



BOARD OF FINANCE
AGENDA

Waterford Town Hall
Regular Meeting

June 8, 2022
7:00 p.m.

RECEIVED FOR RECORD
WATERFORD, CT
2022 JUN -2 PM 1:09

1. Establishment of a quorum and call to order.
2. Public Comment.
3. Approval and acceptance of minutes from May 18, 2022.
4. Board review and possible action on DRAFT BOF Policies.
 - a. Requesting New Capital Project Approval Outside the Budget Cycle Policy
 - b. Post-Issuance Compliance Procedures Policy
5. Annual review of Capital Projects and possible action.
6. Old Business:
7. New Business:
 - a. Discussion on FY22 Budget Hearing Process
 - b. Discussion of FY23 Audit and possible distribution of an Auditing Services RFP
8. Liaison Reports
9. Correspondence
 - a. Virginia Bielucki, Town Accountant, Revised Periodic Financial Statements FY22 dated May 9, 2022
 - b. Virginia Bielucki, Town Accountant, Status of General Fund Unassigned Balance dated May 12, 2022

- c. Virginia Bielucki, Town Accountant, Status of Contingency FY22 dated May 25, 2022.
- d. Virginia Bielucki, Town Accountant, April 2022 Periodic Financial Statements FY22 dated May 9, 2022
- e. Abbas Danesh, Town Treasurer, Update on Investing Policy.

10. Adjournment

Glenn Patterson, Chairman

Board of Finance
Regular Meeting Minutes
7:00 P.M.

Wednesday May 18, 2022
Waterford Town Hall

Present: Chairman Glenn Patterson, Ronald Fedor, John Sheehan, Kevin Petchark, Joe Filippetti, Robert Tuneski, Baird Welch-Collins

Elected: Robert Brule, First Selectman, Jody Nazarchyk, Selectwoman, Thomas Dembek – RTM, Susan Driscoll – RTM

Staff: Gary Schneider, Director of Public Works, Alan Wilensky, Tax Collector, Abby Piersall, Planning Director.

1. Establishment of a quorum and call to order:
A quorum and a call to order was established at 7:00 pm, on May 18, 2022
2. Public Comment: No Public Comment
3. Approval and acceptance of minutes from April 13, 2022.

Motion by John Sheehan, seconded by Joe Filippetti to approve the minutes of April 13, 2022 with one correction.

Vote – 5-0-2

Motion Passed

4. To consider and act on a request from Gary Schneider, Director of Public Works, for an appropriation of \$1,705,358 from the CNR Undesignated Fund #205-31520 to resurface the following roads: Lakes Pond Road, Butlertown Road, Daniels Avenue, Niantic River Road (Partial) and Gardiner's Wood Road and forward to the RTM.

Motion by Ron Fedor, seconded by John Sheehan to approve the appropriation in the amount of \$1,705,358 from the CNR Undesignated Fund #205-31520.

Vote – Unanimous

Motion Passed

5. To consider and act on a request from Alan Wilensky, Tax Collector, to review a list of tax accounts to approve for transfer to suspense for the current fiscal year.

Motion by John Sheehan, seconded by Ron Fedor to approve the request as presented.

Vote – Unanimous

Motion Passed

6. To consider and act on a request from Abby Piersall, Planning Director for an additional appropriation request in the amount of \$78,235.51 and forward on to the RTM.

Motion by Mr. Sheehan, seconded by Baird Welch-Collins was adjusted to read as follows:

A Transfer from contingency in the amount of \$78,236.00 be transferred into line item 10118-5110, Building Department Administration, to fund a contractually obligated retirement pay-out.

Vote: Unanimous

Motion Passed

7. To consider and act on a request from Gary Schneider, Director of Public Works, to approve and appropriate funds for a new project in the amount of \$155,000 from Capital Non-Recurring line #205-31520 for the Southwest School Underground Tank removal/Closure and forward on to the RTM.

Public Works Director Schneider, Planning Director Piersall, and Town Attorney Avena informed the Board regarding the history of the DEEP notice of Violation from 2018 and the circumstances behind having to recently provide the DEEP an action plan to correct the problem in a timely manner.

Motion by Baird Welch-Collins, seconded by Ron Fedor to approve the appropriation as presented.

Vote: Unanimous

Motion Passed

8. To consider and act on a request from Gary Schneider, Director of Public Works to approve and appropriate funds for an emergency project in the amount of \$10,000 from Capital Non-Recurring line #205-31520 for a new heating oil tank installation at the Eugene O'Neill.

Director Schneider explained this was not an emergency funding request since DPW's initial response had addressed any safety concerns resulting from concerns about the buried oil tank. The buried tank is eventually slated for removal. This request is a fix to storing the heating oil supply for the affected Eugene O'Neill buildings.

Motion by Baird Welch-Collins, seconded by John Sheehan to approve the appropriation as presented.

Vote: Unanimous

Motion Passed

9. Establish the Tax Rate for Fiscal Year 2023.

Motion was made by John Sheehan, seconded by Baird Welch-Collins to set the tax rate for fiscal year 2023 at 27.56%.

Vote: Unanimous

Motion Passed

10. Old Business:

Just a reminder that Kim Allen, Finance Director has indicated that next month she will present a draft policy about submitting Capital Projects out of the regular budget cycle.

11. New Business:

- a. Discussion of FY22 Spending Freeze currently in place.

It is understood that it isn't a spending freeze as much as it is asking Departments to take a second look at any purchases before it happens.

12. Liaison Reports

Mr. Patterson reported the Municipal Complex Building Committee has several outstanding invoices and open purchase orders related to external signage to be addressed. There was also discussion about the soil monitoring program at the site as it appears there are distinct phases to the program and there are open questions around the sources of funding for each phase to be addressed with the Finance Director.

13. Correspondence

- a. Abbas Danesh, Town Treasurer, Quarterly Treasurer's Report and Related Financials ending 3/31/2022
- b. Virginia Bielucki, Town Accountant, Revised Periodic Financial Statements FY22 dated April 12, 2022
- c. Virginia Bielucki, Town Accountant, Status of General Fund Unassigned Balance dated April 12, 2022
- d. Virginia Bielucki, Town Accountant, Status of Contingency FY22 dated April 20, 2022
- e. Virginia Bielucki, Town Accountant, April 2022 Periodic Financial Statements FY22 dated May 9, 2022
- f. Town of Waterford Civic Triangle Upgrade Petition
- g. American Rescue Fund Quarterly Expenditure Report
- h. FY23 Utility Commission Draft Budget.

14. Adjournment

Motion by John Sheehan, seconded by Baird Welch-Collins to adjourn the regular meeting of the May 18, 2022 Board of Finance at 8:00 pm..

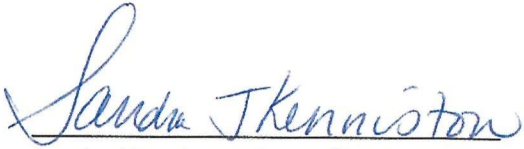
Vote: Unanimous

Motion Passed

Respectfully Submitted,



John Sheehan, Clerk



Sandra Kenniston, Recording Secretary

BOARD OF FINANCE REQUESTING NEW CAPITAL PROJECT APPROVAL OUTSIDE THE BUDGET CYCLE POLICY

Departments will make every effort to process Capital budget requests through the annual budget cycle to allow for transparency and efficient long-range fiscal and budget planning.

For unforeseen and emergency project requests that may occur out of the annual budget cycle, the following procedures will be followed.

A. Project Details

Please submit a request for a new project that must include a summary detailing the project, the department managing the project, project cost estimates (include quotes if available) and the project timeline including start date and completion date.

B. Project Justification

All new capital project requests must include justification for the need of the project and why it cannot wait to be included in the next annual budget cycle request. Documentation must be provided with the justification summary.

C. Project Cost Estimate

All new capital project requests must include an estimate of the total cost of the project. Quotes should be included or a summary on how the estimate was calculated.

D. Project Funding Sources

Funding relates to the source of cash. All new capital project requests should specify here if it is known that some of the cash to fund the project will come from a gift, grant, endowment or operating budget.

E. Project Approval

All new capital requests will follow the normal approval cycle: Board of Selectmen, Board of Finance, and Representative Town Meeting.

Town of Waterford
Post-Issuance Compliance Procedures
For Bonds, Notes and Other Debt Obligations

Date Adopted: _____

I. INTRODUCTION

These post-issuance compliance procedures of the Town of Waterford, Connecticut (the "Town") are designed to provide for the effective management of the Town's post-issuance compliance program related to bonds, notes, financing leases, or other debt obligations (collectively referred to herein as "bonds") of the Town under federal tax laws and federal securities laws, to the extent applicable to a particular issue of bonds.

The Director of Finance of the Town will be the primary bond compliance officer responsible for each issuance of bonds and for overseeing the Town's post-issuance compliance program through the implementation of these procedures. All information related to each bond issue and the facilities, equipment and other assets financed by such issue shall be maintained by or on behalf of the Director of Finance. The Director of Finance shall review these procedures on at least an annual basis and will update them as necessary to accurately reflect compliance responsibilities in consultation with bond counsel.

Munistat Services, Inc. ("Munistat") has been retained by the Town as its municipal advisor to advise the Town and assist with administering various responsibilities related to the Town's bonds, including certain aspects of post-issuance compliance with federal tax and securities laws. Hinckley, Allen & Snyder LLP ("Hinckley Allen") has been retained by the Town to serve as bond counsel and provide legal advice related to the Town's bonds, including advising on post-issuance compliance with federal tax and securities laws. In carrying out these post-issuance compliance procedures, the Director of Finance will consult with and seek assistance from Munistat and Hinckley Allen to the extent appropriate.

II. POST-ISSUANCE TAX COMPLIANCE

The following procedures are applicable to any bonds issued by the Town the interest on which is excluded from federal income taxes.

A. Tax Certificate and Continuing Education

- 1. Tax Certificate** - A Tax Certificate is prepared for each issuance of bonds. Immediately upon issuing any bonds, the Director of Finance, in consultation with Munistat and Hinckley Allen, shall review the Tax Certificate and make notes regarding specific compliance issues for such bond issue on the Post-Issuance Compliance Notes form, which is attached hereto as Exhibit A (the "Notes"). The Tax Certificate and Notes shall clearly define the roles and responsibilities relating to the ongoing compliance activities

for each bond issue and will identify specific compliance requirements. The Director of Finance will review the Tax Certificate and Post-Issuance Compliance Notes for each issue of outstanding bonds on at least an annual basis to ensure that the specific compliance issues for such bonds are being monitored and addressed.

2. ***Continuing Education*** - The Director of Finance will actively seek out advice of Hinckley Allen on any matters that appear to raise ongoing tax law compliance concerns and may attend or participate or direct other Town personnel to attend or participate in seminars, teleconferences, etc. that address federal tax law compliance issues and developments in the public finance arena.

B. Tax-Exempt Bonds Compliance Monitoring

1. ***Ownership of Bond-Financed Property*** – One of the requirements with respect to tax-exempt bonds issued for the benefit of issuers like the Town is that the bond-financed property generally must be owned by a State or local governmental unit throughout the lesser of (i) the term of the bonds (and of any refunding bonds subsequently issued to refinance the property) or (ii) the useful life of the property. Any proposed sale, exchange, trade-in, or other disposition of ownership of or title to bond-financed property (other than a sale for salvage value or the disposal of such property as waste at the end of its useful life to the Town) should be reviewed in advance with Hinckley Allen so that appropriate, timely “remedial action” can be taken to protect the tax-advantaged status of the bonds, if required.
2. ***Restrictions against other Private Use*** – The Director of Finance will continuously monitor the expenditure of bond proceeds and the use of facilities or equipment financed with bonds to ensure compliance with Section 141 of the Internal Revenue Code (the “Code”), which establishes limitations on the use of bond-financed property by persons or entities that are not units of State or local government. These limitations apply, for example, to individuals using bond-financed assets on a basis other than as a member of the general public, to corporations and partnerships and to the federal government and its agencies and instrumentalities.
 - a. ***Use of Bond Proceeds*** – The Director of Finance will monitor and maintain records with respect to expenditures to ensure that “new money” bond proceeds are being used on capital expenditures for exempt purposes in accordance with the governing bond legal documents (and also to facilitate the tracking of such expenditures with respect to refunding issues that refinance such “new money” bonds) and will document the allocation of all bond proceeds including “new money” and refunding purposes.
 - b. ***Use of the Bond-Financed Facility or Equipment***
 - i. **Equipment assets financed or refinanced with bonds** will be listed in a schedule for each bond issue. The Director of Finance will maintain (i) a list of all bond-financed equipment allocable to each bond issue and (ii) a record of such equipment’s expected useful life. Equipment assets generally are not to be sold or disposed of prior to the earlier of (a) the date the “new money” bonds and all subsequent refundings of such bonds are fully paid or (b) the end of the useful life of such equipment.

- ii. **Constructed, renovated or acquired assets financed or refinanced with bonds** – In order to ensure that assets constructed, renovated or acquired using bond proceeds, such as buildings, real property improvements and other infrastructure assets, are not leased, sold or disposed of prior to the end of the term of the applicable bonds and of all subsequent refundings of such bonds:
 - Any asset constructed, renovated or acquired with bond proceeds shall be flagged in the Town’s records, and
 - All uses of these assets will be monitored by the Director of Finance.
- iii. **Change of Use** – If there is any proposal to change the use of a bond-financed facility from a qualified purpose to a use in which a private (or federal government) entity may have the use or benefit of such a facility, the Director of Finance will consult with Hinckley Allen prior to the occurrence of the proposed change in use to determine what impact, if any, the proposed change may have on the tax-exempt status of the applicable bonds. Examples of changes in use that can affect the tax-exempt status of bonds include management contracts with third parties for the management or operation of bond-financed assets and leases of buildings or other property to third parties.

3. *Qualification for Initial Temporary Periods and Compliance with Restrictions against Hedge Bonds*

a. *Expectations as to Expenditure of Bond Proceeds*

- i. In order to qualify under the arbitrage rules of Code Section 148 for an initial temporary period, usually for three (3) years, with respect to a new money bond financing—during which bond proceeds can be invested without regard to yield (but potentially subject to rebate)—the Town must reasonably expect to spend at least 85% of “net sale proceeds” of the bonds by the end of the temporary period. Additionally, under Code Section 149, in order to avoid classification of an issue of bonds as “hedge bonds,” the Town must both (i) reasonably expect to spend 85% of the “net sale proceeds” of the bonds within the three-year period beginning on the issuance date of the bonds and (ii) invest not more than 50% of the proceeds of the issue in investments having a substantially guaranteed yield for four (4) years or more. These expectations will be documented for the Town’s outstanding bond issues in the Tax Certificate executed in connection with each new money bond issue.
- ii. If, for any reason, the Town’s expectations concerning the period over which the bond proceeds are to be expended change from what was documented in the applicable Tax Certificate, such that the length of expenditure period is expected to be extend beyond three years from the issuance date of a new money bond issue, the Director of Finance will consult with Hinckley Allen.

b. *Bond Proceeds Spending Schedule Compliance Monitoring* – For as long as there are unspent “new money” proceeds of a bond issue, the Director of Finance will compare and analyze the original anticipated capital project spending schedule and the actual payouts and reimbursements on each bond-financed project, on an annual or more

frequent basis. The purpose of this analysis is to identify variances from the original spending schedule for each project and to document the reasons for these variances (to the extent they reflect delays in the expenditure of bond proceeds) to provide a continual record on the spending progress for each bond-financed project. Generally, if there are delays in expending new money bond proceeds, the tax-exempt status of the bonds under either the temporary period rules or the hedge bond rules should not be adversely affected, unless circumstances surrounding actual events relating to project development cast doubt on the reasonableness of the stated expectations regarding expenditures that were documented on the issuance date in the applicable Tax Certificate on the issuance date. Therefore, it is important for the Director of Finance to update the progress of each project at least annually, and consult with bond counsel as to any substantial delays from the original expenditure schedule.

- c. ***Investment Earnings Monitoring*** – As part of the monitoring process described in Section II.B.3.b above, the Director of Finance will track the actual investment earnings accruing on unexpended bond proceeds on an annual or more frequent basis and will track the expenditure of all such earnings (which are treated for tax law purposes as additional proceeds of the bonds) on project costs.

4. Arbitrage and Rebate Compliance

- a. ***In General.*** Bonds may lose their tax-favored status, retroactive to the date of issuance, if they do not comply with the arbitrage restrictions of Section 148 of the Code. Two sets of requirements under the Code generally must be applied in order to determine whether bonds satisfy Section 148 of the Code: (1) the yield restriction requirements of Section 148(a) and (2) the rebate requirements of Section 148(f).
- b. ***Yield Restriction Requirements.*** The yield restriction requirements provide, in general terms, that the “gross proceeds” of a bond issue may not be invested in investments generating a yield higher than the yield of the bond issue, except for investments (i) during one of the temporary periods permitted under the arbitrage rules (including the initial three year temporary period described in Section II.B.3.a.ii above, a 90-day temporary period for current refundings and another temporary period for moneys expected to be used on a current basis to pay debt service on the bonds), (ii) in a reasonably required reserve or replacement fund or (iii) in an amount not in excess of the lesser of 5% of the sale proceeds of the issue or \$100,000 (the so-called “minor portion”). Under limited circumstances, the yield on investments subject to yield restriction can be reduced through payments to the IRS known as “yield reduction payments.” The Tax Certificate will identify those funds and accounts associated with a particular issue of bonds known, as of the date of issuance, to be subject to yield restriction.
- c. ***Rebate Requirements***
 - i. If, consistent with the yield restriction requirements of the arbitrage rules, amounts treated as bond proceeds are permitted to be invested at a yield in excess of the yield on the bonds pursuant to one of the three exceptions to yield restriction referred to above, rebate payments may be required to be made to the U.S. Treasury. Under the arbitrage rules, the aggregate rebate liability is

generally the present value of the excess of the amount actually earned on bond funded investments over the amount that would have been earned on such investments had they been invested at the yield on the bonds. At least 90% of the rebate amount calculated for the first computation period must be paid no later than 60 days after the end of the first computation period. The amount of rebate payments required for subsequent computation periods (other than the final period) is that amount which, when added to the future value of prior rebate payments, equals at least 90% of the rebate amount. For the final computation period, 100% of the calculated amount must be paid. Available exceptions to the rebate requirement, and related expectations, are generally documented for each bond issue in the applicable Tax Certificate, although rebate liability and compliance is generally based on actual facts established after bond closing.

- ii. As required, the Town will have Munistat calculate, or engage another experienced independent rebate analyst to calculate, the cumulative rebate liability (positive or negative) that has accrued with respect to the bonds and provide a written rebate report to the Director of Finance documenting the rebate analyst's methodology and conclusions. Hinckley Allen can assist with referrals to qualified rebate analysts.

d. Timing of Rebate Payments

The Director of Finance will ensure the proper calculation and payment of any rebate payment (and/or yield-reduction payment) within the following time frames:

- i. The first installment with respect to a bond issue is due no later than 60 days after the end of the fifth (5th) anniversary of each bond issuance;
- ii. Succeeding installments are due at least every fifth (5th) following anniversary date;
- iii. The final installment with respect to a bond issue is due no later than 60 days after retirement of the last bond of the issue (whether at final maturity or earlier, on an optional bond redemption date or when bonds are purchased or otherwise acquired for retirement or cancellation); generally, a final rebate installment will be due not later than 60 days after early retirement of the last bond in the issue in connection with a refunding of that issue.

Rebate (and/or yield reduction) payments are accompanied by returns filed on IRS Form 8038-T.

C. Record Retention

1. General

Section 6001 of the Code provides the general rule for the proper retention of records for federal tax purposes. The IRS regularly advises taxpayers to maintain sufficient records to support their tax deductions, credits and exclusions. In the case of a tax-exempt bond

transaction, the primary taxpayers are the bondholders. In order to ensure the continued tax-exempt treatment of interest on its bonds, it is important, in all cases, that the Town retain sufficient records to support characterization of the bonds as tax-exempt.

2. *Storage of Records*

- a.** All records associated with any bond issue shall be stored electronically or in hard copy form at the Town's main offices or at another location conveniently accessible to the Town.
- b.** The Director of Finance will ensure that the Town provides for appropriate storage of these records.
- c.** If storing documents electronically, the Town shall conform with IRS Revenue Procedure 97-22, 1997-1 C.B. 652 (as the same may be amended, supplemented or superseded), which provides guidance on maintaining books and records by using an electronic storage system. Bond counsel can furnish a copy of this Revenue Procedure if needed.

3. *Bond-Related Records*

The Town shall maintain bond records as identified in this Section II.C.3 for the longer of (i) the life of the bonds plus six (6) years or (ii) the life of refunding bonds (or the series of refunding bonds) that refinance the bonds plus six (6) years. Bond records shall include the following documents:

a. *Pre-Issuance Documents*

- i. *Guaranteed Investment Contracts ("GICs") and Other Investments (including Treasury State and Local Government Series obligations ("SLGS"))*** – if applicable, the Director of Finance shall retain all documentation regarding the procurement of each GIC or other investment acquired prior to bond issuance in anticipation of the issuance of the bonds, including if applicable the request for bids, bid sheets, documentation of procurement method (i.e., competitive vs. negotiated), etc. If investments other than SLGS are used for a defeasance escrow, the documentation should include an explanation of the reason for the purchase of such non-SLGS securities and documentation establishing the fair value of the securities at the time of acquisition and compliance with safe harbor bidding rules. If SLGS are purchased, documentation relating to all preliminary and/or final SLGS subscriptions shall be maintained.
- ii. *Anticipated Capital Spending Schedule*** – the Director of Finance shall retain all documentation and calculations relating to the anticipated capital spending schedule used to meet the "reasonable expectations" test and use of proceeds tests, as well as copies of contracts with general and sub-contractors or summaries thereof.

- iii. ***Issue Sizing*** – the Director of Finance shall maintain a copy of all bond structuring proposals and information furnished in connection with the bond issue.
- iv. ***Bond Insurance or Other Credit Enhancement*** – if applicable, the Director of Finance shall maintain a copy of insurer and credit provider premium or fee quotes and calculations supporting the cost benefit of acquiring bond insurance or other credit enhancement with respect to the bonds.
- v. ***Forward Starting Swaps or Other Hedge Documentation*** – if applicable, the Director of Finance shall retain all documentation regarding any interest rate swap or other hedge agreement entered into on or before the date of bond issuance relating to the bonds, including any “swap identification” documentation prepared with respect thereto in order to facilitate the treatment of such agreement as a “qualified hedge” under the arbitrage rules of Code Section 148.
- vi. ***Costs of Issuance documentation*** – the Director of Finance shall retain all invoices, payments and certificates related to costs of issuance of the bonds.

b. Issuance Documents

- i. The Director of Finance shall retain a physical bond transcript and/or a digital copy of the bond transcript.

c. Post-Issuance Documents

- i. ***Post-Issuance Guaranteed Investment Contracts and Investments (including SLGS)*** – the Director of Finance shall retain all documentation regarding the procurement of any GIC or other investment acquired with bond proceeds after bond issuance, including as applicable the request for bids, bid sheets, documentation of procurement method (i.e., competitive vs. negotiated), etc. If investments other than SLGS are used for a refunding defeasance escrow, the documentation should include an explanation of the reason for the purchase of such non-SLGS securities and documentation establishing the fair value of the securities and compliance with safe harbor bidding rules. If SLGS are purchased, documentation relating to all preliminary and/or final SLGS subscriptions shall be maintained.
- ii. ***Post-Issuance Swap or Other Hedge Documentation*** – the Director of Finance shall retain all documentation regarding any interest rate swap or other hedge agreement entered into after date of bond issuance relating to the bonds, including any “swap identification” documentation prepared with respect thereto in order to facilitate the treatment of such agreement as a “qualified hedge” under the arbitrage rules of Code Section 148.
- iii. ***Interest Rate Resets*** – for bonds bearing interest at variable rates, records of each interest rate reset.

- iv. ***Records of Investments*** – statements of earnings and any other documentation regarding investments acquired with bond proceeds shall be retained by the Director of Finance.
- v. ***Investment and Expenditure Activity Statements*** – the Director of Finance shall maintain or shall cause to be maintained all invoices and other spending records relating to expenditures of bond proceeds for equipment purchases and constructed, renovated or acquired projects or for any other purpose, as well as all records relating to the investment of such proceeds prior to expenditure. Such records may be maintained either electronically or in hard copy form.
- vi. ***Records of Compliance***
 - ***Qualification for Initial Temporary Periods and Compliance with Restrictions Against Hedge Bond Documentation*** – the Director of Finance shall prepare the annual analysis described in Section II.B.3 of this document and maintain these records.
 - ***Arbitrage Rebate Reports*** – may be prepared by the Director of Finance or a third party as described in Section II.B.4.c.ii of this document, and copies of all such reports will be retained by the Director of Finance.
 - ***Rebate Returns and Payment*** – shall be prepared at the direction of the Director of Finance and filed as described in Section II.B.4.d of this document, and copies of all such returns and payments will be retained by the Director of Finance.
 - ***Contracts under which any bond proceeds are spent (consulting engineering, acquisition, construction, etc.)*** - the Director of Finance shall obtain copies of these contracts and retain them in the bond files.

d. General

- i. ***Audited Financial Statements*** – the Director of Finance will maintain copies of the Town’s annual audited financial statements.
- ii. ***Reports of any prior IRS Examinations*** – the Director of Finance will maintain copies of any written materials pertaining to any IRS examination of the Town’s bonds.

D. Voluntarily Correcting Failures to Comply with Post-Issuance Compliance Requirements

If, in the course of monitoring compliance with applicable federal tax laws, a potential federal tax law violation is discovered in connection with an issue of its bonds, the Town may be able to address the violation through one of the methods listed below. The Town should work with Hinckley Allen to determine the best way to proceed if a violation is discovered or suspected.

1. Taking remedial actions permitted under the Treasury Regulations

Depending upon the nature of the potential violation and the timing of the discovery of the potential violation, it may be possible for the Town to take “remedial action” under applicable Treasury Regulations to protect the tax-advantaged status of the bonds through timely action. Depending upon the facts, such remedial action might involve a prompt redemption or defeasance of all or a portion of the outstanding bonds or, in some cases, the tracing of sale or other disposition proceeds to the acquisition of other tax law compliant assets, or the tracing of the bond-financed assets themselves to another tax law compliant use. It is essential, however, that the potential violation be brought to the attention of Hinckley Allen as soon as possible because the remedial action rules are subject to strict timing limitations.

2. *Utilizing the Voluntary Closing Agreement Program*

The Internal Revenue Manual establishes a voluntary closing agreement program (VCAP) for tax-exempt bonds whereby bond borrowers can disclose and resolve tax law violations through closing agreements with the Internal Revenue Service in a manner that preserves the tax-exempt status of the bonds.

III. *POST-ISSUANCE CONTINUING DISCLOSURE COMPLIANCE*

Federal securities laws prohibit making any untrue statement of a material fact or omitting any material fact necessary in order to make disclosure statements, in the light of the circumstances under which they were made, not misleading. The Director of Finance will take primary responsibility to ensure that the Town complies with each obligation included in its continuing disclosure agreements or certificates executed in connection with each of its outstanding bond issues for which a continuing disclosure agreement was required and entered into by the Town, both as to (A) the timeliness and content of continuing disclosure filings, and (B) the accuracy of disclosure regarding such filings in the Town’s official statements. In furtherance of this responsibility, the Director of Finance will take primary responsibility for ensuring that the Town carefully reviews its continuing disclosure obligations, submits timely and complete filings in accordance with such obligations and submits disclosure filings that are accurate, complete and not misleading.

A. The Obligations of the Town

Under the provisions of Rule 15c2-12 adopted by the Securities and Exchange Commission under the Securities Exchange Act of 1934 (the “Rule”), Participating Underwriters (as defined in the Rule) are required to determine that issuers have entered into written continuing disclosure agreements to make ongoing disclosure in connection with bonds subject to the Rule. Unless a bond issue of the Town is exempt from compliance with the Rule or the continuing disclosure provisions of the Rule as a result of certain permitted exceptions, the Town will enter into such a continuing disclosure agreement upon the issuance of the bonds.

Pursuant to any continuing disclosure agreement entered into by the Town in connection with an issue of bonds, the Town agrees to provide certain information for the benefit of the owners of the Town’s bonds and to assist the purchasers of the Town’s bonds in complying with the Rule. The

information required to be provided will be specified in each continuing disclosure agreement and may include annual reports and/or notice of certain significant events, depending on the term of the bonds. Compliance with the filing requirements may be satisfied by filing the information with the Municipal Securities Rulemaking Board through its Electronic Municipal Market Access (“EMMA”) website.

Annual reports required to be filed will include audited financial statements of the Town and certain financial and operating data specified in the continuing disclosure agreement. The annual reports are required to be filed on an annual basis on or before a date specified in the continuing disclosure agreement.

Continuing disclosure agreements also require the Town to file notice of the occurrence of certain significant events by a certain number of days specified in the agreement from the occurrence of the event (typically 10 business days from the occurrence of the event). Although the list of significant events in a particular continuing disclosure agreement may differ based on the list that existed in the Rule at the time of the particular bond issue, the current list of significant events that must be included in a continuing disclosure agreement for which a filing is required is as follows:

1. Principal and interest payment delinquencies.
2. Non-payment related defaults, if material.
3. Unscheduled draws on debt service reserves reflecting financial difficulties.
4. Unscheduled draws on credit enhancements reflecting financial difficulties.
5. Substitution of credit or liquidity providers, or their failure to perform.
6. Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the bonds, or other material events affecting the tax status of any of the Town’s bonds or notes.
7. Modifications to rights of the registered owners, including beneficial owners, of the Town’s bonds and notes, if material.
8. Bond calls, if material, and tender offers.
9. Defeasances.
10. Release, substitution or sale of property securing repayment of any of the Town’s bonds or notes, if material.
11. Rating changes.

12. Bankruptcy, insolvency, receivership or similar event of the Town.*

13. The consummation of a merger, consolidation, or acquisition involving the Town or the sale of all or substantially all of the assets of the Town, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material.

14. Appointment of a successor or additional trustee or the change of name of a trustee, if material.

15. Incurrence of a financial obligation of the Town, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a financial obligation of the Town, any of which affect the registered owners, including beneficial owners, of the bonds, if material.†

16. Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a financial obligation of the Town, any of which reflect financial difficulties.†

The Director of Finance will compile and maintain a set of all currently effective continuing disclosure agreements of the Town for bonds that are currently outstanding, each of which will have been included in the closing transcript for the related bond issue. As bonds are completely paid or redeemed, the Director of Finance will remove the related continuing disclosure agreement from the set of currently effective continuing disclosure agreements. The following procedures are required for and shall apply to only the currently effective continuing disclosure agreements for which continued compliance is required.

B. Timeliness and Content of Continuing Disclosure Filings

I. Annual Reports

The Director of Finance will take primary responsibility for ensuring that the Town's Annual Reports are assembled to include the information required by its continuing disclosure agreements and are filed on EMMA within the period of time after the end of the Town's fiscal year specified in the applicable continuing disclosure agreement. The Town's Annual Report will be posted on

* As noted in the Rule, this event is considered to occur when any of the following occur: (i) the appointment of a receiver, fiscal agent or similar officer for the Town in a proceeding under the U.S. Bankruptcy Code or in any proceeding under state or federal law in which a court or governmental Town has assumed jurisdiction over substantially all of the assets or business of the Town, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental Town, or (ii) the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental Town having supervision or jurisdiction over substantially all of the assets or business of the Town.

† For purposes of event numbers 15 and 16, the term "financial obligation" means a (i) debt obligation; (ii) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (iii) guarantee of (i) or (ii). The term "financial obligation" excludes municipal securities for which a final official statement has been provided to the MSRB consistent with the Rule. In the case of the Town, a "financial obligation" would include, among other things and *if material*, any bonds or notes for which a final official statement has not been filed with the MSRB, letters of credit, and lease purchase agreements.

EMMA by Munistat. To ensure the Town's Annual Reports are complete, accurate and not misleading, the Town agrees to take the following steps:

1. The Director of Finance shall arrange for Munistat to provide him or her with notice of the deadline for filing an Annual Report at least two months prior to the deadline.
2. The Director of Finance shall review each of the Town's continuing disclosure agreements to confirm the information and material that is required to be filed as part of the Annual Report;
3. The Director of Finance will work with Munistat to complete a draft of each Annual Report at least one month prior to the required filing date;
4. The Director of Finance will provide the draft Annual Report to and consult with any relevant officials of the Town, the Town's staff and any other party, as he or she deems appropriate, to solicit assistance in completing the Annual Report or to address any questions that arise with respect to the accuracy or completeness of the Annual Report to ensure that it is accurate, complete and not misleading; and
5. When the Director of Finance has resolved all questions regarding the accuracy and completeness of, and any potentially misleading statements in, the Annual Report and determined that it is in final form and responsive to the information required to be included pursuant to the continuing disclosure agreements of the Town, the Director of Finance will provide the final version of the Annual Report to Munistat for filing and arrange for the filing of the Annual Report by Munistat on EMMA on or before the deadline specified in the applicable continuing disclosure agreement or agreements.

II. Notices of Significant Events

The Director of Finance will monitor the Town's continuing disclosure compliance on a frequent and ongoing basis with respect to notice of the events specified in the Town's continuing disclosure agreements and be responsible for ensuring that notice of the occurrence of any such events is filed on EMMA by Munistat within the time period required in the applicable continuing disclosure agreements. In order to facilitate such compliance, the Director of Finance will:

1. Arrange for Munistat to provide written notification by email or otherwise to the Director of Finance on a periodic basis, but at least annually, to ensure he or she regularly reviews the list of events specified in the Town's continuing disclosure agreements to determine whether any event has occurred that may require filing notice on EMMA;
2. Establish an internal process that includes any other official of the Town that may have authority to negotiate and/or enter into the types of arrangements described in event number 15 of the Rule to ensure that any such arrangements are reviewed by the Director of Finance, in consultation with the Town's officials and staff, Munistat, Hinckley Allen and/or general counsel, as appropriate, sufficiently in advance of the execution thereof in order to determine whether the arrangement will result in a financial obligation or agreement that is material;

3. Upon the occurrence of any such event or potential event, immediately consult with the Town's officials and staff, Munistat, Hinckley Allen and/or general counsel, as appropriate, to confirm the Town's obligation to disclose such event; and
4. Arrange with Munistat for a timely filing of notice on EMMA regarding the occurrence of any such event.

C. Accuracy of Disclosure in Official Statements

The Director of Finance will be responsible for ensuring the accuracy and completeness of disclosure in the Town's official statements regarding the Town's continuing disclosure compliance. In furtherance of this responsibility, the Director of Finance will take the following steps while preparing any official statement of the Town:

1. Review both (i) the timeliness and (ii) the content and sufficiency of the Town's Annual Report filings for the five-year period preceding the official statement, noting any instances of late or incomplete filings;
2. Review the list of events specified in the Town's continuing disclosure agreements and certificates to determine whether any event has occurred during the five-year period preceding the official statement and, if any such event has occurred, confirm that notices of such event or events have been timely filed on EMMA;
3. Consult with the Town's staff, Munistat, Hinckley Allen and/or general counsel, as appropriate, with respect to any question regarding the Town's continuing disclosure compliance;
4. If needed, arrange for Munistat to file any corrective or missing disclosure and/or notices on EMMA; and
5. Collaborate with Munistat and Hinckley Allen to draft a statement regarding the Town's continuing disclosure compliance in the five-year period preceding the official statement that reflects any instances of noncompliance by the Town during such period.

Exhibit A

POST ISSUANCE COMPLIANCE NOTES
[Name of Bonds]

Transaction Parties

Bond Counsel: Hinckley Allen

Municipal Advisor: Munistat Services, Inc.

Paying Agent:

Bondowner/Purchaser:

Underwriter:

Rebate Specialist:

Other:

**TOWN OF WATERFORD
CAPITAL PROJECTS REVIEW - FY 2022
SUMMARY**

DEPARTMENT	COMMITTED AMOUNTS	UNCOMMITTED AMOUNTS TO KEEP OPEN	TOTAL TO KEEP OPEN	AMOUNT RETURNED TO G/F BALANCE
CURRENT YEAR CAPITAL APPROPRIATIONS:				
BOARD OF SELECTMEN	\$0.00	\$0.00	\$0.00	\$0.00
INFORMATION TECHNOLOGY COMMITTEE	\$0.00	\$25,971.47	\$25,971.47	\$0.00
MUNICIPAL BUILDING MAINTENANCE	\$194,830.00	\$1,023,507.64	\$1,218,337.64	\$0.00
FIRE SERVICES	\$22,495.00	\$0.00	\$22,495.00	\$1,705.00
POLICE	\$63,414.51	\$30,797.49	\$94,212.00	\$0.00
PUBLIC WORKS	\$2,565,817.37	\$557,811.21	\$3,123,628.58	\$18,004.17
UTILITY COMMISSION	\$525,707.70	\$60,605.76	\$586,313.46	\$0.00
RECREATION AND PARKS COMMISSION	\$0.00	\$153,000.00	\$153,000.00	\$0.00
INFORMATION TECHNOLOGY	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL CURRENT YEAR CAPITAL & BALANCE RETURNS:	\$3,372,264.58	\$1,851,693.57	\$5,223,958.15	\$19,709.17

DEPARTMENT	COMMITTED AMOUNTS	UNCOMMITTED AMOUNTS TO KEEP OPEN	TOTAL TO KEEP OPEN	AMOUNT RETURNED TO CNR
CAPITAL NON-RECURRING APPROPRIATED				
BOARD OF SELECTMEN	\$196,418.40	(\$24,621.46)	\$171,796.94	\$0.00
PLANNING	\$0.00	\$0.00	\$0.00	\$0.00
EMERGENCY MANAGEMENT	\$0.00	\$0.00	\$0.00	\$0.00
FIRE SERVICES	\$15,476.76	\$254,375.25	\$269,852.01	\$0.00
POLICE	\$0.00	\$0.00	\$0.00	\$0.00
PUBLIC WORKS DEPARTMENT	\$515,482.79	\$1,367,707.43	\$1,883,190.22	\$0.00
UTILITY COMMISSION	\$450,971.73	\$335,876.08	\$786,847.81	\$0.00
RECREATION AND PARKS COMMISSION	\$0.00	\$0.00	\$0.00	\$0.00
INFORMATION TECHNOLOGY COMMITTEE	\$0.00	\$25,622.33	\$25,622.33	\$0.00
EDUCATION	\$0.00	\$206,765.29	\$206,765.29	\$3.46
TOTAL CNR - APPROPRIATED	\$1,178,349.68	\$2,165,724.92	\$3,344,074.60	\$3.46

DEPARTMENT	DESIGNATED	TOTAL TO KEEP OPEN	AMOUNT RETURNED TO CNR
CAPITAL NON-RECURRING DESIGNATED:			
ASSESSOR	\$257,700.00	\$257,700.00	\$0.00
BUILDING MAINTENANCE	\$100,000.00	\$100,000.00	\$0.00
EOC	\$740,165.00	\$740,165.00	\$0.00
FIRE SERVICES	\$114,000.00	\$114,000.00	\$0.00
PUBLIC WORKS DEPARTMENT	\$100,833.00	\$100,833.00	\$0.00
UTILITY COMMISSION	\$672,000.00	\$672,000.00	\$0.00
LIBRARY	\$545,600.00	\$545,600.00	\$0.00
RECREATION AND PARKS COMMISSION	\$136,700.00	\$50,000.00	\$86,700.00
FLOOD & EROSION BOARD	\$37,500.00	\$37,500.00	\$0.00
INFORMATION TECHNOLOGY	\$127,463.00	\$127,463.00	\$0.00
EDUCATION	\$354,188.88	\$354,188.88	\$0.00
FUNDING OFFSETS	\$4,815.00	\$4,815.00	\$0.00
TOTAL DESIGNATED PROJECTS & BALANCE RETURNS:	\$5,190,964.88	\$3,104,264.88	\$86,700.00

TOWN OF WATERFORD
CAPITAL PROJECTS REVIEW - FY 2022
ACTIVITY AS OF 05/31/22

LINE ITEM	DESCRIPTION	YEAR	ORIGINAL APPROPRIATION	ADJ.	REVISED AMOUNT APPROPRIATED	EXPENDED	ENCUMBERED	AVAIL. BALANCE	STATUS/DATE OF COMPLETION (ACTUAL/EST)	ESTIMATED PROJECT BALANCE/ (DEFICIT)	AMT TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
IT (UNDER FINAGE):												
30716-55793	FINANCE SOFTWARE	FY16	170,000.00		170,000.00	144,028.53		25,971.47	Spring 2023	0.00		Upgrade scheduled for Fall 2022 to include a new server migration to the new version, as well.
TOTAL IT (UNDER FINAGE)			170,000.00	0.00	170,000.00	144,028.53	0.00	25,971.47		0.00	0.00	
MUNICIPAL BUILDING MAINTENANCE:												
31117-55803	PARK NG LOT YSB/PD	FY17	80,000.00		300,000.00	7,200.00	0.00	292,800.00			0.00	Design Contract Awarded. Preliminary design completed but cost estimates are \$1.2 million. Working to split project into
31118-55803	PARK NG LOT YSB/PD	FY18			195,320.00	57,000.00	500.00	137,820.00			0.00	Design Contract Awarded. Preliminary design completed but cost estimates are \$1.2 million. Working to split project into phases.
31120-55851	ADA IMPROVEMENTS YSB/PD	FY 20	87,000.00		87,000.00			87,000.00			0.00	Project to address PD ADA access. Project is in purchasing dept. to prepare bid.
31120-55852	TOWN HALL BATHROOMS	FY 20	87,500.00		87,500.00	7,400.00	7,190.00	72,910.00			0.00	Design contract awarded. Additional funds needed to complete project and will be requested in FY24.
31121-55851	ADA IMPROVEMENTS YSB/PD	FY 21			80,700.00	4,500.00	14,000.00	62,200.00	This is in conjunction with the parking lot improvements		0.00	Project to address PD ADA access. Project is in purchasing dept. to prepare bid.
31121-55852	TOWN HALL BATHROOMS	FY 21			25,000.00			25,000.00	See 31120-55852	0.00	0.00	Design contract awarded. Additional funds needed to complete project and will be requested in FY24.
31122-55819	UST REPLACEMENT	FY 22	250,000.00		250,000.00		24,000.00	226,000.00		0.00	0.00	Will move forward now that referendum is completed.
31122-55892	AC UNIT REPLACEMENT RADIO SITES	FY 22	60,500.00		60,500.00			60,500.00		0.00	0.00	Preparing bid with assistance of on-call engineer. Plan to bid mid August 2022.
31122-55893	EUGENE O'NEILL ROOF REPLACEMENT	FY 22	60,767.64		60,767.64	2,350.00		58,417.64		0.00	0.00	RFP is in purchasing dept. for bid advertising.
31122-57857	CIVIC TRIANGLE UPGRADES	FY 22	150,000.00		150,000.00	0.00	149,140.00	860.00		0.00	0.00	Pond sediment testing underway. BOS Ad Hoc committee with finalze permitting, design and bid documents to proceed with dredging and construction of accessible paths.
TOTAL MUNICIPAL BUILDING MAINTENANCE			775,767.64	0.00	1,296,787.64	78,450.00	194,830.00	1,023,507.64		0.00	0.00	

TOWN OF WATERFORD
CAPITAL PROJECTS REVIEW - FY 2022
ACTIVITY AS OF 05/31/22

LINE ITEM	DESCRIPTION	YEAR	ORIGINAL APPROPRIATION	ADJ.	REVISED AMOUNT APPROPRIATED	EXPENDED	ENCUMBERED	AVAIL BALANCE	STATUS/DATE OF COMPLETION (ACTUAL/EST)	ESTIMATED PROJECT BALANCE/ (DEFICIT)	AMT TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
FIRE:												
32922-55881	GOSHEN A/C	FY 22	25,000.00		25,000.00	800.00	22,495.00	1,705.00		0.00	1,705.00	Completed 5/2022. Can be closed once final invoices received and paid.
TOTAL FIRE			25,000.00	0.00	25,000.00	800.00	22,495.00	1,705.00		0.00	1,705.00	
POLICE:												
32920-55846	PD POLICY DIRECTIVES	FY20	30,000.00		30,000.00	19,335.49	10,664.51	0.00	Summer 2022			Working on final chapter and anticipated 100% completing by the end of June 2022. Changes to the State requirements causes some delays.
32920-55859	POLICE BLDG ARCHITECTU	FY20	15,000.00		15,000.00			15,000.00	Delayed/COVID			Architects wouldn't come to the PD for a review. Project on hold.
32922-55876	CYBER CRIME TASK FORCE EQUIPMENT	FY22	11,000.00		11,000.00	9,452.51	0.00	1,547.49				Project Complete and can be closed.
32922-55878	IMPOUND YARD IMPROVEMENTS	FY22	28,500.00		28,500.00			28,500.00				Project is on hold due to the parking lot project being on hold.
32922-55879	MARINE OUTBOARD MOTORS	FY22	38,500.00		38,500.00		52,750.00	(14,250.00)				Motors are ordered. Supply chains are causing delays in delivery.
TOTAL POLICE			123,000.00	0.00	123,000.00	28,788.00	63,414.51	30,797.49		0.00	0.00	
PUBLIC WORKS:												
33020-55850	CROSS ROAD	FY 20	2,754,000.00	0.00	2,754,000.00	388,356.02	2,078,639.98	287,004.00	September 2022	0.00	0.00	Work Begun.
33020-59300	CROSS ROAD FUNDING OFFSET	FY 20	(2,754,000.00)	0.00	(2,754,000.00)	(2,611,641.60)		(142,358.40)		0.00	0.00	This is State funded project.
33021-55867	REMOVE UST COHANZIE FIRE	FY 21	299,000.00		299,000.00	31,500.00	266,563.20	936.80	Total project completion expected in 90 days.	Unknown	0.00	Trunk removed. Concrete pad be placed. Conduit and wiring is in process. Some contaminated soils found.
33022-55882	NORMAN/CONCRETE PANELS	FY 22	80,100.00	0.00	80,100.00	16,097.44	2,000.02	62,002.54		0.00	0.00	Design contract awarded. Approved funding is in adequate to complete project. Will be requesting balance to be funded through as a LocIP project.
33022-55883	WILLIAM ST CONCRETE SIDEWALK	FY 22	42,300.00	0.00	42,300.00	8,240.78	0.00	34,059.22		0.00	0.00	Design contract awarded. Approved funding is in adequate to complete project. Will be requesting balance to be funded through as a LocIP project.
33022-55884	SUMMER STREET/CONCRETE SW	FY 22	33,420.00	0.00	33,420.00	6,220.98	0.00	27,199.02		0.00	0.00	Design contract awarded. Approved funding is in adequate to complete project. Will be requesting balance to be funded through as a LocIP project.
33022-55885	DAVID STREET/CONCRETE SW	FY 22	43,680.00		43,680.00	8,240.78	0.00	35,439.22		0.00	0.00	Design contract awarded. Approved funding is in adequate to complete project. Will be requesting balance to be funded through as a LocIP project.
33022-55886	CROSS ROAD/ASPHALT	FY 22	69,800.00		69,800.00	0.00	0.00	69,800.00		0.00	0.00	Project placed on hold. Included this work in LOTCIP Cross Rd Phase 2 project. Awaiting approval from State.
33022-55889	RD RESURFACING SEC A	FY 22	334,473.00		334,473.00	35,299.99	191,992.20	107,180.81	June 2022	0.00	0.00	DPW completed basin prep work for contractors. Milling is complete and paving is scheduled to be complete mid June 2022.
33022-55890	ROAD RESURFACING EVERSOURCE A=	FY 22	215,813.00		215,813.00	197,808.83		18,004.17	Complete	0.00	18,004.17	Project Complete and can be closed.
33022-55891	T. STATION SCALE & SCALE HOUSE	FY 22	106,548.00		106,548.00	3,378.03	26,621.97	76,548.00		0.00	0.00	2-Phase project. Design contract award for both phases (scale & house). Scale project bid opening June 7.
TOTAL PUBLIC WORKS			1,225,134.00	0.00	1,225,134.00	(1,916,498.75)	2,565,817.37	575,815.38		0.00	18,004.17	

TOWN OF WATERFORD
CAPITAL PROJECTS REVIEW - FY 2022
ACTIVITY AS OF 05/31/22

LINE ITEM	DESCRIPTION	YEAR	ORIGINAL APPROPRIATION	ADJ.	REVISED AMOUNT APPROPRIATED	EXPENDED	ENCUMBERED	AVAIL. BALANCE	STATUS/DATE OF COMPLETION (ACTUAL/EST)	ESTIMATED PROJECT BALANCE/ (DEFICIT)	AMT TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
UTILITY COMMISSION:												
33120-55821	IN-LINE WASTEWATER SOLID GRIND	FY 20	85,000.00	(37,000.00)	48,000.00	3,077.24	36,487.00	8,435.76		-	-	This funding, together with funding under LI 33121-55821 (below) is being used for the installation of Wipes Ready (Muffin Monster) solids grinders at various stations. (Harvey Ave. PS, Bolles Ct. PS, and Evergreen PS). Formal solicitation conducted and award [by BOS] completed on 4/5/22. PO 220505 (\$121,487) issued to vendor and the fabrication of these units is in progress. Shipment expected by the end of June.
33121-55821	IN-LINE WASTEWATER SOLID GRIND	FY 21	85,000.00		85,000.00		85,000.00	0.00		-	-	See Above
33121-55871	EVERGREEN PUMP STATION	FY 21	375,000.00		375,000.00	86,752.30	283,547.70	4,700.00		-	-	Contract has received some materials. Contractors and vendors are having supply chain issues. Pump is expected to be shipped by end of May and other items should be shipped mid June.
33122-55870	CCTV CAMERA & LATERAL LAUNCHIN	FY 22	120,000.00		120,000.00		119,370.00	630.00		-	-	Fabrication of the CCTV equipment is ongoing. With ongoing supply chain issues, installation of equipment is expected by end of July.
33122-55894	CONTROL PANEL RETO-FIT (GORMA	FY 22	30,000.00		30,000.00			30,000.00		-	-	Work is ongoing. Expected completion is mid September 2022.
33122-55895	ROOF & SIDING REPLACEMENT	FY 22	50,000.00		50,000.00	31,857.00	1,303.00	16,840.00		-	-	Roofing was completed at Seaside PS. Work has begun on the village PS.
TOTAL UTILITY COMMISSION			745,000.00	(37,000.00)	708,000.00	121,686.54	525,707.70	60,605.76		0.00	0.00	
RECREATION & PARKS:												

TOWN OF WATERFORD
CAPITAL PROJECTS REVIEW - FY 2022
ACTIVITY AS OF 05/31/22

LINE/ITEM	DESCRIPTION	YEAR	ORIGINAL APPROPRIATION	ADJ.	REVISED AMOUNT APPROPRIATED	EXPENDED	ENCUMBERED	AVAIL. BALANCE	STATUS/DATE OF COMPLETION (ACTUAL/EST.)	ESTIMATED PROJECT BALANCE/ (DEFICIT)	AMT. TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
33719-55822	LEARY PARK IRRIGATION	FY 19			47,300.00	0.00	0.00	47,300.00	Spring 2023	TBD	0.00	In my quarterly meetings with the First Selectman and Finance Director, it was decided that we would meet with the Waterford Utility Commission staff (WUCS) to see if they would be able to assist with the installation. Due to the potential workload of the WUC staff, this project may be required to be outsourced. The original amounts came in higher than budgeted, and the recent raise of cost in materials may require an additional request for funds. A meeting is being arranged with the WUCS to determine if they would be able to assist. An irrigation contractor has provided an updated budgetary quote of \$53,000. Plans are in hand for this project. Estimated completion is spring 2023 for phase 1, which includes the main water line/system installation, and irrigation equipment to the lower multi-purpose field. With the recently provided quote, we should consider installing the entire system.
33719-55835	VETERANS FIELD IRRIGATION	FY 19			13,700.00	0.00	0.00	13,700.00	On Hold	TBD	0.00	At this time, the project has been put on hold since it needs to be evaluated in regards to developing final plans for the Civic Triangle development. An irrigation contractor has provided an updated budgetary quote of \$16,000.
33720-55854	LEARY BASKETBALL COURT REPAIRS	FY 20			55,000.00			55,000.00	Quoting Project	0.00	0.00	I recommend that we move forward with post tension concrete courts which will require more funding, but provide for a longer, safer court life. Both our staff and the Purchasing Agent have requested quotes from vendors, but quotes are very delayed due to vendor backlogs. We will continue our effort to get updated quotes, which will allow us to request additional funding and plan for the work.
33720-55855	TOWN HALL BASKETBALL COURT REPAIRS	FY 20			16,000.00			16,000.00		0.00	0.00	I recommend that we move forward with post tension concrete courts which will require more funding, but provide for a longer, safer court life. Both our staff and the Purchasing Agent have requested quotes from vendors, but quotes are very delayed due to vendor backlogs. We will continue our effort to get updated quotes, which will allow us to request additional funding and plan for the work.

TOWN OF WATERFORD
CAPITAL PROJECTS REVIEW - FY 2022
ACTIVITY AS OF 05/31/22

LINE ITEM	DESCRIPTION	YEAR	ORIGINAL APPROPRIATION	ADJ.	REVISED AMOUNT APPROPRIATED	EXPENDED	ENCUMBERED	AVAIL. BALANCE	STATUS/DATE OF COMPLETION (ACTUAL/EST)	ESTIMATED PROJECT BALANCE/ (DEFICIT)	AMT TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
33722-55896	EQUIPMENT STORAGE PLAN	FY 22			21,000.00			21,000.00		0.00	0.00	A quote was originally obtained from the town's on-call contractor to evaluate improvements needed at the Veteran's Garage and Waterford Beach maintenance facilities. These improvements would include building additions, exterior site improvements, and allow for improved storage capacities and operations. In meeting with the First Selectman and Finance Director, it was decided to focus on the Waterford Beach facility first. More room exists at that site, and Civic Triangle development needs to be considered as well. The engineer has been contacted and a meeting will occur soon. Once the plan is completed, we will request funding through the capital process.
TOTAL RECREATION & PARKS												
			0.00	0.00	153,000.00	0.00	0.00	153,000.00		0.00	0.00	
INFORMATION TECHNOLOGY:												
										0.00	0.00	
TOTAL INFORMATION TECHNOLOGY												
			0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00	
TOTALS												
			3,063,901.64	(37,000.00)	3,700,921.64	(1,542,745.68)	3,372,264.58	1,871,402.74		0.00	19,709.17	

TOWN OF WATERBOND
CAPITAL PROJECTS REVIEW - FY 2022
ACTIVITY AS OF 06/30/22

LINE ITEM	ACCOUNT DESCRIPTION	DEPARTMENT	DATE(S) OF APPROP	ORIGINAL APPROP.	PRIOR YRS EXP	APPROP RETURNED	REVISED APPROP	CURRENT YEAR AMOUNT EXPENDED	ENCUM.	AVAIL. BALANCE	STATUS/DATE OF COMPLETION (ACTUAL/EST)	EST PROJECT BALANCE/ (DEFICIT)	AMT TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
	ASSESSOR/FIRST ELECTION													
	20503-57899 REEVALUATION	ASSESSOR	VARIOUS SINCE 2005	1,253,300.00	997,310.57		255,989.43	84,197.49	196,418.40	(24,621.46)				
	TOTAL ASSESSOR/SELECTION			1,253,300.00	997,310.57	0.00	255,989.43	84,197.49	196,418.40	(24,621.46)		0.00	5	- Ongoing funding for next reevaluation.
	FIRE													
20533-57733	OSWEGACHE FIRE BUILDING IMPROVEMENTS	FIRE	AUGUST 2013	20,000.00	19,500.00		500.00	0.00	0.00	500.00				Project being reviewed by Director and RTM Ad Hoc Committee.
20533-57751	ELECTICAL UPGRADE JORDAN	FIRE	JUNE 2016/08/20/19	43,500.00	3,324.75		40,175.25	0.00	0.00	40,175.25				Project was awarded through bidding process. Work to start in June 2022.
20533-57792	OSWEGACHE FIRE BUILDING IMPROVEMENTS	FIRE	05/02/17 10/15/18	260,000.00	46,300.00		213,700.00	0.00	0.00	213,700.00				Approved to merge with project 20523-57733.
20533-57826	FIRE SERVICES HYDRAULIC EQUIPMENT	FIRE	10/21/21	181,000.00			181,000.00	165,523.24	15,476.76	0.00				Project to be completed in June 2022.
	TOTAL - FIRE			504,500.00	69,124.75	0.00	435,375.25	165,523.24	15,476.76	254,375.25		0.00	0.00	
	PUBLIC WORKS/BUILDING MAINTENANCE													
20511-57767	NEWINS COTTAGE STRUCTURAL REPAIRS	BUILDING MAINT	JUNE 2016/AUGUST 2019	52,000.00	31,285.50		20,715.00	0.00	0.00	20,715.00		20,715.00		\$0.00 APPA funding allotted to match existing CMH fund in support of a SHPO grant application to restore the exterior and foundation of building.
20511-57788	COMMUNITY CENTER HVAC CONTROL SEPARATION	BUILDING MAINT	01/09/22	59,650.00			59,650.00	0.00	9,850.00	49,800.00				Initial report complete. Preparing scope of service to prepare FY24 funding request.
20511-57899	TOWN HALL EMERGENCY EGRESS	BUILDING MAINT	08/19/21	46,000.00			46,000.00	4,725.00	4,575.00	36,700.00				Design contract awarded. Estimated construction is over approved amount. Additional funding will be requested in FY24.
20511-57840	PLAN OF CONSERVATION & DEVELOPMENT	BUILDING MAINT	FEBRUARY 2020	100,000.00			100,000.00	216.70	0.00	99,783.30	November 2023			Consultant selected by PZC. Working to finalize contract and project kick-off.
20511-57856	JORDAN VILLAGE SIDEWALKS	BUILDING MAINT	08/19/21/10/04/21	404,000.00	549.05		404,000.00	28,080.00	332,211.00	80,239.95				Contract approved for signature. Once signed, work will begin.
20511-57857	CIVIC TRIANGLE UPGRADES	BUILDING MAINT	06/07/21	50,000.00			50,000.00	28,080.00	21,920.00	0.00				Pond sediment testing underway. BOS Ad Hoc committee with finalize permitting, design and bid documents to proceed with dredging and construction of accessible paths.
20511-57866	TOWN HALL FRONT DOOR	BUILDING MAINT	08/19/21	35,000.00			35,000.00	2,150.00	2,741.14	30,068.86				\$0.00 Design contract awarded. Estimated construction is over approved amount. Additional funding will be requested in FY24.
20511-57872	PUBLIC SAFETY BUILDING ROOF & HVAC	BUILDING MAINT	2/7/22	409,400.00			409,400.00	17,453.90	5,750.00	386,196.10				HVAC portion of project was awarded to contractor. Roof replacement portion bid opening is June 16.
20511-57874	ELEVATORS RECONITION TOWN HALL V/SB	BUILDING MAINT	2/7/22	250,000.00			250,000.00	0.00	0.00	250,000.00				\$0.00 Scope of work finalized with OTIS elevator. Requesting bid waiver of BOS.
20590-55850	CROSS RD DESIGN WORK	PUBLIC WORKS	04/10/19	70,000.00	64,518.51		5,481.49	4,016.90	1,464.59	(0.00)	November 2022			Work began on Phase 1. Phase 2 LOTCIP request submitted for approval.
20590-57695	MUNICIPAL COMPLEX RENOVATION	PUBLIC WORKS	2015/2016/2017/2019	16,105,866.00	15,325,481.41		780,386.59	348,095.56	115,318.46	316,972.57				\$0.00 Keep open for first year ground water and oxidation monitoring.
20590-57696	MUNICIPAL COMPLEX CLEAN UP	PUBLIC WORKS	APRIL 2009	412,652.00	278,732.88		5,957.31	1,587.08	1,778.16	2,592.07				\$0.00 Keep open for first year ground water and oxidation monitoring.
20590-57815	RECONSTRUCTION GARDINERS WOOD RD	PUBLIC WORKS	08/22/17	212,000.00	110,044.52		101,955.48	11,998.22	18,508.48	83,447.00	1/0/1900			\$0.00 Engineer is currently preparing drainage design.
20590-57832	LED STREETLIGHT CONVERSION	PUBLIC WORKS	12/18/18 08/20/19	1,079,356.00	1,045,801.24		33,554.76	11,998.22	10,865.96	11,192.58	Complete			\$0.00 Project complete. Once final payment is paid, the project will be closed and any balance returned.
	TOTAL - PUBLIC WORKS/BUILDING MAINTENANCE			19,285,906.00	16,555,863.56	127,941.81	2,302,100.63	418,910.41	515,482.79	1,467,709.43		47,846.50	0.00	
	UTILITY COMMISSION													
20531-55771	HARVEY AVENUE PUMP STATION REHAB	UTILITY	OCTOBER 2014/2016	1,083,000.00	1,063,577.88		19,422.12	0.00	0.00	19,422.12	In progress			- Once the HVAC rehab at the station is completed, all remaining funds will be returned. Expected completion in Fall 2022.
20531-57685	MIGRATION & CONTROL	UTILITY	05/28/19	388,303.00	56,016.14		332,286.86	20,223.00	1,078.00	310,985.86	In progress. Continuous.			- Program is ongoing and infrastructure repairs are identified and currently planning on repair schedule.
20531-57816	OLD NORWICH/EVERGREEN/HARVEY AVE PUMP STATION REHAB	UTILITY	06/07/21	506,000.00			506,000.00	50,668.27	449,893.73	5,438.00				- Contractor is having significant delays in delivering materials and equipment for rehab at these stations.
20531-57817	WASTEWATER PS FLOOD PROTECTION	UTILITY	04/16/19 08/20/19	128,500.00	128,469.90		30.10			30.10				- Other WUC projects have been prioritized above this one. Work remains to be completed and will have a plan to move forward in early fall.
	TOTAL - UTILITY COMMISSION			2,105,803.00	1,248,063.92	0.00	257,739.08	70,891.27	450,571.73	335,876.08		0.00	0.00	
	INFORMATION TECHNOLOGY													
20547-57747	UPS SYSTEM FOR COMMUNICATION	INFORMATION TECH	04/04/22	10,915.00			10,915.00	10,914.67	0.00	0.33		0.00	\$	- All the batteries have been received. In the process of installing all units.

TOWN OF WATERFORD
CAPITAL PROJECT REVIEW - FY 2022
ACTIVITY AS OF 09/31/22

CAPITAL NON-RECURRING - APPROPRIATED														
LINE ITEM	ACCOUNT DESCRIPTION	DEPARTMENT	DATE(S) OF APPROP	ORIGINAL APPROP.	PRIOR YRS EXP	APPROP RETURNED	REVISED APPROP	CURRENT YEAR AMOUNT EXPENDED	ENCUM.	AVAIL BALANCE	STATUS/DATE OF COMPLETION (ACTUAL/EST)	EST PROJECT BALANCE/ (DEFICIT)	AMT TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
20547-57846	FIBER UPGRADE	INFORMATION TECH	04/04/22	5,380.00			5,380.00	0.00	0.00	5,380.00		0.00	\$	- This project is divided into two phases. The first phase, that was approved and completed (the installation of conduit in the parking lot of the police station allowing for the future installation of fiber connectivity directly from Town Hall to the police station without the need for going through Youth Center and EOC). The 2nd phase is in the process of being bid for the actual installation of the fiber connectivity between buildings. That connectivity involves installing single mode fiber cable, of varying number of strands depending on location, to the buildings within and near the civic triangle with Town hall being the central hub of all that connectivity. Community Center, Library, Youth Center, Safety Complex and Police station would all have new fiber installed. The old existing fiber will remain.
20547-57861	SWITCHES	INFORMATION TECH	04/04/22	20,242.00			20,242.00	0.00	0.00	20,242.00				Everything has been ordered related to the network switches, but the ETA for delivery because of covid is over 365 days; however, they could be delivered any time between now and this time next year. The switches are to upgrade and replace existing aging equipment, not an add, so no projects are technically being held up by this issue.
TOTAL - INFORMATION TECHNOLOGY				36,537.00	0.00	0.00	36,537.00	10,914.67	0.00	25,622.33		0.00	0.00	
BOARD OF EDUCATION														
20560-57822	IT LEARNING BOARDS	EDUCATION	12/19/17/02/19/19/08/03/20 02/07/22	678,111.12	503,520.83		174,590.29	0.00	0.00	174,590.29	4 out of 5 schools complete	0.00	\$	- One remaining school to go to be completed in FY23.
20560-57823	REPLACE DVR CAMERAS	EDUCATION	04/17/18	30,000.00		1.29	29,998.71	29,995.25		3.46	Complete	0.00	\$	3.46 Completed and can be closed.
20560-57842	SCHOOL SECURITY	EDUCATION	08/03/20	100,000.00	67,825.00		32,175.00	0.00	0.00	32,175.00		0.00	\$	- Working with purchasing to complete bid for project.
TOTAL - BOARD OF EDUCATION				808,111.12	571,345.83	1.29	236,764.00	29,995.25	0.00	206,768.75		0.00	3.46	
TOTALS				23,994,157.12	19,741,708.63	127,943.10	4,124,505.39	789,427.33	1,178,346.66	2,165,728.38		47,846.50	3.46	

TOWN OF WATERFORD
CAPITAL PROJECTS REVIEW - FY 2022
ACTIVITY AS OF 05/31/22

CAPITAL NON-RECURRING - DESIGNATED

LINE ITEM	ACCOUNT DESCRIPTION	AMOUNT DESIGNATED	EST. DATE OF APPROP	ESTIMATED PROJECT BALANCE/ (DEFICIT)	AMOUNT TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
ASSESSOR						
20501-57699	REVALUATION	257,700.00		0.00	0.00	2022 State-mandated revaluation in progress
	TOTALS	257,700.00		0.00	0.00	
BUILDING MAINTENANCE						
20511-57767	NEVINS COTTAGE STRUCTURAL REPAIRS	100,000.00		0.00	0.00	ARPA funding allotted to match existing CNR fund in support of a SHPO grant application to restore the exterior and foundation of building.
	TOTALS	100,000.00		0.00	0.00	
EMERGENCY MANAGEMENT						
20522-57794	MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	740,165.00				Project approved to start funding the replacement of town radios. EOC director currently working on a replacement schedule.
	TOTALS	740,165.00		0.00	0.00	
FIRE SERVICES						
20523-57733	OSWEGATCHIE BUILDING IMPROVEMENTS	2,990,000.00				Project being reviewed by Director and RTM Ad Hoc Committee.
20507-59205	FUNDING OFFSET-OSWEGATCHIE BUILDING -DEBT SERVICE	(3,000,000.00)				Once plan is approved. Funding will be researched.
20523-57791	JORDAN TRAFFIC LIGHT UPGRADE	25,000.00				Project on hold.
20523-57826	HYDRAULIC EQUIPMENT	19,000.00				Project to be completed in June 2022.
20523-57836	FIRE SERVICES CARPET REPLACEMENT	30,000.00				On hold, need larger plan and funding increase due to Asbestos testing confirmed in flooring recommend additional \$30,000
20523-57838	FIRE SERVICES PRE EMPTION LIGHT REPAIRS	50,000.00				Needs being evaluating. Propose we distribute RFP with New London to receive volume discounts.
	TOTALS	114,000.00		0.00	0.00	Project on hold per Director
PUBLIC WORKS						
20530-57695	MUNICIPAL COMPLEX RENOVATION	6,100,833.00			0.00	Keep open for first year ground water and oxidation monitoring.
20507-59205	FUNDING OFFSET -MUNICIPAL COMPLEX RENOVATION DEBT SERVICE	(6,000,000.00)				Keep open for first year ground water and oxidation monitoring.
	TOTALS	100,833.00		0.00	0.00	
UTILITY COMMISSION						
20531-57802	FORCE MAIN AIR RELEASE VALVES	43,000.00	During FY22	-	-	Testing, exercising, and evaluation of valves were moved out to FY23 due to higher priorities within the commission.
20531-57816	OLD NORWICH PUMP STATION REHAB	544,000.00	June 2021 RTM- \$506k appropriation, Oct-Dec. 2021 - will request appropriation for ONR PS rehab.	The remaining \$544k designation to be used for the rehab of the ONR PS		Contractor is having significant delays in delivering materials and equipment for rehab at these stations.
20531-57817	WASTEWATER PS FLOOD PROTECTION	85,000.00	During FY22	-	-	Other WUC projects have been prioritized above this one. Work remains to be completed and will have a plan to move forward in early Fall.
	TOTALS	672,000.00		0.00	0.00	
LIBRARY						
20536-57848	LIBRARY HVAC UPGRADE	545,600.00	FY2023	0.00	0.00	FY23 is final year of funding. Will work with DPW Director for plan/schedule moving forward.
	TOTALS	545,600.00		0.00	0.00	
RECREATION & PARKS						

TOWN OF WATERFORD
CAPITAL PROJECTS REVIEW - FY 2022
ACTIVITY AS OF 05/31/22

CAPITAL NON-RECURRING - DESIGNATED

LINE ITEM	ACCOUNT DESCRIPTION	AMOUNT DESIGNATED	EST. DATE OF APPROP	ESTIMATED PROJECT BALANCE/ (DEFICIT)	AMOUNT TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
20537-57735	LEARY PARK ROAD /PARKING LOT	20,000.00			0.00	The first phase consists hiring an engineer to develop a site plan that will then give us an estimate of cost. We would like to use these funds for the site plan. The project goal is to improve the condition of the unimproved road that begins at the bathroom building, establish handicap parking near the lower picnic area just below the tennis courts and adjacent to the softball field. It would also provide improved access for emergency vehicles. This road is the sole access road and requires re-grading to direct water runoff to existing catch basins. It is also important to consider due to providing an accessible route as we have interpreted from the Americans with Disabilities Act, Title II. Additional Capital Improvement Funds will most likely be required. Town staff will complete some of the work. We respectfully ask that these funds be held until we have an accurate estimate and scope of work. The project would be completed after phase I of the Leary Park Irrigation project.
20537-57795	WBP CAUSEWAY BRIDGE	25,000.00		0.00	25,000.00	Project complete. Funds returned.
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	61,700.00		0.00	61,700.00	Project complete. Funds returned.
20537-57854	WTFD BEACH PARK IMPROVEMENTS	30,000.00				In meeting with the First Selectman and Finance Director, it was decided to have the Purchasing Agent and our staff obtain specifications in order to complete a RFP for proposals. Once the plan is completed, we will request funding through the capital process. The plan could be in place in the fall of 2022.
	TOTALS	136,700.00		0.00	86,700.00	
	FLOOD & EROSION CONTROL BOARD					
20541-57328	ALEWIFE COVE DREDGING	37,500.00	09/01/22	0.00	0.00	Funds were offered as a match for a joint grant application with New London to conduct a thorough coastal processes analysis for the cove and beach/dune system.
	TOTALS	37,500.00		0.00	0.00	
	INFORMATION TECHNOLOGY					
20547-57747	UPS SYSTEM FOR COMMUNICATIONS	1,585.00				This project is divided into two phases. The first phase, that was approved and completed (the installation of conduit in the parking lot of the police station allowing for the future installation of fiber connectivity directly from Town Hall to the Police station without the need for going through youth center and EOC). The 2nd phase is in the process of being bid for the actual installation of the fiber connectivity between buildings. That connectivity involves installing single mode fiber cable, of varying number of strands depending on location, to the buildings within and near the civic triangle with Town hall being the central hub of all that connectivity. Community Center, Library, Youth Center, Safety Complex and Police station would all have new fiber installed. The old existing fiber will remain.
20507-57846	FIBER UPGRADE	22,620.00	10/21/21	0.00		
20547-57847	TOWN-WIDE CAMERA SYSTEM	85,000.00				New IT Manager reviewing project to establish plan and schedule moving forward.
20547-57860	PHONE SYSTEM UPGRADE	16,000.00				Working with BOE to determine plan moving forward.
20547-57861	SWITCHES	2,258.00				Everything has been ordered related to the network switches, but the ETA for delivery because of covid is over 365 days, however, they could be delivered any time between now and this time next year. The switches are to upgrade and replace existing aging equipment, not an Add.. so no projects are technically being held up by this issue.

TOWN OF WATERFORD
CAPITAL PROJECTS REVIEW - FY 2022
ACTIVITY AS OF 05/31/22

CAPITAL NON-RECURRING - DESIGNATED

LINE ITEM	ACCOUNT DESCRIPTION	AMOUNT DESIGNATED	EST. DATE OF APPROP	ESTIMATED PROJECT BALANCE/ (DEFICIT)	AMOUNT TO RETURN TO FUND BALANCE	JUSTIFICATION TO KEEP OPEN
	TOTALS	127,463.00		0.00	0.00	
EDUCATION						
20560-57822	IT LEARNING BOARDS	121,888.88	10/01/21			One remaining school to go to be completed in FY33.
20560-57828	QH 10-YEAR RETRO COMMISSIONING	30,000.00	04/01/22	0.00	0.00	Project is ongoing
20560-57833	TENNIS COURTS	52,300.00	TBD			Project needs additional funding
20560-57841	BUS LOT OFFICE	150,000.00	04/01/22			Project just received it's second \$75K, total is now \$150K. Work to begin during FY22.
	TOTALS	354,188.88		0.00	0.00	
	FUNDING OFFSETS	4,815.00				
	TOTALS	3,190,964.88		0.00	86,700.00	



7b.
CLA (CliftonLarsonAllen LLP)
29 South Main Street
4th Floor
West Hartford, Connecticut 06107
860-561-4000 | fax 860-521-9241
CLAconnect.com

January 15, 2021

Ronald R. Fedor, Chair
Board of Finance
Town of Waterford, Connecticut
15 Rope Ferry Road
Waterford, CT 06385

Dear Mr. Fedor

The purpose of this letter is to provide a quote to continue providing the following services to the Town of Waterford, Connecticut for the fiscal years ending June 30, 2021, and 2022:

1. Audit of the financial statements (CAFR).
2. Federal Single Audit
3. State Single Audit
4. Agreed-upon procedures related to the Board of Education EFS.

Our proposed all-inclusive fixed fees for these services are included in the table below. We have included our fiscal year 2020 fees for comparison purposes as well as each fiscal year's percentage increase for the Town:

Service	Proposed Fees		
	Current Price 2020	2021	2022
Town			
Financial Statement Audit	\$ 18,720	\$ 19,100	\$ 19,500
Federal Single Audit	5,200	5,300	5,400
State Single Audit	5,200	5,300	5,400
Preparation of Draft Financial Statements	5,200	5,300	5,400
Sub-total (Town)	34,320	35,000	35,700
Board of Education			
Financial Statement Audit	12,380	12,600	12,900
Federal Single Audit	5,200	5,300	5,400
State Single Audit	5,200	5,300	5,400
EFS	1,100	1,150	1,200
Cafeteria	1,100	1,150	1,200
Sub-total (Board of Education)	24,980	25,500	26,100
Total Fees	\$ 59,300	\$ 60,500	\$ 61,800
Town audit percentage increase		2.02%	2.15%

(1) Changes to the audit fee for each year are described below:

- a. 2021
 - i. Modest inflationary increase of \$1,200
- b. 2022
 - i. Modest inflationary increase of \$1,300

(2) Fees have been flat for the past 3 years; increase represents modest inflationary increase to cover the two-year period

In addition, reflected in our proposed fees is a technology and client support fee (equal to 5% of the total professional fees). The technology and client support fee related to the increasing costs of responding to the rapid advance of technology. We believe that through the technology fees, we will be able to continue to utilize technology to migrate risks and develop innovative service techniques that will drive down the cost of providing such services to our clients.

Our last word on fees – we are committed to service you. Therefore, if fees are a deciding factor in your selection of an accounting firm, we will appreciate the opportunity to discuss with you the scope of our services.

At CLA, it's more than just getting the job done.

If you are in agreement with the contents of this letter, please sign in the space provided on the following page and forward to me (vanessa.rossitto@claconnect.com) at your earliest convenience.

Thank you.

Sincerely,

CliftonLarsonAllen LLP



Vanessa E. Rossitto, CPA
Principal
860-561-6824
Vanessa.rossitto@claconnect.com

January 15, 2021
Town of Waterford, Connecticut
Page 3

Response:

This letter correctly sets forth the understanding of the Town of Waterford, Connecticut.

Authorized signature: Kimberly Allen

Title: ~~ITA~~ Director of Finance

Date: 2/10/21

Authorized signature (if 2nd signature necessary): _____

Title: _____

Date: _____

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886



PHONE: 860-442-0553
www.waterfordct.org

Date: May 9, 2022
To: The Members of the Board of Finance
From: The Town Accountant
Subject: Periodic Financial Statements

Enclosed are the latest financial statements.
If you have any questions, please call.

Thank you,



Virginia Bielucki

Enclosures:

General Fund-Statement of Revenues and
Statement of Expenditures

Fleet Management-Statement of Revenues and
Expenditures

Capital and Non-recurring Fund-Statement of
Fund Balance Designations and Appropriations

Capital Improvement Fund-Expenditures

Capital Projects Funds-Expenditures

Contributed Gifts Fund-Balances

Insurance Administration Fund- Balance Sheet

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH APRIL 30, 2022
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH APRIL 30, 2021

			FAVORABLE (UNFAVORABLE)	
FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	
2021-2022	2021-2022	2021-2022	2020-2021	
BUDGET	ACTUAL	VARIANCE	ACTUAL	
STATE OF CONNECTICUT				
EDUCATION				
EQUALIZED COST SHARING	\$326,444	\$357,554	31,110	\$316,189
HEALTH & WELFARE	\$6,000	\$6,659	659	\$6,359
SUB TOTAL	332,444	364,213	31,769	322,548
GENERAL GOVERNMENT				
PILOT-STATE-OWNED PROPERTY	143,075	0	(143,075)	143,075
PILOT-ELDERLY	0	0	0	0
PILOT-DISABLED	1,873	1,879	6	1,919
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	0	(109,838)	109,838
TIERED PILOT	0	235,221	235,221	0
TAX RELIEF-VETERANS	8,148	6,570	(1,578)	8,503
COURT FINES	5,000	0	(5,000)	3,793
CIVIL PREPAREDNESS	2,500	40,686	38,186	19,823
TELECOMMUNICATIONS PROPERTY TAX	58,656	48,729	(9,927)	58,656
TOWN AID ROADS-IMPROVED	317,277	316,431	(846)	317,277
LOCAL CAPITAL IMPROVEMENT (LOCIP)	0	117,757	117,757	0
SDE STATE GRANT	14,000	10,967	(3,033)	14,189
ENHANCEMENT 911	21,996	24,772	2,776	22,149
POLICE BODY WORN CAMERA GRANT	0	35,116	35,116	0
BULLET PROOF VEST GRANT	0	1,257	1,257	0
MUNICIPAL REVENUE SHARE GRANT	0	83,589	83,589	0
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	(34,255)	0
COVID RELIEF FUND REIMBURSEMENT	0	0	0	106,000
TOTAL GENERAL GOVERNMENT	716,618	922,975	206,357	805,222
TOTAL STATE OF CONNECTICUT	1,049,062	1,287,188	238,126	1,127,770
FEDERAL:GOVERNMENT				
FEMA REIMBURSEMENT	0.00	21,158	21,158	101,997
TOTAL FEDERAL GOVERNMENT	0.00	21,158	21,158	101,997
OTHER SOURCES				
EDUCATION				
TUITION	195,680	73,124	(122,556)	111,610
RENT & MISCELLANEOUS	5,910	4,955	(955)	25
SUB TOTAL	201,590	78,079	(123,511)	111,635

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH APRIL 30, 2022
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH APRIL 30, 2021

			FAVORABLE (UNFAVORABLE)	
	FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT				
INTEREST & LIENS	407,280	220,897	(186,383)	291,168
INTEREST ON INVESTMENTS	120,000	80,891	(39,109)	74,899
RECREATION & PARKS	220,000	174,703	(45,297)	76,638
BUILDING INSPECTOR	357,237	401,422	44,185	437,394
LICENSE, FEE, PERMIT, FINE	56,727	24,188	(32,539)	30,547
LIBRARY	16,810	0	(16,810)	0
WATER MAIN ASSESSMENTS	1,200	5,460	4,260	665
SALE OF EQUIPMENT	0	868	868	3,704
SCRRRA REBATE	0	5,052	5,052	7,814
NL RADIO COMM. NETWORK USE FEE	81,000	72,221	(8,779)	81,237
ALARM PENALTIES	0	750	750	150
BULKY WASTE FEES	72,851	90,778	17,927	86,787
MISCELLANEOUS	69,312	44,200	(25,112)	100,454
CONVEYANCE TAX	200,000	369,461	169,461	352,686
EMS-REG COMM CTR FEES	6,000	4,500	(1,500)	4,500
SEWER ASSESSMENTS	0	7,015	7,015	6,494
PLANNING& ZONING, ZBA, CONSRV COMM	40,062	35,175	(4,887)	59,922
TOWN CLERK FEES	200,000	190,464	(9,536)	210,703
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	3,320	(6,680)	4,240
TIPPING FEES	319,083	196,057	(123,026)	225,906
RECYCLING	35,562	36,553	991	32,096
COST SHARING PRR	0	83,722	83,722	0
TRANSFERS FROM OTHER FUNDS	0.00	60,747	60,747	19,480
TRANSFERS IN-PY ENCUMBRANCES	1,000	7,061	6,061	18,050
EUGENE O'NEILL GATE/LEASE REVENUE	10,000	9,159	(841)	8,587
AMBULANCE OPERATING SUBSIDY	12,000	6,000	(6,000)	10,000
YSB BOE CLERICAL STIPEND	5,000	5,000	0	5,000
RENTAL OF BUILDINGS	105,950	132,272	26,322	142,984
SENIOR SERVICES	15,820	31,258	15,438	5,306
VERSA KART/BLUE BOXES	5,370	9,285	3,915	7,670
BOE HUMAN RESOURCES OFFSET	15,119	0	(15,119)	16,119
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	96,057	96,057	37,305
SUB TOTAL	2,383,383	2,404,535	21,152	2,358,505
TOTAL OTHER SOURCES	2,584,973	2,482,614	(102,359)	2,470,140
PROPERTY TAXATION				
CURRENT PROPERTY TAX	92,787,059	93,561,339	774,280	92,340,568
PRIOR YEAR TAXES	584,450	83,254	(501,196)	378,620
TOTAL PROPERTY TAXATION	93,371,509	93,644,593	273,084	92,719,188
TOTAL REVENUES	97,005,544	97,435,552	430,008	96,419,095

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH APRIL 30, 2022
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH APRIL 30, 2021

				FAVORABLE (UNFAVORABLE)	
FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FISCAL YEAR 2021-2022 PERCENT RECEIVED	FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL	
STATE OF CONNECTICUT					
EDUCATION					
EQUALIZED COST SHARING	\$326,444	\$357,554	109.53%	31,110	\$316,189
HEALTH & WELFARE	\$6,000	\$6,659	110.98%	659	\$6,359
SUB TOTAL	332,444	364,213	109.56%	31,769	322,548
GENERAL GOVERNMENT					
PILOT-STATE-OWNED PROPERTY	143,075	0	0.00%	(143,075)	143,075
PILOT-ELDERLY	0	0	#DIV/0!	0	0
PILOT-DISABLED	1,873	1,879	100.34%	6	1,919
PILOT-PRIVATE TAX EXEMPT PROPERTY	109,838	0	0.00%	(109,838)	109,838
TIERED PILOT	0	235,221	#DIV/0!	235,221	0
TAX RELIEF-VETERANS	8,148	6,570	80.63%	(1,578)	8,503
COURT FINES	5,000	0	0.00%	(5,000)	3,793
CIVIL PREPAREDNESS	2,500	40,686	1627.42%	38,186	19,823
TELECOMMUNICATIONS PROPERTY TAX	58,656	48,729	83.08%	(9,927)	58,656
TOWN AID ROADS-IMPROVED	317,277	316,431	99.73%	(846)	317,277
LOCAL CAPITAL IMPROVEMENT (LOCIP)	0	117,757	#DIV/0!	117,757	0
SDE STATE GRANT	14,000	10,967	78.34%	(3,033)	14,189
ENHANCEMENT 911	21,996	24,772	112.62%	2,776	22,149
POLICE BODY WORN CAMERA GRANT	0	35,116	#DIV/0!	35,116	0
BULLET PROOF VEST GRANT	0	1,257	#DIV/0!	1,257	0
MUNICIPAL REVENUE SHARE GRANT	0	83,589	#DIV/0!	83,589	0
GRANTS FOR MUNICIPAL PROJECTS	34,255	0	0.00%	(34,255)	0
COVID RELIEF FUND REIMBURSEMENT	0	0	#DIV/0!	0	106,000
TOTAL GENERAL GOVERNMENT	716,618	922,975	128.80%	206,357	805,222
TOTAL STATE OF CONNECTICUT	1,049,062	1,287,188	122.70%	238,126	1,127,770
FEDERAL GOVERNMENT					
FEMA REIMBURSEMENT	0.00	21,158	0.00%	21,158	101,997
TOTAL FEDERAL GOVERNMENT	0.00	21,158	0.00%	21,158	101,997
OTHER SOURCES					
EDUCATION					
TUITION	195,680	73,124	37.37%	(122,556)	111,610
RENT & MISCELLANEOUS	5,910	4,955	83.84%	(955)	25
SUB TOTAL	201,590	78,079	38.73%	(123,511)	111,635

TOWN OF WATERFORD
STATEMENT OF REVENUES COMPARED TO ANTICIPATED
FOR FISCAL YEAR 2021-2022, THROUGH APRIL 30, 2022
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH APRIL 30, 2021

	FAVORABLE (UNFAVORABLE)			
FISCAL YEAR 2021-2022 BUDGET	FISCAL YEAR 2021-2022 ACTUAL	FISCAL YEAR 2021-2022 PERCENT RECEIVED	FISCAL YEAR 2021-2022 VARIANCE	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT				
INTEREST & LIENS	407,280	220,897	54.24%	(186,383) 291,168
INTEREST ON INVESTMENTS	120,000	80,891	67.41%	(39,109) 74,899
RECREATION & PARKS	220,000	174,703	79.41%	(45,297) 76,638
BUILDING INSPECTOR	357,237	401,422	112.37%	44,185 437,394
LICENSE, FEE, PERMIT, FINE	56,727	24,188	42.64%	(32,539) 30,547
LIBRARY	16,810	0	0.00%	(16,810) 0
WATER MAIN ASSESSMENTS	1,200	5,460	455.04%	4,260 665
SALE OF EQUIPMENT	0	868	#DIV/0!	868 3,704
SCRRRA REBATE	0	5,052	#DIV/0!	5,052 7,814
NL RADIO COMM. NETWORK USE FEE	81,000	72,221	89.16%	(8,779) 81,237
ALARM PENALTIES	0	750	#DIV/0!	750 150
BULKY WASTE FEES	72,851	90,778	124.61%	17,927 86,787
MISCELLANEOUS	69,312	44,200	63.77%	(25,112) 100,454
CONVEYANCE TAX	200,000	369,461	184.73%	169,461 352,686
EMS-REG COMM CTR FEES	6,000	4,500	75.00%	(1,500) 4,500
SEWER ASSESSMENTS	0	7,015	#DIV/0!	7,015 6,494
PLANNING& ZONING, ZBA, CONSRV COMM	40,062	35,175	87.80%	(4,887) 59,922
TOWN CLERK FEES	200,000	190,464	95.23%	(9,536) 210,703
LIENS -COLLECTED BY UTILITY COMMISSION	10,000	3,320	33.20%	(6,680) 4,240
TIPPING FEES	319,083	196,057	61.44%	(123,026) 225,906
RECYCLING	35,562	36,553	102.79%	991 32,096
COST SHARING PRR	0	83,722	#DIV/0!	83,722 0
TRANSFERS FROM OTHER FUNDS	0.00	60,747	#DIV/0!	60,747 19,480
TRANSFERS IN-PY ENCUMBRANCES	1,000	7,061	706.09%	6,061 18,050
EUGENE O'NEILL GATE/LEASE REVENUE	10,000	9,159	91.59%	(841) 8,587
AMBULANCE OPERATING SUBSIDY	12,000	6,000	50.00%	(6,000) 10,000
YSB BOE CLERICAL STIPEND	5,000	5,000	100.00%	0 5,000
RENTAL OF BUILDINGS	105,950	132,272	124.84%	26,322 142,984
SENIOR SERVICES	15,820	31,258	197.59%	15,438 5,306
VERSA KART/BLUE BOXES	5,370	9,285	172.91%	3,915 7,670
BOE HUMAN RESOURCES OFFSET	15,119	0	0.00%	(15,119) 16,119
CIRMA MEMEBERS EQUITY DISTRIBUTION	0	96,057	#DIV/0!	96,057 37,305
SUB TOTAL	2,383,383	2,404,535	100.89%	21,152 2,358,505
TOTAL OTHER SOURCES	2,584,973	2,482,614	96.04%	(102,359) 2,470,140
PROPERTY TAXATION				
CURRENT PROPERTY TAX	92,787,059	93,561,339	100.83%	774,280 92,340,568
PRIOR YEAR TAXES	584,450	83,254	14.24%	(501,196) 378,620
TOTAL PROPERTY TAXATION	93,371,509	93,644,593	100.29%	273,084 92,719,188
TOTAL REVENUES	97,005,544	97,435,552	100.44%	430,008 96,419,095

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH APRIL 30, 2022
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH APRIL 30, 2021

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT				
Board of Selectmen	\$229,313	\$188,641	40,672	\$162,771
Registrar of Voters	\$74,508	\$64,081	10,427	\$59,411
Board of Finance	\$65,547	\$64,318	1,229	\$60,396
Assessor	\$291,847	\$292,776	(929)	\$233,748
Board of Assessment Appeals	\$1,620	\$948	672	\$1,066
Tax Collector	\$211,907	\$176,989	34,918	\$171,676
Finance Department	\$653,894	\$574,577	79,317	\$548,298
Legal Department	\$298,000	\$187,900	110,100	\$249,562
Town Clerk	\$269,750	\$225,364	44,386	\$223,110
Planning and Zoning	\$634,914	\$481,437	153,477	\$500,729
Building Maintenance	\$778,870	\$682,424	96,446	\$184,879
Insurance	\$4,795,176	\$4,663,314	131,862	\$4,338,815
Economic Development Commission	\$10,076	\$7,328	2,748	\$7,043
Conservation Commission	\$18,250	\$13,342	4,908	\$13,418
Zoning Board of Appeals	\$4,310	2,674	1,636	2,460
Retirement Commission	\$5,682,906	\$4,650,864	1,032,042	\$5,123,850
R.T.M.	\$18,903	\$15,539	3,364	\$10,401
Building Department	\$293,008	\$282,114	10,894	\$204,360
Youth Service Bureau	\$304,359	\$252,648	51,711	\$208,194
Social Service Grants/Miscellaneous	\$82,366	\$81,746	620	\$76,423
Contingency Fund	\$81,313	0	81,313	0
Emergency Management	\$1,052,665	\$760,472	292,193	\$810,062
Fire Services	\$3,321,034	\$2,840,973	480,061	\$2,905,259
Police Department	\$6,303,434	\$4,911,497	1,391,937	\$5,243,427
Public Works Department	\$4,709,654	\$3,900,975	808,679	\$3,776,061
Conservation of Health	\$142,282	142,282	0	139,197
Public Health Nursing	\$27,820	27,220	600	5,577
Senior Citizens Commission	\$491,489	\$374,106	117,383	\$348,059
Waterford Public Library	\$999,475	\$793,215	206,260	\$894,871

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH APRIL 30, 2022
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH APRIL 30, 2021

	FISCAL YEAR2022	FISCAL YEAR2022	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
	APPROPRIATED	ACTUAL		
Recreation and Parks	\$1,445,409	\$1,209,235	236,174	\$1,011,888
Flood and Erosion Control Bd.	\$2,138	584	1,554	298
Ethics Commission	\$850	156	694	357
Human Resources	\$265,664	\$227,343	38,321	\$212,133
Community Use of Schools	\$0	\$0	0	\$86,126
Information Technology	\$930,585	\$918,967	11,618	\$781,107
Transfer to Waterford Week Activity Fund	\$4,750	\$4,750	0	\$4,750
Transfer to Waterford Shellfish Fund	\$2,000	\$2,000	0	\$1,664
Transfer to Capital Improvement Fund	\$2,964,754	\$2,964,754	0	\$2,269,630
Transfer to Capital & Non-Recurring Fund	\$2,700,600	\$2,700,600	0	\$1,401,280
Transfer to Dog Fund	\$60,000	\$60,000	0	\$30,000
Debt Service	\$7,934,633	\$7,934,633	1	\$7,564,396
Total General Government	\$48,160,073	\$42,682,787	\$5,477,286	\$39,866,752
Board of Education	\$50,645,471	\$39,073,295	11,572,176	\$37,828,832
Total General Fund	\$98,805,544	\$81,756,081	\$17,049,463	\$77,695,584

GENERAL FUND
STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH APRIL 30, 2022
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH APRIL 30, 2021

	FISCAL YEAR2022 APPROPRIATED	FISCAL YEAR2022 ACTUAL	FISCAL YEAR2022 PERCENT EXPENDED	FISCAL YEAR2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
GENERAL GOVERNMENT					
Board of Selectmen	\$229,313	\$188,641	82.26%	40,672	\$162,771
Registrar of Voters	\$74,508	\$64,081	86.01%	10,427	\$59,411
Board of Finance	\$65,547	\$64,318	98.13%	1,229	\$60,396
Assessor	\$291,847	\$292,776	100.32%	(929)	\$233,748
Board of Assessment Appeals	\$1,620	\$948	58.53%	672	\$1,066
Tax Collector	\$211,907	\$176,989	83.52%	34,918	\$171,676
Finance Department	\$653,894	\$574,577	87.87%	79,317	\$548,298
Legal Department	\$298,000	\$187,900	63.05%	110,100	\$249,562
Town Clerk	\$269,750	\$225,364	83.55%	44,386	\$223,110
Planning and Zoning	\$634,914	\$481,437	75.83%	153,477	\$500,729
Building Maintenance	\$778,870	\$682,424	87.62%	96,446	\$184,879
Insurance	\$4,795,176	\$4,663,314	97.25%	131,862	\$4,338,815
Economic Development Commission	\$10,076	\$7,328	72.73%	2,748	\$7,043
Conservation Commission	\$18,250	\$13,342	73.11%	4,908	\$13,418
Zoning Board of Appeals	\$4,310	2,674	62.04%	1,636	2,460
Retirement Commission	\$5,682,906	\$4,650,864	81.84%	1,032,042	\$5,123,850
R.T.M.	\$18,903	\$15,539	82.20%	3,364	\$10,401
Building Department	\$293,008	\$282,114	96.28%	10,894	\$204,360
Youth Service Bureau	\$304,359	\$252,648	83.01%	51,711	\$208,194
Social Service Grants/Miscellaneous	\$82,366	\$81,746	99.25%	620	\$76,423
Contingency Fund	\$81,313	0	0.00%	81,313	0
Emergency Management	\$1,052,665	\$760,472	72.24%	292,193	\$810,062
Fire Services	\$3,321,034	\$2,840,973	85.54%	480,061	\$2,905,259
Police Department	\$6,303,434	\$4,911,497	77.92%	1,391,937	\$5,243,427
Public Works Department	\$4,709,654	\$3,900,975	82.83%	808,679	\$3,776,061
Conservation of Health	\$142,282	142,282	100.00%	0	139,197
Public Health Nursing	\$27,820	27,220	97.84%	600	5,577
Senior Citizens Commission	\$491,489	\$374,106	76.12%	117,383	\$348,059
Waterford Public Library	\$999,475	\$793,215	79.36%	206,260	\$894,871

GENERAL FUND

**STATEMENT OF EXPENDITURES COMPARED TO BUDGET
FOR FISCAL YEAR 2021-2022, THROUGH APRIL 30, 2022
WITH COMPARATIVE ACTUAL AMOUNTS
FOR FISCAL YEAR 2020-2021, THROUGH APRIL 30, 2021**

	FISCAL YEAR 2022 APPROPRIATED	FISCAL YEAR 2022 ACTUAL	FISCAL YEAR 2022 PERCENT EXPENDED	FISCAL YEAR 2022 VARIANCE FAVORABLE (UNFAVORABLE)	FISCAL YEAR 2020-2021 ACTUAL
Recreation and Parks	\$1,445,409	\$1,209,235	83.66%	236,174	\$1,011,888
Flood and Erosion Control Bd.	\$2,138	584	27.32%	1,554	298
Ethics Commission	\$850	156	18.34%	694	357
Human Resources	\$265,664	\$227,343	85.58%	38,321	\$212,133
Community Use of Schools	\$0	\$0	0.00%	0	\$86,126
Information Technology	\$930,585	\$918,967	98.75%	11,618	\$781,107
Transfer to Waterford Week Activity Fund	\$4,750	\$4,750	100.00%	0	\$4,750
Transfer to Waterford Shellfish Fund	\$2,000	\$2,000	100.00%	0	\$1,664
Transfer to Capital Improvement Fund	\$2,964,754	\$2,964,754	100.00%	0	\$2,269,630
Transfer to Capital & Non-Recurring Fund	\$2,700,600	\$2,700,600	100.00%	0	\$1,401,280
Transfer to Dog Fund	\$60,000	\$60,000	100.00%	0	\$30,000
Debt Service	\$7,934,633	\$7,934,633	100.00%	1	\$7,564,396
Total General Government	\$48,160,073	\$42,682,787	88.63%	\$5,477,286	\$39,866,752
Board of Education	\$50,645,471	\$39,073,295	77.15%	11,572,176	\$37,828,832
Total General Fund	\$98,805,544	\$81,756,081	82.74%	\$17,049,463	\$77,695,584

TOWN OF WATERFORD
STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCE
FLEET MANAGEMENT FUND
AS OF APRIL 30, 2022

Revenues:

Investment Income	4,034
Vehicle Rentals	108,325
Sale of Vehicles	50,115
Sale of Equipment	510
Total Revenues	<u>162,984</u>

Expenditures:

Equipment Replacement	273,197
Vehicle Replacement	724,118
Total Expenditures	<u>997,315</u>
Excess (Deficiency) of Revenues Over Expenditures	(834,331)

Other Financing Sources (Uses):

Transfers from other funds	800,000
Total Other Financing Sources (Uses)	<u>800,000</u>

Net Change in Fund Balances	(34,331)
Fund Balances - Beginning	<u>2,650,669</u>
Fund Balances - Ending	<u><u>2,616,338</u></u>

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF APRIL 30, 2022

	APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20501-57639 REVALUATION	(\$24,621.46)	\$257,700.00	\$0.00	\$233,078.54
20507-57776 FIBER INSTALL MUNICIPAL COMPLEX	\$0.00	\$0.00	\$14,808.85	\$14,808.85
20507-57790 WIFI TOWN-WIDE WIRING	\$0.00	\$0.00	\$25,000.00	\$25,000.00
20510-57830 THAMES RIVER MARINA DOCK SYSTEM	\$0.00	\$0.00	\$227.75	\$227.75
20502-48720 THAMES RIVER MARINA GRANT	\$0.00	\$0.00	\$249,966.00	\$249,966.00
20510-57864 CRYSTAL MALL REDEVELOPMENT FEASIBILITY STUDY	\$250,000.00	\$0.00	\$0.00	\$250,000.00
20511-57767 NEVINS COTTAGE STRUCTURAL REPAIRS	\$20,715.00	\$100,000.00	\$0.00	\$120,715.00
20511-57788 COMMUNITY CENTER HVAC CONTROL SEPARATION	\$49,800.00	\$0.00	\$0.00	\$49,800.00
20511-57805 YSB FLOORING	\$0.00	\$0.00	\$45,611.44	\$45,611.44
20511-57839 TOWN HALL EMERGENCY EGRESS	\$36,700.00	\$0.00	\$0.00	\$36,700.00
20511-57840 PLAN OF CONSERVATION DEVELOPMENT	\$99,783.30	\$0.00	\$0.00	\$99,783.30
20511-57856 JORDAN VILLAGE SIDEWALKS	\$403,450.95	\$0.00	\$0.00	\$403,450.95
20511-57866 TOWN HALL FRONT DOOR	\$31,510.00	\$0.00	\$0.00	\$31,510.00
20511-57872 ROOF & HVAC REPLACEMENT PUBLIC SAFETY BUILDING	\$386,196.10	\$0.00	\$0.00	\$386,196.10
20511-57874 RECONDITION ELEVATORS -TOWN HALL/YOUTH SERVICES BLDG	\$250,000.00	\$0.00	\$0.00	\$250,000.00
20500-48070 DONATION-EUGENE O'NEILL ROOF REPLACEMENT	\$0.00	\$0.00	\$25,000.00	\$25,000.00
20522-57794 MOBILE & PORTABLE RADIO REPLACEMENT PROGRAM	\$0.00	\$740,165.00	\$0.00	\$740,165.00
20523-57733 OSWEGATCHIE FIRE BUILDING IMPROVEMENTS	\$500.00	\$1,000,000.00	\$0.00	\$1,000,500.00
20523-57792 OSWEGATCHIE-BUILDING RENOVATIONS	\$213,700.00	\$1,990,000.00	\$0.00	\$2,203,700.00
20507-59205 FUNDING OFFSETS FY18 DEBT SERVICE-OSWEGATCHIE FIRE	\$0.00	(\$9,000,000.00)	\$0.00	(\$9,000,000.00)
20523-57751 ELECTRICAL UPGRADE-JORDAN	\$40,175.25	\$0.00	\$0.00	\$40,175.25
20523-57791 JORDAN-TRAFFIC LIGHT UPGRADE	\$0.00	\$25,000.00	\$0.00	\$25,000.00
20523-57826 FIRE SERVICES HYDRAULIC EQUIPMENT	\$2,683.26	\$19,000.00	\$0.00	\$21,683.26
20523-57836 FIRE SERVICES CARPET REPLACEMENT	\$0.00	\$30,000.00	\$0.00	\$30,000.00
20523-57838 FIRE SERVICES PRE EMPTION LIGHT REPAIRS	\$0.00	\$50,000.00	\$0.00	\$50,000.00
20530-57695 MUNICIPAL COMPLEX RENOVATION	\$316,972.57	\$6,100,833.00	\$0.00	\$6,417,805.57
20507-59205 FUNDING OFFSETS DEBT SERVICE-MUNICIPAL COMPLEX	(\$1,251,500.00)	(\$6,000,000.00)	\$0.00	(\$7,251,500.00)
20530-57696 MUNICIPAL COMPLEX CLEAN UP	\$2,592.07	\$0.00	\$0.00	\$2,592.07
20530-57815 REDESIGN/RECONSTRUCT GARDINERS WOOD ROAD	\$83,447.00	\$0.00	\$0.00	\$83,447.00
20530-57832 LED STREETLIGHT CONVERSION	\$11,192.58	\$0.00	\$0.00	\$11,192.58
20530-57855 BRAMAN ROAD REDESIGN/RECONSTR	\$22,596.67	\$0.00	\$0.00	\$22,596.67
20531-55771 HARVEY AVENUE PUMP STATION REHAB	\$19,422.12	\$0.00	\$0.00	\$19,422.12
20531-57685 I/I MITIGATION & CONTROL	\$310,985.86	\$0.00	\$0.00	\$310,985.86
20531-57766 WASTEWATER SCADA SYSTEM UPGRADE	\$0.00	\$0.00	\$0.04	\$0.04
20531-57802 FORCE MAIN AIR RELEASE VALVES-EVALUATE & REPLACE	\$0.00	\$43,000.00	\$0.00	\$43,000.00
20531-57816 OLD NORWICH/EVERGREEN/HARVEY AVE PUMP STATION REHAB	\$5,438.00	\$544,000.00	\$0.00	\$549,438.00
20531-57817 WASTEWATER PS FLOOD PROTECTION	\$30.10	\$85,000.00	\$0.00	\$85,030.10
20536-57848 LIBRARY HVAC UPGRADE	\$0.00	\$545,600.00	\$0.00	\$545,600.00
20537-57735 LEARY PARK ROAD /PARKING LOT	\$0.00	\$20,000.00	\$0.00	\$20,000.00
20537-57781 WATERFORD BEACH PAVILION RESTROOM	\$0.00	\$0.00	\$1,154.55	\$1,154.55
20537-57795 WBP CAUSEWAY BRIDGE	\$0.00	\$25,000.00	\$0.00	\$25,000.00

TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE AND APPROPRIATION
AS OF APRIL 30, 2022

	APPROPRIATED	DESIGNATED	UNDESIGNATED	TOTAL
20537-57824 WBP CAUSEWAY BRIDGE FABRICATION	\$0.00	\$61,700.00	\$0.00	\$61,700.00
20537-57854 WTFD BEACH PARK IMPROVEMENTS	\$0.00	\$30,000.00	\$0.00	\$30,000.00
20541-57328 ALEWIFE COVE DREDGING	\$0.00	\$37,500.00	\$0.00	\$37,500.00
20547-57747 UPS SYSTEM FOR COMMUNICATIONS	\$10,915.00	\$1,585.00	\$0.00	\$12,500.00
20547-57846 FIBER UPGRADE	\$5,380.00	\$22,620.00	\$0.00	\$28,000.00
20547-57847 TOWN-WIDE CAMERA SYSTEM	\$0.00	\$85,000.00	\$0.00	\$85,000.00
20547-57860 PHONE SYSTEM UPGRADE	\$0.00	\$16,000.00	\$0.00	\$16,000.00
20547-57861 SWITCHES	\$20,242.00	\$2,258.00	\$0.00	\$22,500.00
20500-43600 TURF FIELD RENTAL REVENUES	\$0.00	\$4,815.00	\$0.00	\$4,815.00
20560-57822 IT LEARNING BOARDS -END OF LIFE	\$174,590.29	\$121,888.88	\$0.00	\$296,479.17
20560-57823 IT SECURITY DVR CAMERAS	\$3.46	\$0.00	\$0.00	\$3.46
20560-57828 QH 10-YR RETRO COMMISSIONING	\$0.00	\$30,000.00	\$0.00	\$30,000.00
20560-57833 TENNIS COURTS	\$0.00	\$52,300.00	\$0.00	\$52,300.00
20560-57841 BUS LOT OFFICE	\$0.00	\$150,000.00	\$0.00	\$150,000.00
20560-57842 SCHOOL SECURITY	\$32,175.00	\$0.00	\$0.00	\$32,175.00
20500-49000 TRANSFERS IN	\$0.00	\$0.00	\$2,104,000.00	\$2,104,000.00
205-31520 UNDESIGNATED FUND BALANCE	\$0.00	\$0.00	\$1,717,992.97	\$1,717,992.97
TOTAL	\$1,525,075.12	\$3,190,964.88	\$4,183,761.60	\$8,899,801.50

TOWN OF WATERFORD

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TOWN OF WATERFORD
CAPITAL AND NON-RECURRING EXPENDITURE FUND
FUND BALANCE SHEET - FISCAL YEAR 2021-2022
JULY 1, 2021 TO JUNE 30, 2022
AS OF APRIL 30, 2022

	APPROPRIATIONS	BEGINNING BALANCE DESIGNATED	FY22 RTM XFER IN DESIGNATED	FISCAL YEAR 2021-2022 DESIGNATED	EXPENDED	CLOSED BAL (REVERTS TO FUND)	INTEREST INC	OTHER REVENUES	AVAILABLE TO DATE	
									APPROPRIATED	UNDESIGNATED
									\$0.00	\$1,641.55
20537-57781	WATERFORD BEACH PAVILION RESTROOM	\$0.00	\$0.00	\$0.00	\$159,694.15	\$1,641.55			\$0.00	\$0.00
20537-57795	WBP CAUSEWAY BRIDGE	\$0.00	\$25,000.00	\$0.00					\$0.00	\$25,000.00
20537-57824	WBP CAUSEWAY BRIDGE FABRICATION	\$0.00	\$61,700.00	\$0.00					\$0.00	\$61,700.00
20537-57854	WTFD BEACH PARK IMPROVEMENTS	\$0.00	\$0.00	\$30,000.00					\$0.00	\$30,000.00
20541-57328	ALEWIFE COVE DREDGING	\$0.00	\$37,500.00	\$0.00					\$0.00	\$37,500.00
20547-57747	UPS SYSTEM FOR COMMUNICATIONS	\$0.00	\$0.00	\$10,915.00					\$10,915.00	\$0.00
20547-57846	PIPER UPGRADE	\$0.00	\$14,000.00	\$0.00					\$5,380.00	\$22,620.00
20547-57847	TOWN-WIDE CAMERA SYSTEM	\$0.00	\$0.00	\$85,000.00					\$0.00	\$85,000.00
20547-57860	PHONE SYSTEM UPGRADE	\$0.00	\$0.00	\$16,000.00					\$0.00	\$16,000.00
20547-57861	SWITCHES	\$0.00	\$0.00	\$22,500.00					\$20,242.00	\$2,258.00
20560-57808	REPLACE DVR SECURITY CAMERA	\$30,000.00	\$0.00	\$0.00	\$30,000.00				\$0.00	\$0.00
20560-57809	TURF FIELD RENTAL REVENUES	\$0.00	\$4,815.60	\$0.00					\$0.00	\$4,815.60
20560-57822	T T LEARNING BOARDS- END OF LIFE	\$4,590.29	\$91,888.88	\$170,000.00					\$174,590.29	\$121,888.88
20560-57823	IT SECURITY DVR CAMERAS	\$23,978.71	\$0.00	\$0.00	\$23,978.71				\$3.46	\$0.00
20560-57828	QH 10-YR RETRO COMMISSIONING	\$0.00	\$30,000.00	\$0.00					\$0.00	\$30,000.00
20560-57833	TENNIS COURTS	\$0.00	\$82,300.00	\$0.00					\$0.00	\$82,300.00
20560-57841	BUS LOT OFFICE	\$0.00	\$75,000.00	\$0.00					\$0.00	\$75,000.00
20560-57842	SCHOOL SECURITY	\$32,175.00	\$0.00	\$0.00					\$32,175.00	\$0.00
20560-40000	TRANSFERS IN	\$0.00	\$0.00					\$2,004,000.00	\$0.00	\$2,004,000.00
205-51520	UNDESIGNATED FUND BALANCE	\$0.00	\$2,755,170.41	(\$1,048,801.45)			\$11,624.01		\$0.00	\$0.00
		\$2,006,402.00	\$2,755,170.41	(\$1,023,591.45)	\$2,163,715.70	\$61,802.63	\$11,624.01	\$2,353,966.00	\$1,525,975.12	\$3,190,944.88
										\$1,717,992.97
										\$4,183,761.60

TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
APRIL 30, 2022

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	20,000.00	0.00
30122-55738	SELECTMEN FY22	FLEET MANAGEMENT PLAN	800,000.00	800,000.00	0.00
30716-55793	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47
31117-55803	BLDG MAINT FY17	PARKING LOT-YOUTH SERVICES	300,000.00	7,200.00	292,800.00
31118-55803	BLDG MAINT FY18	PARKING LOT-YSB/POLICE	195,320.00	57,500.00	137,820.00
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PSD	87,000.00	0.00	87,000.00
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	14,590.00	72,910.00
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PSD	80,700.00	15,500.00	62,200.00
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00
31122-55819	BLDG MAINT FY22	UST REPLACEMENT	250,000.00	24,000.00	226,000.00
31122-55892	BLDG MAINT FY22	AC UNIT REPLACEMENT RADIO SITES	60,500.00	0.00	60,500.00
31122-55893	BLDG MAINT FY22	EUGENE O'NEILL ROOF REPLACE	60,767.64	2,350.00	58,417.64
31122-57857	BLDG MAINT FY22	CIVIC TRIANGLE UPGRADES	150,000.00	149,140.00	860.00
32322-55847	FIRE SERVICES FY22	COHANZIE ROOF REPLACEMENT	105,000.00	92,148.99	12,851.01
32322-55881	FIRE SERVICES FY22	GOSHEN AC	25,000.00	800.00	24,200.00
32920-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,000.00	0.00
32920-55859	POLICE DEPT FY20	POLICE BLDG ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00
32921-55837	POLICE DEPT FY21	POLICE INFRARED CAMERAS IN CARS	14,350.00	14,350.00	0.00
32921-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	110,100.00	0.00
32922-55876	POLICE DEPT FY22	CYBER CRIME TASK FORCE EQUIPME	11,000.00	9,452.51	1,547.49
32922-55877	POLICE DEPT FY22	TRAFFIC MESSAGE BOARDS	28,000.00	28,000.00	0.00
32922-55878	POLICE DEPT FY22	IMPOUND YARD IMPROVEMENTS	28,500.00	0.00	28,500.00
32922-55879	POLICE DEPT FY22	MARINE OUTBOARD MOTORS	38,500.00	52,750.00	(14,250.00)
32922-55880	POLICE DEPT FY22	LICENSE PLATE HEADERS	27,120.00	27,120.00	0.00
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	2,465,956.00	287,044.00
33020-55890	PUBLIC WORKS FY20	FUNDING OFFSET-CROSS ROAD	(2,754,000.00)	(2,611,641.60)	(142,355.40)
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	152,690.00	152,690.00	0.00
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	299,000.00	299,063.20	996.80
33021-55868	PUBLIC WORKS FY21	GALLOWES LANE RECLAIM/PAVE	153,790.00	153,790.00	0.00
33022-55882	PUBLIC WORKS FY22	NORMAN/CONCRETE PANELS	80,100.00	18,087.46	62,002.54

**TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
APRIL 30, 2022**

ACCOUNT	DEPT/YEAR	DESCRIPTION	EXPENDED/		BALANCE
			APPROPRIATED	ENCUMBERED	
33022-55883	PUBLIC WORKS FY22	WILLIAM ST CONCRETE SIDEWALK	42,300.00	8,240.78	34,059.22
33022-55884	PUBLIC WORKS FY22	SUMMER STREET/CONCRETE SW	33,420.00	6,220.98	27,199.02
33022-55885	PUBLIC WORKS FY22	DAVID STREET/CONCRETE SW	43,680.00	8,240.78	35,439.22
33022-55886	PUBLIC WORKS FY22	CROSS ROAD/ASPHALT	69,800.00	0.00	69,800.00
33022-55887	PUBLIC WORKS FY22	ROPE FERRY ROAD	304,000.00	304,000.00	0.00
33022-55889	PUBLIC WORKS FY22	RD RESURFACING SEC A	334,473.00	227,292.19	107,180.81
33022-55890	PUBLIC WORKS FY22	ROAD RESURFACING EVERSOURCE AF	215,813.00	197,808.83	18,004.17
33022-55891	PUBLIC WORKS FY22	T. STATION SCALE & SCALE HOUSE	106,548.00	30,000.00	76,548.00
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	39,564.24	8,435.76
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOI	37,000.00	37,000.00	0.00
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	85,000.00	0.00
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	370,300.00	4,700.00
33122-55870	UTILITY COMM FY22	CCTV CAMERA & LATERAL LAUNCHIN	120,000.00	119,370.00	630.00
33122-55894	UTILITY COMM FY22	CONTROL PANEL RETRO-FIT GORMA	30,000.00	0.00	30,000.00
33122-55895	UTILITY COMM FY22	ROOF & SIDING REPLACEMENT	50,000.00	33,160.00	16,840.00
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00
33722-55896	REC & PARKS FY22	EQUIPMENT STORAGE PLAN	21,000.00	0.00	21,000.00
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	120,000.00	0.00
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	73,940.00	60.00
TOTALS			5,670,158.64	3,740,162.89	1,929,995.75
PRIOR YEAR EXPENDITURES				820,383.60	
CURRENT YEAR EXPENDITURES				2,919,779.29	

**TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
APRIL 30, 2022**

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/ ENCUMBERED	BALANCE	EXPENDED	TRANSFERS OUT
30117-55797	SELECTMEN FY17	ADA COMPLIANCE	20,000.00	20,000.00	0.00	100.0%	20,000.00
30122-55738	SELECTMEN FY22	FLEET MANAGEMENT PLAN	800,000.00	800,000.00	0.00	100.0%	800,000.00 TO FLT MGMT
30716-55763	FINANCE (IT) FY16	FINANCIAL ACCOUNTING SOFTWARE	170,000.00	144,028.53	25,971.47	84.7%	
31117-55803	BLDG MAINT FY17	PARKING LOT - YOUTH SERVICES	300,000.00	7,200.00	292,800.00	2.4%	
31118-55803	BLDG MAINT FY18	PARKING LOT - YSB/POLICE	195,320.00	57,500.00	137,820.00	29.4%	
31120-55851	BLDG MAINT FY20	ADA IMPROVEMENTS YSB/PD	87,000.00	0.00	87,000.00	0.0%	
31120-55852	BLDG MAINT FY20	TOWN HALL BATHROOMS	87,500.00	14,590.00	72,910.00	16.7%	
31120-55853	BLDG MAINT FY20	AUDITORIUM SEATING UPGRADE	12,760.00	0.00	12,760.00	0.0%	
31121-55851	BLDG MAINT FY21	ADA IMPROVEMENTS YSB/PD	80,700.00	18,500.00	62,200.00	22.9%	
31121-55852	BLDG MAINT FY21	TOWN HALL BATHROOMS	25,000.00	0.00	25,000.00	0.0%	
31122-55819	BLDG MAINT FY22	UST REPLACEMENT	250,000.00	24,000.00	226,000.00	9.6%	
31122-55892	BLDG MAINT FY22	AC UNIT REPLACEMENT RADIO SITES	60,500.00	0.00	60,500.00	0.0%	
31122-55893	BLDG MAINT FY22	EUGENE ONEILL ROOF REPLACE	60,767.64	2,350.00	58,417.64	3.9%	
31122-57857	BLDG MAINT FY22	CIVIC TRIANGLE UPGRADES	150,000.00	149,140.00	860.00	99.4%	
32322-55847	FIRE SERVICES FY22	COHANZIE ROOF REPLACEMENT	105,000.00	92,148.99	12,851.01	87.8%	
32322-55881	FIRE SERVICES FY22	GOSHEN A/C	25,000.00	800.00	24,200.00	3.2%	
32320-55846	POLICE DEPT FY20	PD POLICY DIRECTIVES REVAMP	30,000.00	30,000.00	0.00	100.0%	
32320-55859	POLICE DEPT FY20	POLICE BLDG ARCHITECTURAL PLAN	15,000.00	0.00	15,000.00	0.0%	
32321-55837	POLICE DEPT FY21	POLICE INFRARED CAMERAS IN CARS	14,350.00	14,350.00	0.00	100.0%	274.00
32321-55864	POLICE DEPT FY21	POLICE BODY CAMERAS	110,100.00	110,100.00	0.00	100.0%	216.88
32322-55876	POLICE DEPT FY22	CYBER CRIME TASK FORCE EQUIPME	11,000.00	9,452.51	1,547.49	85.9%	
32322-55877	POLICE DEPT FY22	TRAFFIC MESSAGE BOARDS	28,000.00	28,000.00	0.00	100.0%	
32322-55878	POLICE DEPT FY22	IMPOUND YARD IMPROVEMENTS	28,500.00	0.00	28,500.00	0.0%	
32322-55879	POLICE DEPT FY22	MARINE OUTBOARD MOTORS	38,500.00	52,750.00	(14,250.00)	137.0%	
32322-55880	POLICE DEPT FY22	LICENSE PLATE READERS	27,120.00	27,120.00	0.00	100.0%	
33020-55850	PUBLIC WORKS FY20	CROSS ROAD	2,754,000.00	2,466,896.00	287,004.00	89.6%	
33020-55900	PUBLIC WORKS FY20	FUNDING OFFSET CROSS ROAD	(2,754,000.00)	(2,611,641.60)	(142,358.40)	94.9%	
33021-55866	PUBLIC WORKS FY21	BLOOMINGDALE SOUTH MILL & PAVE	152,690.00	152,690.00	0.00	100.0%	34,982.52
33021-55867	PUBLIC WORKS FY21	REMOVE UST COHANZIE FIRE	298,000.00	298,068.20	936.80	99.7%	
33021-55868	PUBLIC WORKS FY21	GALLOWNS LANE RECLAIM/PAVE	153,790.00	153,790.00	0.00	100.0%	
33022-55862	PUBLIC WORKS FY22	NORMAN/CONCRETE PANELS	80,100.00	18,097.46	62,002.54	22.6%	

**TOWN OF WATERFORD
CAPITAL IMPROVEMENT FUND
APRIL 30, 2022**

ACCOUNT	DEPT/YEAR	DESCRIPTION	APPROPRIATED	EXPENDED/		BALANCE	TRANSFERS	
				ENCUMBERED	EXPENDED		EXPENDED	OUT
33022-55853	PUBLIC WORKS FY22	WILLIAM ST CONCRETE SIDEWALK	42,300.00	8,240.78	34,059.22	19.5%		
33022-55854	PUBLIC WORKS FY22	SUMMER STREET/CONCRETE SW	33,420.00	6,220.98	27,199.02	18.6%		
33022-55855	PUBLIC WORKS FY22	DAVID STREET/CONCRETE SW	43,680.00	8,240.78	35,439.22	18.9%		
33022-55856	PUBLIC WORKS FY22	CROSS ROAD/ASPHALT	69,800.00	0.00	69,800.00	0.0%		
33022-55857	PUBLIC WORKS FY22	ROPE FERRY ROAD	304,000.00	304,000.00	0.00	100.0%		304,000.00 TO CNR 20511-57856
33022-55859	PUBLIC WORKS FY22	RD RESURFACING SEC A	334,473.00	227,292.19	107,180.81	68.0%		
33022-55890	PUBLIC WORKS FY22	ROAD RESURFACING EVERSOURCE AF	215,813.00	197,808.83	18,004.17	91.7%		
33022-55891	PUBLIC WORKS FY22	T. STATION SCALE & SCALE HOUSE	106,548.00	30,000.00	76,548.00	28.2%		
33120-55821	UTILITY COMM FY20	IN-LINE WASTEWATER SOLID GRIND	48,000.00	39,564.24	8,435.76	82.4%		
33120-55821	UTILITY COMM FY20	RICHARD'S GROVE P.S. EMERGENCY GENERATOR	37,000.00	37,000.00	0.00	100.0%		5,323.46
33121-55821	UTILITY COMM FY21	IN-LINE WASTEWATER SOLID GRIND	85,000.00	85,000.00	0.00	100.0%		
33121-55871	UTILITY COMM FY21	EVERGREEN PUMP STATION	375,000.00	370,300.00	4,700.00	98.7%		
33122-55870	UTILITY COMM FY22	CCTV CAMERA & LATERAL LAUNCHIN	120,000.00	119,370.00	630.00	99.5%		
33122-55894	UTILITY COMM FY22	CONTROL PANEL RETRO-FIT (GORMA	30,000.00	0.00	30,000.00	0.0%		
33122-55895	UTILITY COMM FY22	ROOF & SIDING REPLACEMENT	50,000.00	33,160.00	16,840.00	66.3%		
33719-55822	REC & PARKS FY19	LEARY PARK IRRIGATION	47,300.00	0.00	47,300.00	0.0%		
33719-55835	REC & PARKS FY19	VETERAN'S FIELD IRRIGATION SYS	13,700.00	0.00	13,700.00	0.0%		
33720-55854	REC & PARKS FY20	LEARY BASKETBALL COURT REBUILD	55,000.00	0.00	55,000.00	0.0%		
33720-55855	REC & PARKS FY20	TOWN HALL BASKETBALL COURT REP	16,000.00	0.00	16,000.00	0.0%		
33722-55896	REC & PARKS FY22	EQUIPMENT STORAGE PLAN	21,000.00	0.00	21,000.00	0.0%		
34720-55844	I.T. COMMITTEE FY20	BACK UP SYSTEM	10,427.00	0.00	10,427.00	0.0%		
34720-55845	I.T. COMMITTEE FY20	FD NETWORK COMPUTER PHONE WIFI	120,000.00	120,000.00	0.00	100.0%		
34721-55862	I.T. COMMITTEE FY21	PURE ARRAY	74,000.00	73,940.00	60.00	99.9%		
TOTALS			5,670,158.64	3,740,162.89	1,929,995.75	66.0%		1,164,746.91
PRIOR YEAR EXPENDITURES				820,383.60				
CURRENT YEAR EXPENDITURES				2,919,779.29				

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
APRIL 30, 2022

<u>FUND I</u>	<u>DESCRIPTION</u>	<u>APPROPRIATION</u>	<u>EXPENDED</u>	<u>REMAINING BALANCE</u>
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34
	TOTALS	89,611,679.00	89,035,223.85	576,455.15
	PRIOR YEAR EXPENDITURES		<u>89,035,223.85</u>	
	CURRENT YEAR EXPENDITURES		<u>0.00</u>	

TOWN OF WATERFORD
CAPITAL PROJECTS FUNDS
APRIL 30, 2022

<u>FUND I</u>	<u>DESCRIPTION</u>	<u>APPROPRIATION</u>	<u>EXPENDED</u>	<u>REMAINING BALANCE</u>	<u>PCT EXP</u>	<u>BALANCE RETURNED</u>
424	DISTRICT MAGNET SCHOOL/EARLY CHLDHD LRN CTR	21,248,892.00	21,248,807.19	84.81	100.00%	
432	WATERFORD HIGH SCHOOL BUILDING PROJECT	68,362,787.00	67,786,416.66	576,370.34	99.16%	
	TOTALS	89,611,679.00	89,035,223.85	576,455.15	99.36%	0.00
	PRIOR YEAR EXPENDITURES		89,035,223.85			
	CURRENT YEAR EXPENDITURES		0.00			

Contributed Gifts Fund
Fund # 212
APRIL 30, 2022

FISCAL YEAR 2022										
REVENUES	R&P HELMET RODEO DONATIONS	R&P GENERAL DONATIONS	R&P MEMORIAL TREES & BENCHES DONATIONS	R&P FRANCES X. SWEENEY MEMORIAL DONATIONS	R&P DOG PARK DONATIONS	R&P PLAYGROUND DONATIONS	R&P CIVIC TRIANGLE MEMORIAL DONATIONS	R&P DEIDRICK FIELD PRESS BOX DONATIONS	FINANCE DEPT. AUDITORIUM A/V UPGRADE	POLICE AUSTISM TRAINING
			\$2,840.00			\$4,310.51				
	\$0.00	\$0.00	\$2,840.00	\$0.00	\$0.00	\$4,310.51	\$0.00	\$0.00	\$0.00	\$0.00
EXPENDITURES										
	\$2,167.10									
	09/29/21 J.P. MORGAN CHASE									
	10/1/2021 WHALING CITY GRAPHIC									
	10/1/2021 THE EMBLEM AUTHORITY									
	10/15/2021 MYSTIC SCALLYWAGS									
	10/29/2021 MYSTIC SCALLYWAGS									
	11/04/21 J.P. MORGAN CHASE									
	11/24/21 TERRI BROUDEUR BREAST CANCER FOUNDATION									
	12/04/21 J.P. MORGAN CHASE									
	01/04/22 J.P. MORGAN CHASE									
	01/04/22 J.P. MORGAN CHASE									
	01/21/22 REIMBURSEMENT ERIC FREDRICKS									
	02/18/22 REIMBURSEMENT ERIC FREDRICKS									
	02/04/22 J.P. MORGAN CHASE									
	02/04/22 J.P. MORGAN CHASE									
	03/04/22 VCA N L ANIMAL HOSPITAL									
	03/18/22 COMPETITIVE SERVICE-K9 BALLOUT									
	03/18/22 CAPITAL UNIFORMS									
	03/04/22 J.P. MORGAN CHASE									
03/04/22 CENTURION INSIGNIAS										
03/18/22 SPORTEES LLC										
04/29/22 MARK A. KOSMAN DESIGN										
04/04/22 J.P. MORGAN CHASE										
TOTAL EXPENDITURES	\$2,167.10	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
NET CURRENT YEAR ACTIVITY										
	(\$2,167.10)	\$0.00	\$2,840.00	\$0.00	\$0.00	\$4,310.51	\$0.00	\$0.00	\$0.00	\$0.00
PRIOR YEAR BALANCE										
	\$6,425.57	\$29.60	(\$1,588.61)	\$65.00	\$725.97	\$36,175.81	\$1,140.00	\$12,600.00	\$151.00	\$1,700.00
CURRENT YEAR BALANCE										
	\$4,258.47	\$29.60	\$1,251.39	\$65.00	\$725.97	\$40,486.32	\$1,140.00	\$12,600.00	\$151.00	\$1,700.00

Contributed Gifts Fund
Fund # 212
APRIL 30, 2022

FISCAL YEAR 2022						
	POLICE VEHICLE CHALLENGE	POLICE DEPT. K-9 PROGRAM	POLICE DEPT. GENERAL DONATIONS	POLICE DEPT. PATCHES FUNDRAISER	POLICE PUBLIC SAFETY DOCK	TOTAL
REVENUES						
REC & PARKS MEMORIAL TREES & BENCHES DONATIONS						
REC & PARKS PLAYGROUND DONATIONS						
K9 DONATIONS		\$5,697.10	\$1,100.00	\$2,921.00		
POLICE DEPT. GENERAL DONATIONS						
POLICE DEPT. PINK PATCHES		\$5,697.10	\$1,100.00	\$2,921.00	\$0.00	\$16,868.61
TOTAL REVENUES	\$0.00	\$5,697.10	\$1,100.00	\$2,921.00	\$0.00	\$16,868.61
EXPENDITURES						
09/29/21 J.P. MORGAN CHASE						
10/1/2021 WHALING CITY GRAPHIC			\$170.00			
10/1/2021 THE EMBLEM AUTHORITY			\$518.00			
10/15/2021 MYSTIC SCALLYWAGS			\$400.00			
10/29/2021 MYSTIC SCALLYWAGS			\$460.00			
11/04/21 J.P. MORGAN CHASE			\$193.53			
11/24/21 TERRI BROUDEUR BREAST CANCER FOUNDATION			\$1,177.94	\$1,510.00		
12/04/21 J.P. MORGAN CHASE		\$196.38	\$272.19			
01/04/22 J.P. MORGAN CHASE			\$150.00			
01/21/22 REIMBURSEMENT ERIC FREDRICKS		\$207.94				
02/18/22 REIMBURSEMENT ERIC FREDRICKS		\$106.33				
02/04/22 J.P. MORGAN CHASE			\$2,249.99			
02/04/22 J.P. MORGAN CHASE		\$82.34				
03/04/22 YCA N L ANIMAL HOSPITAL		\$2,736.60				
03/18/22 COMPETITIVE SERVICE-K9 BAILOUT		\$288.99				
03/18/22 CAPITAL UNIFORMS		\$248.10				
03/04/22 J.P. MORGAN CHASE			\$425.00			
03/04/22 CENTURION INSIGNIAS			\$180.00			
03/18/22 SPORTIES LLC		\$162.00				
04/29/22 MARK A KOSMAN DESIGN		\$83.77				
04/04/22 J.P. MORGAN CHASE		\$4,112.45	\$6,196.65	\$1,510.00	\$0.00	\$13,986.20
TOTAL EXPENDITURES	\$0.00	\$4,112.45	\$6,196.65	\$1,510.00	\$0.00	\$13,986.20
NET CURRENT YEAR ACTIVITY	\$0.00	\$1,584.65	(\$5,096.65)	\$1,411.00	\$0.00	\$2,882.41
PRIOR YEAR BALANCE	\$780.11	\$4,961.89	\$7,403.65	\$0.00	\$7.04	\$70,577.03
CURRENT YEAR BALANCE	\$780.11	\$6,546.54	\$2,307.00	\$1,411.00	\$7.04	\$73,459.44

**Insurance
Administration Fund
Balance Sheet
April 30, 2022**

Assets

Cash and Cash Equivalents	8,058,045
Accounts Receivable	2,712
Due From Other Funds	731,882
Total Assets	<u>8,792,639</u>

Liabilities

Accrued Liabilities (IBNR)	605,346
Advance Payments	17,078
Total Liabilities	<u>622,424</u>

Net Assets

Unrestricted	<u>\$8,170,215</u>
Total Net Assets	<u>\$ <u>8,170,215</u></u>

9 b.

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886



PHONE: 860-442-0553
www.waterfordct.org

To: Board of Finance Members

From: Town Accountant *[Signature]*

Date: May 12, 2022

Subject: Status of General Fund Unassigned Balance

Unassigned Fund Balance:

Unassigned balance 06/30/21	22,981,081
Applied as additional appropriations through 04/30/22	(1,800,000)
Projected revenues in excess of (less than) budgeted through 04/30/22	979,875
Estimated Ending Unassigned Balance	<u>22,160,956</u>

FIFTEEN ROPE FERRY ROAD
WATERFORD, CT 06385-2886



PHONE: 860-442-0553
www.waterfordct.org

9c.

Date: May 25, 2022
To: Members of the Board of Finance
From: The Town Accountant
Subject: Status of Contingency Fiscal Year 2022

Contingency Fund, Line item 10121-59010:

07/01/21 Appropriation	265,000
Transferred through 05/18/22	(261,923)
Balance	<u>3,077</u>


Virginia Bielucki

FISCAL YEAR 2021-2022
CONTINGENCY TRANSFERS & BALANCE

ORG OBJECT	DESCRIPTION	BOARD OF FINANCE	RTM	TRANSFER AMOUNT	BALANCE
	BALANCE 07/01/21				\$265,000.00
10101	52030 FIRST SELECTMEN PROFESSIONAL FEES	7/20/2021	N/A	\$24,000.00	\$241,000.00
10112	52201 INSURANCE LAP	8/11/2021	N/A	\$77,273.00	\$163,727.00
10147	54130 I.T. EQUIPMENT	8/11/2021	N/A	\$5,463.00	\$158,264.00
10147	52043 I.T. SERVICE CONTRACTS	8/11/2021	N/A	\$5,226.00	\$153,038.00
10119	51210 YOUTH & FAMILY SERVICES CLERICAL & TECHNICAL	11/10/2021	N/A	\$48,803.00	\$104,235.00
10119	51210 YOUTH & FAMILY SERVICES CLERICAL & TECHNICAL	11/10/2021	N/A	\$14,189.00	\$90,046.00
10119	51920 YOUTH & FAMILY SERVICES FICA	11/10/2021	N/A	\$3,733.00	\$86,313.00
10119	52030 YOUTH & FAMILY SERVICES PROFESSIONAL FEES	4/13/2022	N/A	\$5,000.00	81313
10118	51110 BUILDING DEPARTMENT ADMIN	5/18/2022	N/A	\$78,236.00	\$3,077.00
				(\$261,923.00)	\$3,077.00