FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

RECEIVED FOR RECORD
WATERFORD, CT
2021 OCT -8 AM 11:13
TOWN CLERK

BOARD OF FINANCE
AGENDA

Waterford Town Hall
Regular Meeting,

October 13, 2021
7:00 p.m.

1. Establishment of a quorum and call to order.
2. Public Comment.
3. Approval and acceptance of the minutes of September 8, 2021.
4. To consider and act on the following request from Michael Howley, Director of Fire Services, **to appropriate $181,000 from designated line #20523-57826 (Hydraulic Equipment) and forward onto the RTM for approval.**
5. To consider and act on the following request from Kim Allen, Finance Director, **for the following Out of Series Transfer.**

Account	Description	Approved Budget Amount	Current Available Budget Amount	Account Increase	Account Decrease	Revised Available Budget Amount
10104-52030	Professional Fees	250	(15,000)	50,000		35,000
10104-51110	Administration	196,788	178,582.92		(50,000)	128,583
	Total			**50,000**	**(50,000)**	

6. To consider and act on the following request from Gary Schneider, Public Works Director, **for the following Out of Series Transfer.**

Account	Description	Approved Budget Amount	Current Available Budget Amount	Account Increase	Account Decrease	Revised Available Budget Amount
10111-55030	Public Improvements	9,692	(868)	1,500		632
10111-52040	Service Contract & Repairs	171,360	121,566		(1,500)	120,066
	Total			**1,500**	**(1,500)**	

7. To consider and act on the following request from Dani Gorman, Director of Youth & Family Services, **for the following Out of Series Transfer Request.**

Account	Description	Approved Budget Amount	Current Available Budget Amount	Account Increase	Account Decrease	Revised Available Budget Amount
10119-52380	Programs	4,000	3,872		(200)	4,072
10119-51810	Overtime	0	(19)	200		181
	Total			**200**	**(200)**	

8. Old Business:

9. New Business:

   a. Review the Board of Finance Regular and Budget hearing schedules. Attached are last year's schedules and a breakout of the 2022 holidays.
   b. Approval of the Board of Finance's FY2023 Budget Guidelines.
   c. Abbas Danesh, Treasurer, follow-up report regarding status of investments and debt discussion.
   d. Board of Education's plans for their portion of the American Rescue Funds (ESSER).
   e. Town of Waterford Ethics Commission Advisory Opinion.

10. Liaison Reports

11. Correspondence

    a. Virginia Bielucki, Town Accountant, Status of Contingency Fiscal Year 2022 dated September 21, 2021.
    b. Virginia Bielucki, Town Accountant, Periodic Financial Statements FY22 dated September 10, 2021
    c. Virginia Bielucki, Town Accountant, Status of General Fund Unassigned Balance dated September 24, 2021.

12. Adjournment

Ronald Fedor, Chairman

4.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

September 21, 2021

Mr. Ronald Fedor
Chairman
Board of Finance
15 Rope Ferry Road
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, September 21, 2021 voted to approve the following request:

To Consider an act of the following request, form the Director of Fire Services, Michael Howley to move the $181,000 in line 20523-57826 (Hydraulic Equipment) from designated to appropriated, and forward to the Board of Finance for approval.

Therefore, I respectfully request that you consider and act on this requests. I have attached pertinent back up material from the designated department.

Sincerely,

Rob Brule

Robert Brule
First Selectman

cc: Kimberly Allen, Director of Finance

Town of Waterford

Director of Fire Services

204 Boston Post Road

Waterford, CT 06385

September 13, 2021

First Selectman Rob Brule

15 Rope Ferry Road

Waterford, CT 06385

Re: request funds be moved from designated to appropriated

On behalf of the Waterford Fire Services, I would like to request that $181,000 in line 20523-57826 (Hydraulic Equipment) be moved from designated to appropriated.

This project is currently with the Rescue Tool Replacement Committee in the evaluating stage of current hydraulic rescue tools & equipment. We recently had this equipment serviced and many items came out of service do to costly repairs needed. Most of these tools were purchased between 1995 & 2003, have met, and exceeded their life expectancy. With the age and condition, I am recommending the purchase of replacement equipment. Copies of pricing for hydraulic equipment is attached to this request. Pricing for mounting of equipment is additional and hard to get a quote as each apparatus is different. I estimate cost of $10,000 or less to complete removal of old equipment and mounting of new equipment.

Director of Fire Services

Michael J. Howley

CC: Kim Allen, Director of Finance

Quote

MES | SHIPMAN'S FIRE EQUIPMENT CO.

172 Cross Rd
Waterford, CT 06385

Date	09/14/2021
Quote #	QT1506703
Expires	10/14/2021
Sales Rep	Fratus, John
PO #	
Shipping Method	FedEx Ground
Shipping Code (2)	

Bill To
Waterford Fire Marshal (CT)
204 Boston Post Road
Waterford CT 06385
United States

Ship To
Waterford Fire Marshal (CT)
204 Boston Post Road
Waterford CT 06385
United States

Item	Alt. Item #	Units	Description	QTY	Unit Sales	Amount
159.000.063			Holmatro Pentheon Series Inclined Cutter PCU50	5	9,852.63	49,263.15
151.000.632			Holmatro Pentheon Series Battery Charger DC; PBCH3	5	390.00	1,950.00
151.000.583			Holmatro Pentheon Series PBPA287 Battery Two Batteries Per Tool	10	579.47	5,794.70
HOLMATRO	159.000.181		159.000.181 Custom HOLMATRO Inc. Holmatro Pentheon Series Spreader PSP50	5	11,321.05	56,605.25
151.000.632			Holmatro Pentheon Series Battery Charger DC; PBCH3	5	390.00	1,950.00
151.000.583			Holmatro Pentheon Series PBPA287 Battery Two Batteries Per Tool	10	579.47	5,794.70
159.000.062			Holmatro Pentheon Series Telescopic Ram PTR50	5	8,206.58	41,032.90
151.000.632			Holmatro Pentheon Series Battery Charger DC; PBCH3	5	390.00	1,950.00
151.000.583			Holmatro Pentheon Series PBPA287 Battery Two Batteries Per Tool	10	579.47	5,794.70

TO RECEIVE PRICES QUOTE, WATERFORD FIRE SERVICES MUST PURCHASE QUOTE IN FULL.

Subtotal	170,135.40
Shipping Cost (FedEx Ground)	0.00
Total	$170,135.40

This Quotation is subject to any applicable sales tax and shipping & handling charges that may apply. Tax and shipping charges are considered estimated and will be recalculated at the time of shipment to ensure they take into account the most current local tax information.

All returns must be processed within 30 days of receipt and require a return authorization number and are subject to a restocking fee.

Custom orders are not returnable. Effective tax rate will be applicable at the time of invoice.

QT1506703

holmatro
rescue equipment

January 6, 2021

To Whom It May Concern:

We are pleased to have Shipman's Fire Equipment as the only authorized Holmatro sales and repair facility for Connecticut and Rhode Island. Please direct all requests concerning sales and service to Michael Kirchhoff at Shipman's. The contact information is listed below.

If you have any further questions or concerns please do not hesitate to contact me directly.

Michael Kirchhoff
Shipman's Fire Equipment
172 Cross Road
Waterford CT 06385
800-775-7332

Sincerely,
Mike Toeneboehn

Mike Toeneboehn
Sales Manager

5.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

September 21, 2021

Mr. Ronald Fedor
Chairman
Board of Finance
15 Rope Ferry Road
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, September 21, 2021 voted to approve the following request for Out of Series Transfers;

To Consider And Act On the request from Finance Director, Kim Allen, for an Out of Series Transfer request, on behalf of the Assessor, in the amount of $50,000.

Therefore, I respectfully request that you consider and act on this requests. I have attached pertinent back up material from the designated department.

Sincerely,

Rob Brule

Robert Brule
First Selectman

cc: Kimberly Allen, Director of Finance

TOWN OF WATERFORD
TRANSFER REQUEST FORM

Out of Series Transfer Request

ASSESSOR
DEPARTMENT

FY22 - 1ST QUARTER #2

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10104	52030	PROFESSIONAL FEES	250.00	(15,000.00)	50,000		35,000
2	10104	51110	ADMINISTRATION	196,788.00	178,582.92		(50,000)	128,583
3								0
4								0
5								0
6								0
7								0
8								0
9								0
10								0
								0
								0
					TOTAL	50,000	(50,000)	

Explanation

Because the Assessor position remains unfilled, we are paying a contractor to perform the necessary duties.

Department Head — **Date**

Kim Allen — 9/9/2021
Director of Finance — **Date**

First Selectman — **Date**

Commission/Board Approval — **Date**

revised 9/9/20

FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND

Account	Description	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
10104 ASSESSOR								
10104 51110	ADMINISTRATION	196,788.00	0.00	196,788.00	18,205.08	0.00	178,582.92	9.3%
10104 51210	CLERICAL AND TECHNICAL	62,788.00	0.00	62,788.00	5,354.50	0.00	57,433.50	8.5%
10104 51810	OVERTIME	0.00	0.00	0.00	0.00	0.00	0.00	.0%
10104 51910	FRINGE BENEFITS	2,408.00	0.00	2,408.00	0.00	0.00	2,408.00	.0%
10104 51920	F.I.C.A.	20,041.00	0.00	20,041.00	1,759.11	0.00	18,281.89	8.8%
10104 52010	ADVERTISING	400.00	0.00	400.00	0.00	0.00	400.00	.0%
10104 52020	POSTAGE	1,031.00	0.00	1,031.00	25.77	0.00	1,005.23	2.5%
10104 52030	PROFESSIONAL FEES	250.00	0.00	250.00	15,230.00	20.00	-15,000.00	6100.0%*
10104 52040	SERVICE CONT. AND REPAIRS	5,666.00	0.00	5,666.00	474.00	0.00	5,192.00	8.4%
10104 52050	DUES,CONFERENCES & EDUCAT	1,825.00	0.00	1,825.00	0.00	0.00	1,825.00	.0%
10104 52070	REIMBURSABLE EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	.0%
10104 53020	OTHER SUPPLIES	150.00	0.00	150.00	0.00	0.00	150.00	.0%
10104 53200	PRICING BOOKS	500.00	0.00	500.00	0.00	0.00	500.00	.0%
10104 54060	OFFICE EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00	.0%
TOTAL ASSESSOR		291,847.00	0.00	291,847.00	41,048.46	20.00	250,778.54	14.1%
TOTAL GENERAL FUND		291,847.00	0.00	291,847.00	41,048.46	20.00	250,778.54	14.1%
TOTAL EXPENSES		291,847.00	0.00	291,847.00	41,048.46	20.00	250,778.54	

6.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

October 6, 2021

Mr. Ronald Fedor
Chairman
Board of Finance
15 Rope Ferry Road
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, October 5, 2021 voted to approve the following request for Out of Series Transfer;

Building Maintenance: To consider and act on a request for an Out of Series Transfer from the Director of Public Works, Gary Schneider in the amount of $1,500.

Therefore, I respectfully request that you consider and act on this requests. I have attached pertinent back up material from the designated department.

Sincerely,

Robert Brule

Robert Brule
First Selectman

cc: Kimberly Allen, Director of Finance

6,

TOWN OF WATERFORD
TRANSFER REQUEST FORM

Out of Series Transfer Request

Building Maintenance
DEPARTMENT

1st Quarter - FY22

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Budget Amount	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Budget Amount
1	10111	55030	Public Improvements	9,692	(868)	1,500		632
2	10111	52040	Service Contracts & Repairs	171,360	121,566		(1,500)	120,066
3								0
4								0
5								0
6								0
7								0
8								0
9								0
10								0
								0
								0
					TOTAL	1,500	(1,500)	

Explanation

Minor Plumbing repairs were made at the Police Depot and the Community Center, as well as the HVAC system at the police dept. which caused this line to go over.

Gary Schneider
Department Head

9/29/2021
Date

Kim Allen
Director of Finance

9/30/2021
Date

First Selectman

Date

Commission/Board Approval

Date **Date**

revised 8/13/20

FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND

Account	Description	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
10111 BUILDING MAINTENANCE								
10111 51140	FACILITIES COORDINATOR	76,500.00	0.00	76,500.00	16,938.60	0.00	59,561.40	22.1%
10111 51810	OVERTIME	0.00	0.00	0.00	0.00	0.00	0.00	.0%
10111 51910	FRINGE BENEFITS	75.00	0.00	75.00	0.00	0.00	75.00	.0%
10111 51920	F.I.C.A.	5,858.00	0.00	5,858.00	1,266.02	0.00	4,591.98	21.6%
10111 52010	ADVERTISING	1,020.00	0.00	1,020.00	0.00	0.00	1,020.00	.0%
10111 52040	SERVICE CONT. AND REPAIRS	171,360.00	0.00	171,360.00	-12,660.85	62,454.97	121,565.88	29.1%
10111 52090	FUEL OIL	129,061.00	0.00	129,061.00	14,367.34	0.00	114,693.66	11.1%
10111 52100	ELECTRICITY	343,343.00	0.00	343,343.00	96,086.30	0.00	247,256.70	28.0%
10111 52110	WATER	12,186.00	0.00	12,186.00	3,457.78	8,728.22	0.00	100.0%
10111 52120	SEWER	21,775.00	0.00	21,775.00	145.68	0.00	21,629.32	.7%
10111 53020	OTHER SUPPLIES	8,000.00	0.00	8,000.00	1,374.75	6,242.52	382.73	95.2%
10111 55030	PUBLIC IMPROVEMENTS	9,692.00	0.00	9,692.00	3,990.00	6,570.00	-868.00	109.0%*
TOTAL BUILDING MAINTENANCE		778,870.00	0.00	778,870.00	124,965.62	83,995.71	569,908.67	26.8%
TOTAL GENERAL FUND		778,870.00	0.00	778,870.00	124,965.62	83,995.71	569,908.67	26.8%
TOTAL EXPENSES		778,870.00	0.00	778,870.00	124,965.62	83,995.71	569,908.67	

7.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

October 6, 2021

Mr. Ronald Fedor
Chairman
Board of Finance
15 Rope Ferry Road
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, October 5, 2021 voted to approve the following request for Out of Series Transfer;

Youth & Family Services: To consider and act on a request for an Out of Series Transfer from the Director of Youth and Family Services, Dani Gorman in the amount of $200.

Therefore, I respectfully request that you consider and act on this requests. I have attached pertinent back up material from the designated department.

Sincerely,

Robert Brule

Robert Brule
First Selectman

cc: Kimberly Allen, Director of Finance

TOWN OF WATERFORD
TRANSFER REQUEST FORM
Out of Series Transfer Request

YOUTH & FAMILY
DEPARTMENT

1ST QUARTER - FY22

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10119	52380	Programs	4,000	3,872		(200)	4,072
2	10119	51810	Overtime	0	(19)	200		181
3								0
4								0
5								0
6								0
7								0
8								0
9								0
10								0
								0
								0
					TOTAL	200	(200)	

Explanation

Department needs

Dani Gorman
Department Head

9/30/2021
Date

Kim Allen
Director of Finance

10/1/2021
Date

First Selectman

Date

Commission/Board Approval

Date

FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND

Account	Description	ORIGINAL APPROP	TRANS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	% USED
10119 YOUTH SERVICE BUREAU								
10119 51110	ADMINISTRATION	141,683.00	0.00	141,683.00	35,028.39	0.00	106,654.61	24.7%
10119 51210	CLERICAL AND TECHNICAL	46,542.00	0.00	46,542.00	23,021.25	0.00	23,520.75	49.5%
10119 51810	OVERTIME	0.00	0.00	0.00	19.15	0.00	-19.15	100.0%*
10119 51910	FRINGE BENEFITS	0.00	0.00	0.00	0.00	0.00	0.00	.0%
10119 51920	F.I.C.A.	14,399.00	0.00	14,399.00	4,051.17	0.00	10,347.83	28.1%
10119 52020	POSTAGE	200.00	0.00	200.00	9.69	0.00	190.31	4.8%
10119 52030	PROFESSIONAL FEES	22,000.00	0.00	22,000.00	3,780.00	5,220.00	13,000.00	40.9%
10119 52040	SERVICE CONT AND REPAIRS	1,060.00	0.00	1,060.00	245.79	695.07	119.14	88.8%
10119 52050	DUES,CONFERENCES & EDUCATION	550.00	0.00	550.00	550.00	0.00	0.00	100.0%
10119 52080	TELEPHONE	2,200.00	0.00	2,200.00	411.39	2,523.05	-734.44	133.4%*
10119 52100	ELECTRICITY	0.00	0.00	0.00	0.00	0.00	0.00	.0%
10119 52110	WATER	0.00	0.00	0.00	0.00	0.00	0.00	.0%
10119 52120	SEWER	0.00	0.00	0.00	0.00	0.00	0.00	.0%
10119 52380	PROGRAMS	4,000.00	0.00	4,000.00	128.48	0.00	3,871.52	3.2%
10119 54060	OFFICE EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00	.0%
TOTAL YOUTH SERVICE BUREAU		232,634.00	0.00	232,634.00	67,245.31	8,438.12	156,950.57	32.5%
TOTAL GENERAL FUND		232,634.00	0.00	232,634.00	67,245.31	8,438.12	156,950.57	32.5%
TOTAL EXPENSES		232,634.00	0.00	232,634.00	67,245.31	8,438.12	156,950.57	

9.a

BOARD OF FINANCE
MEETING SCHEDULE
CALENDAR YEAR 2022

ALL MEETINGS WILL BE HELD AT 7:00 P.M. UNLESS OTHERWISE NOTED

DRAFT

January 12, 2022	Regular Meeting
February 9, 2022	Regular Meeting
March 7, 2022	Budget Hearing
March 9, 2022	Budget Hearing
March 14, 2022	Budget Hearing
March 16, 2022	Regular Monthly Meeting (followed by Budget Hearing)
March 16, 2022	Budget Hearing
March 21, 2022	Budget Hearing
March 23, 2022	Budget Hearing
March 28, 2022	Budget Hearing
March 30, 2022	Public Hearing on the budget followed by Special Meeting for Final Budgetary Action
April 13, 2022	Regular Meeting
May 2, 2022	**RTM** Annual Budget Meeting (anticipated to be conducted May 2nd through 6^{th})
May 18, 2022	Regular Meeting (Third Wednesday)
June 8, 2022	Regular Meeting
July 20, 2022	Regular Meeting (Third Wednesday)
August 10, 2022	Regular Meeting
September 7, 2022	Regular Meeting
October 12, 2022	Regular Meeting
November 9, 2022	Regular Meeting
December 7, 2022	Regular Meeting

BOARD OF FINANCE
BUDGET HEARING SCHEDULE
FISCAL YEAR 2022/2023

Monday, March 7, 2022	Library Police Department Emergency Management Information Technology Board of Finance Contingency
Wednesday, March 9, 2022	Ethics Commission Conservation of Health Public Health & Nursing Miscellaneous Social Grants Youth Services Senior Citizens Recreation and Parks
Monday, March 14, 2022	Economic Development Conservation Commission Planning and Zoning Zoning Board of Appeals Building Department Flood and Erosion Control Review Projected Revenue
Wednesday. March 16, 2022	Regular Meeting
Wednesday, March 16, 2022	Registrar of Voters Assessor Board of Assessment Appeals Tax Collector Town Clerk Representative Town Meeting Board of Selectmen
Monday, March 21, 2022	Fire Services Human Resources Finance Department Retirement Insurance Legal
Wednesday, March 23, 2022	Building Maintenance Public Works Capital Improvements Debt Service Transfers to Capital and Non-Recurring
Monday, March 28, 2022	Board of Education
Wednesday, March 32, 2022	Board of Finance Public Hearing on Budget Followed by Special Meeting for Final Budgetary Action
Monday, May 2, 2022	**RTM** Annual Budget Meeting (anticipated to be conducted May 3th through May 7th)

All Board of Finance Meetings will be held at the Waterford Town Hall at 7:00 p.m. and end at 10:30 p.m. unless otherwise noted. All budgets are due in the Finance Office on **December 10, 2021 WITH NO EXCEPTIONS.**

S:Finance: Board of Finance-grm/Meeting Schedule/Budget Hearing Schedule

DRAFT

BOARD OF FINANCE
MEETING SCHEDULE
CALENDAR YEAR 2021

ALL MEETINGS WILL BE HELD AT 7:00 P.M. UNLESS OTHERWISE NOTED

January 13, 2021	Regular Meeting
February 10, 2021	Regular Meeting
March 1, 2021	Budget Hearing
March 3, 2021	Budget Hearing
March 8, 2021	Budget Hearing
March 10, 2021	Regular Monthly Meeting (followed by Budget Hearing)
March 10, 2021	Budget Hearing
March 15, 2021	Budget Hearing
March 17, 2021	Budget Hearing
March 22, 2021	Budget Hearing
March 24, 2021	Public Hearing on the budget followed by Special Meeting for Final Budgetary Action
April 14, 2021	Regular Meeting
May 3, 2021	**RTM** Annual Budget Meeting (anticipated to be conducted May 3rd through 7^{th})
May 19, 2021	Regular Meeting (Third Wednesday)
June 9, 2021	Regular Meeting
July 21, 2021	Regular Meeting (Third Wednesday)
August 11, 2021	Regular Meeting
September 8, 2021	Regular Meeting
October 13, 2021	Regular Meeting
November 10, 2021	Regular Meeting
December 8, 2021	Regular Meeting

BOARD OF FINANCE
BUDGET HEARING SCHEDULE
FISCAL YEAR 2021/2022

Monday, March 1, 2021	Library Police Department Emergency Management Information Technology Board of Finance Contingency
Wednesday, March 3, 2021	Ethics Commission Conservation of Health Public Health & Nursing Miscellaneous Social Grants Youth Services Senior Citizens Recreation and Parks
Monday, March 8, 2021	Economic Development Conservation Commission Planning and Zoning Zoning Board of Appeals Building Department Flood and Erosion Control Review Projected Revenue
Wednesday. March 10, 2021	Regular Meeting
Wednesday, March 10, 2021	Board of Selectmen Registrar of Voters Assessor Board of Assessment Appeals Tax Collector Town Clerk Representative Town Meeting
Monday, March 15, 2021	Fire Services Human Resources Finance Department Retirement Insurance Legal
Wednesday, March 17, 2021	Building Maintenance Public Works Capital Improvements Debt Service Transfers to Capital and Non-Recurring
Monday, March 22, 2021	Board of Education
Wednesday, March 24, 2021	Board of Finance Public Hearing on Budget Followed by Special Meeting for Final Budgetary Action
Monday, May 3, 2021	**RTM** Annual Budget Meeting (anticipated to be conducted May 3th through May 7th)

All Board of Finance Meetings will be held at the Waterford Town Hall at 7:00 p.m. and end at 10:30 p.m. unless otherwise noted. All budgets are due in the Finance Office on **December 11, 2020 WITH NO EXCEPTIONS.**

S:Finance: Board of Finance-grm/Meeting Schedule/Budget Hearing Schedule

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

DATE: October 8, 2021

TO: All Town Board and Commission Chairpersons
All Town Administrators

FROM: Christine Walters
Interim Human Resources Director CW

RE: 2022 Holidays

The following dates will be observed as holidays for 2022:

FRIDAY	DECEMBER 31	NEW YEAR'S DAY
MONDAY	JANUARY 17	MARTIN LUTHER KING, JR. DAY
MONDAY	FEBRUARY 21	PRESIDENTS' DAY
FRIDAY	APRIL 15	GOOD FRIDAY
SUNDAY	APRIL 17	EASTER SUNDAY (POLICE & DISPATCHERS ONLY)
MONDAY	MAY 30	MEMORIAL DAY
MONDAY	JULY 4	INDEPENDENCE DAY
MONDAY	SEPTEMBER 5	LABOR DAY
MONDAY	OCTOBER 10	COLUMBUS DAY
FRIDAY	NOVEMBER 11	VETERANS DAY
THURSDAY	NOVEMBER 24	THANKSGIVING
FRIDAY	NOVEMBER 25	DAY AFTER THANKSGIVING
MONDAY	DECEMBER 26	CHRISTMAS

*Waterford employees should refer to collective bargaining agreements for details.

9b.

FIFTEEN ROPE FERRY ROAD WATERFORD, CT 06385-2886

BOARD OF FINANCE 2022-2023 BUDGET GUIDELINES

DATE: September 1, 2021

BUDGET REQUESTS NOT ADEQUATELY PRESENTED OR JUSTIFIED MAY BE RETURNED, REDUCED, OR SIMPLY NOT APPROVED.

SECTION A: GENERAL INSTRUCTIONS

All Town departments, boards, commissions and agencies are directed to use the following guidelines, attachments, and forms in the preparation of your Fiscal Year 2022-2023 budget.

1. **Every budget line item should be justified and explained to the maximum extent possible.** The amount requested should not be a percentage increase from the previous year's expenditure. This includes detailed lists of all expenditures using, as a minimum, the previous 24 months' values. For certain measurable items such as electricity, heat and gasoline, a minimum of 24 months of history should be disclosed to justify the volume of units used in calculating the need for FY2023. If anomalies exist causing the 24-month historical use to be inaccurate, do not use it; however, please include an explanation on how the proposed budgeted amount was calculated.

2. Comparisons to prior year budgets should be based on what was appropriated by the RTM, (i.e. do not include mid-year appropriations). Be sure to identify any new cost items that have not appeared in earlier budgets.

3. To ensure purchase quality, provide consistency and to determine appropriate costs for each item, all budget requests for the purchase of any equipment or supplies MUST be reviewed by the Director of Finance or the Purchasing Agent in the Finance Director's absence. When possible, similar equipment will be purchased for all departments to save costs for maintenance and supplies.

   All equipment must be budgeted under the equipment line and not under other lines (i.e. other supplies or maintenance of vehicles, etc.).

4. Provide a detailed breakdown of all service contracts and maintenance & repair costs. These should be reviewed with the Director of Finance or Purchasing Agent to ascertain if cost savings can be achieved by servicing similar equipment from many departments under one bill with prorated costs. In addition, all such budget requests MUST be reviewed by either of

these individuals to ensure all costs are consistent and appropriate. **Maintenance and Service contracts related to IT and Software & Hardware will be budgeted within the Information Technology Budget. Please ensure your requests are forwarded the IT Committee Chair to ensure they are included in the IT Budget Proposal.**

5. Personnel budgets for each department are established based on the number and classification of employees disclosed at the budget hearings. Department heads must provide explanation for variance(s) between the annual personnel survey report provided by the Human Resources Director and the budgeted personnel count. Transfer of funds from one 51000 series line item to another for the purpose of creating additional positions or change of classification requires prior approval of the Finance Board and the RTM in addition to the Personnel Review Board. Open positions should not be filled unless absolutely necessary. Departments Heads must disclose the assignment of and costs associated with re-assignment of personnel outside of their normal work function. Please attach a detailed listing of positions under each category (i.e. administration).

6. Provide a detailed listing of specific dues, conferences and other educational expenses and a rationale for this need. These costs must be disclosed within this classification and not included under Training. The Training Line Item must be restricted to mandated or required training only.

    - Provide a five-year history of mandatory training
    - Describe the changes year-to-year as the schedule requires

7. Accounts with a $1 budgeted will be zeroed out and removed unless a justification to keep it open is attached.

8. A certified audit report of all funds appropriated during the last completed fiscal year should be supplied by public health nurses, Ledge Light Health District, seCTer, library and social service agencies. Requests should also include a reporting of total Waterford residents serviced.

9. Any organization that receives funds from source(s) other than the Town or anticipates receiving funds from source(s) other than the Town is requested to disclose the source(s), amount received/anticipated and how those funds are or will be used. Any organization that receives funding from outside sources and does not disclose those sources is required to provide an explanation. For each source of funding please provide the amount received in the previous fiscal year, the amount received or expected in the current fiscal year and any amount expected in the next fiscal year, including grants. In addition, for grant funds, include the line item from which the funds were expended, as well as a projection of anticipated grant funds for the next fiscal year.

    - The Utility Commission must provide a copy of its Sewer Enterprise Fund current fiscal year operating budget and its projected operating budget for Fiscal Year 2022-2023.

10. Director of Fire Services is requested to provide rationale for differences (if any) between fire company budgets in all budgeted classifications now that all company budgets are funded

through the Fire Service budget. In addition, please provide a summary by line item for each company.

11. The Youth and Family Services Bureau, Recreation and Park Department and the Senior Citizens Commission are expected to provide a summary of the past, current and projected size of each program and any revenue vs. cost information associated with fee based programs. Provide a 3-year history of all programs offered but were subsequently cancelled and provide the reason for the cancellation.

12. The Youth and Family Services Bureau, Recreation and Park Department and the Senior Citizens Commission are expected to provide a full accounting report for any grants, donations or special revenue received from sources other than the Town of Waterford for Fiscal Year 2020-2021 and current data on Fiscal Year 2021-2022. Said reports MUST be attached to the department Fiscal Year 2023 budget request.

SECTION B - FINANCE DEPARTMENT INSTRUCTIONS

1. Review your schedule of fees charged, providing the rationale for those amounts. Please report your revenues on the Schedule of Revenue. This form should be used to report General Fund revenue only.

2. Personnel costs for general government employees covered by expired or expiring union contracts should be calculated at the rate in effect at the expiration of the current contract. For budget purposes, note that there are **261** workdays/**52.2** weeks (Monday-Friday) in fiscal year 2022-2023.

3. Calculate mileage reimbursement at **56.0** cents per mile (2021 IRS standard mileage rate).

4. Calculate unleaded gasoline as follows.
   **Rates will be distributed as soon as available. Currently negotiating FY23 pricing.*

5. Calculate heating oil and diesel as follows:
   (Estimated price/gallon based on information provided by our current supplier.)
   Ultra Low Sulfur Diesel Fuel; TBD per gallon (summer blend)
   Ultra Low Sulfur Diesel Fuel: TBD per gallon (winter blend)
   #2 Heating Oil TBD per gallon

   **Rates will be distributed as soon as available. Currently negotiating FY23 pricing.*

6. The Finance Office will provide all standard office supplies. (Only those supplies that are unique to your department needs and not available through the Finance Office should be reflected in your budget request.) A list of standard office supplies provided by the Finance Office can be found on the "T" Drive in the Purchasing Folder for your reference. Office

furniture and equipment are not consumables and must be budgeted in department budgets.

7. The Finance Office will provide black and white printing unless your requirement is unusual. Check with the Purchasing Agent before budgeting for any printing. All color printing must be budgeted within your department's operating budget at a rate of $.05 per page.

8. Include a brief functional statement of the duties and responsibilities of your agency and submit the budget summary worksheet for your department. A budget format template (MsWord) and budget worksheet template (Excel) can be found on the **"G" Drive/Budget 2022-2023/FY23.** There are tabs along the bottom of the workbook for each department. All budgets and supporting documentation must be submitted on 8 ½ x 11 paper. If that drive is not available to your office, please contact the Finance Office as soon as possible. **Only these forms will be accepted.**

9. An excel workbook titled **FY 23 Personnel-Fringe Benefit Template** is available on the **"G" Drive/Budget 2022-2023**. There is a tab for Salaries and a tab for Fringe Benefits. A "SAMPLE" tab is also included for the salaries worksheet. These forms must be completed and submitted in Excel format with your budget request. **Totals on these forms must reconcile with line item budget requests.**

10. Any amounts proposed to be expended for gifts associated with illness, retirement, special personal events or achievements, etc. must be submitted to the First Selectman, with justification, for inclusion in the Board of Selectmen's budget. Traditional employee performance awards and citations are permissible through departmental budgets but must be described in your budget justification.

11. Any department with employees covered under the GGA Contract or Non-Union Management Professionals whose sick time will exceed the maximum accrual allowed by the GGA Contract, must budget the value of the estimated overage under Fringe Benefits by individual calculated as follows:

    Current hourly rate of pay - (employee's annual salary on their anniversary date divided by 2080 hours) times 50% of the numbers of hours over the maximum (175 days) if hired prior to July 1, 2006. This amount will be deposited into the employee's HRA.

SECTION C – ADDITIONAL BUDGET INSTRUCTIONS

It is recognized that much work goes into the preparation of your budgets and your efforts and cooperation are acknowledged and appreciated.

Please email your budget documents to Kim Allen, kallen@waterfordct.org no later than the close of business on **December 10, 2021**. Budgets that require commission approval should include a copy of the meeting minutes that show the commission's vote to approve the FY23 budget request.

If you are unable to email your budget, please send two copies of your final budget to the Finance Office no later than close of business on **December 10, 2021**. **Your budget must be single-sided, indexed, paginated and submitted without staples.** You must be in attendance for your budget review session in accordance with the attached schedule.

Ronald Fedor, Chairman
Board of Finance

Attachments:

- Schedule of Revenues (general and special fund)
- Budget Workbook – Department
- Uniform Budget Forms
- Personnel-Fringe Benefit Template

(These documents are also available on the 'G' Drive/Budget 2022-2023)

9d

ESSER III

Expense	Total	Notes
4.0 FTEs Academic Tutors - PK-8	$145,040	Not certified staff positions
1.0 FTE Literacy Tutor – WHS	$ 37,053	Not certified staff position
1.0 FTE Math Intervention Teacher - WHS (Avoids a RIF)	$ 140,560	2 Years of Funding (Year 1 - 100% & Year 2 - 50%)
0.5 FTE Special Education Teacher - WHS	$ 45,000	Fund half year for a mid-year retirement
Expand Summer School to provide a "Learning Camp" for kids to close and gaps in Reading and Math PK-12	$ 75,000	$25000 / year for 3 Years
Summer School - High School Teachers (4), Extra Elementary and Middle School Teachers (4)	$ 90,000	$30,000 / year for 3 years
Offset Salaries of food service workers	$ 90,000	
Effective School Solutions - Therapeutic Day Program/WHS	$ 450,000	$300K Year 1, $150K Year 2
UCFS School-based Health Clinics - CLMS & WHS	$ 91,506	2 years of Funding
CLMS HVAC System Overhaul	$ 1,213,000	Estimate - waiting on updated estimate from engineers
Total	$ 2,377,159	

RECONNECT – REINFORCE – REDISCOVER

9e.

RECEIVED FOR RECORD
WATERFORD, CT

2021 SEP 24 PM 2:09

TOWN OF WATERFORD ETHICS COMMISSION ADVISORY OPINION

TOWN CLERK

The Town of Waterford Ethics Commission presents this Advisory Opinion, which applies to all public officials of the Town of Waterford (defined as members of Boards and Commissions and Town Officials, whether elected or appointed, in concurrence with the Code of Ethics Sec. 2.50.020 H).

As in any small town, public officials may find themselves involved in votes on policies, budgets, and other decisions that may directly affect themselves or their family members. Waterford maintains a Code of Ethics that specifies when a board or commission member should not take official action. Further, the Town of Waterford Ethics Commission previously published advisories about when action by a Town official is ethically improper. Following inquiries and complaints, and in response to a subsequently requested Advisory Opinion to address the relationship conflict question, this Opinion is an effort to state situations in which public officials should refrain from voting.

The Preamble to the Code of Ethics, in Sec. 2.50.010 B, states, "The proper operation of town government requires that all public officials and town employees shall be impartial and responsive to the public interest, that public office and employment should not be used for personal gain or advantage, and that public officials and town employees should not place themselves in positions where private interest conflicts with pubic duty."

This Advisory Opinion specifically addresses the meaning and intent of the Code in its definition of conflict of interest. It comes as a result of a series of concerns and complaints made by community members over the years. It acknowledges that previous opinions have not explicitly defined instances where a conflict may exist and reflects a desire to ensure confidence in government. This Opinion recognizes that the Waterford Ethics Commission is adjusting its posture on the question of family relative conflicts, and is taking a specific position on this question —one that we have long debated.

Sec. 2.50.030 A of the Code defines the existence of a substantial conflict of interest as follows: "Public officials and town employees have an interest that is in substantial conflict with the proper discharge of duties or employment in the public interest and of responsibilities as prescribed by the laws of this state if they have reason to believe or expect that they, their immediate family, or a business with which they are associated will derive a direct monetary gain or suffer a direct monetary loss, as the case may be, by reason of their official activity." The Code further states, in Sec. 2.50.030 C, that "A public official or town employee may not take official action on any matter in which a substantial conflict (as defined in subsection A of this section) exists. If the conflict is disclosed, a public official or town employee may participate in discussions with or give opinions or recommendations to a town board, agency, commission, committee, department, or another public official or town employee."

These sections of the Code preclude public officials from taking actions where a conflict of interest exists. Such conflict includes circumstances where a benefit - real or perceived - would accrue to the official, their family, or their business relations as result of such action. Public officials take official action when they vote "yes" or "no" where this type of question is before them. This Advisory Opinion does not intend to restrict or limit any representative from full and active discussion and examination of any and all issues that come before them, as is provided in Sec. 2.50.030. It is, however, our opinion that public officials must abstain from voting in situations in which circumstances exist that give rise to a conflict of interest or a public perception of such a conflict. Examples include situations when the Board or Commission member is employed by the Town, has a family member employed by the Town, has a business relationship with the Town, or is in a circumstance that gives rise to a perception of conflict of interest.

It should be noted that this opinion resolves the issue of whether a real or perceived conflict of interest takes precedence over the exception allowed in Sec. 2.50.030 B: "Public officials or town employees do not have an interest that is in substantial conflict...if any benefit or detriment accrues to them, their immediate family, or a business with which they are associated as a member of a profession, occupation, or group to no greater extent than any other member of such profession, occupation, or group." For example, a town official is not immune or exempt from a real or perceived conflict of interest when voting on issues affecting a family member in a collective bargaining unit. Actions taken by public officials that appear to the public as improper will determine the existence of a conflict and, subsequently, determine the appropriateness of the behavior.

This Advisory Opinion is broad and is intended to be applicable to all Town activities, including the Board of Education; public safety and fire services; and the Town's numerous permanent and temporary Boards, Commissions, and committees. It supercedes previous Opinions on this issue and presents a specific position for all future Town activities. It is the result of investigation into a specific complaint and the subsequent request for an Advisory Opinion that followed that investigation. (In accordance with the code 2.50.060 C, it should be noted that the results of our investigation into the complaint may be different if different facts are presented to the Commission at a later date.) This Opinion applies to future situations only; it clarifies the meaning and intent of the Code in its definition of conflict of interest and gives guidance to Officials as they work on behalf of the Town. It is intended to secure and keep public confidence in our volunteer and elected officials.

11a.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

Date: September 21, 2021

To: Members of the Board of Finance

From: The Town Accountant

Subject: Status of Contingency Fiscal Year 2022

Contingency Fund, Line item 10121-59010:

07/01/21 Appropriation	265,000
Transferred through 09/08/21	(111,962)
Balance	153,038

Virginia Bielucki

FISCAL YEAR 2021-2022
CONTINGENCY TRANSFERS & BALANCE

ORG	OBJECT	DESCRIPTION	BOARD OF FINANCE	RTM	TRANSFER AMOUNT	BALANCE
		BALANCE 07/01/21				$265,000.00
10101	52030	FIRST SELECTMEN PROFESSIONAL FEES	7/20/2021	N/A	$24,000.00	$241,000.00
10112	52201	INSURANCE LAP	8/11/2021	N/A	$77,273.00	$163,727.00
10147	54130	I.T. EQUIPMENT	8/11/2021	N/A	$5,463.00	$158,264.00
10147	52043	I.T. SERVICE CONTRACTS	8/11/2021	N/A	$5,226.00	$153,038.00
					($111,962.00)	$153,038.00

11b.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

Date: September 10, 2021

To: The Members of the Board of Finance

From: The Town Accountant

Subject: Periodic Financial Statements

Enclosed are the latest financial statements.
If you have any questions, please call.

Thank you,

Virginia Bielucki

Enclosures:

General Fund-Statement of Revenues and Statement of Expenditures

Fleet Management-Statement of Revenues and Expenditures

Capital and Non-recurring Fund-Statement of Fund Balance Designations and Appropriations

Capital Improvement Fund-Expenditures

Capital Projects Funds-Expenditures

Contributed Gifts Fund-Balances

Insurance Administration Fund- Balance Sheet

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH AUGUST 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH AUGUST 31, 2020

	FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
STATE OF CONNECTICUT				
EDUCATION				
EQUALIZED COST SHARING	$326,444	$0	(326,444)	
HEALTH & WELFARE	$6,000	$0	(6,000)	
SUB TOTAL	**332,444**	**0**	**(332,444)**	**0**
GENERAL GOVERNMENT				
PILOT-STATE-OWNED PROPERTY	143,075	0	(143,075)	0
PILOT-DISABLED	1,873	0	(1,873)	0
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	0	(109,838)	0
TAX RELIEF-VETERANS	8,148	0	(8,148)	0
COURT FINES	5,000	0	(5,000)	0
CIVIL PREPAREDNESS	2,500	0	(2,500)	0
TELECOMMUNICATIONS PROPERTY TAX	58,656	0	(58,656)	0
TOWN AID ROADS-IMPROVED	317,277	158,216	(159,061)	158,638
SDE STATE GRANT	14,000	0	(14,000)	3,547
ENHANCEMENT 911	21,996	6,193	(15,803)	5,537
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	(34,255)	0
TOTAL GENERAL GOVERNMENT	**716,618**	**164,409**	**(552,209)**	**167,722**
TOTAL STATE OF CONNECTICUT	**1,049,062**	**164,409**	**(884,653)**	**167,722**
OTHER SOURCES				
EDUCATION				
TUITION	195,680	280	(195,400)	420
RENT & MISCELLANEOUS	5,910	0	(5,910)	0
SUB TOTAL	**201,590**	**280**	**(201,310)**	**420**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH AUGUST 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH AUGUST 31, 2020

	FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT				
INTEREST & LIENS	407,280	69,312	(337,968)	37,550
INTEREST ON INVESTMENTS	120,000	14,326	(105,674)	14,816
RECREATION & PARKS	220,000	122,095	(97,905)	46,208
COMMUNITY USE OF SCHOOLS	0	100	100	0
BUILDING INSPECTOR	357,237	64,353	(292,884)	72,811
LICENSE, FEE, PERMIT, FINE	56,727	13,707	(43,020)	6,835
LIBRARY	16,810	0	(16,810)	0
WATER MAIN ASSESSMENTS	1,200	125	(1,075)	250
SALE OF EQUIPMENT	0	0	0	27
SCRRRA REBATE	0	0	0	7,814
NL RADIO COMM. NETWORK USE FEE	81,000	0	(81,000)	
ALARM PENALTIES	0	0	0	50
BULKY WASTE FEES	72,851	21,935	(50,916)	16,809
MISCELLANEOUS	69,312	4,947	(64,365)	59,701
CONVEYANCE TAX	200,000	85,800	(114,200)	74,847
EMS-REG COMM CTR FEES	6,000	0	(6,000)	0
SEWER ASSESSMENTS	0	185	185	13
PLANNING& ZONING, ZBA, CONSRV COMM	40,062	12,995	(27,067)	27,266
TOWN CLERK FEES	200,000	41,530	(158,470)	39,123
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	0	(10,000)	0
TIPPING FEES	319,083	0	(319,083)	952
RECYCLING	35,562	5,683	(29,879)	0
TRANSFERS FROM OTHER FUNDS	0.00	5,597	5,597	0
TRANSFERS IN-PY ENCUMBRANCES	1,000	650	(350)	0
EUGENE O'NEILL GATE/LEASE REVENUE	10,000	0	(10,000)	0
AMBULANCE OPERATING SUBSIDY	12,000	2,000	(10,000)	2,000
YSB BOE CLERICAL STIPEND	5,000	0	(5,000)	0
RENTAL OF BUILDINGS	105,950	22,714	(83,236)	22,344
SENIOR SERVICES	15,820	12,991	(2,829)	0
VERSA KART/BLUE BOXES	5,370	2,780	(2,590)	2,140
BOE HUMAN RESOURCES OFFSET	15,119	0	(15,119)	0
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	0	0	37,305
SUB TOTAL	**2,383,383**	**503,825**	**(1,879,558)**	**468,861**
TOTAL OTHER SOURCES	**2,584,973**	**504,105**	**(2,080,868)**	**469,281**
PROPERTY TAXATION				
CURRENT PROPERTY TAX	92,787,059	68,693,188	(24,093,871)	62,212,851
PRIOR YEAR TAXES	584,450	31,538	(552,912)	34,412
TOTAL PROPERTY TAXATION	**93,371,509**	**68,724,725**	**(24,646,784)**	**62,247,263**
TOTAL REVENUES	**97,005,544**	**69,393,239**	**(27,612,305)**	**62,884,266**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH AUGUST 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH AUGUST 31, 2020

	FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FISCAL YEAR 2021-2022 PERCENT RECEIVED	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
STATE OF CONNECTICUT					
EDUCATION					
EQUALIZED COST SHARING	$326,444	$0	0.00%	(326,444)	
HEALTH & WELFARE	$6,000	$0	0.00%	(6,000)	
SUB TOTAL	**332,444**	**0**	**0.00%**	**(332,444)**	**0**
GENERAL GOVERNMENT					
PILOT-STATE-OWNED PROPERTY	143,075	0	0.00%	(143,075)	0
PILOT-DISABLED	1,873	0	0.00%	(1,873)	0
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	0	0.00%	(109,838)	0
TAX RELIEF-VETERANS	8,148	0	0.00%	(8,148)	0
COURT FINES	5,000	0	0.00%	(5,000)	0
CIVIL PREPAREDNESS	2,500	0	0.00%	(2,500)	0
TELECOMMUNICATIONS PROPERTY TAX	58,656	0	0.00%	(58,656)	0
TOWN AID ROADS-IMPROVED	317,277	158,216	49.87%	(159,061)	158,638
SDE STATE GRANT	14,000	0	0.00%	(14,000)	3,547
ENHANCEMENT 911	21,996	6,193	28.16%	(15,803)	5,537
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	0.00%	(34,255)	0
TOTAL GENERAL GOVERNMENT	**716,618**	**164,409**	**22.94%**	**(552,209)**	**167,722**
TOTAL STATE OF CONNECTICUT	**1,049,062**	**164,409**	**15.67%**	**(884,653)**	**167,722**
OTHER SOURCES					
EDUCATION					
TUITION	195,680	280	0.14%	(195,400)	420
RENT & MISCELLANEOUS	5,910	0	0.00%	(5,910)	0
SUB TOTAL	**201,590**	**280**	**0.14%**	**(201,310)**	**420**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH AUGUST 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH AUGUST 31, 2020

	FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FISCAL YEAR 2021-2022 PERCENT RECEIVED	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT					
INTEREST & LIENS	407,280	69,312	17.02%	(337,968)	37,550
INTEREST ON INVESTMENTS	120,000	14,326	11.94%	(105,674)	14,816
RECREATION & PARKS	220,000	122,095	55.50%	(97,905)	46,208
COMMUNITY USE OF SCHOOLS	0	100	#DIV/0!	100	0
BUILDING INSPECTOR	357,237	64,353	18.01%	(292,884)	72,811
LICENSE, FEE, PERMIT, FINE	56,727	13,707	24.16%	(43,020)	6,835
LIBRARY	16,810	0	0.00%	(16,810)	0
WATER MAIN ASSESSMENTS	1,200	125	10.42%	(1,075)	250
SALE OF EQUIPMENT	0	0	#DIV/0!	0	27
SCRRRA REBATE	0	0	#DIV/0!	0	7,814
NL RADIO COMM. NETWORK USE FEE	81,000	0	0.00%	(81,000)	
ALARM PENALTIES	0	0	#DIV/0!	0	50
BULKY WASTE FEES	72,851	21,935	30.11%	(50,916)	16,809
MISCELLANEOUS	69,312	4,947	7.14%	(64,365)	59,701
CONVEYANCE TAX	200,000	85,800	42.90%	(114,200)	74,847
EMS-REG COMM CTR FEES	6,000	0	0.00%	(6,000)	0
SEWER ASSESSMENTS	0	185	#DIV/0!	185	13
PLANNING& ZONING, ZBA, CONSRV COMM	40,062	12,995	32.44%	(27,067)	27,266
TOWN CLERK FEES	200,000	41,530	20.76%	(158,470)	39,123
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	0	0.00%	(10,000)	0
TIPPING FEES	319,083	0	0.00%	(319,083)	952
RECYCLING	35,562	5,683	15.98%	(29,879)	0
TRANSFERS FROM OTHER FUNDS	0.00	5,597	#DIV/0!	5,597	0
TRANSFERS IN-PY ENCUMBRANCES	1,000	650	65.00%	(350)	0
EUGENE O'NEILL GATE/LEASE REVENUE	10,000	0	0.00%	(10,000)	0
AMBULANCE OPERATING SUBSIDY	12,000	2,000	16.67%	(10,000)	2,000
YSB BOE CLERICAL STIPEND	5,000	0	0.00%	(5,000)	0
RENTAL OF BUILDINGS	105,950	22,714	21.44%	(83,236)	22,344
SENIOR SERVICES	15,820	12,991	82.12%	(2,829)	0
VERSA KART/BLUE BOXES	5,370	2,780	51.77%	(2,590)	2,140
BOE HUMAN RESOURCES OFFSET	15,119	0	0.00%	(15,119)	0
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	0	#DIV/0!	0	37,305
SUB TOTAL	**2,383,383**	**503,825**	**21.14%**	**(1,879,558)**	**468,861**
TOTAL OTHER SOURCES	**2,584,973**	**504,105**	**19.50%**	**(2,080,868)**	**469,281**
PROPERTY TAXATION					
CURRENT PROPERTY TAX	92,787,059	68,693,188	74.03%	(24,093,871)	62,212,851
PRIOR YEAR TAXES	584,450	31,538	5.40%	(552,912)	34,412
TOTAL PROPERTY TAXATION	**93,371,509**	**68,724,725**	**73.60%**	**(24,646,784)**	**62,247,263**
TOTAL REVENUES	**97,005,544**	**69,393,239**	**71.54%**	**(27,612,305)**	**62,884,266**

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH AUGUST 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH AUGUST 31, 2020

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT				
Board of Selectmen	$229,313	$53,571	175,742	$28,432
Registrar of Voters	$74,508	$11,557	62,951	$20,369
Board of Finance	$65,547	$59,496	6,051	$20,164
Assessor	$291,847	$35,133	256,714	$42,295
Board of Assessment Appeals	$1,620	$0	1,620	$0
Tax Collector	$211,907	$51,357	160,550	$49,044
Finance Department	$653,894	$179,451	474,443	$96,769
Legal Department	$298,000	($4,558)	302,558	$22,529
Town Clerk	$269,750	$59,183	210,567	$59,416
Planning and Zoning	$634,914	$95,871	539,043	$114,090
Building Maintenance	$778,870	$69,247	709,623	($3,799)
Insurance	$4,795,176	$1,377,156	3,418,020	$607,514
Economic Development Commission	$10,076	$7,268	2,808	$0
Conservation Commission	$18,250	$1,087	17,163	$354
Zoning Board of Appeals	$4,310	2,793	1,517	597
Retirement Commission	$5,682,906	$1,680,265	4,002,641	$2,318,637
R.T.M.	$18,903	$13,060	5,843	$7,094
Building Department	$293,008	$38,146	254,862	$29,598
Youth Service Bureau	$232,634	$46,756	185,878	$41,795
Social Service Grants/Miscellaneous	$82,366	$70,300	12,066	$70,403
Contingency Fund	$153,038	0	153,038	0
Emergency Management	$1,062,665	$142,858	919,807	$147,390
Fire Services	$3,326,034	$1,161,327	2,164,707	$637,835
Police Department	$6,361,688	$901,688	5,460,000	$1,069,797
Public Works Department	$4,709,654	$1,564,069	3,145,585	$1,522,483
Conservation of Health	$142,282	0	142,282	0
Public Health Nursing	$27,820	7,917	19,903	0
Senior Citizens Commission	$491,489	$81,897	409,592	$47,693
Waterford Public Library	$999,475	$179,352	820,123	$167,865

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH AUGUST 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH AUGUST 31, 2020

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
Recreation and Parks	$1,445,409	$295,180	1,150,229	$242,039
Flood and Erosion Control Bd.	$2,138	211	1,927	0
Ethics Commission	$850	49	801	77
Human Resources	$265,664	$25,231	240,433	$33,026
Community Use of Schools	$0	$0	0	$0
Information Technology	$857,331	$518,233	339,098	$436,447
Transfer to Waterford Week Activity Fund	$4,750	$4,750	0	$4,750
Transfer to Waterford Shellfish Fund	$2,000	$2,000	0	$1,664
Transfer to Capital Improvement Fund	$2,964,754	$2,964,754	0	$2,228,530
Transfer to Capital & Non-Recurring Fund	$900,600	$900,600	0	$1,401,280
Transfer to Dog Fund	$60,000	$60,000	0	$30,000
Debt Service	$7,934,633	$5,169,791	2,764,842	$5,551,517
Total General Government	***$46,360,073***	***$17,827,048***	***$28,533,025***	***$17,047,694***
Board of Education	***$50,645,471***	***$4,228,562***	***46,416,909***	***$3,710,702***
Total General Fund	***$97,005,544***	***$22,055,610***	***$74,949,934***	***$20,758,396***

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH AUGUST 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH AUGUST 31, 2020

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 PERCENT EXPENDED	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT					
Board of Selectmen	$229,313	$53,571	23.36%	175,742	$28,432
Registrar of Voters	$74,508	$11,557	15.51%	62,951	$20,369
Board of Finance	$65,547	$59,496	90.77%	6,051	$20,164
Assessor	$291,847	$35,133	12.04%	256,714	$42,295
Board of Assessment Appeals	$1,620	$0	0.00%	1,620	$0
Tax Collector	$211,907	$51,357	24.24%	160,550	$49,044
Finance Department	$653,894	$179,451	27.44%	474,443	$96,769
Legal Department	$298,000	($4,558)	-1.53%	302,558	$22,529
Town Clerk	$269,750	$59,183	21.94%	210,567	$59,416
Planning and Zoning	$634,914	$95,871	15.10%	539,043	$114,090
Building Maintenance	$778,870	$69,247	8.89%	709,623	($3,799)
Insurance	$4,795,176	$1,377,156	28.72%	3,418,020	$607,514
Economic Development Commission	$10,076	$7,268	72.13%	2,808	$0
Conservation Commission	$18,250	$1,087	5.96%	17,163	$354
Zoning Board of Appeals	$4,310	2,793	64.81%	1,517	597
Retirement Commission	$5,682,906	$1,680,265	29.57%	4,002,641	$2,318,637
R.T.M.	$18,903	$13,060	69.09%	5,843	$7,094
Building Department	$293,008	$38,146	13.02%	254,862	$29,598
Youth Service Bureau	$232,634	$46,756	20.10%	185,878	$41,795
Social Service Grants/Miscellaneous	$82,366	$70,300	85.35%	12,066	$70,403
Contingency Fund	$153,038	0	0.00%	153,038	0
Emergency Management	$1,062,665	$142,858	13.44%	919,807	$147,390
Fire Services	$3,326,034	$1,161,327	34.92%	2,164,707	$637,835
Police Department	$6,361,688	$901,688	14.17%	5,460,000	$1,069,797
Public Works Department	$4,709,654	$1,564,069	33.21%	3,145,585	$1,522,483
Conservation of Health	$142,282	0	0.00%	142,282	0
Public Health Nursing	$27,820	7,917	28.46%	19,903	0
Senior Citizens Commission	$491,489	$81,897	16.66%	409,592	$47,693
Waterford Public Library	$999,475	$179,352	17.94%	820,123	$167,865

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH AUGUST 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH AUGUST 31, 2020

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 PERCENT EXPENDED	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
Recreation and Parks	$1,445,409	$295,180	20.42%	1,150,229	$242,039
Flood and Erosion Control Bd.	$2,138	211	9.87%	1,927	0
Ethics Commission	$850	49	5.80%	801	77
Human Resources	$265,664	$25,231	9.50%	240,433	$33,026
Community Use of Schools	$0	$0	0.00%	0	$0
Information Technology	$857,331	$518,233	60.45%	339,098	$436,447
Transfer to Waterford Week Activity Fund	$4,750	$4,750	100.00%	0	$4,750
Transfer to Waterford Shellfish Fund	$2,000	$2,000	100.00%	0	$1,664
Transfer to Capital Improvement Fund	$2,964,754	$2,964,754	100.00%	0	$2,228,530
Transfer to Capital & Non-Recurring Fund	$900,600	$900,600	100.00%	0	$1,401,280
Transfer to Dog Fund	$60,000	$60,000	100.00%	0	$30,000
Debt Service	$7,934,633	$5,169,791	65.15%	2,764,842	$5,551,517
Total General Government	***$46,360,073***	***$17,827,048***	**38.45%**	***$28,533,025***	***$17,047,694***
Board of Education	***$50,645,471***	***$4,228,562***	**8.35%**	**46,416,909**	***$3,710,702***
Total General Fund	***$97,005,544***	***$22,055,610***	**22.74%**	***$74,949,934***	***$20,758,396***

TOWN OF WATERFORD
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
FLEET MANAGEMENT FUND
AS OF AUGUST 31, 2021

Revenues:	
Investment Income	529
Vehicle Rentals	29,850
Sale of Equipment	5,030
Total Revenues	35,409
Expenditures:	
Equipment Replacement	248,822
Vehicle Replacement	365,625
Total Expenditures	614,447
Excess (Deficiency) of Revenues Over Expenditures	(579,038)
Other Financing Sources (Uses):	
Transfers from other funds	800,000
Total Other Financing Sources (Uses)	800,000
Net Change in Fund Balances	220,962
Fund Balances - Beginning	2,650,669
Fund Balances - Ending	2,871,631

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF AUGUST 31, 2021

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20501-57639	REVALUATION	$255,989.43	$257,700.00	$0.00	$513,689.43
20501-57788	COMMUNITY CENTER HVAC CONTROL SEPARATION	$0.00	$59,650.00	$0.00	$59,650.00
20507-57776	FIBER INSTALL MUNICPAL COMPLEX	$14,808.85	$0.00	$0.00	$14,808.85
20507-57790	WIFI TOWN-WIDE WIRING	$0.00	$25,000.00	$0.00	$25,000.00
20510-57830	THAMES RIVER MARINA DOCK SYSTEM	$227.75	$0.00	$0.00	$227.75
20502-48720	THAMES RIVER MARINA GRANT	$0.00	$0.00	$0.00	$0.00
20510-57864	CRYSTAL MALL REDEVELOPMENT FEASIBLITY STUDY	$250,000.00	$0.00	$0.00	$250,000.00
20511-57767	NEVINS COTTAGE STRUCTURAL REPAIRS	$20,715.00	$100,000.00	$0.00	$120,715.00
20511-57805	YSB FLOORING	$45,611.44	$0.00	$0.00	$45,611.44
20511-57839	TOWN HALL EMERGENCY EGRESS	$0.00	$46,000.00	$0.00	$46,000.00
20511-57840	PLAN OF CONSERVATION DEVELOPMENT	$100,000.00	$0.00	$0.00	$100,000.00
20511-57856	JORDAN VILLAGE SIDEWALKS	$0.00	$100,000.00	$0.00	$100,000.00
20511-57857	CIVIC TRIANGLE UPGRADES	$17,820.00	$0.00	$0.00	$17,820.00
20500-48070	DONATION-EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$25,000.00	$25,000.00
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	$0.00	$740,165.00	$0.00	$740,165.00
20523-57733	OSWEGATCHIE FIRE BUILDING IMPROVEMENTS	$500.00	$1,000,000.00	$0.00	$1,000,500.00
20523-57792	OSWEGATCHIE-BUILDING RENOVATIONS	$213,700.00	$1,990,000.00	$0.00	$2,203,700.00
20507-59205	FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE	$0.00	($3,000,000.00)	$0.00	($3,000,000.00)
20523-57751	ELECTRICAL UPGRADE-JORDAN	$40,175.25	$0.00	$0.00	$40,175.25
20523-57791	JORDAN-TRAFFIC LIGHT UPGRADE	$0.00	$25,000.00	$0.00	$25,000.00
20523-57826	FIRE SERVICES HYDRAULIC EQUIPMENT	$0.00	$50,000.00	$0.00	$50,000.00
20523-57836	FIRE SERVICES CARPET REPLACEMENT	$0.00	$30,000.00	$0.00	$30,000.00
20523-57837	FIRE SERVICES HYDRAULIC EQUIPMENT UPGRADE	$0.00	$150,000.00	$0.00	$150,000.00
20523-57838	FIRE SERVICES PRE EMPTION LIGHT REPAIRS	$0.00	$50,000.00	$0.00	$50,000.00
20530-57695	MUNICIPAL COMPLEX RENOVATION	$328,509.33	$6,100,833.00	$0.00	$6,429,342.33
20507-59205	FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	($1,251,500.00)	($6,000,000.00)	$0.00	($7,251,500.00)
20530-57696	MUNICIPAL COMPLEX CLEAN UP	$4,179.15	$0.00	$0.00	$4,179.15
20530-57815	REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD	$83,447.00	$0.00	$0.00	$83,447.00
20530-57832	LED STREETLIGHT CONVERSION	$27,131.80	$0.00	$0.00	$27,131.80
20530-57855	BRAMAN ROAD REDESIGN/RECONSTR	$48,685.40	$0.00	$0.00	$48,685.40
20531-55771	HARVEY AVENUE PUMP STATION REHAB	$19,422.12	$0.00	$0.00	$19,422.12
20531-57685	I/I MITIGATION & CONTROL	$310,985.86	$0.00	$0.00	$310,985.86
20531-57766	WASTEWATER SCADA SYSTEM UPGRADE	$0.04	$0.00	$0.00	$0.04
20531-57802	FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE	$0.00	$43,000.00	$0.00	$43,000.00
20531-57816	OLD NORWICH/EVERGREEN/HARVEY AVE PUMP STATION REHAB	$506,000.00	$544,000.00	$0.00	$1,050,000.00
20531-57817	WASTEWATER PS FLOOD PROTECTION	$30.10	$85,000.00	$0.00	$85,030.10
20536-57848	LIBRARY HVAC UPGRADE	$0.00	$545,600.00	$0.00	$545,600.00
20537-57735	LEARY PARK ROAD /PARKING LOT	$0.00	$20,000.00	$0.00	$20,000.00
20537-57781	WATERFORD BEACH PAVILION RESTROOM	$849.75	$0.00	$0.00	$849.75
20537-57795	WBP CAUSEWAY BRIDGE	$0.00	$25,000.00	$0.00	$25,000.00
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	$0.00	$61,700.00	$0.00	$61,700.00

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF AUGUST 31, 2021

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20537-57854	WTFD BEACH PARK IMPROVEMENTS	$0.00	$30,000.00	$0.00	**$30,000.00**
20541-57328	ALEWIFE COVE DREDGING	$0.00	$37,500.00	$0.00	**$37,500.00**
20547-57747	UPS SYSTEM FOR COMMUNICATIONS	$0.00	$12,500.00	$0.00	**$12,500.00**
20547-57846	FIBER UPGRADE	$0.00	$28,000.00	$0.00	**$28,000.00**
20547-57847	TOWN-WIDE CAMERA SYSTEM	$0.00	$85,000.00	$0.00	**$85,000.00**
20547-57860	PHONE SYSTEM UPGRADE	$0.00	$16,000.00	$0.00	**$16,000.00**
20547-57861	SWITCHES	$0.00	$22,500.00	$0.00	**$22,500.00**
20560-57808	REPLACE DVR SECURITY CAMERA	$30,000.00	$0.00	$0.00	**$30,000.00**
20500-43600	TURF FIELD RENTAL REVENUES	$0.00	$4,815.00	$0.00	**$4,815.00**
20560-57822	IT LEARNING BOARDS -END OF LIFE	$4,590.29	$291,888.88	$0.00	**$296,479.17**
20560-57823	IT SECURITY DVR CAMERAS	$29,998.71	$0.00	$0.00	**$29,998.71**
20560-57828	QH 10-YR RETRO COMMISSIONING	$0.00	$30,000.00	$0.00	**$30,000.00**
20560-57833	TENNIS COURTS	$0.00	$52,300.00	$0.00	**$52,300.00**
20560-57841	BUS LOT OFFICE	$0.00	$150,000.00	$0.00	**$150,000.00**
20560-57842	SCHOOL SECURITY	$32,175.00	$0.00	$0.00	**$32,175.00**
205-31520	UNDESIGNATED FUND BALANCE	$0.00	$0.00	$2,756,630.52	**$2,756,630.52**
	TOTAL	**$1,134,052.27**	**$3,809,151.88**	**$2,781,630.52**	**$7,724,834.67**

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2021 TO JUNE 30,2022
AS OF AUGUST 31,2021

			BEGINNING BALANCE		FY22 RTM XFER IN	FISCAL YEAR 2021-2022						AVAILABLE TO DATE		
		APPROPRIATIONS	DESIGNATED	UNDESIGNATED	DESIGNATED	APPROPRIATED	DESIGNATED	UNDESIGNATED	EXPENDED	INTEREST INC	OTHER REVENUES	APPROPRIATED	DESIGNATED	UNDESIGNATED
20501-57639	REVALUATION	$255,989.43	$257,700.00	$0.00								$255,989.43	$257,700.00	$0.00
20501-57788	COMMUNITY CENTER HVAC CONTROL SEPARATION	$0.00	$59,650.00	$0.00								$0.00	$59,650.00	$0.00
20507-57776	FIBER INSTALL MUNICPAL COMPLEX	$14,808.85	$0.00	$0.00								$14,808.85	$0.00	$0.00
20507-57790	WIFI TOWN-WIDE WIRING	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20510-57830	THAMES RIVER MARINA DOCK SYSTEM	$227.75	$0.00	$0.00								$227.75	$0.00	$0.00
20502-48720	THAMES RIVER MARINA GRANT	$0.00	$0.00	$0.00								$0.00	$0.00	$0.00
20510-57864	CRYSTAL MALL REDEVELOPMENT FEASIBLITY STUDY	$250,000.00	$0.00	$0.00								$250,000.00	$0.00	$0.00
20511-57767	NEVINS COTTAGE STRUCTURAL REPAIRS	$20,715.00	$0.00	$0.00	$100,000.00							$20,715.00	$100,000.00	$0.00
20511-57805	YSB FLOORING	$45,611.44	$0.00	$0.00								$45,611.44	$0.00	$0.00
20511-57839	TOWN HALL EMERGENCY EGRESS	$0.00	$46,000.00	$0.00								$0.00	$46,000.00	$0.00
20511-57840	PLAN OF CONSERVATION DEVELOPMENT	$100,000.00	$0.00	$0.00								$100,000.00	$0.00	$0.00
20511-57856	JORDAN VILLAGE SIDEWALKS	$0.00	$100,000.00	$0.00								$0.00	$100,000.00	$0.00
20511-57857	CIVIC TRIANGLE UPGRADES	$50,000.00	$0.00	$0.00					$32,180.00			$17,820.00	$0.00	$0.00
20511-57859	EUGENE O'NEILL ROOF REPLACEMENT	$25,767.64	$0.00	$0.00					$25,767.64			$0.00	$0.00	$0.00
20500-48070	DONATION-EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$25,000.00								$0.00	$0.00	$25,000.00
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	$0.00	$740,165.00	$0.00								$0.00	$740,165.00	$0.00
20522-57865	MED RADIO BASE STATIONS REPLACEMENT	$20,012.19	$0.00	$0.00					$20,012.19			$0.00	$0.00	$0.00
20523-57733	OSWEGATCHIE FIRE BUILDING IMPROVEMENTS	$500.00	$1,000,000.00	$0.00								$500.00	$1,000,000.00	$0.00
20507-59205	FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE	$0.00	($3,000,000.00)	$0.00								$0.00	($3,000,000.00)	$0.00
20523-57751	ELECTRICAL UPGRADE-JORDAN	$40,175.25	$0.00	$0.00								$40,175.25	$0.00	$0.00
20523-57791	JORDAN-TRAFFIC LIGHT UPGRADE	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20523-57792	OSWEGATCHIE-BUILDING RENOVATIONS	$213,700.00	$1,990,000.00	$0.00								$213,700.00	$1,990,000.00	$0.00
20523-57826	FIRE SERVICES HYDRAULIC EQUIPMENT	$0.00	$50,000.00	$0.00								$0.00	$50,000.00	$0.00
20523-57836	FIRE SERVICES CARPET REPLACEMENT	$0.00	$30,000.00	$0.00								$0.00	$30,000.00	$0.00
20523-57837	FIRE SERVICES HYDRAULIC EQUIPMENT UPGRADE	$0.00	$150,000.00	$0.00								$0.00	$150,000.00	$0.00
20523-57838	FIRE SERVICES PRE EMPTION LIGHT REPAIRS	$0.00	$50,000.00	$0.00								$0.00	$50,000.00	$0.00
20530-55850	CROSS ROAD DESIGN WORK	$5,481.49	$0.00	$0.00					$5,481.49			$0.00	$0.00	$0.00
20530-57695	MUNICIPAL COMPLEX RENOVATION	$780,386.59	$6,100,833.00	$0.00					$451,877.26			$328,509.33	$6,100,833.00	$0.00
20507-59205	FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	($1,251,500.00)	($6,000,000.00)	$0.00								($1,251,500.00)	($6,000,000.00)	$0.00
20530-57696	MUNICIPAL COMPLEX CLEAN UP	$5,957.31	$0.00	$0.00					$1,778.16			$4,179.15	$0.00	$0.00
20530-57815	REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD	$101,955.48	$0.00	$0.00					$18,508.48			$83,447.00	$0.00	$0.00
20530-57832	LED STREETLIGHT CONVERSION	$33,554.76	$0.00	$0.00					$6,422.96			$27,131.80	$0.00	$0.00
20530-57855	BRAMAN ROAD REDESIGN/RECONSTR	$280,000.00	$0.00	$0.00					$231,314.60			$48,685.40	$0.00	$0.00
20531-55771	HARVEY AVENUE PUMP STATION REHAB	$19,422.12	$0.00	$0.00								$19,422.12	$0.00	$0.00
20531-57685	I/I MITIGATION & CONTROL	$332,286.86	$0.00	$0.00					$21,301.00			$310,985.86	$0.00	$0.00
20531-57766	WASTEWATER SCADA SYSTEM UPGRADE	$0.04	$0.00	$0.00								$0.04	$0.00	$0.00
20531-57802	FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE	$0.00	$43,000.00	$0.00								$0.00	$43,000.00	$0.00
20531-57816	OLD NORWICH/EVERGREEN/HARVEY AVE PUMP STATION REHAB	$506,000.00	$544,000.00	$0.00								$506,000.00	$544,000.00	$0.00
20531-57817	WASTEWATER PS FLOOD PROTECTION	$30.10	$85,000.00	$0.00								$30.10	$85,000.00	$0.00
20536-57848	LIBRARY HVAC UPGRADE	$0.00	$200,000.00	$0.00	$345,600.00							$0.00	$545,600.00	$0.00
20537-57735	LEARY PARK ROAD /PARKING LOT	$0.00	$20,000.00	$0.00								$0.00	$20,000.00	$0.00
20537-57781	WATERFORD BEACH PAVILION RESTROOM	$160,758.70	$0.00	$0.00					$159,908.95			$849.75	$0.00	$0.00
20537-57795	WBP CAUSEWAY BRIDGE	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2021 TO JUNE 30,2022
AS OF AUGUST 31,2021

			BEGINNING BALANCE		FY22 RTM XFER IN	FISCAL YEAR 2021-2022				INTEREST	OTHER	AVAILABLE TO DATE		
		APPROPRIATIONS	DESIGNATED	UNDESIGNATED	DESIGNATED	APPROPRIATED	DESIGNATED	UNDESIGNATED	EXPENDED	INC	REVENUES	APPROPRIATED	DESIGNATED	UNDESIGNATED
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	$0.00	$61,700.00	$0.00								$0.00	$61,700.00	$0.00
20537-57854	WTFD BEACH PARK IMPROVEMENTS	$0.00	$0.00	$0.00	$30,000.00							$0.00	$30,000.00	$0.00
20541-57328	ALEWIFE COVE DREDGING	$0.00	$37,500.00	$0.00								$0.00	$37,500.00	$0.00
20547-57747	UPS SYSTEM FOR COMMUNICATIONS	$0.00	$0.00	$0.00	$12,500.00							$0.00	$12,500.00	$0.00
20547-57846	FIBER UPGRADE	$0.00	$14,000.00	$0.00	$14,000.00							$0.00	$28,000.00	$0.00
20547-57847	TOWN-WIDE CAMERA SYSTEM	$0.00	$0.00	$0.00	$85,000.00							$0.00	$85,000.00	$0.00
20547-57860	PHONE SYSTEM UPGRADE	$0.00	$0.00	$0.00	$16,000.00							$0.00	$16,000.00	$0.00
20547-57861	SWITCHES	$0.00	$0.00	$0.00	$22,500.00							$0.00	$22,500.00	$0.00
20560-57808	REPLACE DVR SECURITY CAMERA	$30,000.00	$0.00	$0.00								$30,000.00	$0.00	$0.00
20500-43600	TURF FIELD RENTAL REVENUES	$0.00	$4,815.00	$0.00								$0.00	$4,815.00	$0.00
20560-57822	IT LEARNING BOARDS -END OF LIFE	$4,590.29	$91,888.88	$0.00	$200,000.00							$4,590.29	$291,888.88	$0.00
20560-57823	IT SECURITY DVR CAMERAS	$29,998.71	$0.00	$0.00								$29,998.71	$0.00	$0.00
20560-57828	QH 10-YR RETRO COMMISSIONING	$0.00	$30,000.00	$0.00								$0.00	$30,000.00	$0.00
20560-57833	TENNIS COURTS	$0.00	$52,300.00	$0.00								$0.00	$52,300.00	$0.00
20560-57841	BUS LOT OFFICE	$0.00	$75,000.00	$0.00	$75,000.00							$0.00	$150,000.00	$0.00
20560-57842	SCHOOL SECURITY	$32,175.00	$0.00	$0.00								$32,175.00	$0.00	$0.00
205-31520	UNDESIGNATED FUND BALANCE	$0.00	$0.00	$2,755,170.41						$1,460.11		$0.00	$0.00	$2,756,630.52
		$2,108,605.00	$2,908,551.88	$2,780,170.41	$900,600.00	$0.00	$0.00	$0.00	$974,552.73	$1,460.11	$0.00	$1,134,052.27	$3,809,151.88	$2,781,630.52

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
AUGUST 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	0.00	20,000.00
30122-55738	SELECTMEN FY22	FLEET MANAGEMENT PLAN	800,000.00	800,000.00	0.00
30716-55793	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47
31117-55803	BLDG MAINT FY17	PARKING LOT -YOUTH SERVICES	300,000.00	7,200.00	292,800.00
31118-55803	BLDG MAINT FY18	PARKING LOT -YSB/POLICE	195,320.00	29,000.00	166,320.00
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	0.00	87,000.00
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	0.00	87,500.00
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	14,500.00	66,200.00
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00
31122-55819	BLDG MAINT FY22	UST REPLACEMENT	250,000.00	0.00	250,000.00
31122-55892	BLDG MAINT FY22	AC UNIT REPLACMENT RADIO SITES	60,500.00	0.00	60,500.00
31122-55893	*BLDG MAINT FY22*	*EUGENE O'NEILL ROOF REPLACE*	*60,767.64*	2,350.00	58,417.64
31122-57857	BLDG MAINT FY22	CIVIC TRIANGLE UPGRADES	150,000.00	0.00	150,000.00
32320-55847	FIRE SERVICES FY20	COHANZIE ROOF REPLACEMENT	45,000.00	0.00	45,000.00
32322-55847	FIRE SERVICES FY22	COHANZIE ROOF REPLACEMENT	60,000.00	0.00	60,000.00
32322-55881	FIRE SERVICES FY22	GOSHEN A/C	25,000.00	0.00	25,000.00
32920-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,010.00	(10.00)
32920-55859	POLICE DEPT FY20	POLICE BLGD ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00
32921-55837	POLICE DEPT FY21	*POLICE INFRARED CAMERAS IN CARS*	*14,350.00*	*14,350.00*	*0.00*
32921-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	114,107.07	(4,007.07)
32922-55876	POLICE DEPT FY22	CYBER CRIME TASK FORCE EQUIPME	11,000.00	0.00	11,000.00
32922-55877	POLICE DEPT FY22	TRAFFIC MESSAGE BOARDS	28,000.00	0.00	28,000.00
32922-55878	POLICE DEPT FY22	IMPOUND YARD IMPROVEMENTS	28,500.00	0.00	28,500.00
32922-55879	POLICE DEPT FY22	MARINE OUTBOARD MOTORS	38,500.00	0.00	38,500.00
32922-55880	POLICE DEPT FY22	LICENSE PLATE READERS	27,120.00	0.00	27,120.00
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	550.10	2,753,449.90
33020-59300	PUBLIC WORKS FY20	FUNDING OFFSET-CROSS ROAD	(2,754,000.00)	(2,611,641.60)	(142,358.40)
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	152,690.00	117,757.48	34,932.52
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	299,000.00	37,000.00	262,000.00
33021-55868	PUBLIC WORKS FY21	GALLOWS LANE RECLAIM/PAVE	153,790.00	153,790.00	0.00
33022-55882	PUBLIC WORKS FY22	NORMAN/CONCRETE PANELS	80,100.00	18,097.46	62,002.54

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
AUGUST 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE
33022-55883	PUBLIC WORKS FY22	WILLIAM ST CONCRETER SIDEWALK	42,300.00	8,240.78	34,059.22
33022-55884	PUBLIC WORKS FY22	SUMMER STREET/CONCRETE SW	33,420.00	6,220.98	27,199.02
33022-55885	PUBLIC WORKS FY22	DAVID STREET/CONCRETE SW	43,680.00	8,240.78	35,439.22
33022-55886	PUBLIC WORKS FY22	CROSS ROAD/ASPHALT	69,800.00	0.00	69,800.00
33022-55887	*PUBLIC WORKS FY22*	*ROPE FERRY ROAD*	*304,000.00*	*0.00*	*304,000.00*
33022-55889	PUBLIC WORKS FY22	RD RESURFACING SEC A	334,473.00	35,800.00	298,673.00
33022-55890	PUBLIC WORKS FY22	ROAD RESURFACING EVERSOURCE AF	215,813.00	152,222.00	63,591.00
33022-55891	*PUBLIC WORKS FY22*	*T. STATION SCALE & SCALE HOUSE*	*106,548.00*	*0.00*	*106,548.00*
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	3,077.24	44,922.76
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOI	37,000.00	37,000.00	0.00
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	0.00	85,000.00
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	30,500.00	344,500.00
33122-55870	UTILITY COMM FY22	CCTV CAMERA & LATERAL LAUNCHIN	120,000.00	0.00	120,000.00
33122-55894	UTILITY COMM FY22	CONTROL PANEL RETRO-FIT (GORMA	30,000.00	0.00	30,000.00
33122-55895	UTILITY COMM FY22	ROOF & SIDING REPLACEMENT	50,000.00	8,600.00	41,400.00
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00
33722-55896	REC & PARKS FY22	EQUIPMENT STORAGE PLAN	21,000.00	0.00	21,000.00
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	127,049.25	(7,049.25)
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	73,940.00	60.00
		TOTALS	5,670,158.64	(638,009.93)	6,308,168.57
		PRIOR YEAR EXPENDITURES		*820,383.60*	
		CURRENT YEAR EXPENDITURES		(1,458,393.53)	

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
AUGUST 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	EXPENDED	TRANSFERS OUT	
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	0.00	20,000.00	0.0%		
30122-55738	SELECTMEN FY22	FLEET MANAGEMENT PLAN	800,000.00	800,000.00	0.00	100.0%	800,000.00	TO FLT MGMT
30716-55793	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47	84.7%		
31117-55803	BLDG MAINT FY17	PARKING LOT -YOUTH SERVICES	300,000.00	7,200.00	292,800.00	2.4%		
31118-55803	BLDG MAINT FY18	PARKING LOT -YSB/POLICE	195,320.00	29,000.00	166,320.00	14.8%		
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	0.00	87,000.00	0.0%		
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	0.00	87,500.00	0.0%		
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00	0.0%		
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	14,500.00	66,200.00	18.0%		
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00	0.0%		
31122-55819	BLDG MAINT FY22	UST REPLACEMENT	250,000.00	0.00	250,000.00	0.0%		
31122-55892	BLDG MAINT FY22	AC UNIT REPLACMENT RADIO SITES	60,500.00	0.00	60,500.00	0.0%		
31122-55893	BLDG MAINT FY22	EUGENE O'NEILL ROOF REPLACE	60,767.64	2,350.00	58,417.64	3.9%		
31122-57857	BLDG MAINT FY22	CIVIC TRIANGLE UPGRADES	150,000.00	0.00	150,000.00	0.0%		
32320-55847	FIRE SERVICES FY20	COHANZIE ROOF REPLACEMENT	45,000.00	0.00	45,000.00	0.0%		
32322-55847	FIRE SERVICES FY22	COHANZIE ROOF REPLACEMENT	60,000.00	0.00	60,000.00	0.0%		
32322-55881	FIRE SERVICES FY22	GOSHEN A/C	25,000.00	0.00	25,000.00	0.0%		
32920-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,010.00	(10.00)	100.0%		
32920-55859	POLICE DEPT FY20	POLICE BLGD ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00	0.0%		
32921-55837	POLICE DEPT FY21	POLICE INFRARED CAMERAS IN CARS	14,350.00	14,350.00	0.00	100.0%		
32921-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	114,107.07	(4,007.07)	103.6%		
32922-55876	POLICE DEPT FY22	CYBER CRIME TASK FORCE EQUIPME	11,000.00	0.00	11,000.00	0.0%		
32922-55877	POLICE DEPT FY22	TRAFFIC MESSAGE BOARDS	28,000.00	0.00	28,000.00	0.0%		
32922-55878	POLICE DEPT FY22	IMPOUND YARD IMPROVEMENTS	28,500.00	0.00	28,500.00	0.0%		
32922-55879	POLICE DEPT FY22	MARINE OUTBOARD MOTORS	38,500.00	0.00	38,500.00	0.0%		
32922-55880	POLICE DEPT FY22	LICENSE PLATE READERS	27,120.00	0.00	27,120.00	0.0%		
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	550.10	2,753,449.90	0.0%		
33020-59300	PUBLIC WORKS FY20	FUNDING OFFSET-CROSS ROAD	(2,754,000.00)	(2,611,641.60)	(142,358.40)	94.8%		
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	152,690.00	117,757.48	34,932.52	77.1%		
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	299,000.00	37,000.00	262,000.00	12.4%		
33021-55868	PUBLIC WORKS FY21	GALLOWS LANE RECLAIM/PAVE	153,790.00	153,790.00	0.00	100.0%		
33022-55882	PUBLIC WORKS FY22	NORMAN/CONCRETE PANELS	80,100.00	18,097.46	62,002.54	22.6%		

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
AUGUST 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	EXPENDED	TRANSFERS OUT
33022-55883	PUBLIC WORKS FY22	WILLIAM ST CONCRETER SIDEWALK	42,300.00	8,240.78	34,059.22	19.5%	
33022-55884	PUBLIC WORKS FY22	SUMMER STREET/CONCRETE SW	33,420.00	6,220.98	27,199.02	18.6%	
33022-55885	PUBLIC WORKS FY22	DAVID STREET/CONCRETE SW	43,680.00	8,240.78	35,439.22	18.9%	
33022-55886	PUBLIC WORKS FY22	CROSS ROAD/ASPHALT	69,800.00	0.00	69,800.00	0.0%	
33022-55887	PUBLIC WORKS FY22	ROPE FERRY ROAD	304,000.00	0.00	304,000.00	0.0%	
33022-55889	PUBLIC WORKS FY22	RD RESURFACING SEC A	334,473.00	35,800.00	298,673.00	10.7%	
33022-55890	PUBLIC WORKS FY22	ROAD RESURFACING EVERSOURCE AF	215,813.00	152,222.00	63,591.00	70.5%	
33022-55891	PUBLIC WORKS FY22	T. STATION SCALE & SCALE HOUSE	106,548.00	0.00	106,548.00	0.0%	
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	3,077.24	44,922.76	6.4%	
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOI	37,000.00	37,000.00	0.00	100.0%	5,323.46
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	0.00	85,000.00	0.0%	
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	30,500.00	344,500.00	8.1%	
33122-55870	UTILITY COMM FY22	CCTV CAMERA & LATERAL LAUNCHIN	120,000.00	0.00	120,000.00	0.0%	
33122-55894	UTILITY COMM FY22	CONTROL PANEL RETRO-FIT (GORMA	30,000.00	0.00	30,000.00	0.0%	
33122-55895	UTILITY COMM FY22	ROOF & SIDING REPLACEMENT	50,000.00	8,600.00	41,400.00	17.2%	
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00	0.0%	
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00	0.0%	
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00	0.0%	
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00	0.0%	
33722-55896	REC & PARKS FY22	EQUIPMENT STORAGE PLAN	21,000.00	0.00	21,000.00	0.0%	
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00	0.0%	
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	127,049.25	(7,049.25)	105.9%	
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	73,940.00	60.00	99.9%	
		TOTALS	5,670,158.64	(638,009.93)	6,308,168.57	-11.3%	805,323.46
		PRIOR YEAR EXPENDITURES		820,383.60			
		CURRENT YEAR EXPENDITURES		(1,458,393.53)			

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
AUGUST 31, 2021

FUND I	DESCRIPTION	APPROPRIATION	EXPENDED	REMAINING BALANCE
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34
	TOTALS	**89,611,679.00**	**89,035,223.85**	**576,455.15**
	PRIOR YEAR EXPENDITURES		**89,035,223.85**	
	CURRENT YEAR EXPENDITURES		**0.00**	

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
AUGUST 31, 2021

FUND I	DESCRIPTION	APPROPRIATION	EXPENDED	REMAINING BALANCE	PCT EXP	BALANCE RETURNED
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81	100.00%	
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34	99.16%	
	TOTALS	**89,611,679.00**	**89,035,223.85**	**576,455.15**	**99.36%**	**0.00**
	PRIOR YEAR EXPENDITURES		**89,035,223.85**			
	CURRENT YEAR EXPENDITURES		**0.00**			

Contributed Gifts Fund
Fund # 212
AUGUST 31, 2021

FISCAL YEAR 2022	R&P HELMET RODEO DONATIONS	R&P GENERAL DONATIONS	R&P MEMORIAL TREES & BENCHES DONATIONS	R&P FRANCES X. SWEENEY MEMORIAL DONATIONS	R&P DOG PARK DONATIONS	R&P PLAYGROUND DONATIONS	R&P CIVIC TRIANGLE MEMORIAL DONATIONS	R&P DEIDRICK FIELD PRESS BOX DONATIONS	FINANCE DEPT. AUDITORIUM A/V UPGRADE
REVENUES									
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS			$2,000.00						
K9 DONATIONS									
POLICE DEPT. GENERAL DONATIONS									
TOTAL REVENUES	$0.00	$0.00	$2,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
TOTAL EXPENDITURES	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
NET CURRENT YEAR ACTIVITY	$0.00	$0.00	$2,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
PRIOR YEAR BALANCE	$6,425.57	$29.60	($1,588.61)	$65.00	$725.97	$36,175.81	$1,140.00	$12,600.00	$151.00
CURRENT YEAR BALANCE	$6,425.57	$29.60	$411.39	$65.00	$725.97	$36,175.81	$1,140.00	$12,600.00	$151.00

Contributed Gifts Fund
Fund # 212
AUGUST 31, 2021

FISCAL YEAR 2022	POLICE AUSTISM TRAINING	POLICE DEPT. VEHICLE CHALLENGE	POLICE DEPT. K-9 PROGRAM	POLICE DEPT. GENERAL DONATIONS	POLICE PUBLIC SAFETY DOCK	TOTAL
REVENUES						
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS						
K9 DONATIONS			$3,736.60			
POLICE DEPT. GENERAL DONATIONS				$1,000.00		
TOTAL REVENUES	$0.00	$0.00	$3,736.60	$1,000.00	$0.00	$6,736.60
TOTAL EXPENDITURES	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
NET CURRENT YEAR ACTIVITY	$0.00	$0.00	$3,736.60	$1,000.00	$0.00	$6,736.60
PRIOR YEAR BALANCE	$1,700.00	$780.11	$4,961.89	$7,403.65	$7.04	$70,577.03
CURRENT YEAR BALANCE	$1,700.00	$780.11	$8,698.49	$8,403.65	$7.04	$77,313.63

Insurance
Administration Fund
Balance Sheet
August 31, 2021

Assets	
Cash and Cash Equivalents	4,694,618
Accounts Receivable	0
Due From Other Funds	392,665
Total Assets	5,087,283
Liabilities	
Accrued Liabilities (IBNR)	605,346
Advance Payments	23,901
Total Liabilities	629,247
Net Assets	
Unrestricted	$4,458,036
Total Net Assets	$ $4,458,036

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FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

To: Board of Finance Members

From: Town Accountant

Date: September 24, 2021

Subject: Status of General Fund Unassigned Balance

Unassigned Fund Balance:

1) Unassigned balance 06/30/21	22,981,080
Projected revenues in excess of (less than) budgeted through 08/31/21	381,936
Estimated Ending Unassigned Balance	23,363,016

1) Per unaudited Financial Statements