



January 31, 2024

TO: BOARD OF SELECTMEN

RE: FIVE-YEAR CAPITAL IMPROVEMENT PLAN UPDATE AND RECOMMENDATIONS
FY 2025-2029

In FY23, the Town of Waterford closed 45 capital projects that were approved and funded. The town has been focusing on completing past projects currently in FY24 and remains committed to funding necessary projects moving forward. These outstanding approved capital projects, this year's revaluation, the rate of inflation, contractual obligations and unanticipated supply chain costs and increases make it necessary for me to continue a "partial moratorium" on any new capital projects that would require an increase in our tax rate. My capital plan recommendations span three periods:

- 1) Current Approved Capital Projects
- 2) FY25 Capital Budget Requests
- 3) Future Capital Project Requests

1) Current Approved Capital Projects

My goal in FY25 is to continue my commitment of completing and closing past capital projects, approved and funded by taxpayers in previous years, closing 45 capital projects in 2023, expending \$6,189,898. Most notably, the LED Streetlight Conversion for \$1,047,104, Cohanzie School Remediation for \$1,213,677 and the town will continue to complete capital projects that remain in various stages of completion in FY24. The largest of the current approved projects to be completed are School & Town Security upgrades for \$2,082,900, School & Town phone upgrades for \$581,700, Library HVAC upgrade for \$1,091,200, Police & Fire Mobile/Portable Radio Replacement program for \$740,165 and Road Paving projects for \$2,414,566. A status of current projects funded last year from Unassigned Balance of the General Fund is attached.

2) FY25 Capital Budget Requests

My request for Current Year Capital Improvements (\$1,312,527) and Transfer to Capital Non-Recurring (\$938,399) as compared with last year and is an increase of 17.36% (\$332,955). I am presenting a capital request that includes \$1M for Fleet management, \$125,000 for Revaluation, \$243,335 for BOE Energy Efficiency program and \$153,000 for Sewer at Eugene O'Neill Theater, to name a few projects.

Like last year, I have future capital projects to submit that I will request the Board of Finance consider use of the General Fund Balance. These FY25 future capital project requests will focus on:

- 1) Town Infrastructure - \$876,759 for road paving and \$1M for the Statewide Radio System Upgrade
- 2) Board of Education Facilities - \$1M for new Tennis Courts
- 3) Town Buildings - GFB as a funding source for a new town-owned firehouse to replace Oswegatchie Fire Company.

I have considered these priorities in the plan recommendations and have directed Department Heads to apply for all available grants through state and federal agencies. In summary, I continue to focus my attention on balancing capital needs with the town's operating budget.

3) Future Capital Project Requests

Specifically, over the next five years, I will request the Board of Finance consider using \$7.5M from the General Fund Balance, as the funding source for 1) Road Paving projects for \$3.5M 2) Town Infrastructure Improvements for \$3M and 3) Board of Education facility upgrades and repairs for \$1M. By requesting the Board of Finance consider and approve \$7.5M in capital project spending from GFB, which will leave approximately \$15M in the town's General Fund Balance. This proposed five-year capital plan reflects my recommendation for funding or not funding the project(s) as requested and the manner of that financing. I have continued to consult with Department Heads and have "pushed out" projects on the plan and recommendations cover the next five years. I have attempted to balance budget requests and "needs" knowing the town has approximately \$22M in reserve funds that residents have already contributed to through prior taxation and an additional \$20M already designated for capital projects. The Town's use of the "General Fund Balance" is a decision made by the Board of Finance. I will continue to recommend committing a portion of GFB for new capital projects, as needed. Based on last year's feedback and support funding capital requests outside the capital cycle, I am again recommending the town expend General Fund Balance as approved by the Board of Finance.

The information supporting this plan is contained in a binder, which includes the CIP Guidelines, Capital Improvement Fund balances and all the capital improvement requests, by our departments. In addition, my recommended plan for the 5-year planning period is attached with my comments, along with the summary of the budgets for the Current Capital Improvement line and the Transfer to Capital & Non-Recurring line for the FY 2025 budget. This document and binder constitute my recommendations for the Capital Improvement Plan (CIP) for Fiscal Years 2025-2029. The Town Charter requires the Board of Selectmen to ratify these recommendations.

I anticipate reviewing these recommendations with the Board of Selectmen at the upcoming budget meeting and hope the Board will ratify the plan. Please feel free to contact Kim Allen, Finance Director or myself with any questions you may have and thank you for your continued commitment to the Town of Waterford.

Sincerely,



Robert J. Brule
First Selectman

TOWN OF WATERFORD
GENERAL FUND
2025 - 2029 CAPITAL IMPROVEMENT PLAN (CIP) BUDGET

DEPT/AGENCY:	10138	CURRENT YEAR CAPITAL IMPROVEMENTS									
LINE ITEM	DESCRIPTION	2022/2023 ACTUAL EXPENDED	2023/2024 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/24	FY 2025 DEPT/ AGENCY REQUEST	2024/2025 BOS APPROVED (2/6/24)	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029
BOARD OF SELECTMEN:											
55738	FLEET MANAGEMENT PLAN	800,000	1,000,000		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
SUBTOTAL BD. OF SELECTMEN		800,000	1,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
EMERGENCY MANAGEMENT											
55908	APCO INTELICOM GUIDE CARD SYSTEM	0	40,000								
55909	EVENTIDE NEXLOGDX RECORDER	0	88,701								
SUBTOTAL EMERGENCY MANAGEMENT		0	128,701	0	0	0	0	0	0	0	0
FIRE SERVICES:											
NEW	COHANZIE SKYLIGHT REPLACEMENT		30,000		30,000	30,000	30,000	65,000			
NEW	JORDAN - BATHROOM RENOVATIONS							55,000			
NEW	JORDAN BUNK ROOM RENOVATIONS							50,000			
NEW	QUAKER HILL ROOF REPLACEMENT										
NEW	GOSHEN ROOF REPLACEMENT										
SUBTOTAL FIRE DEPARTMENT		0	30,000	0	30,000	30,000	30,000	170,000	0	0	0
INFORMATION TECHNOLOGY:											
55910	NEXGEN TRANSITION	0	309,520								
NEW	CONTENT FILTER				15,163	15,163	15,163				
SUBTOTAL INFORMATION TECHNOLOGY		0	309,520	0	15,163	15,163	15,163	0	0	0	0
MUNICIPAL BUILDINGS MAINTENANCE:											
55803	PARKING LOT - YSB & POLICE							600,000			
57857	CIVIC TRIANGLE UPGRADES	160,599									
55819	UNDERGROUND TANK REPLACEMENT	145,036									
55892	AC UNIT REPLACEMENT AT EMERGENCY RADIO SITES	5,789									
55893	EUGENE O'NEILL MANSION ROOF REPLACEMENT (co-funded with Eugene O'Neill)	14,100									
55903	FISH LADDER REPAIR	16,000									
55912	TOWN DOCK REPLACEMENT	40,000									
NEW	EUGENE O'NEILL SEWER PROJECT				153,000	153,000	153,000				
55913	JORDAN PARK HOUSE REPAIRS	25,000									
55905	UST REPLACEMENT (LIBRARY & PUBLIC SAFETY)	27,114									
SUBTOTAL MUNICIPAL BUILDINGS MAINTENANCE		368,638	108,500	0	153,000	153,000	153,000	600,000	0	0	0

TOWN OF WATERFORD
GENERAL FUND
2025 - 2029 CAPITAL IMPROVEMENT PLAN (CIP) BUDGET

DEPT/AGENCY: 10138

CURRENT YEAR CAPITAL IMPROVEMENTS

LINE ITEM	DESCRIPTION	2022/2023 ACTUAL EXPENDED	2023/2024 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/24	FY 2025 DEPT/ AGENCY REQUEST	2024/2025 BOS APPROVED (2/6/24)	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029
POLICE DEPARTMENT:											
55897	CELL BENCH SAFETY OVERLAY	19,596	0								
55898	DE-ESCALATION & COMMUNICATION TECHNOLOGY	22,085	0								
55899	ELECTRONIC CONTROL WEAPON TRANSITION	29,345	0								
NEW	CELL BLOCK UPDATE				25,575	25,575					
NEW	KITCHEN RENOVATION							40,000	35,000		
NEW	MARINE UNIT UPDATES										
NEW	FIREARMS/LASER SITE TRANSITION										
55859	ARCHITECTURAL PLANS	15,000	0		53,289	53,289					
55846	POLICY DIRECTIVE REVAMP	10,045	0								
55878	IMPOUND YARD IMPROVEMENTS	28,500	0								
55879	MARINE OUTBOARD MOTORS	38,500	0								
SUBTOTAL POLICE DEPARTMENT		163,071	0	0	78,864	78,864	78,864	40,000	35,000	0	0

PUBLIC WORKS:											
	BRIDGES/CULVERTS (OVER 20 FT)										
55911	BLOOMINGDALE RD/HUNT'S BROOK		15,000								
NEW	OLD NORWICH RD/HUNT'S BROOK								90,000		
	CONCRETE CURB REPLACEMENT										
55901	SANDY HOLLOW & SHORE ROADS	10,721	0								
NEW	SIDEWALK REPLACEMENT										
NEW	NIANTIC RIVER ROAD				25,000	25,000	25,000				
55882	Norman/Concrete Panels	1,093									
55883	William Street/Concrete Sidewalk	875									
55884	Summer Street/Concrete Sidewalk	875									
55885	David Street/Concrete Sidewalk	875									
55886	Cross Road/Asphalt	69,800									
	ROAD RESURFACING/PAVING										
55889	Section A, Area 1(P) - (Olive, Vivian Ct, Orient, Louise, Monroe)	82,591									
	EVERSOURCE AFFECTED (PENNICOTT, TANGLEWYLDE, SENKOW, DAYTON, LAUREL GLENN)	0									
55890	MISCELLANEOUS										
55914	ROTARY LIFT REPLACEMENTS		75,000					35,000			
NEW	RETAINING WALLS										
NEW	EV CHARGING STATIONS								21,000		
NEW	DUMPSTERS/ENCLOSURES								25,000		
NEW	TRAFFIC SIGNALS							35,000		250,000	250,000
NEW	ROAD RISK ASSESSMENT										
NEW	ROADSIDE BARRIERS								50,000		50,000
NEW	MAJOR ROAD INTERSECTION REALIGNMENT									55,000	
55891	TRANSFER STATION	102,083						125,000			
55867	REMOVE UNDERGROUND UST-Cohanzie Fire	116,635									
55850	CROSS RD	292,148									
SUBTOTAL PUBLIC WORKS		677,696	90,000	0	25,000	25,000	25,000	195,000	186,000	305,000	300,000

TOWN OF WATERFORD
GENERAL FUND
2025 - 2029 CAPITAL IMPROVEMENT PLAN (CIP) BUDGET

DEPT/AGENCY:	10138	CURRENT YEAR CAPITAL IMPROVEMENTS									
LINE ITEM	DESCRIPTION	2022/2023 ACTUAL EXPENDED	2023/2024 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/24	FY 2025 DEPT/ AGENCY REQUEST	2024/2025 BOS APPROVED (2/6/24)	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029
RECREATION & PARKS:											
NEW	STENGER PARK BATHROOM & WALKWAY				10,500	10,500					
NEW	JORDAN PARK HOUSE PARKING LOT										
NEW	CIVIC TRIANGLE IMPROVEMENTS										
SUBTOTAL RECREATION & PARKS		0	0	0	10,500	10,500	10,500	0	0	0	0
UTILITY COMMISSION:											
55906	WUC BILLING SOFTWARE	125,280									
55019	CONTRACT #1 SEWER INTERCEPTOR		250,000					500,000	400,000	300,000	
NEW	SMALL METAL STORAGE BUILDING										
NEW	MAINTENANCE FACILITY IMPROVEMENTS							80,340			
55870	CCTV CAMERA & LATERAL LAUNCHING SYSTEM	630									
55894	CONTROL PANEL RETRO-FIT (GORMAN-RUPP STATION)										
55895	ROOF & SIDING REPLACEMENT (EXTERIOR IMPROVEMENTS)	21,968						50,000	50,000		
55871	EVERGREEN PUMP STATION	218,236									
55821	IN-LINE WASTEWATER SOLIDS GRINDERS	8,436									
SUBTOTAL UTILITY COMMISSION		374,550	250,000	0	0	0	0	630,340	450,000	300,000	0
BOARD OF EDUCATION:											
SUBTOTAL BOARD OF EDUCATION:		0	0	0	0	0	0	0	0	0	0
TOTAL BUDGET		2,383,955	1,916,721	0	1,312,527	1,312,527	1,312,527	2,635,340	1,671,000	1,605,000	1,300,000
LESS: GRANTS/OTHER REVENUE (OTHER OFFSETS)											
TOTAL OFFSETS		0	0	0	0	0	0	0	0	0	0
TOTAL GENERAL FUND APPROPRIATION		2,383,955	1,916,721	0	1,312,527	1,312,527	1,312,527	2,635,340	1,671,000	1,605,000	1,300,000

TOWN OF WATERFORD
GENERAL FUND
2024-2028 CNR BUDGET

DEPT/AGENCY: 10140 TRANSFERS TO CAPITAL AND NON-RECURRING EXPENDITURE FI

LINE ITEM	DESCRIPTION	2022/2023 ACTUAL EXPENDED	2023/2024 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/24	FY 2025 DEPT/ AGENCY REQUEST	2024/2025 BOS APPROVED	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029
ASSESSOR											
57639	REVALUATION	145,854	75,000		125,000	125,000	125,000	125,000	100,000	100,000	100,000
	SUBTOTAL ASSESSOR:	145,854	75,000	0	125,000	125,000	125,000	125,000	100,000	100,000	100,000
FIRE SERVICES											
57777	FIRE SERVICE - SCBA UPGRADE PROGRAM		64,000								
57836	CARPET REPLACEMENT										
57837	HYDRALAULIC EQUIPMENT UPGRADE										
57838	PRE EMPTION LIGHT REPAIRS										
57792	OSWEGATCHIE - BUILDING RENOVATIONS										
57825	FIRE DEPT- FIRE STATION TELEPHONE SYSTEM										
57826	FIRE DEPT- HYDRAULIC EQUIPMENT										
55847	COHANZIE - ROOF REPLACEMENT				60,000	60,000	60,000	60,000	65,000		
NEW	GOSHEN ROOF REPLACEMENT										
57811	GOSHEN RESTROOM RENOVATIONS										
	SUBTOTAL FIRE SERVICES:	0	64,000	0	60,000	60,000	60,000	60,000	65,000	0	0
INFORMATION TECHNOLOGY											
57882	COMPUTER REPLACEMENTS	0	42,250		20,264	20,264	20,264	48,276	49,468	40,528	20,264
NEW	SERVER UPGRADE/REPLACEMENT							241,492			
	SUBTOTAL INFORMATION TECHNOLOGY:	0	42,250	0	20,264	20,264	20,264	289,768	49,468	40,528	20,264
MUNICIPAL BUILDINGS MAINTENANCE											
57870	MIAGO POINT IMPROVEMENTS	6,375									
57871	POLICE DEPT BLDG HVAC				40,000	40,000	40,000	130,000	750,000		750,000
57740	COHANZIE REMEDIATION/DEMOLITION							30,000	500,000		750,000
NEW	PUBLIC SAFETY COMPLEX HVAC				100,000	100,000	100,000	300,000	800,000		300,000
NEW	EUGENE O'NEILL BUILDING MAINTENANCE							25,000	25,000		25,000
NEW	COMMUNITY CENTER CHILLER REPLACEMENT										
NEW	POLICE DEPT BLDG/EUGENE ONEAL ROOFS							300,000	800,000		300,000
NEW	LIBRARY ROOF REPLACEMENT								750,000		
NEW	COMMUNITY CENTER ROOF REPLACEMENT										
	SUBTOTAL MUNICIPAL BUILDINGS MAINTENANCE	6,375	0	0	140,000	140,000	140,000	785,000	3,625,000	25,000	2,875,000
POLICE DEPARTMENT											
NEW	LOCKER ROOM LOCKERS (3 YEAR PLAN)				0	0	0	0	0	73,000	73,000
	SUBTOTAL POLICE DEPARTMENT	0	0	0	0	0	0	0	0	73,000	73,000

TOWN OF WATERFORD
GENERAL FUND
2024-2028 CNR BUDGET

DEPT/AGENCY: 10140 TRANSFERS TO CAPITAL AND NON-RECURRING EXPENDITURE F

LINE ITEM	DESCRIPTION	2022/2023 ACTUAL EXPENDED	2023/2024 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/24	FY 2025 DEPT/ AGENCY REQUEST	2024/2025 BOS APPROVED	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029
PUBLIC WORKS											
NEW	MINOR ROAD CONSTRUCTION								35,000		600,000
57867	NIANTIC RIVER SIDEWALK PLAN	35,000									
NEW	MILLSTONE EAST CONCRETE SIDEWALKS							650,000	200,000	175,000	600,000
NEW	HUNTSBROOK BRIDGE										2,900,000
57868	BRIDGE ENGINEERING PLAN	35,000									
NEW	PAVING PROJECTS										
SUBTOTAL PUBLIC WORKS		70,000	0	0	0	0	0	650,000	235,000	175,000	4,100,000
RECREATION & PARKS											
NEW	TOWN-WIDE POST TENSION COURT SURFACING							525,000	525,000	525,000	
57878	REPAIR PLEASURE BEACH ACCESS WALK				145,000	145,000	145,000	750,000	750,000		
NEW	WATERFORD BEACH GARAGE				145,000	145,000	145,000	1,275,000	1,275,000	525,000	525,000
SUBTOTAL REC & PARKS		0	0	0							
UTILITIES COMMISSION:											
NEW	WATER PRESSURE IMPROVEMENTS (BLOOMINGDALE RD)							600,000	600,000		
57881	WATER DISTR-PLASTIC SVCS REPLACEMENT		550,000		100,000	100,000	100,000	625,000	625,000	625,000	625,000
NEW	RT85 WASTEWATER PS POWER CONVERSION										
NEW	WEIMES & MARILYN EJECTOR REPLACEMENT				19,800	19,800	19,800	500,000	500,000	500,000	
NEW	PLEASURE BEACH WATER LINE REPLACEMENT							706,800	706,800	706,800	
NEW	BARLETT CORNER PS DECOMMISSION							164,850			
SUBTOTAL UTILITIES COMMISSION		0	550,000	0	119,800	119,800	119,800	2,596,650	2,431,800	1,831,800	1,331,800
BOARD OF EDUCATION											
57833	TENNIS COURTS										
57820	WHS - TURF FIELD AND TRACK (10-YEAR PLAN)							110,000	110,000	110,000	110,000
57822	IT LEARNING BOARDS-END OF LIFE									265,000	
57827	IT VIRTUAL DESKTOP MAIN PROCESSOR								325,000		
NEW	SCHOOL PROPERTY MAINTENANCE							100,000	30,000	30,000	30,000
NEW	CHROMEBOOK/IPAD REPLACEMENT PLAN							254,974	262,623	270,501	278,616
NEW	ENERGY EFFICIENCY PROGRAM				243,335	243,335	243,335				
NEW	HVAC EVALUATION/REMEDIATION (DISTRICT)				85,000	85,000	85,000				
NEW	WHS - TURF SOFTBALL							45,000	45,000	45,000	45,000
NEW	FIELD HOUSE FLOORING/BLEACHER RENO							465,000	189,000		
NEW	QUAKER HILL PLAYGROUND REPLACEMENT									192,864	
NEW	OSWEGATCHIE PLAYGROUND REPLACEMENT										212,744
NEW	GREAT NECK PLAYGROUND REPLACEMENT							165,000	165,000		
NEW	QUAKER HILL HEAT PUMP										
NEW	OSWEGATCHIE HEAT PUMP REPLACEMENT							165,000	165,000	165,000	
NEW	GREAT NECK HEAT PUMP REPLACEMENT									165,000	

TOWN OF WATERFORD
GENERAL FUND
2024-2028 CNR BUDGET

10140 TRANSFERS TO CAPITAL AND NON-RECURRING EXPENDITURE FI

DEPT/AGENCY:

LINE ITEM	DESCRIPTION	2022/2023 ACTUAL EXPENDED	2023/2024 RTM APPROP.	ACTUAL EXPEND/ ENCUMB AS OF 1/1/24	FY 2025 DEPT/ AGENCY REQUEST	2024/2025 BOS APPROVED	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029
NEW	CLMS ROOFTOP PUMP REPLACEMENT							150,000	150,000		250,000
NEW	BOE MUNIS IMPLEMENTATION							1,533,309	1,441,623	1,243,365	926,360
	SUBTOTAL BOARD OF EDUCATION	0	0	0	328,335	328,335	328,335				
	DEPARTMENT TOTAL	222,229	731,250	0	938,399	938,399	938,399	7,314,727	9,222,891	4,013,693	9,951,424
	LESS: GRANTS/OTHER REVENUE							0	0	0	
	TOTAL FUNDING OFFSETS	0	0	0	0	0	0				
	TOTAL GENERAL FUND APPROPRIATION	222,229	731,250	0	938,399	938,399	938,399	7,314,727	9,222,891	4,013,693	9,951,424

**TOWN OF WATERFORD
FIVE YEAR CAPITAL PLAN
FY 2025 -FY 2029**

Revised 1/29/2024

LINE ITEM	DESCRIPTION	REC. FUNDING SOURCE	FY-2025 CIP	FY-2025 CNR	FY-2025 GFB	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029
ASSESSOR										
57639	REVALUATION	CNR		125,000		125,000	125,000	100,000	100,000	100,000
SUBTOTAL ASSESSOR:			-	125,000	-	125,000	125,000	100,000	100,000	100,000
BOARD OF SELECTMAN										
55738	FLEET MANAGEMENT PLAN	CIP	1,000,000			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
SUBTOTAL BOARD OF SELECTMAN			1,000,000	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
BUILDING MAINTENANCE										
55803	PARKING LOT (YSB & PD)	CIP					500,000	600,000	200,000	
NEW (FY25)	EUGENE O'NEILL SEWER PROJECT	CIP	153,000			153,000				
NEW (FY25)	EUGENE O'NEILL BUILDING MAINTENANCE	CNR					25,000	25,000	25,000	25,000
57871	POLICE DEPT BLDG HVAC	CNR		40,000		40,000	130,000	750,000		75,000
57740	COHANZIE REMEDIAION/DEMOLITION	CNR					30,000	500,000		750,000
NEW (FY25)	PUBLIC SAFETY COMPLEX HVAC	CNR		100,000		100,000	300,000	800,000		300,000
NEW (FY25)	POLICE DEPT BLDG/EUGENE ONEAL ROOFS	CNR					300,000	800,000		30,000
NEW (FY25)	COMMUNITY CENTER CHILLER REPLACEMENT	CNR								300,000
NEW (FY25)	LIBRARY ROOF REPLACEMENT	CNR						750,000		
SUBTOTAL BUILDING MAINTENANCE			153,000	140,000	0	293,000	1,285,000	4,225,000	225,000	1,480,000
EMERGENCY MANAGEMENT										
NEW (FY25)	STATEWIDE RADIO SYSTEM UPGRADE	GFB			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
SUBTOTAL EMERGENCY MANAGEMENT			0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
FIRE SERVICES:										
NEW (FY25)	COHANZIE SKYLIGHT REPLACEMENT	CIP	30,000							
NEW (FY24)	JORDAN - BATHROOM RENOVATIONS	CIP					65,000			
NEW (FY24)	JORDAN - BUNKROOM RENOVATIONS	CIP					55,000			
NEW (FY25)	QUAKER HILL ROOF REPLACEMENT	CIP					50,000			
NEW (FY25)	GOSHEN ROOF REPLACEMENT	CIP		60,000		60,000	60,000	65,000		
SUBTOTAL FIRE SERVICES			30,000	60,000	0	60,000	230,000	65,000	0	0
INFORMATION TECHNOLOGY:										
NEW (FY24)	CONTENT FILTER UPGRADE/REPLACEMENT	CIP	15,163			15,163				
57882	COMPUTER REPLACEMENTS	CNR		20,264		20,264	48,276	49,468	40,528	20,264
NEW (FY24)	SERVER UPGRADE/REPLACEMENT	CNR					241,492			
SUBTOTAL INFORMATION TECHNOLOGY			15,163	20,264	0	35,427	289,768	49,468	40,528	20,264
PLANNING:										
SUBTOTAL PLANNING			0	0	0	0	0	0	0	0
POLICE										
NEW (FY24)	KITCHEN RENOVATION	CIP						35,000		
NEW (FY24)	CELL BLOCK RENOVATION	CIP	25,575			25,575				
NEW (FY24)	MARINE UNIT UPDATES	CIP					40,000			
NEW (FY 25)	FIREARMS/LASER SITE TRANSITION	CIP	53,289			53,289				
NEW (FY24)	LOCKER ROOM LOCKERS (3 YEAR PLAN)	CNR							73,000	73,000
SUBTOTAL POLICE			78,864	0	0	78,864	40,000	35,000	73,000	73,000

TOWN OF WATERFORD
FIVE YEAR CAPITAL PLAN
FY 2025 -FY 2029

Revised 1/29/2024

LINE ITEM	DESCRIPTION	REC. FUNDING SOURCE	FY-2025 CIP	FY-2025 CNR	FY-2025 GFB	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029
PUBLIC WORKS:										
57880	PAVING (EVERSOURCE AFFECTED)	GFB			876,759	876,759				
	OLD NORWICH RD AT HUNTS BROOK									
NEW (FY25)	CROSSING CULVERT	CIP					15,000	90,000		
55914	ROTARY LIFT REPLACEMENTS	CIP								
55891	TRANSFER STATION (SCALE HOUSE)	CIP					125,000			
NEW (FY25)	NIAHTIC RIVER ROAD SIDEWALKS	CIP	25,000			25,000				
NEW (FY24)	RETAINING WALLS	CIP					35,000			
NEW (FY24)	ROADSIDE BARRIERS	CIP						50,000		50,000
NEW (FY25)	ROAD RISK ASSESSMENT	CIP					55,000			
NEW (FY24)	EV CHARGING STATIONS	CIP						21,000		
NEW (FY24)	MAJOR ROAD INTERSECTION REALIGNMENT	CIP							55,000	
NEW (FY24)	TRAFFIC SIGNALS	CIP					35,000		250,000	250,000
NEW (FY24)	DUMPSTERS/ENCLOSURES	CIP						25,000		
NEW (FY24)	MINOR ROAD CONSTRUCTION	CNR					650,000	200,000	175,000	600,000
NEW (FY25)	MILLSTONE EAST CONCRETE SIDEWALKS	CNR					350,000	350,000	400,000	450,000
NEW (FY25)	HUNTSBROOK BRIDGE	CNR								2,900,000
NEW (FY25)	PAVING	GFB					500,000	500,000		
SUBTOTAL PUBLIC WORKS			25,000	0	876,759	901,759	1,765,000	1,236,000	880,000	4,250,000
RECREATION AND PARKS										
NEW (FY25)	STENGER PARK WALKWAY	CIP	10,500			10,500				
NEW (FY25)	JORDAN PARK HOUSE PARKING LOT	CIP					8,500			
NEW (FY25)	CIVIC TRIANGLE IMPROVEMENTS	CIP					35,450			
NEW (FY25)	TOWN-WIDE POST TENSION COURT SURFACING	CNR					525,000	525,000	525,000	525,000
57878	REPAIR PLEASURE BEACH ACCESS WALK	CNR		145,000		145,000				
NEW (FY25)	WATERFORD BEACH GARAGE	CNR					750,000	750,000		
SUBTOTAL PUBLIC WORKS			10,500	145,000	0	155,500	1,318,950	1,275,000	525,000	525,000
UTILITIES COMMISSION:										
NEW (FY24)	WATER PRESSURE IMPROVEMENTS (BLOOMINGDALE RD)	CNR					450,000	450,000	450,000	450,000
55019	CONTRACT 1 (SEWER INTERCEPTOR EASEMENT ACCESS	CIP					500,000	400,000	300,000	300,000
NEW (FY25)	MAINTENANCE FACILITY IMPROVEMENT	CIP					80,340			
NEW (FY25)	CONTROL PANEL RETRO-FIT (LIFT STATION)									
55895	ROOF & SIDING REPLACEMENT	CIP					50,000	50,000	50,000	
57881	WATER DISTR - PLASTIC SVCS REPLACEMENT	CNR		100,000		100,000	625,000	625,000	625,000	625,000
NEW (FY25)	RT85 WASTEWATER PS POWER CONVVERSION	CNR					502,670			
NEW (FY24)	WEIMES & MARILYN EJECTOR REPLACEMENT	CNR		19,800		19,800	500,000	500,000	500,000	
NEW (FY24)	PLEASURE BEACH WATER LINE REPLACMENT	CNR					706,800	706,800	706,800	706,800
NEW (FY25)	BARLETT CORNER PS DECOMMISSION	CNR					164,850			
SUBTOTAL UTILITIES COMMISSION			0	119,800	0	119,800	3,579,660	2,731,800	2,631,800	2,081,800

TOWN OF WATERFORD
FIVE YEAR CAPITAL PLAN
FY 2025 -FY 2029

Revised 1/29/2024

LINE ITEM	DESCRIPTION	REC. FUNDING SOURCE	FY-2025 CIP	FY-2025 CNR	FY-2025 GFB	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029
BOARD OF EDUCATION										
57833	TENNIS COURTS	CNR			1,125,000					
57820	WHS - TURF FIELD AND TRACK	CNR					350,000	350,000	350,000	350,000
57822	IT LEARNING BOARDS-END OF LIFE	CNR							265,000	
57827	IT VIRTUAL DESKTOP MAIN PROCESSOR	CNR						325,000		
NEW (FY25)	CHROMEBOOK/IPAD REPLACEMENT PLAN	CNR					254,974	262,623	270,501	278,616
NEW (FY25)	SCHOOL PROPERTY MAINTENANCE	CNR					100,000	30,000	30,000	30,000
NEW (FY24)	ENERGY EFFICIENCY PROGRAM	CNR		243,335		243,335	243,335			
NEW (FY24)	HVAC EVALUATION/REMIDATION (DISTRICT)	CNR		85,000		85,000				
NEW (FY24)	WHS - TURF SOFTBALL	CNR					90,000	45,000	45,000	45,000
NEW (FY25)	FIELD HOUSE FLOORING/BLEACHER RENO	CNR					465,000			
NEW (FY25)	QUAKER HILL PLAYGROUND REPLACEMENT	CNR						189,000		
NEW (FY25)	OSWEGATCHIE PLAYGROUND REPLACEMENT	CNR							192,864	
NEW (FY25)	GREAT NECK PLAYGROUND REPLACEMENT	CNR								212,744
NEW (FY24)	QUAKER HILL HEAT PUMP	CNR					165,000	165,000		
NEW (FY24)	OSWEGATCHIE HEAT PUMP REPLACEMENT	CNR						165,000	165,000	
NEW (FY24)	GREAT NECK HEAT PUMP REPLACEMENT	CNR							165,000	
NEW (FY25)	CMS ROOFTOP PUMP REPLACEMENT	CNR								250,000
NEW (FY24)	BOE MUNIS IMPLEMENTATION	CNR					150,000	150,000		
SUBTOTAL BOARD OF EDUCATION			0	328,335	1,125,000	328,335	1,818,309	1,681,623	1,483,365	1,166,360
TOTAL APPROPRIATION			1,312,527	938,399	3,001,759	4,097,685	12,451,687	13,398,891	7,958,693	11,696,424

CIP 1,312,527
 CNR 938,399
 GFB 3,001,759
 5,252,685

TOWN OF WILMINGTON
FIVE YEAR SNAP SHOT
GENERAL FUND BALANCE REQUESTED/FUNDED
2024-2028

LINE ITEM	DESCRIPTION	FUNDING SOURCE	FY-2024	FY24 APPROVED REQUESTED/F UNDED	FY24 BALANCE AVAILABLE
BUILDING MAINTENANCE					
	TOWN FACILITY MAINTENANCE	GFB	200,000		(100,000)
	COMMUNITY CTR BLDG MGMT SYSTEM			300,000	
PLANNING:					
	TOWN CENTER PROJECT	GFB	1,000,000		726,572
	ADA SIDEWALKS			273,428	
PUBLIC WORKS:					
	PAVING (10-year paving schedule)	GFB	1,500,000		347,000
	OLD NORWICH ROAD			1,053,000	
	CONCRETE CURBING			100,000	
UTILITIES COMMISSION:					
	WATER PRESSURE IMPROVEMENTS (BLOOMINGDALE RD)	GFB	500,000		500,000
	CONTRACT 1 (SEWER INTERCEPTOR EASEMENT ACCESS	GFB	500,000		500,000
BOARD OF EDUCATION					
	ATHLETIC FIELDS	GFB	150,000		150,000
	FACILITY MAINTENANCE	GFB	150,000		150,000
	Security Project		0	1,982,900	(1,982,900)
TOTAL APPROPRIATION			4,000,000	3,709,328	290,672

TOWN OF WATERFORD
FIVE YEAR CAPITAL SNAP SHOT
FISCAL YEAR 2024-2028

LINE ITEM	DESCRIPTION	Rec. Fund Source	FY-2024 CIP	FY-2024 CNR	FY-2024 GFB	FY-2024	FY-2025	FY-2026	FY-2027	FY-2028
ASSESSOR										
57639	REVALUATION	CNR		75,000		75,000	75,000	75,000	75,000	75,000
SUBTOTAL ASSESSOR:			-	75,000	-	75,000	75,000	75,000	75,000	75,000
BOARD OF SELECTMAN										
55738	FLEET MANAGEMENT PLAN	CIP	1,000,000			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
SUBTOTAL BOARD OF SELECTMAN			1,000,000	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
BUILDING MAINTENANCE										
	TOWN FACILITY MAINTENANCE	GFB			200,000	200,000	200,000	200,000	200,000	200,000
55904	UST REPLACEMENT (EUGENE O'NEILL)	CIP	43,500			43,500	250,000			
NEW	JORDAN PARK HOUSE REPAIRS	CIP	25,000			25,000		25,000		
NEW	MUNICIPAL PARK LOT REPAIRS	CIP					200,000	150,000	150,000	150,000
NEW	TOWN DOCK REPLACEMENT	CIP	40,000			40,000				
SUBTOTAL BUILDING MAINTENANCE			108,500	0	200,000	308,500	650,000	375,000	350,000	350,000
EMERGENCY MANAGEMENT										
NEW	APCO INTELICOMGUIDECARD SYSTEM	CIP	40,000			40,000				
NEW	EVENTIDE NEXLOGDX RECORDER	CIP	88,701			88,701				
SUBTOTAL EMERGENCY MANAGEMENT			128,701	0	0	128,701	0	0	0	0
FIRE SERVICES:										
NEW	SECURITY CAMERA SYSTEMS	CIP						36,000	36,000	18,000
57777	FIRE SERVICE - SCBA UPGRADE PROGRAM	CNR		64,000		64,000	44,000	40,000	28,000	
NEW	FIRE ALARM REPLACEMENT	CNR					16,000			
NEW	BUNK ROOM RENOVATIONS	CNR								55,000
NEW	BATHROOM RENOVATIONS	CNR							65,000	
NEW	AIRBAG SYSTEM REPLACEMENT	CNR					25,000			
SUBTOTAL FIRE SERVICES			0	64,000	-	64,000	85,000	76,000	129,000	73,000
INFORMATION TECHNOLOGY:										
NEW	NEXGEN TRANSITION	CIP	309,520			309,520				
NEW	CONTENT FILTER UPGRADE/REPLACEMENT	CIP					21,447			
NEW	COMPUTER REPLACEMENTS	CNR		42,250		42,250	42,500	40,000	42,250	42,500
NEW	SAN UPGRADE/REPLACEMENT	CNR					111,699			
NEW	SERVER UPGRADE/REPLACEMENT	CNR						185,194		
SUBTOTAL INFORMATION TECHNOLOGY			309,520	42,250	0	351,770	175,646	225,194	42,250	42,500

TOWN OF WATERFORD
FIVE YEAR CAPITAL SNAPSHOT
FISCAL YEAR 2024-2028

LINE ITEM	DESCRIPTION	Rec. Fund Source	FY-2024 CIP	FY-2024 CNR	FY-2024 GFB	FY-2024	FY-2025	FY-2026	FY-2027	FY-2028
PLANNING:										
	TOWN CENTER PROJECT	GFB			1,000,000	1,000,000	1,000,000			
SUBTOTAL PLANNING			-	-	1,000,000	1,000,000	1,000,000	-	-	-
POLICE DEPT:										
NEW	SPEED TRAILERS	CIP						28,000		
NEW	CELL BLOCK/KITCHEN UPDATE	CIP					25,000			
NEW	SRT NV EQUIPMENT	CIP					35,000			
NEW	LOCKER ROOMS UPDATE (3-YR PROJECT)	CNR							73,000	73,000
NEW	MARINE VESSEL UPDATES (Shared Cost EL)	CIP						40,000		
SUBTOTAL POLICE DEPT			-	-	-	-	60,000	68,000	73,000	73,000
PUBLIC WORKS:										
	PAVING (10-year paving schedule - Connector Rds)	GFB			1,500,000	1,500,000	1,000,000	500,000	500,000	500,000
	PAVING (10-year paving schedule)	CNR					750,000	750,000	750,000	750,000
	BRIDGES/CULVERTS (UNDER 20FT) OLD NORWICH RD AT HUNTS BROOK CROSSING	CIP	15,000			15,000		90,000		
NEW	EVERSOURCE AFFECTED ROADS	CIP					708,149			
NEW	ROTARY LIFT REPLACEMENTS	CIP	75,000			75,000				
55891	TRANSFER STATION (SCALE HOUSE)	CIP					192,768			
NEW	RETAINING WALLS	CIP						35,000		
NEW	CONCRETE CURBS	CNR					867,490		200,000	
NEW	RISK ASSESSMENT - ROADS	CNR					88,000		600,000	
NEW	MINOR ROAD CONSTRUCTION	CNR						850,000	35,000	600,000
NEW	BRIDGE REVIEW	CNR					35,000	60,000	720,000	65,000
NEW	TRAFFIC SIGNALS	CNR						35,000		250,000
NEW	REALIGNMENT OF INTERSECTIONS	CIP								55,000
NEW	ROADSIDE BARRIERS	CIP						50,000		50,000
NEW	DUMPSTER ENCLOSURES	CIP							25,000	
NEW	EV CHARGING STATION	CIP					21,000			
NEW	MS4	CIP					75,000			
NEW	SIDEWALK REPLACEMENT	CIP					220,000			
NEW	WOODEN STREETLIGHT POLES	CNR						80,000		80,000
SUBTOTAL PUBLIC WORKS			90,000	0	1,500,000	1,590,000	3,957,407	2,450,000	2,830,000	2,350,000
UTILITIES COMMISSION:										
	WATER PRESSURE IMPROVEMENTS (BLOOMINGDALE RD)	GFB			500,000	500,000	500,000	0	0	0
NEW	WATER PRESSURE IMPROVEMENTS (BLOOMINGDALE RD)	CNR					440,000	440,000	440,000	440,000

TOWN OF WATERFORD
FIVE YEAR CAPITAL SNAP SHOT
FISCAL YEAR 2024-2028

LINE ITEM	DESCRIPTION	Rec. Fund Source	FY-2024 CIP	FY-2024 CNR	FY-2024 GFB	FY-2024	FY-2025	FY-2026	FY-2027	FY-2028
	CONTRACT 1 (SEWER INTERCEPTOR EASEMENT ACCESS)	GFB			500,000	500,000	500,000	0	0	0
NEW	MAINTENANCE SHOP STORAGE BLDG	CIP					90,000			
NEW	MAINTENANCE FACILITY IMPROVEMENTS	CIP					90,000			
NEW	CONTROL PANEL RETRO-FIT (LIFT STATION)	CIP					30,000	30,000	30,000	30,000
55895	PS EXTERIOR IMPROVEMTS	CNR					50,000	50,000	50,000	50,000
NEW	WATER DISTR - PLASTIC SVCS REPLACEMENT	CNR		100,000		100,000	100,000	100,000	100,000	100,000
NEW	EJECTOR REPLACEMENT (MARILYN RD, WIEMES CT)	CNR					475,000	500,000		
NEW	STONE BROOK PS PARTIAL UPGRADE	CNR						523,775		
NEW	PARTIAL UPDGRADE FOR OTHER 17 STATIONS	CNR						200,000	200,000	20,000
NEW	PLEASURE BEACH WATER LINE REPLACMENT	CNR							175,000	400,000
NEW	BARLETT CORNER PS DECOMMISSION	CNR								60,000
57685	I/I MITIGATION & CONTROL	CNR					100,000	100,000	100,000	100,000
57816	OLD NORWICH PS (STATION REHAB)	CNR					400,000			
SUBTOTAL UTILITIES COMMISSION			0	100,000	1,000,000	1,100,000	2,775,000	1,943,775	1,095,000	1,200,000
BOARD OF EDUCATION										
	ATHLETIC FIELDS	GFB			150,000	550,000	550,000	110,000	70,000	
	FACILITY MAINTENANCE	GFB			150,000	150,000	150,000	100,000	50,000	50,000
57833	TENNIS COURTS	CNR					350,000	355,000		
55857	HIGH SCHOOL FIELD FLOORING/BLEACHERS	CNR						390,000		
57820	WHS - TURF FIELD AND TRACK	CNR					550,000	550,000	110,000	110,000
NEW	WHS - TURF SOFTBALL	CNR						45,000	45,000	45,000
57822	IT LEARNING BOARDS-END OF LIFE	CNR								265,000
57827	IT VITUAL DESKTOP MAIN PROCESSOR	CNR							325,000	
NEW	QUAKER HILL HEAT PUMP	CNR						165,000	165,000	
NEW	OSWEGATCHIE HEAT PUMP REPLACEMENT	CNR							165,000	165,000
NEW	GREAT NECK HEAT PUMP REPLACEMENT	CNR								165,000
NEW	BOE MUNIS IMPLEMENTATION	CNR					150,000			
SUBTOTAL BOARD OF EDUCATION			-	-	300,000	700,000	1,750,000	1,715,000	930,000	800,000
			CIP	CNR	GFB					
TOTAL APPROPRIATION			1,636,721	281,250	4,000,000	6,317,971	11,528,053	7,927,969	6,524,250	5,963,500
			1,917,971							