control over financial reporting and compliance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole The accompanying Schedule of Expenditures of Federal Awards, as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards,* and the accompanying Schedule of Expenditures of State Financial Assistance, as required by the *Connecticut State Single Audit Act,* are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management, was derived from, and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements of to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

Doherty, Beals & Banks.

DOHERTY, BEALS & BANKS, P.C.
New London, Connecticut

September 29, 2021

SAFE FUTURES, INC.
STATEMENT OF FINANCIAL POSITION
AS OF JUNE 30, 2021
WITH COMPARATIVE TOTALS FOR 2020

ASSETS

	2021	2020
CURRENT ASSETS		
Cash and cash equivalents	$ 1,199,341	$ 1,159,715
Pledges receivable, net of allowance (note 4)	161,389	267,841
Grants receivable	290,887	202,678
Prepaid expenses	83,237	25,165
TOTAL CURRENT ASSETS	1,734,854	1,655,399
PROPERTY AND EQUIPMENT		
Land	406,514	406,514
Building and improvements	3,567,717	3,530,419
Furniture and equipment	142,056	160,214
	4,116,287	4,097,147
Less: accumulated depreciation	(1,749,405)	(1,652,042)
TOTAL PROPERTY AND EQUIPMENT	2,366,882	2,445,105
OTHER ASSETS		
Cash and cash equivalents - restricted	32,217	32,214
Unemployment reserve funds	60,550	49,889
Pledges receivable (net of current portion) (note 4)	85,045	87,275
Beneficial interest in assets held by Community Foundation (note 7)	212,425	168,897
TOTAL OTHER ASSETS	390,237	338,275
TOTAL ASSETS	$ 4,491,973	$ 4,438,779

See notes to financial statements.

SAFE FUTURES, INC.
STATEMENT OF FINANCIAL POSITION
AS OF JUNE 30, 2021
WITH COMPARATIVE TOTALS FOR 2020

LIABILITIES AND NET ASSETS

	2021	2020
CURRENT LIABILITIES		
Accounts payable	$ 67,395	$ 36,333
Accrued expenses	255,260	220,761
TOTAL CURRENT LIABILITIES	322,655	257,094
LONG-TERM LIABILITIES		
Payroll Protection Program loan	-	73,963
Unemployment reserve funds (note 8)	60,550	49,889
TOTAL LIABILITIES	383,205	380,946
NET ASSETS		
Without donor restrictions	3,467,379	3,458,965
With donor restrictions	641,389	598,868
TOTAL NET ASSETS	4,108,768	4,057,833
TOTAL LIABILITIES AND NET ASSETS	$ 4,491,973	$ 4,438,779

See notes to financial statements.

SAFE FUTURES, INC.
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021
WITH COMPARATIVE TOTALS FOR 2020

	Without Donor Retrictions	With Donor Restrictions	Totals 2021	Totals 2020
SUPPORT AND REVENUE				
Government grants	$ 1,705,649	$ -	$ 1,705,649	$ 1,727,641
Contributions - United Way	11,262	150,900	162,162	166,702
Contributions and private grants	857,319	150,512	1,007,831	1,018,705
Bequest	169,193	-	169,193	10,000
Program service fees	35,235	-	35,235	43,842
Special events	1,425	-	1,425	27,027
Miscellaneous	3,909	-	3,909	29,979
Interest and dividends	52,903	-	52,903	14,537
Net assets released from restriction:				
Purpose restrictions met	258,891	(258,891)	-	-
TOTAL SUPPORT AND REVENUE	3,095,786	42,521	3,138,307	3,038,433
FUNCTIONAL EXPENSES				
Program services:				
Housing other	724,799	-	724,799	781,978
Emergency assistance and support	939,760	-	939,760	876,562
Emergency shelter	927,008	-	927,008	619,581
Prevention and outreach	215,054	-	215,054	322,767
Total program services	2,806,621	-	2,806,621	2,600,888
Management and general	219,334	-	219,334	167,285
Fund-raising	61,417	-	61,417	65,900
TOTAL FUNCTIONAL EXPENSES	3,087,372	-	3,087,372	2,834,073
CHANGE IN NETS ASSETS- OPERATIONS	8,414	42,521	50,935	204,360
Other changes in net assets:				
Capital grants and donations	-	-	-	271,794
CHANGE IN NET ASSETS	8,414	42,521	50,935	476,154
NET ASSETS - BEGINNING	3,458,965	598,868	4,057,833	3,581,679
NET ASSETS - ENDING	$ 3,467,379	$ 641,389	$ 4,108,768	$ 4,057,833

See notes to financial statements.

SAFE FUTURES, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2021
WITH COMPARATIVE TOTALS FOR 2020

FUNCTIONAL EXPENSES	Housing Other	Emergency Assitance and Support	Emergency Shelter	Prevention and Outreach	Total Program Services	Management and General	Fund-raising	Totals 2021	Totals 2020
Salaries	$ 372,061	$ 676,072	$ 401,213	$ 151,138	$ 1,600,484	$ 130,434	$ 31,420	$ 1,762,338	$ 1,621,562
Employee benefits	34,238	69,182	52,354	18,891	174,665	9,948	1,372	185,985	160,299
Payroll taxes	30,464	56,601	33,720	12,087	132,872	10,371	2,494	145,737	140,293
Total Salaries and Benefits	436,763	801,855	487,287	182,116	1,908,021	150,753	35,286	2,094,060	1,922,154
Supplies and materials	11,835	22,603	38,321	2,929	75,688	13,525	-	89,213	85,807
Specific aid to individuals	43,028	15,930	50,356	600	109,914	-	-	109,914	151,162
Occupancy and security	52,956	9,991	21,122	2,166	86,235	1,657	323	88,215	95,517
Repairs and maintenance	49,382	6,597	20,631	1,743	78,353	1,989	331	80,673	86,515
Conferences and conventions	2,570	5,034	1,850	1,353	10,807	2,061	15	12,883	33,697
Professional fees	17,616	17,845	29,565	4,411	69,437	7,627	43	77,107	77,002
Travel and transportation	755	311	1,079	741	2,886	286	58	3,230	18,721
Telephone	6,474	12,600	5,618	2,194	26,886	2,079	138	29,103	25,315
Computer and IT services	10,672	14,399	8,137	6,817	40,025	7,646	-	47,671	47,393
Advertising	-	-	-	-	-	-	30	30	1,193
Insurance	15,990	4,254	4,421	2,177	26,842	1,590	-	28,432	29,577
Printing and publication	304	992	384	59	1,739	720	6,824	9,283	9,591
Bad debts	-	-	-	-	-	-	-	-	4,148
Occupancy - office rent/hotels	-	6,900	224,372	-	231,272	590	-	231,862	66,550
Interest	-	-	-	-	-	555	-	555	1,381
Other expenses	104	294	87	392	877	12,502	1,774	15,153	13,412
Fund-raising	-	-	-	-	-	-	16,039	16,039	20,502
Equipment rental and maintenance	5,814	5,109	1,297	747	12,967	1,089	288	14,344	17,341
Postage	309	2,183	645	137	3,274	1,250	266	4,790	5,674
Membership dues	1,163	1,422	1,099	1,025	4,709	1,032	2	5,743	4,127
Property taxes	8,235	2,169	1,399	770	12,573	979	-	13,552	10,607
Total expenses before depreciation	663,970	930,488	897,670	210,377	2,702,505	207,930	61,417	2,971,852	2,727,386
Depreciation	60,829	9,272	29,338	4,677	104,116	11,404	-	115,520	106,687
Total functional expenses	$ 724,799	$ 939,760	$ 927,008	$ 215,054	$ 2,806,621	$ 219,334	$ 61,417	$ 3,087,372	$ 2,834,073

The organization maintains multiple allocation schedules based on a number of formulas, including square footage and estimates of time and effort. In most cases, expenses are allocated directly.

See notes to financial statements.

SAFE FUTURES, INC.
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2021
WITH COMPARATIVE TOTALS FOR 2020

	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	$ 50,935	$ 476,154
Adjustments to reconcile changes in net assets to net cash provided (used) by operating activities:		
Depreciation	115,520	106,687
Donation of land and building	-	(261,700)
(Increase) decrease in:		
Contributions restricted for capital purchases	-	(271,794)
Pledges receivable	108,682	(11,516)
Grants receivable	(88,209)	(5,532)
Prepaid expenses	(58,072)	2,037
Increase (decrease) in:		
Accounts payable	31,062	(10,912)
Accrued expenses	34,499	49,756
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	194,417	73,180
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property and equipment	(37,300)	(281,464)
Contributions restricted for capital purchases	-	271,794
Transferred to funds held by others	(43,528)	(7,747)
NET CASH PROVIDED (USED) FROM INVESTING ACTIVITIES	(80,828)	(17,417)
CASH FLOWS FROM FINANCING ACTIVITIES		
Forgiveness of PPP loan	(73,963)	(209,237)
Advance on PPP loan	-	283,200
NET CASH PROVIDED (USED) FROM FINANCING ACTIVITIES	(73,963)	73,963
CHANGE IN CASH	39,626	129,726
CASH - BEGINNING	1,159,715	1,029,989
CASH - ENDING	$ 1,199,341	$ 1,159,715

See notes to financial statements.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Purpose

Safe Futures, Inc. is organized as a non-profit corporation in the State of Connecticut. Safe Futures, Inc. provides emergency shelter, counseling, traditional housing, community education, including Violence is Preventable and Restorative Practices curriculum in local school systems, and support services to victims of domestic violence and sexual assault and their families in the southeastern Connecticut area.

Income Tax Status

The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code, and therefore, has no provision for federal or state income taxes. In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization that is not a private foundation.

The Organization recognizes the tax benefit from uncertain tax positions when it is more-likely-than-not the position will be sustained upon examination by taxing authorities. As of June 30, 2021, the Organization had no uncertain tax positions that qualify for either recognition or disclosure in the financial statements. In the normal course of business, the Organization's tax filings are subject to examination by federal and state taxing authorities. The Organization's tax returns for the last three years remain open for examination.

Method of Accounting

The accompanying financial statements were prepared using the accrual basis of accounting. Accordingly, revenues are recognized when earned and expenditures are recorded when incurred.

Financial Statement Presentation

The Organization follows the reporting requirements of GAAP, which requires that resources be classified for reporting purposes based on the existence or absence of donor-imposed restrictions. This is accomplished by classification of fund balances into two classes of net assets: without donor restrictions and with donor restrictions. Descriptions of the two net asset categories and the types of transactions affecting each category follow:

- Without Donor Restrictions – Net assets that are not subject to donor-imposed restrictions. Items that affect this net asset category principally consist of fees for service and related expenses associated with the core activities of the Organization.

- With Donor Restrictions – Net assets subject to donor-imposed restrictions that will be met either by actions of the Organization or the passage of time. Items that affect this net asset category are for contributions for which donor-imposed restrictions have not been met in the year of receipt. Also included in this category are net assets subject to donor-imposed restrictions to be maintained permanently by the Organization.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reporting

1. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (Continued)

amounts of assets and liabilities and the disclosure of contingent assets and liabilities as of the date of the financial statements, and support, revenue and expenses during the reporting period. Actual results could differ from those estimates.

Prior Year Comparative Totals

The financial information shown for 2020 in the accompanying financial statements is included to provide a basis for comparison with 2021 and presents summarized totals only. Such total amounts do not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such amounts should be read in conjunction with the Organization's financial statements for the year ended June 30, 2020, from which the comparative total amounts were derived.

Cash and Cash Equivalents

For purposes of the Statement of Cash Flows, Safe Futures, Inc., considers all highly liquid debt instruments purchased with maturity of three months or less to be cash equivalents.

Investments

The Organization carries investments in marketable securities with readily determinable fair values and all investments in debt securities at their fair values in the Statement of Financial Position. Unrealized gains and losses are included in the change in net assets in the accompanying Statement of Activities.

Fair Values of Financial Instruments

The fair values of financial instruments have been determined through quoted market prices or present value techniques to approximate the amounts recorded in the statement of financial position.

Generally accepted accounting principles establishes a fair value hierarchy which prioritizes the inputs to valuation techniques used to measure the fair value. The three levels of the fair value hierarchy are described as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities where the organization has the ability to access at the measurement date;

Level 2 – Significant other observable inputs other than quoted prices included in level 1, which are observable for the asset or liability, either directly or indirectly (i.e. quoted prices in inactive markets, broker or dealer quotations, or alternative pricing sources with reasonable levels of price transparency);

Level 3 – Unobservable inputs are used to the extent that observable inputs are unavailable due to little, if any, market activity for the asset or liability. Unobservable inputs are developed based on the best information available, which might include the organization's own data that reflects assumptions that market participants would use in pricing the asset or liability.

Property and Equipment

Property and equipment are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation of the Organization's assets is calculated using the straight-line method over the estimated useful lives of the assets ranging from five to forty years.

1. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (Continued)

Safe Futures, Inc. capitalizes purchases over $5,000 to property and equipment. Repairs and maintenance of property and equipment are charged to expenses as incurred.

Contributions

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

Donated Materials and Services

Donated materials and equipment, if of a material amount, are reflected as contributions in the accompanying statements at their estimated values at date of receipt. The Organization pays for most services requiring specific expertise.

Approximately $27,892 of donated services and corresponding expenses have been reflected in the financial statements. Many volunteers have donated significant amounts of their time in Safe Future's program services and in its fundraising campaigns that are not recognized as contributions in the financial statements since the criteria for recognition is not met.

Endowment Spending Policy

In accordance with the endowment fund agreement between Safe Futures and the Community Foundation of Eastern Connecticut, capital contributions to the endowment are retained and invested. There is no withdrawal of capital or earnings except upon request by the Board of Safe Futures and approval by the Community Foundation.

Grants Receivable

Government grant revenue is recognized to the extent of grant expenditures incurred. Grants receivable consists of the portion of grant expenditures incurred for which payment has yet to be received from the government or pass-through agencies.

Functional Expense Allocation

The costs of providing various programs and other activities have been summarized on a functional basis in the Statement of Activities and in the Statement of Functional Expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Subsequent Events

Management has evaluated subsequent events through September 29, 2021, the date, which the financial statements were available for issue.

2. CONCENTRATION OF CREDIT RISK

The Organization maintains cash balances at financial institutions located in New London County. Accounts at each institution are insured by the Federal Deposit Insurance Corporation up to $250,000. Safe Futures has not experienced any losses in such accounts and believes it is not exposed to significant credit risk on cash or cash equivalents. At June 30, 2021 the Organization's uninsured cash balances total $935,860.

3. STATEMENT OF CASH FLOWS

The Organization considers all short-term investments with a maturity of three months or less to be cash equivalents.

Cash paid for interest in 2021	$	555

4. PLEDGES RECEIVABLE

Safe Futures, Inc. had unconditional pledges receivables representing the following at June 30:

Due In:		
2022	$	224,741
2023		22,019
2024		23,068
2025		7,068
2026		4,231
Thereafter		1,296
Total Pledges		282,423
Less:		
Allowance for bad debt and		31,321
4% discounted cash flow		4,668
Net pledges receivable	$	246,434

5. NOTES PAYABLE

Safe Futures, Inc., has an agreement for a secured line of credit of $100,000 with a financial institution with its assets as collateral at a rate of 3.25% and is payable on demand. As of June 30, 2021, there was no balance outstanding.

6. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted for the following purpose or periods.

United Way	$	150,900
Eligible Distributions from Community Foundation Fund		22,435
Program services		246,759
		420,094
Permanently restricted net assets are as follows:		
Beneficial interest in assets held by Community Foundation		189,990
Natalie Anderson Children's Fund		31,305
		221,295
Total Net Assets With Donor Restriction	$	641,389

Net assets were released from restriction during the year to satisfy their purpose or time restriction as follows:

United Way	$	149,437
Program Services		109,454
	$	258,891

7. BENEFICIAL INTEREST IN ASSETS HELD BY COMMUNITY FOUNDATION

The Community Foundation of Eastern Connecticut and Safe Futures, Inc. entered into an agreement dated December 17, 2013, which created the Safe Futures, Inc. Endowment Fund. The Fund is co-mingled and invested with the Community Foundation's pool of assets. The Fund is subject to the Community Foundation's investment guidelines and spending rule and is restricted to benefit Safe Futures, Inc.

The funds were deposited into the Community Foundation's pool of assets. Safe Future's contributions through 2021 were $125,427. The market value of the Fund at June 30, 2021 was $212,425 (this is a Level 3 investment per note 1).

There were no distributions from the endowment during the 2020 – 2021 fiscal year.

8. UNEMPLOYMENT RESERVE FUND

Safe Futures, Inc. maintains an unemployment fund to self-fund unemployment claims with Unemployment Services Trust, who is also the administrator of the funds. The purpose of the fund is to provide benefits to eligible employees for future unemployment claims. As of June 30, 2021 the fund held $60,550. Unemployment claims paid during the year was $10,808.

9. EMPLOYEE BENEFIT PLAN

Safe Futures, Inc. has also established a Section 403(b) defined contribution pension plan. It is available to substantially all full-time employees. Employees are 100% vested in employee salary deferrals. The employer contribution to the plan was $37,615.

10. OPERATING LEASES

Safe Futures, Inc. has lease agreements for copier machines and office space. Minimum future rental payments under the non-cancelable operating leases in excess of one year as of June 30, 2021, are as follows:

2022	$ 9,139
2023	6,490
2024	244

Rent expense was $262,314 for the year ended June 30, 2021, and includes rent incurred to temporarily house clients when space was unavailable, as well as rents paid for clients in scattered site transitional living program.

11. CONTINGENT LIABILITIES

Safe Futures Inc., from time to time is involved in litigation arising from its normal operating practices. After reviewing all significant matters with counsel, management believes that the resolution of these matters will not materially affect Safe Futures Inc.'s financial position.

12. AVAILABILITY OF FINANCIAL ASSETS

The following reflects Safe Futures Inc.'s financial assets as of the balance sheet date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the balance sheet date:

Cash and cash equivalents	$ 1,119,528
Grants receivables	290,887
	$ 1,410,415

As part of the Safe Future's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

13. PAYCHECK PROTECTION PROGRAM

On April 17, 2020, Safe Futures, Inc. received loan proceeds in the amount of $283,200, pursuant to the Paycheck Protection Program (the "PPP") under Division A, Title I of the CARES Act, which was enacted March 27, 2020.

13. PAYCHECK PROTECTION PROGRAM (Continued)

The loan, which was in the form of a note dated April 16, 2020 issued to by the bank, matures on April 16, 2022 and bears interest at a rate of 1.00% per annum, payable monthly commencing on November 16, 2020. The note may be prepaid by the Organization at any time prior to maturity with no prepayment penalties.

Funds from the loan and accrued interest are forgivable as long as the funds are used for eligible purposes, including payroll costs, health care benefits, rent, and utilities. Under the terms of the PPP, certain amounts of the loan may be forgiven if they are used for qualifying expenses as described in the CARES Act. The Organization applied for and has been notified that $283,200 in eligible expenditures described in the CARES Act has been forgiven. The Organization recorded $209,237 and $73,963 as grant income for the years ended June 30, 2020, and June 30, 2021, respectively.

Safe Futures, Inc.
16 Jay Street, New London, CT 06320

Safe Futures Municipal Funding Sources/Amounts

Municipal Funding for 2021-2022

Town of East Lyme	$1,000	Town of Lisbon	$500	Town of N. Stonington	$2,250
Town of Franklin	$250	Town of Lyme	$1,000	Town of Preston	$300
Town of Griswold	$1,500	Town of Old Lyme	$500	Town of Salem	$750
Town of Groton	$9,600	Town of Montville	$2,500	Town of Stonington	$5,000
		Town of Sprague	$250	Town of Waterford	$6,500

Total Municipal Funding for 2021-2022 — ***$31,900***

Public Schools Funding for 2021-2022

New London Public Schools McKinney Vento grant	TBD
New London Public Schools ARP ESSER Homeless Children	$50,000
Stonington Public Schools 2021-2022 • Prevention Education Programming	$1,350
Norwich Free Academy Programming 2021-2022	$1,200
New London High School Education Programming 2021-2022	$6,300
Total Public School Funding for 2021-2022	***$58,850***

Community Development Block Grant Funding for 2021-2022

New London CDBG Funding	*$10,000*
Norwich CDBG Funding	*$15,000*
Total CDBG Funding for 2021-2022	***$25,000***

Grand Total Municipal (Town + School + CDBG) Funding for 2021-2022 — ***$115,750***

Attachment 5-FY 2022 Budget
(Current Year and Year-to-Date Expenditures)

Safe Futures, Inc.
Agency Budget
2021- 2022

	BUDGET 2021- 2022
REVENUE	
Contributed Support	
Individuals/Businesses/Civic	$ 487,354
Corp/Comm/Private Foundations	376,300
United Way	183,212
Local Government Grants	30,100
Sponsorships	10,500
Total Contributed Support	1,087,466
Earned Revenues	
Agency Contracts (CCADV)	1,030,949
Government grants (EFSP)	5,000
Federal Contracts (HUD)	252,135
State Contracts (DSS & DMHAS)	271,300
Other Gov't Contracts/Fees	55,000
Program Service Fees	41,150
Dividends & Interest/Misc	64,000
SBA PPP Loan forgiveness	0
Total Earned Revenues	1,719,534
Special Events	0
TOTAL REVENUE	$ 2,807,000
EXPENSES	
Salaries & Related Expenses	
Salaries & Related Expenses	2,216,093
Grant & Contract Expense	
Client Assistance	76,315
Other Personnel Expenses	
Computer Services	31,200
Other Personnel Expenses	33,600
Non-Personnel Expenses	
Office Supplies	24,754
Program Supplies	25,500
Telephone	23,000
Postage	4,400
Equipment Rental	14,000
Printing	10,400
Books & Subscriptions	9,950
Development - Other	8,150
Total Non-Personnel	120,154
Facilities & Equipment Expenses	
Rent	7,500
Maintenance	51,466
Utilities	85,650
Property taxes	10,250
Security	4,500
Total Facilities & Equip	159,366
Travel & Meetings	
Travel & Meetings	7,000
Depreciation & Amortization	
Depreciation & Amortization	115,500
Miscellaneous Expenses	
Interest & Other	100
Insurance - Non-employee	29,172
Membership Dues	3,600
Staff Development	4,000
Bank Charges	5,200
Advertising	200
Bad Debt Expenses	5,000
Other Expenses	500
TOTAL EXPENSES	$ 2,807,000
NET INCOME	$ (0)

SAFE FUTURES, INC
Profit & Loss
July through October 2021

	Jul - Oct 21
Expense	
6100 · Salaries & related expenses	
6000 · Salaries	
6010 · Officers & directors salaries	47,179.72
6020 · Salaries & wages - other	547,909.22
Total 6000 · Salaries	595,088.94
6200 · Payroll taxes & benefits	
6250 · Payroll taxes	
6251 · ER Social Security tax	35,316.14
6252 · ER Medicare tax	8,269.74
6253 · ER unemployment tax	2,980.29
6250 · Payroll taxes - Other	-15.56
Total 6250 · Payroll taxes	46,550.61
6255 · Employee benefits	
6254 · 403(b) Match	13,738.34
6257 · Medical,dental & life insurance	34,072.63
6258 · Worker's compensation ins.	15,109.88
Total 6255 · Employee benefits	62,920.85
Total 6200 · Payroll taxes & benefits	109,471.46
Total 6100 · Salaries & related expenses	704,560.40
6560 · Payroll Expenses	0.00
7050 · Client assistance	
7051 · Transportation - client	
7051.1 · Out of State Transport - client	67.99
7051.2 · Transportation - cab	3,773.56
7051.4 · Transport in state move clients	36.50
7051.6 · Trans. - client gas,pkg fix car	897.92
Total 7051 · Transportation - client	4,775.97
7052 · Food - client	
7052.1 · Food - Gift Cards	870.00
7052 · Food - client - Other	648.09
Total 7052 · Food - client	1,518.09
7055 · Other client assistance	
7050.1 · Spec Assist- Gift Cards ind	2,850.70
7058 · Birth certificate - client	40.00
7061 · Phone cards - client	261.92
7062 · Car seats - client	318.17
7063 · Laundry - client	192.63
7065 · Medicine - client	50.00
7055 · Other client assistance - Other	818.02
Total 7055 · Other client assistance	4,531.44
7056 · Utilities - client	520.00
7066 · Client rents - hotels	39,809.07
7067 · Housing fees	
7068 · Client rent - apartment	10,846.12

SAFE FUTURES, INC
Profit & Loss
July through October 2021

	Jul - Oct 21
7070 · Security deposits	3,612.00
Total 7067 · Housing fees	14,458.12
Total 7050 · Client assistance	65,612.69
7500 · Professional fees	
7520 · Audit fees	10,400.00
7521 · Payroll services	1,238.40
7530 · Legal fees	2,195.74
7540 · Professional fees - other	6,209.25
7545 · Consulting fees	437.50
7595 · Outside computer services	
7596 · Computer services - consulting	10,193.98
7598 · IT services	319.43
Total 7595 · Outside computer services	10,513.41
7599 · Veterinary expense	3,514.96
Total 7500 · Professional fees	34,509.26
8100 · Non-personnel expenses	
8110 · Office supplies	7,902.33
8120 · Program supplies	8,500.35
8130 · Telephone & telecommunications	10,523.33
8140 · Postage, shipping, delivery	1,070.44
8160 · Equip rental & maintenance	5,803.02
8170 · Printing & copying	
8172 · Printing - fundraising	0.00
8170 · Printing & copying - Other	275.13
Total 8170 · Printing & copying	275.13
8180 · Books, subscriptions, reference	2,864.30
8190 · Development - other	5,782.91
Total 8100 · Non-personnel expenses	42,721.81
8200 · Facilities & equipment expenses	
8210 · Rent	2,905.00
8211 · Maintenance	
8212 · Maintenance - supplies	4,969.56
8213 · Maintenance - waste management	711.08
8215 · Maintenance - other services	8,520.87
Total 8211 · Maintenance	14,201.51
8220 · Utilities	
8221 · Utilities - electric	8,759.02
8223 · Utilities - water	6,632.37
8224 · Utilities - gas	2,464.59
8225 · Utilities - internet	6,483.50
Total 8220 · Utilities	24,339.48
8230 · Property taxes	7,067.54
8260 · Security expense	2,600.50
Total 8200 · Facilities & equipment expenses	51,114.03
8300 · Travel & meetings expenses	

SAFE FUTURES, INC
Profit & Loss
July through October 2021

	Jul - Oct 21
8310 · Travel - staff	753.76
8320 · Conference, conventions, & mtgs	2,098.51
Total 8300 · Travel & meetings expenses	2,852.27
8400 · Depreciation & amortization exp	37,996.22
8500 · Other expenses	
8510 · Interest expense - general	881.56
8515 · Late fees	50.00
8520 · Insurance - non-employee	
8521 · Directors & officers insurance	882.68
8522 · Liability, prop. & umbr. insur.	8,841.32
Total 8520 · Insurance - non-employee	9,724.00
8530 · Membership dues - organization	894.32
8540 · Staff development	900.00
8550 · Bank charges	
8553 · Service charges	139.62
8554 · Donation processing fees	2,711.55
Total 8550 · Bank charges	2,851.17
8590 · Other expenses	-30.04
Total 8500 · Other expenses	15,271.01
8700 · Admin charge	0.00
Total Expense	954,637.69

Safe Futures, Inc.
Agency Budget preliminary draft 2022-2023

REVENUE	
Contributed Support	
Individuals/Businesses/Civic	$ 574,139
Corp/Comm/Private Foundations	400,000
United Way & Corporate campaigns	183,212
Local Government Grants	31,000
Sponsorships - fundraising	5,000
Total Contributed Support	1,193,351
Earned Revenues	
Agency Contracts (CCADV)	1,030,949
Gov't Grants (EFSP)	5,000
Federal Contracts (HUD & OVW)	252,000
State Contracts (DSS & DMHAS)	271,300
Other Gov't Contracts/Fees	55,000
Program Service Fees	41,150
Dividends & Interest/Misc	64,000
Total Earned Revenues	1,719,399
Special Events	
TOTAL REVENUE	**$ 2,912,750**
EXPENSES	
Salaries & Related Expenses	
Salaries & Related Expenses	2,300,000
Client Assistance Expense	
Client Assistance - individual	70,000
Rent - hotels for clients	15,000
Other Personnel Expenses	
Computer Services	35,000
Other Personnel Expenses	34,000
Non-Personnel Expenses	
Office Supplies	25,000
Program Supplies	30,000
Telephone	25,000
Postage	4,400
Equipment Rental	15,000
Printing	10,000
Books & Subscriptions	10,000
Development - Other	8,000
Total Non-Personnel	127,400
Facilities & Equipment Expenses	
Rent	7,500
Maintenance	52,000
Utilities	86,000
Mortgage Interest	10,250
Security	4,500
Total Facilities & Equip	160,250
Travel & Meetings	
Travel & Meetings	7,000
Depreciation & Amortization	
Depreciation & Amortization	116,000
Miscellaneous Expenses	
Interest & Other	100
Insurance - Non-employee	29,500
Membership Dues	3,600
Staff Development	4,000
Bank Charges	5,200
Advertising	200
Bad Debt Expenses	5,000
Other Expenses	500
TOTAL EXPENSES	**$ 2,912,750**
Total Operating Income	**$0**
NET INCOME	**$ -**

Safe Futures, Inc.
16 Jay Street, New London, CT 06320

Attachment 7
Town of Waterford Fiscal Year 2023 Budget Request
December 2021

SAFE FUTURES, INC. FISCAL YEAR 2023 BUDGET REQUEST INFORMATION

- **Number of Staff Employed:**
  As of 12/6/21: 45 staff = 29 Full-time; 7 Part-time; 9 Per Diem

- **Personnel Costs:**
  For Fiscal Year 2022-$2,113,681.20

- **United Way Funding & % to total budget:**
  For Fiscal Year 2022-$158,712/6% of total budget

- **2020-2021 Fiscal Year (7/1/2020-6/30/2021) Town of Waterford residents served:** 149
  (6 residents stayed in our emergency domestic violence shelter)