

TOWN OF WATERFORD
GENERAL FUND
2024 - 2025 PROPOSED BUDGET

DEPT/AGENCY: 10133 PUBLIC HEALTH NURSING SERVICE

LINE ITEM	DESCRIPTION	2022/2023 ACTUAL EXPENDED	2023/2024 RTM APPROP.	2023/2024 ADDITIONAL/ TRANSFERS	ACTUAL EXPEND & ENCUMB AS OF 1/1/24	2024/2025 DEPT/ AGENCY REQUEST	2024/2025 BD OF SELECTMEN APPROVED	2024/2025 BD OF FINANCE APPROVED	BOF Approved \$ Increase	BOF Approved % Increase
CONTRACTED OUTSIDE AGENCIES										
58010	PUBLIC HEALTH NURSING	8,279	25,911		4,841	26,297	26,297	26,297	386.00	1.49%
	SUBTOTAL	8,279	25,911	0	4,841	26,297	26,297	26,297	386.00	1.49%
DEPARTMENT TOTAL		8,279	25,911	0	4,841	26,297	26,297	26,297	386.00	1.49%

VISITING NURSE ASSOCIATION OF SOUTHEASTERN CONNECTICUT, INC.

BUDGET NARRATIVEs—TOWN OF WATERFORD

July 1, 2024- June 30, 2025

We annually estimate the expenditure for services for those residents who are uninsured and cannot afford to pay for care with their own fund. Our near-term and far-term plans are the same. We will continue to offer the clinics and services to the residents at the same level. As always, we will seek outside funds through a direct mail campaign and grant proposals to assist in providing visits to residents.

The budget for VNASC service is divided in two programs: clinic services and health promotion/indigent care. The hourly charge is \$87.15. This is an increase of \$4.15 per clinic hour (5%). The home health skilled visit charge is \$175 per nursing visit. We had to increase our rates as we are bound to collective bargaining agreements for our RN staff. Salaries and benefits have increased and are projected to increase again in the coming year. Salary and benefit increases were necessary due to the serious nursing shortage healthcare is experiencing at this time.

The VNA of Southeastern Connecticut is committed to providing healthcare services to the town at an appropriate level. Any reduction of the budget below the current level will result in fewer services to the residents. A reduction in services would be a decision made by Waterford's governing body.

The agency is a state-licensed, Medicare-certified, home care organization. VNASC is governed by a community board of directors and is an affiliate of L+M Healthcare and Yale New Haven Health. Our Board Chairperson is Shanna Reels.

Indigent Care/Health Promotion

VNASC has been holding blood pressure clinics at the Waterford AHEPA and the Community Center to promote wellness in the Waterford Community. We have also been holding foot clinics.

Home visits to residents at risk for handicapping conditions or hospitalizations are made under consultation with the family physician. A plan is established to assist the resident to remain safely at home,

Home healthcare services including nursing, therapies, home health aide and social workers are provided under a plan of care when the resident is uninsured or underinsured and meets the financial criteria for free or subsidized care.

There is a continued need for assistance with care for those who are struggling to stay independent at home. The need for free care has reduced in the past few years due to the greater use of CT expanded Medicaid. At this time it is unknown whether the expansion will continue.

Visiting Nurse Association of Southeastern Connecticut

Proposed Service for the Town of Waterford

July 1, 2024 - June 30, 2025

Program	Estimated Units	Estimated Cost	Service	Program Cost
Screening Clinics/Health Ed	24 hours	\$87.15 /hour	Nurse Managed Clinics	\$2,091.60
Community Center Hours (Senior Center)	69 hours	\$87.15 /hour	Nurse Managed Clinic	\$6,013.35
Foot Clinics AHEPA	24 hours	\$87.15/hour	Nurse Managed Clinic 4 hours every other month	\$2,091.60
Homecare for the indigent	As needed not to exceed budget	\$175/Visit	Skilled Home Health Visits	\$16,100.00

Total Request \$ 26,296.55

Town of Waterford					
Proposed July 2024 - June 2025 Budget					
and year over Year Actuals					
	2021 - 2022	2022 - 2023	2022 - 2023	2023 - 2024	2024 - 2025
Description	Actual	Budget	Projected Actual	Proposed Budget	Proposed Budget
Public Health Nursing	\$ 22,655.00	\$ 26,000.00	\$ 22,922.00	\$ 25,911.00	\$ 26,296.55

LAWRENCE MEMORIAL CORPORATION AND SUBSIDIARIES

Consolidating Balance Sheet

September 30, 2023

(In thousands)

Assets	Lawrence Memorial Hospital	Lawrence Memorial Corporation	L&M Systems	VNA of Southeastern Connecticut, Inc.	Westerly Hospital	Westerly Foundation	L&M Homecare	Eliminations	Total
Current assets:	\$ 12,570	—	—	148	1,162	3,177	6,704	—	23,761
Cash and cash equivalents	6,431	47,182	—	8,445	630	5,432	—	—	68,120
Short-term investments	68,605	—	—	1,177	15,679	—	—	—	85,461
Patient receivables	95,215	64	—	942	12,900	301	194	(64,917)	44,699
Other assets	182,821	47,246	—	10,712	30,371	8,910	6,898	(64,917)	222,041
Total current assets	8,367	19,281	—	17,531	5,352	—	—	(19,281)	31,250
Assets limited as to use	20,739	158	—	—	4,840	32	—	—	25,769
Long-term investments	13,455	—	—	—	—	132	—	(11,147)	2,440
Other assets	5,518	—	—	—	325	—	—	—	5,843
Right of use assets	197,173	5,323	—	2,588	47,590	—	—	—	252,674
Property, plant, and equipment, net	—	12,162	—	—	—	—	—	—	12,162
Goodwill	—	—	—	—	—	—	—	—	—
Total assets	\$ 428,073	84,170	—	30,831	88,478	9,074	6,898	(95,345)	552,179

LAWRENCE MEMORIAL CORPORATION AND SUBSIDIARIES

Consolidating Balance Sheet

September 30, 2023

(In thousands)

Liabilities and Net Assets	Lawrence Memorial Hospital	Lawrence Memorial Corporation	L&M Systems	VNA of Southeastern Connecticut, Inc.	Westerly Hospital	Westerly Foundation	L&M Homecare	Eliminations	Total
Current liabilities:									
Accounts payable and accrued expenses	\$ 53,643	8	29	1,613	79,751	1,920	126	(64,917)	72,173
Current portion of long-term debt	23,605	—	—	—	—	—	—	—	23,605
Operating lease liability – short term	1,146	—	—	—	225	—	—	—	1,371
Other liabilities	7,065	—	—	—	34	—	—	—	7,099
Total current liabilities	85,459	8	29	1,613	80,010	1,920	126	(64,917)	104,248
Long-term debt, net of current portion and deferred financing costs	44,450	—	—	—	—	—	—	—	44,450
Accrued pension and postretirement benefit obligations	2,250	—	—	—	—	—	—	—	2,250
Operating lease liability – long term	4,371	—	—	—	100	—	—	—	4,471
Other liabilities	10,508	—	—	486	13,609	6	—	(11,147)	13,462
Total liabilities	147,038	8	29	2,099	93,719	1,926	126	(76,064)	168,881
Net assets (deficiency):									
Net assets without donor restrictions	245,114	84,162	(29)	28,596	(15,421)	6,225	6,772	(19,281)	336,138
Net assets with donor restrictions	35,921	—	—	136	10,180	923	—	—	47,160
Total Lawrence Memorial Corporation & Subsidiaries net assets (deficiency)	281,035	84,162	(29)	28,732	(5,241)	7,148	6,772	(19,281)	383,298
Total liabilities and net assets	\$ 428,073	\$ 84,170	\$ —	\$ 30,831	\$ 88,478	\$ 9,074	\$ 6,898	\$ (95,345)	\$ 552,179

See accompanying notes to consolidated financial statements.

LAWRENCE MEMORIAL CORPORATION AND SUBSIDIARIES
Consolidating Statement of Operations and Changes in Net Assets

Year ended September 30, 2023

(In thousands)

	Lawrence Memorial Hospital	Lawrence Memorial Corporation	L&M Systems	VNA of Southeastern Connecticut, Inc.	Westerly Hospital	Westerly Foundation	L&M Homecare	Eliminations	Total
Net assets without donor restrictions:									
Patient service revenue	\$ 451,562	—	—	8,096	124,259	—	—	—	583,917
Other revenue	20,538	3	—	4,203	1,449	—	—	(2,100)	24,093
Total operating revenue	472,100	3	—	12,299	125,708	—	—	(2,100)	608,010
Operating expenses:									
Salaries and benefits	212,298	—	—	13,701	63,166	155	—	—	289,320
Supplies and other	237,945	—	—	1,424	76,799	163	96	(2,100)	314,327
Depreciation and amortization	10,387	—	—	163	4,600	—	—	—	15,150
Insurance	5,900	—	—	213	1,436	—	—	—	7,549
Interest	2,434	—	—	—	—	—	—	—	2,434
Total operating expenses	468,964	—	—	15,501	146,001	318	96	(2,100)	628,780
Income (loss) from operations	3,136	3	—	(3,202)	(20,293)	(318)	(96)	—	(20,770)
Nonoperating gains (losses), net:									
Income from investments, donations and other, net	1,546	2,871	—	2,156	273	1,015	730	—	8,691
Pension cost other than service cost, net	223	—	—	—	—	—	—	—	223
Total nonoperating gains, net	1,869	2,871	—	2,156	273	1,015	730	—	8,914
Excess (deficiency) of revenue over expenses	5,005	2,874	—	(1,046)	(20,020)	697	634	—	(11,856)
Other changes in net assets without donor restrictions:									
Other	(3)	—	—	—	104	—	—	—	101
Net assets released from restrictions for purchases of property, plant and equipment	301	—	—	—	—	610	—	—	911
Pension and postretirement related changes other than net periodic benefit cost	1,738	—	—	—	—	—	—	—	1,738
Changes in net assets without donor restrictions	7,041	2,874	—	(1,046)	(19,916)	1,307	634	—	(9,106)

LAWRENCE MEMORIAL CORPORATION AND SUBSIDIARIES

Consolidating Statement of Operations and Changes in Net Assets

Year ended September 30, 2023

(In thousands)

	Lawrence Memorial Hospital	Lawrence Memorial Corporation	L&M Systems	VNA of Southeastern Connecticut, Inc.	Westerly Hospital	Westerly Foundation	L&M Homecare	Eliminations	Total
Net assets with donor restrictions:									
Income from investments	\$ 479	—	—	1	71	—	—	—	551
Net realized and unrealized losses on investments	2,087	—	—	2	(4)	—	—	—	2,085
Bequests and contributions	3,405	—	—	25	203	200	—	—	3,833
Net assets released from restrictions for purchases property, plant and equipment	(301)	—	—	—	—	(610)	—	—	(911)
Net assets released from restrictions for operations	(1,492)	—	—	(2)	(92)	—	—	—	(1,586)
Net assets released from restrictions for clinical programs	(139)	—	—	—	(223)	—	—	—	(362)
Other	328	—	—	—	396	15	—	—	739
Change in net assets with donor restrictions:	4,367	—	—	26	351	(395)	—	—	4,349
Increase (decrease) in net assets	11,408	2,874	—	(1,020)	(19,565)	912	634	—	(4,757)
Net assets (deficiency) at beginning of year	289,627	81,288	(29)	29,752	14,324	6,236	6,138	(19,281)	388,055
Net assets (deficiency) at end of year	\$ 281,035	\$ 84,162	(29)	28,732	(5,241)	7,148	6,772	(19,281)	\$ 383,298

See accompanying notes to consolidated financial statements.