

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



PHONE: 860-442-0553  
www.waterfordct.org

BOARD OF FINANCE  
AGENDA

Waterford Town Hall  
Regular Meeting,

November 10, 2021  
7:00 p.m.

RECEIVED FOR RECORD  
WATERFORD CT  
2021 NOV -3 PM 12:59  
TOWN CLERK  
*Donna H. Cooper*

1. Establishment of a quorum and call to order.
2. Public Comment.
3. Approval and acceptance of the minutes of October 13, 2021.
4. To consider and act on a request from Dani Gorman, Director of Youth & Family Services, for an **FY22 additional appropriation in the amount of \$52,536 from the Contingency Account as recommended.**
5. To consider and act on a request from Dani Gorman, Director of Youth & Family Services, for an **FY22 additional appropriation in the amount of \$14,189 from the Contingency Account as recommended.**
6. To consider and act on a request to transfer **\$1.8 million from the general operating fund balance into the Capital Non-Recurring Undesignated Fund Balance and forward to the RTM as required.**
7. To consider and act on a request from Gary Schneider, Public Works Director, for an **additional appropriation in the amount of \$37,901.45 from the Contingency Account as recommended to reimburse the State of CT for the overpayment to the Town of Waterford for the Local Bridge Grant Program.**
8. To consider and act on a request from Gary Schneider, Public Works Director, request for an **appropriation in the amount of \$59,650 from Capital and Non-Recurring designated line #20501-57788 Community Center HVAC Control Separation.**

9. To consider and act on a request from Kimberly Allen, Finance Director, for the following **Inter-Department Transfer as follows:**

| Account     | Description          | Approved Budget Amount | Current Available Budget Amount | Account Increase | Account Decrease | Revised Available Budget Amount |
|-------------|----------------------|------------------------|---------------------------------|------------------|------------------|---------------------------------|
| 10147-51110 | Administration       | 7,000                  | 0                               | 82,500           |                  | 82,500                          |
| 10147-51210 | Clerical & Technical | 0                      | 0                               | 91,731           |                  | 91,731                          |
| 10147-51920 | FICA                 | 536                    | 0                               | 13,329           |                  | 13,329                          |
| 10147-54043 | FICA                 | 787,846                | 226,083                         |                  | (114,306)        | 111,777                         |
| 10122-51210 | Clerical & Technical | 14,256                 | 13,401                          |                  | (10,000)         | 3,401                           |
| 10123-51210 | Clerical & Technical | 142,330                | 106,325                         |                  | (5,000)          | 101,325                         |
| 10129-51210 | Clerical & Technical | 300,922                | 239,427                         |                  | (58,254)         | 181,173                         |
|             | <b>Total</b>         |                        |                                 | <b>187,560</b>   | <b>(187,560)</b> |                                 |

10. Old Business:

11. New Business:

- a. Letter from Thomas Giard, Superintendent of Schools, requesting to submit their annual budget for FY23 by February 28, 2022.

12. Liaison Reports

13. Correspondence

- a. Abbas Danesh, Town Treasurer, Quarterly Treasurer's Report and Related Financials ending 9/30/2021.
- b. Kimberly Allen, Finance Director, American Rescue Funds Quarterly Report 7/1/21-9/30/21.
- c. Virginia Bielucki, Town Accountant, Status of Contingency Fiscal Year 2022 dated October 22, 2021.
- d. Virginia Bielucki, Town Accountant, Periodic Financial Statements FY22 dated October 8, 2021
- e. Virginia Bielucki, Town Accountant, Status of General Fund Unassigned Balance dated October 22, 2021.

14. Adjournment

Ronald Fedor, Chairman

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



PHONE: 860-442-0553  
[www.waterfordct.org](http://www.waterfordct.org)

October 28, 2021

Mr. Ronald Fedor  
Chairman  
Board of Finance  
15 Rope Ferry Road  
Waterford, CT 06385

Mr. Fedor,

At their October 26 2021 meeting, the Board of Selectmen voted to approve an additional appropriation request from Ms. Dani Gorman, Director of Youth & Family Services, in the amount of \$52,536 to fund a receptionist/clerk position for her department.

As Finance Director, I recommend that the Board of Finance consider funding this additional appropriation from the FY22 Contingency Account. The current balance in the Contingency Account is \$153,038.

If approved by the Board of Finance, the appropriation would be transferred into the following accounts:

1. Clerical & Technical, 10119-51210 (\$48,803)
2. FICA, 10119-51910 (\$3,733)

Respectfully,

Kimberly Allen  
Finance Director

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October 28, 2021

Mr. Ronald Fedor  
Chairman  
Board of Finance  
15 Rope Ferry Road  
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, October 26, 2021 voted to approve the following request for an additional appropriation;

**Youth & Family Services:** To consider and act on a request from Youth & Family Services Director, Dani Gorman, for a FY22 additional appropriation in the total amount of \$52,536, \$48,803 to line item # to 10119-51210 and \$3,733 to 10119-51910 and to forward to the Board of Finance.

Therefore, I respectfully request that you consider and act on this request. I have attached pertinent back up material from the designated department.

Sincerely,

*Robert Brule*

Robert Brule  
First Selectman

cc: Kimberly Allen, Director of Finance

## Town of Waterford Youth & Family Services

To: Board of Selectmen / Board of Finance

From: Dani Gorman, Director of Youth & Family Services  
Mike Buscetto III, Chairman, Youth & Family Services

Re: Additional Appropriations

CC: Rob Brule, First Selectman  
Kimberly Allen, Finance Director  
Youth & Family Services Advisory Board

Date: September 29, 2021

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On behalf of the Waterford Youth & Family Services Advisory Board, we would like to respectfully request:

1. An additional appropriation in the amount of \$52,536 (salary and FICA) for the Receptionist / Clerk position (AS6) that was relocated from the Finance Department to Youth & Family Services after the position was eliminated in the Fiscal Year 2022 (of the Finance Dept.).

History – In June of 2021, after the passage of the Fiscal Year 2022 budget by the RTM, the First Selectman recognized the critical need for help in the Youth & Family Services' office. With the demand for programs and services reaching record levels, discussions took place between the First Selectman, the Youth & Family Services Director and Chairman, Finance Director and Human Resources to find ways to provide the department relief. Understanding that Linda Geer, an employee of nearly 25 years, was facing the elimination of her position in Fiscal Year 2022, the First Selectman with the support of the 1303 bargaining unit explored relocating L. Geer to our department. A trial relocation was piloted in June and it was determined that L. Geer satisfied the department's needs of managing phones, greeting visitors, and assisting with the food bank in which she had thorough experience with when the food locker was first located in town hall.

Since L. Geer's relocation, she has played a critical role in assisting staff and helping residents when they request services. Her incredibly warm demeanor has helped us reduce the barriers that consumers can face when requesting help for the first time (especially). While still in the midst of the pandemic's after-effects, we would not be able to manage as effectively without Linda. The demand for our services has reached levels we have never experienced before therefore we respectfully request an additional appropriation be provided so that we can maintain this position (at this time).

Breakdown:

Receptionist / Clerk (1303 Bargaining Unit – Council 4)

Current Salary: \$48,803 (LI 10119-51210)

FICA: \$3,733 (LI 10119-51910)

TOTAL REQUEST for FY22: \$52, 536

2. Our annual grant from the Department of Children and Families in the amount of \$14,189 which is considered the “seed” funding for Youth and Family Services has consistently gone into the general fund since the inception of the program coordinator’s position as an “offset” to the cost for the salary. However, in the 2 decades since the position was created, the department has evolved and increased fourfold in the number of residents it serves annually – in FY21, the department recorded slightly over 21,000 contacts. (“Contacts” are measured by the number of times we engage with a resident – which can include multiple times). In writing the grant this year, the narrative details funding for seasonal staff to support the high demand for programs. We respectfully request the grant (provided to us in quarterly payments) be appropriated to us to fund the expressed and critical needs of the department – as detailed and awarded in the grant.

LI 10119-44480

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



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October 28, 2021

Mr. Ronald Fedor  
Chairman  
Board of Finance  
15 Rope Ferry Road  
Waterford, CT 06385

Mr. Fedor,

At their October 26 2021 meeting, the Board of Selectmen voted to approve an additional appropriation request from Ms. Dani Gorman, Director of Youth & Family Services, in the amount of \$14,189 to offset the increased needs of Waterford residents being met by the department's seasonal staffing.

As Finance Director, I recommend that the Board of Finance consider funding this additional appropriation from the FY22 Contingency Account. The current balance in the Contingency Account is \$153,038.

If approved by the Board of Finance, the appropriation would be transferred into the Clerical & Technical account line, 10119-51210.

Respectfully,

Kimberly Allen  
Finance Director

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



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October 28, 2021

Mr. Ronald Fedor  
Chairman  
Board of Finance  
15 Rope Ferry Road  
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, October 26, 2021 voted to approve the following request for an additional appropriation;

**Youth & Family Services:** To consider and act on a request from Youth & Family Services Director, Dani Gorman, for a FY22 additional appropriation in the amount of \$14,189 for the entire amount to line item #10119-51210 and to forward to the Board of Finance.

Therefore, I respectfully request that you consider and act on this request. I have attached pertinent back up material from the designated department.

Sincerely,

*Robert Brule*

Robert Brule  
First Selectman

cc: Kimberly Allen, Director of Finance

## Town of Waterford Youth & Family Services

To: Board of Selectmen / Board of Finance

From: Dani Gorman, Director of Youth & Family Services  
Mike Buscetto III, Chairman, Youth & Family Services

Re: Additional Appropriations

CC: Rob Brule, First Selectman  
Kimberly Allen, Finance Director  
Youth & Family Services Advisory Board

Date: September 29, 2021

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On behalf of the Waterford Youth & Family Services Advisory Board, we would like to respectfully request:

1. An additional appropriation in the amount of \$52,536 (salary and FICA) for the Receptionist / Clerk position (AS6) that was relocated from the Finance Department to Youth & Family Services after the position was eliminated in the Fiscal Year 2022 (of the Finance Dept.).

History – In June of 2021, after the passage of the Fiscal Year 2022 budget by the RTM, the First Selectman recognized the critical need for help in the Youth & Family Services' office. With the demand for programs and services reaching record levels, discussions took place between the First Selectman, the Youth & Family Services Director and Chairman, Finance Director and Human Resources to find ways to provide the department relief. Understanding that Linda Geer, an employee of nearly 25 years, was facing the elimination of her position in Fiscal Year 2022, the First Selectman with the support of the 1303 bargaining unit explored relocating L. Geer to our department. A trial relocation was piloted in June and it was determined that L. Geer satisfied the department's needs of managing phones, greeting visitors, and assisting with the food bank in which she had thorough experience with when the food locker was first located in town hall.

Since L. Geer's relocation, she has played a critical role in assisting staff and helping residents when they request services. Her incredibly warm demeanor has helped us reduce the barriers that consumers can face when requesting help for the first time (especially). While still in the midst of the pandemic's after-effects, we would not be able to manage as effectively without Linda. The demand for our services has reached levels we have never experienced before therefore we respectfully request an additional appropriation be provided so that we can maintain this position (at this time).

Breakdown:

Receptionist / Clerk (1303 Bargaining Unit – Council 4)

Current Salary: \$48,803 (LI 10119-51210)

FICA: \$3,733 (LI 10119-51910)

TOTAL REQUEST for FY22: \$52, 536

2. Our annual grant from the Department of Children and Families in the amount of \$14,189 which is considered the “seed” funding for Youth and Family Services has consistently gone into the general fund since the inception of the program coordinator’s position as an “offset” to the cost for the salary. However, in the 2 decades since the position was created, the department has evolved and increased fourfold in the number of residents it serves annually – in FY21, the department recorded slightly over 21,000 contacts. (“Contacts” are measured by the number of times we engage with a resident – which can include multiple times). In writing the grant this year, the narrative details funding for seasonal staff to support the high demand for programs. We respectfully request the grant (provided to us in quarterly payments) be appropriated to us to fund the expressed and critical needs of the department – as detailed and awarded in the grant.

LI 10119-44480

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October 27, 2021

Mr. Ronald Fedor  
Chairman  
Board of Finance  
15 Rope Ferry Road  
Waterford, CT 06385

Mr. Fedor,

At their October 26, 2021 meeting, the Board of Selectmen voted to approve an additional appropriation request from Mr. Gary Schneider, Director of Public Works, in the amount of \$37,901.45 for a "pay back" payment to the State of Connecticut for an overpayment the Town received for the previously completed Old Mill Bridge project.

As Finance Director, I recommend that the Board of Finance consider funding this additional appropriation from the FY22 Contingency Account. The current balance in the Contingency Account is \$153,038.

Respectfully,

Kimberly Allen  
Finance Director

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



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[www.waterfordct.org](http://www.waterfordct.org)

October 28, 2021

Mr. Ronald Fedor  
Chairman  
Board of Finance  
15 Rope Ferry Road  
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, October 26, 2021 voted to approve the following request for an additional appropriation;

**Public Works:** To consider and act on a request from Public Works Director, Gary Schneider, for an additional appropriation in the amount of \$37,901.45 to reimburse the State of CT for the overpayment to the Town of Waterford for the Local Bridge Grant Program and to forward to the Board of Finance.

Therefore, I respectfully request that you consider and act on this request. I have attached pertinent back up material from the designated department.

Sincerely,

*Robert Brule*

Robert Brule  
First Selectman

cc: Kimberly Allen, Director of Finance

INTER-OFFICE MEMORANDUMTOWN OF WATERFORD

To: Rob Brule, First Selectman

From: Gary J. Schneider, Director of Public Works

Date: October 8, 2021

Re: Old Mill Bridge

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The State of Connecticut Department of Transportation has notified the Town that an overpayment of a Local Bridge Grant for the Old Mill Road over Hunts Brook (Bridge # 05518) was made by the State. After a final audit dated November 19, 2019 (Amended February 7, 2020), the State has invoiced the Town in the amount of \$37,901.45 for the overpayment. The notice was sent to the Town as an email dated July 29, 2021, apologizing for the delay in notifying the Town sooner of the repayment demand.

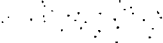
The project started in 2010 and final payment to the Contractor was made in June of 2012. While our records and the audit numbers agree to the final cost of the project, I can't find in our files why the State had an overpayment, nor will the State provide the original grant application numbers. The Local Bridge grant program provides a "lump sum grant payment" to a Town at the beginning of the construction. It is based on the engineer's best estimate of the work. I can only assume that the engineer's best estimate was far greater than what the actual cost to the town was.

I have attached the email and letter requesting the payment, an email from the State explaining the Local Bridge Grant program and the Audit.

Public Works requests to be placed on the agenda for the October 19, 2021 Board of Selectman meeting for additional funds in the amount of \$37,901.45.

Gary J Schneider  
Director of Public Works  
Town of Waterford  
Public Works Department

From: Fadul, Francisco T. <[Francisco.Fadul@ct.gov](mailto:Francisco.Fadul@ct.gov)>  
Sent: Thursday, July 29, 2021 4:03 PM  
To: Robert Brule <[rbrule@waterfordct.org](mailto:rbrule@waterfordct.org)>  
Cc: Gary Schneider <[gschneider@waterfordct.org](mailto:gschneider@waterfordct.org)>; Kimberly Allen <[kallen@waterfordct.org](mailto:kallen@waterfordct.org)>  
Subject: 9152-5518 - Amended Audit Report for Bridge 05518 (Old Mill Road)

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[  CAUTION: This email originated from outside of the organization.  
Do not click links or open attachments unless you recognize the sender's email address and know the  
content is safe.  
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Good afternoon First Selectman Brule,  
The attached letter was meant to be sent to you in May 2020. However, it coincided with our transition into telework and fell through the cracks. We sincerely apologize for the mishap.

Francisco T. Fadul, P.E.  
Project Engineer – Local Bridge Program  
Connecticut Department of Transportation  
2800 Berlin Turnpike, P.O. Box 317546  
Newington, CT 06131-7546  
Best Contact: [Francisco.Fadul@ct.gov](mailto:Francisco.Fadul@ct.gov)



STATE OF CONNECTICUT  
DEPARTMENT OF TRANSPORTATION

2800 BERLIN TURNPIKE, P.O. BOX 317546  
NEWINGTON, CONNECTICUT 06131-7546



May 4, 2020

The Honorable Robert J. Brule  
First Selectman  
Town of Waterford  
15 Rope Ferry Road  
Waterford, Connecticut 06385-2886

Dear First Selectman Brule:

Subject: Local Bridge Program, Final Project Audit Results  
Old Mill Road over Hunts Brook, Bridge No. 05518  
Town of Waterford

In accordance with the Project Grant Agreement for the subject project, the Department's Office of External Audits has reviewed the documentation supplied by the town of Waterford (Town) in support of expenditures made on the subject project, including information provided by the Town in response to the Department's previous letter dated January 31, 2020. The findings of the amended audit report (copy enclosed) indicate a reimbursement due the State as follows:

Grant: \$37,901.45.

Therefore, in accordance with Section 2.3 of the Agreement, the Department will be invoicing the Town for the amount due in the near future.

If you have any questions, please contact Mr. Francisco T. Fadul, Project Engineer for the Local Bridge Program, at (860) 594-2078.

Sincerely,

Priti Bhardwaj  
Digitally signed by Priti Bhardwaj  
DN: cn=Priti Bhardwaj, o=State of Connecticut, ou=Department of Transportation, email=priti.bhardwaj@dot.state.ct.us

Priti S. Bhardwaj, P.E.  
Transportation Supervising Engineer  
Bureau of Engineering and Construction

Enclosure

cc: Ms. Kimberly Allen, Director of Finance  
Mr. Gary Schneider, Director of Public Works

Gary Schneider

**From:** Fadul, Francisco T. <Francisco.Fadul@ct.gov>  
**Sent:** Monday, August 9, 2021 9:01 AM  
**To:** Gary Schneider  
**Subject:** RE: 9152-5518 - Amended Audit Report for Bridge 05518 (Old Mill Road)

**CAUTION: This email originated from outside of the organization.  
Do not click links or open attachments unless you recognize the sender's email address and know the  
content is safe.**

Hi Gary,

The State Local Bridge Program (SLBP) is a state grant program. The program is designed to issue the lump sum state grant to the municipality just before construction to help the town with the ability to pay for construction upfront. However, the program is flexible enough that the grant can be paid during construction or after if there's any administrative delays (e.g. agreement signatures or other delays). The distinction I'd like to highlight is that this is different than the reimbursement programs you may be used to, whereby the expenses are calculated and any money paid to the town by the state will be the exact amount per expenditures. SLBP's lump sum grant payment is issued based on the best known estimate at the time of issuance. Normally, this is either the final cost estimate at design completion or at contract award. In each instance, after payment of the grant, there's virtually 100% potential that the final costs after construction will differ from the initial lump sum grant (i.e. change orders, variable cost items, etc.). Therefore, the final project audit is the mechanism whereby the overpayment/underpayment of the promised state grant to the town is resolved. Every project grant agreement will contain the final audit clause so that everyone knows the reality that either the state will be asking for a reimbursement or issuing a supplemental grant to the town after final audit. This is why on the initial funding commitment letter the state expressly asks the municipality to keep a separate budget line item for each SLBP project and to keep it open until the account is resolved through final audit.

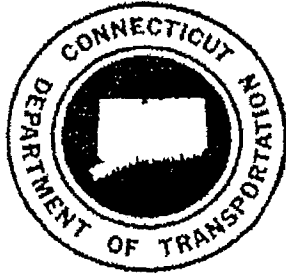
I hope this helps.

Francisco T. Fadul, P.E.  
Project Engineer – Local Bridge Program  
Connecticut Department of Transportation  
2800 Berlin Turnpike, P.O. Box 317546  
Newington, CT 06131-7546  
Best Contact: [Francisco.Fadul@ct.gov](mailto:Francisco.Fadul@ct.gov)

**From:** Gary Schneider <[gschneider@waterfordct.org](mailto:gschneider@waterfordct.org)>  
**Sent:** Monday, August 9, 2021 7:41 AM  
**To:** Fadul, Francisco T. <Francisco.Fadul@ct.gov>  
**Subject:** RE: 9152-5518 - Amended Audit Report for Bridge 05518 (Old Mill Road)

**EXTERNAL EMAIL: This email originated from outside of the organization. Do not click any links or open any attachments unless you trust the sender and know the content is safe.**

I have been assigned to determine why the State in 2010 made a payment over the approved grant amount causing the Town to owe the State. Both the Assistant Director and myself were not employed by the Town when this project was being constructed. As I must go before 2 Boards and the RTM to seek funds to reimburse the State, I need to determine the cause of it. Thanks for your help.



## **Office of External Audits**

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### **Amended Report on Agreed Upon Procedures**

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Town of Waterford  
State Project No. DOT91525518LB  
CORE Contract ID: 10DOT0117AA  
Old Mill Road over Hunts Brook  
Bridge No. 05518

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NOVEMBER 19, 2019  
FEBRUARY 7, 2020 AMENDED SCHEDULE OF PROJECT COSTS ONLY

Town of Waterford  
State Project No. DOT91525518LB  
Bridge No. 05518

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## Independent Accountant's Report on Applying Agreed-Upon Procedures

We have performed the procedures enumerated below, which were agreed to by the State of Connecticut, Department of Transportation Office of External Audits and the Office of the Local Bridge Administrator, solely to assist the specified parties in evaluating the accompanying Schedule of Project Costs and the Town of Waterford's compliance with the agreement(s) between the State of Connecticut and the Town of Waterford for State Project No. DOT91525518LB. The management of the Town of Waterford is responsible for compliance with the agreement(s). This agreed-upon procedures engagement was performed in accordance with Government Auditing Standards issued by the Comptroller General of the United States and the attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of the specified users of the report.

Consequently, we make no representation regarding the sufficiency of the procedures described below for the purpose for which this report has been requested or for any other purpose.

The procedures performed were as follows:

1. We have reviewed original agreement, supplemental agreements, and any extra work claims and compared project billings to the compliance criteria contained in these documents.
  - *No compliance criteria findings noted*
2. We obtained and reviewed Single Audit Reports and determined if the project was segregated in the Schedule of Federal and/or State Financial Assistance, was selected for testing and if the report contained any internal control or compliance findings that could have an impact on the project(s).
  - *The Project was segregated and selected for testing in the June 30, 2011 Single Audit*
3. Verified withdrawals made by the Municipality from the Tax Exempt Proceeds (TEP) Fund.
  - *TEP fund was not used*
4. We have sampled Municipal equipment billed to ensure costs are allowable and in accordance with the agreement(s).
  - *No Municipal equipment billed*
5. Computed status of grant.
  - *See Schedule of Project Costs for status of grant*
6. Computed status of loan.
  - *No loan taken by Municipality*

We were not engaged to, and did not perform an examination, the objective of which would be the expression of an opinion on the accompanying Amended Schedule of Project Costs for State Project No. DOT91525518LB. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information of the State of Connecticut Department of Transportation. However, this report is a matter of public record and its distribution is not limited.

**Town of Waterford**  
**State Project No. DOT91525518LB**  
**Old Mill Road over Hunts Brook**  
**Bridge No. 05518**  
**CORE Contract ID: 10DOT0117AA**

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**Amended Schedule of Project Costs**

| <b>LOCAL BRIDGE<br/>GRANT STATUS</b>   | <b>Costs<br/>Presented</b> | <b>Adjustments</b> | <b>Adjusted<br/>Costs</b> |
|----------------------------------------|----------------------------|--------------------|---------------------------|
| Preliminary & Construction Engineering | \$ 46,698.68               | \$ -               | \$ 46,698.68              |
| Construction                           | \$ 613,720.91              | \$ -               | \$ 613,720.91             |
| Other                                  | \$ 643.49                  | \$ -               | \$ 643.49                 |
| Total Costs                            | <u>\$ 661,063.08</u>       | <u>\$ -</u>        | \$ 661,063.08             |
| State Grant Percentage Per Agreement   |                            |                    | <u>30.83%</u>             |
| Maximum State Grant Available          |                            |                    | \$ 203,805.75             |
| Less: Previous Payments (PO # 68397)   |                            |                    | <u>\$ 241,707.20</u>      |
| Balance Due State                      |                            |                    | <u>\$ (37,901.45) A</u>   |

**Explanatory Notes:**

A. Per Section 2.3 of the agreement between the State and the Town of Waterford, the municipality shall, as soon as practicable, but not later than ninety days after the State notifies the Municipality of the results of the Audit, repay the Grant in an amount equal to the Grant minus 30.83% of the project costs.

**Town of Waterford  
State Project No. DOT91525518LB  
Bridge No. 05518**

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## **Notes to Report**

**Note 1      Project Description**

The State of Connecticut, Department of Transportation and the Town of Waterford entered into an original agreement dated December 30, 2009 for the removal, replacement, reconstruction, rehabilitation or improvement of the Old Mill Road over Hunts Brook, Bridge No. 05518.

The State of Connecticut funded the project.

**Note 2      Allowable Cost Criteria**

Allowable cost criteria are:

- ◆ Terms of the agreement(s) between the State of Connecticut and the Town of Waterford

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



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October 28, 2021

Mr. Ronald Fedor  
Chairman  
Board of Finance  
15 Rope Ferry Road  
Waterford, CT 06385

Dear Chairman Fedor,

The Board of Selectmen, at their meeting on Tuesday, October 26, 2021 voted to approve the following request for an appropriation;

**Public Works:** To consider and act on a request from Public Works Director, Gary Schneider, for an appropriation in the amount of \$59,650 from Capital and Non-recurring designated line item #20501-57788, line description: Community Center HVAC Control Separation and forward to the Board of Finance.

Therefore, I respectfully request that you consider and act on this request. I have attached pertinent back up material from the designated department.

Sincerely,

*Robert Brule*

Robert Brule  
First Selectman

cc: Kimberly Allen, Director of Finance

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



PHONE: 860-442-0553  
[www.waterfordct.org](http://www.waterfordct.org)

October 7, 2021

Mr. Robert Brule  
First Selectman  
Town of Waterford  
15 Rope Ferry Road  
Waterford, CT 06385

Subject: Request an appropriation in amount of \$59,650 from Capital and Non-recurring designated line item # 20530-57788 Line Description: Community Center HVAC Control Separation

Dear Mr. Brule,

These funds will be used to investigate and start addressing the issues we have been experiencing of uneven or over heating of spaces, humidity, lack of air conditioning, the condition of the equipment and the control of the system in general at the Community Center. The previous method of using a trouble call to a repair technician is akin to playing, Whack a Mole. They would "solve" one problem only to cause another. A review of the entire system must be completed. This building is over 17 years old and the system is not responding to the needs of the Center's activities. Also a logical replacement schedule must be identified and funds programmed.

This approach is not new. The Town Hall, and Youth Services HVAC systems have been addressed after studies such as the one we are proposing were completed. (The Municipal Complex is a new building and no study was required.) The Police Station, Public Safety and the Library have had studies completed and the Department will be addressing those findings in future proposed capital projects.

We need to address the Community Center. One of the Town's On-Call Engineering firms, AI Engineers has proposed a fee of \$8,850 to complete this review. The Department is requesting all the funds be appropriated so we may start addressing the issues as we find them

Respectfully submitted,

Gary J. Schneider, Director  
Waterford Public Works Department

Cc: Kimberly Allen, Finance Director

August 31, 2021

Paul Koelle  
Facilities Manager  
Town of Waterford, Public Works Department  
1000 Hartford Road  
Waterford, CT 06385

**RE: Waterford Community Center HVAC Study**

Dear Mr. Koelle,

The Town of Waterford engaged AI Engineers to help resolve temperature and humidity issues that the Waterford Community Center has been experiencing. AI Engineers visited the building on August 24, 2021, and performed a preliminary field investigation, specifically examining the HVAC systems in the Mechanical Rooms, heating and cooling issues in the offices, and temperature and humidity issues in the Gymnasium / Multipurpose Room, Dining / Function Room and Dance / Movement Room.

AI Engineers is pleased to provide Professional Engineering services to the Town of Waterford to perform a detailed study of the HVAC issues at the Community Center. We will evaluate the existing HVAC system, identify problems, and make recommendations to resolve the recurring temperature and humidity issues the building has been experiencing.

**Scope of Work:**

It is our understanding that your staff will assist us with our field investigations as needed.

1. Perform a detailed visual / walk through inspection to document existing conditions related to the existing HVAC and Building Management Systems.
2. Obtain and review available as-built drawings and specification, existing equipment manufacturer's equipment data sheets and shop drawing submittals (if available), and other data pertinent to the building HVAC system.
3. Review available information and determine possible causes of temperature / humidity issues in the building.
4. Prepare and submit a detailed report of our findings, recommendations, and options to resolve temperature / humidity issues. Our report will also include our opinion on probable construction costs for recommendations, to provide guidance to the Town of Waterford.



### Proposed Fee

Lump sum fee for the scope of work outlined above:       **\$8,850.00**  
This fee will be invoiced at the conclusion of the project.

### Schedule

Upon receipt of a signed agreement, AI Engineers will coordinate with the Town of Waterford and complete the Scope of Work outlined above. We anticipate approximately 4 weeks to complete the scope of work.

### Clarifications and Exclusions

1. The Town of Waterford will provide any available information, as-built drawings, and equipment shop drawing submittals related to the Scope of Work.
2. The Town of Waterford will provide a site contact for AI Engineers to coordinate activity.
3. Investigations requiring the use of other Consultants or Contractors are not included.
4. Identification of, and remediation methods for, hazardous materials are excluded from our services.
5. This proposal includes 1 day field visit.

If you have any questions, please feel free to contact me at your convenience. We look forward to working with you on this project.

Very truly yours,

**AI Engineers, Inc.**

Tony Punzalan, PE  
Sr. Director of Facilities Engineering

cc:    Gary Schneider        Town of Waterford  
      Ray Gradwell, PE      AI Engineers  
      file: AIE #329OC

AI Engineers, Inc. is an Equal Opportunity Employer. Minorities and women are encouraged to apply.

**TOWN OF WATERFORD**  
**TRANSFER REQUEST FORM**

Inter-Department Transfer  
Out of Services Transfer Request

INFORMATION TECHNOLOGY  
DEPARTMENT

**FY22 Quarter 2**

|          |           |             |                      | APPROVED<br>Budget<br>Amount | CURRENT<br>Available<br>Budget | ACCOUNT<br>INCREASE | ACCOUNT<br>DECREASE | REVISED<br>Available<br>Budget |
|----------|-----------|-------------|----------------------|------------------------------|--------------------------------|---------------------|---------------------|--------------------------------|
| Line No. | Org. Code | Object Code | Object Description   |                              |                                |                     |                     | 0.00                           |
| 1        | 10147     | 51110       | ADMINISTRATION       | 7,000                        | 0                              | 82,500              |                     | 82,500                         |
| 2        | 10147     | 51210       | CLERICAL & TECHNICAL | 0                            | 0                              | 91,731              |                     | 91,731                         |
| 3        | 10147     | 51920       | FICA                 | 536                          | 0                              | 13,329              |                     | 13,329                         |
| 4        | 10147     | 54043       | FICA                 | 787,846                      | 226,083                        |                     | (114,306)           | 111,777                        |
| 5        | 10122     | 51210       | CLERICAL & TECHNICAL | 14,256                       | 13,401                         |                     | (10,000)            | 3,401                          |
| 6        | 10123     | 51210       | CLERICAL & TECHNICAL | 142,330                      | 106,325                        |                     | (5,000)             | 101,325                        |
| 7        | 10129     | 51210       | CLERICAL & TECHNICAL | 300,922                      | 239,427                        |                     | (58,254)            | 181,173                        |
| 8        |           |             |                      |                              |                                |                     |                     | 0                              |
| 9        |           |             |                      |                              |                                |                     |                     | 0                              |
| 10       |           |             |                      |                              |                                |                     |                     | 0                              |
|          |           |             |                      |                              |                                |                     |                     | 0                              |
|          |           |             |                      |                              |                                |                     |                     | 0                              |
| TOTAL    |           |             |                      |                              |                                | 187,560             | (187,560)           |                                |

**Explanation**  
This transfer moves the budgeted IT contracted expenses from individual departments to the IT Department budget for the new Town IT Department salaries.

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Kim Allen  
Department Head

Kim Allen  
Director of Finance

*Bos*  
First Selectman

Commission/Board Approval

10/8/2021  
Date

10/8/2021  
Date

10/20/21  
Date

Date



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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

P  
glytdbud

FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND  
ORIGINAL APPROP TRANS/ADJUSTS

|                                      |            |                               | REVISED BUDGET | YTD EXPENDED | ENCUMBRANCES | AVAILABLE BUDGET | % USED |
|--------------------------------------|------------|-------------------------------|----------------|--------------|--------------|------------------|--------|
| 10147 INFORMATION TECHNOLOGY EXPENDI |            |                               |                |              |              |                  |        |
| 10147 51110                          | 7,000.00   | ADMINISTRATION                | 7,000.00       | 7,000.00     | 0.00         | 0.00             | 100.0% |
| 10147 51210                          | 0.00       | CLERICAL AND TECHNICAL        | 0.00           | 0.00         | 0.00         | 0.00             | 0%     |
| 10147 51920                          | 536.00     | F.I.C.A.                      | 536.00         | 535.50       | 0.00         | 0.50             | 99.9%  |
| 10147 52043                          | 787,846.00 | SERVICE CONTRACTS INFORMATION | 793,072.00     | 365,068.68   | 201,920.47   | 226,082.85       | 71.5%  |
| 10147 54130                          | 51,260.00  | COMPUTER EQUIPMENT            | 56,723.00      | 3,058.16     | 4,286.12     | 49,378.72        | 12.9%  |
| TOTAL INFORMATION TECHNOLOGY EXPENDI | 846,642.00 |                               | 857,331.00     | 375,662.34   | 206,206.59   | 275,462.07       | 67.9%  |
| TOTAL GENERAL FUND                   | 846,642.00 |                               | 857,331.00     | 375,662.34   | 206,206.59   | 275,462.07       | 67.9%  |
| TOTAL EXPENSES                       | 846,642.00 |                               | 857,331.00     | 375,662.34   | 206,206.59   | 275,462.07       |        |

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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

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FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND  
ORIGINAL APPROP

TRANS/ADJSMTS

REVISED BUDGET

YTD EXPENDED

ENCUMBRANCES

AVAILABLE BUDGET

% USED

10122 EMERGENCY MANAGEMENT

|             |                               |      |            |            |           |            |       |
|-------------|-------------------------------|------|------------|------------|-----------|------------|-------|
| 10122 51110 | ADMINISTRATION                | 0.00 | 75,189.00  | 20,257.45  | 0.00      | 54,931.55  | 26.9% |
| 10122 51210 | CLERICAL AND TECHNICAL        | 0.00 | 14,256.00  | 855.02     | 0.00      | 13,400.98  | 6.0%  |
| 10122 51240 | DISPATCH EDUCATION INCENTIVE  | 0.00 | 2,300.00   | 0.00       | 0.00      | 2,300.00   | .0%   |
| 10122 51440 | DISPATCH PERSONNEL            | 0.00 | 647,530.00 | 148,491.88 | 0.00      | 499,038.12 | 22.9% |
| 10122 51810 | DISPATCH OVERTIME             | 0.00 | 131,668.00 | 35,834.59  | 0.00      | 95,833.41  | 27.2% |
| 10122 51822 | EMERGENCY PERSONNEL           | 0.00 | 1,800.00   | 0.00       | 0.00      | 1,800.00   | .0%   |
| 10122 51830 | TRAINING & EDUCATION          | 0.00 | 7,080.00   | 1,696.44   | 0.00      | 5,383.56   | 24.0% |
| 10122 51920 | F.I.C.A.                      | 0.00 | 68,198.00  | 14,981.63  | 0.00      | 53,216.37  | 22.0% |
| 10122 52010 | ADVERTISING                   | 0.00 | 200.00     | 0.00       | 0.00      | 200.00     | .0%   |
| 10122 52020 | POSTAGE                       | 0.00 | 1,000.00   | 5.28       | 0.00      | 994.72     | .5%   |
| 10122 52030 | PROFESSIONAL FEES             | 0.00 | 1,000.00   | 0.00       | 0.00      | 1,000.00   | .0%   |
| 10122 52040 | SERVICE CONT. AND REPAIRS     | 0.00 | 43,920.00  | 2,059.52   | 602.13    | 41,258.35  | 6.1%  |
| 10122 52050 | DUES, CONFERENCES & EDUCATION | 0.00 | 22,084.00  | 0.00       | 0.00      | 22,084.00  | .0%   |
| 10122 52060 | PRINTING                      | 0.00 | 200.00     | 0.00       | 0.00      | 200.00     | .0%   |
| 10122 52070 | REIMBURSABLE EXPENSES         | 0.00 | 0.00       | 0.00       | 0.00      | 0.00       | .0%   |
| 10122 52080 | TELEPHONE                     | 0.00 | 28,368.00  | 4,588.61   | 11,439.04 | 12,340.35  | 56.5% |
| 10122 52100 | ELECTRICITY                   | 0.00 | 0.00       | 0.00       | 0.00      | 0.00       | .0%   |
| 10122 52300 | TRAINING, EDUCATION & EMERG   | 0.00 | 2,600.00   | 297.33     | 0.00      | 2,302.67   | 11.4% |
| 10122 52370 | DISPATCH CLOTHING ALLOWANCE   | 0.00 | 3,760.00   | 0.00       | 0.00      | 3,760.00   | .0%   |
| 10122 52415 | GENERATOR MAINTENANCE         | 0.00 | 6,200.00   | 0.00       | 0.00      | 6,200.00   | .0%   |



FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND  
ORIGINAL APPROP TRANS/ADJSTMS

|                            | REVISED BUDGET            | YTD EXPENDED | ENCUMBRANCES | AVAILABLE BUDGET | % USED |
|----------------------------|---------------------------|--------------|--------------|------------------|--------|
| 10122 53010                | OFFICE SUPPLIES           |              |              |                  |        |
| 250.00                     | 250.00                    | 0.00         | 0.00         | 250.00           | .0%    |
| 10122 53020                | OTHER SUPPLIES            |              |              |                  |        |
| 1,030.00                   | 1,030.00                  | 0.00         | 0.00         | 1,030.00         | .0%    |
| 10122 53090                | FUELS AND LUBRICANTS      |              |              |                  |        |
| 1,030.00                   | 1,030.00                  | 0.00         | 0.00         | 1,030.00         | .0%    |
| 10122 53120                | SHELTER SUPPLIES          |              |              |                  |        |
| 600.00                     | 600.00                    | 47.75        | 0.00         | 552.25           | 8.0%   |
| 10122 53130                | RADIOLOGICAL SUPPLIES     |              |              |                  |        |
| 400.00                     | 400.00                    | 0.00         | 0.00         | 400.00           | .0%    |
| 10122 54120                | DISPATCH CENTER EQUIPMENT |              |              |                  |        |
| 2,000.00                   | 2,000.00                  | 0.00         | 0.00         | 2,000.00         | .0%    |
| 10122 54150                | SURPLUS EQUIPMENT         |              |              |                  |        |
| 1.00                       | 1.00                      | 0.00         | 0.00         | 1.00             | .0%    |
| 10122 54190                | EMERGENCY EQUIPMENT       |              |              |                  |        |
| 1.00                       | 1.00                      | 0.00         | 0.00         | 1.00             | .0%    |
| TOTAL EMERGENCY MANAGEMENT |                           |              |              |                  |        |
| 1,062,665.00               | 1,062,665.00              | 229,115.50   | 12,041.17    | 821,508.33       | 22.7%  |
| TOTAL GENERAL FUND         |                           |              |              |                  |        |
| 1,062,665.00               | 1,062,665.00              | 229,115.50   | 12,041.17    | 821,508.33       | 22.7%  |
| TOTAL EXPENSES             |                           |              |              |                  |        |
| 1,062,665.00               | 1,062,665.00              | 229,115.50   | 12,041.17    | 821,508.33       |        |

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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

P 1  
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FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND  
ORIGINAL APPROP

TRANS/ADJSMTS

REVISED BUDGET

YTD EXPENDED

ENCUMBRANCES

AVAILABLE BUDGET

% USED

10123 FIRE SERVICES

|             |                            |           |              |            |           |              |       |
|-------------|----------------------------|-----------|--------------|------------|-----------|--------------|-------|
| 10123 51110 | ADMINISTRATION             | 0.00      | 222,985.00   | 50,163.70  | 0.00      | 172,821.30   | 22.5% |
| 10123 51120 | INSPECTION                 | 0.00      | 78,566.00    | 56,195.07  | 0.00      | 22,370.93    | 71.5% |
| 10123 51210 | CLERICAL AND TECHNICAL     | 0.00      | 142,330.00   | 36,005.17  | 0.00      | 106,324.83   | 25.3% |
| 10123 51240 | EDUCATIONAL INCENTIVE      | 0.00      | 20,430.00    | 6,620.00   | 0.00      | 13,810.00    | 32.4% |
| 10123 51410 | FIRE FIGHTING              | 0.00      | 1,413,050.00 | 325,798.75 | 0.00      | 1,087,251.25 | 23.1% |
| 10123 51411 | INCENTIVE PROGRAM STIPENDS | 0.00      | 50,000.00    | 0.00       | 0.00      | 50,000.00    | .0%   |
| 10123 51440 | DISPATCH                   | 0.00      | 0.00         | 0.00       | 0.00      | 0.00         | .0%   |
| 10123 51450 | EXTRA DUTY                 | 0.00      | 0.00         | 0.00       | 0.00      | 0.00         | .0%   |
| 10123 51451 | EXTRA DUTY REGULAR WAGES   | 0.00      | 0.00         | 0.00       | 0.00      | 0.00         | .0%   |
| 10123 51810 | OVERTIME                   | 0.00      | 85,647.00    | 85,297.42  | 0.00      | 349.58       | 99.6% |
| 10123 51830 | TRAINING & EDUCATION       | 0.00      | 0.00         | 0.00       | 0.00      | 0.00         | .0%   |
| 10123 51920 | F.I.C.A.                   | 0.00      | 153,997.00   | 40,706.20  | 0.00      | 113,290.80   | 26.4% |
| 10123 52010 | ADVERTISING                | 300.00    | 500.00       | 384.35     | 0.00      | 115.65       | 76.9% |
| 10123 52020 | POSTAGE                    | 0.00      | 250.00       | 8.73       | 0.00      | 241.27       | 3.5%  |
| 10123 52030 | PROFESSIONAL FEES          | -1,000.00 | 2,875.00     | 112.00     | 0.00      | 2,763.00     | 3.9%  |
| 10123 52040 | SERVICE CONT. AND REPAIRS  | -3,760.00 | 9,770.00     | 5,462.44   | 1,417.32  | 2,890.24     | 70.4% |
| 10123 52050 | DUES, CONFERENCES & EDUCAT | -7,000.00 | 38,000.00    | 3,967.71   | 8,620.00  | 25,412.29    | 33.1% |
| 10123 52060 | PRINTING                   | 50.00     | 50.00        | 5.00       | 0.00      | 45.00        | 10.0% |
| 10123 52070 | REIMBURSABLE EXPENSES      | -50.00    | 1,450.00     | 132.28     | 0.00      | 1,317.72     | 9.1%  |
| 10123 52080 | TELEPHONE                  | 0.00      | 17,035.00    | 3,989.06   | 12,690.71 | 355.23       | 97.9% |



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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

P  
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FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND  
ORIGINAL APPROP

TRANS/ADJSMTS

REVISED BUDGET

YTD EXPENDED

ENCUMBRANCES

AVAILABLE BUDGET

% USED

|                     |                                 |              |            |            |              |       |
|---------------------|---------------------------------|--------------|------------|------------|--------------|-------|
| 10123 53021         | CONSUMABLE SUPPLIES             | 7,500.00     | 2,457.27   | 307.63     | 4,735.10     | 36.9% |
| 10123 53070         | AUTO REPAIRS                    | 0.00         |            |            |              |       |
| 10123 53090         | FUELS AND LUBRICANTS            | 90,000.00    | 51,526.79  | 20,319.34  | 18,153.87    | 79.8% |
| 10123 53110         | COMPUTER SUPPLIES               | 18,740.00    | 6,619.20   | 255.83     | 11,864.97    | 36.7% |
| 10123 53111         | FF PROTECTIVE CLOTHING          | 3,000.00     | 318.00     | 515.00     | 2,167.00     | 27.8% |
| 10123 53112         | FIREFIGHTING SUPPLIES           | 78,750.00    | 4,982.32   | 9,856.46   | 63,911.22    | 18.8% |
| 10123 53113         | VOLUNTEER RESPONDER AWARDS      | 10,000.00    | 1,125.77   | 7,593.12   | 1,281.11     | 87.2% |
| 10123 53114         | MEDICAL SUPPLIES                | 5,000.00     | 0.00       | 0.00       | 5,000.00     | .0%   |
| 10123 54060         | OFFICE EQUIPMENT                | 10,000.00    | 1,565.95   | 2,434.05   | 6,000.00     | 40.0% |
| 10123 54202         | EQUIPMENT - FIRE INVESTIGATIONS | 3,000.00     | 0.00       | 200.00     | 2,800.00     | 6.7%  |
| 10123 54207         | SCBA REPLACEMENT BOTTLES        | 500.00       | 366.82     | 0.00       | 133.18       | 73.4% |
| 10123 54215         | THERMAL CAMERAS -OSWEGATCHIE    | 0.00         | 0.00       | 0.00       | 0.00         | .0%   |
| 10123 54216         | MULTI-GAS METER                 | 0.00         | 0.00       | 0.00       | 0.00         | .0%   |
| 10123 54217         | RESCUE SAWS                     | 0.00         | 0.00       | 0.00       | 0.00         | .0%   |
| 10123 54218         | FIREFIGHTER EQUIPMENT           | 35,000.00    | 0.00       | 6,900.00   | 28,100.00    | 19.7% |
| 10123 54219         | EQUIPMENT STORAGE LOCKER        | 0.00         | 0.00       | 0.00       | 0.00         | .0%   |
| 10123 54220         | RADIO/EMERGENCY LIGHTS          | 10,000.00    | 3,190.96   | 1,366.04   | 5,443.00     | 45.6% |
| 10123 54221         | SERVICE TRUCK EQUIPMENT         | 0.00         | 0.00       | 0.00       | 0.00         | .0%   |
| 10123 54222         | RESCUE TRUCK EQUIPMENT          | 7,500.00     | 0.00       | 0.00       | 7,500.00     | .0%   |
| 10123 54226         | EQUIPMENT                       | 22,000.00    | 0.00       | 0.00       | 22,000.00    | .0%   |
| 10123 54241         | TELEPHONE SYSTEM -GOSHEN FIRE   | 0.00         | 0.00       | 0.00       | 0.00         | .0%   |
| TOTAL FIRE SERVICES |                                 | 3,326,034.00 | 992,819.00 | 471,355.20 | 1,861,859.80 | 44.0% |



10/08/2021 12:08  
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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

10/08/2021 12:08  
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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

10/08/2021 12:08  
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Town of Waterford, CT  
YEAR-TO-DATE BUDGET REPORT

FOR 2022 13

ACCOUNTS FOR: 101 GENERAL FUND  
ORIGINAL APPROP

|                    | TRANS/ADJSTMS | REVISED BUDGET | YTD EXPENDED | ENCUMBRANCES | AVAILABLE BUDGET | % USED |
|--------------------|---------------|----------------|--------------|--------------|------------------|--------|
| TOTAL GENERAL FUND |               |                |              |              |                  |        |
| 3,326,034.00       | 0.00          | 3,326,034.00   | 992,819.00   | 471,355.20   | 1,861,859.80     | 44.0%  |
| TOTAL EXPENSES     | 0.00          | 3,326,034.00   | 992,819.00   | 471,355.20   | 1,861,859.80     |        |

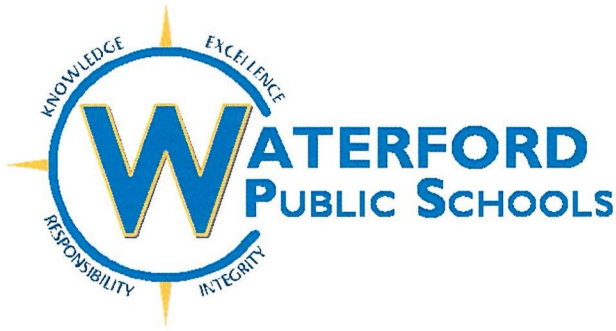


FOR 2022 13

| ORIGINAL APPROP | TRANS/ADJSMTS | REVISED BUDGET | YTD EXPENDED | ENCUMBRANCES | AVAILABLE BUDGET | % USED |
|-----------------|---------------|----------------|--------------|--------------|------------------|--------|
| 3,326,034.00    | 0.00          | 3,326,034.00   | 992,819.00   | 471,355.20   | 1,861,859.80     | 44.0%  |

GRAND TOTAL

\*\* END OF REPORT - Generated by Kimberly Allen \*\*



11  
**Mr. Thomas W. Giard III**  
*Superintendent of Schools*

**Mr. Craig C. Powers**  
*Assistant Superintendent*

October 18, 2021

Mr. Ron Fedor, Chairman  
Board of Finance  
Town of Waterford  
Waterford, CT 06385

Dear Mr. Fedor,

On behalf of the Waterford Board of Education, I respectfully request consideration to allow the Board of Education to submit its annual budget request for Fiscal Year 2023 by February 28, 2022. This courtesy was extended to us last year and allowed for a more accurate budget forecast taking into consideration expenses such as health insurance and energy estimates which were not available earlier.

It is our intent to provide as accurate and thorough a budget request as possible including any areas for projected savings in order to limit the increases to only those line items where absolutely needed. The Board of Education has set aside two special meeting dates for budget workshops in February (February 3, 2022 and February 10, 2022). Following action by the Board of Education at its February 24<sup>th</sup> meeting, a sufficient number of copies of the education budget would be submitted to the Town Finance Department by February 28, 2022 for distribution to Board of Finance members.

The hearing date for review of the education budget by the Board of Finance is scheduled for March 28, 2022. We greatly appreciate your attention and consideration of this request. Please feel free to contact me with any questions.

Sincerely,

Thomas W. Giard III  
Superintendent of Schools

TWG:cw

C. Board of Education  
Mr. Robert Brule, First Selectman  
Mr. Joseph Mancini, Director of Finance and Operations, Waterford BOE  
Ms. Kim Allen, Director of Finance, Town of Waterford

15 Rope Ferry Road • P.O. Box 284 • Waterford, CT 06385  
Phone: 860-444-5801 • Fax: 860-444-5870 • [www.waterfordschools.org](http://www.waterfordschools.org)

10-26-2021

**To:** Robert J. Brule – First Selectman  
 Kim Allen – Director of Finance  
 Ronald R. Fedor & Board of Finance Members  
 Thomas J. Dembek & RTM Members  
 Thomas W. Giard III – Superintendent of Schools  
 Joseph Mancini – Director of Finance & Operations – BOE  
 Craig Merriman & Board of Education Members

**From:** Abbas Danesh – Treasurer

**Subject:** Quarterly Treasurer's Report and Related Financials ending 9/30/2021.

The following attachments are included for reference:

Attachment 1 – 9/30/2021 Cash Positions – Town of Waterford  
 Attachment 2 – CDs & Bonds Summary – Town of Waterford  
 attachment 2 July – Sep & attachment 2 combined  
 Attachment 3 – Graph of Total Interest Income vs. Fiscal Years  
 Attachment 4 – Interest Income by Funds vs. Fiscal Years  
 Attachment 5 – FY 2022 Estimated General Fund Cash Flow  
 Attachment 6 – Bond Debt Service

Going over our three baskets/institutions:

STIF interest rates are at 0.10%

People's Savings interest rate dropped to 0.10%.

Fidelity account activities:

A small Agency was called in July. (A callable feature allows the issuer to redeem the bond/CD before maturity. *We get our money/principal back and issuer stops paying interest*).

In August:

Marlin bank CD, paying 0.45% was called.

Federal Agency, paying 1.50% was called.

I purchased (our own) 5K Waterford bonds, which I sold in October. *Per Bond Counsel, municipalities could buy their own bonds during COVID, however no longer permitted.*

In September, Bridgewater bank did not call their CD, so the interest rates that we get, stepped up from 0.25% to 0.40%.

Stepped up rates for 2022, 2023, 2024, 2025, 2026 are 0.55%, 0.70%, 0.80%, 0.95% and 1.25% respectively. Bridgewater bank CD is callable, so I have a *hunch*, our CD will be called before 2026. And if not, we'll be happy to collect, stepped up annual higher interest.

To have a better feel of the Market, *here and there*, I'll purchase some small CDs (of course only at attractive interest rates). On that note, I purchased 5K Sallie Mae 2024 and 10K Goldman 2025 CDs. *More on this, below.*

JP Morgan will be calling their 100K and 10K CDs maturing in 2026, this October and November.

Going back to our last quarterly report, "even the BIG MONEY is not sure as what rates will do!!!" So my, *here and there small CD purchases*, (10K JP Morgan CD being called early), tells me, comments made by Mr. Dimon "...yield on 10-year Treasury ... could climb to 3%" will not materialize so soon.

Good news, the rates are going up, *10-year Treasury is at 1.63% as of this writing*, so we will start investing our 600K cash in account soon. *Just a quick note, I wanted to transfer our almost 600K cash in account to STIF or People's for a month or two, but interest earned would have been lost in wire transfer fees of out and in.*

Please see Attachment 2 combined, the monthly running of WAM, WAY and Annualized ALPHA to get a more accurate picture of our portfolio.

As you observe our ALPHA, which measures performance, we exceeded our benchmark in July, Aug and Sep by (0.57%, 0.53% and 0.50%, respectively). *Albeit People's reducing rates from 0.15% to 0.10%, made me look better by 0.05%.*

Attachment 3 & 4 show our interest income with comparable amounts from previous years.

Please see Attachment 5 for our estimated General Fund cash flows for FY 2022.

Please see Attachment 6, our updated bond debt service.

It is an honor and a pleasure to be in my position as treasurer; I welcome any questions or suggestions.

Sincerely Yours,



Abbas Danesh – Treasurer

...my next quarterly report will be in January 2022.

## 9/30/2021 CASH POSITIONS - TOWN OF WATERFORD

| Date of Position | Financial Institution | General Fund  | Capital Non-Recurring | Capital Improvement | High School Plus BANS | WPCA         | Place Maint. | Sewer Maint. & Dev. | Special Assistance | Insurance Admin Fund | Hammond Mem. | Total \$      | % Total |
|------------------|-----------------------|---------------|-----------------------|---------------------|-----------------------|--------------|--------------|---------------------|--------------------|----------------------|--------------|---------------|---------|
| 9/30/21          | Dodge & Cox LLC       |               |                       |                     |                       |              |              |                     |                    |                      | \$ 133,299   | \$ 133,299    | 0.13%   |
| 9/30/21          | Fidelity Brokerage    | \$ 6,260,324  |                       |                     |                       |              |              |                     |                    |                      | \$           | \$ 6,260,324  | 6.31%   |
| 9/30/21          | People's Bank         | \$ 1,406,423  | \$                    |                     | \$                    | \$ 80,162    | \$           | \$                  | \$ 58,949          |                      |              | \$ 1,545,534  | 1.56%   |
| 9/30/21          | People's Bank MM      | \$ 20,580,273 |                       |                     |                       |              |              |                     |                    |                      |              | \$ 20,580,273 | 20.75%  |
| 9/30/21          | STIF                  | \$ 43,552,963 | \$ 8,289,254          | \$ 6,630,518        | \$ 1,180              | \$ 4,076,987 | \$ 3,418,201 | \$ 515,192          |                    | \$ 4,186,387         | \$ 53        | \$ 70,670,725 | 71.25%  |
| 9/30/21          | Totals                | \$ 71,799,973 | \$ 8,289,254          | \$ 6,630,518        | \$ 1,180              | \$ 4,157,149 | \$ 3,418,201 | \$ 515,192          | \$ 58,949          | \$ 4,186,387         | \$ 133,352   | \$ 99,190,155 | 100.00% |

The Balances Do not reflect "Due To" for the various accounts

Wells Fargo Balances - Managed by Fiduciary Advisors  
(Under Control of Finance Director and Commissions)

OPEB Fund \$ 9,743,844  
Pension Fund \$ 695,980

Hammond Mem.

Amount of \$10,000 distributed in August per request by Eugene O'Neill Theater Center

**CDs & Bonds Summary - Town of Waterford, July 2021**

| Maturity Date | Bank Name                         | Purchase Price | Amount at maturity | Yield |
|---------------|-----------------------------------|----------------|--------------------|-------|
| 7/31/2021     | CASH IN ACCOUNT                   | \$ 42,163      | \$ 42,163          | 0.01% |
| 9/20/2021     | CENTERSTATE BK FLA NA WINTERHA CD | \$ 245,000     | \$ 245,000         | 1.00% |
| 6/30/2023     | UNITED STATES TREAS SER BC-2023   | \$ 199,506     | \$ 200,000         | 0.25% |
| 9/14/2023     | BANK HAPOALIM B M NEW YORK CD     | \$ 245,000     | \$ 245,000         | 0.30% |
| 9/11/2023     | BMW BANK CD                       | \$ 245,000     | \$ 245,000         | 0.30% |
| 6/5/2024      | GOLDMAN SACHS BK USA CD           | \$ 178,347     | \$ 166,000         | 0.61% |
| 9/18/2024     | FLAGSTAR BANK CD                  | \$ 245,000     | \$ 245,000         | 0.35% |
| 10/18/2024    | WELLS FARGO BANK NATL ASSN CD     | \$ 61,993      | \$ 59,000          | 0.64% |
| 1/14/2025     | GOLDMAN SACHS BK USA NY CD        | \$ 110,287     | \$ 100,000         | 0.63% |
| 6/3/2025      | GOLDMAN SACHS BK USA CD           | \$ 47,442      | \$ 43,000          | 0.69% |
| 7/1/2025      | GOLDMAN SACHS BK USA CD           | \$ 111,425     | \$ 100,000         | 0.69% |
| 7/15/2025     | TENNESSEE VALLEY AUTH             | \$ 20,329      | \$ 21,000          | 0.68% |
| 8/21/2025     | TOYOTA FINL SVGS BANK CD          | \$ 245,000     | \$ 245,000         | 0.54% |
| 9/4/2025      | MARLIN BUSINESS BANK CD           | \$ 245,000     | \$ 245,000         | 0.45% |
| 9/4/2025      | STATE BANK OF INDIA CD            | \$ 245,000     | \$ 245,000         | 0.45% |
| 9/9/2025      | FEDERAL HOME LN MTG CORP          | \$ 100,000     | \$ 100,000         | 0.65% |
| 9/15/2025     | MERRICK BANK CD                   | \$ 245,000     | \$ 245,000         | 0.40% |
| 9/15/2025     | JP MORGAN CHASE CD                | \$ 245,000     | \$ 245,000         | 0.30% |
| 11/24/2025    | CITIBANK CD                       | \$ 11,348      | \$ 10,000          | 0.73% |
| 1/31/2026     | UNITED STATES TREAS SER U-2026    | \$ 98,040      | \$ 100,000         | 0.79% |
| 3/31/2026     | UNITED STATES TREAS SER W-2026    | \$ 199,250     | \$ 200,000         | 0.83% |
| 3/31/2026     | UNITED STATES TREAS SER W-2026    | \$ 99,589      | \$ 100,000         | 0.84% |
| 3/31/2026     | UNITED STATES TREAS SER W-2026    | \$ 99,875      | \$ 100,000         | 0.78% |
| 6/30/2026     | UNITED STATES TREAS SER AA-2026   | \$ 99,859      | \$ 100,000         | 0.90% |
| 6/30/2026     | SALLIE MAE BANK                   | \$ 240,000     | \$ 240,000         | 0.90% |
| 12/28/2026    | JP MORGAN CHASE CD                | \$ 100,000     | \$ 100,000         | 1.00% |
| 12/31/2026    | JP MORGAN CHASE CD                | \$ 10,010      | \$ 10,000          | 0.88% |
| 9/2/2027      | FEDERAL HOME LOAN BANKS           | \$ 100,000     | \$ 100,000         | 0.90% |
| 9/20/2027     | BRIDGEWATER BANK CD               | \$ 245,000     | \$ 245,000         | 0.25% |
| 12/23/2027    | SPIRITBANK NA TULSA OKLA CD       | \$ 200,000     | \$ 200,000         | 0.60% |
| 12/28/2027    | CELTIC BK SALT LAKE CITY UTAH CD  | \$ 200,000     | \$ 200,000         | 0.75% |
| 4/26/2028     | FEDERAL FARM CR BKS BOND          | \$ 100,000     | \$ 100,000         | 1.50% |
| 7/28/2028     | FIRST FED SVGS & LN CD            | \$ 199,800     | \$ 200,000         | 0.91% |
| 9/11/2028     | ADAMS COUNTY BANK CD              | \$ 245,000     | \$ 245,000         | 0.80% |
| 9/10/2029     | FEDERAL FARM CR BKS BOND          | \$ 100,000     | \$ 100,000         | 1.23% |
| 10/30/2030    | JP MORGAN CHASE CD                | \$ 245,000     | \$ 245,000         | 1.00% |
| 11/4/2030     | LIVE OAK BKG CO NC CD             | \$ 245,000     | \$ 245,000         | 0.95% |
| 9/25/2030     | MINNWEST BANK CD                  | \$ 245,000     | \$ 245,000         | 0.85% |
| 12/23/2030    | FEDERAL HOME LN MTG CORP          | \$ 100,000     | \$ 100,000         | 1.40% |

**Total Investments** \$ 6,259,263 \$ 6,221,163

**Weighted Average Yield** 0.67%

People's Bank @ 0.10%

**Annualized ALPHA** \$35,321

**Weighted Average Maturity in Years** 4.98

**CDs & Bonds Summary - Town of Waterford, Aug 2021**

| Maturity Date | Bank Name                         | Purchase Price | Amount at maturity | Yield |
|---------------|-----------------------------------|----------------|--------------------|-------|
| 8/31/2021     | CASH IN ACCOUNT                   | \$ 346,778     | \$ 346,778         | 0.01% |
| 9/20/2021     | CENTERSTATE BK FLA NA WINTERHA CD | \$ 245,000     | \$ 245,000         | 1.00% |
| 6/30/2023     | UNITED STATES TREAS SER BC-2023   | \$ 199,506     | \$ 200,000         | 0.25% |
| 9/14/2023     | BANK HAPOALIM B M NEW YORK CD     | \$ 245,000     | \$ 245,000         | 0.30% |
| 9/11/2023     | BMW BANK CD                       | \$ 245,000     | \$ 245,000         | 0.30% |
| 6/5/2024      | GOLDMAN SACHS BK USA CD           | \$ 178,347     | \$ 166,000         | 0.61% |
| 8/26/2024     | SALLIE MAE BANK                   | \$ 5,000       | \$ 5,000           | 0.65% |
| 9/18/2024     | FLAGSTAR BANK CD                  | \$ 245,000     | \$ 245,000         | 0.35% |
| 10/18/2024    | WELLS FARGO BANK NATL ASSN CD     | \$ 61,993      | \$ 59,000          | 0.64% |
| 1/14/2025     | GOLDMAN SACHS BK USA NY CD        | \$ 110,287     | \$ 100,000         | 0.63% |
| 6/3/2025      | GOLDMAN SACHS BK USA CD           | \$ 47,442      | \$ 43,000          | 0.69% |
| 7/1/2025      | GOLDMAN SACHS BK USA CD           | \$ 111,425     | \$ 100,000         | 0.69% |
| 7/15/2025     | TENNESSEE VALLEY AUTH             | \$ 20,329      | \$ 21,000          | 0.68% |
| 8/18/2025     | GOLDMAN SACHS BK USA              | \$ 10,000      | \$ 10,000          | 0.80% |
| 8/21/2025     | TOYOTA FINL SVGS BANK CD          | \$ 245,000     | \$ 245,000         | 0.54% |
| 9/4/2025      | STATE BANK OF INDIA CD            | \$ 245,000     | \$ 245,000         | 0.45% |
| 9/9/2025      | FEDERAL HOME LN MTG CORP          | \$ 100,000     | \$ 100,000         | 0.65% |
| 9/15/2025     | MERRICK BANK CD                   | \$ 245,000     | \$ 245,000         | 0.40% |
| 9/15/2025     | JP MORGAN CHASE CD                | \$ 245,000     | \$ 245,000         | 0.30% |
| 11/24/2025    | CITIBANK CD                       | \$ 11,348      | \$ 10,000          | 0.73% |
| 1/31/2026     | UNITED STATES TREAS SER U-2026    | \$ 98,040      | \$ 100,000         | 0.79% |
| 3/31/2026     | UNITED STATES TREAS SER W-2026    | \$ 199,250     | \$ 200,000         | 0.83% |
| 3/31/2026     | UNITED STATES TREAS SER W-2026    | \$ 99,589      | \$ 100,000         | 0.84% |
| 3/31/2026     | UNITED STATES TREAS SER W-2026    | \$ 99,875      | \$ 100,000         | 0.78% |
| 6/30/2026     | UNITED STATES TREAS SER AA-2026   | \$ 99,859      | \$ 100,000         | 0.90% |
| 6/30/2026     | SALLIE MAE BANK                   | \$ 240,000     | \$ 240,000         | 0.90% |
| 12/28/2026    | JP MORGAN CHASE CD                | \$ 100,000     | \$ 100,000         | 1.00% |
| 12/31/2026    | JP MORGAN CHASE CD                | \$ 10,010      | \$ 10,000          | 0.88% |
| 9/2/2027      | FEDERAL HOME LOAN BANKS           | \$ 100,000     | \$ 100,000         | 0.90% |
| 9/20/2027     | BRIDGEWATER BANK CD               | \$ 245,000     | \$ 245,000         | 0.25% |
| 12/23/2027    | SPIRITBANK NA TULSA OKLA CD       | \$ 200,000     | \$ 200,000         | 0.60% |
| 12/28/2027    | CELTIC BK SALT LAKE CITY UTAH CD  | \$ 200,000     | \$ 200,000         | 0.75% |
| 7/28/2028     | FIRST FED SVGS & LN CD            | \$ 199,800     | \$ 200,000         | 0.91% |
| 8/15/2028     | US TREAS SEC STRIPPED INT         | \$ 23,040      | \$ 25,000          | 1.18% |
| 9/15/2028     | WATERFORD CT GO BDS SER 2020*     | \$ 4,966       | \$ 5,000           | 2.05% |
| 9/11/2028     | ADAMS COUNTY BANK CD              | \$ 245,000     | \$ 245,000         | 0.80% |
| 9/10/2029     | FEDERAL FARM CR BKS BOND          | \$ 100,000     | \$ 100,000         | 1.23% |
| 10/30/2030    | JP MORGAN CHASE CD                | \$ 245,000     | \$ 245,000         | 1.00% |
| 11/4/2030     | LIVE OAK BKG CO NC CD             | \$ 245,000     | \$ 245,000         | 0.95% |
| 9/25/2030     | MINNWEST BANK CD                  | \$ 245,000     | \$ 245,000         | 0.85% |
| 12/23/2030    | FEDERAL HOME LN MTG CORP          | \$ 100,000     | \$ 100,000         | 1.40% |

**Total Investments** \$ 6,261,884 \$ 6,225,778

**Weighted Average Yield** 0.63%

People's Bank @ 0.10%

**Annualized ALPHA**

**\$38,255**

**Weighted Average Maturity in Years**

**4.67**

**CDs & Bonds Summary - Town of Waterford, Sep 2021**

| Maturity Date | Bank Name                        | Purchase Price | Amount at maturity | Yield |
|---------------|----------------------------------|----------------|--------------------|-------|
| 9/30/2021     | CASH IN ACCOUNT                  | \$ 599,213     | \$ 599,213         | 0.01% |
| 6/30/2023     | UNITED STATES TREAS SER BC-2023  | \$ 199,506     | \$ 200,000         | 0.25% |
| 9/14/2023     | BANK HAPOALIM B M NEW YORK CD    | \$ 245,000     | \$ 245,000         | 0.30% |
| 9/11/2023     | BMW BANK CD                      | \$ 245,000     | \$ 245,000         | 0.30% |
| 6/5/2024      | GOLDMAN SACHS BK USA CD          | \$ 178,347     | \$ 166,000         | 0.61% |
| 8/26/2024     | SALLIE MAE BANK                  | \$ 5,000       | \$ 5,000           | 0.65% |
| 9/18/2024     | FLAGSTAR BANK CD                 | \$ 245,000     | \$ 245,000         | 0.35% |
| 10/18/2024    | WELLS FARGO BANK NATL ASSN CD    | \$ 61,993      | \$ 59,000          | 0.64% |
| 1/14/2025     | GOLDMAN SACHS BK USA NY CD       | \$ 110,287     | \$ 100,000         | 0.63% |
| 6/3/2025      | GOLDMAN SACHS BK USA CD          | \$ 47,442      | \$ 43,000          | 0.69% |
| 7/1/2025      | GOLDMAN SACHS BK USA CD          | \$ 111,425     | \$ 100,000         | 0.69% |
| 7/15/2025     | TENNESSEE VALLEY AUTH            | \$ 20,329      | \$ 21,000          | 0.68% |
| 8/18/2025     | GOLDMAN SACHS BK USA             | \$ 10,000      | \$ 10,000          | 0.80% |
| 8/21/2025     | TOYOTA FINL SVGS BANK CD         | \$ 245,000     | \$ 245,000         | 0.54% |
| 9/4/2025      | STATE BANK OF INDIA CD           | \$ 245,000     | \$ 245,000         | 0.45% |
| 9/9/2025      | FEDERAL HOME LN MTG CORP         | \$ 100,000     | \$ 100,000         | 0.65% |
| 9/15/2025     | MERRICK BANK CD                  | \$ 245,000     | \$ 245,000         | 0.40% |
| 9/15/2025     | JP MORGAN CHASE CD               | \$ 245,000     | \$ 245,000         | 0.30% |
| 11/24/2025    | CITIBANK CD                      | \$ 11,348      | \$ 10,000          | 0.73% |
| 1/31/2026     | UNITED STATES TREAS SER U-2026   | \$ 98,040      | \$ 100,000         | 0.79% |
| 3/31/2026     | UNITED STATES TREAS SER W-2026   | \$ 199,250     | \$ 200,000         | 0.83% |
| 3/31/2026     | UNITED STATES TREAS SER W-2026   | \$ 99,589      | \$ 100,000         | 0.84% |
| 3/31/2026     | UNITED STATES TREAS SER W-2026   | \$ 99,875      | \$ 100,000         | 0.78% |
| 6/30/2026     | UNITED STATES TREAS SER AA-2026  | \$ 99,859      | \$ 100,000         | 0.90% |
| 6/30/2026     | SALLIE MAE BANK                  | \$ 240,000     | \$ 240,000         | 0.90% |
| 12/28/2026    | JP MORGAN CHASE CD               | \$ 100,000     | \$ 100,000         | 1.00% |
| 12/31/2026    | JP MORGAN CHASE CD               | \$ 10,010      | \$ 10,000          | 0.88% |
| 9/2/2027      | FEDERAL HOME LOAN BANKS          | \$ 100,000     | \$ 100,000         | 0.90% |
| 9/20/2027     | BRIDGEWATER BANK CD              | \$ 245,000     | \$ 245,000         | 0.40% |
| 12/23/2027    | SPIRITBANK NA TULSA OKLA CD      | \$ 200,000     | \$ 200,000         | 0.60% |
| 12/28/2027    | CELTIC BK SALT LAKE CITY UTAH CD | \$ 200,000     | \$ 200,000         | 0.75% |
| 7/28/2028     | FIRST FED SVGS & LN CD           | \$ 199,800     | \$ 200,000         | 0.91% |
| 8/15/2028     | US TREAS SEC STRIPPED INT        | \$ 23,040      | \$ 25,000          | 1.18% |
| 9/15/2028     | WATERFORD CT GO BDS SER 2020*    | \$ 4,966       | \$ 5,000           | 2.05% |
| 9/11/2028     | ADAMS COUNTY BANK CD             | \$ 245,000     | \$ 245,000         | 0.80% |
| 9/10/2029     | FEDERAL FARM CR BKS BOND         | \$ 100,000     | \$ 100,000         | 1.23% |
| 10/30/2030    | JP MORGAN CHASE CD               | \$ 245,000     | \$ 245,000         | 1.00% |
| 11/4/2030     | LIVE OAK BKG CO NC CD            | \$ 245,000     | \$ 245,000         | 0.95% |
| 9/25/2030     | MINNWEST BANK CD                 | \$ 245,000     | \$ 245,000         | 0.85% |
| 12/23/2030    | FEDERAL HOME LN MTG CORP         | \$ 100,000     | \$ 100,000         | 1.40% |

**Total Investments** \$ 6,269,319 \$ 6,233,213

**Weighted Average Yield** 0.60%

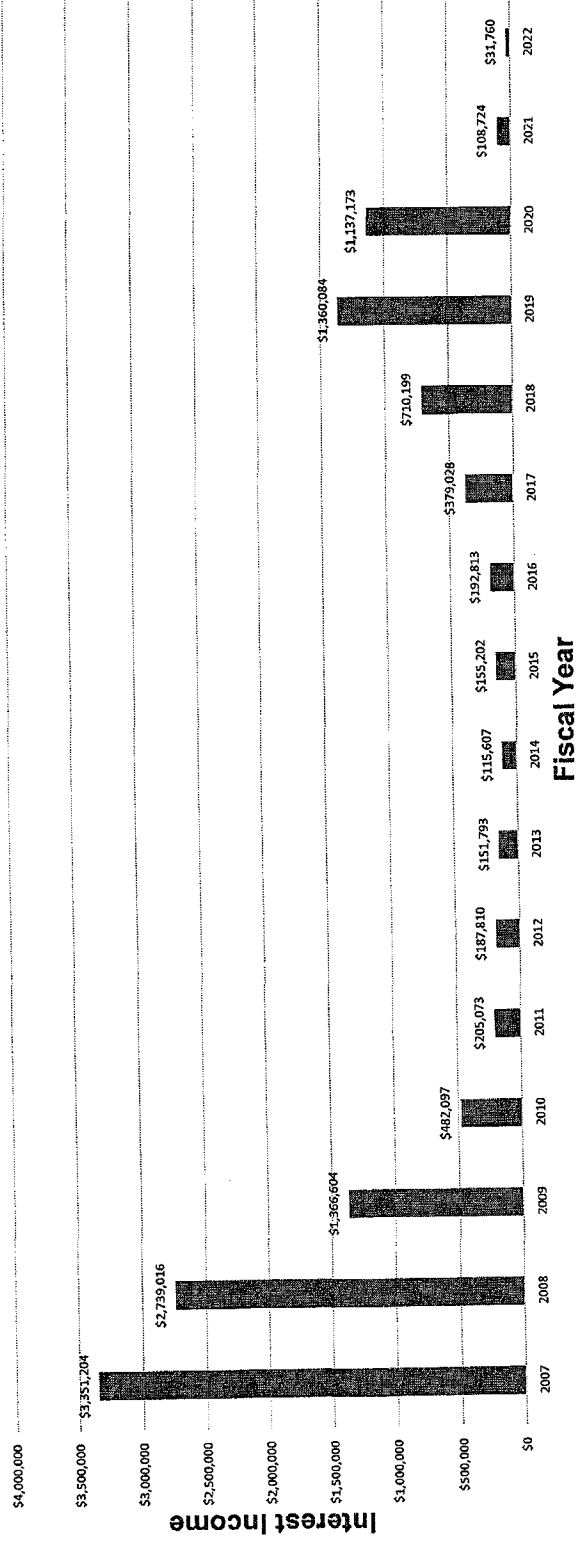
People's Bank @ 0.10%

**Annualized ALPHA** \$31,191

**Weighted Average Maturity in Years** 4.59

[illegible]

# TOWN OF WATERFORD INTEREST EARNINGS - ALL FUNDS - 9/30/2021



## INTEREST INCOME - TOWN OF WATERFORD FUNDS

FOR 12 Months Ending June 30, 2022

WITH COMPARATIVE AMOUNTS FOR RECENT YEARS



|                                      | F YR<br>2010-2011 | F YR<br>2011-2012 | F YR<br>2012-2013 | F YR<br>2013-2014 | F YR<br>2014-2015 | F YR<br>2015-2016 | F YR<br>2016-2017 | F YR<br>2017-2018 | F YR<br>2018-2019 | F YR<br>2019-2020 | F YR<br>2020-2021 | F YR<br>2021-2022 |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| GENERAL FUND                         | \$107,140         | \$87,064          | \$76,500          | \$70,893          | \$105,428         | \$132,554         | \$191,887         | \$538,220         | \$1,048,634       | \$872,628         | \$86,327          | \$26,542          |
| CAPITAL NON-RECURRING                | \$85,243          | \$83,891          | \$59,654          | \$38,384          | \$41,270          | \$47,020          | \$151,769         | \$74,532          | \$136,077         | \$119,636         | \$11,473          | \$2,077           |
| FLEET MANAGEMENT                     | \$4,672           | \$2,621           | \$3,125           | \$3,325           | \$5,327           | \$8,508           | \$12,859          | \$26,637          | \$50,892          | \$29,135          | \$2,771           | \$780             |
| SEWER MAINTENANCE & DEVELOPMENT FUND | \$5,581           | \$1,731           | \$1,014           | \$531             | \$1,149           | \$1,170           | \$2,198           | \$6,308           | \$11,206          | \$5,932           | \$502             | \$129             |
| WATERFORD HIGH SCHOOL                | \$716             | \$10,513          | \$9,362           | \$1               | \$1               | \$3               | \$11              | \$15              | \$26              | \$18              | \$1               | \$0               |
| WPCA                                 | \$50              | \$12              | \$9               | \$71              | \$10              | \$10              | \$7,563           | \$36,929          | \$70,050          | \$47,265          | \$2,581           | \$943             |
| INSURANCE ADMINISTRATION FUND        | \$1,671           | \$1,978           | \$2,129           | \$2,402           | \$2,017           | \$3,548           | \$12,741          | \$27,558          | \$43,199          | \$62,559          | \$5,069           | \$1,289           |
| TOTAL TREASURER MANAGED              | \$205,073         | \$187,810         | \$151,793         | \$115,607         | \$155,202         | \$192,813         | \$379,028         | \$710,199         | \$1,360,084       | \$1,137,173       | \$108,724         | \$31,760          |
| PENSION FUND                         | \$108,658         | \$23,706          | \$49,828          | \$79,223          | \$10,467          | \$4,189           | \$52,149          | \$31,678          | \$33,096          | \$32,399          | \$117,498         | (\$5,373)         |
| OPEB TRUST FUND                      |                   |                   |                   |                   |                   | \$0               | \$48,277          | \$156,781         | \$301,304         | \$334,176         | \$1,907,452       | (\$68,173)        |

NOTE: GENERAL FUND INCLUDES INTEREST FROM  
CAPITAL IMPROVEMENT FUND OF

\$945.00

|                                                                                  |                      |                  | Attachment 5 |               |                      |
|----------------------------------------------------------------------------------|----------------------|------------------|--------------|---------------|----------------------|
| <b>Oct 2021 - June 2022 Estimated General Fund Cash Flow - Town of Waterford</b> |                      |                  |              |               |                      |
|                                                                                  | General Fund Balance | Monthly expenses | Debt Service | Tax Revenue * | Est Bal end of Month |
| OCT                                                                              | \$ 66,000,000        | \$ 7,000,000     |              |               | \$ 59,000,000        |
| NOV                                                                              | \$ 59,000,000        | \$ 7,000,000     |              |               | \$ 52,000,000        |
| DEC                                                                              | \$ 52,000,000        | \$ 7,000,000     |              |               | \$ 45,000,000        |
| JAN                                                                              | \$ 45,000,000        | \$ 7,000,000     |              | \$ 23,000,000 | \$ 61,000,000        |
| FEB                                                                              | \$ 61,000,000        | \$ 7,000,000     | \$ 748,917   |               | \$ 53,251,083        |
| MAR                                                                              | \$ 53,251,083        | \$ 7,000,000     | \$ 1,064,400 |               | \$ 45,186,683        |
| APRIL                                                                            | \$ 45,186,683        | \$ 7,000,000     |              |               | \$ 38,186,683        |
| MAY                                                                              | \$ 38,186,683        | \$ 7,000,000     |              |               | \$ 31,186,683        |
| JUNE                                                                             | \$ 31,186,683        | \$ 7,000,000     |              |               | \$ 24,186,683        |

## BOND DEBT SERVICE

### Outstanding Debt Service Post 2020 Taxable Refund

Town of Waterford, Connecticut

| <u>Fiscal Year</u> | <u>Principal</u> | <u>Interest</u> | <u>Debt Service</u> |
|--------------------|------------------|-----------------|---------------------|
| 2022               | \$815,000        | \$998,317       | \$1,813,317         |
| 2023               | \$5,310,000      | \$1,887,459     | \$7,197,459         |
| 2024               | \$6,450,000      | \$1,698,250     | \$8,148,250         |
| 2025               | \$6,595,000      | \$1,514,746     | \$8,109,746         |
| 2026               | \$6,645,000      | \$1,319,500     | \$7,964,500         |
| 2027               | \$6,395,000      | \$1,083,426     | \$7,478,426         |
| 2028               | \$5,545,000      | \$829,375       | \$6,374,375         |
| 2029               | \$5,770,000      | \$632,762       | \$6,402,762         |
| 2030               | \$5,375,000      | \$482,770       | \$5,857,770         |
| 2031               | \$5,340,000      | \$344,138       | \$5,684,138         |
| 2032               | \$3,635,000      | \$239,800       | \$3,874,800         |
| 2033               | \$3,570,000      | \$166,780       | \$3,736,780         |
| 2034               | \$1,585,000      | \$114,224       | \$1,699,224         |
| 2035               | \$680,000        | \$91,800        | \$771,800           |
| 2036               | \$680,000        | \$78,200        | \$758,200           |
| 2037               | \$680,000        | \$64,600        | \$744,600           |
| 2038               | \$680,000        | \$50,575        | \$730,575           |
| 2039               | \$680,000        | \$36,125        | \$716,125           |
| 2040               | \$680,000        | \$21,675        | \$701,675           |
| 2041               | \$680,000        | \$7,225         | \$687,225           |

**\$67,790,000   \$11,661,744   \$79,451,744**

**AMERICAN RESCUE FUNDS QUARTERLY REPORT**  
**JULY 1, 2021 THROUGH SEPTEMBER 30, 2021**

| 1: PUBLIC HEALTH                                                                           |                                                | BUDGET               | Encumbered          | PO No. | Paid                | Invoice # | Balance              |
|--------------------------------------------------------------------------------------------|------------------------------------------------|----------------------|---------------------|--------|---------------------|-----------|----------------------|
| <b>1.5 Personal Protective Equipment</b>                                                   |                                                |                      |                     |        |                     |           |                      |
| Wfd-1.5-01                                                                                 | PPE Supplies                                   | \$ 1,000.00          |                     |        |                     |           | \$ 1,000.00          |
| <b>Capital Investments to Public Facilities that respond to the COVID-19 public health</b> |                                                |                      |                     |        |                     |           |                      |
| <b>1.7 emergency</b>                                                                       |                                                |                      |                     |        |                     |           |                      |
| Wfd-1.7-01                                                                                 | First Responder CADlink Equipment and Software | \$ 62,000.00         |                     |        |                     |           | \$ 9,031.03          |
|                                                                                            | Hangar 14 Solutions LLC                        | \$                   | 13,614.00           | 220258 |                     |           |                      |
|                                                                                            | Slate Pagess LLC                               | \$                   | 4,634.50            | 220260 |                     |           |                      |
|                                                                                            | Tactical Communications                        | \$                   | 8,387.46            | 220262 |                     |           |                      |
|                                                                                            | FIRSTNet/AT&T Mobility                         | \$                   | 6,597.60            | 220266 |                     |           |                      |
|                                                                                            | Central Square                                 | \$                   | 15,975.57           | 220269 |                     |           |                      |
|                                                                                            | Best Buy                                       | \$                   | 3,759.84            | 220281 |                     |           |                      |
| <b>1.8 Other COVID-19 Public Health Expenses</b>                                           |                                                |                      |                     |        |                     |           |                      |
| Wfd-1.8-01                                                                                 | Ledgelight Health District                     | \$ 55,479.00         |                     |        |                     |           | \$ 0.100             |
|                                                                                            | Ledgelight Health District                     | \$                   | -                   | 220216 | \$ 55,478.90        | ARPAWAT   |                      |
| <b>1.10 Mental Health Services</b>                                                         |                                                |                      |                     |        |                     |           |                      |
| Wfd-1.10-01                                                                                | Human Services Coordinator                     | \$ 266,101.00        |                     |        |                     |           | \$ 266,101.00        |
| <b>PUBLIC HEALTH SUBTOTAL</b>                                                              |                                                | <b>\$ 384,580.00</b> | <b>\$ 52,968.97</b> |        | <b>\$ 55,478.90</b> |           | <b>\$ 276,132.13</b> |

**JULY 1, 2021 THROUGH SEPTEMBER 30, 2021**

## NEGATIVE ECONOMIC IMPACTS

## 2.9 Small Business Economic Assistance (General)

|            |                                                    |    |            |    |            |
|------------|----------------------------------------------------|----|------------|----|------------|
| Wfd-2.9-01 | Waterford Microgrants Business Startup Investments | \$ | 100,000.00 | \$ | 100,000.00 |
| Wfd-2.9-02 | Waterford Small Business Grants                    | \$ | 200,000.00 | \$ | 200,000.00 |

### 2.1.1.1 Aid to Tourism, Travel or Hospitality

|             |                        |    |            |    |            |
|-------------|------------------------|----|------------|----|------------|
| Wfd-2.11-01 | Eugene O'Neill Theater | \$ | 524,000.00 | \$ | 524,000.00 |
| Wfd-2.11-02 | Nevins Cottage         | \$ | 100,000.00 | \$ | 100,000.00 |

**NEGATIVE ECONOMIC IMPACTS SUBTOTAL**

|               |      |      |               |
|---------------|------|------|---------------|
| \$ 924,000.00 | \$ - | \$ - | \$ 924,000.00 |
|---------------|------|------|---------------|

## INFRASTRUCTURE

### 5.5.5 Clean Water: Other Sewer Infrastructure

|            |                                 |    |            |        |  |    |            |
|------------|---------------------------------|----|------------|--------|--|----|------------|
| Wfd-5.5-01 | Cross Road Pump Station Upgrade | \$ | 564,650.00 |        |  | \$ | 438,275.00 |
|            | Wright-Pierce Corp              | \$ | 126,375.00 | 220255 |  |    |            |

|            |                                       |    |            |        |    |            |
|------------|---------------------------------------|----|------------|--------|----|------------|
| Wfd-5.5-02 | Old Norwich Road Pump Station Upgrade | \$ | 587,650.00 |        | \$ | 461,275.00 |
|            | Wright-Pierce Corp                    | \$ | 126,375.00 | 220255 |    |            |

|            |                                            |    |            |        |    |
|------------|--------------------------------------------|----|------------|--------|----|
| Wfd-5.5-03 | Gorman Pump Station Control Panels Upgrade | \$ | 163,750.00 |        | \$ |
|            | US Automation                              | \$ | 163,750.00 | 220192 |    |

### 5.1.14 Drinking Water: Storage

|                              |             |    |              |        |  |    |              |
|------------------------------|-------------|----|--------------|--------|--|----|--------------|
|                              |             | \$ | 1,200,000.00 |        |  | \$ | 1,141,000.00 |
| Fargo Lane Water Tower Relad | Wfd-5.14-01 |    |              |        |  |    |              |
| Leland Engineering           |             | \$ | 59,000.00    | 220125 |  |    |              |

AMERICAN RESCUE FUNDS QUARTERLY REPORT  
 JULY 1, 2021 THROUGH SEPTEMBER 30, 2021

|                                         | BUDGET          | Encumbered    | PO No. | Paid         | Invoice # | Balance         |
|-----------------------------------------|-----------------|---------------|--------|--------------|-----------|-----------------|
| 5.17 Broadband: Other Projects          |                 |               |        |              |           |                 |
| Wfd-5.17-01 Town GIS Updates            | \$ 37,500.00    | \$ 37,500.00  | 220214 |              |           | \$ -            |
|                                         |                 |               |        |              |           |                 |
| Wfd-5.17-02 Town-side Broadband Upgrade | \$ 1,673,250.00 | -             | 220289 | \$ 480.00    | V2508761  | \$ 1,667,676.00 |
| ePlus (security laptops maint contract) | \$              |               |        | \$ 5,094.00  | V2501852  |                 |
| ePlus (security laptops)                |                 |               |        |              |           |                 |
| INFRASTRUCTURE SUBTOTAL                 | \$ 4,226,800.00 | \$ 513,000.00 |        | \$ 5,574.00  |           | \$ 3,708,226    |
|                                         |                 |               |        |              |           |                 |
| TOTAL                                   | \$ 5,535,380.00 | \$ 565,968.97 |        | \$ 61,052.90 |           | \$ 4,908,358    |
|                                         |                 |               |        |              |           |                 |
| TOTAL EXPECTED FUNDING                  | \$ 5,547,890.00 |               |        |              |           |                 |
| TOTAL RECEIVED TO DATE                  | \$ 2,773,944.82 |               |        |              |           |                 |
| OUTSTANDING                             | \$ 2,773,945.18 |               |        |              |           |                 |

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



PHONE: 860-442-0553  
www.waterfordct.org

Date: October 22, 2021  
To: Members of the Board of Finance  
From: The Town Accountant  
Subject: Status of Contingency Fiscal Year 2022

Contingency Fund, Line item 10121-59010:

|                              |                       |
|------------------------------|-----------------------|
| 07/01/21 Appropriation       | 265,000               |
| Transferred through 10/13/21 | <u>(111,962)</u>      |
| Balance                      | <u><u>153,038</u></u> |

  
Virginia Bielucki

**FISCAL YEAR 2021-2022  
CONTINGENCY TRANSFERS & BALANCE**

| <b>ORG</b> | <b>OBJECT</b> | <b>DESCRIPTION</b>                | <b>BOARD<br/>OF FINANCE</b> | <b>RTM</b> | <b>TRANSFER<br/>AMOUNT</b> | <b>BALANCE</b> |
|------------|---------------|-----------------------------------|-----------------------------|------------|----------------------------|----------------|
|            |               | BALANCE 07/01/21                  |                             |            |                            | \$265,000.00   |
| 10101      | 52030         | FIRST SELECTMEN PROFESSIONAL FEES | 7/20/2021                   | N/A        | \$24,000.00                | \$241,000.00   |
| 10112      | 52201         | INSURANCE LAP                     | 8/11/2021                   | N/A        | \$77,273.00                | \$163,727.00   |
| 10147      | 54130         | I.T. EQUIPMENT                    | 8/11/2021                   | N/A        | \$5,463.00                 | \$158,264.00   |
| 10147      | 52043         | I.T. SERVICE CONTRACTS            | 8/11/2021                   | N/A        | \$5,226.00                 | \$153,038.00   |
|            |               |                                   |                             |            | (\$111,962.00)             | \$153,038.00   |

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



PHONE: 860-442-0553  
[www.waterfordct.org](http://www.waterfordct.org)

Date: October 8, 2021  
To: The Members of the Board of Finance  
From: The Town Accountant  
Subject: Periodic Financial Statements

Enclosed are the latest financial statements.  
If you have any questions, please call.

Thank you,

  
\_\_\_\_\_  
Virginia Bielucki

Enclosures:

General Fund-Statement of Revenues and  
Statement of Expenditures

Fleet Management-Statement of Revenues and  
Expenditures

Capital and Non-recurring Fund-Statement of  
Fund Balance Designations and Appropriations

Capital Improvement Fund-Expenditures

Capital Projects Funds-Expenditures

Contributed Gifts Fund-Balances

Insurance Administration Fund- Balance Sheet

**TOWN OF WATERFORD**  
**STATEMENT OF REVENUES COMPARED TO ANTICIPATED**  
**FOR FISCAL YEAR 2021-2022, THROUGH SEPTEMBER 30, 2021**  
**WITH COMPARATIVE ACTUAL AMOUNTS**  
**FOR FISCAL YEAR 2020-2021, THROUGH SEPTEMBER 30, 2020**

|                                   |           |           | FAVORABLE<br>(UNFAVORABLE) |           |
|-----------------------------------|-----------|-----------|----------------------------|-----------|
|                                   | FISCAL    | FISCAL    | FISCAL                     | FISCAL    |
|                                   | YEAR      | YEAR      | YEAR                       | YEAR      |
|                                   | 2021-2022 | 2021-2022 | 2021-2022                  | 2020-2021 |
|                                   | BUDGET    | ACTUAL    | VARIANCE                   | ACTUAL    |
| <hr/>                             |           |           |                            |           |
| STATE OF CONNECTICUT              |           |           |                            |           |
| EDUCATION                         |           |           |                            |           |
| EQUALIZED COST SHARING            | \$326,444 |           | \$0                        | (326,444) |
| HEALTH & WELFARE                  | \$6,000   |           | \$0                        | (6,000)   |
| SUB TOTAL                         | 332,444   |           | 0                          | (332,444) |
|                                   |           |           |                            |           |
| GENERAL GOVERNMENT                |           |           |                            |           |
| PILOT-STATE-OWNED PROPERTY        | 143,075   |           | 0                          | (143,075) |
| PILOT-DISABLED                    | 1,873     |           | 0                          | (1,873)   |
| PILOT-PRIVATE TAX EXEMPT PROPERTY | 109,838   |           | 0                          | (109,838) |
| TIERED PILOT                      | 0         | 235,221   |                            | 235,221   |
| TAX RELIEF-VETERANS               | 8,148     |           | 0                          | (8,148)   |
| COURT FINES                       | 5,000     |           | 0                          | (5,000)   |
| CIVIL PREPAREDNESS                | 2,500     | 9,714     |                            | 7,214     |
| TELECOMMUNICATIONS PROPERTY TAX   | 58,656    |           | 0                          | (58,656)  |
| TOWN AID ROADS-IMPROVED           | 317,277   | 158,216   |                            | (159,061) |
| LOCAL CAPITAL IMPROVEMENT (LOCIP) | 0         | 117,757   |                            | 117,757   |
| SDE STATE GRANT                   | 14,000    |           | 0                          | (14,000)  |
| ENHANCEMENT 911                   | 21,996    | 12,386    |                            | (9,610)   |
| MISCELLANEOUS STATE REVENUE       | 0         |           | 0                          | 0         |
| MUNICIPAL REVENUE SHARE GRANT     | 0         | 83,589    |                            | 83,589    |
| GRANTS FOR MUNICIPAL PROJECTS     | 34,255    |           | 0                          | (34,255)  |
| TOTAL GENERAL GOVERNMENT          | 716,618   | 616,883   |                            | (99,735)  |
|                                   |           |           |                            |           |
| TOTAL STATE OF CONNECTICUT        | 1,049,062 | 616,883   |                            | (432,179) |
|                                   |           |           |                            |           |
| OTHER SOURCES                     |           |           |                            |           |
| EDUCATION                         |           |           |                            |           |
| TUITION                           | 195,680   | 442       |                            | (195,238) |
| RENT & MISCELLANEOUS              | 5,910     | 1,011     |                            | (4,899)   |
| SUB TOTAL                         | 201,590   | 1,453     |                            | (200,137) |

**TOWN OF WATERFORD**  
**STATEMENT OF REVENUES COMPARED TO ANTICIPATED**  
**FOR FISCAL YEAR 2021-2022, THROUGH SEPTEMBER 30, 2021**  
**WITH COMPARATIVE ACTUAL AMOUNTS**  
**FOR FISCAL YEAR 2020-2021, THROUGH SEPTEMBER 30, 2020**

|                                        |                                       |                                       | FAVORABLE<br>(UNFAVORABLE)              |                                       |
|----------------------------------------|---------------------------------------|---------------------------------------|-----------------------------------------|---------------------------------------|
|                                        | FISCAL<br>YEAR<br>2021-2022<br>BUDGET | FISCAL<br>YEAR<br>2021-2022<br>ACTUAL | FISCAL<br>YEAR<br>2021-2022<br>VARIANCE | FISCAL<br>YEAR<br>2020-2021<br>ACTUAL |
| <b>GENERAL GOVERNMENT</b>              |                                       |                                       |                                         |                                       |
| INTEREST & LIENS                       | 407,280                               | 89,842                                | (317,438)                               | 45,876                                |
| INTEREST ON INVESTMENTS                | 120,000                               | 26,542                                | (93,458)                                | 31,669                                |
| RECREATION & PARKS                     | 220,000                               | 140,149                               | (79,851)                                | 46,246                                |
| COMMUNITY USE OF SCHOOLS               | 0                                     | 100                                   | 100                                     | 0                                     |
| BUILDING INSPECTOR                     | 357,237                               | 92,282                                | (264,955)                               | 156,423                               |
| LICENSE, FEE, PERMIT, FINE             | 56,727                                | 19,659                                | (37,068)                                | 10,650                                |
| LIBRARY                                | 16,810                                | 0                                     | (16,810)                                | 0                                     |
| WATER MAIN ASSESSMENTS                 | 1,200                                 | 250                                   | (950)                                   | 250                                   |
| SALE OF EQUIPMENT                      | 0                                     | 0                                     | 0                                       | 27                                    |
| SCRRRA REBATE                          | 0                                     | 0                                     | 0                                       | 7,814                                 |
| NL RADIO COMM. NETWORK USE FEE         | 81,000                                | 0                                     | (81,000)                                |                                       |
| ALARM PENALTIES                        | 0                                     | 0                                     | 0                                       | 100                                   |
| BULKY WASTE FEES                       | 72,851                                | 33,561                                | (39,290)                                | 28,146                                |
| MISCELLANEOUS                          | 69,312                                | 8,236                                 | (61,076)                                | 63,496                                |
| CONVEYANCE TAX                         | 200,000                               | 127,829                               | (72,171)                                | 110,520                               |
| EMS-REG COMM CTR FEES                  | 6,000                                 | 0                                     | (6,000)                                 | 0                                     |
| SEWER ASSESSMENTS                      | 0                                     | 370                                   | 370                                     | 13                                    |
| PLANNING & ZONING, ZBA, CONSRV COMM    | 40,062                                | 15,992                                | (24,070)                                | 29,941                                |
| TOWN CLERK FEES                        | 200,000                               | 64,836                                | (135,164)                               | 60,038                                |
| LIENS -COLLECTED BY UTILITY COMMISSION | 10,000                                | 0                                     | (10,000)                                | 0                                     |
| TIPPING FEES                           | 319,083                               | 27,311                                | (291,772)                               | 52,527                                |
| RECYCLING                              | 35,562                                | 5,743                                 | (29,819)                                | 0                                     |
| COST SHARING PRR                       | 0                                     | 83,722                                | 83,722                                  | 0                                     |
| TRANSFERS FROM OTHER FUNDS             | 0.00                                  | 5,814                                 | 5,814                                   | 0                                     |
| TRANSFERS IN-PY ENCUMBRANCES           | 1,000                                 | 650                                   | (350)                                   | 0                                     |
| EUGENE O'NEILL GATE/LEASE REVENUE      | 10,000                                | 0                                     | (10,000)                                | 0                                     |
| AMBULANCE OPERATING SUBSIDY            | 12,000                                | 3,000                                 | (9,000)                                 | 3,000                                 |
| YSB BOE CLERICAL STIPEND               | 5,000                                 | 0                                     | (5,000)                                 | 0                                     |
| RENTAL OF BUILDINGS                    | 105,950                               | 32,009                                | (73,941)                                | 31,480                                |
| SENIOR SERVICES                        | 15,820                                | 13,378                                | (2,442)                                 | 0                                     |
| VERSA KART/BLUE BOXES                  | 5,370                                 | 3,980                                 | (1,390)                                 | 2,600                                 |
| BOE HUMAN RESOURCES OFFSET             | 15,119                                | 0                                     | (15,119)                                | 0                                     |
| CIRMA MEMEBERS EQUITY DISTRIBUTION     | 0                                     | 96,057                                | 96,057                                  | 37,305                                |
| <b>SUB TOTAL</b>                       | <b>2,383,383</b>                      | <b>891,312</b>                        | <b>(1,492,071)</b>                      | <b>718,121</b>                        |
| <b>TOTAL OTHER SOURCES</b>             | <b>2,584,973</b>                      | <b>892,765</b>                        | <b>(1,692,208)</b>                      | <b>718,681</b>                        |
| <b>PROPERTY TAXATION</b>               |                                       |                                       |                                         |                                       |
| CURRENT PROPERTY TAX                   | 92,787,059                            | 69,183,104                            | (23,603,955)                            | 66,645,633                            |
| PRIOR YEAR TAXES                       | 584,450                               | 26,237                                | (558,213)                               | 65,474                                |
| <b>TOTAL PROPERTY TAXATION</b>         | <b>93,371,509</b>                     | <b>69,209,341</b>                     | <b>(24,162,168)</b>                     | <b>66,711,107</b>                     |
| <b>TOTAL REVENUES</b>                  | <b>97,005,544</b>                     | <b>70,718,989</b>                     | <b>(26,286,555)</b>                     | <b>67,603,047</b>                     |

**TOWN OF WATERFORD**  
**STATEMENT OF REVENUES COMPARED TO ANTICIPATED**  
**FOR FISCAL YEAR 2021-2022, THROUGH SEPTEMBER 30, 2021**  
**WITH COMPARATIVE ACTUAL AMOUNTS**  
**FOR FISCAL YEAR 2020-2021, THROUGH SEPTEMBER 30, 2020**

|                                       |                                       |                                                    |                                         | FAVORABLE<br>(UNFAVORABLE)            |         |
|---------------------------------------|---------------------------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------|---------|
| FISCAL<br>YEAR<br>2021-2022<br>BUDGET | FISCAL<br>YEAR<br>2021-2022<br>ACTUAL | FISCAL<br>YEAR<br>2021-2022<br>PERCENT<br>RECEIVED | FISCAL<br>YEAR<br>2021-2022<br>VARIANCE | FISCAL<br>YEAR<br>2020-2021<br>ACTUAL |         |
| STATE OF CONNECTICUT                  |                                       |                                                    |                                         |                                       |         |
| EDUCATION                             |                                       |                                                    |                                         |                                       |         |
| EQUALIZED COST SHARING                | \$326,444                             | \$0                                                | 0.00%                                   | (326,444)                             |         |
| HEALTH & WELFARE                      | \$6,000                               | \$0                                                | 0.00%                                   | (6,000)                               |         |
| SUB TOTAL                             | 332,444                               | 0                                                  | 0.00%                                   | (332,444)                             | 0       |
| GENERAL GOVERNMENT                    |                                       |                                                    |                                         |                                       |         |
| PILOT-STATE-OWNED PROPERTY            | 143,073                               | 0                                                  | 0.00%                                   | (143,075)                             | 0       |
| PILOT-DISABLED                        | 1,873                                 | 0                                                  | 0.00%                                   | (1,873)                               | 0       |
| PILOT-PRIVATE TAX EXEMPT PROPERTY     | 109,838                               | 0                                                  | 0.00%                                   | (109,838)                             | 0       |
| TIERED PILOT                          | 0                                     | 235,221                                            | #DIV/0!                                 | 235,221                               | 0       |
| TAX RELIEF-VETERANS                   | 8,148                                 | 0                                                  | 0.00%                                   | (8,148)                               | 0       |
| COURT FINES                           | 5,000                                 | 0                                                  | 0.00%                                   | (5,000)                               | 0       |
| CIVIL PREPAREDNESS                    | 2,500                                 | 9,714                                              | 388.54%                                 | 7,214                                 | 0       |
| TELECOMMUNICATIONS PROPERTY TAX       | 58,656                                | 0                                                  | 0.00%                                   | (58,656)                              | 0       |
| TOWN AID ROADS-IMPROVED               | 317,277                               | 158,216                                            | 49.87%                                  | (159,061)                             | 158,638 |
| LOCAL CAPITAL IMPROVEMENT (LOCIP)     | 0                                     | 117,757                                            | #DIV/0!                                 | 117,757                               | 0       |
| SDE STATE GRANT                       | 14,000                                | 0                                                  | 0.00%                                   | (14,000)                              | 3,547   |
| ENHANCEMENT 911                       | 21,996                                | 12,386                                             | 56.31%                                  | (9,610)                               | 11,074  |
| MISCELLANEOUS STATE REVENUE           | 0                                     | 0                                                  | #DIV/0!                                 | 0                                     | 0       |
| MUNICIPAL REVENUE SHARE GRANT         | 0                                     | 83,589                                             | #DIV/0!                                 | 83,589                                | 0       |
| GRANTS FOR MUNICIPAL PROJECTS         | 34,255                                | 0                                                  | 0.00%                                   | (34,255)                              | 0       |
| TOTAL GENERAL GOVERNMENT              | 716,618                               | 616,883                                            | 86.08%                                  | (99,735)                              | 173,259 |
| TOTAL STATE OF CONNECTICUT            | 1,049,062                             | 616,883                                            | 58.80%                                  | (432,179)                             | 173,259 |
| OTHER SOURCES                         |                                       |                                                    |                                         |                                       |         |
| EDUCATION                             |                                       |                                                    |                                         |                                       |         |
| TUITION                               | 195,680                               | 442                                                | 0.23%                                   | (195,238)                             | 560     |
| RENT & MISCELLANEOUS                  | 5,910                                 | 1,011                                              | 17.11%                                  | (4,899)                               | 0       |
| SUB TOTAL                             | 201,590                               | 1,453                                              | 0.72%                                   | (200,137)                             | 560     |

**TOWN OF WATERFORD**  
**STATEMENT OF REVENUES COMPARED TO ANTICIPATED**  
**FOR FISCAL YEAR 2021-2022, THROUGH SEPTEMBER 30, 2021**  
**WITH COMPARATIVE ACTUAL AMOUNTS**  
**FOR FISCAL YEAR 2020-2021, THROUGH SEPTEMBER 30, 2020**

|                                        |                   |                     |               | FAVORABLE<br>(UNFAVORABLE) |                   |
|----------------------------------------|-------------------|---------------------|---------------|----------------------------|-------------------|
| FISCAL                                 | FISCAL            | FISCAL              | FISCAL        | FISCAL                     |                   |
| YEAR                                   | YEAR              | YEAR                | YEAR          | YEAR                       |                   |
| 2021-2022                              | 2021-2022         | 2021-2022           | 2021-2022     | 2020-2021                  |                   |
| BUDGET                                 | ACTUAL            | PERCENT<br>RECEIVED | VARIANCE      | ACTUAL                     |                   |
| <b>GENERAL GOVERNMENT</b>              |                   |                     |               |                            |                   |
| INTEREST & LIENS                       | 407,280           | 89,842              | 22.06%        | (317,438)                  | 45,876            |
| INTEREST ON INVESTMENTS                | 120,000           | 26,542              | 22.12%        | (93,458)                   | 31,669            |
| RECREATION & PARKS                     | 220,000           | 140,149             | 63.70%        | (79,851)                   | 46,246            |
| COMMUNITY USE OF SCHOOLS               | 0                 | 100                 | #DIV/0!       | 100                        | 0                 |
| BUILDING INSPECTOR                     | 357,237           | 92,282              | 25.83%        | (264,955)                  | 156,423           |
| LICENSE, FEE, PERMIT, FINE             | 56,727            | 19,659              | 34.66%        | (37,068)                   | 10,650            |
| LIBRARY                                | 16,810            | 0                   | 0.00%         | (16,810)                   | 0                 |
| WATER MAIN ASSESSMENTS                 | 1,200             | 250                 | 20.83%        | (950)                      | 250               |
| SALE OF EQUIPMENT                      | 0                 | 0                   | #DIV/0!       | 0                          | 27                |
| SCRRRA REBATE                          | 0                 | 0                   | #DIV/0!       | 0                          | 7,814             |
| NL RADIO COMM. NETWORK USE FEE         | 81,000            | 0                   | 0.00%         | (81,000)                   |                   |
| ALARM PENALTIES                        | 0                 | 0                   | #DIV/0!       | 0                          | 100               |
| BULKY WASTE FEES                       | 72,851            | 33,561              | 46.07%        | (39,290)                   | 28,146            |
| MISCELLANEOUS                          | 69,312            | 8,236               | 11.88%        | (61,076)                   | 63,496            |
| CONVEYANCE TAX                         | 200,000           | 127,829             | 63.91%        | (72,171)                   | 110,520           |
| EMS-REG COMM CTR FEES                  | 6,000             | 0                   | 0.00%         | (6,000)                    | 0                 |
| SEWER ASSESSMENTS                      | 0                 | 370                 | #DIV/0!       | 370                        | 13                |
| PLANNING& ZONING, ZBA, CONSRV COMM     | 40,062            | 15,992              | 39.92%        | (24,070)                   | 29,941            |
| TOWN CLERK FEES                        | 200,000           | 64,836              | 32.42%        | (135,164)                  | 60,038            |
| LIENS -COLLECTED BY UTILITY COMMISSION | 10,000            | 0                   | 0.00%         | (10,000)                   | 0                 |
| TIPPING FEES                           | 319,083           | 27,311              | 8.56%         | (291,772)                  | 52,527            |
| RECYCLING                              | 35,562            | 5,743               | 16.15%        | (29,819)                   | 0                 |
| COST SHARING PRR                       | 0                 | 83,722              | #DIV/0!       | 83,722                     | 0                 |
| TRANSFERS FROM OTHER FUNDS             | 0.00              | 5,814               | #DIV/0!       | 5,814                      | 0                 |
| TRANSFERS IN-PY ENCUMBRANCES           | 1,000             | 650                 | 65.00%        | (350)                      | 0                 |
| EUGENE O'NEILL GATE/LEASE REVENUE      | 10,000            | 0                   | 0.00%         | (10,000)                   | 0                 |
| AMBULANCE OPERATING SUBSIDY            | 12,000            | 3,000               | 25.00%        | (9,000)                    | 3,000             |
| YSB BOE CLERICAL STIPEND               | 5,000             | 0                   | 0.00%         | (5,000)                    | 0                 |
| RENTAL OF BUILDINGS                    | 105,950           | 32,009              | 30.21%        | (73,941)                   | 31,480            |
| SENIOR SERVICES                        | 15,820            | 13,378              | 84.56%        | (2,442)                    | 0                 |
| VERSA KART/BLUE BOXES                  | 5,370             | 3,980               | 74.12%        | (1,390)                    | 2,600             |
| BOE HUMAN RESOURCES OFFSET             | 15,119            | 0                   | 0.00%         | (15,119)                   | 0                 |
| CIRMA MEMEBERS EQUITY DISTRIBUTION     | 0                 | 96,057              | #DIV/0!       | 96,057                     | 37,305            |
| <b>SUB TOTAL</b>                       | <b>2,383,383</b>  | <b>891,312</b>      | <b>37.40%</b> | <b>(1,492,071)</b>         | <b>718,121</b>    |
| <b>TOTAL OTHER SOURCES</b>             | <b>2,584,973</b>  | <b>892,765</b>      | <b>34.54%</b> | <b>(1,692,208)</b>         | <b>718,681</b>    |
| <b>PROPERTY TAXATION</b>               |                   |                     |               |                            |                   |
| CURRENT PROPERTY TAX                   | 92,787,059        | 69,183,104          | 74.56%        | (23,603,955)               | 66,645,633        |
| PRIOR YEAR TAXES                       | 584,450           | 26,237              | 4.49%         | (558,213)                  | 65,474            |
| <b>TOTAL PROPERTY TAXATION</b>         | <b>93,371,509</b> | <b>69,209,341</b>   | <b>74.12%</b> | <b>(24,162,168)</b>        | <b>66,711,107</b> |
| <b>TOTAL REVENUES</b>                  | <b>97,005,544</b> | <b>70,718,989</b>   | <b>72.90%</b> | <b>(26,286,555)</b>        | <b>67,603,047</b> |

**GENERAL FUND**

**STATEMENT OF EXPENDITURES COMPARED TO BUDGET  
FOR FISCAL YEAR 2021-2022, THROUGH SEPTEMBER 30, 2021  
WITH COMPARATIVE ACTUAL AMOUNTS  
FOR FISCAL YEAR 2020-2021, THROUGH SEPTEMBER 30, 2020**

|                                     | FISCAL YEAR 2022                 |                            |                                        | FISCAL YEAR 2021                   |  |
|-------------------------------------|----------------------------------|----------------------------|----------------------------------------|------------------------------------|--|
|                                     | FISCAL YEAR 2022<br>APPROPRIATED | FISCAL YEAR 2022<br>ACTUAL | VARIANCE<br>FAVORABLE<br>(UNFAVORABLE) | FISCAL YEAR<br>2020-2021<br>ACTUAL |  |
| <b>GENERAL GOVERNMENT</b>           |                                  |                            |                                        |                                    |  |
| Board of Selectmen                  | \$229,313                        | \$68,999                   | 160,314                                | \$43,556                           |  |
| Registrar of Voters                 | \$74,508                         | \$16,158                   | 58,350                                 | \$27,429                           |  |
| Board of Finance                    | \$65,547                         | \$59,581                   | 5,966                                  | \$20,240                           |  |
| Assessor                            | \$291,847                        | \$73,030                   | 218,817                                | \$63,369                           |  |
| Board of Assessment Appeals         | \$1,620                          | \$213                      | 1,407                                  | \$243                              |  |
| Tax Collector                       | \$211,907                        | \$66,148                   | 145,759                                | \$62,534                           |  |
| Finance Department                  | \$653,894                        | \$218,696                  | 435,198                                | \$148,263                          |  |
| Legal Department                    | \$298,000                        | \$18,481                   | 279,519                                | \$24,330                           |  |
| Town Clerk                          | \$269,750                        | \$79,235                   | 190,515                                | \$81,696                           |  |
| Planning and Zoning                 | \$634,914                        | \$145,233                  | 489,681                                | \$160,391                          |  |
| Building Maintenance                | \$778,870                        | \$170,042                  | 608,828                                | \$57,374                           |  |
| Insurance                           | \$4,795,176                      | \$1,385,560                | 3,409,616                              | \$871,888                          |  |
| Economic Development Commission     | \$10,076                         | \$7,268                    | 2,808                                  | \$0                                |  |
| Conservation Commission             | \$18,250                         | \$1,094                    | 17,156                                 | \$452                              |  |
| Zoning Board of Appeals             | \$4,310                          | 2,800                      | 1,510                                  | 737                                |  |
| Retirement Commission               | \$5,682,906                      | \$2,008,518                | 3,674,388                              | \$2,617,681                        |  |
| R.T.M.                              | \$18,903                         | \$13,361                   | 5,542                                  | \$7,282                            |  |
| Building Department                 | \$293,008                        | \$53,904                   | 239,104                                | \$45,770                           |  |
| Youth Service Bureau                | \$232,634                        | \$70,642                   | 161,992                                | \$58,039                           |  |
| Social Service Grants/Miscellaneous | \$82,366                         | \$75,404                   | 6,963                                  | \$70,488                           |  |
| Contingency Fund                    | \$153,038                        | 0                          | 153,038                                | 0                                  |  |
| Emergency Management                | \$1,062,665                      | \$209,240                  | 853,425                                | \$222,605                          |  |
| Fire Services                       | \$3,326,034                      | \$1,370,598                | 1,955,436                              | \$818,115                          |  |
| Police Department                   | \$6,361,688                      | \$1,342,040                | 5,019,648                              | \$1,513,636                        |  |
| Public Works Department             | \$4,709,654                      | \$1,797,357                | 2,912,297                              | \$1,864,725                        |  |
| Conservation of Health              | \$142,282                        | 0                          | 142,282                                | 0                                  |  |
| Public Health Nursing               | \$27,820                         | 7,917                      | 19,903                                 | 0                                  |  |
| Senior Citizens Commission          | \$491,489                        | \$112,010                  | 379,479                                | \$83,282                           |  |
| Waterford Public Library            | \$999,475                        | \$250,765                  | 748,710                                | \$246,721                          |  |

**GENERAL FUND**  
**STATEMENT OF EXPENDITURES COMPARED TO BUDGET**  
**FOR FISCAL YEAR 2021-2022, THROUGH SEPTEMBER 30, 2021**  
**WITH COMPARATIVE ACTUAL AMOUNTS**  
**FOR FISCAL YEAR 2020-2021, THROUGH SEPTEMBER 30, 2020**

|                                          | FISCAL YEAR2022<br>APPROPRIATED | FISCAL YEAR2022<br>ACTUAL | FISCAL YEAR2022<br>VARIANCE<br>FAVORABLE<br>(UNFAVORABLE) | FISCAL YEAR<br>2020-2021<br>ACTUAL |
|------------------------------------------|---------------------------------|---------------------------|-----------------------------------------------------------|------------------------------------|
| Recreation and Parks                     | \$1,445,409                     | \$407,279                 | 1,038,130                                                 | \$340,755                          |
| Flood and Erosion Control Bd.            | \$2,138                         | 211                       | 1,927                                                     | 0                                  |
| Ethics Commission                        | \$850                           | 49                        | 801                                                       | 77                                 |
| Human Resources                          | \$265,664                       | \$90,771                  | 174,893                                                   | \$53,173                           |
| Community Use of Schools                 | \$0                             | \$0                       | 0                                                         | \$0                                |
| Information Technology                   | \$857,331                       | \$579,061                 | 278,270                                                   | \$452,814                          |
| Transfer to Waterford Week Activity Fund | \$4,750                         | \$4,750                   | 0                                                         | \$4,750                            |
| Transfer to Waterford Shellfish Fund     | \$2,000                         | \$2,000                   | 0                                                         | \$1,664                            |
| Transfer to Capital Improvement Fund     | \$2,964,754                     | \$2,964,754               | 0                                                         | \$2,228,530                        |
| Transfer to Capital & Non-Recurring Fund | \$900,600                       | \$900,600                 | 0                                                         | \$1,401,280                        |
| Transfer to Dog Fund                     | \$60,000                        | \$60,000                  | 0                                                         | \$30,000                           |
| Debt Service                             | \$7,934,633                     | \$6,121,316               | 1,813,317                                                 | \$5,766,251                        |
| <b>Total General Government</b>          | <b>\$46,360,073</b>             | <b>\$20,755,084</b>       | <b>\$25,604,989</b>                                       | <b>\$19,390,140</b>                |
| <br><b>Board of Education</b>            | <br><b>\$50,645,471</b>         | <br><b>\$7,106,179</b>    | <br><b>43,539,292</b>                                     | <br><b>\$8,081,203</b>             |
| <br><b>Total General Fund</b>            | <br><b>\$97,005,544</b>         | <br><b>\$27,861,263</b>   | <br><b>\$69,144,281</b>                                   | <br><b>\$27,471,343</b>            |

**GENERAL FUND**

**STATEMENT OF EXPENDITURES COMPARED TO BUDGET  
FOR FISCAL YEAR 2021-2022, THROUGH SEPTEMBER 30, 2021  
WITH COMPARATIVE ACTUAL AMOUNTS  
FOR FISCAL YEAR 2020-2021, THROUGH SEPTEMBER 30, 2020**

|                                     | FISCAL YEAR 2022<br>APPROPRIATED | FISCAL YEAR 2022<br>ACTUAL | FISCAL YEAR 2022<br>PERCENT<br>EXPENDED | FISCAL YEAR 2022<br>VARIANCE<br>FAVORABLE<br>(UNFAVORABLE) | FISCAL YEAR<br>2020-2021<br>ACTUAL |
|-------------------------------------|----------------------------------|----------------------------|-----------------------------------------|------------------------------------------------------------|------------------------------------|
| <b>GENERAL GOVERNMENT</b>           |                                  |                            |                                         |                                                            |                                    |
| Board of Selectmen                  | \$229,313                        | \$68,999                   | 30.09%                                  | 160,314                                                    | \$43,556                           |
| Registrar of Voters                 | \$74,508                         | \$16,158                   | 21.69%                                  | 58,350                                                     | \$27,429                           |
| Board of Finance                    | \$65,547                         | \$59,581                   | 90.90%                                  | 5,966                                                      | \$20,240                           |
| Assessor                            | \$291,847                        | \$73,030                   | 25.02%                                  | 218,817                                                    | \$63,369                           |
| Board of Assessment Appeals         | \$1,620                          | \$213                      | 13.16%                                  | 1,407                                                      | \$243                              |
| Tax Collector                       | \$211,907                        | \$66,148                   | 31.22%                                  | 145,759                                                    | \$62,534                           |
| Finance Department                  | \$653,894                        | \$218,696                  | 33.45%                                  | 435,198                                                    | \$148,263                          |
| Legal Department                    | \$298,000                        | \$18,481                   | 6.20%                                   | 279,519                                                    | \$24,330                           |
| Town Clerk                          | \$269,750                        | \$79,235                   | 29.37%                                  | 190,515                                                    | \$81,696                           |
| Planning and Zoning                 | \$634,914                        | \$145,233                  | 22.87%                                  | 489,681                                                    | \$160,391                          |
| Building Maintenance                | \$778,870                        | \$170,042                  | 21.83%                                  | 608,828                                                    | \$57,374                           |
| Insurance                           | \$4,795,176                      | \$1,385,560                | 28.89%                                  | 3,409,616                                                  | \$871,888                          |
| Economic Development Commission     | \$10,076                         | \$7,268                    | 72.13%                                  | 2,808                                                      | \$0                                |
| Conservation Commission             | \$18,250                         | \$1,094                    | 5.99%                                   | 17,156                                                     | \$452                              |
| Zoning Board of Appeals             | \$4,310                          | 2,800                      | 64.96%                                  | 1,510                                                      | 737                                |
| Retirement Commission               | \$5,682,906                      | \$2,008,518                | 35.34%                                  | 3,674,388                                                  | \$2,617,681                        |
| R.T.M.                              | \$18,903                         | \$13,361                   | 70.68%                                  | 5,542                                                      | \$7,282                            |
| Building Department                 | \$293,008                        | \$53,904                   | 18.40%                                  | 239,104                                                    | \$45,770                           |
| Youth Service Bureau                | \$232,634                        | \$70,642                   | 30.37%                                  | 161,992                                                    | \$58,039                           |
| Social Service Grants/Miscellaneous | \$82,366                         | \$75,404                   | 91.55%                                  | 6,963                                                      | \$70,488                           |
| Contingency Fund                    | \$153,038                        | 0                          | 0.00%                                   | 153,038                                                    | 0                                  |
| Emergency Management                | \$1,062,665                      | \$209,240                  | 19.69%                                  | 853,425                                                    | \$222,605                          |
| Fire Services                       | \$3,326,034                      | \$1,370,598                | 41.21%                                  | 1,955,436                                                  | \$818,115                          |
| Police Department                   | \$6,361,688                      | \$1,342,040                | 21.10%                                  | 5,019,648                                                  | \$1,513,636                        |
| Public Works Department             | \$4,709,654                      | \$1,797,357                | 38.16%                                  | 2,912,297                                                  | \$1,864,725                        |
| Conservation of Health              | \$142,282                        | 0                          | 0.00%                                   | 142,282                                                    | 0                                  |
| Public Health Nursing               | \$27,820                         | 7,917                      | 28.46%                                  | 19,903                                                     | 0                                  |
| Senior Citizens Commission          | \$491,489                        | \$112,010                  | 22.79%                                  | 379,479                                                    | \$83,282                           |
| Waterford Public Library            | \$999,475                        | \$250,765                  | 25.09%                                  | 748,710                                                    | \$246,721                          |

**GENERAL FUND**

**STATEMENT OF EXPENDITURES COMPARED TO BUDGET  
FOR FISCAL YEAR 2021-2022, THROUGH SEPTEMBER 30, 2021  
WITH COMPARATIVE ACTUAL AMOUNTS  
FOR FISCAL YEAR 2020-2021, THROUGH SEPTEMBER 30, 2020**

|                                          | FISCAL YEAR 2022<br>APPROPRIATED | FISCAL YEAR 2022<br>ACTUAL | FISCAL YEAR 2022<br>PERCENT<br>EXPENDED | FISCAL YEAR 2022<br>VARIANCE<br>FAVORABLE<br>(UNFAVORABLE) | FISCAL YEAR<br>2020-2021<br>ACTUAL |
|------------------------------------------|----------------------------------|----------------------------|-----------------------------------------|------------------------------------------------------------|------------------------------------|
| Recreation and Parks                     | \$1,445,409                      | \$407,279                  | 28.18%                                  | 1,038,130                                                  | \$340,755                          |
| Flood and Erosion Control Bd.            | \$2,138                          | 211                        | 9.87%                                   | 1,927                                                      | 0                                  |
| Ethics Commission                        | \$850                            | 49                         | 5.80%                                   | 801                                                        | 77                                 |
| Human Resources                          | \$265,664                        | \$90,771                   | 34.17%                                  | 174,893                                                    | \$53,173                           |
| Community Use of Schools                 | \$0                              | \$0                        | 0.00%                                   | 0                                                          | \$0                                |
| Information Technology                   | \$857,331                        | \$579,061                  | 67.54%                                  | 278,270                                                    | \$452,814                          |
| Transfer to Waterford Week Activity Fund | \$4,750                          | \$4,750                    | 100.00%                                 | 0                                                          | \$4,750                            |
| Transfer to Waterford Shellfish Fund     | \$2,000                          | \$2,000                    | 100.00%                                 | 0                                                          | \$1,664                            |
| Transfer to Capital Improvement Fund     | \$2,964,754                      | \$2,964,754                | 100.00%                                 | 0                                                          | \$2,228,530                        |
| Transfer to Capital & Non-Recurring Fund | \$900,600                        | \$900,600                  | 100.00%                                 | 0                                                          | \$1,401,280                        |
| Transfer to Dog Fund                     | \$60,000                         | \$60,000                   | 100.00%                                 | 0                                                          | \$30,000                           |
| Debt Service                             | \$7,934,633                      | \$6,121,316                | 77.15%                                  | 1,813,317                                                  | \$5,766,251                        |
| <b>Total General Government</b>          | <b>\$46,360,073</b>              | <b>\$20,755,084</b>        | <b>44.77%</b>                           | <b>\$25,604,989</b>                                        | <b>\$19,390,140</b>                |
| <b>Board of Education</b>                | <b>\$50,645,471</b>              | <b>\$7,106,179</b>         | <b>14.03%</b>                           | <b>43,539,292</b>                                          | <b>\$8,081,203</b>                 |
| <b>Total General Fund</b>                | <b>\$97,005,544</b>              | <b>\$27,861,263</b>        | <b>28.72%</b>                           | <b>\$69,144,281</b>                                        | <b>\$27,471,343</b>                |

**TOWN OF WATERFORD**  
**STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCE**  
**FLEET MANAGEMENT FUND**  
**AS OF SEPTEMBER 30, 2021**

**Revenues:**

|                       |               |
|-----------------------|---------------|
| Investment Income     | 780           |
| Vehicle Rentals       | 49,400        |
| Sale of Equipment     | 5,030         |
| <b>Total Revenues</b> | <u>55,210</u> |

**Expenditures:**

|                                                          |                |
|----------------------------------------------------------|----------------|
| Equipment Replacement                                    | 248,822        |
| Vehicle Replacement                                      | 544,796        |
| <b>Total Expenditures</b>                                | <u>793,618</u> |
| <b>Excess (Deficiency) of Revenues Over Expenditures</b> | (738,408)      |

**Other Financing Sources (Uses):**

|                                             |                |
|---------------------------------------------|----------------|
| Transfers from other funds                  | 800,000        |
| <b>Total Other Financing Sources (Uses)</b> | <u>800,000</u> |

|                                    |                         |
|------------------------------------|-------------------------|
| <b>Net Change in Fund Balances</b> | 61,592                  |
| Fund Balances - Beginning          | <u>2,650,669</u>        |
| <b>Fund Balances - Ending</b>      | <u><u>2,712,261</u></u> |

**TOWN OF WATERFORD**  
**CAPITAL AND NON-RECURRING EXPENDITURE FUND**  
**FUND BALANCE AND APPROPRIATION**  
**AS OF SEPTEMBER 30, 2021**

|                                                                  | APPROPRIATED     | DESIGNATED       | UNDESIGNATED | TOTAL            |
|------------------------------------------------------------------|------------------|------------------|--------------|------------------|
| 20501-57639 REVALUATION                                          | \$255,989.43     | \$257,700.00     | \$0.00       | \$513,689.43     |
| 20501-57788 COMMUNITY CENTER HVAC CONTROL SEPARATION             | \$0.00           | \$59,650.00      | \$0.00       | \$59,650.00      |
| 20507-57776 FIBER INSTALL MUNICIPAL COMPLEX                      | \$14,808.85      | \$0.00           | \$0.00       | \$14,808.85      |
| 20507-57790 WIFI TOWN-WIDE WIRING                                | \$0.00           | \$25,000.00      | \$0.00       | \$25,000.00      |
| 20510-57830 THAMES RIVER MARINA DOCK SYSTEM                      | \$227.75         | \$0.00           | \$0.00       | \$227.75         |
| 20510-57864 CRYSTAL MALL REDEVELOPMENT FEASIBILITY STUDY         | \$250,000.00     | \$0.00           | \$0.00       | \$250,000.00     |
| 20511-57767 NEVINS COTTAGE STRUCTURAL REPAIRS                    | \$20,715.00      | \$100,000.00     | \$0.00       | \$120,715.00     |
| 20511-57805 YSB FLOORING                                         | \$45,611.44      | \$0.00           | \$0.00       | \$45,611.44      |
| 20511-57839 TOWN HALL EMERGENCY EGRESS                           | \$44,000.00      | \$0.00           | \$0.00       | \$44,000.00      |
| 20511-57840 PLAN OF CONSERVATION DEVELOPMENT                     | \$100,000.00     | \$0.00           | \$0.00       | \$100,000.00     |
| 20511-57856 JORDAN VILLAGE SIDEWALKS                             | \$100,000.00     | \$0.00           | \$0.00       | \$100,000.00     |
| 20511-57857 CIVIC TRIANGLE UPGRADES                              | \$17,820.00      | \$0.00           | \$0.00       | \$17,820.00      |
| 20511-57866 TOWN HALL FRONT DOOR                                 | \$34,430.00      | \$0.00           | \$0.00       | \$34,430.00      |
| 20500-48070 DONATION-EUGENE O'NEILL ROOF REPLACEMENT             | \$0.00           | \$0.00           | \$25,000.00  | \$25,000.00      |
| 20522-57794 MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM          | \$0.00           | \$740,165.00     | \$0.00       | \$740,165.00     |
| 20523-57733 OSWEGATCHIE FIRE BUILDING IMPROVEMENTS               | \$500.00         | \$1,000,000.00   | \$0.00       | \$1,000,500.00   |
| 20523-57792 OSWEGATCHIE-BUILDING RENOVATIONS                     | \$213,700.00     | \$1,980,000.00   | \$0.00       | \$2,203,700.00   |
| 20507-59205 FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE   | \$0.00           | (\$3,000,000.00) | \$0.00       | (\$3,000,000.00) |
| 20523-57751 ELECTRICAL UPGRADE-JORDAN                            | \$40,175.25      | \$0.00           | \$0.00       | \$40,175.25      |
| 20523-57791 JORDAN-TRAFFIC LIGHT UPGRADE                         | \$0.00           | \$25,000.00      | \$0.00       | \$25,000.00      |
| 20523-57826 FIRE SERVICES HYDRAULIC EQUIPMENT                    | \$0.00           | \$200,000.00     | \$0.00       | \$200,000.00     |
| 20523-57836 FIRE SERVICES CARPET REPLACEMENT                     | \$0.00           | \$30,000.00      | \$0.00       | \$30,000.00      |
| 20523-57838 FIRE SERVICES PRE EMPTION LIGHT REPAIRS              | \$0.00           | \$50,000.00      | \$0.00       | \$50,000.00      |
| 20530-57695 MUNICIPAL COMPLEX RENOVATION                         | \$328,509.33     | \$6,100,833.00   | \$0.00       | \$6,429,342.33   |
| 20507-59205 FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX       | (\$1,251,500.00) | (\$6,000,000.00) | \$0.00       | (\$7,251,500.00) |
| 20530-57696 MUNICIPAL COMPLEX CLEAN UP                           | \$2,584.57       | \$0.00           | \$0.00       | \$2,584.57       |
| 20530-57815 REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD             | \$83,447.00      | \$0.00           | \$0.00       | \$83,447.00      |
| 20530-57832 LED STREETLIGHT CONVERSION                           | \$27,131.80      | \$0.00           | \$0.00       | \$27,131.80      |
| 20530-57855 BRAMAN ROAD REDESIGN/RECONSTR                        | \$46,895.68      | \$0.00           | \$0.00       | \$46,895.68      |
| 20531-55771 HARVEY AVENUE PUMP STATION REHAB                     | \$19,422.12      | \$0.00           | \$0.00       | \$19,422.12      |
| 20531-57685 III MITIGATION & CONTROL                             | \$310,985.86     | \$0.00           | \$0.00       | \$310,985.86     |
| 20531-57766 WASTEWATER SCADA SYSTEM UPGRADE                      | \$0.04           | \$0.00           | \$0.00       | \$0.04           |
| 20531-57802 FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE     | \$0.00           | \$43,000.00      | \$0.00       | \$43,000.00      |
| 20531-57816 OLD NORWICHIEVEERGREEN/HARVEY AVE PUMP STATION REHAB | \$21,438.00      | \$544,000.00     | \$0.00       | \$565,438.00     |
| 20531-57817 WASTEWATER PS FLOOD PROTECTION                       | \$30.10          | \$85,000.00      | \$0.00       | \$85,030.10      |
| 20536-57848 LIBRARY HVAC UPGRADE                                 | \$0.00           | \$545,600.00     | \$0.00       | \$545,600.00     |
| 20537-57735 LEARY PARK ROAD /PARKING LOT                         | \$0.00           | \$20,000.00      | \$0.00       | \$20,000.00      |
| 20537-57781 WATERFORD BEACH PAVILION RESTROOM                    | \$779.61         | \$0.00           | \$0.00       | \$779.61         |
| 20537-57795 WBP CAUSEWAY BRIDGE                                  | \$0.00           | \$25,000.00      | \$0.00       | \$25,000.00      |
| 20537-57824 WBP CAUSEWAY BRIDGE FABRICATION                      | \$0.00           | \$61,700.00      | \$0.00       | \$61,700.00      |
| 20537-57854 WTFD BEACH PARK IMPROVEMENTS                         | \$0.00           | \$30,000.00      | \$0.00       | \$30,000.00      |

**TOWN OF WATERFORD**  
**CAPITAL AND NON-RECURRING EXPENDITURE FUND**  
**FUND BALANCE AND APPROPRIATION**  
**AS OF SEPTEMBER 30, 2021**

|                                             | APPROPRIATED | DESIGNATED     | UNDESIGNATED   | TOTAL          |
|---------------------------------------------|--------------|----------------|----------------|----------------|
| 20541-57328 ALEWIFE COVE DREDGING           | \$0.00       | \$37,500.00    | \$0.00         | \$37,500.00    |
| 20547-57747 UPS SYSTEM FOR COMMUNICATIONS   | \$0.00       | \$12,500.00    | \$0.00         | \$12,500.00    |
| 20547-57846 FIBER UPGRADE                   | \$0.00       | \$28,000.00    | \$0.00         | \$28,000.00    |
| 20547-57847 TOWN-WIDE CAMERA SYSTEM         | \$0.00       | \$85,000.00    | \$0.00         | \$85,000.00    |
| 20547-57860 PHONE SYSTEM UPGRADE            | \$0.00       | \$16,000.00    | \$0.00         | \$16,000.00    |
| 20547-57861 SWITCHES                        | \$0.00       | \$22,500.00    | \$0.00         | \$22,500.00    |
| 20560-57808 REPLACE DVR SECURITY CAMERA     | \$30,000.00  | \$0.00         | \$0.00         | \$30,000.00    |
| 20560-43600 TURF FIELD RENTAL REVENUES      | \$0.00       | \$4,815.00     | \$0.00         | \$4,815.00     |
| 20560-57822 IT LEARNING BOARDS -END OF LIFE | \$4,590.29   | \$291,888.88   | \$0.00         | \$296,479.17   |
| 20560-57823 IT SECURITY DVR CAMERAS         | \$29,998.71  | \$0.00         | \$0.00         | \$29,998.71    |
| 20560-57828 QH 10-YR RETRO COMMISSIONING    | \$0.00       | \$30,000.00    | \$0.00         | \$30,000.00    |
| 20560-57833 TENNIS COURTS                   | \$0.00       | \$52,300.00    | \$0.00         | \$52,300.00    |
| 20560-57841 BUS LOT OFFICE                  | \$0.00       | \$150,000.00   | \$0.00         | \$150,000.00   |
| 20560-57842 SCHOOL SECURITY                 | \$32,175.00  | \$0.00         | \$0.00         | \$32,175.00    |
| 205-31520 UNDESIGNATED FUND BALANCE         | \$0.00       | \$0.00         | \$2,722,247.44 | \$2,722,247.44 |
| TOTAL                                       | \$824,465.83 | \$3,663,151.88 | \$2,997,213.44 | \$7,484,831.15 |

TOWN OF WATERFORD  
CAPITAL AND NON-RECURRING EXPENDITURE FUND  
FUND BALANCE DESIGNATION AND APPROPRIATION  
JULY 1, 2021 TO JUNE 30, 2022  
AS OF SEPTEMBER 30, 2021

|             | APPROPRIATIONS                                      | BEGINNING      |                  | UNDESIGNATED | FY22 RTM |              | FISCAL YEAR 2021-2022 |                | INTEREST | OTHER        |                | AVAILABLE        |                |
|-------------|-----------------------------------------------------|----------------|------------------|--------------|----------|--------------|-----------------------|----------------|----------|--------------|----------------|------------------|----------------|
|             |                                                     | BALANCE        | DESIGNATED       |              | YPER IN  | APPROPRIATED | DESIGNATED            | UNDESIGNATED   |          | REVENUES     | APPROPRIATED   | DESIGNATED       | UNDESIGNATED   |
| 20501-57639 | REVALUATION                                         | \$255,989.43   | \$257,700.00     | \$0.00       |          |              |                       |                |          |              | \$255,989.43   | \$257,700.00     | \$0.00         |
| 20501-57788 | COMMUNITY CENTER HVAC CONTROL SEPARATION            | \$0.00         | \$59,650.00      | \$0.00       |          |              |                       |                |          |              | \$0.00         | \$59,650.00      | \$0.00         |
| 20507-57776 | FIBER INSTALL MUNICIPAL COMPLEX                     | \$14,808.85    | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$14,808.85    | \$0.00           | \$0.00         |
| 20507-57900 | WIPI TOWN-WIDE WIRING                               | \$0.00         | \$25,000.00      | \$0.00       |          |              |                       |                |          |              | \$0.00         | \$25,000.00      | \$0.00         |
| 20510-57830 | THAMES RIVER MARINA DOCK SYSTEM                     | \$227.75       | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$227.75       | \$0.00           | \$0.00         |
| 20502-48720 | THAMES RIVER MARINA GRANT                           | \$0.00         | \$0.00           | \$0.00       |          |              |                       |                |          | \$249,966.00 | \$0.00         | \$0.00           | \$249,966.00   |
| 20510-57864 | CRYSTAL MALL REDEVELOPMENT FEASIBILITY STUDY        | \$250,000.00   | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$250,000.00   | \$0.00           | \$0.00         |
| 20511-57767 | NEVINS COTTAGE STRUCTURAL REPAIRS                   | \$20,715.00    | \$0.00           | \$0.00       |          | \$100,000.00 |                       |                |          |              | \$20,715.00    | \$100,000.00     | \$0.00         |
| 20511-57805 | YSB FLOORING                                        | \$45,611.44    | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$45,611.44    | \$0.00           | \$0.00         |
| 20511-57839 | TOWN HALL EMERGENCY EGRESS                          | \$0.00         | \$46,000.00      | \$0.00       |          | \$46,000.00  |                       | (\$46,000.00)  |          |              | \$2,000.00     |                  | \$0.00         |
| 20511-57840 | PLAN OF CONSERVATION DEVELOPMENT                    | \$100,000.00   | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$100,000.00   | \$0.00           | \$0.00         |
| 20511-57856 | JORDAN VILLAGE SIDEWALKS                            | \$0.00         | \$100,000.00     | \$0.00       |          | \$100,000.00 |                       | (\$100,000.00) |          |              | \$0.00         | \$0.00           | \$0.00         |
| 20511-57857 | CIVIC TRIANGLE UPGRADES                             | \$50,000.00    | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$17,820.00    | \$0.00           | \$0.00         |
| 20511-57859 | EUGENE O'NEILL ROOF REPLACEMENT                     | \$25,767.64    | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$0.00         | \$0.00           | \$0.00         |
| 20511-57866 | TOWN HALL FRONT DOOR                                | \$0.00         | \$0.00           | \$0.00       |          | \$35,000.00  |                       |                |          |              | \$34,430.00    | \$0.00           | \$0.00         |
| 20501-48070 | DONATION-EUGENE O'NEILL ROOF REPLACEMENT            | \$0.00         | \$0.00           | \$25,000.00  |          |              |                       |                |          |              | \$0.00         | \$0.00           | \$25,000.00    |
| 20522-57794 | MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM         | \$0.00         | \$740,165.00     | \$0.00       |          |              |                       |                |          |              | \$0.00         | \$740,165.00     | \$0.00         |
| 20522-57865 | MED RADIO BASE STATIONS REPLACEMENT                 | \$20,012.19    | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$20,012.19    | \$0.00           | \$0.00         |
| 20523-57733 | OSWEGATCHIE FIRE BUILDING IMPROVEMENTS              | \$500.00       | \$1,000,000.00   | \$0.00       |          |              |                       |                |          |              | \$500.00       | \$1,000,000.00   | \$0.00         |
| 20507-59205 | FUNDING OFFSETS-FIRE DEPT SERVICE-OSWEGATCHIE FIRE  | \$0.00         | (\$3,000,000.00) | \$0.00       |          |              |                       |                |          |              | \$0.00         | (\$3,000,000.00) | \$0.00         |
| 20523-57751 | ELECTRICAL UPGRADE-JORDAN                           | \$40,175.25    | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$40,175.25    | \$0.00           | \$0.00         |
| 20523-57791 | JORDAN-TRAFFIC LIGHT UPGRADE                        | \$0.00         | \$25,000.00      | \$0.00       |          |              |                       |                |          |              | \$0.00         | \$25,000.00      | \$0.00         |
| 20523-57792 | OSWEGATCHIE-BUILDING RENOVATIONS                    | \$215,700.00   | \$1,990,000.00   | \$0.00       |          |              |                       |                |          |              | \$215,700.00   | \$1,990,000.00   | \$0.00         |
| 20523-57826 | FIRE SERVICES HYDRAULIC EQUIPMENT                   | \$0.00         | \$50,000.00      | \$0.00       |          |              |                       | \$150,000.00   |          |              | \$0.00         | \$200,000.00     | \$0.00         |
| 20523-57836 | FIRE SERVICES CARPET REPLACEMENT                    | \$0.00         | \$30,000.00      | \$0.00       |          |              |                       |                |          |              | \$0.00         | \$30,000.00      | \$0.00         |
| 20523-57837 | FIRE SERVICES HYDRAULIC EQUIPMENT UPGRADE           | \$0.00         | \$150,000.00     | \$0.00       |          |              |                       | (\$150,000.00) |          |              | \$0.00         | \$0.00           | \$0.00         |
| 20523-57838 | FIRE SERVICES FIRE EXMPTON LIGHT REPAIRS            | \$0.00         | \$50,000.00      | \$0.00       |          |              |                       |                |          |              | \$0.00         | \$50,000.00      | \$0.00         |
| 20530-55850 | CROSS ROAD DESIGN WORK                              | \$5,481.49     | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$5,481.49     | \$0.00           | \$0.00         |
| 20530-57695 | MUNICIPAL COMPLEX RENOVATION                        | \$780,386.59   | \$6,100,833.00   | \$0.00       |          |              |                       |                |          |              | \$451,877.26   | \$328,509.33     | \$6,100,833.00 |
| 20507-59205 | FUNDING OFFSETS-DEPT SERVICE-MUNICIPAL COMPLEX      | (\$125,150.00) | (\$5,000,000.00) | \$0.00       |          |              |                       |                |          |              | (\$125,150.00) | (\$5,000,000.00) | \$0.00         |
| 20530-57696 | MUNICIPAL COMPLEX CLEAN UP                          | \$5,957.31     | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$3,372.74     | \$2,584.57       | \$0.00         |
| 20530-57815 | REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD            | \$101,955.48   | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$18,508.48    | \$83,447.00      | \$0.00         |
| 20530-57832 | LED STREETLIGHT CONVERSION                          | \$33,554.76    | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$6,422.96     | \$27,131.80      | \$0.00         |
| 20530-57855 | BRAMAN ROAD REDESIGN/RECONSTR                       | \$280,000.00   | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$233,104.32   | \$46,895.68      | \$0.00         |
| 20531-55771 | HARVEY AVENUE PUMP STATION REHAB                    | \$19,422.12    | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$19,422.12    | \$0.00           | \$0.00         |
| 20531-57685 | I/I MITIGATION & CONTROL                            | \$332,286.86   | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$21,301.00    | \$310,985.86     | \$0.00         |
| 20531-57766 | WASTEWATER SCADA SYSTEM UPGRADE                     | \$0.04         | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$0.04         | \$0.00           | \$0.00         |
| 20531-57802 | FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE    | \$0.00         | \$43,000.00      | \$0.00       |          |              |                       |                |          |              | \$0.00         | \$43,000.00      | \$0.00         |
| 20531-57816 | OLD NORWICH/EVERGREEN/HARVEY AVE PUMP STATION REHAB | \$506,000.00   | \$544,000.00     | \$0.00       |          |              |                       |                |          |              | \$484,562.00   | \$21,438.00      | \$544,000.00   |
| 20531-57817 | WASTEWATER PS FLOOD PROTECTION                      | \$30.10        | \$55,000.00      | \$0.00       |          |              |                       |                |          |              | \$30.10        | \$85,000.00      | \$0.00         |
| 20536-57848 | LIBRARY HVAC UPGRADE                                | \$0.00         | \$200,000.00     | \$0.00       |          | \$345,000.00 |                       |                |          |              | \$0.00         | \$545,000.00     | \$0.00         |
| 20537-57735 | LEARY PARK ROAD /PARKING LOT                        | \$0.00         | \$20,000.00      | \$0.00       |          |              |                       |                |          |              | \$0.00         | \$20,000.00      | \$0.00         |
| 20537-57781 | WATERFORD BEACH PAVILION RESTROOM                   | \$160,758.70   | \$0.00           | \$0.00       |          |              |                       |                |          |              | \$159,979.09   | \$779.61         | \$0.00         |

|             | APPROPRIATIONS                  | DESIGNATED     | UNDESIGNATED   | XFER IN        | FISCAL YEAR 2021-2022 |              |                | INTEREST      | OTHER          |              | AVAILABLE      |                |
|-------------|---------------------------------|----------------|----------------|----------------|-----------------------|--------------|----------------|---------------|----------------|--------------|----------------|----------------|
|             |                                 |                |                |                | DESIGNATED            | UNDESIGNATED | EXPENDED       |               | REVENUES       | APPROPRIATED | TO DATE        | UNDESIGNATED   |
| 20537-57795 | WBP CAUSEWAY BRIDGE             | \$0.00         | \$25,000.00    | \$0.00         |                       |              |                |               |                |              |                |                |
| 20537-57824 | WBP CAUSEWAY BRIDGE FABRICATON  | \$0.00         | \$61,700.00    | \$0.00         |                       |              |                |               |                |              |                |                |
| 20537-57854 | WTTD BEACH PARK IMPROVEMENTS    | \$0.00         | \$0.00         |                | \$30,000.00           |              |                |               | \$0.00         | \$30,000.00  | \$0.00         | \$0.00         |
| 20541-57328 | ALEWIFE COVE DREDGING           | \$0.00         | \$37,500.00    | \$0.00         |                       |              |                |               | \$0.00         | \$37,500.00  | \$0.00         | \$0.00         |
| 20547-57747 | UPS SYSTEM FOR COMMUNICATIONS   | \$0.00         | \$0.00         | \$12,500.00    |                       |              |                |               | \$0.00         | \$12,500.00  | \$0.00         | \$0.00         |
| 20547-57846 | FIBER UPGRADE                   | \$0.00         | \$14,000.00    | \$0.00         | \$14,000.00           |              |                |               | \$0.00         | \$28,000.00  | \$0.00         | \$0.00         |
| 20547-57847 | TOWN-WIDE CAMERA SYSTEM         | \$0.00         | \$0.00         | \$85,000.00    |                       |              |                |               | \$0.00         | \$85,000.00  | \$0.00         | \$0.00         |
| 20547-57860 | PHONE SYSTEM UPGRADE            | \$0.00         | \$0.00         | \$16,000.00    |                       |              |                |               | \$0.00         | \$16,000.00  | \$0.00         | \$0.00         |
| 20547-57861 | SWITCHES                        | \$0.00         | \$0.00         | \$22,500.00    |                       |              |                |               | \$0.00         | \$22,500.00  | \$0.00         | \$0.00         |
| 20560-57808 | REPLACE DVR SECURITY CAMERA     | \$30,000.00    | \$0.00         | \$0.00         |                       |              |                |               | \$30,000.00    |              | \$0.00         | \$0.00         |
| 20500-43600 | TIDE FIELD RENTAL REVENUES      | \$0.00         | \$4,815.00     | \$0.00         |                       |              |                |               | \$0.00         | \$4,815.00   | \$0.00         | \$0.00         |
| 20560-57822 | IT LEARNING BOARDS -END OF LIFE | \$4,590.29     | \$91,888.88    | \$0.00         | \$200,000.00          |              |                |               | \$4,590.29     | \$291,888.88 | \$0.00         | \$0.00         |
| 20560-57823 | IT SECURITY DVR CAMERAS         | \$23,998.71    | \$0.00         | \$0.00         |                       |              |                |               | \$23,998.71    | \$0.00       | \$0.00         | \$0.00         |
| 20560-57828 | QH 10-YR RETRO COMMISSIONING    | \$0.00         | \$30,000.00    | \$0.00         |                       |              |                |               | \$0.00         | \$30,000.00  | \$0.00         | \$0.00         |
| 20560-57833 | TENNIS COURTS                   | \$0.00         | \$52,300.00    | \$0.00         |                       |              |                |               | \$0.00         | \$52,300.00  | \$0.00         | \$0.00         |
| 20560-57841 | BUS LOT OFFICE                  | \$0.00         | \$75,000.00    | \$0.00         | \$75,000.00           |              |                |               | \$0.00         | \$150,000.00 | \$0.00         | \$0.00         |
| 20560-57842 | SCHOOL SECURITY                 | \$32,175.00    | \$0.00         | \$0.00         |                       |              |                |               | \$32,175.00    |              | \$0.00         | \$0.00         |
| 205-31520   | UNDESIGNATED FUND BALANCE       | \$0.00         | \$0.00         | \$2,755,170.41 |                       |              |                |               | \$2,077.03     | \$249,966.00 | \$824,465.83   | \$3,663,151.88 |
|             |                                 | \$2,108,605.00 | \$2,908,551.88 | \$2,780,170.41 | \$900,600.00          | \$181,000.00 | (\$146,000.00) | (\$35,000.00) | \$1,465,139.17 | \$2,077.03   | \$2,997,213.44 |                |

TOWN OF WATERFORD  
CAPITAL IMPROVEMENT FUND  
SEPTEMBER 30, 2021

| ACCOUNT     | DEPT/YEAR          | DESCRIPTION                     | EXPENDED/      |                | BALANCE      |
|-------------|--------------------|---------------------------------|----------------|----------------|--------------|
|             |                    |                                 | APPROPRIATED   | ENCUMBERED     |              |
| 30117-55797 | SELECTMEN FY17     | ADA COMPLIANCE                  | 20,000.00      | 0.00           | 20,000.00    |
| 30122-55738 | SELECTMEN FY22     | FLEET MANAGEMENT PLAN           | 800,000.00     | 800,000.00     | 0.00         |
| 30716-55793 | FINANCE (OT) FY16  | FINANCIAL ACCOUNTING SOFTWARE   | 170,000.00     | 144,028.53     | 25,971.47    |
| 31117-55803 | BLDG MAINT FY17    | PARKING LOT - YOUTH SERVICES    | 300,000.00     | 7,200.00       | 292,800.00   |
| 31118-55803 | BLDG MAINT FY18    | PARKING LOT - YSB/POLICE        | 195,320.00     | 29,000.00      | 166,320.00   |
| 31120-55851 | BLDG MAINT FY20    | ADA IMPROVEMENTS YSE/PTD        | 87,000.00      | 0.00           | 87,000.00    |
| 31120-55852 | BLDG MAINT FY20    | TOWN HALL BATHROOMS             | 87,500.00      | 3,125.00       | 84,375.00    |
| 31120-55853 | BLDG MAINT FY20    | AUDITORIUM SEATING UPGRADE      | 12,760.00      | 0.00           | 12,760.00    |
| 31121-55851 | BLDG MAINT FY21    | ADA IMPROVEMENTS YSE/PTD        | 80,700.00      | 16,500.00      | 64,200.00    |
| 31121-55852 | BLDG MAINT FY21    | TOWN HALL BATHROOMS             | 25,000.00      | 0.00           | 25,000.00    |
| 31122-55819 | BLDG MAINT FY22    | UST REPLACEMENT                 | 250,000.00     | 0.00           | 250,000.00   |
| 31122-55882 | BLDG MAINT FY22    | AC UNIT REPLACEMENT RADIO SITES | 60,500.00      | 0.00           | 60,500.00    |
| 31122-55893 | BLDG MAINT FY22    | EUGENE O'NEILL ROOF REPLACE     | 60,767.64      | 2,350.00       | 58,417.64    |
| 31122-57857 | BLDG MAINT FY22    | CIVIC TRIANGLE UPGRADES         | 150,000.00     | 0.00           | 150,000.00   |
| 32322-55847 | FIRE SERVICES FY22 | COHANZIE ROOF REPLACEMENT       | 105,000.00     | 0.00           | 105,000.00   |
| 32322-55881 | FIRE SERVICES FY22 | GOSHEN AC                       | 25,000.00      | 0.00           | 25,000.00    |
| 32320-55846 | POLICE DEPT FY20   | PD POLICY DIRECTIVES REVAMP     | 30,000.00      | 30,010.00      | (10.00)      |
| 32320-55859 | POLICE DEPT FY20   | POLICE BLDG ARCHITECTURAL PLAN  | 15,000.00      | 0.00           | 15,000.00    |
| 32321-55837 | POLICE DEPT FY21   | POLICE INFRARED CAMERAS IN CARS | 14,350.00      | 14,350.00      | 0.00         |
| 32321-55864 | POLICE DEPT FY21   | POLICE BODY CAMERAS             | 110,100.00     | 110,100.00     | 0.00         |
| 32322-55876 | POLICE DEPT FY22   | CYBER CRIME TASK FORCE EQUIPME  | 11,000.00      | 0.00           | 11,000.00    |
| 32322-55877 | POLICE DEPT FY22   | TRAFFIC MESSAGE BOARDS          | 28,000.00      | 0.00           | 28,000.00    |
| 32322-55878 | POLICE DEPT FY22   | IMPOUND YARD IMPROVEMENTS       | 28,500.00      | 0.00           | 28,500.00    |
| 32322-55879 | POLICE DEPT FY22   | MARINE OUTBOARD MOTORS          | 38,500.00      | 0.00           | 38,500.00    |
| 32322-55880 | POLICE DEPT FY22   | LICENSE PLATE READERS           | 27,120.00      | 0.00           | 27,120.00    |
| 33020-55850 | PUBLIC WORKS FY20  | CROSS ROAD                      | 2,754,000.00   | 550.10         | 2,753,449.90 |
| 33020-55800 | PUBLIC WORKS FY20  | FUNDING OFFSET-CROSS ROAD       | (2,754,000.00) | (2,611,641.60) | (142,358.40) |
| 33021-55866 | PUBLIC WORKS FY21  | BLOOMINGDALE SOUTH MILL & PAVE  | 152,690.00     | 117,757.48     | 34,932.52    |
| 33021-55867 | PUBLIC WORKS FY21  | REMOVE UST COHANZIE FIRE        | 299,000.00     | 299,063.20     | (63.20)      |
| 33021-55868 | PUBLIC WORKS FY21  | GALLOWES LANE RECLAIM/PAVE      | 153,790.00     | 153,790.00     | 0.00         |

TOWN OF WATERFORD  
CAPITAL IMPROVEMENT FUND  
SEPTEMBER 30, 2021

| ACCOUNT                   | DEPT/YEAR           | DESCRIPTION                              | EXPENDED/    |              |              |
|---------------------------|---------------------|------------------------------------------|--------------|--------------|--------------|
|                           |                     |                                          | APPROPRIATED | ENCUMBERED   | BALANCE      |
| 33022-55882               | PUBLIC WORKS FY22   | NORMAN/CONCRETE PANELS                   | 80,100.00    | 18,097.46    | 62,002.54    |
| 33022-55883               | PUBLIC WORKS FY22   | WILLIAM ST CONCRETE SIDEWALK             | 42,300.00    | 8,240.78     | 34,059.22    |
| 33022-55884               | PUBLIC WORKS FY22   | SUMMER STREET/CONCRETE SW                | 33,420.00    | 6,220.98     | 27,199.02    |
| 33022-55885               | PUBLIC WORKS FY22   | DAVID STREET/CONCRETE SW                 | 43,680.00    | 8,240.78     | 35,439.22    |
| 33022-55886               | PUBLIC WORKS FY22   | CROSS ROAD/ASPHALT                       | 69,800.00    | 0.00         | 69,800.00    |
| 33022-55887               | PUBLIC WORKS FY22   | ROPE FERRY ROAD                          | 304,000.00   | 0.00         | 304,000.00   |
| 33022-55889               | PUBLIC WORKS FY22   | RD RESURFACING SEC A                     | 334,473.00   | 35,800.00    | 298,673.00   |
| 33022-55890               | PUBLIC WORKS FY22   | ROAD RESURFACING EVERSOURCE AF           | 215,813.00   | 152,780.00   | 63,033.00    |
| 33022-55891               | PUBLIC WORKS FY22   | T. STATION SCALE & SCALE HOUSE           | 106,548.00   | 30,000.00    | 76,548.00    |
| 33120-55821               | UTILITY COMM FY20   | IN-LINE WASTEWATER SOLID GRIND           | 48,000.00    | 3,077.24     | 44,922.76    |
| 33120-55821               | UTILITY COMM FY20   | RICHARD'S GROVE P.S. EMERGENCY GENERATOR | 37,000.00    | 37,000.00    | 0.00         |
| 33121-55821               | UTILITY COMM FY21   | IN-LINE WASTEWATER SOLID GRIND           | 85,000.00    | 0.00         | 85,000.00    |
| 33121-55871               | UTILITY COMM FY21   | EVERGREEN PUMP STATION                   | 375,000.00   | 386,300.00   | (11,300.00)  |
| 33122-55870               | UTILITY COMM FY22   | CCTV CAMERA & LATERAL LAUNCHIN           | 120,000.00   | 0.00         | 120,000.00   |
| 33122-55894               | UTILITY COMM FY22   | CONTROL PANEL RETRO-FIT GORMA            | 30,000.00    | 0.00         | 30,000.00    |
| 33122-55895               | UTILITY COMM FY22   | ROOF & SIDING REPLACEMENT                | 50,000.00    | 8,600.00     | 41,400.00    |
| 33719-55822               | REC & PARKS FY19    | LEARY PARK IRRIGATION                    | 47,300.00    | 0.00         | 47,300.00    |
| 33719-55835               | REC & PARKS FY19    | VETERAN'S FIELD IRRIGATION SYS           | 13,700.00    | 0.00         | 13,700.00    |
| 33720-55854               | REC & PARKS FY20    | LEARY BASKETBALL COURT REBUILD           | 55,000.00    | 0.00         | 55,000.00    |
| 33720-55855               | REC & PARKS FY20    | TOWN HALL BASKETBALL COURT REP           | 16,000.00    | 0.00         | 16,000.00    |
| 33722-55886               | REC & PARKS FY22    | EQUIPMENT STORAGE PLAN                   | 21,000.00    | 0.00         | 21,000.00    |
| 34720-55844               | I.T. COMMITTEE FY20 | BACK UP SYSTEM                           | 10,427.00    | 0.00         | 10,427.00    |
| 34720-55846               | I.T. COMMITTEE FY20 | FD NETWORK COMPUTER PHONE WIFI           | 120,000.00   | 127,049.25   | (7,049.25)   |
| 34721-55862               | I.T. COMMITTEE FY21 | PURE ARRAY                               | 74,000.00    | 73,940.00    | 60.00        |
| TOTALS                    |                     |                                          | 5,670,158.64 | 11,529.20    | 5,658,629.44 |
| PRIOR YEAR EXPENDITURES   |                     |                                          |              | 820,383.60   |              |
| CURRENT YEAR EXPENDITURES |                     |                                          |              | (808,854.40) |              |

TOWN OF WATERFORD  
CAPITAL IMPROVEMENT FUND  
SEPTEMBER 30, 2021

| ACCOUNT     | DEPT/YEAR          | DESCRIPTION                     | APPROPRIATED   | EXPENDED/<br>ENCUMBERED | BALANCE      | TRANSFERS |                        |
|-------------|--------------------|---------------------------------|----------------|-------------------------|--------------|-----------|------------------------|
|             |                    |                                 |                |                         |              | EXPENDED  | OUT                    |
| 30117-55797 | SELECTMEN FY17     | ADA COMPLIANCE                  | 20,000.00      | 0.00                    | 20,000.00    | 0.0%      |                        |
| 30122-55738 | SELECTMEN FY22     | FLEET MANAGEMENT PLAN           | 800,000.00     | 800,000.00              | 0.00         | 100.0%    | 800,000.00 TO FLT MGMT |
| 30716-55793 | FINANCE (OT) FY16  | FINANCIAL ACCOUNTING SOFTWARE   | 170,000.00     | 144,028.53              | 25,971.47    | 84.7%     |                        |
| 31117-55803 | BLDG MAINT FY17    | PARKING LOT -YOUTH SERVICES     | 300,000.00     | 7,200.00                | 292,800.00   | 2.4%      |                        |
| 31118-55803 | BLDG MAINT FY18    | PARKING LOT -YSB/POLICE         | 196,320.00     | 29,000.00               | 166,320.00   | 14.8%     |                        |
| 31120-55851 | BLDG MAINT FY20    | ADA IMPROVEMENTS YSB/PD         | 87,000.00      | 0.00                    | 87,000.00    | 0.0%      |                        |
| 31120-55852 | BLDG MAINT FY20    | TOWN HALL BATHROOMS             | 87,500.00      | 3,125.00                | 84,375.00    | 3.6%      |                        |
| 31120-55853 | BLDG MAINT FY20    | AUDITORIUM SEATING UPGRADE      | 12,760.00      | 0.00                    | 12,760.00    | 0.0%      |                        |
| 31121-55851 | BLDG MAINT FY21    | ADA IMPROVEMENTS YSB/PD         | 80,700.00      | 16,500.00               | 64,200.00    | 20.4%     |                        |
| 31121-55852 | BLDG MAINT FY21    | TOWN HALL BATHROOMS             | 25,000.00      | 0.00                    | 25,000.00    | 0.0%      |                        |
| 31122-55819 | BLDG MAINT FY22    | UST REPLACEMENT                 | 250,000.00     | 0.00                    | 250,000.00   | 0.0%      |                        |
| 31122-55892 | BLDG MAINT FY22    | AC UNIT REPLACEMENT RADIO SITES | 60,500.00      | 0.00                    | 60,500.00    | 0.0%      |                        |
| 31122-55893 | BLDG MAINT FY22    | EUGENE ONEBILL ROOF REPLACE     | 60,767.64      | 2,350.00                | 58,417.64    | 3.9%      |                        |
| 31122-57857 | BLDG MAINT FY22    | CIVIC TRIANGLE UPGRADES         | 150,000.00     | 0.00                    | 150,000.00   | 0.0%      |                        |
| 32322-55847 | FIRE SERVICES FY22 | COHANZIE ROOF REPLACEMENT       | 105,000.00     | 0.00                    | 105,000.00   | 0.0%      |                        |
| 32322-55881 | FIRE SERVICES FY22 | GOSHEN A/C                      | 25,000.00      | 0.00                    | 25,000.00    | 0.0%      |                        |
| 32920-55846 | POLICE DEPT FY20   | PD POLICY DIRECTIVES REVAMP     | 30,000.00      | 30,010.00               | (10.00)      | 100.0%    |                        |
| 32920-55859 | POLICE DEPT FY20   | POLICE BLDG ARCHITECTURAL PLAN  | 15,000.00      | 0.00                    | 15,000.00    | 0.0%      |                        |
| 32921-55837 | POLICE DEPT FY21   | POLICE INFRARED CAMERAS IN CARS | 14,350.00      | 14,350.00               | 0.00         | 100.0%    |                        |
| 32921-55864 | POLICE DEPT FY21   | POLICE BODY CAMERAS             | 110,100.00     | 110,100.00              | 0.00         | 100.0%    |                        |
| 32922-55876 | POLICE DEPT FY22   | CYBER CRIME TASK FORCE EQUIPME  | 11,000.00      | 0.00                    | 11,000.00    | 0.0%      |                        |
| 32922-55877 | POLICE DEPT FY22   | TRAFFIC MESSAGE BOARDS          | 28,000.00      | 0.00                    | 28,000.00    | 0.0%      |                        |
| 32922-55878 | POLICE DEPT FY22   | IMPOUND YARD IMPROVEMENTS       | 28,500.00      | 0.00                    | 28,500.00    | 0.0%      |                        |
| 32922-55879 | POLICE DEPT FY22   | MARINE OUTBOARD MOTORS          | 38,500.00      | 0.00                    | 38,500.00    | 0.0%      |                        |
| 32922-55880 | POLICE DEPT FY22   | LICENSE PLATE READERS           | 27,120.00      | 0.00                    | 27,120.00    | 0.0%      |                        |
| 33020-55850 | PUBLIC WORKS FY20  | CROSS ROAD                      | 2,753,440.00   | 530.10                  | 2,753,440.30 | 0.0%      |                        |
| 33020-55900 | PUBLIC WORKS FY20  | FUNDING OFFSET-CROSS ROAD       | (2,754,000.00) | (2,611,641.69)          | (142,358.40) | 94.8%     |                        |
| 33021-55866 | PUBLIC WORKS FY21  | BLOOMINGDALE SOUTH MILL & PAVE  | 152,690.00     | 117,757.48              | 34,932.52    | 77.1%     |                        |
| 33021-55867 | PUBLIC WORKS FY21  | REMOVE UST COHANZIE FIRE        | 299,000.00     | 299,063.20              | (63.20)      | 100.0%    |                        |
| 33021-55868 | PUBLIC WORKS FY21  | GALLOWES LANE RECLAIM/PAVE      | 153,790.00     | 153,790.00              | 0.00         | 100.0%    |                        |

**TOWN OF WATERFORD  
CAPITAL IMPROVEMENT FUND  
SEPTEMBER 30, 2021**

| ACCOUNT                   | DEPT/YEAR           | DESCRIPTION                              | APPROPRIATED | EXPENDED/<br>ENCUMBERED | BALANCE      | EXPENDED | TRANSFERS<br>OUT |
|---------------------------|---------------------|------------------------------------------|--------------|-------------------------|--------------|----------|------------------|
| 33022-55882               | PUBLIC WORKS FY22   | NORMAN/CONCRETE PANELS                   | 80,100.00    | 18,097.46               | 62,002.54    | 22.6%    |                  |
| 33022-55883               | PUBLIC WORKS FY22   | WILLIAM ST CONCRETE SIDEWALK             | 42,300.00    | 8,240.78                | 34,059.22    | 19.5%    |                  |
| 33022-55884               | PUBLIC WORKS FY22   | SUMMER STREET/CONCRETE SW                | 33,420.00    | 6,220.98                | 27,199.02    | 18.6%    |                  |
| 33022-55885               | PUBLIC WORKS FY22   | DAVID STREET/CONCRETE SW                 | 43,680.00    | 8,240.78                | 35,439.22    | 18.9%    |                  |
| 33022-55886               | PUBLIC WORKS FY22   | CROSS ROAD/ASPHALT                       | 69,800.00    | 0.00                    | 69,800.00    | 0.0%     |                  |
| 33022-55887               | PUBLIC WORKS FY22   | ROPE FERRY ROAD                          | 304,000.00   | 0.00                    | 304,000.00   | 0.0%     |                  |
| 33022-55889               | PUBLIC WORKS FY22   | RD RESURFACING SEC A                     | 334,473.00   | 35,800.00               | 298,673.00   | 10.7%    |                  |
| 33022-55890               | PUBLIC WORKS FY22   | ROAD RESURFACING EVERSOURCE AF           | 215,813.00   | 152,780.00              | 63,033.00    | 70.8%    |                  |
| 33022-55891               | PUBLIC WORKS FY22   | T. STATION SCALE & SCALE HOUSE           | 106,548.00   | 30,000.00               | 76,548.00    | 28.2%    |                  |
| 33120-55821               | UTILITY COMM FY20   | IN-LINE WASTEWATER SOLID GRIND           | 48,000.00    | 3,077.24                | 44,922.76    | 6.4%     |                  |
| 33120-55821               | UTILITY COMM FY20   | RICHARD'S GROVE P.S. EMERGENCY GENERATOR | 37,000.00    | 37,000.00               | 0.00         | 100.0%   | 5,323.46         |
| 33121-55821               | UTILITY COMM FY21   | IN-LINE WASTEWATER SOLID GRIND           | 85,000.00    | 0.00                    | 85,000.00    | 0.0%     |                  |
| 33121-55871               | UTILITY COMM FY21   | EVERGREEN PUMP STATION                   | 375,000.00   | 386,300.00              | (11,300.00)  | 103.0%   |                  |
| 33122-55870               | UTILITY COMM FY22   | CCTV CAMERA & LATERAL LAUNCHIN           | 120,000.00   | 0.00                    | 120,000.00   | 0.0%     |                  |
| 33122-55894               | UTILITY COMM FY22   | CONTROL PANEL RETRO-FIT (GORMA           | 30,000.00    | 0.00                    | 30,000.00    | 0.0%     |                  |
| 33122-55895               | UTILITY COMM FY22   | ROOF & SIDING REPLACEMENT                | 50,000.00    | 8,600.00                | 41,400.00    | 17.2%    |                  |
| 33719-55822               | REC & PARKS FY19    | LEARY PARK IRRIGATION                    | 47,300.00    | 0.00                    | 47,300.00    | 0.0%     |                  |
| 33719-55835               | REC & PARKS FY19    | VETERAN'S FIELD IRRIGATION SYS           | 13,700.00    | 0.00                    | 13,700.00    | 0.0%     |                  |
| 33720-55854               | REC & PARKS FY20    | LEARY BASKETBALL COURT REBUILD           | 55,000.00    | 0.00                    | 55,000.00    | 0.0%     |                  |
| 33720-55855               | REC & PARKS FY20    | TOWN HALL BASKETBALL COURT REP           | 16,000.00    | 0.00                    | 16,000.00    | 0.0%     |                  |
| 33722-55896               | REC & PARKS FY22    | EQUIPMENT STORAGE PLAN                   | 21,000.00    | 0.00                    | 21,000.00    | 0.0%     |                  |
| 34720-55844               | I.T. COMMITTEE FY20 | BACK UP SYSTEM                           | 10,427.00    | 0.00                    | 10,427.00    | 0.0%     |                  |
| 34720-55845               | I.T. COMMITTEE FY20 | FD NETWORK COMPUTER PHONE WIFI           | 120,000.00   | 127,049.25              | (7,049.25)   | 105.9%   |                  |
| 34721-55862               | I.T. COMMITTEE FY21 | PURE ARRAY                               | 74,000.00    | 73,940.00               | 60.00        | 98.9%    |                  |
| TOTALS                    |                     |                                          | 5,670,158.64 | 11,523.20               | 5,658,629.44 | 0.2%     | 805,323.46       |
| PRIOR YEAR EXPENDITURES   |                     |                                          |              | 820,383.60              |              |          |                  |
| CURRENT YEAR EXPENDITURES |                     |                                          |              | (608,854.40)            |              |          |                  |

**TOWN OF WATERFORD  
CAPITAL PROJECTS FUNDS  
SEPTEMBER 30, 2021**

| <u>FUND I</u> | <u>DESCRIPTION</u>                          | <u>APPROPRIATION</u> | <u>EXPENDED</u>             | <u>REMAINING<br/>BALANCE</u> |
|---------------|---------------------------------------------|----------------------|-----------------------------|------------------------------|
| 424           | DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR | 21,248,892.00        | 21,248,807.19               | 84.81                        |
| 432           | WATERFORD HIGH SCHOOL BUILDING PROJECT      | 68,362,787.00        | 67,786,416.66               | 576,370.34                   |
|               | <b>TOTALS</b>                               | <b>89,611,679.00</b> | <b>89,035,223.85</b>        | <b>576,455.15</b>            |
|               | <b>PRIOR YEAR EXPENDITURES</b>              |                      | <u><b>89,035,223.85</b></u> |                              |
|               | <b>CURRENT YEAR EXPENDITURES</b>            |                      | <u><b>0.00</b></u>          |                              |

TOWN OF WATERFORD  
CAPITAL PROJECTS FUNDS  
SEPTEMBER 30, 2021

| <u>FUND I</u> | <u>DESCRIPTION</u>                          | <u>APPROPRIATION</u> | <u>EXPENDED</u>             | <u>REMAINING<br/>BALANCE</u> | <u>PCT EXP</u> | <u>BALANCE<br/>RETURNED</u> |
|---------------|---------------------------------------------|----------------------|-----------------------------|------------------------------|----------------|-----------------------------|
| 424           | DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR | 21,248,892.00        | 21,248,807.19               | 84.81                        | 100.00%        |                             |
| 432           | WATERFORD HIGH SCHOOL BUILDING PROJECT      | 68,362,787.00        | 67,786,416.66               | 576,370.34                   | 99.16%         |                             |
|               | <b>TOTALS</b>                               | <b>89,611,679.00</b> | <b>89,035,223.85</b>        | <b>576,455.15</b>            | <b>99.36%</b>  | <b>0.00</b>                 |
|               | <b>PRIOR YEAR EXPENDITURES</b>              |                      | <u><b>89,035,223.85</b></u> |                              |                |                             |
|               | <b>CURRENT YEAR EXPENDITURES</b>            |                      | <u><b>0.00</b></u>          |                              |                |                             |

Contributed Gifts Fund  
Fund # 212  
SEPTEMBER 30, 2021

| FISCAL YEAR 2022                               |              |         |              |         |          |             |            |             |          |          |
|------------------------------------------------|--------------|---------|--------------|---------|----------|-------------|------------|-------------|----------|----------|
| REVENUES                                       |              |         |              |         |          |             |            |             |          |          |
| REC & PARKS MEMORIAL TREES & BENCHES DONATIONS |              |         |              |         |          |             |            |             |          |          |
| K9 DONATIONS                                   |              |         |              |         |          |             |            |             |          |          |
| POLICE DEPT. GENERAL DONATIONS                 |              |         |              |         |          |             |            |             |          |          |
| TOTAL REVENUES                                 | \$0.00       | \$0.00  | \$2,840.00   | \$0.00  | \$0.00   | \$0.00      | \$0.00     | \$0.00      | \$0.00   | \$0.00   |
| EXPENDITURES                                   |              |         |              |         |          |             |            |             |          |          |
| 09/29/21 J.P. MORGAN CHASE                     |              |         |              |         |          |             |            |             |          |          |
| TOTAL EXPENDITURES                             | \$2,167.10   | \$0.00  | \$0.00       | \$0.00  | \$0.00   | \$0.00      | \$0.00     | \$0.00      | \$0.00   | \$0.00   |
| NET CURRENT YEAR ACTIVITY                      |              |         |              |         |          |             |            |             |          |          |
|                                                | (\$2,167.10) | \$0.00  | \$2,840.00   | \$0.00  | \$0.00   | \$0.00      | \$0.00     | \$0.00      | \$0.00   | \$0.00   |
| PRIOR YEAR BALANCE                             |              |         |              |         |          |             |            |             |          |          |
|                                                | \$6,425.57   | \$29.60 | (\$1,588.61) | \$65.00 | \$725.97 | \$36,175.81 | \$1,140.00 | \$12,600.00 | \$151.00 | \$151.00 |
| CURRENT YEAR BALANCE                           |              |         |              |         |          |             |            |             |          |          |
|                                                | \$4,258.47   | \$29.60 | \$1,251.39   | \$65.00 | \$725.97 | \$36,175.81 | \$1,140.00 | \$12,600.00 | \$151.00 | \$151.00 |

Contributed Gifts Fund  
Fund # 212  
SEPTEMBER 30, 2021

| FISCAL YEAR 2022                               | POLICE<br>AUSTISM<br>TRAINING | POLICE<br>DEPT.<br>VEHICLE<br>CHALLENGE | POLICE<br>DEPT.<br>K-9<br>PROGRAM | POLICE<br>DEPT.<br>GENERAL<br>DONATIONS | POLICE<br>PUBLIC<br>SAFETY<br>DOCK | TOTAL       |
|------------------------------------------------|-------------------------------|-----------------------------------------|-----------------------------------|-----------------------------------------|------------------------------------|-------------|
|                                                |                               |                                         |                                   |                                         |                                    |             |
| REVENUES                                       |                               |                                         |                                   |                                         |                                    |             |
| REC & PARKS MEMORIAL TREES & BENCHES DONATIONS |                               |                                         | \$5,436.60                        |                                         |                                    |             |
| K9 DONATIONS                                   |                               |                                         |                                   | \$1,000.00                              |                                    |             |
| POLICE DEPT. GENERAL DONATIONS                 |                               |                                         |                                   | \$1,000.00                              | \$0.00                             | \$9,276.60  |
| TOTAL REVENUES                                 | \$0.00                        | \$0.00                                  | \$5,436.60                        | \$1,000.00                              | \$0.00                             | \$9,276.60  |
| EXPENDITURES                                   |                               |                                         |                                   |                                         |                                    |             |
| 09/29/21 J.P. MORGAN CHASE                     |                               |                                         |                                   |                                         |                                    |             |
| TOTAL EXPENDITURES                             | \$0.00                        | \$0.00                                  | \$0.00                            | \$0.00                                  | \$0.00                             | \$2,167.10  |
| NET CURRENT YEAR ACTIVITY                      | \$0.00                        | \$0.00                                  | \$5,436.60                        | \$1,000.00                              | \$0.00                             | \$7,109.50  |
| PRIOR YEAR BALANCE                             | \$1,700.00                    | \$780.11                                | \$4,961.89                        | \$7,403.65                              | \$7.04                             | \$70,577.03 |
| CURRENT YEAR BALANCE                           | \$1,700.00                    | \$780.11                                | \$10,398.49                       | \$8,403.65                              | \$7.04                             | \$77,686.53 |

**Insurance  
Administration Fund  
Balance Sheet  
September 30, 2021**

|                            |                              |
|----------------------------|------------------------------|
| Assets                     |                              |
| Cash and Cash Equivalents  | 4,186,387                    |
| Accounts Receivable        | 0                            |
| Due From Other Funds       | 239,050                      |
| Total Assets               | <u>4,425,437</u>             |
| Liabilities                |                              |
| Accrued Liabilities (IBNR) | 605,346                      |
| Advance Payments           | 24,046                       |
| Total Liabilities          | <u>629,392</u>               |
| Net Assets                 |                              |
| Unrestricted               | <u>\$3,796,045</u>           |
| Total Net Assets           | <u>\$ <u>\$3,796,045</u></u> |

FIFTEEN ROPE FERRY ROAD  
WATERFORD, CT 06385-2886



PHONE: 860-442-0553  
[www.waterfordct.org](http://www.waterfordct.org)

To: Board of Finance Members

From: Town Accountant *MB*

Date: October 22, 2021

Subject: Status of General Fund Unassigned Balance

**Unassigned Fund Balance:**

|                                                                          |                   |
|--------------------------------------------------------------------------|-------------------|
| 1) Unassigned balance 06/30/21                                           | 22,981,080        |
| Projected revenues in excess of (less than)<br>budgeted through 09/30/21 | 465,658           |
| Estimated Ending Unassigned Balance                                      | <u>23,446,738</u> |

1) Per unaudited Financial Statements