FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

2021 MAR -9 AM 9:02

BOARD OF FINANCE
AGENDA

Waterford Town Hall
Zoom Meeting

March 10, 2021
7:00 p.m.

Topic: Board of Finance Meeting followed by Budget Meeting
Time: Mar 10, 2021 07:00 PM Eastern Time (US and Canada)

Join Zoom Meeting
Dial by your location
+1 312 626 6799 US (Chicago)
+1 929 205 6099 US (New York)
+1 301 715 8592 US (Washington DC)

Meeting ID: 832 3852 8404
Passcode: 572708
Find your local number: https://us02web.zoom.us/u/kdyLC6p0JH

1. Establishment of a quorum and call to order.

2. Public Comment.

3. Approval and acceptance of minutes of February 10, 2021.

4. To consider and act on a transfer request from Brett Mahoney, Chief of Police, for an **FY21 Out of Series Transfer as follows:**

Account	Description	Approved Budget Amount	Current Available Budget Amount	Account Increase	Account Decrease	Revised Available Budget Amount
10129-53150	Building Maintenance	15,250.00	(9,288.07)	26,363.84		17,075.77
10129-51220	Custodial	43,923.00	26,363.84		(26,363.84)	0.00
10129-54020	Equipment	5,277.00	(117.50)	117.50		0.00
10129-52040	Service Contracts & Repairs	39,785.00	22,486.90		(117.50)	22,369.40
	Total			**26,481.34**	**(26,481.34)**	

5. To consider and act on a request from Gary Schneider, Public Works Director, for an additional appropriation of $19,710 to line #33021-55868 Gallows Lane Reclaim/Pave.

6. To consider and act on a request from Gary Schneider, Public Works Director, for an additional appropriation of $21,390 to line #33021-55866 Bloomingdale South Mill/Pave.

7. To consider and act on a request from Gary Schneider, Public Works Director, to appropriate $263,470 from Designated Funds to appropriated funds from FY21 Capital and Non-Recurring Expenditure Fund line #20530-57855 for Braman Road Resurfacing.

8. To consider and act on a request from Gary Schneider, Public Works Director, to transfer $16,530 from Undesignated Fund Balance line #205-31520 to line #20530-57855 for Braman Road Resurfacing and forward to the RTM as required.

9. To consider and act on a request from Abby Piersall, Planning Director, to appropriate $250,000 for a new Capital Non-Recurring Project for the Crystal Mall Redevelopment Feasibility Study grant application with the Economic Development Administration and forward onto the RTM as required.

10. To consider and act on a request from Steve Sinagra, Emergency Management Director, for a Capital Improvement Project for an additional appropriation of $30,908.99 for radio replacements and forward to the RTM as required.

11. Old Business:

12. New Business: a request for a Board of Finance liaison to attend the next Finance, Wage & Personnel Standing Committee of the RTM meeting regarding elected officials' salaries.

13. Liaison Reports

14. Correspondence

    a. Virginia Bielucki, Town Accountant, Periodic Financial Statements dated February 10, 2021.
    b. Virginia Bielucki, Town Accountant, Status of General Fund Unassigned Balance dated February 11, 2021.
    c. Virginia Bielucki, Town Accountant, Status of Contingency Fiscal Year 2021 dated February 16, 2021.

15. Adjournment

Ronald Fedor, Chairman

TOWN OF WATERFORD
TRANSFER REQUEST FORM
Out of Series Transfer Request

POLICE
DEPARTMENT

Line No.	Org. Code	Object Code	Object Description	APPROVED Budget Amount	CURRENT Available Budget	ACCOUNT INCREASE	ACCOUNT DECREASE	REVISED Available Budget
1	10129	53150	BUILDING MAINTENANCE	16,250.00	(9,288.07)	26,363.84		17,075.77
2	10129	51220	CUSTODIAL	43,923.00	26,363.84		(26,363.84)	0.00
3								0.00
4	10129	54020	EQUIPMENT	5,277.00	(117.50)	117.50		0.00
5	10129	52040	SERVICE CONTRACTS & REPAIRS	39,785.00	22,486.90		(117.50)	22,369.40
6								0.00
7								0.00
8								0.00
9								0.00
10								0.00
								0.00
								0.00
					TOTAL	26,481.34	(26,481.34)	

Explanation

The department custodian resigned and a contractor will be used through the end of the fiscal year to perform the cleaning of the building.

Brett Mahoney, Chief of Police
Department Head

2/2/2021
Date

Kim Allen
Director of Finance

2/2/2021
Date

BOS
First Selectman

2/16/21
Date

Commission/Board Approval

Date

revised 9/9/20

WATERFORD POLICE DEPARTMENT

Memo

To: Finance Director

From: Brett Mahoney, Chief of Police

CC: Ruby York, Office Coordinator

Date: 2/2/2021

Re: Fiscal Year 20-21 Line Item 10129-53150

The resignation of the custodian has required the PD to hire an outside agency to perform the cleaning of the building, and has resulted in the over spending of the line item for Building Maintenance #10129-53150. The deficit will be covered from this point forward until June 30, 2021 by line item for Custodian wages #10129-51220.

The deficit in line item for Equipment #10129-54020 in the amount of 117.50 will be covered by the line item for Services and Contracts #10129-52040

Should you have any questions please feel free to contact me.

FOR 2021 13

ACCOUNTS FOR: 101 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10129 POLICE DEPARTMENT							
10129 51110 ADMINISTRATION	473,575	0	473,575	287,665.45	.00	185,909.55	60.7%
10129 51210 CLERICAL AND TECHNI	307,282	0	307,282	212,993.69	.00	94,288.31	69.3%
10129 51220 CUSTODIAL	43,923	0	43,923	17,559.16	.00	26,363.84	40.0%
10129 51420 PATROL	3,333,709	0	3,333,709	1,953,343.55	.00	1,380,365.45	58.6%
10129 51421 MARINE PATROL	23,716	0	23,716	21,945.54	.00	1,770.46	92.5%
10129 51430 DETECTIVE	486,203	0	486,203	295,529.50	.00	190,673.50	60.8%
10129 51435 COMMUNITY SERVICE O	140,053	0	140,053	64,824.72	.00	75,228.28	46.3%
10129 51450 EXTRA DUTY	0	0	0	.00	.00	.00	.0%
10129 51810 OVERTIME	145,814	0	145,814	78,112.88	.00	67,701.12	53.6%
10129 51820 REPLACEMENT OVERTIM	360,508	0	360,508	268,797.30	.00	91,710.70	74.6%
10129 51830 TRAINING & EDUCATIO	113,967	0	113,967	65,015.04	.00	48,951.96	57.0%
10129 51910 FRINGE BENEFITS	0	0	0	-223.20	.00	223.20	100.0%
10129 51920 F.I.C.A.	420,922	0	420,922	236,873.28	.00	184,048.72	56.3%
10129 52010 ADVERTISING	500	0	500	428.60	.00	71.40	85.7%
10129 52020 POSTAGE	2,000	0	2,000	617.76	.00	1,382.24	30.9%
10129 52030 PROFESSIONAL FEES	11,000	0	11,000	7,566.99	.00	3,433.01	68.8%
10129 52040 SERVICE CONT. AND R	39,785	0	39,785	17,298.10	.00	22,486.90	43.5%
10129 52050 DUES,CONFERENCES &	1,735	0	1,735	412.50	.00	1,322.50	23.8%
10129 52060 PRINTING	1,200	0	1,200	1,051.40	.00	148.60	87.6%
10129 52080 TELEPHONE	33,422	0	33,422	16,327.91	.00	17,094.09	48.9%
10129 52090 HEATING FUEL	17,566	0	17,566	8,319.40	.00	9,246.60	47.4%
10129 52100 ELECTRICITY	52,223	0	52,223	30,378.08	.00	21,844.92	58.2%
10129 52115 WATER & SEWER CHARG	4,500	0	4,500	2,061.07	.00	2,438.93	45.8%
10129 52300 TRAINING,EDUCATION	74,200	0	74,200	44,348.24	.00	29,851.76	59.8%
10129 52305 OSHA COMPLIANCE	5,500	0	5,500	1,888.93	.00	3,611.07	34.3%
10129 52370 CLOTHING OR UNIFORM	84,465	0	84,465	73,193.14	.00	11,271.86	86.7%
10129 52440 DATA PROCESSING SER	0	0	0	.00	.00	.00	.0%
10129 52520 CRIMINAL JUSTICE PL	13,520	0	13,520	13,520.00	.00	.00	100.0%
10129 53010 OFFICE SUPPLIES	1,000	0	1,000	336.07	.00	663.93	33.6%
10129 53020 OTHER SUPPLIES	7,000	0	7,000	4,298.43	.00	2,701.57	61.4%
10129 53070 AUTO REPAIRS	32,000	0	32,000	12,949.03	.00	19,050.97	40.5%
10129 53090 FUELS AND LUBRICANT	111,441	0	111,441	41,052.66	.00	70,388.34	36.8%
10129 53100 TIRES	10,325	0	10,325	7,047.11	.00	3,277.89	68.3%
10129 53150 BUILDING MAINTENANC	16,250	0	16,250	22,338.07	3,200.00	-9,288.07	157.2%*
10129 53180 POLICE EQUIP. & SUP	39,660	0	39,660	32,757.61	1,575.52	5,326.87	86.6%
10129 53210 SELECTIVE ENFORCEME	2,500	0	2,500	1,000.00	.00	1,500.00	40.0%
10129 53220 MARINE PATROL	4,000	0	4,000	1,944.90	.00	2,055.10	48.6%
10129 53260 DOG WARDEN SUPPLIES	30,000	0	30,000	30,000.00	.00	.00	100.0%
10129 53320 CHALLENGE	0	0	0	.00	.00	.00	.0%
10129 54020 EQUIPMENT	5,277	0	5,277	2,694.50	2,700.00	-117.50	102.2%*

FOR 2021 13

ACCOUNTS FOR: 101 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10129 54040 VEHICLES EQUIPMENT	0	0	0	.00	.00	.00	.0%
TOTAL POLICE DEPARTMENT	6,450,741	0	6,450,741	3,876,267.41	7,475.52	2,566,998.07	60.2%
TOTAL GENERAL FUND	6,450,741	0	6,450,741	3,876,267.41	7,475.52	2,566,998.07	60.2%
TOTAL EXPENSES	6,450,741	0	6,450,741	3,876,267.41	7,475.52	2,566,998.07	

5, 6, 7, 8

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WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
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February 26, 2021

Mr. Ronald Fedor
Chairman
Board of Finance
15 Rope Ferry Road
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, February 23, 2021 voted to approve the following request;

1. **Public Works Department-** To consider and act on a request from Gary Schneider, Public Works Director, for additional appropriations for the Gallows Lane Reclaim/Pave project in the amount of $19,710.

2. **Public Works Department -**To consider and act on a request from Gary Schneider, Public Works Director, for additional appropriations for the Bloomingdale South Mill/Pave Project in the amount of $21,390.

3. **Public Works Department-** To consider and act on a request from Gary Schneider, Public Works Director, to move FY21 funds from designated to appropriated in the amount of $263,470. for Braman Road Resurfacing Project.

4. **Public Works Department-** To consider and act on a request from Gary Schneider, Public Works Director, for additional appropriations for the Braman Road Resurfacing Project in the amount of $16,530.

Therefore, I respectfully request that you consider and act on this requests. I have attached pertinent back up material from the designated department.

Sincerely,

Robert Brule

Robert Brule
First Selectman

cc: Kimberly Allen, Director of Finance
Gary Schneider – Director of Public Works

5, 6, 7, 8

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

February 4, 2021

Mr. Robert Brule
First Selectman
Town of Waterford
15 Rope Ferry Road
Waterford, CT 06385

Subject: Additional Appropriations

Dear Mr. Brule,

Request for Additional Appropriations:

- CIP Project: Gallows Lane Reclaim/Pave. Line item 33021-55868 in the amount of $19,710
- CIP Project: Bloomingdale South Mill/Pave Line item 33021-55866 in the amount of $21,390

Discussion: CIP Project: Gallows Lane Reclaim/Pave Line Item 33021-55868

In the FY 21 Capital Improvement Fund, $134,080 was appropriated to reclaim and resurface Gallows Lane from the intersection of Bloomingdale Road to the City of New London boundary line. In anticipation of performing the work this spring, the project was re-estimated to ensure sufficient funds were available before entering into contracts. The current estimate is $153,786. The increase from the previous estimate is due to several factors:

- Pricing for reclaiming the road has increased from $5 to $6 sy.
- Pavement cost (in place) has increased from $75 to $80/ton.

These items are responsible for $2,739 of the increase.

- Previous estimates didn't include costs for traffic markings (center line, stop bars), loam and seed to re-establish the edge of roads, and the adjustment of manholes. In the past, the typical practice was to charge these to the Public Works Town Road Aid account. The Finance Director has requested that this practice stop. I concur with that determination. All items for a capital project should be identified and funded from one account.

These items are responsible for $16,968 of the increase.

Discussion: CIP Project: Bloomingdale South Mill/Pave 33021-55866

In the FY 21 Capital Improvement Fund, $131,300 was approved to mill and resurface Bloomingdale Road from the intersection of Gallows Lane to the City of New London boundary line. In anticipation of performing the work this spring, the project was also re-estimated to ensure sufficient funds were available before entering into contracts. The current estimate is $152,689.56. The increase from the previous estimate is due to several factors;

- Pricing for milling the road has increased from $2.24/sy to $4 sy. There was an error in the previous estimate for milling.
- Pavement costs has increased from $75 to $80/ton.

These items are responsible for $11,922 of the increase.

- Previous estimates didn't include costs for traffic markings (center line, stop bars) and the adjustment of manholes. The typical practice was to charge these to the Public Works Town Road Aid account. The Finance Director has requested that this practice stop. I concur with that determination. All items for a capital project should be identified and funded from one account.

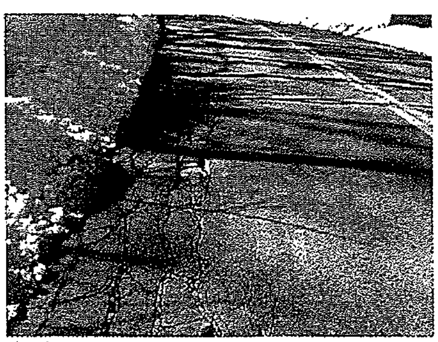
These items are responsible for $9,467 of the increase.

I request to be added to the agenda for the Board of Selectman on Tuesday February 16, 2021.

Thank you,

Gary J. Schneider, Director
Waterford Public Works Department

Cc: Kimberly Allen, Finance Director



Gallows Lane

Bloomingdale Road

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

February 5, 2021

Mr. Robert Brule
First Selectman
Town of Waterford
15 Rope Ferry Road
Waterford, CT 06385

Subject: Braman Road

Dear Mr. Brule,

This request is to appropriate the $280,000 designated in the FY21 Capital Budget for Braman Road Resurfacing. There are funds designated in line item 20530-57855 in the amount of $263,470.00. We request an additional amount of $16,530.00 from the undesignated fund balance to complete this project.

Braman Road is a 5,834 linear foot major east/west road in the southern section of the Town. The Pavement Management 2020 Update prepared by VHB pavement consultants identified milling and reclaiming methods as the course of action to perform before resurfacing the road. Milling is the removal of top course of the pavement leaving an asphalt base to place the new asphalt on top. Reclaiming is when the entire asphalt pavement is ground up along with the gravel base to form a new solid base for the new asphalt to be placed on.

The project calls for the milling of the western end of Braman Road from the intersection of Mary Butler Dr. to Great Neck Road (RT 213). Due to the condition of the road from Mary Butler Dr. to Pepperbox Road, we will reclaim that section of the road. After milling or reclaiming, the entire road will be:

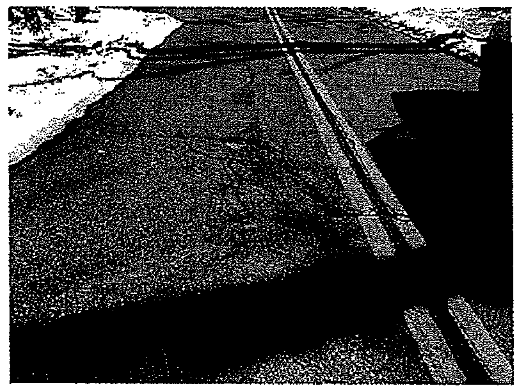
- Resurfaced with 3 inches of asphalt.
- The edge of road will be loamed and seeded.
- Driveway aprons will be paved
- Epoxy Traffic Markings will be re-established
- There are no manholes in the road to adjust.

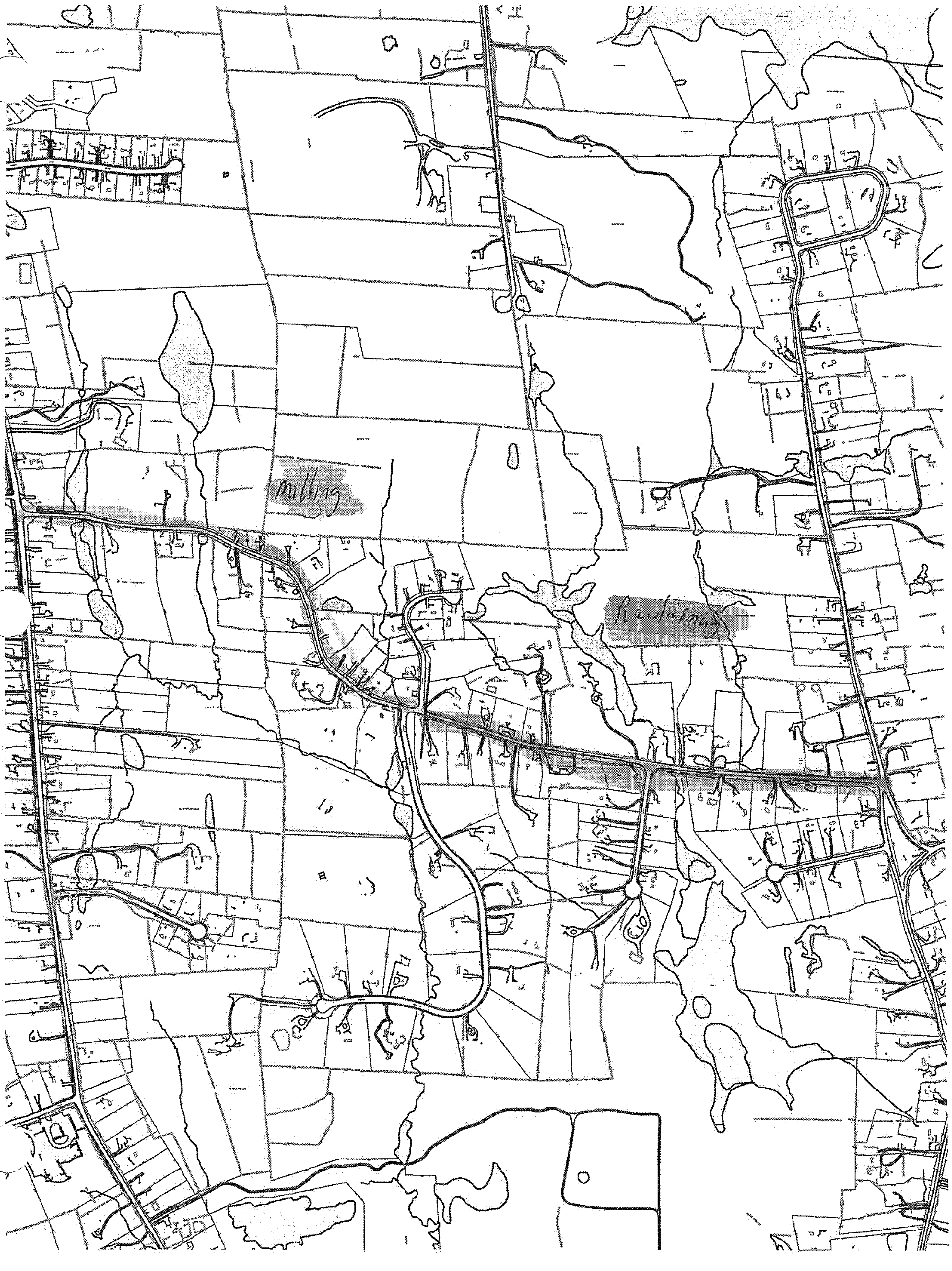
I request to be added to the agenda for the Board of Selectman on Tuesday February 16, 2021.

Thank you,

Gary J. Schneider, Director
Waterford Public Works Department

Cc: Kimberly Allen, Finance Director




milling
Reclaiming

5.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

REC'D FINANCE
FEB 5 '21 PM2:20

February 5, 2021

Mr. Robert Brule
First Selectman
Town of Waterford
15 Rope Ferry Road
Waterford, CT 06385

Subject: Braman Road

Dear Mr. Brule,

This request is to appropriate the $280,000 designated in the FY21 Capital Budget for Braman Road Resurfacing. The FY21 request for Capital funding was to address the current condition of the road. Funds are designated in line item 20530-57855.

Braman Road is a 5,834 linear foot major east/west road in the southern section of the Town. The Pavement Management 2020 Update prepared by VHB pavement consultants identified milling and reclaiming methods as the course of action to perform before resurfacing the road. Milling is the removal of top course of the pavement leaving an asphalt base to place the new asphalt on top. Reclaiming is when the entire asphalt pavement is ground up along with the gravel base to form a new solid base for the new asphalt to be placed on.

Appropriating funds for the milling of the western end of Braman Road from the intersection of Mary Butler Dr. to Great Neck Road (RT 213). Due to the condition of the road from Mary Butler Dr. to Pepperbox Road, we will reclaim that section of the road. After milling or reclaiming, the entire road will be:

- Resurfaced with 3 inches of asphalt.
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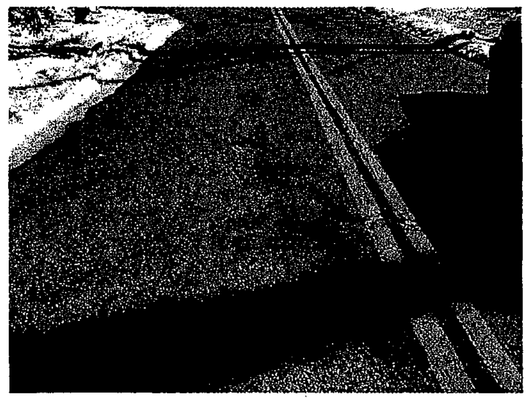
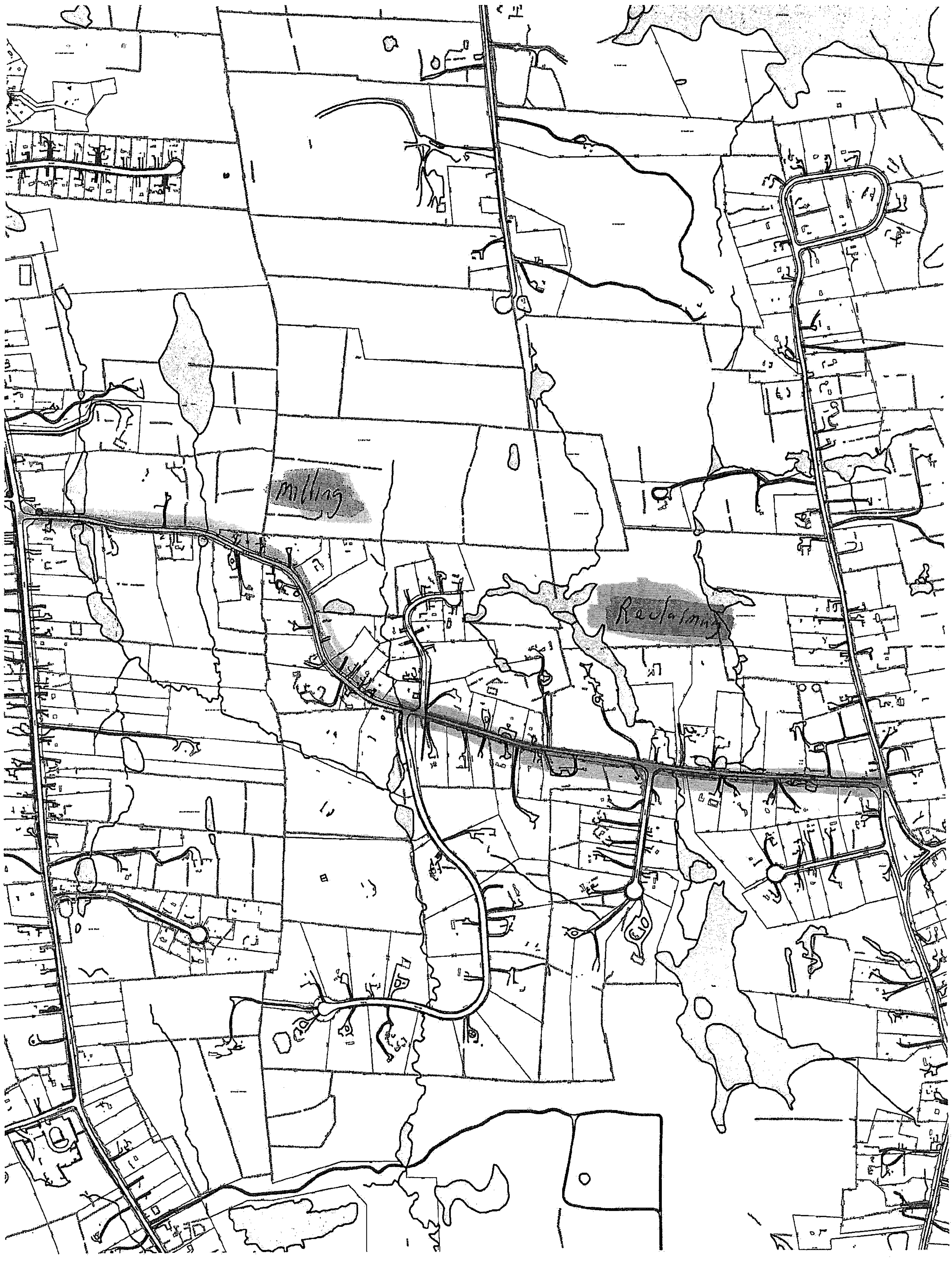
I request to be added to the agenda for the Board of Selectman on Tuesday February 16, 2021.

Thank you,

Gary J. Schneider, Director
Waterford Public Works Department

Cc: Kimberly Allen, Finance Director




milling
Reclaiming

6

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
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February 4, 2021

Mr. Robert Brule
First Selectman
Town of Waterford
15 Rope Ferry Road
Waterford, CT 06385

Subject: Additional Appropriations

Dear Mr. Brule,

Request for Additional Appropriations:

- CIP Project: Gallows Lane Reclaim/Pave. Line item 33021-55868 in the amount of $19,710
- CIP Project: Bloomingdale South Mill/Pave Line item 33021-55866 in the amount of $21,390

Discussion: CIP Project: Gallows Lane Reclaim/Pave Line Item 33021-55868

In the FY 21 Capital Improvement Fund, $134,080 was appropriated to reclaim and resurface Gallows Lane from the intersection of Bloomingdale Road to the City of New London boundary line. In anticipation of performing the work this spring, the project was re-estimated to ensure sufficient funds were available before entering into contracts. The current estimate is $153,786. The increase from the previous estimate is due to several factors:

- Pricing for reclaiming the road has increased from $5 to $6 sy.
- Pavement cost (in place) has increased from $75 to $80/ton.

These items are responsible for $2,739 of the increase.

- Previous estimates didn't include costs for traffic markings (center line, stop bars), loam and seed to re-establish the edge of roads, and the adjustment of manholes. In the past, the typical practice was to charge these to the Public Works Town Road Aid account. The Finance Director has requested that this practice stop. I concur with that determination. All items for a capital project should be identified and funded from one account.

These items are responsible for $16,968 of the increase.

REC'D FINANCE
FEB 5 '21 PM2:21

Discussion: CIP Project: Bloomingdale South Mill/Pave 33021-55866

In the FY 21 Capital Improvement Fund, $131,300 was approved to mill and resurface Bloomingdale Road from the intersection of Gallows Lane to the City of New London boundary line. In anticipation of performing the work this spring, the project was also re-estimated to ensure sufficient funds were available before entering into contracts. The current estimate is $152,689.56. The increase from the previous estimate is due to several factors;

- Pricing for milling the road has increased from $2.24/sy to $4 sy. There was an error in the previous estimate for milling.
- Pavement costs has increased from $75 to $80/ton.

These items are responsible for $11,922 of the increase.

- Previous estimates didn't include costs for traffic markings (center line, stop bars) and the adjustment of manholes. The typical practice was to charge these to the Public Works Town Road Aid account. The Finance Director has requested that this practice stop. I concur with that determination. All items for a capital project should be identified and funded from one account.

These items are responsible for $9,467 of the increase.

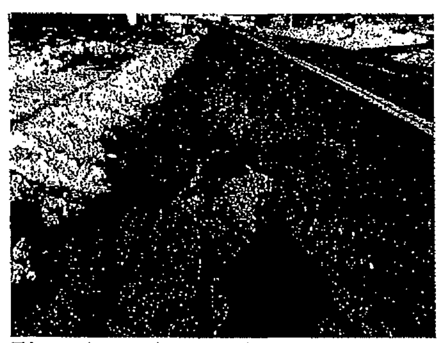
I request to be added to the agenda for the Board of Selectman on Tuesday February 16, 2021.

Thank you,

Gary J. Schneider, Director
Waterford Public Works Department

Cc: Kimberly Allen, Finance Director

Gallows Lane



Bloomingdale Road

7.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

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February 4, 2021

Mr. Robert Brule
First Selectman
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15 Rope Ferry Road
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Subject: Additional Appropriations

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- Pricing for reclaiming the road has increased from $5 to $6 sy.
- Pavement cost (in place) has increased from $75 to $80/ton.

These items are responsible for $2,739 of the increase.

- Previous estimates didn't include costs for traffic markings (center line, stop bars), loam and seed to re-establish the edge of roads, and the adjustment of manholes. In the past, the typical practice was to charge these to the Public Works Town Road Aid account. The Finance Director has requested that this practice stop. I concur with that determination. All items for a capital project should be identified and funded from one account.

These items are responsible for $16,968 of the increase.

REC'D FINANCE
FEB 5 '21 PM2:21

Discussion: CIP Project: Bloomingdale South Mill/Pave 33021-55866

In the FY 21 Capital Improvement Fund, $131,300 was approved to mill and resurface Bloomingdale Road from the intersection of Gallows Lane to the City of New London boundary line. In anticipation of performing the work this spring, the project was also re-estimated to ensure sufficient funds were available before entering into contracts. The current estimate is $152,689.56. The increase from the previous estimate is due to several factors;

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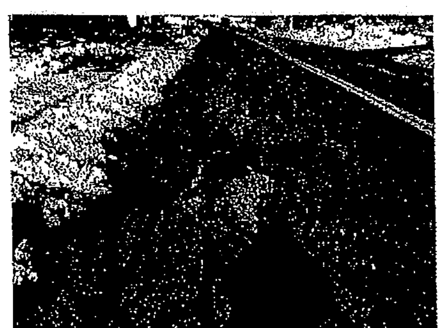
I request to be added to the agenda for the Board of Selectman on Tuesday February 16, 2021.

Thank you,

Gary J. Schneider, Director
Waterford Public Works Department

Cc: Kimberly Allen, Finance Director

Gallows Lane



Bloomingdale Road

9.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

March 02, 2021

Mr. Ronald Fedor
Chairman
Board of Finance
15 Rope Ferry Road
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, March 02, 2021 voted to approve the following request;

Planning & Zoning Department- To consider and act on a request from Abby Y. Piersall, AICP, Planning Director, to appropriate $250,000 for a new Capital Project for the Crystal Mall Redevelopment Feasibility Study grant application with the Economic Development Administration.

Therefore, I respectfully request that you consider and act on this requests. I have attached pertinent back up material from the designated department.

Sincerely,

Robert Brule

Robert Brule
First Selectman

cc: Kimberly Allen, Director of Finance
Abby Piersall - Planning Director

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FIFTEEN ROPE FERRY ROAD

Town of Waterford

WATERFORD, CT 06385-2886

DEPARTMENT OF PLANNING AND DEVELOPMENT

MEMORANDUM

TO: Rob Brule, First Selectman

FROM: Abby Y. Piersall, AICP, Planning Director

DATE: February 25, 2021

TITLE: Request to appropriate $250,000 in Capital Funds for the Crystal Mall Redevelopment Feasibility Study grant application with the Economic Development Administration

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This request is to appropriate $250,000 to conduct a comprehensive analysis and redevelopment package for the Crystal Mall. For months, ongoing news of financial concerns about the Crystal Mall has been at the forefront of economic development conversations in Waterford. In partnership with a team from the Southeastern Connecticut Enterprise Region (SeCTer), Waterford has crafted a proactive approach to support Mall redevelopment. Proposed is a Feasibility Study that includes a review of development options, identification of solutions to redevelopment challenges, and creation of a marketing package for future investment.

Waterford will seek a grant to complete this project from the Economic Development Administration (EDA). If awarded, grant funds would pay for 50% of the total project costs, reducing the actual cost to the Town to $125,000. Grant funds are distributed on a reimbursement basis, therefore an appropriation for the entire cost of the project is sought at this time. An application for grant funding can only be made if the funds are in place at the time of submission. If funds are approved, a grant application would most likely be submitted in April.

The proposed Study has also been vetted and supported by representatives from the Southeastern CT Council of Governments (SCCOG), The Eastern CT Chamber of Commerce, Advance CT, and the Department of Economic and Community Development. Owners of property at the Crystal Mall have also been approached, and the Town will continue to reach out to discuss their potential assistance.

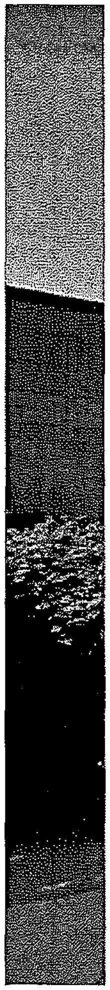
The attached project scope includes three phases and is intended to produce results that are useful to future investors and that guide future Town policies on the use of the property. The final package of materials will include a clear community vision for desired development, technical reports to inform developers, and marketing materials to assist in attracting interest.

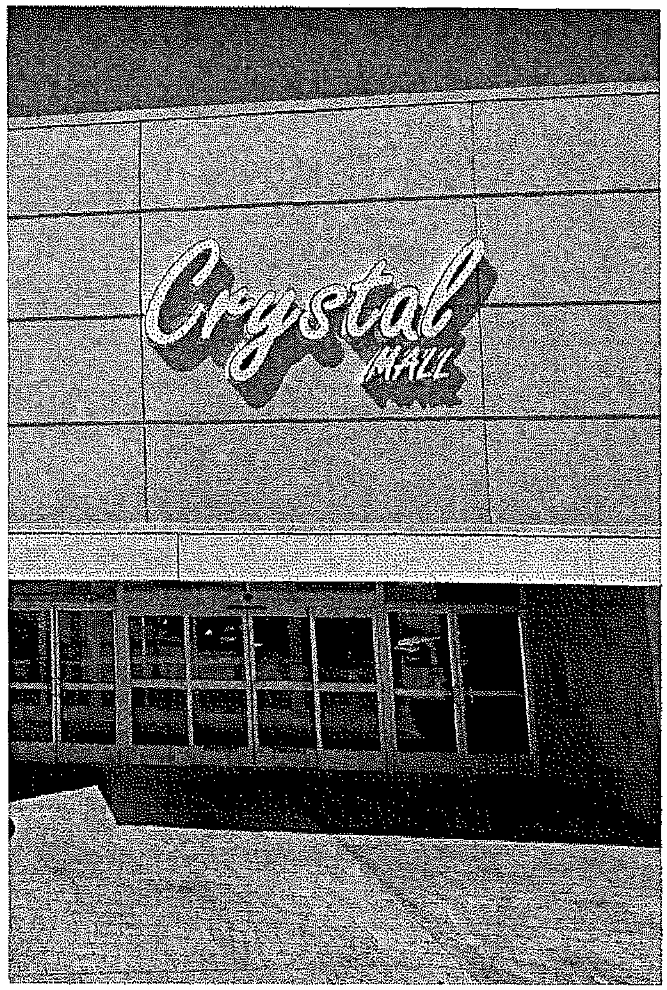
Waterford, CT

EDA Grant

Crystal Mall Redevelopment

Feasibility Study





FEBRUARY 24, 2021

Feasibility Study for Future Investment in the Crystal Mall, Waterford, CT

Draft Project Scope

The Town of Waterford is leading an effort to support investment at the Waterford Crystal Mall. Spearheading a Feasibility Study for redevelopment will result in specific tools to support redevelopment, including:

- ✓ A catalog of similar properties and successful redevelopment results nationwide.
- ✓ A redevelopment vision that reflects community and ownership preferences and is grounded in regional economic realities and opportunities.
- ✓ A report documenting physical, regulatory, environmental, and financial considerations for implementing the vision.
- ✓ An analysis of community and regional economic impacts.
- ✓ A marketing package that can be used by brokers, economic development agencies, and the Town to promote investment.

Funding will be sought through the Town and a 50% match from the Economic Development Administration (EDA). Corporate owners of the various properties that compose the Crystal Mall site will be asked to support and potentially contribute funds. The Town anticipates the study cost will be approximately $250,000.

The Study will result in a clear community vision for redevelopment that is grounded in and informed by economic feasibility.

Project Scope

Phase I

- Review market trends and community preferences
  - Generate a list of 8-10 comparable communities/malls for further study.
  - Create a portfolio summary for each property that includes community demographics, mall characteristics, timeline of events concerning decline, closure, and redevelopment.
  - From this information, develop a summary of challenges and lessons learned. Summarize the successful elements of redevelopment. Highlight possible uses the Town may wish to prioritize
  - Facilitate a community discussion about preferences for redevelopment. This may include mid and long-term options. Include a proposed schedule of meetings for Town officials and for public meetings/interaction.
  - Perform an economic impact analysis to review local and regional impacts of the alternatives that generate the most community interest. The analysis should include, but is not limited to, an assessment of job creation, new business development, private investment, community marketability, relationship of the proposed uses to regional trends and markets, and other factors informing selection of the preferred redevelopment alternative.
  - Assist stakeholders in narrowing the results to a preferred alternative.
  - Provide a brief (5 page or less) summary of community process, discussion results, and the reason for the selection of the preferred redevelopment alternative.

Phase II

- Perform a feasibility analysis for the preferred redevelopment alternative. This should include:
  - Review of local regional development and other factors that would influence the success of the selected alternative.
  - Review ownership and lease interests, and how they might be addressed during redevelopment.
  - Perform a Phase I Environmental Site Assessment for all parcels of land associated with the property.
  - Determine whether the preferred alternative would require demolition or re-use of the building. Include assessment of any potential contamination and remediation requirements.
  - Review any requirements for archaeological reviews.
  - Determine what regulatory barriers/opportunities exist and a path to resolve. These should, at a minimum, include land use, environmental, building, fire, or other codes.
  - Perform traffic analysis for the proposed alternative- determine any access or traffic issues relative to current/future development on the 85 corridor. Consider eastern connections to Parkway North and any needs for signal or intersection upgrades, especially surrounding the I-95 interchange. Include pedestrian and bicycle transportation opportunities.
  - Analyze opportunities for LID/best practices in stormwater management, disconnecting existing impervious areas, and greening the space.
  - Analyze opportunities for alternative energy use to support the selected alternative.

- Analyze existing and required utility services.
- Draft a path to implementing the selected alternative.
- Identify funding sources, incentive programs, or other means to promote investment that the Town, State, or future developers should consider.

Phase III

- Develop basic renderings (sketch level) including conceptual landscape areas.
- Generate a preliminary cost estimate to implement the selected alternative. Identify the scale of investment required to achieve the preferred alternative.
- Provide a final economic impact analysis for the preferred alternative.
- Create an investor/developer package to assist with marketing the property.

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FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

March 02, 2021

Mr. Ronald Fedor
Chairman
Board of Finance
15 Rope Ferry Road
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, March 02, 2021 voted to approve the following request;

Emergency Management- To consider and act on a request from Steve Sinagra, Emergency Management Director, for an additional appropriation of $30,908.99 for Radio Replacements.

Therefore, I respectfully request that you consider and act on this requests. I have attached pertinent back up material from the designated department.

Sincerely,

Robert Brule

Robert Brule
First Selectman

cc: Kimberly Allen, Director of Finance
Steve Sinagra – Director of Emergency Management

Waterford Office of Emergency Management

204 BOSTON POST ROAD • WATERFORD, CT • 06385 • (860) 442-9585 • FAX (860) 443-5327

To: First Selectman Robert Brule
From: EMD Steven Sinagra
Date: February 19, 2021
RE: Additional Appropriation for Radio Replacement

There are two low-band radio systems still in use in the Town of Waterford separate from the high-band Harris radio system. One is the low-band fire base radio. This radio was replaced by Tactical Communications a few years ago as an emergency replacement due to the failure of the aged base radio. The cost of that project was $10,896.80; however, the invoice has not been paid.

The second low-band radio is a system used for connecting EMS from ambulances to the hospital emergency departments on what is referred to as the "Med. Radio System." These low-band radio bases exist in the Towns of Waterford and Groton. When the Waterford system is out-of-service for repair work all calls from ambulances in the region are diverted to Groton. The Waterford Med. Radio has been out-of-service several times over the past year. Waterford's Med Base Radio was down for several days in March of 2020 and cost $780.00 to repair. It was down again in June of 2020 at a cost of $650.00 to repair and November, 2020 at a cost of $130.00 to repair.

Tactical Communications recommended replacing the Med. Radio System in 2017 due to its age and service life. The radios are approximately 20 years old. Replacement parts are no longer manufactured or available for purchase. Part must be stripped from old radios to be used in our equipment, and there are no guarantees that working parts may be found.

The cost of replacing the Med. Radio System with new base radios is $20,012.19. I recommend that we replace the Med. Radio System before we experience a permanent failure of this system and are forced to replace it on an emergency basis.

Funding for this project is not budgeted and would require an additional appropriation of funds. The total cost of the completed replacement of the fire base radio and replacement of the Med Radio equipment is $30,908.99.

Respectfully submitted,

Steven R. Sinagra

Steven Sinagra

cc: Kim Allen, Director of Finance

Attachments: Tactical Communications Invoice for Fire Radio Base
Tactical Communications Quote for Med Radio Base

TACTICAL COMMUNICATIONS

CT Lic# 702129

Tactical Communications,Inc.
29 Soundview Road
Guilford CT 06437
(Telephone) 203-453-2389
(Toll Free) 800-933-0313
www.taccomm.com

INVOICE

INVOICE NO.: 216704
DATE: 2/08/21
TERMS: NET 30

WAT001
TO: WATERFORD EMERGENCY COMM CTR
204 BOSTON POST ROAD
WATERFORD, CT 06385

Service Requested
LOW BAND BASE RADIO UPGRADE

Qty	Item	Description	Unit Price	Disc	Total
1.00	TK-690HBK	29.7-37.0 MHz, 110W, 160 Chann	1,071.0000	214.20	856.80
1.00	9BHD1	KCH-10, KCT-23M2, KMB-9, KMC-2	326.5000	65.30	261.20
1.00	L-846	Package Dash/Single Head Remot	17.0000	3.40	13.60
1.00	ICTRMK1	BLANK RACK MOUNT BRACKET	115.0000		115.00
1.00	KSGPA21101	30-36MHZ 50W IN 100W OUT	2,725.0000	408.75	2,316.25
1.00	DSP-223	DSP-223 TONE REMOTE ADAPTOR FO	838.0000	83.80	754.20
3.00	FABRICATE RF JUMPER	MISC CABLE	65.0000		195.00
1.00	DSP223RACK	19" RACK MOUNT BRACKET	88.0000	8.80	79.20
1.00	RR-1366-BT	77"X19" OPEN RACK W/ CHASSIS B	300.0000		300.00
1.00	FABRICATE	INTERFACE CABLE	168.0000	16.80	151.20
1.00	GB-19	GROUND BAR FOR 19" RACK	85.0000		85.00
1.00	MISC	MISC HARDWARE/ELECTRICAL	175.0000		175.00
2.00	RLP-4012-BBSCLVD	POWER SUPPLY W-BATT P/U,LVD	933.5000	93.35	1,680.30
2.00	DBRM-5-75	POWER DISTRIBUTION	73.5000	7.35	132.30
2.00	BATTERY		229.0000		458.00
2.00	CALE AND FUSE		125.0000		250.00
1.00	BATTERY SHELF		245.0000		245.00
2.00	BATTERY ENCLOSER		45.0000		90.00
1.00	IBAR12	RACK MOUNT SUPRESSOR 1800W	176.0000		176.00
1.00	IX-2P	PHONE LINE PROTECTOR	78.7500		78.75
1.00	LOW BAND ARRESTOR		84.0000		84.00

Service To Be Performed	Hours	Price	Amount
LABOR	4.00	105.00	420.00
RACK UP AND PROGRAMMING			
LABOR	4.00	105.00	420.00
ASSEMBLE RF SYSTEMS			
LABOR	12.00	130.00	1,560.00
SITE INSTALLATION			

Continued on following page

Tactical Communications,Inc.
TACT
29 Soundview Road
Guilford CT 06437
(Telephone) 203-453-2389
(Toll Free) 800-933-0313
www.taccomm.com

CT Lic# 702129

INVOICE

INVOICE NO.: 216704
DATE: 2/08/21

TO: WAT001 WATERFORD EMERGENCY COMM CTR

Parts	8,496.80
Tech Svc	2,400.00
	============
Total Svc	10,896.80
Shipping	.00
Tax	.00
Total Due	**10,896.80**

TACTICAL COMMUNICATIONS

Waterford EM
Attention Steve Sinagra
Replacement MED Stations

February 7, 2017
Revised 6-6-2018
Revised 10-18-2020

Replacement MED Stations, Cohanzie. Replace older MASTRIII Systems

Materials					
2	NXR-810K	Repeater, UHF, 450-520 mHz.	$ 2,150.00	$ 1,720.00	$ 3,440.00
2	KSGPA23413	450-512 mHz 100 Watt Power Amplifier	$ 2,165.00	$ 1,948.50	$ 3,897.00
2	TPRD4544	Duplexer, UHF	$ 2,176.00	$ 1,958.40	$ 3,916.80
6	FABRICATE	RF Jumpers	$ 125.00	$ 125.00	$ 750.00
2	DSP223	Line Term Panel	$ 868.00	$ 781.20	$ 1,562.40
2	Fabricate	Interface Cable	$ 168.00	$ 151.20	$ 302.40
1	DSP223RACK	Rack Mounting Bracket	$ 91.10	$ 81.99	$ 81.99
1	RR-1366	Equipment Rack	$ 267.56	$ 300.00	$ 300.00
1	GB-19	Ground Bar	$ 90.00	$ 90.00	$ 90.00
1	MISC	Hardware and electrical	$ 175.00	$ 175.00	$ 175.00
2	RLP-4012-BBSCLVD	Power Supply	$ 933.50	$ 840.15	$ 1,680.30
2	DBRM-5-75	Power Distribution Panel	$ 76.50	$ 66.15	$ 132.30
2	IBAR12	AC Surge Suppressor/Strip	$ 198.00	$ 198.00	$ 396.00
2	IX-2P	TelCo Line Protector, Dual	$ 84.00	$ 84.00	$ 168.00
Labor, estimated					
8		Rack up, assembly and programming	$ 130.00	$ 130.00	$ 1,040.00
16		Site Installation Labor, estimated Level setting and test	$ 130.00	$ 130.00	$ 2,080.00

Note: Haul away and dispose old MASTR III Stations

Delivery 4-6 weeks ARO
Quote validity 30 Days
Terms, Net 30 Days

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FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

Date: February 10, 2021

To: The Members of the Board of Finance

From: The Town Accountant

Subject: Periodic Financial Statements

Enclosed are the latest financial statements.
If you have any questions, please call.

Thank you,

Virginia Bielucki

Enclosures:

General Fund-Statement of Revenues and Statement of Expenditures

Fleet Management-Statement of Revenues and Expenditures

Capital and Non-recurring Fund-Statement of Fund Balance Designations and Appropriations

Capital Improvement Fund-Expenditures

Capital Projects Funds-Expenditures

Contributed Gifts Fund-Balances

Insurance Administration Fund- Balance Sheet

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2020-2021, THROUGH JANUARY 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2019-2020, THROUGH JANUARY 31, 2020

	FISCAL YEAR 2020-2021 BUDGET	FISCAL YEAR 2020-2021 ACTUAL	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2020-2021 VARIANCE	FISCAL YEAR 2019-2020 ACTUAL
STATE OF CONNECTICUT				
EDUCATION				
EQUALIZED COST SHARING	$326,091	$163,222	(162,869)	$162,322
HEALTH & WELFARE	$6,000	$6,359	359	$6,147
SUB TOTAL	**332,091**	**169,581**	**(162,510)**	**168,469**
GENERAL GOVERNMENT				
PILOT-STATE-OWNED PROPERTY	143,075	143,075	0	143,075
PILOT-DISABLED	1,873	1,919	46	1,873
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	109,838	0	109,838
TAX RELIEF-VETERANS	8,148	8,503	355	8,148
COURT FINES	9,000	2,297	(6,703)	6,632
CIVIL PREPAREDNESS	2,500	19,823	17,323	2,500
TELECOMMUNICATIONS PROPERTY TAX	52,000	0	(52,000)	0
TOWN AID ROADS-IMPROVED	318,883	317,277	(1,606)	0
SDE STATE GRANT	14,000	10,642	(3,358)	7,000
ENHANCEMENT 911	22,981	16,612	(6,369)	16,750
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	(34,255)	0
COVID RELIEF FUND REIMBURSEMENT	0	106,000	106,000	0
TOTAL GENERAL GOVERNMENT	**716,553**	**735,985**	**19,432**	**295,816**
TOTAL STATE OF CONNECTICUT	**1,048,644**	**905,566**	**(143,078)**	**464,285**
OTHER SOURCES				
EDUCATION				
TUITION	183,450	110,910	(72,540)	995
RENT & MISCELLANEOUS	5,910	0	(5,910)	2,972
SUB TOTAL	**189,360**	**110,910**	**(78,450)**	**3,967**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2020-2021, THROUGH JANUARY 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2019-2020, THROUGH JANUARY 31, 2020

	FISCAL YEAR 2020-2021 BUDGET	FISCAL YEAR 2020-2021 ACTUAL	FAVORABLE (UNFAVORABLE) FISCAL YEAR 2020-2021 VARIANCE	FISCAL YEAR 2019-2020 ACTUAL
GENERAL GOVERNMENT				
INTEREST & LIENS	325,000	160,332	(164,669)	207,196
INTEREST ON INVESTMENTS	300,000	52,081	(247,919)	699,043
RECREATION & PARKS	150,000	46,246	(103,754)	165,754
COMMUNITY USE OF SCHOOLS	0	0	0	15,555
BUILDING INSPECTOR	325,000	302,690	(22,310)	207,093
LICENSE, FEE, PERMIT, FINE	21,797	18,643	(3,154)	11,946
LIBRARY	16,810	0	(16,810)	8,847
WATER MAIN ASSESSMENTS	0	363	363	281
SALE OF EQUIPMENT	0	2,679	2,679	1,671
SCRRRA REBATE	0	7,814	7,814	2,252
NL RADIO COMM. NETWORK USE FEE	114,000	81,237	(32,763)	114,000
ALARM PENALTIES	0	100	100	50
BULKY WASTE FEES	100,000	61,865	(38,135)	60,380
MISCELLANEOUS	50,000	81,934	31,934	31,638
CONVEYANCE TAX	200,000	259,357	59,357	198,032
EMS-REG COMM CTR FEES	6,000	1,500	(4,500)	1,500
SEWER ASSESSMENTS	0	6,309	6,309	4,837
PLANNING& ZONING, ZBA, CONSRV COMM	44,000	44,620	620	14,869
TOWN CLERK FEES	150,000	145,734	(4,266)	106,514
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	4,240	(5,760)	3,860
TIPPING FEES	300,000	156,342	(143,658)	141,180
RECYCLING	50,000	25,711	(24,289)	28,279
TRANSFERS FROM OTHER FUNDS	0.00	0.00	0	0
TRANSFERS IN-PY ENCUMBRANCES	100	6,152	6,052	22,112
C-PACE STIPEND	500	0	(500)	0
EUGENE O'NEILL GATE/LEASE REVENUE	0	8,587	8,587	0
AMBULANCE OPERATING SUBSIDY	12,000	7,000	(5,000)	101,252
YSB BOE CLERICAL STIPEND	5,000	5,000	0	0
RENTAL OF BUILDINGS	150,940	115,186	(35,754)	87,253
SENIOR SERVICES	30,880	4,694	(26,186)	26,776
VERSA KART/BLUE BOXES	4,500	5,140	640	2,940
BOE HUMAN RESOURCES OFFSET	15,628	16,119	491	0
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	37,305	37,305	90,164
SUB TOTAL	**2,382,155**	**1,664,978**	**(717,177)**	**2,355,274**
TOTAL OTHER SOURCES	**2,571,515**	**1,775,888**	**(795,627)**	**2,359,241**
PROPERTY TAXATION				
CURRENT PROPERTY TAX	92,008,071	88,141,988	(3,866,083)	89,449,131
PRIOR YEAR TAXES	350,000	214,739	(135,261)	(83,055)
TOTAL PROPERTY TAXATION	**92,358,071**	**88,356,727**	**(4,001,344)**	**89,366,076**
TOTAL REVENUES	**95,978,230**	**91,038,181**	**(4,940,049)**	**92,189,602**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2020-2021, THROUGH JANUARY 31, 2021
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FOR FISCAL YEAR 2019-2020, THROUGH JANUARY 31, 2020

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STATE OF CONNECTICUT					
EDUCATION					
EQUALIZED COST SHARING	$326,091	$163,222	50.05%	(162,869)	$162,322
HEALTH & WELFARE	$6,000	$6,359	105.98%	359	$6,147
SUB TOTAL	**332,091**	**169,581**	**51.06%**	**(162,510)**	**168,469**
GENERAL GOVERNMENT					
PILOT-STATE-OWNED PROPERTY	143,075	143,075	100.00%	0	143,075
PILOT-DISABLED	1,873	1,919	102.44%	46	1,873
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	109,838	100.00%	0	109,838
TAX RELIEF-VETERANS	8,148	8,503	104.36%	355	8,148
COURT FINES	9,000	2,297	25.52%	(6,703)	6,632
CIVIL PREPAREDNESS	2,500	19,823	792.92%	17,323	2,500
TELECOMMUNICATIONS PROPERTY TAX	52,000	0	0.00%	(52,000)	0
TOWN AID ROADS-IMPROVED	318,883	317,277	99.50%	(1,606)	0
SDE STATE GRANT	14,000	10,642	76.01%	(3,358)	7,000
ENHANCEMENT 911	22,981	16,612	72.28%	(6,369)	16,750
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	0.00%	(34,255)	0
COVID RELIEF FUND REIMBURSEMENT	0	106,000	#DIV/0!	106,000	0
TOTAL GENERAL GOVERNMENT	**716,553**	**735,985**	**102.71%**	**19,432**	**295,816**
TOTAL STATE OF CONNECTICUT	**1,048,644**	**905,566**	**86.36%**	**(143,078)**	**464,285**
OTHER SOURCES					
EDUCATION					
TUITION	183,450	110,910	60.46%	(72,540)	995
RENT & MISCELLANEOUS	5,910	0	0.00%	(5,910)	2,972
SUB TOTAL	**189,360**	**110,910**	**58.57%**	**(78,450)**	**3,967**

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2020-2021, THROUGH JANUARY 31, 2021
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GENERAL GOVERNMENT					
INTEREST & LIENS	325,000	160,332	49.33%	(164,669)	207,196
INTEREST ON INVESTMENTS	300,000	52,081	17.36%	(247,919)	699,043
RECREATION & PARKS	150,000	46,246	30.83%	(103,754)	165,754
COMMUNITY USE OF SCHOOLS	0	0	#DIV/0!	0	15,555
BUILDING INSPECTOR	325,000	302,690	93.14%	(22,310)	207,093
LICENSE, FEE, PERMIT, FINE	21,797	18,643	85.53%	(3,154)	11,946
LIBRARY	16,810	0	0.00%	(16,810)	8,847
WATER MAIN ASSESSMENTS	0	363	#DIV/0!	363	281
SALE OF EQUIPMENT	0	2,679	#DIV/0!	2,679	1,671
SCRRRA REBATE	0	7,814	#DIV/0!	7,814	2,252
NL RADIO COMM. NETWORK USE FEE	114,000	81,237	71.26%	(32,763)	114,000
ALARM PENALTIES	0	100	#DIV/0!	100	50
BULKY WASTE FEES	100,000	61,865	61.87%	(38,135)	60,380
MISCELLANEOUS	50,000	81,934	163.87%	31,934	31,638
CONVEYANCE TAX	200,000	259,357	129.68%	59,357	198,032
EMS-REG COMM CTR FEES	6,000	1,500	25.00%	(4,500)	1,500
SEWER ASSESSMENTS	0	6,309	#DIV/0!	6,309	4,837
PLANNING& ZONING, ZBA, CONSRV COMM	44,000	44,620	101.41%	620	14,869
TOWN CLERK FEES	150,000	145,734	97.16%	(4,266)	106,514
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	4,240	42.40%	(5,760)	3,860
TIPPING FEES	300,000	156,342	52.11%	(143,658)	141,180
RECYCLING	50,000	25,711	51.42%	(24,289)	28,279
TRANSFERS FROM OTHER FUNDS	0.00	0.00	#DIV/0!	0	0
TRANSFERS IN-PY ENCUMBRANCES	100	6,152	6152.30%	6,052	22,112
C-PACE STIPEND	500	0	0.00%	(500)	0
EUGENE O'NEILL GATE/LEASE REVENUE	0	8,587	#DIV/0!	8,587	0
AMBULANCE OPERATING SUBSIDY	12,000	7,000	58.33%	(5,000)	101,252
YSB BOE CLERICAL STIPEND	5,000	5,000	100.00%	0	0
RENTAL OF BUILDINGS	150,940	115,186	76.31%	(35,754)	87,253
SENIOR SERVICES	30,880	4,694	15.20%	(26,186)	26,776
VERSA KART/BLUE BOXES	4,500	5,140	114.22%	640	2,940
BOE HUMAN RESOURCES OFFSET	15,628	16,119	103.14%	491	0
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	37,305	#DIV/0!	37,305	90,164
SUB TOTAL	**2,382,155**	**1,664,978**	**69.89%**	**(717,177)**	**2,355,274**
TOTAL OTHER SOURCES	**2,571,515**	**1,775,888**	**69.06%**	**(795,627)**	**2,359,241**
PROPERTY TAXATION					
CURRENT PROPERTY TAX	92,008,071	88,141,988	95.80%	(3,866,083)	89,449,131
PRIOR YEAR TAXES	350,000	214,739	61.35%	(135,261)	(83,055)
TOTAL PROPERTY TAXATION	**92,358,071**	**88,356,727**	**95.67%**	**(4,001,344)**	**89,366,076**
TOTAL REVENUES	**95,978,230**	**91,038,181**	**94.85%**	**(4,940,049)**	**92,189,602**

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2019-2020, THROUGH JANUARY 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2018-2019, THROUGH JANUARY 31, 2020

	FISCAL YEAR2021 APPROPRIATED	FISCAL YEAR2021 ACTUAL	FISCAL YEAR2021 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2019-2020 ACTUAL
GENERAL GOVERNMENT				
Board of Selectmen	$201,320	$112,910	88,410	$114,942
Registrar of Voters	$74,279	$45,471	28,808	$46,771
Board of Finance	$66,000	$59,316	6,684	$50,592
Assessor	$283,613	$160,948	122,665	$170,800
Board of Assessment Appeals	$1,588	$243	1,345	$118
Tax Collector	$206,156	$125,343	80,813	$128,034
Finance Department	$701,270	$379,727	321,543	$371,357
Legal Department	$298,000	$132,029	165,971	$142,051
Town Clerk	$267,309	$164,629	102,680	$164,811
Planning and Zoning	$629,267	$360,500	268,767	$319,647
Building Maintenance	$253,045	$119,993	133,052	$121,534
Insurance	$4,658,000	$1,176,412	3,481,588	$4,249,577
Economic Development Commission	$8,576	$7,043	1,533	$6,831
Conservation Commission	$18,250	$13,130	5,120	$16,333
Zoning Board of Appeals	$4,310	2,126	2,184	1,653
Retirement Commission	$5,982,978	$4,104,582	1,878,396	$3,491,941
R.T.M.	$18,953	$9,286	9,667	$15,804
Building Department	$289,423	$132,876	156,547	$157,406
Youth Service Bureau	$244,743	$135,665	109,078	$138,515
Social Service Grants/Miscellaneous	$80,116	$74,663	5,453	$75,218
Contingency Fund	$187,956	0	187,956	0
Emergency Management	$1,087,258	$572,257	515,001	$692,094
Fire Services	$3,178,606	$2,075,305	1,103,301	$1,958,931
Police Department	$6,420,741	$3,761,523	2,659,218	$3,638,264
Public Works Department	$4,689,207	$2,844,455	1,844,752	$3,067,339
Conservation of Health	$139,197	139,197	0	140,082
Public Health Nursing	$27,820	2,520	25,300	16,001
Senior Citizens Commission	$548,127	$250,410	297,717	$306,705
Waterford Public Library	$1,069,663	$658,443	411,220	$612,329

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2019-2020, THROUGH JANUARY 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2018-2019, THROUGH JANUARY 31, 2020

	FISCAL YEAR2021 APPROPRIATED	FISCAL YEAR2021 ACTUAL	FISCAL YEAR2021 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2019-2020 ACTUAL
Recreation and Parks	$1,506,865	$731,730	775,135	$851,519
Flood and Erosion Control Bd.	$2,138	146	1,992	335
Ethics Commission	$650	219	431	403
Human Resources	$266,233	$149,355	116,878	$122,004
Community Use of Schools	$86,126	$86,126	0	$172,252
Information Technology	$824,968	$735,917	89,051	$682,660
Transfer to Waterford Week Activity Fund	$4,750	$4,750	0	$4,750
Transfer to Waterford Shellfish Fund	$1,664	$1,664	0	$3,500
Transfer to Capital Improvement Fund	$2,228,530	$2,228,530	0	$2,542,510
Transfer to Capital & Non-Recurring Fund	$1,401,280	$1,401,280	0	$2,073,309
Transfer to Dog Fund	$30,000	$30,000	0	$30,000
Debt Service	$7,628,790	$6,275,576	1,353,214	$5,001,382
Total General Government	***$45,617,765***	***$29,266,293***	***$16,351,472***	***$31,700,304***
Board of Education	***$50,372,315***	***$21,722,728***	**28,649,587**	***$29,083,631***
Total General Fund	***$95,990,080***	***$50,989,021***	***$45,001,059***	***$60,783,935***

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2019-2020, THROUGH JANUARY 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2018-2019, THROUGH JANUARY 31, 2020

	FISCAL YEAR2021 APPROPRIATED	FISCAL YEAR2021 ACTUAL	FISCAL YEAR2021 PERCENT EXPENDED	FISCAL YEAR2021 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2019-2020 ACTUAL
GENERAL GOVERNMENT					
Board of Selectmen	$201,320	$112,910	56.08%	88,410	$114,942
Registrar of Voters	$74,279	$45,471	61.22%	28,808	$46,771
Board of Finance	$66,000	$59,316	89.87%	6,684	$50,592
Assessor	$283,613	$160,948	56.75%	122,665	$170,800
Board of Assessment Appeals	$1,588	$243	15.30%	1,345	$118
Tax Collector	$206,156	$125,343	60.80%	80,813	$128,034
Finance Department	$701,270	$379,727	54.15%	321,543	$371,357
Legal Department	$298,000	$132,029	44.30%	165,971	$142,051
Town Clerk	$267,309	$164,629	61.59%	102,680	$164,811
Planning and Zoning	$629,267	$360,500	57.29%	268,767	$319,647
Building Maintenance	$253,045	$119,993	47.42%	133,052	$121,534
Insurance	$4,658,000	$1,176,412	25.26%	3,481,588	$4,249,577
Economic Development Commission	$8,576	$7,043	82.12%	1,533	$6,831
Conservation Commission	$18,250	$13,130	71.95%	5,120	$16,333
Zoning Board of Appeals	$4,310	2,126	49.33%	2,184	1,653
Retirement Commission	$5,982,978	$4,104,582	68.60%	1,878,396	$3,491,941
R.T.M.	$18,953	$9,286	49.00%	9,667	$15,804
Building Department	$289,423	$132,876	45.91%	156,547	$157,406
Youth Service Bureau	$244,743	$135,665	55.43%	109,078	$138,515
Social Service Grants/Miscellaneous	$80,116	$74,663	93.19%	5,453	$75,218
Contingency Fund	$187,956	0	0.00%	187,956	0
Emergency Management	$1,087,258	$572,257	52.63%	515,001	$692,094
Fire Services	$3,178,606	$2,075,305	65.29%	1,103,301	$1,958,931
Police Department	$6,420,741	$3,761,523	58.58%	2,659,218	$3,638,264
Public Works Department	$4,689,207	$2,844,455	60.66%	1,844,752	$3,067,339
Conservation of Health	$139,197	139,197	100.00%	0	140,082
Public Health Nursing	$27,820	2,520	9.06%	25,300	16,001
Senior Citizens Commission	$548,127	$250,410	45.68%	297,717	$306,705
Waterford Public Library	$1,069,663	$658,443	61.56%	411,220	$612,329

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2019-2020, THROUGH JANUARY 31, 2021
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2018-2019, THROUGH JANUARY 31, 2020

	FISCAL YEAR2021 APPROPRIATED	FISCAL YEAR2021 ACTUAL	FISCAL YEAR2021 PERCENT EXPENDED	FISCAL YEAR2021 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2019-2020 ACTUAL
Recreation and Parks	$1,506,865	$731,730	48.56%	775,135	$851,519
Flood and Erosion Control Bd.	$2,138	146	6.81%	1,992	335
Ethics Commission	$650	219	33.62%	431	403
Human Resources	$266,233	$149,355	56.10%	116,878	$122,004
Community Use of Schools	$86,126	$86,126	100.00%	0	$172,252
Information Technology	$824,968	$735,917	89.21%	89,051	$682,660
Transfer to Waterford Week Activity Fund	$4,750	$4,750	100.00%	0	$4,750
Transfer to Waterford Shellfish Fund	$1,664	$1,664	100.00%	0	$3,500
Transfer to Capital Improvement Fund	$2,228,530	$2,228,530	100.00%	0	$2,542,510
Transfer to Capital & Non-Recurring Fund	$1,401,280	$1,401,280	100.00%	0	$2,073,309
Transfer to Dog Fund	$30,000	$30,000	100.00%	0	$30,000
Debt Service	$7,628,790	$6,275,576	82.26%	1,353,214	$5,001,382
Total General Government	***$45,617,765***	***$29,266,293***	**64.16%**	***$16,351,472***	***$31,700,304***
Board of Education	***$50,372,315***	***$21,722,728***	**43.12%**	**28,649,587**	***$29,083,631***
Total General Fund	***$95,990,080***	***$50,989,021***	**53.12%**	***$45,001,059***	***$60,783,935***

TOWN OF WATERFORD
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
FLEET MANAGEMENT FUND
AS OF JANUARY 31, 2021

Revenues:	
Investment Income	1,729
Vehicle Rentals	55,150
Sale of Equipment	20,215
Total Revenues	77,094
Expenditures:	
Equipment Replacement	37,262
Vehicle Replacement	807,593
Total Expenditures	844,855
Excess (Deficiency) of Revenues Over Expenditures	(767,761)
Other Financing Sources (Uses):	
Transfers from other funds	900,000
Total Other Financing Sources (Uses)	900,000
Net Change in Fund Balances	132,239
Fund Balances - Beginning	2,199,339
Fund Balances - Ending	2,331,578

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF JANUARY 31, 2021

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20501-57639	REVALUATION	$12,378.54	$257,700.00	$0.00	$270,078.54
20501-57740	COHANZIE SCHOOL REMEDIATION & DEMO	$63,573.51	$0.00	$0.00	$63,573.51
20501-57780	HVAC SYSTEM TOWN HALL/YSB	$3,745.00	$0.00	$0.00	$3,745.00
20501-57788	COMMUNITY CENTER HVAC CONTROL SEPARATION	$0.00	$59,650.00	$0.00	$59,650.00
20501-57858	PURCHASE 13 PARKWAY DRIVE	$1,000.00	$0.00	$0.00	$1,000.00
20507-57776	FIBER INSTALL MUNICPAL COMPLEX	$14,808.85	$0.00	$0.00	$14,808.85
20507-57790	WIFI TOWN-WIDE WIRING	$0.00	$25,000.00	$0.00	$25,000.00
20510-57830	THAMES RIVER MARINA DOCK SYSTEM	$210,710.75	$0.00	$0.00	$210,710.75
20511-57767	NEVINS COTTAGE STRUCTURAL REPAIRS	$27,440.00	$0.00	$0.00	$27,440.00
20511-57805	YSB FLOORING	$45,611.44	$0.00	$0.00	$45,611.44
20511-57818	TOWN HALL FLOORING	$52,989.92	$0.00	$0.00	$52,989.92
20511-57839	TOWN HALL EMERGENCY EGRESS	$0.00	$46,000.00	$0.00	$46,000.00
20511-57840	PLAN OF CONSERVATION DEVELOPMENT	$100,000.00	$0.00	$0.00	$100,000.00
20511-57856	JORDAN VILLAGE SIDEWALKS	$0.00	$100,000.00	$0.00	$100,000.00
20511-57857	CIVIC TRIANGLE UPGRADES	$0.00	$50,000.00	$0.00	$50,000.00
20511-57859	EUGENE O'NEILL ROOF REPLACEMENT	$28,967.64	$0.00	$0.00	$28,967.64
20500-48070	DONATION-EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$25,000.00	$25,000.00
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	$0.00	$740,165.00	$0.00	$740,165.00
20523-57733	OSWEGATCHIE FIRE BUILDING IMPROVEMENTS	$500.00	$1,000,000.00	$0.00	$1,000,500.00
20523-57792	OSWEGATCHIE-BUILDING RENOVATIONS	$213,700.00	$1,990,000.00	$0.00	$2,203,700.00
20507-59205	FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE	$0.00	($3,000,000.00)	$0.00	($3,000,000.00)
20523-57751	ELECTRICAL UPGRADE-JORDAN	$40,175.25	$0.00	$0.00	$40,175.25
20523-57791	JORDAN-TRAFFIC LIGHT UPGRADE	$0.00	$25,000.00	$0.00	$25,000.00
20523-57811	GOSHEN RESTROOM RENOVATIONS	$10.31	$0.00	$0.00	$10.31
20523-57825	FIRE STATION TELEPHONE SYSTEM	$161.83	$0.00	$0.00	$161.83
20523-57826	FIRE SERVICES HYDRAULIC EQUIPMENT	$0.00	$50,000.00	$0.00	$50,000.00
20523-57836	FIRE SERVICES CARPET REPLACEMENT	$0.00	$30,000.00	$0.00	$30,000.00
20523-57837	FIRE SERVICES HYDRAULIC EQUIPMENT UPGRADE	$0.00	$150,000.00	$0.00	$150,000.00
20523-57838	FIRE SERVICES PRE EMPTION LIGHT REPAIRS	$0.00	$50,000.00	$0.00	$50,000.00
20530-57695	MUNICIPAL COMPLEX RENOVATION	$349,704.98	$6,100,833.00	$0.00	$6,450,537.98
20507-59205	FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	($1,251,500.00)	($6,000,000.00)	$0.00	($7,251,500.00)
20530-57696	MUNICIPAL COMPLEX CLEAN UP	$8,129.05	$0.00	$1,441,884.10	$1,450,013.15
20530-57815	REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD	$83,447.00	$0.00	$0.00	$83,447.00
20530-57832	LED STREETLIGHT CONVERSION	$27,131.80	$0.00	$0.00	$27,131.80
20530-57855	BRAMAN ROAD REDESIGN/RECONSTR	$0.00	$263,470.00	$0.00	$263,470.00
20531-55771	HARVEY AVENUE PUMP STATION REHAB	$19,422.12	$0.00	$0.00	$19,422.12
20531-57685	I/I MITIGATION & CONTROL	$332,286.86	$0.00	$0.00	$332,286.86
20531-57766	WASTEWATER SCADA SYSTEM UPGRADE	$3,570.04	$0.00	$0.00	$3,570.04
20531-57802	FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE	$0.00	$43,000.00	$0.00	$43,000.00
20531-57816	OLD NORWICH PUMP STATION REHAB	$0.00	$1,050,000.00	$0.00	$1,050,000.00
20531-57817	WASTEWATER PS FLOOD PROTECTION	$30.10	$85,000.00	$0.00	$85,030.10

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF JANUARY 31, 2021

		APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20536-57848	LIBRARY HVAC UPGRADE	$0.00	$200,000.00	$0.00	**$200,000.00**
20537-57735	LEARY PARK ROAD /PARKING LOT	$0.00	$20,000.00	$0.00	**$20,000.00**
20537-57781	WATERFORD BEACH PAVILION RESTROOM	$180,260.54	$0.00	$0.00	**$180,260.54**
20537-57795	WBP CAUSEWAY BRIDGE	$0.00	$25,000.00	$0.00	**$25,000.00**
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	$0.00	$61,700.00	$0.00	**$61,700.00**
20541-57328	ALEWIFE COVE DREDGING	$0.00	$37,500.00	$0.00	**$37,500.00**
20547-57790	TOWN-WIDE WIFI	$2,971.13	$0.00	$0.00	**$2,971.13**
20547-57809	CORE SWITCHES & BLADES-EOC/TOWN HALL	$890.59	$4,381.00	$0.00	**$5,271.59**
20547-57846	FIBER UPGRADE	$0.00	$14,000.00	$0.00	**$14,000.00**
20500-43600	TURF FIELD RENTAL REVENUES	$0.00	$4,815.00	$0.00	**$4,815.00**
20560-57822	IT LEARNING BOARDS -END OF LIFE	$4,590.29	$91,888.88	$0.00	**$96,479.17**
20560-57823	IT SECURITY DVR CAMERAS	$1.29	$0.00	$0.00	**$1.29**
20560-57827	IT VIRTUAL DESKTOP MAIN PROCESSOR	$0.00	$11,225.00	$0.00	**$11,225.00**
20560-57828	QH 10-YR RETRO COMMISSIONING	$0.00	$30,000.00	$0.00	**$30,000.00**
20560-57833	TENNIS COURTS	$0.00	$52,300.00	$0.00	**$52,300.00**
20560-57841	BUS LOT OFFICE	$0.00	$75,000.00	$0.00	**$75,000.00**
20560-57842	SCHOOL SECURITY	$100,000.00	$0.00	$0.00	**$100,000.00**
20560-57844	WHS GIRLS' SOFTBALL FIELD	$14,205.38	$0.00	$0.00	**$14,205.38**
205-31520	UNDESIGNATED FUND BALANCE	$0.00	$0.00	$1,442,935.29	**$1,442,935.29**
	TOTAL	**$690,914.21**	**$3,743,627.88**	**$2,909,819.39**	**$7,344,361.48**

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2020 TO JUNE 30,2021
AS OF JANUARY 31,2021

		BEGINNING BALANCE			FY21 RTM XFER IN	FISCAL YEAR 2020-2021						AVAILABLE TO DATE		
		APPROPRIATIONS	DESIGNATED	UNDESIGNATED	DESIGNATED	APPROPRIATED	DESIGNATED	UNDESIGNATED	EXPENDED	INTEREST INC	OTHER REVENUES	APPROPRIATED	DESIGNATED	UNDESIGNATED
20501-57639	REVALUATION	$12,378.54	$367,000.00	$0.00	$150,000.00	$259,300.00	($259,300.00)		$259,300.00			$12,378.54	$257,700.00	$0.00
20501-57740	COHANZIE SCHOOL REMEDIATION & DEMO	$63,573.51	$0.00	$0.00								$63,573.51	$0.00	$0.00
20501-57780	HVAC SYSTEM TOWN HALL/YSB	$3,745.00	$0.00	$0.00								$3,745.00	$0.00	$0.00
20501-57788	COMMUNITY CENTER HVAC CONTROL SEPARATION	$0.00	$59,650.00	$0.00								$0.00	$59,650.00	$0.00
20501-57858	PURCHASE 13 PARKWAY DRIVE	$1,000.00	$0.00	$0.00								$1,000.00	$0.00	$0.00
20507-57776	FIBER INSTALL MUNICPAL COMPLEX	$14,808.85	$0.00	$0.00								$14,808.85	$0.00	$0.00
20507-57790	WIFI TOWN-WIDE WIRING	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20510-57830	THAMES RIVER MARINA DOCK SYSTEM	$219,466.50	$0.00	$0.00					$8,755.75			$210,710.75	$0.00	$0.00
20511-57767	NEVINS COTTAGE STRUCTURAL REPAIRS	$42,708.00	$0.00	$0.00					$15,268.00			$27,440.00	$0.00	$0.00
20511-57805	YSB FLOORING	$45,611.44	$0.00	$0.00								$45,611.44	$0.00	$0.00
20511-57818	TOWN HALL FLOORING	$90,734.67	$0.00	$0.00					$37,744.75			$52,989.92	$0.00	$0.00
20511-57839	TOWN HALL EMERGENCY EGRESS	$0.00	$46,000.00	$0.00								$0.00	$46,000.00	$0.00
20511-57840	PLAN OF CONSERVATION DEVELOPMENT	$100,000.00	$0.00	$0.00								$100,000.00	$0.00	$0.00
20511-57845	BOILER REPLACEMENT @ COMMUNITY CENTER	$2,080.00	$0.00	$0.00					$2,080.00			$0.00	$0.00	$0.00
20511-57856	JORDAN VILLAGE SIDEWALKS	$0.00	$0.00	$0.00	$100,000.00							$0.00	$100,000.00	$0.00
20511-57857	CIVIC TRIANGLE UPGRADES	$0.00	$0.00	$0.00	$50,000.00							$0.00	$50,000.00	$0.00
20511-57859	EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$0.00		$65,000.00			$36,032.36			$28,967.64	$0.00	$0.00
20500-48070	DONATION-EUGENE O'NEILL ROOF REPLACEMENT	$0.00	$0.00	$0.00							$25,000.00	$0.00	$0.00	$25,000.00
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	$0.00	$466,355.00	$0.00	$273,810.00							$0.00	$740,165.00	$0.00
20523-57733	OSWEGATCHIE FIRE BUILDING IMPROVEMENTS	$500.00	$1,000,000.00	$0.00								$500.00	$1,000,000.00	$0.00
20507-59205	FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE	$0.00	($3,000,000.00)	$0.00								$0.00	($3,000,000.00)	$0.00
20523-57751	ELECTRICAL UPGRADE-JORDAN	$40,175.25	$0.00	$0.00								$40,175.25	$0.00	$0.00
20523-57791	JORDAN-TRAFFIC LIGHT UPGRADE	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20523-57792	OSWEGATCHIE-BUILDING RENOVATIONS	$213,700.00	$1,990,000.00	$0.00								$213,700.00	$1,990,000.00	$0.00
20523-57811	GOSHEN RESTROOM RENOVATIONS	$1,810.31	$0.00	$0.00					$1,800.00			$10.31	$0.00	$0.00
20523-57825	FIRE STATION TELEPHONE SYSTEM	$55,000.00	$0.00	$0.00					$54,838.17			$161.83	$0.00	$0.00
20523-57826	FIRE SERVICES HYDRAULIC EQUIPMENT	$0.00	$50,000.00	$0.00								$0.00	$50,000.00	$0.00
20523-57836	FIRE SERVICES CARPET REPLACEMENT	$0.00	$30,000.00	$0.00								$0.00	$30,000.00	$0.00
20523-57837	FIRE SERVICES HYDRAULIC EQUIPMENT UPGRADE	$0.00	$50,000.00	$0.00	$100,000.00							$0.00	$150,000.00	$0.00
20523-57838	FIRE SERVICES PRE EMPTION LIGHT REPAIRS	$0.00	$50,000.00	$0.00								$0.00	$50,000.00	$0.00
20530-55850	CROSS ROAD DESIGN WORK	$7,935.89	$0.00	$0.00					$7,935.89			$0.00	$0.00	$0.00
20530-57695	MUNICIPAL COMPLEX RENOVATION	$6,692,830.81	$6,100,833.00	$0.00					$6,343,125.83			$349,704.98	$6,100,833.00	$0.00
20507-59205	FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	($4,906,500.00)	($6,000,000.00)	$0.00							$3,655,000.00	($1,251,500.00)	($6,000,000.00)	$0.00
20530-57696	MUNICIPAL COMPLEX CLEAN UP	$12,979.05	$0.00	$0.00					$4,850.00		$1,441,884.10	$8,129.05	$0.00	$1,441,884.10
20530-57815	REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD	$101,955.48	$0.00	$0.00					$18,508.48			$83,447.00	$0.00	$0.00
20530-57832	LED STREETLIGHT CONVERSION	$67,168.65	$0.00	$0.00					$40,036.85			$27,131.80	$0.00	$0.00
20530-57855	BRAMAN ROAD REDESIGN/RECONSTR	$0.00	$0.00	$0.00	$263,470.00							$0.00	$263,470.00	$0.00
20531-55771	HARVEY AVENUE PUMP STATION REHAB	$19,422.12	$0.00	$0.00								$19,422.12	$0.00	$0.00
20531-57685	I/I MITIGATION & CONTROL	$332,286.86	$0.00	$0.00								$332,286.86	$0.00	$0.00
20531-57766	WASTEWATER SCADA SYSTEM UPGRADE	$3,570.04	$0.00	$0.00								$3,570.04	$0.00	$0.00
20531-57802	FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE	$0.00	$43,000.00	$0.00								$0.00	$43,000.00	$0.00
20531-57816	OLD NORWICH PUMP STATION REHAB	$0.00	$950,000.00	$0.00	$100,000.00							$0.00	$1,050,000.00	$0.00
20531-57817	WASTEWATER PS FLOOD PROTECTION	$30.10	$85,000.00	$0.00								$30.10	$85,000.00	$0.00

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE DESIGNATION AND APPROPRIATION
JULY 1,2020 TO JUNE 30,2021
AS OF JANUARY 31,2021

		BEGINNING BALANCE APPROPRIATIONS	BEGINNING BALANCE DESIGNATED	BEGINNING BALANCE UNDESIGNATED	FY21 RTM XFER IN DESIGNATED	FISCAL YEAR 2020-2021 APPROPRIATED	FISCAL YEAR 2020-2021 DESIGNATED	FISCAL YEAR 2020-2021 UNDESIGNATED	EXPENDED	INTEREST INC	OTHER REVENUES	AVAILABLE TO DATE APPROPRIATED	AVAILABLE TO DATE DESIGNATED	AVAILABLE TO DATE UNDESIGNATED
20536-57848	LIBRARY HVAC UPGRADE	$0.00	$0.00	$0.00	$200,000.00							$0.00	$200,000.00	$0.00
20537-57735	LEARY PARK ROAD /PARKING LOT	$0.00	$20,000.00	$0.00								$0.00	$20,000.00	$0.00
20537-57781	WATERFORD BEACH PAVILION RESTROOM	$140,833.99	$0.00	$0.00		$150,000.00			$110,573.45			$180,260.54	$0.00	$0.00
20537-57795	WBP CAUSEWAY BRIDGE	$0.00	$25,000.00	$0.00								$0.00	$25,000.00	$0.00
20537-57796	TENNIS COURT SURFACE REPAIRS	$20,000.00	$0.00	$0.00					$20,000.00			$0.00	$0.00	$0.00
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	$10,347.50	$61,700.00	$0.00					$10,347.50			$0.00	$61,700.00	$0.00
20537-57854	WTFD BEACH PARK IMPROVEMENTS	$0.00	$0.00	$0.00	$150,000.00		($150,000.00)					$0.00	$0.00	$0.00
20541-57328	ALEWIFE COVE DREDGING	$0.00	$37,500.00	$0.00								$0.00	$37,500.00	$0.00
20547-57790	TOWN-WIDE WIFI	$25,000.00	$0.00	$0.00					$22,028.87			$2,971.13	$0.00	$0.00
20547-57809	CORE SWITCHES & BLADES-EOC/TOWN HALL	$890.59	$4,381.00	$0.00								$890.59	$4,381.00	$0.00
20547-57846	FIBER UPGRADE	$0.00	$0.00	$0.00	$14,000.00							$0.00	$14,000.00	$0.00
20560-57808	REPLACE DVR SECURITY CAMERA	$0.00	$30,000.00	$0.00		$30,000.00	($30,000.00)		$30,000.00			$0.00	$0.00	$0.00
20500-43600	TURF FIELD RENTAL REVENUES	$0.00	$4,815.00	$0.00								$0.00	$4,815.00	$0.00
20560-57822	IT LEARNING BOARDS -END OF LIFE	$4,590.29	$247,176.00	$0.00		$155,287.12	($155,287.12)		$155,287.12			$4,590.29	$91,888.88	$0.00
20560-57823	IT SECURITY DVR CAMERAS	$30,000.00	$0.00	$0.00					$29,998.71			$1.29	$0.00	$0.00
20560-57827	IT VIRTUAL DESKTOP MAIN PROCESSOR	$0.00	$150,350.00	$0.00		$139,125.00	($139,125.00)		$139,125.00			$0.00	$11,225.00	$0.00
20560-57828	QH 10-YR RETRO COMMISSIONING	$0.00	$30,000.00	$0.00								$0.00	$30,000.00	$0.00
20560-57833	TENNIS COURTS	$0.00	$52,300.00	$0.00								$0.00	$52,300.00	$0.00
20560-57841	BUS LOT OFFICE	$0.00	$75,000.00	$0.00								$0.00	$75,000.00	$0.00
20560-57842	SCHOOL SECURITY	$0.00	$100,000.00	$0.00		$100,000.00	($100,000.00)					$100,000.00	$0.00	$0.00
20560-57844	WHS GIRLS' SOFTBALL FIELD	$14,481.49	$0.00	$0.00					$276.11			$14,205.38	$0.00	$0.00
205-31520	UNDESIGNATED FUND BALANCE	$0.00	$0.00	$1,499,939.03				($65,000.00)		$7,996.26		$0.00	$0.00	$1,442,935.29
		$3,485,114.93	$3,176,060.00	$1,499,939.03	$1,401,280.00	$898,712.12	($833,712.12)	($65,000.00)	$7,347,912.84	$7,996.26	$5,121,884.10	$690,914.21	$3,743,627.88	$2,909,819.39

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
JANUARY 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE
30115-55790	SELECTMEN FY15	ANIMAL CONTROL SHELTER A/E	55,000.00	51,081.04	3,918.96
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	0.00	20,000.00
30120-55738	SELECTMEN FY21	FLEET MANAGEMENT PLAN	900,000.00	900,000.00	0.00
30716-55793	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47
31117-55803	BLDG MAINT FY17	PARKING LOT -YOUTH SERVICES	300,000.00	7,200.00	292,800.00
31118-55803	BLDG MAINT FY18	PARKING LOT -YSB/POLICE	195,320.00	22,500.00	172,820.00
31119-55829	BLDG MAINT FY19	POLICE & PUBLIC SAFETY HVAC ST	14,000.00	14,000.00	0.00
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	0.00	87,000.00
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	0.00	87,500.00
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	0.00	80,700.00
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00
32318-55813	FIRE SERVICES FY18	JORDAN FIRE ESCAPE REPAIR	25,000.00	22,300.00	2,700.00
32318-55814	FIRE SERVICES FY18	COHANZIE FIRE ESCAPE REPAIR	25,000.00	20,300.00	4,700.00
32319-55812	FIRE SERVICES FY19	SCBA UPGRADE	140,000.00	139,737.96	262.04
32320-55847	FIRE SERVICES FY20	COHANZIE ROOF REPLACEMENT	45,000.00	0.00	45,000.00
32920-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,000.00	0.00
32920-55859	POLICE DEPT FY20	POLICE BLGD ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00
32921-55837	POLICE DEPT FY21	POLICE INFRARED CAMERAS IN CARS	14,350.00	0.00	14,350.00
32921-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	108,907.70	1,192.30
33017-55802	PUBLIC WORKS FY17	GLENWOOD AVE BRIDGE	85,000.00	0.00	85,000.00
33020-55848	PUBLIC WORKS FY20	INDUSTRIAL DRIVE RELAIM/PAVE	264,280.00	264,280.00	0.00
33020-55849	PUBLIC WORKS FY20	CHAPMAN/PILGRIM/SOUTH MILL/PAV	133,243.00	133,225.00	18.00
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	0.00	2,754,000.00
33020-59300	PUBLIC WORKS FY20	FUNDING OFFSET-CROSS ROAD	(2,754,000.00)	0.00	(2,754,000.00)

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
JANUARY 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	131,300.00	0.00	131,300.00
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	299,000.00	37,000.00	262,000.00
33021-55868	PUBLIC WORKS FY21	GALLOWS LANE RECLAIM/PAVE	134,080.00	0.00	134,080.00
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	0.00	48,000.00
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOI	37,000.00	31,676.54	5,323.46
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	0.00	85,000.00
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	0.00	375,000.00
33197-55304	UTILITY COMM FY97	WATER DISTRIBUTION SYSTEM MODEL	51,659.47	44,159.47	7,500.00
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00
34718-55807	I.T. COMMITTEE FY18	GIS UPGRADE	50,000.00	47,000.00	3,000.00
34719-55831	I.T. COMMITTEE FY19	REC TRAC SOFTWARE	18,500.00	0.00	18,500.00
34720-55805	I.T. COMMITTEE FY20	HARDWARE REFRESH	26,348.00	23,186.88	3,161.12
34720-55843	I.T. COMMITTEE FY20	SYSLOG SERVER	12,880.00	0.00	12,880.00
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	120,000.00	0.00
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	69,563.24	4,436.76
		TOTALS	4,439,447.47	2,230,146.36	2,209,301.11
		PRIOR YEAR EXPENDITURES		605,287.13	
		CURRENT YEAR EXPENDITURES		1,624,859.23	

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
JANUARY 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	EXPENDED	TRANSFERS OUT	
30115-55790	SELECTMEN FY15	ANIMAL CONTROL SHELTER A/E	55,000.00	51,081.04	3,918.96	92.9%		
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	0.00	20,000.00	0.0%		
30120-55738	SELECTMEN FY21	FLEET MANAGEMENT PLAN	900,000.00	900,000.00	0.00	100.0%	900,000.00	TO FLT MGMT
30716-55793	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47	84.7%		
31117-55803	BLDG MAINT FY17	PARKING LOT -YOUTH SERVICES	300,000.00	7,200.00	292,800.00	2.4%		
31118-55803	BLDG MAINT FY18	PARKING LOT -YSB/POLICE	195,320.00	22,500.00	172,820.00	11.5%		
31119-55829	BLDG MAINT FY19	POLICE & PUBLIC SAFETY HVAC ST	14,000.00	14,000.00	0.00	100.0%		
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	0.00	87,000.00	0.0%		
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	0.00	87,500.00	0.0%		
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00	0.0%		
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	0.00	80,700.00	0.0%		
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00	0.0%		
32318-55813	FIRE SERVICES FY18	JORDAN FIRE ESCAPE REPAIR	25,000.00	22,300.00	2,700.00	89.2%		
32318-55814	FIRE SERVICES FY18	COHANZIE FIRE ESCAPE REPAIR	25,000.00	20,300.00	4,700.00	81.2%		
32319-55812	FIRE SERVICES FY19	SCBA UPGRADE	140,000.00	139,737.96	262.04	99.8%		
32320-55847	FIRE SERVICES FY20	COHANZIE ROOF REPLACEMENT	45,000.00	0.00	45,000.00	0.0%		
32920-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,000.00	0.00	100.0%		
32920-55859	POLICE DEPT FY20	POLICE BLGD ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00	0.0%		
32921-55837	POLICE DEPT FY21	POLICE INFRARED CAMERAS IN CARS	14,350.00	0.00	14,350.00	0.0%		
32921-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	108,907.70	1,192.30	98.9%		
33017-55802	PUBLIC WORKS FY17	GLENWOOD AVE BRIDGE	85,000.00	0.00	85,000.00	0.0%		
33020-55848	PUBLIC WORKS FY20	INDUSTRIAL DRIVE RELAIM/PAVE	264,280.00	264,280.00	0.00	100.0%		
33020-55849	PUBLIC WORKS FY20	CHAPMAN/PILGRIM/SOUTH MILL/PAV	133,243.00	133,225.00	18.00	100.0%		
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	0.00	2,754,000.00	0.0%		
33020-59300	PUBLIC WORKS FY20	FUNDING OFFSET-CROSS ROAD	(2,754,000.00)	0.00	(2,754,000.00)	0.0%		

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
JANUARY 31, 2021

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	EXPENDED	TRANSFERS OUT
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	131,300.00	0.00	131,300.00	0.0%	
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	299,000.00	37,000.00	262,000.00	12.4%	
33021-55868	PUBLIC WORKS FY21	GALLOWS LANE RECLAIM/PAVE	134,080.00	0.00	134,080.00	0.0%	
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	0.00	48,000.00	0.0%	
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOI	37,000.00	31,676.54	5,323.46		
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	0.00	85,000.00	0.0%	
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	0.00	375,000.00	0.0%	
33197-55304	UTILITY COMM FY97	WATER DISTRIBUTION SYSTEM MODEL	51,659.47	44,159.47	7,500.00	85.5%	
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00	0.0%	
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00	0.0%	
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00	0.0%	
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00	0.0%	
34718-55807	I.T. COMMITTEE FY18	GIS UPGRADE	50,000.00	47,000.00	3,000.00	94.0%	
34719-55831	I.T. COMMITTEE FY19	REC TRAC SOFTWARE	18,500.00	0.00	18,500.00	0.0%	
34720-55805	I.T. COMMITTEE FY20	HARDWARE REFRESH	26,348.00	23,186.88	3,161.12	88.0%	
34720-55843	I.T. COMMITTEE FY20	SYSLOG SERVER	12,880.00	0.00	12,880.00	0.0%	
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00	0.0%	
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	120,000.00	0.00	100.0%	
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	69,563.24	4,436.76	94.0%	
		TOTALS	4,439,447.47	2,230,146.36	2,209,301.11	50.2%	900,000.00
		PRIOR YEAR EXPENDITURES		605,287.13			
		CURRENT YEAR EXPENDITURES		1,624,859.23			

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
JANUARY 31, 2021

FUND I	DESCRIPTION	APPROPRIATION	EXPENDED	REMAINING BALANCE
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34
	TOTALS	**89,611,679.00**	**89,035,223.85**	**576,455.15**
	PRIOR YEAR EXPENDITURES		**89,035,223.85**	
	CURRENT YEAR EXPENDITURES		**0.00**	

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
JANUARY 31, 2021

FUND I	DESCRIPTION	APPROPRIATION	EXPENDED	REMAINING BALANCE	PCT EXP	BALANCE RETURNED
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81	100.00%	
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34	99.16%	
	TOTALS	**89,611,679.00**	**89,035,223.85**	**576,455.15**	**99.36%**	**0.00**
	PRIOR YEAR EXPENDITURES		**89,035,223.85**			
	CURRENT YEAR EXPENDITURES		**0.00**			

Contributed Gifts Fund
Fund # 212
January 31, 2021

FISCAL YEAR 2021	R&P HELMET RODEO DONATIONS	R&P ACCESSIBLE MAT DONATIONS	R&P MEMORIAL TREES & BENCHES DONATIONS	R&P FRANCES X. SWEENEY MEMORIAL DONATIONS	R&P DOG PARK DONATIONS	R&P PLAYGROUND DONATIONS	R&P CIVIC TRIANGLE MEMORIAL DONATIONS	R&P DEIDRICK FIELD PRESS BOX DONATIONS
REVENUES								
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS			$500.00					
REC & PARKS DEIDRICK FIELD PRESS BOX DONATIONS								$14,000.00
POLICE DEPT. GENERAL DONATIONS								
TOTAL REVENUES	$0.00	$0.00	$500.00	$0.00	$0.00	$0.00	$0.00	$14,000.00
EXPENDITURES								
07/15/20 VCA N L ANIMAL HOSPITAL								
07/27/20 AMERICAN ALUMINUM								
8/18/2020 JP MORGAN CHASE								
10/14/20 DESCHAMPS MATS		$4,200.00						
12/31/2020 EMP REIMB-K-9								
12/31/2020 JP MORGAN CHASE								
01/31/2021 JP MORGAN CHASE								
TOTAL EXPENDITURES	$0.00	$4,200.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
NET CURRENT YEAR ACTIVITY	$0.00	($4,200.00)	$500.00	$0.00	$0.00	$0.00	$0.00	$14,000.00
PRIOR YEAR BALANCE	$6,425.57	$4,200.00	$57.92	$65.00	$1,022.94	$26,175.81	$300.00	$0.00
CURRENT YEAR BALANCE	$6,425.57	$0.00	$557.92	$65.00	$1,022.94	$26,175.81	$300.00	$14,000.00

Contributed Gifts Fund
Fund # 212
January 31, 2021

FISCAL YEAR 2021	FINANCE DEPT. AUDITORIUM A/V UPGRADE	POLICE AUSTISM TRAINING	POLICE DEPT. VEHICLE CHALLENGE	POLICE DEPT. K-9 PROGRAM	POLICE DEPT. GENERAL DONATIONS	POLICE PUBLIC SAFETY DOCK	TOTAL
REVENUES							
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS							
REC & PARKS DEIDRICK FIELD PRESS BOX DONATIONS							
POLICE DEPT. GENERAL DONATIONS					$730.00		
TOTAL REVENUES	$0.00	$0.00	$0.00	$0.00	$730.00	$0.00	$15,230.00
EXPENDITURES							
07/15/20 VCA N L ANIMAL HOSPITAL				$113.73			
07/27/20 AMERICAN ALUMINUM				$185.00			
8/18/2020 JP MORGAN CHASE				$39.99			
10/14/20 DESCHAMPS MATS							
12/31/2020 EMP REIMB-K-9				$508.76			
12/31/2020 JP MORGAN CHASE					$2,446.00		
01/31/2021 JP MORGAN CHASE					$2,508.90		
TOTAL EXPENDITURES	$0.00	$0.00	$0.00	$847.48	$4,954.90	$0.00	$10,002.38
NET CURRENT YEAR ACTIVITY	$0.00	$0.00	$0.00	($847.48)	($4,224.90)	$0.00	$5,227.62
PRIOR YEAR BALANCE	$151.00	$1,700.00	$780.11	$6,816.09	$9,387.27	$7.04	$57,088.75
CURRENT YEAR BALANCE	$151.00	$1,700.00	$780.11	$5,968.61	$5,162.37	$7.04	$62,316.37

Insurance
Administration Fund
Balance Sheet
January 31, 2021

Assets	
Cash and Cash Equivalents	744,995
Due From Other Funds	1,219,053
Total Assets	1,964,048
Liabilities	
Accrued Liabilities (IBNR)	639,399
Advance Payments	24,092
Total Liabilities	663,491
Net Assets	
Unrestricted	$1,300,557
Total Net Assets	$ $1,300,557

1) Healthcare funding for FY21 has not been posted yet

check	0

12b.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

PHONE: 860-442-0553
www.waterfordct.org

To: Board of Finance Members

From: Town Accountant

Date: February 11, 2021

Subject: Status of General Fund Unassigned Balance

Unassigned Fund Balance:

Unassigned balance 06/30/20	18,963,147
Applied as additional appropriations through 01/31/21	(11,850)
Projected revenues in excess of (less than) budgeted through 01/31/21	(129,510)
Estimated Ending Unassigned Balance	18,821,787

12c.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886

Town of Waterford

PHONE: 860-442-0553
www.waterfordct.org

Date: February 16, 2021

To: Members of the Board of Finance

From: The Town Accountant

Subject: Status of Contingency Fiscal Year 2021

Contingency Fund, Line item 10121-59010:

07/01/20 Appropriation	265,000
Transferred through 02/10/21	(171,720)
Balance	93,280

Virginia Bielucki

FISCAL YEAR 2020-2021
CONTINGENCY TRANSFERS & BALANCE

ORG	OBJECT	DESCRIPTION	BOARD OF FINANCE	RTM	TRANSFER AMOUNT	BALANCE
		BALANCE 07/01/20				$265,000.00
10123	51410	FIRE FIGHTING	10/23/2020	N/A	$71,569.00	$193,431.00
10123	51920	FICA-FIRE SERVICES	10/23/2020	N/A	$5,475.00	$187,956.00
10136	51110	LIBRARY ADMINISTRATION	2/10/2021	N/A	$44,471.00	$143,485.00
10129	53220	POLICE MARINE PATROL	2/10/2021	N/A	$16,566.00	$126,919.00
10147	52043	I.T. SERVICE CONTRACTS	2/10/2021	N/A	$33,639.00	$93,280.00
					($171,720.00)	$93,280.00